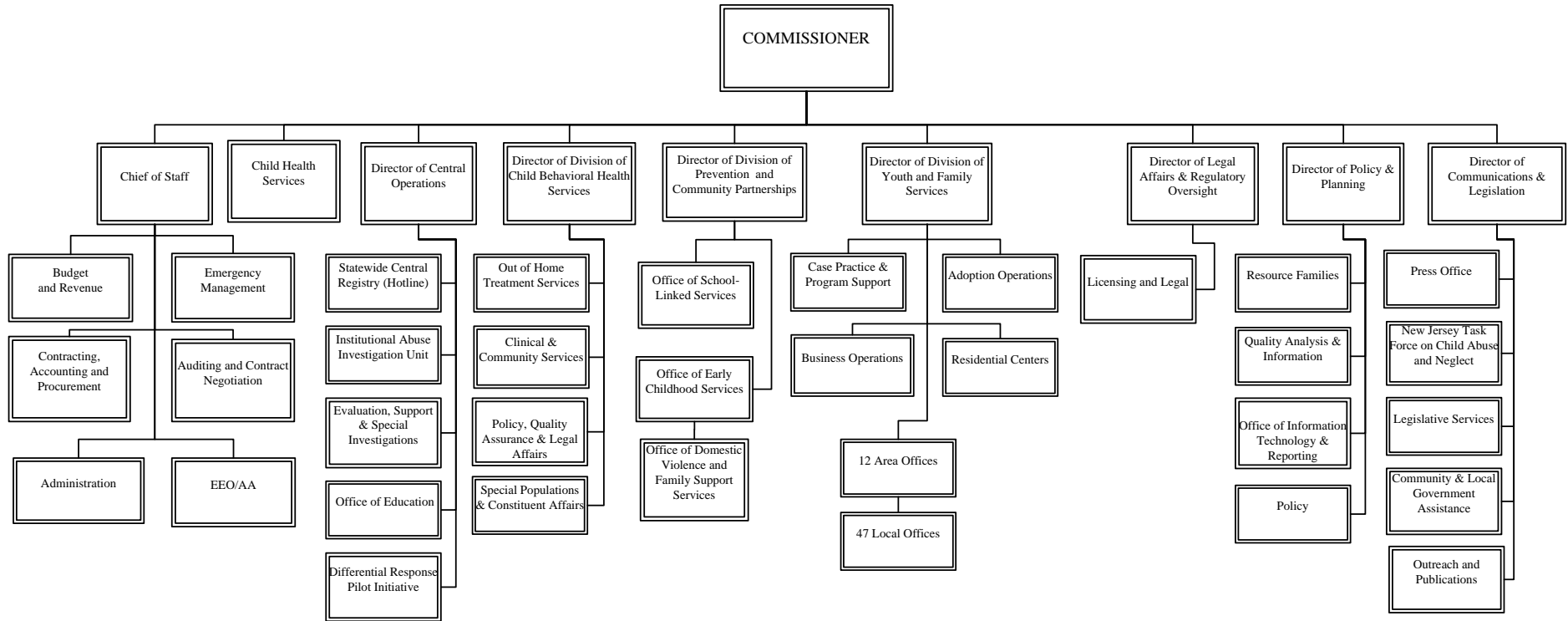


# CHILDREN & FAMILIES



## DEPARTMENT OF CHILDREN AND FAMILIES

### OVERVIEW

#### **Mission and Goals**

The core of child welfare reform in New Jersey is to build a culture in the agency, together with the stakeholders, and the community, which allows the Department of Children and Families (DCF) to support and partner with children and families in achieving their full potential. Looking around the country, it is clear that system reform is not easy. It requires sustained will, significant investment, and careful planning and staging. But in the end, if given time to mature, thoughtful reform produces measurable returns that can be seen in improved outcomes in the safety, permanency, and well-being of children. New Jersey is committed to achieving that reform.

In its first stage of reform, New Jersey began by focusing on the fundamentals – creating the conditions which could make it possible for the change to happen. While that focus on the fundamentals continues, DCF and its divisions, the Division of Youth and Family Services (DYFS), the Division of Child Behavioral Health Services (DCBHS) and the Division of Prevention and Community Partnerships (DPCP), are now ready to move to the next stage, tackling the changes in practice that are necessary to make DCF the agency it needs to be for further progress to take place.

Last year, DCF published a case practice model, which identified family engagement as a core strategy in the agency's work. The case practice model clarifies who the agency serves, the expected outcomes of the services, and the guiding principles and expectations of the organization. This case practice model explains how DCF expects children and families to be treated and how they and their natural supports will be engaged and included in decisions affecting their safety and well-being. In 2008, DCF has begun to implement the case practice model. To do so, DCF will continue to use a data-driven approach to manage the reform process and incorporate the best thinking of New Jersey's child welfare stakeholders, child welfare workers and supervisors to identify and chart office-by-office and program-by-program the strengths and weaknesses in the State's child welfare work.

#### **Budget Highlights**

The Fiscal 2009 Budget for the Department of Children and Families totals \$1.076 billion, a decrease of \$5.2 million or 0.5% under the fiscal 2008 adjusted appropriation of \$1.081 billion.

#### **Department Highlights**

##### **Dramatic Reduction in Caseloads for Workers**

DCF is pleased to report that the number of DYFS caseworkers with caseloads exceeding 30 has declined by 95% since March, 2006 – over 82% of all DYFS local offices are meeting caseload standards in all areas.

##### **Furthering Success in Adoptions**

New Jersey now supports more children in permanent settings with their families through subsidized adoption and kinship legal guardianship than children in foster care and other temporary out-of-home placements. In calendar year 2007, the Department set a new State record for the most number of foster children ever adopted in a single year. In fact, the number of foster children adopted in the first two years of Governor Jon Corzine's Administration is the largest number ever adopted in any two year period in State history – in excess of 2,850 children. That progress, coupled with the Department's record setting net increase in foster families in 2007, demonstrates some of the tangible outcomes for children that are possible when a focused management team is matched with sufficient state resources. This critical work must continue, in particular, to achieve adoptions for adolescents whose parents' rights have been terminated by the courts. Focused reforms, such as extending the age limits on adoption subsidies to 21, will have a critical impact on

transitioning many more young people from foster care to loving, supportive homes and a stable future of young adulthood.

##### **Building Healthcare Access and Medical Homes for Children in Foster Care**

Over the past year, DCF has assessed the provision of health care services for children in placement to construct a statewide plan for better meeting the health care needs of children in custody. This year DCF will make significant strides forward in the health care delivery system for children in out-of-home placement. The heart of DCF's plan for health care reform is a commitment to build the capacity to provide strong coordination of children's health care needs and services within the 47 DYFS local offices. With implementation rolling out over the next year, each local office will have its own dynamic child health unit, led by nurses charged with ensuring continuity of care for children in DYFS custody. Concurrently, DCF is expanding access to health care by committing to broaden the array of medical providers available to offer services to DYFS children, working closely with the existing range of primary care and specialized providers to improve access to critically needed services.

