

State of New Jersey
Bayshore Regional Sewerage Authority
Volume I – Proposal

Submitted to:

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1.0 Understanding The Requirements

Through Engagement Query, EQ2014-005-P2&3, the State of New Jersey, Department of Treasury, is seeking quotes for a prequalified contractor from Pool 3 – Integrity Monitoring/Anti-Fraud to serve as the integrity oversight and anti-fraud monitor (pursuant to P.L. 2013, Chapter 37) for the Bayshore Regional Sewerage Authority (BRSA). We are confident that you will find the Addx Team to be the right choice for this engagement.

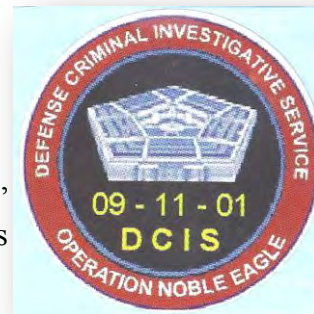
The Addx Team is confident in our ability to monitor and provide insight to the New Jersey Department of Treasury with regard to BRSA incinerators Dorr Oliver and Niro. To most efficiently provide these services, we intend to operate out of office space located within a short commuting distance of the Bayshore Regional Sewerage Authority. This gives us daily access to personally view the project and to inspect it to ensure it was completed according to contract specifications and invoiced appropriately.

The Addx Investigative Team will scrutinize all facets of potential fraud which may have occurred at all levels. Our investigators and analysts are trained to detect the theft of supplies by lower-level employees to more complex schemes, such as bid rigging or falsification of records by upper management. Using a variety of methodologies including audits, interviews, worksite inspections, and data analyses, our Investigative Team will uncover fraud where it exists.

We are not aware of any other firm that has the in-depth and overall experience investigating and scrutinizing construction contracts. Our Investigative Team is composed of former state and Federal law enforcement agents from the FBI and Inspector General Offices, investigators, and forensics accounting and fraud analysts, as well as former building engineer inspectors and construction managers. We further have access to legal teams (former DOJ lawyers) to assist with complicated legal matters. Their combined expertise allows the Addx Team to perform comprehensive fraud investigations to uncover a multitude of potential fraud schemes present on these types of contracts.

Our multi-step comprehensive approach gives the State of New Jersey confidence in knowing that the integrity of their rebuilding projects are in the hands of an experienced team with proven results.

Addx's compliance section originated from and is guided by the experience of Mr. Harry Armstrong. Mr. Armstrong is a certified Department of Homeland Security (DHS) procurement fraud instructor and a recipient of the most prestigious "Agent of the Year" award for the Department of Defense Inspector General (IG). He has been recognized by the U.S. Attorney's Offices and has received numerous accolades throughout his career. Further, Mr. Armstrong has been instrumental in the civil and criminal prosecutions of Government bandits trying to circumvent the procurement process and job specifications. He has conducted numerous investigations involving construction firms and has overseen 2,300 compliance and financial reviews; the majority involving general construction contractors. Throughout his career, Mr. Armstrong's experience and knowledge have been sought by U.S. Attorney's Offices and by other Governmental agencies to provide the needed oversight and investigative resources to stamp



out fraud in the procurement process. Mr. Armstrong is further a supervisory veteran of the 9/11 Pentagon recovery efforts. He spent countless hours, days, and weeks weeding through mounds of evidence to ensure that evidence could be properly secured and the Pentagon reconstruction could commence in an expeditious manner.

The Addx Team brings a wealth of experience through the services of Mr. Roger Morrison, a former member of the FBI Senior Executive Service (SES). He has over 35 years' experience conducting and supervising major criminal, terrorism and fraud investigations at the federal, state and local levels. He served as the Chief of the FBI's National Joint Terrorism Task Force. He has oversight of all CES operations which includes anti-fraud, investigative services, audits and training contracts serving the Centers for Medicare & Medicaid Services (CMS), US Postal Service OIG, and the Department of Homeland Security.

Our depth of experience includes Mr. Don Kennedy, VP of Healthcare Operations for CES. A member of our leadership team, Mr. Kennedy has more than 20 years of experience in conducting fraud investigations at both the state and federal levels. In his capacity as the Director of the CMS Western Integrity Field Operations, Mr. Kennedy managed investigators who uncovered \$40M of fraudulent Medicare payments; this investigation resulted in the prosecution of 15 individuals. As a former Assistant Chief for the California Bureau of Medi-Cal Fraud, he provided oversight for multimillion dollar healthcare fraud investigations. He managed field offices staffed with special agents, investigators, data analysts, and support staff. He also presented investigative techniques and supervised investigations.

Mr. Timothy Herlihy adds an extreme depth of experience as a member of the Addx Team. A New Jersey native and current resident, Mr. Herlihy's company has offices in **Normandy Beach, NJ**. Mr. Herlihy is a highly decorated former Assistant Special Agent in Charge (ASAC) with the DHS IG. As an ASAC in the DHS OIG Washington Field Office, Mr. Herlihy supervised an extensive amount of financial fraud investigations involving disaster recovery fraud which constituted a vast amount of construction projects, as well as other DHS grant programs. These investigations and compliance reviews resulted in criminal prosecutions and significant financial recoveries. Additionally, he developed a marketing campaign to promote fraud awareness in both the government and private sectors; he also helped design and deliver grant fraud investigative training at the Federal Law Enforcement Training Center (FLETC) to be used as a national model. Mr. Herlihy is a licensed private investigator in New Jersey (number 8400) and has conducted numerous fraud investigations within the state. Another member of the Addx Team is Jennifer Sirois. Ms. Sirois is also a native of New Jersey and has offices in **Ocean Grove, NJ**. Ms. Sirois is a Certified Fraud Examiner (CFE) and, like Mr. Herlihy, a licensed private investigator (number 8475). Ms. Sirois also has been recognized in New Jersey for her active role in criminal and civil case support, mostly in the areas of financial fraud.

All of our staff bring with them impressive skillsets and are clearly qualified to lead the oversight and monitoring of this engagement. To add to high level skillset, our team consists of more than just these three individuals. We have a cadre of successful procurement fraud investigators and forensic accounting & fraud analysts, all of whom are trained to investigate scenarios at both the Federal and state levels, as well as CFEs and trained forensic auditors and accountants who have in-depth experience in the investigative fraud arena, including countless hours of investigating construction projects. We further have access to forensic engineers who are trained in oversight of catastrophic events and the detection of fraud and substitution in construction rebuilding projects.

Other firms may claim to have a team unlike any other; we support our claim with the successful track records of our examiners, which have been proven time and time again.

New Jersey Public Law 2013, Chapter 37, also commonly referred to as A60 legislation, states, *“The State of New Jersey is duty bound to its residents and all taxpayers in the United States to ensure that all resources dedicated to the recovery from Hurricane Sandy be applied in an efficient manner and that the State should take all necessary precautions to prevent, detect, and remediate waste, fraud, and abuse.”* This legislation authorized the establishment of a pool of independent oversight providers, or “watch dogs.” With the passage of this legislation, the State of New Jersey has stepped up as a leader in monitoring and publicizing expenditures for all rebuilding efforts.

It is imperative that the contractor also be able to provide extensive knowledge of and experience in the practical application of all applicable parts of the Code of Federal Regulations (CFR) to ensure that the Bayshore Regional Sewerage Authority remains legally compliant, is able to detect misconduct, and helps promote best practices in the administration of Hurricane Sandy recovery and rebuilding project funds. From the Public Law 2013, Chapter 37, the awarded contractor must be the Bayshore Regional Sewerage Authority’s “Integrity Monitor” in providing legal, investigative, accounting, and engineering services (among others); other professional specialties; risk assessment; development of compliance system constructs; loss prevention, and monitoring. Addx has these identified requisites.

The purpose of this engagement is to provide the Bayshore Regional Sewage Authority with an integrity oversight monitor in order to minimize the risk of deobligation, and prevent or rectify the duplication of benefits, process and payment errors, waste, fraud, abuse, malfeasance and mismanagement of funds. They will serve as the integrity oversight and anti-fraud monitor as pursuant to the Act.

To add, the Engagement Query focuses on the contract related to the Niro Incinerator and the Air Emissions Hazard Mitigation Upgrade detailed in FEMA Project Worksheet (PW) 4740. The PW statement includes other contracts, but these contracts are not included in the Scope of Work since they fall below the proscribed threshold.

Companies, universities, government agencies and many other organizations have relied on third party companies to provide compliance consulting services to prevent potential future breaches and in response to incidents which require the assistance of independent experts and monitors. Our approach goes deeper than simply verifying accounting accuracy. We develop and implement program policies and procedures that include risk assessments and loss-prevention strategies; prevention of duplication of benefits; and measures to detect and prevent inefficiency, waste, fraud, abuse, or mismanagement of funds. We review internal controls to identify weaknesses in the procurement, contracting, compliance, cost eligibility, and contract management processes. We ensure that materials are used and expended on the basis of specifications, and that they are properly accounted for as part of the expenditures to New Jersey. This proven approach is why we were selected to oversee the U.S. Department of Veterans Affairs verification program for Service Disabled Veteran Owned Small Businesses (SDVOSB).

Our professionals employ deeper expertise than just ensuring regulatory compliance. Investigators of the Addx Team have the financial fraud and investigative experience to fully understand and detect any malfeasance, inefficiency, waste, fraud, abuse, or mismanagement of funds, and to

report these findings to the State Contract Manager in a meaningful, useful way. Our investigators use forensic accounting and other specialty accounting services, including investigative interviewing; their work is consistent with the requirements of Federal and state law as well as the guidance provided by the Department of the Treasury. Our team also consists of highly trained individuals from an array of backgrounds who can assess and verify that the rebuilding is being carried out with adequate materials and that the build-out complies and conforms to local, state, and Federal codes and regulations.

The Addx Team meets these needs and is the trusted advisor for this task and future related work to be a part of the revitalization of the Bayshore Regional Sewerage Authority. We have proven in-depth experience in construction and procurement fraud oversight. Our examiners are relentless and utilize a combination of tests and innovative thinking to root out fraud and non-compliance scenarios to address problems that might arise so they can be addressed in an efficient and timely manner.

2.0 The Addx Team Advantage

Why Addx

- *NJ access to over 16 fraud detection, forensic accounting, and law-enforcement experts*
- *A large cadre of experience of with Federal, state, and city procurement policies & regulations*
- *More than 2,300 Investigative Task Orders in two agencies completed within 4½ years*
- *Locked and Loaded Fraud Identification Process, widely accepted by U.S. Attorney's Office*
- *On-the-job civil and criminal rules know-how of the application of procedures and elements*

Addx has brought together a team with extensive **financial investigative and monitoring experience, hands-on analytical and auditing capabilities**. Collectively, the Addx Team has a depth of 16 people, each with 25 years average of real-time on-the-job know-how in applying the rules and procedural requirements associated with Federal and New Jersey State program funding. We provide the Bayshore Regional Sewerage Authority the experience and ability to foster collaboration and build consensus among stakeholders with diverse backgrounds. This know-how makes the Addx Team an ideal candidate to perform the work under this engagement query.

Our approach goes deeper than simply verifying accounting accuracy. We **develop and implement program policies and procedures** that include risk assessments and loss-prevention strategies; prevention of duplication of benefits; and measures to detect and prevent inefficiency, waste, fraud, abuse, or mismanagement of funds. We **review internal controls** to identify weaknesses in the procurement, contracting, compliance, cost eligibility, and contract management processes. We **ensure** that materials are used and expended on the basis of specifications,



in the procurement, contracting, compliance, cost eligibility, and contract management processes.

Figure 1. Fifty-five years of providing an all-encompassing approach to Integrity Monitoring/Anti-Fraud services.

and that they are properly accounted for as part of the expenditures to New Jersey. This proven approach is why we were selected to oversee the U.S. Department of Veterans Affairs verification program for Service Disabled Veteran Owned Small Business (SDVOSB) certification.