##### **Building Capacity and Improving Quality of Care in Children's Behavioral Health**

This year the Division of Child Behavioral Health Services (DCBHS) is working to fortify the existing community based partial care and out-patient service system for children and to grow an infrastructure of evidence based, home-based services for children. These efforts will continue as DCF's focus sharpens on serving children in their home and communities whenever possible, and if out-of-home treatment is required, within proximity to family. In the past six months, DCF has managed a significant steady decline in placements of children in residential treatment outside of the State of New Jersey. DCBHS data will now be utilized internally and publicly released quarterly. As DCF prepares for system improvements in the children's behavioral health system next year, it is important to understand the baselines in residential and non-residential services for kids.

##### **Expanding Child Abuse Prevention Services**

Governor Corzine and DCF have committed to direct more resources to programs that strengthen families and prevent child abuse and neglect. Over the past 20 months, DCF has grown services markedly – and more is coming. The Division of Prevention and Community Partnerships (DPCP) has become a grant-making and best-practices center, funding innovative and evidence-based services across New Jersey designed to keep children safe and make families stronger. DCF is building one of the country's only statewide continuums of publicly supported family success centers in neighborhoods throughout New Jersey. And in the last year DCF has expanded home visitation programs, domestic violence services, school-linked services for adolescents, and supported evidence-based programs that improve family functioning and outreach programs that serve teens in high crime communities. This year DCF will continue to expand the pilot Differential Response Initiative, designed to provide access to voluntary support services to strengthen families and ultimately to help children and families before abuse or neglect occurs. The Differential Response approach is proving to be effective in child welfare systems nationally, and seeks to engage families who call or are referred to the New Jersey child abuse and neglect hotline when they need social services and no issues of child abuse or neglect are suspected. In just the first half of this year, DCF received approximately 7,000 calls to its statewide hotline that did not involve abuse or neglect, but were related to families needing or requesting assistance.

# CHILDREN AND FAMILIES

## DEPARTMENT OF CHILDREN AND FAMILIES SUMMARY OF APPROPRIATIONS BY FUND (thousands of dollars)

Year Ending June 30, 2007					Year Ending June 30, 2009			
Orig. & (S)Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total Available	Expended		2008 Adjusted Approp.	Requested	Recom- mended
					<b>GENERAL FUND</b>			
272,646	11	13,628	286,285	282,907	Direct State Services	326,958	320,636	320,636
676,769	10	10,443	687,222	656,341	Grants-In-Aid	753,952	755,067	755,067
10,000	---	2,881	12,881	6,916	Capital Construction	---	---	---
<b>959,415</b>	<b>21</b>	<b>26,952</b>	<b>986,388</b>	<b>946,164</b>	<i>Total General Fund</i>	<b>1,080,910</b>	<b>1,075,703</b>	<b>1,075,703</b>
<b>959,415</b>	<b>21</b>	<b>26,952</b>	<b>986,388</b>	<b>946,164</b>	<i>Total Appropriation, Department of Children and Families</i>	<b>1,080,910</b>	<b>1,075,703</b>	<b>1,075,703</b>

## SUMMARY OF APPROPRIATIONS BY PROGRAM (thousands of dollars)

Year Ending June 30, 2007					Year Ending June 30, 2009			
Orig. & (S)Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total Available	Expended		2008 Adjusted Approp.	Requested	Recom- mended
					<b>DIRECT STATE SERVICES - GENERAL FUND</b>			
					<b>Social Services Programs</b>			
197,978	11	11,425	209,414	206,991	Child Protective and Permanency Services	251,428	246,106	246,106
---	---	---	---	---	Child Behavioral Health Services	1,669	1,669	1,669
2,462	---	5	2,467	2,288	Prevention and Community Partnership Services	2,099	2,099	2,099
8,527	---	1,048	9,575	9,575	Education Services	10,514	10,514	10,514
3,661	---	---	3,661	3,661	Child Welfare Training Academy Services and Operations	10,155	9,155	9,155
2,575	---	---	2,575	2,575	Safety and Security Services	4,575	4,575	4,575
57,443	---	1,150	58,593	57,817	Administration and Support Services	46,518	46,518	46,518
<b>272,646</b>	<b>11</b>	<b>13,628</b>	<b>286,285</b>	<b>282,907</b>	<i>Subtotal</i>	<b>326,958</b>	<b>320,636</b>	<b>320,636</b>
<b>272,646</b>	<b>11</b>	<b>13,628</b>	<b>286,285</b>	<b>282,907</b>	<i>Total Direct State Services - General Fund</i>	<b>326,958</b>	<b>320,636</b>	<b>320,636</b>
<b>272,646</b>	<b>11</b>	<b>13,628</b>	<b>286,285</b>	<b>282,907</b>	<b>TOTAL DIRECT STATE SERVICES</b>	<b>326,958</b>	<b>320,636</b>	<b>320,636</b>
					<b>GRANTS-IN-AID - GENERAL FUND</b>			
					<b>Social Services Programs</b>			
346,981	10	7,579	354,570	354,103	Child Protective and Permanency Services	410,254	417,103	417,103
284,576	---	2,781	287,357	259,081	Child Behavioral Health Services	284,401	276,792	276,792
45,212	---	83	45,295	43,157	Prevention and Community Partnership Services	59,297	61,172	61,172
<b>676,769</b>	<b>10</b>	<b>10,443</b>	<b>687,222</b>	<b>656,341</b>	<i>Subtotal</i>	<b>753,952</b>	<b>755,067</b>	<b>755,067</b>
<b>676,769</b>	<b>10</b>	<b>10,443</b>	<b>687,222</b>	<b>656,341</b>	<i>Total Grants-In-Aid - General Fund</i>	<b>753,952</b>	<b>755,067</b>	<b>755,067</b>
<b>676,769</b>	<b>10</b>	<b>10,443</b>	<b>687,222</b>	<b>656,341</b>	<b>TOTAL GRANTS-IN-AID</b>	<b>753,952</b>	<b>755,067</b>	<b>755,067</b>

# CHILDREN AND FAMILIES

Orig. & (S)Supplemental	Year Ending June 30, 2007					Year Ending June 30, 2009		
	Reapp. & (R)Recpts.	Transfers & (E)Emergencies	Total Available	Expended		2008 Adjusted Approp.	Requested	Recommended
10,000	---	2,881	12,881	6,916	<b>CAPITAL CONSTRUCTION</b>			
					<b>Social Services Programs</b>			
					Administration and Support Services	---	---	---
10,000	---	2,881	12,881	6,916	Subtotal	---	---	---
10,000	---	2,881	12,881	6,916	<b>TOTAL CAPITAL CONSTRUCTION</b>	---	---	---
959,415	21	26,952	986,388	946,164	Total Appropriation, Department of Children and Families	1,080,910	1,075,703	1,075,703

## 50. ECONOMIC PLANNING, DEVELOPMENT, AND SECURITY

### 55. SOCIAL SERVICES PROGRAMS

#### OBJECTIVES

- To ensure the safety, permanency, and well-being of children.
- To achieve safe, sustained, and timely reunification among children and their families or achieve timely adoptions and kinship legal guardianship placements for children who cannot return home.
- To implement a new case practice model to include, but not be limited to, assuring effective engagement of the family and its natural supports, quality assessment of family and child strengths and needs, and quality protective services screening and investigations and decision-making.
- To further reduce investigators' caseloads, allowing staff to conduct thorough and appropriate investigations and functional assessments.
- To continue to grow the number of available resource homes for children, in order to provide a family-like setting to as many children in out-of-home placement as possible.
- To implement a model of coordinated health care for children in out-of-home placement to ensure children are connected to a medical home, receive timely comprehensive health examinations, dental care, mental health assessments, if appropriate, and follow-up care to address their health needs.
- To maintain the benchmarks established for ensuring the children under the supervision of DYFS who are legally free for adoption are adopted.
- To serve children and youth with emotional and behavioral health care challenges and their families based on the needs of the child and family in a family-centered, community-based environment.
- To improve outcomes for vulnerable children and families by expanding critical mental health services, such as round-the-clock mobile response, case management, and family support.
- To implement an accurate real time bed tracking system to manage the number of program beds available from the DCBHS and match those beds with children who need them.
- To establish evidence-based practices and interventions as a core piece of the DCBHS service delivery system, ensuring that children receive services that have demonstrated success in achieving positive outcomes.
- Competitively bid the Contracted Systems Administrator contract, gaining new service capacity, an updated Management Information System, and seeking a process that will be more accessible to the child welfare population.
- To continue supporting the development of the State's child abuse prevention and early intervention systems into an integrated network of locally-based, family-centered, user-friendly, and culturally competent services and supports.
- To improve outcomes for vulnerable children and families by expanding critical preventive services.
- To strengthen families through grant making and providing technical assistance to expert community agencies, making it possible for families to get the help they need within their own communities before a crisis occurs.
- To complete an organizational assessment of child abuse prevention assets and develop a plan to unify those assets within the organization.
- To create a statewide plan to prevent child abuse and neglect in New Jersey through the collaboration of the Division of Prevention and Community Partnerships and the New Jersey Task Force on Child Abuse and Neglect. The plan will be crafted through the active involvement of the broadest and most diverse group of State residents.
- To operate DCF Regional School Campuses across New Jersey by providing individualized, comprehensive, special education and general education year-round programs to students with a variety of disabilities, students at risk of school failure, students who have left school before earning a high school diploma, and students who are pregnant and parenting teenagers.
- To administer the delivery of educational programs and services to eligible students in State operated and contracted facilities and to provide educational funding and oversight to students determined by the Department of Education to be the responsibility of the State.
- To ensure the delivery of 40 hours of in-service training to case carrying staff on the new case practice model, using the Training Academy in partnership with New Jersey's colleges and universities, and to continue delivering quality training to new workers, investigators, and supervisors.

#### PROGRAM CLASSIFICATIONS

- Child Protective and Permanency Services.** DYFS investigates allegations of abuse or neglect, responds to voluntary requests for family services, and provides services to children found to have been abused or neglected.

An historic surge in referrals from the child abuse and neglect hotline continued in calendar year 2007. As part of its overall child welfare reform, New Jersey continues to invest in the statewide child protection hotline that operates 24-hours a day, 7-days a week, taking calls from the public regarding children's safety. The hotline also receives calls expressing concern about the well-being of families, even where there is not a safety issue, as well as requests for social services for that family. More than 64,000 calls were referred to 47 local DYFS offices in calendar year 2007 for further investigation or action to ensure a child's safety and well-being.

The DYFS budget is divided into four main areas: family support services; permanency; placements; and staffing to address the extensive demands of the child protection process.

**Family Support Services:** Family support services include services provided to families and children in their own homes as well as to foster and adoptive families and children in out-of-home placement. Eighty percent of the children counted within the active DYFS caseload are provided services in their homes. Those services are provided to the children individually, to parents, and to the family as a whole. Family support includes a wide variety of services designed to assist families in crisis and preserve and strengthen families and communities. Family support services are intended to reduce the need for more intensive services and promote independence and self-sufficiency. Support includes home-maker services, transportation assistance, psychological/therapeutic services, day treatment, companionship, legal and health related services.

**Permanency:** For children in out-of-home placement, DCF's goal is to achieve permanency for that child - a sustained, forever family who will love and nurture the child. The majority of children in New Jersey who enter foster care return home. But for those who do not, DCF must identify a new, forever family for that child. In 2007, DCF set a new State record for the most foster children ever adopted in a single year - 1,540 - and reduced the number of children awaiting adoption by 44%. Supporting a child can be expensive and many of the families willing to assume responsibility have real financial challenges that present a barrier to their ability to adopt or assume guardianship of a child. New Jersey's adoption and Kinship Legal Guardianship subsidy programs represent best practice across the country and support families who step forward to provide one of the most important gifts a child can receive - a loving, permanent home. New Jersey has seen tremendous growth in this area, a very positive development and one which DCF will continue to support vigorously.

**Placement:** Placement services are the umbrella term for the wide variety of out-of-home placements available to children in DYFS custody. (Note: this section of the budget does not include placements for DYFS children with behavioral health challenges who are served by the Division of Child Behavioral Health Services.) New Jersey has a strong commitment to family-based placements, both kin and non-kin placements. DCF set a new State record for the largest number of resource family homes licensed - 1,900 - and the largest new increase in resource homes with more than 800. Research consistently demonstrates that family-based placements produce better outcomes for most children - and New Jersey's rate of family-based placement is ranked well nationally, at 77%. Family-based placements include resource family and treatment homes. Twenty-two percent live in congregate care settings, such as group homes and residential

placements and .5% of the children are transitioning to independent living. Many of the children living in these congregate care settings need special services for addiction, a developmental disability, or a complex health challenge. A small number of older youth live in independent living settings. Children in crisis can also be placed in a temporary emergency placement while a more permanent home is identified.

**Staffing:** Adequate staffing plays a critical role in the ability of DYFS to provide quality investigatory, protective, and permanency services to children and families. A major element of the federal class action lawsuit filed against the New Jersey child welfare system addressed the need for lowered caseloads that comport with best practice. Governor Corzine and the Legislature have made substantial and important investments in caseworker staff and, as a result, caseloads have been dramatically reduced, even in the face of an historic surge in referrals. In fact, 76% of the DYFS offices have achieved compliance with the intake standard, 93% compliance with the adoption caseload standard, and 100% of the offices have achieved compliance with the permanency caseload standard - all of which exceed the required targets.

- 02. Child Behavioral Health Services.** Most fundamental to DCBHS is its emphasis on the family or caregiver as playing a central role in the health and well-being of children. DCF involves families throughout the planning and treatment process in order to create a service system that values and promotes the advice and recommendations of the family, a system that is friendly to families and one which provides them the tools and support needed to create successful life experiences for their children. Among the system's virtues is its ability to enable families to access behavioral health care without having to surrender custody of their children and a very strong model of family engagement.