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The Addx Team will provide the Bayshore Regional Sewerage Authority a strong team led by key personnel who have the required skills and who will have an active day-to-day role in the successful execution of this contract. [Table 1](#) identifies our proposed key personnel and their background.

Table 1. The Addx Team has the right people for the Bayshore Regional Sewerage Authority.

Name/Title	Background
Harry Armstrong, Program Manager	27 years of experience delivering anti-fraud services and project management. DHS Certified Financial Fraud Instructor
Roger Morrison; Deputy Program Manager	Former member of the FBI Senior Executive Service (SES). Over 35 years' experience conducting and supervising major criminal, terrorism and fraud investigations at the federal, state and local levels.
Don Kennedy, Project Manager	Former CMS Official, former California DOJ official, with more than 20 years of experience conducting and supervising numerous fraud investigations.
Pat Burns, SME/Senior Consultant	More than 25 years of progressively, complex investigations, successfully completed
Timothy Herlihy, Senior Consultant	30 years of Federal law enforcement experience, including eight as a supervisory criminal investigator. Established a private investigative firm specializes in financial investigations, internal inquiries, due diligence, and litigation support.
Hernan Garcia, Senior Consultant	32 years law enforcement experience as a Military Policeman and Criminal Investigator. After retirement, has worked as an investigator, analyst, and compliance examiner
Joanne Jensen, Senior Consultant	35 years of investigative experience with multiple Federal and private entities. She has a broad range of experience, having handled various duties including background investigations, legal investigations, internal affairs and audits.
Jennifer Sirois, Consultant	28 year military career in tactical, operational and national level law enforcement intelligence and military intelligence analysis, Licensed PI for the State of NJ.
John Narvaez, Consultant	Former FBI Agent, WCC and Healthcare Fraud experience, worked with OIG on similar cases with EPA.

Name/Title	Background
John Niemeyer, Consultant	Former Postal Inspector, experienced at conducting audits and revenue investigations, active State of New Jersey PI license .
Howard Gilland, Consultant	39 years of investigative experience. Former Postal Inspector, experienced at conducting fraud investigations and audits, active State of New Jersey PI license .
Kim Law	Professional engineer with more than 25 years of experience in the management, inspection, evaluation, rating, and design of structures; has worked on bridge designs, inspection, and rehabilitation projects for NJDOT, NJ Turnpike Authority, NJ Transit, and other local agencies.
King Lee	Served as project manager/project engineer for structural aspects of transportation and infrastructure projects for more than 27 years; has worked on many bridge inspection and evaluation programs for NJDOT, NJ Turnpike Authority, NJ Transit, and other public agencies.
Fran Huang	Professional Engineer with more than 20 years of experience in the management, design, and inspection of transportation related projects.
Alvin Chen	Professional Engineer with more than 15 years of experience in the design of highway, bridge, and other civil engineering projects.

Our work goes beyond basic reporting. Our deliverables demonstrate that monitoring is not a one-time event, but an ongoing process that includes both desk-based and onsite activities. The resulting reports are meaningful packages of documentation that provide financial fraud investigatory evidence from every aspect of this rebuilding effort. Our work sifts through reams of documents, conducts financial ratio tests and evaluations, and provides meaningful interviews that test the authenticity of decisions and work being performed. Our activities serve as a tool to gauge and measure compliance with Federal and state policies and regulations. We deliver our work on-time and on-budget, and we make sure it meets the standards expected of a federally funded program. That is why we earned “Exceptional” scores on our most recent Contractor Performance Assessment Report (CPAR) from the Bureau of Engraving and Printing (BEP) for our work ensuring that contract files comply with Federal acquisition regulations, Treasury regulations and procedures, and BEP policy.

The Addx Team’s approach incorporates sound fiscal practices that apply the expertise needed at the right time within a disciplined project management framework that holds us accountable to deliver the agreed-upon activities, meet the deliverables schedule, and uphold the spirit of the mission. Indeed, Addx’s commitment to this framework is why the company has partnered with Computer Evidence Specialists to protect the funds granted to the Bayshore Regional Sewerage Authority to restore the boardwalk.



Addx is a **Service Disabled Veteran Owned Business (SDVOB)** verified by the Center for Verification and Evaluation (CVE) with the Department of

Registered in the Contractor Performance Assessment Reporting System (CPARS), Addx earns “exceptional” ratings in its evaluations.

Veterans Affairs. Headquartered in a Top Secret cleared facility in Alexandria, VA, with offices located elsewhere in the country, our award-winning professional services firm has a successful history of integrating program management and contract management disciplines in compliance with Federal and state regulations. A multiyear recipient of

both Inc. Magazine’s “Fastest Growing Private Companies in America” and Washington Technology’s “Fast 50” awards and a recipient of *Smart CEO’s* 2012 GOVStar Performer Award, we bring the requisite experience and needed capability to deliver comprehensive Integrity Monitoring/Anti-Fraud support. We already provide other agencies with comparable services, including program management support for projects in excess of \$230 million and management of teams with as many as 13 subcontractors. Addx provides agile, high-impact *Good Government* solutions that deliver measurable public-sector return on investment, improving efficiency and effectiveness while remaining focused on mission accomplishment.

Part of the Addx Team is comprised of Jennifer Sirois, president and founder of **Your Peace of Mind Investigations (YPMI), Ocean Grove, NJ**. Ms. Sirois is a Certified Fraud Examiner (CFE). Further, YPMI is a **NJ certified Disadvantage Business Enterprise (DBE) as well as a NJ Veteran Owned Business (VOB)**. As a retired U.S. Army Lieutenant Colonel, Ms. Sirois brings with her over 28 years of enforcement and compliance, as well as investigative experience. When a soldier in the U.S. military is granted a top level security clearance, as she was throughout her career, this is an affirmation towards that individual’s integrity, character and trustworthiness. YPMI has an in-depth of experience in the nuances of civil and criminal litigations in the financial arena throughout the state of New Jersey.



Our partner in this endeavor is Computer Evidence Specialists, LLC (CES), a **Minority-owned, Small Disadvantaged Business and a Service Disabled Veteran Owned Business (SDVOB)** registered in the **State of New**

Jersey (NJ#0400334857). CES was founded in 2002 with a focus on anti-fraud programs and the investigation and analyses of fraud issues. CES personnel have extensive knowledge and working experience with the operation and oversight of nationwide Federal contracts involving site inspections, audits, and investigations of locations and issues. CES’s in-house personnel include experienced fraud investigators; site inspectors; auditors; legal personnel; clinical personnel; data and investigative analysts; project management personnel; and technology, security, and administrative personnel. CES is familiar with conducting fraud investigations in New Jersey, having maintained an office in Brick, New Jersey, for several years in support of our Medicare contract work. All of CES’s personnel have extensive experience working on HHS-CMS Program Integrity matters, including facility site visits and inspections and audits of (1) facility operations, (2) supply and invoicing, and (3) billing practices. CES provides investigative, audit, and analytic services on five Federal contracts supporting the Department of Health and Human Services-Centers for Medicare & Medicaid Services (CMS) and the U.S. Postal Service Office of the Inspector General (USPS-OIG). CES’s success at detecting, preventing, and investigating fraud, waste, and abuse on these contracts has been complimented by the FBI, OIG, and other law-enforcement agencies, and the firm has been lauded for its thorough investigations and impeccable presentation. Indeed, CES has been commended for its part in many high-profile cases, including the conviction of Babubhai (Bob) Patel of Canton, Michigan, and the convictions of Chris and Jeff George of South Florida.



Added to our team is LS Engineering Associates, with their headquarters in Montville, NJ. They are categorized as a **NJ certified Disadvantage Business Enterprise (DBE), NJ Small Business Enterprise (SBE), and a certified Minority Business Enterprise (MBE)**. They are a multi-discipline consulting firm established in 2001 to provide comprehensive engineering and consulting services to the public and private sectors. Our company provides bridge inspection, evaluation and design services, building inspection, evaluation and design services, highway engineering, traffic engineering, property management, relocation services, land acquisition services, construction management, construction monitoring and support services, environmental engineering, and site planning and engineering.

LSE's staff has worked for various clients in the **State of New Jersey** and New York. LS Engineering is qualified to work for New Jersey Transit, New Jersey Department of Transportation, New Jersey Turnpike Authority, New Jersey Highway Authority, New York Department of Transportation, MTA New York City Transit, MTA Long Island Railroad, MTA Bridges and Tunnels and MTA Metro North Railroad

3.0 Performing the Scope of Work (Proposal Content A)

The Addx Team has a solid, award-winning record of integrating business solutions and management disciplines to improve clients' critical mission performance. [Table 2](#) provides the State of New Jersey with highlights of our support as well as our core services.

Table 2. Addx Expertise and Benefits to the State of New Jersey.

The Addx Team Expertise	Bayshore Regional Sewerage Authority Benefits
<p><i>Compliance, Forensic, and Investigative Analysis:</i></p> <p>Addx builds trusting relationships with program executives to deliver best practices, increase program clarity, and respond to emerging needs.</p>	<ul style="list-style-type: none"> • Governance expertise for national and statewide procurement rules, increasing the likelihood of success in identifying fraud • Improved cost effectiveness for the anti-fraud effort • Increased customer confidence as results are accurately documented and quickly delivered
<p><i>Management Consulting Services:</i></p> <p>We (Addx Corporation and CES) help clients develop practical, measurable, and effective management solutions that increase organizational success.</p>	<ul style="list-style-type: none"> • Targeted human resources dedicated to the anti-fraud effort • Honed knowledge management for fraud identification and information sharing • Accurate studies and analyses to support New Jersey's anti-fraud effort
<p><i>Technology Services:</i></p> <p>Addx delivers a full-lifecycle engineering approach. Experts build comprehensive roadmaps as foundations for successful project execution from start to finish.</p>	<ul style="list-style-type: none"> • Technical authority to support the mission, ensuring accuracy and efficiency • Information assurance, enhancing the quality of deliverables and improving communication • Technology transition, facilitating processes for repeatable and sustainable performance

Note: The Addx Team is composed of Addx Corporation and CES. Addx is considered the lead for all Statements of Work.

3.1 Attend a kick-off meeting with representatives from the Department and BRSA to discuss the tasks and deliverables required under this work assignment. The Contractor is responsible for documenting the kick-off meeting and providing minutes of the meeting within ten (10) days of the meeting. (Task A)

As customary, Addx will attend a kick-off meeting with NJ representative to discuss the tasks and deliverables at hand. Documents and files will be exchanged along with an open line of communication established. Finally, submission of all reports will be formalized so information can be relayed in a quick and efficient manner. These discussions will be memorialized in minutes and provided within 10 days of the meeting.

3.2 Review the BRSA's financial and administrative functions for this contract. Leveraging the NJEIT's Integrity Monitoring reviews and recommendations: (Task B)

The Addx solution will provide the qualified resources, processes, and tools to uncover, define, report, track, and find a solution to any risks; retain prevention strategies; track benefits to prevent duplication; and develop the necessary policies and quality plans.

3.2.1 Ensure functions adhere to all grant/assistance program guidelines, procurement rules, and reporting requirements (Task B1)

The Addx Team has years of experience teaching and delivering guidance, and oversight in the procurement arena provides us with a good stronghold to ensure adherence to program guidelines and procurements, and to minimize the risk of de-obligation. We have been a leader with the

After CES identified compliance issues and vulnerabilities, many findings and recommendations proposed by CES were adopted by CMS which led to strengthening of the Medicare Part C Program's Guidelines.

Department of Homeland Security (DHS) in providing procurement classes to Contracting Officers and their representatives.

Our forensic approach starts with an overview of the Bayshore Regional Sewerage Authority's procurement policies and procedures to determine if they are sufficient and correlate to those of New Jersey and the U.S.

Government. Policies and procedures are essential in all phases of a program to limit risk. Databases, technologies, processes, and ultimately, individuals are the front lines against fraud deterrence; these, along with strong policies and procedures, are the foundation for compliance with program guidelines and procurement rules. These internal controls guide the organization toward sound objectives and goals.