DCBHS contracts with community agencies in 15 areas across the State for Mobile Response and Stabilization Services, which operates 24-hours a day, 7-days a week, to respond quickly when a child exhibits emotional or behavioral challenges that threaten to disrupt current living arrangements. Mobile Response provides face-to-face crisis response within one hour of notification with the goal of stabilizing behavior and avoiding family disruption or loss of placement. The fragmentation of case management services across the State by Care Management Organizations in some areas or Youth Case Management entities in others, has posed challenges for families and children alike, leading DCF to undertake a competitive bid process this year to begin a phased-in unification of care management for youth.

**Family Support Organizations (FSOs)** are family-run, county-based organizations that provide direct family-to-family peer support, education, advocacy, and other services to family members of children with emotional and behavioral problems. FSOs provide support to children and families with problems. They are not case management agencies, but provide support and management information so families are better able to manage their children's care on their own.

**In-Community Services** are therapeutic services delivered in a child's home or community, designed to help stabilize the child in their home environment and reduce the need for out-of-home treatment services, such as residential treatment. These services are flexible both in the timing and the nature of the services so that they can be individualized to the needs of the child and their family.

# CHILDREN AND FAMILIES

**03. Prevention and Community Partnership Services.** DPCP services fall within five areas that focus on primary prevention: early childhood services, family support and engagement, school-linked services, domestic violence, and county welfare services.

The key to overall child welfare is a robust commitment to strengthen families by supporting conditions that prevent abuse and neglect and allow children to flourish. DPCP funds primary and secondary child abuse prevention efforts across New Jersey in an effort to focus resources on meeting the unique needs of families before child maltreatment emerges as an issue. Essential programs that DPCP will continue to support include: (1) home visitation services for new mothers, ensuring that at-risk families access the parenting and coping skills necessary for successful parenthood; (2) strengthening families through early care and education; (3) family support initiatives such as community-based Family Success Centers and county-based Differential Response Systems, to enhance local social services for families in need; (4) school-linked services that allow students and families to receive social, health, and wrap-around services on school campuses including training to prevent peer assault and stranger abduction; (5) programs for children who have witnessed domestic violence in their homes, as well as a domestic violence shelter and 24-hour hotline in each of the 21 counties; and (6) county welfare social services such as the Family Preservation program directed toward promoting self-sufficiency, preserving family integrity, and preventing the abuse, neglect, or exploitation of minor children. DPCP, in response to Governor Corzine's Crime Prevention Plan, initiated three new programs in FY 2008: (1) Outreach to At-Risk Youth programs designed to provide enhanced recreational, vocational, educational, outreach or supportive services to youth, ages 13 to 18, with the option to serve youth until age 21, who live in a community of demonstrated high crime and gang violence; (2) a Teen Helpline to promote healthy youth development by providing immediate interactive, empathetic and respectful Helpline services for adolescents with linkage to information and services that address the social and health needs of youth; and (3) Evidenced-Based School Linked prevention services that support violence prevention programs targeted for elementary school aged children, including children enrolled in pre-kindergarten, kindergarten, and families, in at least five

schools within one of the State's high crime communities.

**04. Education Services.** DCF's Office of Education provides year-round educational programming for students who are DCF-involved or who have been referred by other government agencies as requiring intensive educational services and support that are not available through their local schools. Students include children at risk of school failure with severe physical or emotional disabilities, pregnant and parenting teens, and youth who have been referred by the juvenile justice system.

**05. Child Welfare Training Academy Services and Operations.** The New Jersey Child Welfare Training Academy delivers pre-service training for new recruits, investigator training for intake staff, and supervisory training for new supervisors. The training developed by the Academy balances classroom training, practicum, and use of training units in the field. With the resources of the Training Academy focused on these three critical areas, DCF has partnered with a consortium of New Jersey's colleges and universities for delivery of the required in-service training needs of staff.

**06. Safety and Security Services.** The purpose of safety and security services is to provide funding for the reimbursement of costs associated with the utilization of the Department of Human Services (DHS) Police to provide escort and intervention services for department staff and clients. Utilization of DHS Police will alleviate the need to create a new police force in the Department of Children and Families.

**99. Administration and Support Services.** The purpose of administration and support services in each program classification is to direct and support the divisions and offices of the Department of Children and Families including the 12 Area Offices, the 47 DYFS local offices, the Child Welfare Training Academy, and the other operations and facilities administered by DYFS, the Office of Education, the Division of Child Behavioral Health Services, and Division of Prevention and Community Partnerships. Also included in this program is the administration of purchase of service contracts to ensure compliance with the Department of Children and Families' policies and requirements and to planning, controlling and evaluation of internal operations, human resources administration, technological support, facilities management and fiscal operations including assessments, continuous quality improvement, legal, legislative, and communications.

## EVALUATION DATA

PROGRAM DATA	Actual FY 2006	Actual FY 2007	Revised FY 2008	Budget Estimate FY 2009
<b>Education Services</b>				
Average enrollment (a) .....	1,568	1,568	1,555	1,562
<b>Child Protective and Permanency Services</b>				
Active Children Receiving DYFS Services (Unduplicated) ..	148,745	156,707	164,013	175,213
<b>DYFS Family Support Services</b>				
Emergency Services .....	\$2,296,000	\$3,105,000	\$3,386,000	\$3,386,000
Case Management Services .....	\$8,858,000	\$9,229,000	\$10,065,000	\$10,065,000
Assessment Services .....	\$40,925,000	\$43,087,000	\$44,995,000	\$44,701,000
Parent Services .....	\$24,373,000	\$26,027,000	\$28,385,000	\$28,385,000
Total Family Support Services Program Cost .....	\$76,452,000	\$81,448,000	\$86,831,000	\$86,537,000
<b>Adoption Subsidies (b)</b>				
Average daily population .....	9,780	10,466	11,537	11,663
Subsidy cost .....	\$73,461,000	\$81,369,000	\$91,490,000	\$92,490,000
Average annual cost per client .....	\$7,511	\$7,775	\$7,930	\$7,930