As part of our process, we evaluate the documentation, procedures and processes, review all accountability records and follow the procurement trail to identify and note if any flaws were conducted in the system. During our review, we look for "red flags" and test to determine if the bidding process was fair and open for all bidders and that the contract was awarded on a best value basis. In essence, we evaluate to determine and note if any flaws were present in the procurement and award process. To accomplish this, we examine the solicitation, research and interview those individuals involved in the solicitation and award process, conduct queries of the bidders and review their prior engagements with the State of New Jersey and the Bayshore Regional Sewerage Authority. We examine the level of effort required on the project, subcontracting rules and regulations, labor and loaded indirect rates, estimates, and bonding capacities. We conduct an overall cradle-to-grave process review of the solicitation, from issuance to award. We involve Bayshore Regional Sewerage Authority management in our review activities so they possess

sufficient knowledge of all processes. Our goal is to ensure that appropriate policies, controls, and risk monitoring systems are in place and that accountability and lines of authority are clearly delineated and followed throughout the procurement process.

3.2.2 Verify the contract procurement process is in accordance with all Federal, State and Local laws, regulations, and ordinances (Task B2)

Very similar to Section 3.1.1—which requires the contractor to ensure functions adhere to program guidelines, procurement rules, and procurement rule—as part of our effort to verify the contract was procured in accordance with all Federal, State and Local laws, regulations, and ordinances, the Addx Team implements and manages strategies in a manner that limits the risk associated with each strategy and ensures compliance with laws and regulations on both a long-term and day-to-day basis. To complete these process steps, we involve Bayshore Regional Sewerage Authority management in the activities so they possess sufficient knowledge of all processes major business lines to ensure that appropriate policies, controls, and risk monitoring systems are in place and that accountability and lines of authority are clearly delineated.

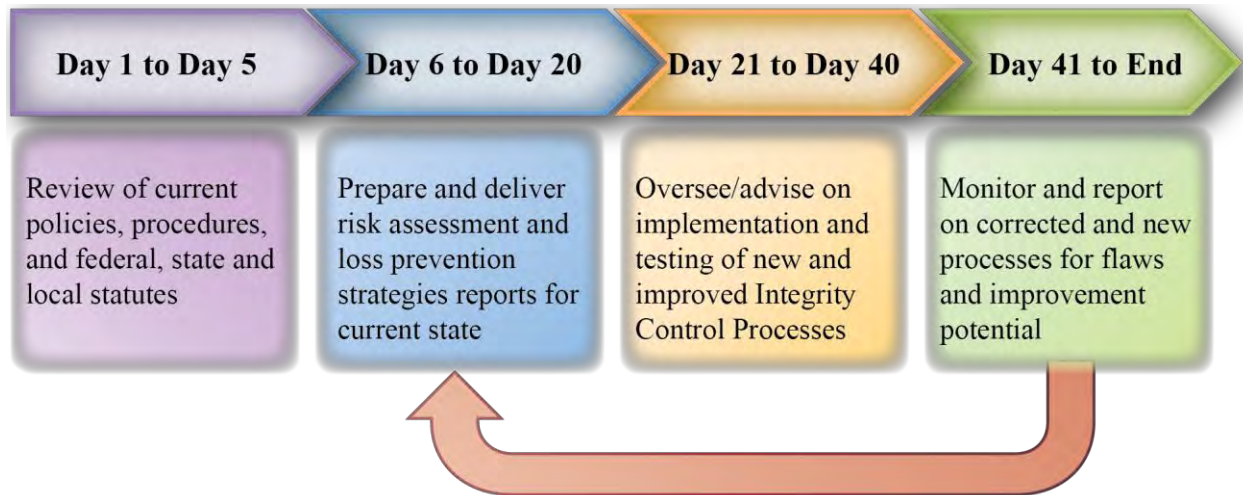


Figure 2. The Addx Team Benefit—A Roadmap to Stronger Internal Controls.

The Addx Team will use its experience to provide the Bayshore Regional Sewerage Authority a proactive approach to monitoring compliance systems by identifying procedural or internal control weaknesses during discovery in an effort to preclude regulatory violations of State and Federal guidelines, regulations, and laws. The Addx Team will coordinate with the Bayshore Regional Sewerage Authority Compliance Officer an effective monitoring system that will include regularly scheduled reviews of:

- disclosures and calculations for various product offering
- document filing and retention procedures
- posted notices, marketing literature, and advertising
- Various state usury and consumer protection laws and regulations
- third-party service provider operations
- Internal compliance communication systems that provide updates and revisions of the applicable laws and regulations to management and staff

3.2.3 Verify that the payment process is consistent with applicable directives, and that there were no duplication benefits, process and payment errors, waste, fraud, abuse, malfeasance or mismanagement of funds (Task B3)

As a means to verify that payments were disbursed consistent with applicable directives and there were no duplicative, processing or payment errors, or waste fraud, and abuse, we initially perform a simple risk assessment to identify high areas of concern that might be vulnerable to these types of items. This is conducted as a means to identify high areas that we need to focus our attention on.

The following chart identifies this process.

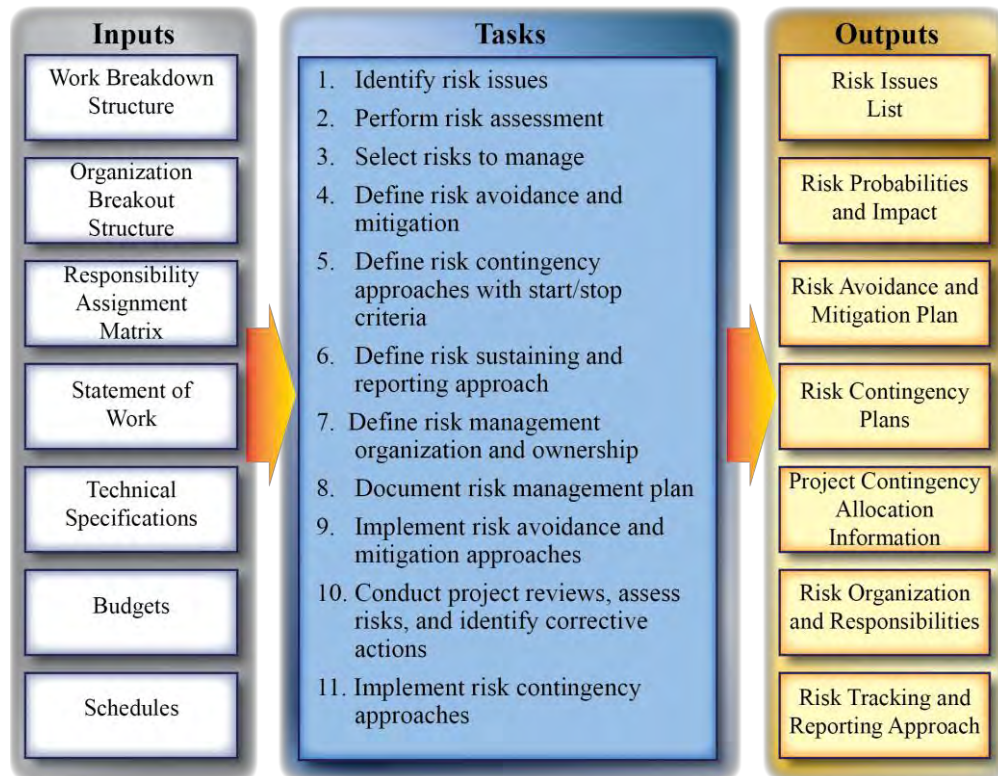


Figure 3. Addx Bayshore Regional Sewerage Authority Risk Assessment Process.

Once we have identified the vulnerable areas and high risk areas, we conduct strategies to prevent duplication of benefits, inefficiency, waste, fraud, and abuse consisting of robust data mining to help identify red flags, followed by a thorough data analysis of the output to decipher the raw data. The output may include the following red flags that our experienced examiners are accustomed to look for:

- sequential purchase order and invoice numbering
- common terms
- telephone numbers
- subcontractor listing and respective addresses and level of work
- legitimacy of subcontractor (is it a bona fide company or a shell company?)
- street addresses on invoices
- routing and bank account numbers
- check number(s)

Our process includes routine sample checks of process transactions. The reconciliation process consists of comparing the entries in the general ledger to supporting documentation and resolving any discrepancies or differences with Accounts Payable, Accounts Receivable, Cash, Property depreciation, Interest Income, and other. This is important:

- to ensure the accuracy and validity of the entries and payments
- to ensure the records are accurately recorded
- to ensure unauthorized changes did not occur
- to resolve discrepancies in a timely fashion

Other areas of oversight recommendations that Addx conducts and recommends include reviews of a contractor's proposal and request for payment for False Claims and Statements, including any false information furnished by the contractor, either leading to contract award or related to contract performance. Examples include:

- Cost proposal data that is incorrect or less than current or complete
- False representations concerning quality of product being offered or ability to perform adequately and timely
- Billings (including progress payments) not adequately supported by project status or reliable cost data, including:
 - duplicate or altered invoices used as support for payment
 - costs charged to the project that should be charged to another project or to overhead
 - "direct cost" from a contract charged to overhead, thereby "distributing the loss" to other contracts
 - double billing—that is, charging employees full-time to two or more jobs
 - Improper payments result from fraud, human error, mistake, and inadequate internal controls

When applicable we will utilize the in-depth anti-fraud investigative and forensic analysis experience of the Addx Team. Our investigators, auditors, and analysts are adept at identifying, investigating, mitigating, and preventing losses of federal funds and assets through fraudulent acts. We use the dual-path integrity monitoring process depicted in [Figure 4](#).

3.2.1 If weaknesses are detected, develop recommendations and strategies to ensure maximum Federal recoveries, compliance with all laws, and prevention of associated risks through project closeout (Task B4)

Addx will review the costs associated with the projects and segregate those that are reimbursable vs. those that are not, in accordance with the FEMA Code of Regulations. The costs that the Bayshore Regional Sewerage Authority is seeking to recover will be reviewed to ensure they are current, accurate, and complete and supportable by contemporaneous documentation. All other additional costs will further be reviewed to ensure they have been properly excluded from its claimed reimbursement expenses or if they are allowable per the regulations.

As identified in section 3.2.1, we will report our findings to the Bayshore Regional Sewerage Authority and copy the State Contract Manager.

Addx Dual-Path Integrity Monitoring Process

Investigative Methodology

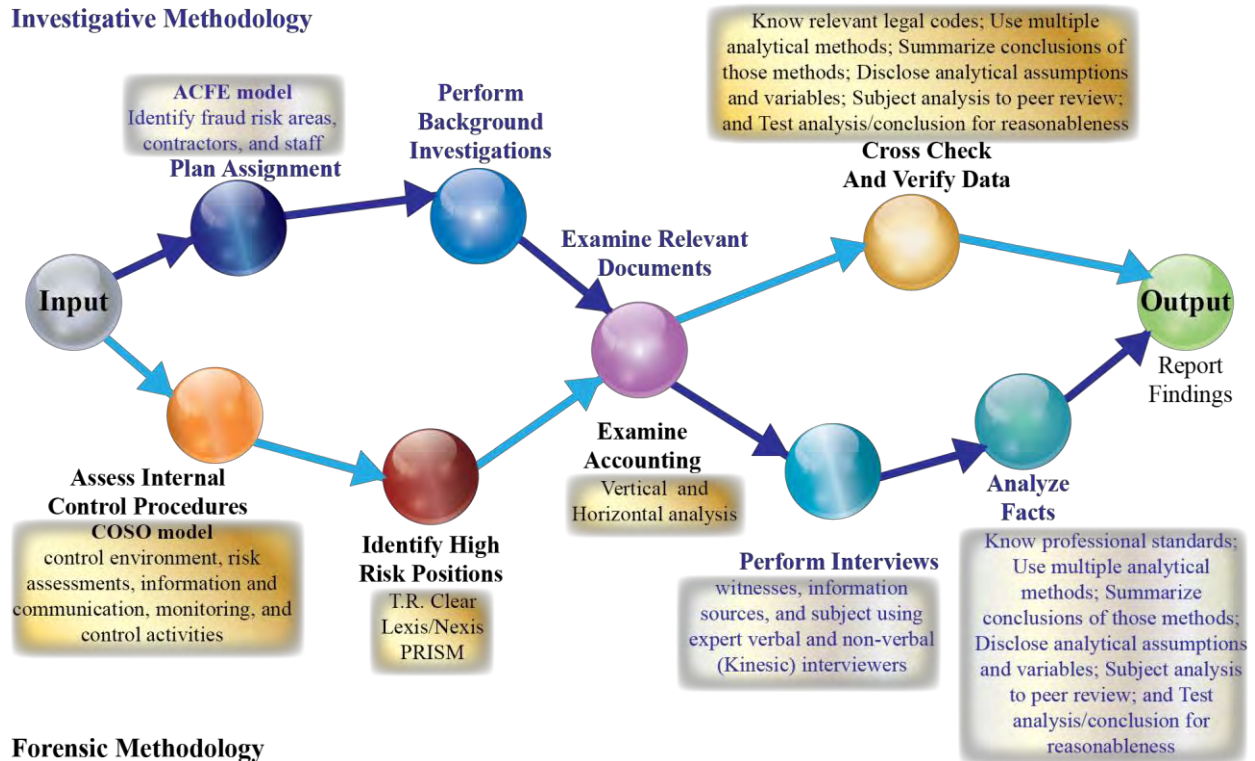


Figure 4. Addx Dual Path Integrity Monitoring Process.

3.2.2 Report findings to the BRSA and copy the State Contract Manager

Mr. Armstrong is responsible for submitting quarterly reports to the New Jersey State Contract Manager. Distribution to the State legislature and New Jersey Governor is at the direction of the New Jersey State Contract Manager. All the information provided enables New Jersey to have an overview of activities that have occurred and actions taken. The quarterly report includes

- details of the Integrity Oversight Monitoring Services during the 3-month period preceding the due date of the report
- any unreported provision of services
- detailed findings concerning our provision of services and recommendations for corrective or remedial action relative to findings of malfeasance and inefficiency
- a privilege log that details denial of sensitive information that we use in preparing the report for transmission to the Legislature and the Governor

Proven Performance

“Addx Corp. has performed exceptionally well, appropriately completing all contract requirements ahead of schedule, and has demonstrated outstanding customer service and support.”

David Gill, Contracting Officer
Department of the Treasury, 7/8/2013

Recognizing the sensitivity of investigations and the need to keep certain information on a limited distribution, we keep any ongoing criminal investigations off this report. We are most judicious in

deciding what information we submit in this report as we do not want to compromise any potential criminal investigation, prosecution or any proprietary information.

In the event of finding a likely criminal violation or lesser degree of any malfeasance, inefficiency, waste, fraud, abuse or mismanagement of funds, we immediately report our findings to the State Attorney General and State Comptroller. A copy of the finding is also sent to the State Contract Manager. Further action is at their discretion.

3.3 Review and evaluate the construction deliverables for this contract. Leveraging the NJEIT's Integrity Monitoring reviews and recommendations: (Task C)

- 1. Verify that construction plans, documentation, and permits are in compliance with all Federal, State and Local laws, regulations, and ordinances.**
- 2. Verify that all construction contract deliverables to date have been provided.**

The Addx team will take appropriate steps to ensure compliance—that it was built in conformance with the construction plans, that all permits are in place, that all deliverables have been provided, and that it conforms to all Federal, State, and Local laws, regulations, and ordinances.

As means to strengthen the services provided to the State of New Jersey, the Addx team is joined by LS Engineering Associates, with their headquarters in **Montville, NJ**. LS Engineering is further certified with the state of NJ as a Disadvantaged Business Enterprise (**DBE**), Small Business Enterprise (**SBE**), as well as a Minority Business Enterprise (**MBE**). LS Engineering Associates has worked on a vast number of projects within different agencies for both the states of **New Jersey** and New York. LS Engineering has a full staff of Professional Engineers that has conducted numerous examinations with complete construction management and support services for **New Jersey** state agencies during the construction phase of a project. They have a staff of highly qualified professionals who are well versed in all phases of construction. Our teaming partner LSEA, who is considered a strong asset to this team, will provide quick and reliable answers to questions that may arise and fulfill all the needs of our customer from shop drawing review to sheeting design as well as providing the inspection services of the construction/rehabilitation stages to ensure that all requirements and procedures are met according to the specifications outlined in the state procurement and that the deliverables are firmly in place.

These Construction/Code Experts have the engineering tools and experience necessary to complete the monitoring of the contractor before, during, and at completion of the actual improvements contained in the Performance Work Statement. These experts consist of licensed architects, various engineers, and International Code Council (ICC)-certified personnel—an ideal ensemble to recognize potential issues during all phases of activity. The ICC and Uniform Codes are accepted and used throughout the industry. Our team of experts is familiar with actual minimum standards and has participated in the code development process itself for more than 35 years. Whether the review is for compliance with local ordinances dealing with construction-related issues, or whether it involves deviations from approved plans and specifications, or whether it compromises the product itself for Non-code compliance practices, the Addx Team is qualified to perform the task. In essence, our experts will examine the work to make a determination that all work has been provided and completed within code.

In monitoring a contractor's performance to determine whether they were compliant, the Addx Team uses several methods of detection to collect data. The methods used include:

- inspecting the Contractor’s Quality Assurance Plan (QAP)
- financial monitoring
- inspecting the contractor’s work
- reports: reviewing technical progress and financial reports
- performing site visits
- reviewing vouchers and compare to work product
- questioning cost reasonableness and the right to disallow costs
- monitoring assignments of key and non-key personnel

Addx Teammate CES identified over \$17 million of fraudulent billing by 26 pharmacies in the Detroit, Michigan area.

The Addx Team has a proven record of working closely with CORs and COTRs from Federal, state, and local agencies similar to the Bayshore Regional Sewerage Authority, thus offering assurance that we provide effective contractor performance monitoring and evaluation services. We use subject matter experts (SMEs) in all areas of business to monitor, research, inquire, and perform due diligence of the contractors’ actual work performed against their contract and their Quality Assurance Plan (QAP) with the State of New Jersey. Our PM, Mr. Armstrong, is responsible for managing these SMEs and for developing the QAP that the Addx Team follows for the life of the contract, ensuring that we will meet all established goals, processes, activities, and procedures put in place to monitor your contractors.

Our experience working on public and private construction projects along with FEMA in post-disaster recovery projects is a valuable asset to the NJ State Contract Manager. Our staff has performed reviews on numerous Government-funded projects (Davis Bacon requirements), especially those built under specific Federal grants for projects such as municipal buildings and regulatory facilities.

When issues arise or deficiencies occur during contract execution, the PM will promptly address these issues by identifying their root cause and will put into place a solid plan of action to resolve these issues.

Table 3. Addx Risk Identification and Mitigation Solutions. Addx uses open communication and proactive risk management/mitigation methods to ensure that the project proceeds on time with confidence.

Potential Risk	Addx Mitigation Solutions
Organization and Staffing	
✓ Unclear lines of responsibility and accountability	<ul style="list-style-type: none"> • Well-defined organization with documented roles and responsibilities
✓ PM lacks sufficient decision making authority	<ul style="list-style-type: none"> • Fully empowered on-site PM invested with full decision-making authority for day-to-day project operations.
✓ Insufficient communication and collaboration	<ul style="list-style-type: none"> • Dedicated Program Manager onsite full time to coordinate and work directly with the CVE • Frequent management visits to the CVE

Potential Risk	Addx Mitigation Solutions
Quality, Timeliness, and Completeness of Work	
✓ Ad hoc unstructured approach	<ul style="list-style-type: none"> • Strong process management approach
✓ Poorly executed QC Plan	<ul style="list-style-type: none"> • Quality is the responsibility of all staff, not just the PM. • Strong PM leadership

As identified in section 3.2.1, we will report our findings to the Bayshore Regional Sewerage Authority and copy the State Contract Manager.

3.4 Provide ongoing quality assurance/quality control reviews for the duration of this engagement (Task D)

This requirement is very similar to section 3.1.3, Task B3. As with Task B3, to ensure the remaining payments are disbursed consistently, we will continue to perform examinations of the accounts of all entities receiving or disbursing public funds for the purpose of promoting economy and efficiency in the administration of, or preventing and detecting fraud and abuse in, its programs and operations. Our examiners are accustomed to these types of examination and to ensuring the accuracy of reported performance measures and related internal controls.

3.4.1 Ensure that remaining payments are disbursed consistent with applicable directives and that there are no duplication of benefits, process and payment errors, waste, fraud, abuse, malfeasance or mismanagement of funds (Task D1)

As with our previous testing, we will conduct ratio tests of transactions and examine the supporting documentation for those entries that are categorized as high risks or identified with “red flags.” We will reconcile and test entries to the general ledger accounts and resolve any discrepancies or differences with Accounts Payable, Accounts Receivable, Cash, Property depreciation, Interest Income, and other outstanding accounts through the project closeout.

3.4.2 Review remaining construction progress through project closeout to ensure compliance with contract (Task D2)

As identified in the project description, approximately 5% of the project still remains to be completed. We will take appropriate steps to ensure compliance—that it was built in conformance with the construction plans, that all permits are in place, that all deliverables have been provided, and that it conforms to all Federal, State, and Local laws, regulations, and ordinances.

In monitoring a contractor’s performance and whether they were compliant, Addx uses several methods of detection to collect data. The methods used include:

- inspecting the Contractor’s Quality Assurance Plan (QAP)
- financial monitoring
- inspecting the contractor’s work and whether built according to specifications and drawings
- reports: reviewing technical progress and financial reports
- performing site visits
- reviewing vouchers and compare to work product
- questioning cost reasonableness and the right to disallow costs

- monitoring assignments of key and non-key personnel
- reviewing in detail all Change Orders and reasoning as to why they were required

Our experience working on public and private construction projects along with FEMA in post-disaster recovery projects is a valuable asset to the NJ State Contract Manager. Our staff has performed reviews on numerous Government-funded projects (Davis Bacon requirements), especially those built under specific Federal grants for projects such as municipal buildings and regulatory facilities.

When issues arise or deficiencies occur during contract execution, the PM will promptly address these issues by identifying their root cause and will put into place a solid plan of action to resolve these issues.

3.4.3 Provide ongoing guidance and problem resolution to support account reconciliations, and other issues related to the payment processing and reporting (Task D3)

Our process is a continued evolution assessing and monitoring of the contractor's performance until contract closeout. It begins with an initial meeting with the NJ State Contract Manager at the beginning of the project and does not conclude until the all contract issues are finalized. Working closely with the NJ State Contract Manager, we design a Performance Monitoring Plan to ensure that all monitoring activities and expectations are understood before we begin our work. Our continued monitoring plan is identified in the figure below and steps may be engaged, depending on assessments developed throughout the engagement.

Addx will conduct the following quality assurance/quality control review activities as a means to provide ongoing guidance and problem resolutions to support reconciliations:

Review Vouchers

Contractors must periodically submit vouchers or invoices—that is, requests for payment. Many contracts instruct the contractor to forward invoices to the NJ State Contract Manager with an information copy to the contracting officer. Addx examiners review vouchers and invoices to determine the validity of the costs claimed and relate total expenditures to the physical progress of the contract.

Question Cost Reasonableness

Under cost-reimbursement types of contract, the Bayshore Regional Sewerage Authority is entitled to ask the contractor for information that is needed to understand whether the charges billed are “reasonable,” “allocable,” and “allowable.” For fixed-price contracts, we examine the costs to ensure compliance with the Truth in Negotiations Act (TINA), commonly referred to as “Defective Pricing.” For sealed bids, we ensure compliance to the accuracy and level and quality of items and associate costs identified in the bid.