# CHILDREN AND FAMILIES

	Actual FY 2006	Actual FY 2007	Revised FY 2008	Budget Estimate FY 2009
<b>Foster Care</b>				
Kinship Legal Guardianship (KLG) Placements (b)				
Average daily population .....	1,641	2,243	2,603	2,603
Total program cost .....	\$9,496,000	\$15,268,000	\$19,003,000	\$19,003,000
Average annual cost per client .....	\$5,787	\$6,807	\$7,300	\$7,300
Resource Family Placements (c)				
Average daily population .....	8,781	8,281	7,982	7,982
Total program cost .....	\$80,349,000	\$80,449,000	\$85,190,000	\$85,190,000
Average annual cost per client .....	\$9,150	\$9,715	\$10,673	\$10,673
<b>Total Foster Care</b>				
Average daily population .....	10,422	10,524	10,585	10,585
Total program cost .....	\$89,845,000	\$95,717,000	\$104,193,000	\$104,193,000
Average annual cost per client .....	\$8,621	\$9,095	\$9,843	\$9,843
<b>DYFS Other Residential Placements</b>				
Independent Living Placements				
Number of Children .....	139	158	177	177
Total program cost .....	\$5,855,000	\$5,966,000	\$6,785,000	\$6,785,000
Average annual cost per client .....	\$42,122	\$37,759	\$38,333	\$38,333
Emergency Placements				
Unduplicated Children Served .....	2,217	1,876	2,132	2,132
Total program cost .....	\$17,788,000	\$19,674,000	\$22,386,000	\$22,386,000
Average cost per unduplicated child .....	\$8,023	\$10,487	\$10,500	\$10,500
<b>Total Other Residential Placements .....</b>	<b>\$23,643,000</b>	<b>\$25,640,000</b>	<b>\$29,171,000</b>	<b>\$29,171,000</b>
<b>Residential Placements (d)</b>				
Average daily population .....	164	168	169	169
Total program cost .....	\$16,426,000	\$16,950,000	\$17,043,000	\$17,043,000
Average annual cost per client .....	\$100,159	\$100,893	\$100,846	\$100,846
<b>Group Home Placements (e)</b>				
Average daily population .....	128	128	122	122
Total program cost .....	\$11,154,000	\$11,114,000	\$10,931,000	\$10,931,000
Average annual cost per client .....	\$87,141	\$86,828	\$89,598	\$89,598
<b>Treatment Home Placements (e)</b>				
Average daily population .....	88	72	80	80
Total program cost .....	\$3,453,000	\$2,276,000	\$3,428,000	\$3,428,000
Average annual cost per client .....	\$39,239	\$31,611	\$42,850	\$42,850
<b>Ewing Residential Center (f)</b>				
Average population .....	24	24	29	29
Rated capacity .....	30	30	30	30
Total program cost .....	\$5,765,000	\$6,279,000	\$6,513,000	\$6,695,000
Average annual cost per client .....	\$240,208	\$261,625	\$224,586	\$230,862
<b>Vineland Residential Center (f)</b>				
Average population .....	33	34	35	35
Rated capacity .....	36	36	36	36
Total program cost .....	\$6,225,000	\$6,420,000	\$6,714,000	\$6,903,000
Average annual cost per client .....	\$188,636	\$188,824	\$191,829	\$197,229
<b>Woodbridge Residential Center (f)</b>				
Average population .....	26	24	29	29
Rated capacity .....	30	30	30	30
Total program cost .....	\$5,174,000	\$5,783,000	\$6,023,000	\$6,191,000
Average annual cost per client .....	\$199,000	\$240,958	\$207,690	\$213,483
<b>Child Behavioral Health Services</b>				
Mobile Response and Stabilization Services (g)				
Total dispatches .....	---	12,972	16,621	16,621
Total program cost .....	\$10,819,623	\$9,905,021	\$12,882,000	\$12,882,000
Cost per dispatch .....	---	\$764	\$775	\$775
Community and Evidence-Based Services				
Outpatient Services				
Youth served .....	8,813	9,873	11,186	11,186
Total program cost .....	---	\$4,577,000	\$5,734,000	\$5,734,000
Cost per youth served .....	---	\$464	\$513	\$513

# CHILDREN AND FAMILIES

	Actual FY 2006	Actual FY 2007	Revised FY 2008	Budget Estimate FY 2009
<b>Partial Care/Partial Hospitalization</b>				
Total youth served	2,604	3,075	3,204	3,204
Total program cost	---	\$6,514,000	\$6,890,000	\$6,890,000
Cost per youth served	---	\$2,118	\$2,150	\$2,150
<b>Care Management Services (g)</b>				
Total youth served	10,565	12,807	14,034	14,034
Total program cost	\$45,692,662	\$55,552,000	\$61,789,000	\$61,789,000
Cost per youth served	\$4,325	\$4,338	\$4,403	\$4,403
<b>Behavioral Assistance and Intensive In-Home Community Services (g)</b>				
Total service hours	531,439	669,635	590,385	590,385
Total program cost	\$32,179,730	\$44,868,079	\$39,558,000	\$43,588,000
Cost per service hour	\$61	\$67	\$67	\$74
<b>Family Support Organizations</b>				
Total program cost	\$6,288,607	\$7,292,065	\$7,291,000	\$7,291,000
<b>Out-of-Home Treatment Services (g)</b>				
Total program cost	\$224,209,819	\$230,740,000	\$266,727,000	\$246,609,000
<b>Prevention and Community Partnership Services</b>				
<b>Early Childhood/Primary Prevention Services</b>				
<b>Home Visitation</b>				
Number of programs	---	8	15	15
Total program cost	---	\$2,200,000	\$4,222,000	\$4,222,000
Cost per program	---	\$275,000	\$281,467	\$281,467
<b>Parent Education and Services</b>				
Number of programs	---	15	20	20
Total program cost	---	\$723,000	\$2,514,000	\$2,514,000
Cost per program	---	\$48,200	\$125,700	\$125,700
<b>Safe Haven Infant Protection</b>				
Total program cost	\$518,000	\$526,000	\$538,000	\$538,000
<b>Children's Trust Fund</b>				
Number of programs	12	17	15	15
Total program cost	\$563,230	\$986,587	\$1,375,681	\$1,205,352
Cost per program	\$46,936	\$58,035	\$91,712	\$80,357
<b>Family Support Services</b>				
<b>Family Success Centers</b>				
Number of programs	16	16	36	36
Total program cost	\$2,830,000	\$3,074,000	\$8,101,000	\$8,101,000
Cost per program	\$176,875	\$192,125	\$225,028	\$225,028
<b>Differential Response</b>				
Number of counties served	---	4	6	6
Total program cost	---	\$1,248,042	\$4,999,000	\$6,999,000
<b>Outreach to At Risk Youth</b>				
Total program cost	---	---	\$2,700,000	\$2,700,000
<b>School Linked Youth Services</b>				
<b>School Linked Service Programs</b>				
Number of schools	19	90	92	92
Total program cost	\$8,883,000	\$30,943,000	\$29,277,000	\$29,277,000
Cost per school	\$467,526	\$343,811	\$318,228	\$318,228
<b>NJ Child Assault Prevention</b>				
Number of programs	---	22	22	22
Total program cost	---	\$1,548,000	\$1,658,000	\$1,658,000
Cost per program	---	\$70,364	\$75,364	\$75,364
<b>Health Centers</b>				
Number of programs	5	5	5	5
Total program cost	\$600,000	\$606,000	\$606,000	\$606,000
Cost per program	\$120,000	\$121,200	\$121,200	\$121,200
<b>Domestic Violence Prevention</b>				
Number of PALs and Domestic Violence Shelters	7	30	35	35
Total program cost	\$3,225,000	\$14,408,000	\$14,598,000	\$14,598,000
Cost per program	\$460,714	\$480,267	\$417,086	\$417,086