The Right to Disallow Costs

While the contractor is entitled to latitude and exercise of judgment in managing the contract work, the government has the right to “disallow” and not reimburse the contractor for costs that are unreasonable in nature or amount. This right constitutes a powerful lever for “persuading” a contractor to manage efficiently. Our reviews of actual invoices and submitted supporting documentation leads to the protection of overbilling, double billing, and unaccounted “ghost employee” situations.

As identified in section 3.2.1, we will report our findings to the Bayshore Regional Sewerage Authority and copy the State Contract Manager.

Perform Site Visits

Should the State of New Jersey desire site visits as a supplement to the required SOW activities, the Addx Team has the capability to provide examiners who can coordinate site visits with the NJ State Contract Manager to monitor contractors to determine their performance in agreement with their respective SOWs. The Addx Team has performed this type of site visit before on over 2,300 occasions for the Department of Veterans Affairs.

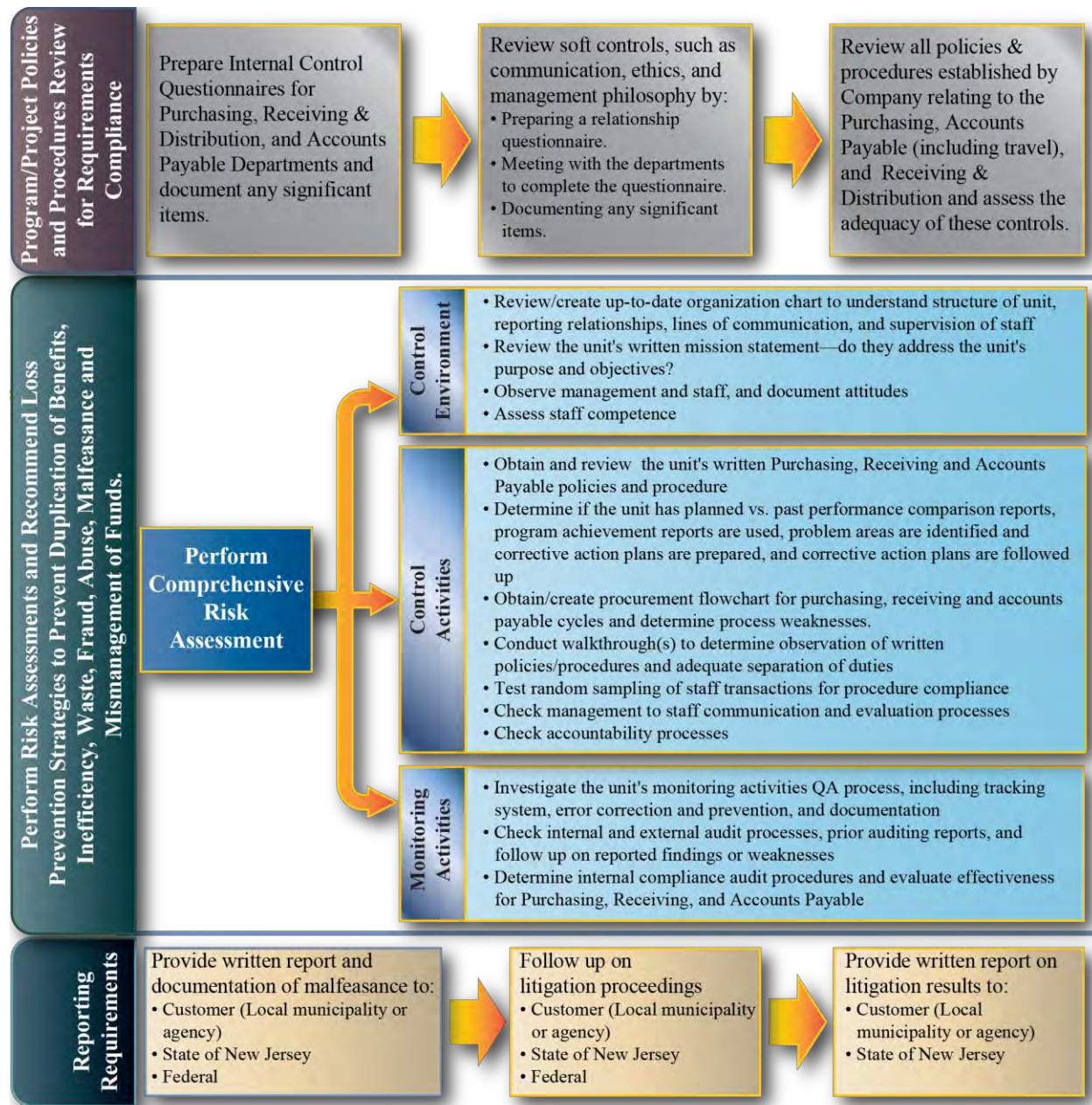


Figure 4. Addx Project Process for the Bayshore Regional Sewerage Authority's Engagement

3.5 Administer forensic accounting and other specialty accounting services, as required

Forensic accounting refers to a special area of accounting expertise in which engagements that are the outcome of anticipated or actual litigation or disputes are reviewed. Expert testimony may be required at a later date if fraud is detected. The Addx Team is composed of individuals who have testified in proceedings relative to their findings.

The Bayshore Regional Sewerage Authority has

Addx Team experts available who tell the truth, supported by concrete evidence to ensure that all resources are dedicated to the recovery from Superstorm Sandy and applied in an efficient manner.

Our Forensic accounting model will also follows the steps adopted by the Association of Certified Fraud Examiners (ACFE):

1. Plan the assignment
2. Perform the background investigations
3. Examine the relevant documents
4. Interview witnesses, information sources, and possible subject, if applicable
5. Analyze the facts
6. Prepare the report of findings

Addx's forensic accounting approach combines both investigative and forensic techniques to assess internal control procedures, identify and vet the major players of each organization, and examine the contractor's accounting books and records. Our forensic accounting procedures vary depending on the specific reasoning. The forensic accounting reports that the Addx Team provides are structured so they can be used as evidence in a civil or criminal proceeding, if applicable. Our forensic accounting procedures attempt to uncover irregularities that indicate the presence of willful misleading activities. We track and review high-risk transactions from inception to completion, all based on a designed Risk Management Approach.

Our examiners are adept at recognizing some of the common frauds that occur in procurements and the red flags that signal these schemes. Some of the more common frauds are identified as follows:

1. bribes and kickbacks
2. bid rigging
3. defective pricing
4. phantom vendors
5. product substitution
6. conflict of interests
7. false claims
8. cost mischarging
9. contract specification failures
10. duplicate, false, or inflated invoices
11. split purchases
12. unnecessary purchases
13. defective delivery

Uniquely, and unlike examiners from other companies, the Addx Team examiners use their in-depth training in Reid and kinesics interviewing methods. We incorporate methods from both the FBI Training Academy and the Federal Law Enforce Training Center to employ a "witness"

Our program manager led a fraud investigation that determined a Government CONSTRUCTION contractor had submitted more than \$1.8 million in false accounting expenses to boost his wife's country music career.

attitude that is more casual and less demanding but will provide the Bayshore Regional Sewerage Authority more significant results when properly applied. Our examiners are trained to look for both verbal and nonverbal behaviors. Verbal behavior includes not only words, but timing, pitch, rate, and clarity of the responses. Nonverbal behavior includes body movement, position changes gestures, eye contact, and facial expressions. As former financial fraud agents, our examiners have used these interviewing techniques successfully throughout their career in a robust of investigations. Our approach includes employing proved techniques reviewing of the financial statements and job cost ledgers, and applicable journal entries. We look for unusual items and compare and verify that the item has adequate supporting documentation. We further review checks, wire transfers and the corresponding invoices.

4.0 Contract Schedule (Proposal Content B)

The Addx Team utilizes the Six Sigma DMAIC methodology to complete milestone reviews, customer specifications, and contract specifications. For these reviews, there are certain deliverables, checkpoints, questions and concerns that are addressed. The Addx team identifies Key measurement points, data collection planned and executed, process variation displayed and communicated, performance baseline, sigma level calculated. Significant milestones are identified as follows:

Contract Milestones	Timeline
Work Plan	Within Initial 7 Days; Updated Regular Basis
Status Reports	Monthly
Quarterly Reports / Privilege Log	First Business Day of Each Calendar Quarter
Risk Assessment	Completed Within 40 days of Letter of Engagement
K Review	Initial Review Within 14 Days and Updated Throughout Engagement.
Policies/Procedures	Completed Within 40 Days of Letter of Engagement
Compliance Review	Completed Within 40 Days of Letter of Engagement
Control Environment	Ongoing in Timely Matter Throughout Engagement
Contractor Performance	Ongoing in Timely Matter Throughout Engagement
Investigation	Ongoing in Timely Matter Throughout Engagement
Forensic Act	Ongoing in Timely Matter Throughout Engagement

4.1 Close

At the conclusion of the project, Addx will perform a formal close-out procedure. This procedure ensures that all deliverables have been submitted and accepted, all applicable materials have been returned to the appropriate departments, all open issues have been satisfactorily resolved, and the task order is contractually closed. We will also conduct a post-project evaluation to discuss and capture lessons learned and obtain overall performance feedback. Our team is never satisfied with maintaining “status quo,” and we will always be very considerate of this feedback and find ways to incorporate learned lessons to help us improve performance.

4.2 Oversight and Quality Service

At the foundation of our management oversight is advance planning, assignment of qualified staff resources, provision of appropriate tools, a risk management/mitigation process that is based on proven processes, a rigorous implementation of the project Quality Assurance Plan (QAP), and open communications channels.

4.2.1 Addx Quality Assurance (QA) and Quality Control (QC)

Assessed at a Capability Maturity Model Integration (CMMI) Level 2, Addx can further assure the Bayshore Regional Sewerage Authority that the company’s continuous quality improvement processes will identify and methodically reduce variation, increase efficiency, and contribute to higher quality in a cost-effective manner. We constantly evaluate our performance to improve efficiency, deliver metric-based results, and implement best practices. In accordance with CMMI standards, Addx will document and follow a QA process tailored specifically for this engagement based on a standard Quality Control Plan (QCP) template, developed to ensure that quality assurance processes and procedures are consistently applied. The QCP tailoring reflects corporate quality processes, the program objectives and requirements, project services and deliverables, and the acceptance criteria that define agreed to acceptance quality levels. The resulting QCP will include:

- QA organization and resources
- roles and responsibilities
- QA-QC activities and schedule
- QA-QC review/evaluation activities
- problem identification, corrective action and reporting
- inspection /certification of deliverables

[Figure](#) below represents the Addx Quality Process that is inherent in our management process.

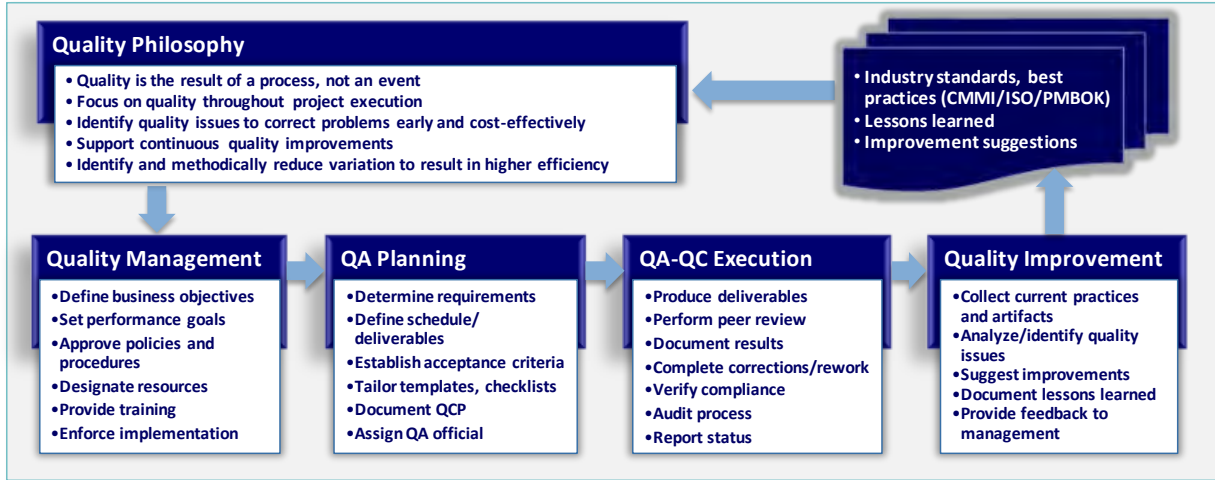


Figure 6. Addx's *Quality Process*. Our key quality tools and processes are used to minimize or prevent problems before they occur, allowing Addx to deliver sustained quality.