# CHILDREN AND FAMILIES

	Actual FY 2006	Actual FY 2007	Revised FY 2008	Budget Estimate FY 2009
<b>PERSONNEL DATA</b>				
<b>Affirmative Action Data</b>				
Male Minority .....	---	916	925	925
Male Minority % .....	---	14%	13%	13%
Female Minority .....	---	3,320	3,345	3,345
Female Minority % .....	---	52%	48%	48%
Total Minority .....	---	4,236	4,270	4,270
Total Minority % .....	---	66%	61%	61%
<b>Position Data</b>				
Filled positions by Funding Source				
State Supported .....	4,593	5,098	5,020	5,037
Federal .....	865	883	1,502	1,502
All Other .....	461	478	453	453
Total Positions .....	5,919	6,459	6,975	6,992
Filled Positions by Program Class				
Education Services .....	543	555	532	506
Child Protective and Permanency Services .....	4,927	5,365	5,894	5,878
Prevention and Community Partnership Services .....	4	6	7	14
Training Academy Services and Operations .....	---	21	45	49
Child Behavioral Health Services .....	---	---	---	21
Administration and Support Services .....	445	512	497	524
Total Positions .....	5,919	6,459	6,975	6,992

**Notes:**

- Actual payroll counts are reported for fiscal years 2006 and 2007 as of December and revised fiscal year 2008 as of January and adjusted to reflect the prospective shift of State positions to federal positions. The Budget Estimate for fiscal year 2009 reflects the number of positions funded.
- Program expenditure data includes funds appropriated for cost of living adjustments and special purpose appropriations.
- (a) Includes State Facilities Education Act (SFEA) Residential, Regional, State Responsible, and District Placed students.
- (b) Adoption Subsidies and the Kinship Legal Guardianship Placements (KLG) are not open for case management services. Payments for KLG placements are charged to the Foster Care account. Expenditures reflect the portion of the board payments reimbursed by the Division of Family Development (DFD).
- (c) Includes regular Foster Care and Relative Care Placements, but excludes KLG placements that are reflected separately. Expenditures reflect the portion of the Relative Care board payments reimbursed by DFD.
- (d) Data reflects only Division of Youth and Family Services (DYFS) paid placements and not those served under the auspices of the Division of Child Behavioral Health Services (DCBHS). This category includes costs for Division of Developmental Disability (DDD) eligible, dually diagnosed children in DDD contracted residential treatment programs to be reimbursed by DYFS.
- (e) Data reflects only DYFS paid placements and not those served under the auspices of the DCBHS.
- (f) The three State-operated residential treatment centers are accredited by the Joint Commission on Health Care Organizations. Approximately half of the costs for these centers are reimbursed via the federal Title XIX program.
- (g) Data includes funding provided for State Children's Health Insurance Program.

### APPROPRIATIONS DATA (thousands of dollars)

Year Ending June 30, 2007					Year Ending June 30, 2009				
Orig. & (S)Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total Available	Expended	Prog. Class.	2008 Adjusted Approp.	Requested	Recom- mended	
<b>DIRECT STATE SERVICES</b>									
<b>Distribution by Fund and Program</b>									
384,453	467	13,458	398,378	361,587	Child Protective and Permanency Services	01	415,688	403,775	403,775
197,978	11	11,425	209,414	206,991	<i>(From General Fund)</i>		251,428	246,106	246,106
186,475	394	295	187,164	152,796	<i>(From Federal Funds)</i>		161,996	157,257	157,257
---	62	1,738	1,800	1,800	<i>(From All Other Funds)</i>		2,264	412	412
---	---	---	---	---	Child Behavioral Health Services	02	2,304	1,915	1,915
---	---	---	---	---	<i>(From General Fund)</i>		1,669	1,669	1,669
---	---	---	---	---	<i>(From Federal Funds)</i>		635	246	246
2,462	---	5	2,467	2,288	Prevention and Community Partnership Services	03	2,099	2,099	2,099
2,462	---	5	2,467	2,288	<i>(From General Fund)</i>		2,099	2,099	2,099

# CHILDREN AND FAMILIES

Year Ending June 30, 2007					Year Ending June 30, 2009			
Orig. & (S)Supplemental	Reapp. & (R)Recpts.	Transfers & (E)Emergencies	Total Available	Expended	Prog. Class.	2008 Adjusted Approp.	Requested	Recommended
<b>DIRECT STATE SERVICES</b>								
10,643	24,384	3,963	38,990	37,344	04	37,867	38,998	38,998
8,527	---	1,048	9,575	9,575		10,514	10,514	10,514
2,116	968	1,277	4,361	2,716		2,160	2,094	2,094
---	23,416	1,638	25,054	25,053		25,193	26,390	26,390
5,449	---	---	5,449	4,673				
3,661	---	---	3,661	3,661	05	13,693	12,095	12,095
1,788	---	---	1,788	1,012		10,155	9,155	9,155
2,575	---	---	2,575	2,575		3,538	2,940	2,940
78,334	331	1,150	79,815	76,246	06	4,575	4,575	4,575
57,443	---	1,150	58,593	57,817	99	65,923	66,274	66,274
20,891	331	---	21,222	18,429		46,518	46,518	46,518
						19,405	19,756	19,756
<b>483,916</b>	<b>25,182</b>	<b>18,576</b>	<b>527,674</b>	<b>484,713</b>		<b>542,149</b> <sup>(a)</sup>	<b>529,731</b>	<b>529,731</b>
(211,270)	(1,693)	(1,572)	(214,535)	(174,953)		(187,734)	(182,293)	(182,293)
---	(23,478)	(3,376)	(26,854)	(26,853)		(27,457)	(26,802)	(26,802)
<b>272,646</b>	<b>11</b>	<b>13,628</b>	<b>286,285</b>	<b>282,907</b>		<b>326,958</b>	<b>320,636</b>	<b>320,636</b>
<b>Distribution by Fund and Object</b>								
Personal Services:								
357,662	477 23,459 <sup>R</sup>	14,434	396,032	371,246		431,163	427,725	427,725
357,662	23,936	14,434	396,032	371,246		431,163	427,725	427,725
4,724	---	1,700	6,424	6,237		5,364	5,354	5,354
21,427	1,311	1,566	24,304	23,030		27,621	27,230	27,230
22,782	---	670	23,452	23,415		37,276	36,868	36,868
Special Purpose:								
3,437	---	201	3,638	1,899				
44,267	---	---	44,267	37,727	01	1,835 <sup>(b)</sup>	1,835	1,835
526	---	5	531	531	01	---	---	---
---	---	---	---	---	03	538	538	538
---	---	---	---	---	05	4,000	3,500	3,500
2,575	---	---	2,575	2,575	05	1,849 <sup>(d)</sup>	1,649	1,649
1,524	---	---	1,524	1,524	06	4,575	4,575	4,575
7,188	---	---	7,188	6,688	99	1,524	1,524	1,524
17,804	-65	---	17,739	9,841	99	9,188	9,188	9,188
						17,216	9,745	9,745
(211,270)	(1,693)	(1,572)	(214,535)	(174,953)		(187,734)	(182,293)	(182,293)
---	(23,478)	(3,376)	(26,854)	(26,853)		(27,457)	(26,802)	(26,802)
<b>GRANTS-IN-AID</b>								
<b>Distribution by Fund and Program</b>								
391,732	18,967	11,479	422,178	405,417	01	465,629	473,383	473,383
346,981	10	7,579	354,570	354,103		410,254	417,103	417,103
44,751	11,680	3,597	60,028	47,656		52,121	53,026	53,026
---	7,277	303	7,580	3,658		3,254	3,254	3,254
419,619	-139	2,801	422,281	374,449	02	419,452	407,525	407,525
284,576	---	2,781	287,357	259,081		284,401	276,792	276,792
135,043	-139	20	134,924	115,368		135,051	130,733	130,733

# CHILDREN AND FAMILIES

Year Ending June 30, 2007					Year Ending June 30, 2009				
Orig. & (S)Supplemental	Reapp. & (R)Recpts.	Transfers & (E)Emergencies	Total Available	Expended	Prog. Class.	2008 Adjusted Approp.	Requested	Recommended	
<b>GRANTS-IN-AID</b>									
53,715	1,733	1,221	56,669	51,755	Prevention and Community Partnership Services	03	68,666	70,431	70,431
45,212	---	83	45,295	43,157	<i>(From General Fund)</i>		59,297	61,172	61,172
8,503	---	1,138	9,641	7,741	<i>(From Federal Funds)</i>		9,369	9,259	9,259
---	1,733	---	1,733	857	<i>(From All Other Funds)</i>		---	---	---
---	28,541	-1,912	26,629	26,500	Education Services	04	27,302	27,488	27,488
---	28,541	-1,912	26,629	26,500	<i>(From All Other Funds)</i>		27,302	27,488	27,488
1,288	339	---	1,627	775	Administration and Support Services	99	1,284	1,234	1,234
1,288	339	---	1,627	775	<i>(From Federal Funds)</i>		1,284	1,234	1,234
<b>866,354</b>	<b>49,441</b>	<b>13,589</b>	<b>929,384</b>	<b>858,896</b>	<b>Total Grants-in-Aid</b>		<b>982,333</b>	<b>980,061</b>	<b>980,061</b>
<b>Less:</b>									
(189,585)	(11,880)	(4,755)	(206,220)	(171,540)	Federal Funds		(197,825)	(194,252)	(194,252)
---	(37,551)	1,609	(35,942)	(31,015)	All Other Funds		(30,556)	(30,742)	(30,742)
<b>676,769</b>	<b>10</b>	<b>10,443</b>	<b>687,222</b>	<b>656,341</b>	<b>Total State Appropriation</b>		<b>753,952</b>	<b>755,067</b>	<b>755,067</b>
<b>Distribution by Fund and Object</b>									
Grants:									
950	117	---	1,067	979	Rutgers MSW Program	01	---	---	---
12,000	---	-12,000	---	---	Substance Abuse Services	01	15,000	15,000	15,000
2,000	---	---	2,000	1,845	Capital Improvements for Child Advocacy Centers	01	---	---	---
---	---	---	---	---	Court Appointed Special Advocates	01	---	---	---
11,324	---	113	11,437	11,437	Group Homes	01	10,931	10,931	10,931
2,568	3 <sup>3</sup> 78 <sup>R</sup>	329	2,978	2,651	Treatment Homes	01	3,428	3,428	3,428
290	---	3	293	293	Public Awareness for Child Abuse Prevention Program	01	297	297	297
---	---	---	---	---	Community Provider Cost of Living Adjustment	01	---	6,013	6,013
22,589	---	314	22,903	22,899	Independent Living and Shelter Care	01	29,171	29,171	29,171
12,500	196 3,304 <sup>R</sup>	136	16,136	13,736	Residential Placements	01	17,043	17,043	17,043
58,839	10	522	59,371	59,285	Family Support Services	01	69,943	69,649	69,649
11,847	---	118	11,965	11,965	Child Abuse Prevention	01	12,119	12,119	12,119
73,958	288 3,408 <sup>R</sup>	14,462	92,116	90,905	Foster Care	01	104,193	104,193	104,193
76,422	363	764	77,549	77,548	Subsidized Adoption	01	91,490	92,490	92,490
687	---	7	694	694	Recruitment of Adoptive Parents	01	703	703	703
8,108	---	82	8,190	8,173	Foster Care and Permanency Initiative	01	8,174	8,174	8,174
21,810	---	---	21,810	15,545	Child Welfare Reform	01	---	---	---
7,945	---	82	8,027	8,027	County Human Services Advisory Board-Formula Funding	01	7,865	7,865	7,865
1,560	---	16	1,576	1,576	New Jersey Homeless Youth Act	01	1,596	1,596	1,596
1,022	---	10	1,032	1,032	Wynona M. Lipman Child Advocacy Center, Essex County	01	529	529	529
55,329	10,120	6,137	71,586	67,684	Purchase of Social Services	01	62,130	60,052	60,052
---	---	---	---	---	Child Health Units	01	16,900 <sup>(f)</sup>	19,016	19,016
9,663	---	---	---	---	Restricted Federal Grants	01	9,348	9,195	9,195
321 <sup>S</sup>	1,080	384	11,448	9,143	State Match	01	4,769 <sup>(g)</sup>	4,769	4,769
---	---	---	---	---					



# CHILDREN AND FAMILIES

Year Ending June 30, 2007					Year Ending June 30, 2009			
Orig. & (S)Supple- mental	Reapp. & (R)Repts.	Transfers & (E)Emer- gencies	Total Available	Expended	Prog. Class.	2008 Adjusted Approp.	Requested	Recom- mended
<b>CAPITAL CONSTRUCTION</b>								
<b>Distribution by Fund and Object</b>								
<b>Office of Children's Services</b>								
10,000	---	2,881	12,881	6,916	99	---	---	---
<b>959,415</b>	<b>21</b>	<b>26,952</b>	<b>986,388</b>	<b>946,164</b>	<b>1,080,910</b>		<b>1,075,703</b>	<b>1,075,703</b>
<b>OTHER RELATED APPROPRIATIONS</b>								
400,855	13,573	6,327	420,755	346,493	385,559		376,545	376,545
---	61,029	1,767	62,796	57,868	58,013		57,544	57,544
<b>1,360,270</b>	<b>74,623</b>	<b>35,046</b>	<b>1,469,939</b>	<b>1,350,525</b>	<b>1,524,482</b>		<b>1,509,792</b>	<b>1,509,792</b>

**Notes -- Direct State Services - General Fund**

- (a) The fiscal year 2008 appropriation has been adjusted for the allocation of salary program.
- (b) In fiscal 2008, appropriations of \$1,950,000 for costs related to the federal court-ordered Department of Children and Families caseload increase was reallocated to the Office of the Public Defender within the Department of the Treasury.
- (c) Funding for the New Jersey Safe Haven Infant Protection Act has been transferred from the Division of Youth and Family Services to the Division of Prevention and Community Partnership Services.