5.0 Person-Hour and Labor Category Mix (Proposal Content C)

For the Pricing Spreadsheet, refer to Attachment 1 to this proposal. The Addx Team discounted its rates from the previously submitted BAFO.

A detailed budget with person-hours and estimated travel and direct costs is attached. Direct costs may include items such as postage, photocopies, telephone charges, etc. These items are estimated at \$1,500. Travel costs are estimated at \$15,000. The construction project was previously completed and the monitoring/review of the actual project is estimated to be completed within a six month timeframe.

6.0 Detailed Budget (Proposal Content D)

Please refer to Attachment 4 for this content. The Addx Team discounted its rates from the previously submitted BAFO.

In no event will any member or firm from the Addx Team (firm) be liable for incidental or consequential damages, even if we have been advised of the possibility of such damages.

The state of New Jersey, Department of Treasury, agrees to hold our firm, its partners, and employees harmless from any and all liabilities, costs, and expenses relating to this engagement, and expenses (and those of our legal counsel) incurred by reason of any action taken or committed at your direction and taken by us in good faith; and agree to indemnify us for any such action taken at your direction.

Addx's budget is predicated on the NJ Treasury Addendum 1 which identifies that, "The Engagement Query focuses on the contract related to the Niro Incinerator and the air emissions hazard mitigation upgrade detailed in FEMA. Further, the Contractor will not be responsible for the compliance of the NJEIT loan. The Contractor will be responsible for monitoring the resulting use of the NJEIT loan.

Project Worksheet (PW) 4740. Addx's budget is predicated upon an estimated completion date of two years, as provided for in the Project Risk Assessment Summary. Delays in completion of the project may result in the need for additional person-hours, not contemplated for in the budget. We believe the work for this engagement will be completed within this two year construction timeframe of the pricing engagement; however, as requested. This timeframe extends over a period of three calendar years (2014-2016) as identified in the Engagement Query.

7.0 Experience—FEMA Consulting, Similarity in Scope, Disaster Recovery (Proposal Content E and F)

Addx has provided the Bayshore Regional Sewerage Authority with a number of related work-experiences in this section. These projects demonstrate our ability to detect and prevent fraud, inefficiency, waste, abuse and mismanagement of funds; risk assessment and management; and the implementation and controlling of compliance systems. In addition, we have included our FEMA consulting, Disaster Recovery and experiences similar in scope to that of Elizabeth, NJ for consideration. These combined experiences demonstrate our ability and that of our subcontractor, CES LLC, to deliver a solution that meets all of your needs. Our companies have proven our experience of going the extra mile rather than just meeting the letter of the Law; we have the trained, experienced professionals who can testify in court, should it be necessary, to ensure that justice is done.

7.1 FEMA Consulting (Proposal Content I)

The Addx Team has supported contracts of similar size, complexity, and with disaster management agencies. We have experience with both FEMA and the Army Corps of Engineers (ACE) Hurricane Protection Office (HPO) in providing lifecycle acquisition planning support from the pre-procurement phase through solicitation, award, administration, and contract closeout, in support of the Operation Katrina Disaster Recovery Effort. We also have experience with FEMA in providing contract acquisition support to the Mobility Service Center (MSC), which is a critical element in FEMA's success in managing day-to-day disaster support operations.

The Addx Team has proven reachback expertise in providing resources in response to natural disasters in varying technical areas. These experts can provide property assessments and audits certifying the level of danger in residential dwelling units following the damage left behind.

7.1.1 List of Deobligation of Funds

The Addx Team projects do not include deobligation of FEMA funds.

7.2 Similar in Scope/Disaster Recovery

The Addx Team has supported contracts similar in size, complexity, and requirements to the Bayshore Regional Sewerage Authority engagement query. Reference 7 also supports Addx's experience in a disaster recovery environment. Addx's Director of Compliance and Forensic Investigations and our proposed PM, Mr. Harry Armstrong, served as Subject Matter Expert and Auditor on the Veterans Affairs CVE program. He is highly regarded for his knowledge of the Federal criminal, civil, and administrative processes and was often requested by the U.S. Attorney's Office for his assistance on investigations because of their high regard for his abilities and knowledge. Mr. Armstrong was recognized by the Department of Defense (DoD) Inspector General for his investigative efforts in numerous high profile criminal and civil convictions which also resulted in debarments covering a spectrum of the various types of cases. The following examples are from Mr. Armstrong's career supporting the US Attorney's Office:

Type of Case (Examples)	Overview and Results
Forensic Investigation (criminal, civil, and administrative)	A construction contractor had submitted more than \$1.8 million in false accounting expense records to the government in order to boost his wife's country music singing career. Agencies include the Federal Aviation Administration (FAA), Essex, NJ , among other Federal agencies. This included The contractor falsely identified personal expenses as business expenses by renaming them within the company's books and records. As part of our examination, our fraud investigators took a three-step approach as a means to ascertain the true identity of the falsified expenses; (1) secure and collect all tangible and oral evidence in a manner consistent with the rules of evidence to ensure admissibility; (2) analyze the evidence, and (3) present the evidence in an understandable manner in a venue of the client's choosing. These stages normally involve using the technology of computer forensic analysis, data analytics and conducting interviews. In this case, we were able to use these steps to successfully uncover a massive fraud operation. As a result of plea negotiations, the company also forfeited over \$7 million in claims submitted for reimbursement.
Forensic Investigation (criminal, civil, and administrative)	This example provided is related to a major contractor that traded stock on the NASDAQ exchange; similar in nature to the infamous Enron case. At the time, the company was in the process of being sold to a private company. The company was regulated by the Securities and Exchange Commission (SEC), and allegations surfaced that they were falsifying their financial statements in order to overvalue its net worth. After valuable records were retrieved from the company, the accounting system was downloaded to a standalone computer and forensic accounting and analysis was conducted which established the existence and proved that irregular accounting practices were being utilized by the company in order to inflate their profits. By recreating and analyzing their accounting records, we were able to prove that the company was falsely increasing their revenues and decreasing their expenses, which had the net effect of vastly increasing the profit that was identified on the books. As a result of our due diligence and forensic analysis of the accounting records, both the president and Chief Financial Officer (CFO), who were slated to make a huge profit with stock options from the sale of the company, pled guilty to conspiracy to defraud the government.
Forensic Bribery Investigation (criminal, civil, and administrative)	Our fraud investigators were instrumental in the investigation of an inspector who was responsible for overseeing and approving laboratory test results from contractors responsible for removing hazardous materials from Government facilities. By conducting forensic analysis and tests, our examiners were able to decipher that bribes were being provided in exchange for an increase in the contract value of 10 to 15 percent. This is an example how putting all of the pieces together in an investigation can show the complete picture of complex fraud operation.

Operation Spider Web; locations included **Egg Harbor, NJ, Tabernacle Township, NJ and Franklinville, NJ**

Overview: Investigation involve the solicitation and bribery of public officials relative to government contracts in the state of **New Jersey** and elsewhere involving a multi facet of government agencies. The investigation involved seven (7) separate companies located in the state of **New Jersey**, Maryland, and Virginia, as well as agencies located in these jurisdictions and Colorado. The investigation further involved millions of dollars in procurements by these contractors. The investigation uncovered a scheme to subvert normal procurement and contract

administration procedures in order to direct contracts towards unnecessary upgrades and purchases. The conspiracy involved worked towards these y companies in exchange for substantial payments to a Government Contracting Officer’s Technical Representative (COTR). It further involved kickbacks amongst the contractors in violation of Anti-Kickback laws. Individuals were indicted and pled guilty relative to the bribery charges and Government officials were also convicted. The investigation involved numerous search warrants. However, through data mining and an analysis of records, to include proposals, claims for payments, company accounting records, bank records, and surveillance of specifications of contractual work. The schemes involved inflating a company’s records and expenses associated with various Government contracts through the submission of false and inflated invoices. These inflated costs were passed onto the Government in the form of invoices that contained ghost employees and inflated labor expenses. Further, shell companies were formed as though they were also conducting work on behalf of the prime contractor. In actuality, these shell companies were utilized as a means to funnel kickback funds and bribery funds to Government procurement officials.

7.2.1 Reference 1: Department of Veterans Affairs, Verification Process for Service-Disabled Veteran Owned Small Businesses (SDVOSB’s)

Department of Veterans Affairs, Verification Process for Service Disabled Veteran Owned Small Businesses (SDVOSB)	
Company: Addx	Prime or Subcontractor: Prime
Government Agency/Organization: US Department of Veterans Affairs	Contract/Task Order Number: VA798-09-G-0600
Contract/Task Order Amount: \$596,895	Type of Contract: Firm Fixed Price
Contracting Officer’s Representative: ██████████ ████████████████████ ██████████████████	Contracting Officer: ██████████████████ ████████████████████ ██████████████████
Current Status: completed	Period of Performance: 07/01/09 – 06/30/10
Description of the Project	
<p>The Department of Veterans Affairs (VA) selected Addx to provide advisory and assistance services to assist with assessing and re-engineering the Verification Process for Service-Disabled Veteran Owned Small Businesses (SDVOSB’s), developing and implementing stringent policies and procedures relative to Onsite Integrity Monitoring Examination process, providing long- and short-term program improvement recommendations, establishing performance measures, and conducting statistical and workload analyses. The Addx Team worked to support implementation of these recommendations, increasing program robustness while mitigating impact to Veterans and providing advisory support. Our work in this area included the following areas relative to the Veterans Affairs.</p> <ul style="list-style-type: none"> • Conducted Quantitative Risk Assessments • Development and Implementation of Site Visit Policies and Procedures, • Test and formalize Site Visit procedures, • Transition to re-engineered processes, • Assess and benchmark analogous government verification programs, 	

Department of Veterans Affairs, Verification Process for Service Disabled Veteran Owned Small Businesses (SDVOSB)

- Assess and provide recommendations for program performance measurement,
- Draft and provide training to site examiners and/or VA personnel as desired, and
- Advise the VA of regulatory changes and potential impacts to the verification SDVOSB program,
- Updated Verification Process Quality Measures Assessment,
- Updated Document Review List and Process,
- Updated summary and impact of recent Legislation,
- Updated Benchmarking Assessment
- Prevention of duplication of benefits
- Measures to detect and prevent inefficiency, waste, fraud, abuse or mismanagement of funds (Risk Matrix)

Contract Relevance

Fraud has been a persistent challenge to the legacy of the Veterans Affairs (VA) Service Disabled Veteran Owned Small Business (SDVOSB) program. Therefore, in an effort to prevent companies from misrepresenting their SDVOSB status, the VA issued a deviation to VA's Acquisition Regulation (VAAR) Part 804.1102 which essentially stated that all bidders had to receive a "verification" status with the VA prior to a contract award.

To support this deviation's implementation, at the request of CVE, Addx provided training classes to numerous VA personnel outlining the implementation of new policies and procedures, as well as its applicable integrity monitoring processes to ensure that all personnel knew and understood their important roles in the identification of fraud and abuse in the SDVOSB verification status methods. This training was also conducted in such fashion to ensure a consistent and methodical review process was carried out by all examiners. Attention was given and provided with respect to efficiency on the time spent reviewing the records, as well as maintaining a high level of assurance that examiners were able to identifying companies that were not in compliance with the rules and regulations identified under 38 CFR 74 relative to the verification process.

The Addx Team provided the VA with recommendations and implemented new and revised policies and procedures to address programmatic risks and process inefficiencies identified in its processes after the team performed a risk assessment.

Contract Performance/Relevant Work Deliverables

As a result of Addx's work in this area, we helped the VA modify their verification process to improve its overall efficiency in the identification of any fraud and abuse. Addx was further awarded additional contracts to perform site visits on behalf of the VA as well as to perform Subcontract Compliance Reviews of companies conducting business with the VA as a means to ensure adherence to the procurement policies and procedures as defined under the Veterans Affairs acquisitions regulations; 38 Code of Federal Regulations (CFR).

Client Results In Recovering The Proposing Contractor's Fees As Direct Administrative Costs

N/A

Deobligation of Funding

N/A

7.2.2 Reference 2: Veterans Affairs (VA) Center for Verification and Evaluation (CVE)

Veterans Affairs Center for Verification and Evaluation (CVE)

Company: Addx	Prime or Subcontractor: Prime
Government Agency/Organization: U.S. Department of Veteran Affairs	Contract/Task Order Number: VA798-09-G-0600



Veterans Affairs Center for Verification and Evaluation (CVE)	
Contract/Task Order Amount: \$179,948	Type of Contract: Firm Fixed Price
Contracting Officer's Representative: ██████████ ████████████████████ ████████████████████	Contracting Officer: ████████████████████ ████████████████████ ████████████████████
Current Status: Completed	Period of Performance: 06/25/2009 – 06/24/2011
Description of the Project	
<p>As part of one of our projects, the Addx team was assigned the task of implementing and managing a compliance system relative to the subcontracting process with the Veterans Affairs and its applicable regulations. As part of that process, we developed a procedure to identify those contractors not conducting required self-performance regulation percentages of labor on contracts awarded. As part of the investigation procedure, we developed, implemented, and managed a process which verified that a contractor was compliant with the terms of their contract which in general stated that they shall furnish all supervision, labor, materials, equipment, vehicles, meals and other related items necessary to perform services as described herein. Further, we confirmed whether all the work was performed in accordance with the guidelines established by Federal, State and local regulations and ordinances. As part of our examinations, we routinely requested and performed forensic analysis on the following records to assess compliance.</p> <ul style="list-style-type: none"> • List of employees working on subject contract and summary of services performed • Quarterly payroll taxes • Monthly payroll reports (by employee) • List of subcontractor(s) working on subject contract and summary of services provided • Teaming, joint venture and/or management agreements with subcontractor(s) • Subcontractor invoices and proof of payment • Copy of general ledger transactions (respecting subcontractor payments) • Accounts payable, receivables or adjustments 	
Contract Relevance	
Addx examiners conducted on-site examinations of small businesses seeking to become verified as Veteran-owned or Service Disabled Veteran-Owned businesses. Our role included on-site examinations to verify that selected VIP Registrants are owned and controlled by the Veteran(s), as identified within the meaning of 38 CFR 74, VA's regulatory compliance standards. Addx deliverables were all completed on-schedule and within the agreed-to price.	
Contract Performance/Relevant Work Deliverables	
Our staff has conducted over 250 site visit examinations and has increased the overall identification of ineligible SDVOSB's from the prior 3-5% to a rate of overall 42% of SDVOSB contractors not meeting the requirements for that designation. The Addx team has continuously provided updated guidance and information relative to improvement of the site visit process and its processes. This program is now nationally recognized directly due to the effective services we provided ensuring the integrity of the VA SDVOSB program.	
Client Results In Recovering The Proposing Contractor's Fees As Direct Administrative Costs	
N/A	
Deobligation of Funding	
N/A	

7.2.3 Reference 3: Veterans Affairs (VA) Center for Verification and Evaluation (CVE) Verification Onsite Examination Services

Veterans Affairs Center for Verification and Evaluation (CVE)	
Company: Addx	Prime or Subcontractor: Prime
Government Agency/Organization: U.S. Department of Veteran Affairs	Contract/Task Order Number: VA798-10-D-0123
Contract/Task Order Amount: \$9,500,000	Type of Contract: Firm Fixed Price
Contracting Officer's Representative: [REDACTED]	Contracting Officer: [REDACTED]
Current Status: Completed	Period of Performance: 09/27/2010 – 03/31/2014
Description of the Project	
<p>Addx examiners perform on-site examinations of VOSB/SDVOSBs seeking entrance into the VA's Veterans First Contracting Program. These on-site examinations include a detailed review of official business records and corporate operations, on-site interviews, an evaluation of the subject's business property, and a review of public record, ensuring boundaries and areas are consistent and documented. The evaluations and the resultant data provide the input needed to assist in the overall decision and rating of the business by the CVE.</p>	
Contract Relevance	
<p>Task 1 – Project Management: Addx provides both program and project management services while supporting Verification On-site Examinations through this task order contract. Addx routinely works with the Contracting Officer (CO) and Contracting Officer's Technical Representative (COTR), as well as CVE's representative, to define work plans; schedule on-site verification visits; define schedule milestones and resource requirements; develop site visit reports detailing findings of each review; provide compliance scoring recommendations and recommendations for follow-up. Through these reviews, Addx works with CVE to define compliance requirements and builds review plans designed to determine applicant companies' adherence to those requirements. These reviews are metrics analyses that provide insight into each reviewed company's structure relative to being certified as a SDVOSB or VOSB. Addx drafts reports supported with evidential matter for each review performed. Each report details the company reviewed, record reviewed, findings, and a verification recommendation. All reports are reviewed internally for accuracy, completeness, adherence to reporting requirements, and presentation quality before customer delivery.</p> <p>Addx developed, implemented and maintains detailed documentation for all reviews performed for this program. This documentation, in the form of audit reports, is filed and can be cross-referenced by the date performed and verification recommendation. Addx maintains version control and configuration quality for all reports. Configuration quality includes both report presentation and inventory management. Addx maintains a very strict audit trail to ensure accountability of all documentation as these reports are drafted, reviewed, filed, and later referenced to support program reporting requirements.</p> <p>Through an integrated program that requires coordination of reviews schedule, staff, and tools (configured laptop computers), Addx has performed nearly 2,300 site visit reviews since program inception in September 2010. The site visit schedule is available to all stakeholders in real-time and offers both the plan for future program support and a history of all previously completed program milestones. Program resourcing scheduling follows a work breakdown structure (WBS) that defines the structure of each review team, projected audit duration (based on size of company being reviewed), and resource assignments.</p> <p>Addx has a designated staffer to work with them to improve their processing of applications. This staffer goes through all new application records provided by the Government and assigns them to an Addx examiner. This close working relationship allows Addx to increase the number of examinations performed in a proficient manner that is cost effective to the Government.</p> <p>The Verification Site Visit program is designed to offer protections to firms undergoing a review. Addx manages this initiative through an Integrated Project Plan that includes risk identification and mitigation strategies. With this understanding, Addx initiated its planning cycle, focusing on addressing potential program risks such as:</p> <ul style="list-style-type: none"> • The inadvertent disclosure of an applicant's proprietary information; • Information security and control; • Potential throughput constraints during the transition period from the current service provider to Addx and during the transition from the current state verification process to the desired process; and 	



Veterans Affairs Center for Verification and Evaluation (CVE)

- Specific quality control issues such as incomplete applications or incomplete applicant information.

Task 2 – On-Site Examinations: For each examination, Addx examiners review all documentation supporting VA Form 0877. Based on the evidence, Addx determines whether Veterans control the company and manage the company on a day-to-day basis as required per the regulations outlined in 38 CFR Part 74. Upon completion, examiners submit a written Site Visit Report which outlines supporting evidence recommending whether the company be verified as a VOSB, SDVOSB, or denied its verification status in the program.

Task 3 – Reporting: The Addx Program Manager provides CVE with a monthly report of all examinations performed and indicates all points of interest relevant to the examinations.

Contract Performance/Relevant Work Deliverables

Addx examiners are extremely qualified at performing business and financial law enforcement investigations. To date, Addx’s staff has conducted over 2,300 site visit examinations and has increased the overall identification of ineligible SDVOSB’s from 3-5% to an alarming rate of over 42%. The Addx Team has continuously provided updated guidance and information relative to the improvement of the site visit process. The Program is now nationally recognized. In addition, and as a result of these efforts, Addx has provided valuable insight to the House VA Committee with overall positive results.

Client Results In Recovering The Proposing Contractor's Fees As Direct Administrative Costs

N/A

Deobligation of Funding

N/A

7.2.4 Reference 4: CES' National Medicare Part C Compliance Audits

National Medicare Part C Compliance Audits	
Company: CES	Prime or Subcontractor: Subcontractor
Government Agency/Organization: HHS-Centers for Medicare and Medicaid Services	Contract/Task Order Number: HHSM-500-2011-00263G
Contract/Task Order Amount: \$100,000 per year	Type of Contract: Subcontract
Contracting Officer's Representative: ██████████ ██████████████████ ██████████████████	Contracting Officer: Name: Phone Number: Email:
Current Status: Active	Period of Performance: 09/11/10 – Present
Description of the Project	
<p>On the National Medicare Part C Compliance Audits, contract analysts conduct desk and on-site audits for various health plans that participate in the Medicare Part C program. The audits determine if the health plans are in compliance with the rules and regulations to the standards of the Compliance Program Guidelines of the CMS as well as identify any fraud in submissions. Our analysts and investigators prepare pre and post-assessment documentation and reports for CMS, and conduct interviews with Health Plans Senior Management and Compliance Departments. They also identify, capture and report vulnerabilities within the Compliance Department. Since 2012, Addx's team member CES has conducted 7 audits within 7 states nationwide.</p>	
Contract Relevance	
<p>CES personnel conduct compliance audits, conduct desk and on-site audits for various health plans that participate in the Medicare Part C program. The audits determine if the health plans are in compliance with the rules and regulations to the standards of the Compliance Program Guidelines of the CMS.</p>	
Contract Performance/Relevant Work Deliverables	
<p>As a result of these audits, compliance issues and vulnerabilities were identified and documented resulting in findings and recommendations for the improvement of health plan participation. Many of the recommendations proposed by CES were adopted by CMS which led to strengthening of the Part C Program's Guidelines.</p>	
Client Results In Recovering The Proposing Contractor's Fees As Direct Administrative Costs	
N/A	
Deobligation of FEMA Funding	
N/A	