**Notes -- Grants-In-Aid - General Fund**

- (d) Funding for the Rutgers MSW Program has been transferred from the Division of Youth and Family Services to the Office of Children's Services.
- (e) In fiscal 2008, funding of \$1,150,000 was appropriated in the Purchase of Social Services account.
- (f) In fiscal 2008, funding of \$6,332,000 from the Purchase of Social Services account, \$1,997,000 from the Family Support Services account, and \$121,000 from the Foster Care and Permanency Initiative account has been transferred to the Child Health Units account and an equal federal match has been provided.
- (g) Funding for the State Match has been transferred from the Family Support Services account in the Division of Youth and Family Services.
- (h) In fiscal year 2008, funding for the State Children's Health Insurance Program for Care Management Organizations account of \$3,000,000 was appropriated in the Care Management Organizations account; funding for the State's Children's Health Insurance Program for Residential Services account of \$3,300,000 was appropriated in the Treatment Homes and Emergency Behavioral Health Services account; funding for the State Children's Health Insurance Program for Youth Case Management account of \$431,000 was appropriated in the Youth Case Managers account; funding for the State Children's Health Insurance Program for Mobile Response account of \$1,200,000 was appropriated in the Mobile Response account; and funding for the State Children's Health Insurance Program for Behavioral Assistance account of \$5,800,000 was appropriated in the Intensive In-Home Behavioral Assistance account. Of the above amounts, 35% is state funding and 65% is federal funding.
- (i) Funding for this program was previously provided as the appropriation for Area Prevention and Support Services.
- (j) Funding for this program was previously provided as the appropriation for School Based Youth Program.
- (k) Funding for the Community Based Child Abuse Prevention has been transferred from the Division of Youth and Family Services to the Division of Prevention and Community Partnership Services.

**Language Recommendations -- Capital Construction**

In reference to the State appropriation provided in prior fiscal years for the State Automated Child Welfare Information System (SACWIS) program, the Commissioner of the Department of Children and Families shall provide the Office of Management and Budget, the Office of Legislative Services, and the Commission on Capital Budgeting and Planning with two written reports, due on September 15, 2008 and March 15, 2009, containing the details of the status of project deliverables, the description of problems encountered and proposed solutions, details of any required change orders, and operating cost estimates for the NJ Spirit System.

**Language Recommendations -- Direct State Services - General Fund**

Of the amount hereinabove appropriated for Safety and Permanency in the Courts, an amount not to exceed \$8,688,000 shall be transferred to the Department of Law and Public Safety and is appropriated for legal services implementing the approved child welfare settlement with the federal court, subject to the approval of the Director of the Division of Budget and Accounting.

Of the amounts hereinabove appropriated for Salaries and Wages for the Child Welfare Training Academy Services and Operations, such sums as may be necessary shall be used to train the Department of Children and Families staff who serve children and families in the field, who have not already received training in cultural competence, in cultural competency. The Department of Children and Families shall also offer training opportunities in cultural competence to staff of community-based organizations serving children and families under contract to the Department of Children and Families.

# CHILDREN AND FAMILIES

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## Language Recommendations -- Grants-In-Aid - General Fund

The sums hereinabove appropriated for the Residential Placements, Group Homes, Treatment Homes, Other Residential Services, Foster Care, Subsidized Adoption, and Family Support Services accounts are available for the payment of obligations applicable to prior fiscal years.

Any change by the Department of Children and Families in the rates paid for foster care and adoption subsidy programs from the sums hereinabove appropriated for Foster Care and Subsidized Adoption, other than an adjustment based on Cost of Living, shall be approved by the Director of the Division of Budget and Accounting.

Receipts in the Marriage and Civil Union License Fee Fund in excess of the amount anticipated are appropriated.

Of the amount hereinabove appropriated for the Domestic Violence Prevention Services, \$1,309,000 is payable out of the Marriage and Civil Union License Fee Fund. If receipts to that fund are less than anticipated, the appropriation shall be reduced by the amount of the shortfall.

Funds recovered under P.L.1951, c.138 (C.30:4C-1 et seq.) during the current fiscal year are appropriated for resource families and other out-of-home placements.

Notwithstanding the provisions of any law or regulation to the contrary, the amounts hereinabove appropriated in the Residential Placements account is subject to the following condition: amounts that become available as a result of the return of persons from in-State and out-of-State residential placements to community programs within the State may be transferred from the Residential Placements account to the appropriate Child Protective and Permanency Services account, subject to the approval of the Director of the Division of Budget and Accounting.

Receipts from counties for persons under the care and supervision of the Division of Youth and Family Services are appropriated for the purpose of providing State Aid to the counties, subject to the approval of the Director of the Division of Budget and Accounting.

Of the amount hereinabove appropriated for the Purchase of Social Services account, \$1,000,000 is appropriated for the programs administered under the "New Jersey Homeless Youth Act," P.L.1999, c.224 (C.9:12A-2 et seq.), and the Division of Youth and Family Services shall prioritize the expenditure of this allocation to address transitional living services in the division's region that is experiencing the most severe over-capacity.

Notwithstanding the provisions of any law or regulation to the contrary, no funds hereinabove appropriated for Treatment Homes and Emergency Behavioral Health Services, Youth Case Managers, Care Management Organizations, Youth Incentive Program, and Mobile Response shall be expended for any individual served by the Division of Child Behavioral Health Services, with the exception of court-ordered placements or to ensure services necessary to prevent risk of harm to the individual or others, unless that individual makes a full and complete application for Medicaid or NJ FamilyCare, as applicable. Individuals receiving services from appropriations covered by the exceptions above shall apply for Medicaid or NJ FamilyCare, as applicable, in a timely manner, as shall be defined by the Commissioner of Children and Families, after receiving services.

Of the amounts hereinabove appropriated for the School Linked Services Program, there shall be available \$400,000 for the After School Reading Initiative, \$200,000 for the After School Start-Up Fund, \$400,000 for School Health Clinics, and \$530,000 for Positive Youth Development.

The amounts hereinabove appropriated for Family Support Services for county-based Differential Response programs, funded by the Department of Children and Families to prevent child abuse and neglect, shall be used to provide services to families and follow intervention strategies that are defined with the participation of local community-based organizations and shall assure cultural competency to serve families within their respective counties.

## DEPARTMENT OF CHILDREN AND FAMILIES

## Language Recommendations -- Grants-In-Aid - General Fund

To ensure the proper reallocation of funds in connection with the creation of the Department of Children and Families, of the amounts hereinabove appropriated, the Department of Children and Families may transfer appropriations to the Department of Human Services, subject to the approval of the Director of the Division of Budget and Accounting.

Notwithstanding the provisions of any law or regulation to the contrary, of the amounts hereinabove appropriated for the Department of Children and Families no such grant monies shall be paid to the grantee for the costs of any efforts by the grantee or on behalf of the grantee for lobbying activities.