7.2.5 Reference 5: HHS CMS Medicare Drug Prescription Integrity Contractor

HHS-CMS Medicare Drug Prescription Integrity Contractor	
Company: CES	Prime or Subcontractor: Subcontractor
Government Agency/Organization: HHS-CMS Medicare Drug Prescription Integrity Contractor – NBI MEDIC	Contract/Task Order Number: HHSM-500-2005-000101/ HHSM -500-2005-MEDIC-3
Contract/Task Order Amount: \$12 Million	Type of Contract: Subcontractor to Health Integrity /IDIQ-Task Order
Contracting Officer's Representative: ████████████████████ ████████████████████ ████████████████████ ████████████████████	████████████████████ ████████████████████ ████████████████████ ████████████████████
Current Status: Active	Period of Performance: 05/31/2005- Present
Description of the Project	
<p>The initial award supported the Enrollment and Eligibility MEDIC services for all Medicare Part D complaints. The task order was revised in 2006 and the MEDIC contract was divided into three regional Task Orders. Health Integrity was awarded the contract in 2008. In 2009, the NBI MEDIC contract was revised and the area of responsibility became the entire United States and Puerto Rico and CES became a subcontractor. The Task Order was renewed in September 2011.</p> <p>The MEDIC Services provided by CES include: Intake Center – CES processes and investigates incoming complaints referred from Health Integrity or law enforcement sources; Clinical Investigations and Reviews—CES investigates and reviews claims with a team of experienced investigators and analysts. CES also supports special requests from SIU, LE, and government task leaders; CES services as Pharmacy Subject Matter Experts to assist the team and conduct environmental scanning of FWA trends or changes in Medicare/Medicaid regulations; and to offer expertise in drug pricing, rebates, retail, manufacturing, wholesale, and supply chain events. CES provides field investigators, clinical personnel, and investigative analysts who work closely with federal agencies to identify compliance faults resulting in fraud, waste and abuse in the Medicare Part C and D Programs.</p> <p>As an example of our work, the following analysis was based on information received from HHS Office of the Inspector General (OIG), that there may be a link between Michigan based pharmacies owned and operated by subjects with the surname Patel and Florida based pharmacies. Our Fusion Center analysts conducted a review of the National Provider Identifier (NPI) database, Michigan corporate and business data, and the Detroit area Department of Health data, in an effort to link pharmacy operations involving subjects with the Patel surname. A single phone number was identified through open source research, which led to a discovery of nine pharmacies. These nine pharmacies linked to ten addresses and several individuals. This information was combined with an ongoing investigation with HHS-OIG. The conspiracy was organized by pharmacist Babubhai Patel; Patel owned and operated 26 pharmacies in the Detroit area, billing Medicare and Medicaid over \$56 million. Patel was sentenced to 17 years in prison and ordered to pay restitution to the Medicare and Medicaid program in the amount of \$17.5 million. Along with Babubhai Patel, multiple other individuals were charged and convicted.</p>	
Contract Relevance	
Our personnel routinely conduct site visits, interviews, and surveillances of provider locations as well as on-site financial audits of pharmacies and other pharmaceutical related entities to determine any fraud or abuse in their filings.	
Contract Performance/Relevant Work Deliverables	
CES continuously receives accolades for the work our team conducts from Health Integrity, the prime contractor on	

HHS-CMS Medicare Drug Prescription Integrity Contractor

the MEDIC contract and from the end customer, CMS. Our impact on fraud, waste and abuse in the healthcare arena has been complimented by the Centers for Medicare & Medicaid Services, numerous private healthcare companies and by the Federal Bureau of Investigation and Health and Human Services Office of Inspector General's Office of Investigation (HHS OIH OI). CES spearheaded the first Information-sharing Working Groups in connection with Organized Crime involvement in Medicare fraud schemes in West Hollywood, CA. These working groups brought together law enforcement, prosecutors, plan representatives and Medicare benefit integrity contractors which resulted in unprecedented cooperation. CMS now recognizes the working groups as a best practice and incorporated them into formal quarterly meetings. To date, our investigators have reviewed over 8,000 cases. Nearly 1,000 cases have resulted in referrals to the Health & Human Services, Office of Inspector General (HHS OIG) as well as others, worth an estimated amount of \$7,288,047,772 in referral dollars and follow-on investigations. This is a significant amount of the taxpayer's dollars.

Client Results In Recovering The Proposing Contractor's Fees As Direct Administrative Costs

N/A

Deobligation of FEMA Funding

N/A

7.2.6 Reference 6: Medicare Provider Supplier Site Visit Verification for Fraud Prevention

Medicare Provider Supplier Site Visit Verification for Fraud Prevention

Company: CES	Prime or Subcontractor: Subcontractor
Government Agency/Organization: HHS - Medicare Provider Supplier Site Visit Verification for Fraud Prevention	Contract/Task Order Number: GS-15-F-0059M/ HHSM-500-2012-00009G
Contract/Task Order Amount: \$270,000	Type of Contract: Subcontractor to MSM Security Systems/Firm Fixed Price
Contracting Officer's Representative: ████████████████████ ████████████████████ ████████████████████	Contracting Officer: Name: Phone Number: Email:
Current Status: Active	Period of Performance: 01/01/2012- Present

Description of the Project

On the National Medicare site visit contract, CES conducts nationwide site visits, audits, and facility inspections to ensure providers and suppliers are in compliance with CMS rules and regulations. The site visit program team includes field inspectors who conduct on-site and in-person compliance checks and interviews; Fusion Center staff that provides administrative, logistical, and analytical support to our field inspectors; as well as case reviewers to ensure audits are conducted and submitted in a timely and complete manner.

Contract Relevance

CES conducts nationwide site visits, audits, and facility inspections to ensure providers and suppliers are in compliance with CMS rules and regulations as well as identify any fraud, waste and abuse.

Contract Performance/Relevant Work Deliverables

CES has conducted over 4,000 on-site compliance checks with over 1,000 of the visits being conducted in a surge

Medicare Provider Supplier Site Visit Verification for Fraud Prevention
period of 5 weeks that covered 13 states.
Client Results In Recovering The Proposing Contractor's Fees As Direct Administrative Costs
N/A
Deobligation of FEMA Funding
N/A

7.2.7 Reference 7: HHS-Zone Program Integrity Contractor – Zone 4

HHS-Zone Program Integrity Contractor – Zone 4	
Company: CES	Prime or Subcontractor: Subcontractor
Government Agency/Organization: HHS-CMS Zone Program Integrity Contractor- Zone 4	Contract/Task Order Number: HHSM-500-2008-000271
Contract/Task Order Amount: \$3.9 Million	Type of Contract: Subcontractor to Health Integrity/Cost Plus Fixed Fee
Contracting Officer's Representative: [REDACTED] [REDACTED] [REDACTED]	[REDACTED] [REDACTED] [REDACTED]
Current Status: Active	Period of Performance: 09/30/08 - Present
Description of the Project	
<p>The ZPIC IDIQ Contract provides oversight, audit, and anti-fraud, waste, and abuse services related to Medicare Parts A, B, C, DME, Homes Health and Hospice for: TX, NM, OK, and CO. Additionally, three of the four Zone 4 state have agreed to participate in the Medi-Medi Program (e.g., a comparative evaluation of Medicare v. Medicaid claims for services for the same beneficiaries). CES's efforts include the following tasks: Performing Proactive Analysis, Data Analysis and Data Mining, Conducting Medical Reviews Related to Benefit Integrity Investigations, Supporting Law Enforcement for Answering Complaints and Providing Supportive Claim Data on Providers and Beneficiaries, Investigating Fraud and Abuse, Recommending Recovery and Federal Funds Through Administrative Action, Pre-Payment Edits, and Revocation, and finally, Refer Cases to Law Enforcement, Participate in ALJ Hearings as needed.</p>	
Contract Relevance	
<p>To combat fraudulent home health and DME providers, CES provides program management support, subject matter experts, research, analytical and intelligence support, and criminal investigative services to ensure these providers are in compliance with the rules and regulations of Medicare on the ZPIC-4 contract. Tasks include data analysis, data mining, medical reviews, investigations on fraud and abuse, recovering funds, revocation, and ultimately refer cases to law enforcement as needed.</p>	
Contract Performance/Relevant Work Deliverables	
<p>CES continuously receives accolades for the work our team conducts from Health Integrity, the prime contractor on the ZPIC 4 contract and from the end customer, CMS. Our customer satisfaction can be demonstrated by the consistent repeat business CES has with past teaming members. CES routinely receives compliments from the contract's Program Director as well as FBI, OIG, and other law enforcement agencies for its thorough investigations</p>	

HHS-Zone Program Integrity Contractor – Zone 4
and their impeccable presentation. CES has never had a referral or any of its investigative work rejected by Health Integrity or law enforcement for incompleteness. The contract is ongoing, but CES has been responsible for over 636 referrals to law enforcement and 364 immediate advisements and a total restitution amount of \$37,978,422. CES' direct work has resulted in numerous convictions for fraud, waste, and abuse under Medicare and Medicaid.
Client Results In Recovering The Proposing Contractor's Fees As Direct Administrative Costs
N/A
Deobligation of FEMA Funding
N/A

7.2.8 Reference 8: US Army Corps of Engineers (ACE) Hurricane Protection Office (HPO)

US Army Corps of Engineers	
Company: Addx	Prime or Subcontractor: Prime
Government Agency/Organization: US Army Corps of Engineers	Contract/Task Order Number: W912EE-07-D-0012
Contract/Task Order Amount: \$20,000.000 ceiling	Type of Contract: Time and Materials
Contracting Officer's Representative: ██████████ ██████████████████ ████████████████████	Contracting Specialist: ██████████ ██████████████████ ████████████████████
Current Status: Completed	Period of Performance: 09/29/07 – 01/31/12
Description of the Project	
<p>The mission of the U.S. Army Corps of Engineers (U.S.-ACE) Hurricane Protection Office (HPO) is to reduce the risk of hurricane induced flood damage to the people of Southeast Louisiana, and to ensure their efforts are in sync with existing U.S. ACE local flood risk management efforts. Addx Corporation provided the HPO with lifecycle Acquisition Planning support from the pre-procurement phase through solicitation, award, administration, and contract closeout. Addx assisted the HPO by providing acquisition reform (best practices, process improvement), and the corresponding acquisition reform regulatory compliance (FAR, CAS). Addx supported the HPO by providing Contract Administration and Program Management support in the form of transition planning, risk mitigation and management, and personnel management.</p> <p>Addx was heavily involved in many post-award contract administration functions for the HPO. Key among them was the facilitation of the entire Task Order (TO) modification process. We would coordinate the receipt of funding through U.S.-ACE's financial management system—Corps of Engineers Financial Management System (CEFMS). Then, with the customer's approval, we would prepare the RFP modification document for CO signature and transmittal to the customer. Addx was responsible for coordinating the preparation of the Independent Government Cost Estimates TO modifications and receiving and evaluating the modification proposal for cost allowability and accuracy in accordance with FAR Part 31: Cost Accounting Standards. Acting as an independent third party, Addx established government negotiation objectives in preparation for negotiations and formalized the pre-negotiation objective via preparation of the Pre-Negotiation Objective Memorandum for CO signature. Addx lead the government team in negotiations with the contractor and documented negotiation results via preparation of the Price</p>	

US Army Corps of Engineers

Negotiation Memorandum (PNM) for CO signature.

Contract Relevance

Addx's relevant experience has been gained on the U.S. Army Corps of Engineers (U.S.-ACE) contract for the Vicksburg Consolidated Contracting Office (VCCO). Here, we support the VCCO by performing on the Hurricane Protection Office (HPO) Task Order. Addx personnel provide the HPO with lifecycle Acquisition Planning support from the pre-procurement phase through solicitation, award, administration, and contract closeout. Our Acquisition Planning services support the award and administration of contracts for the design, construction, and rebuilding efforts for levies, pumps, drainage, and other structures/systems that make up the hurricane protection infrastructure. Recently, the HPO office, supported by Addx, was awarded the largest Architect-Engineering contract in U.S.-ACE history. Addx also supports the HPO by providing Contract Administration and Program Management support in the form of transition planning, risk mitigation and management, and personnel management. All work has been completed on schedule in accordance with the customer's technical requirements.

Contract Performance/Relevant Work Deliverables

All of our support for the HPO, and our corresponding deliverables are themselves a reflection of Addx's ability to successfully staff and sustain a contract administration, acquisition, and procurement workforce in the Mississippi and New Orleans areas. Addx has effectively used relocation funds and retention bonuses to recruit and maintain a highly qualified and specialized acquisition workforce in an area where many large businesses find conditions extremely difficult, and are severely challenged in their ability to sustain a continuity of services.

Addx Corporation provided the HPO with lifecycle Acquisition Planning support from the pre-procurement phase through solicitation, award, administration, and contract closeout. These core acquisition services resulted in the HPO's improved ability to achieve its mission. Our responsive support was marked by broader cost efficiencies through a streamlined BPA acquisition process. Additionally, Addx assisted the HPO by providing acquisition reform (best practices, process improvement), and the corresponding acquisition reform regulatory compliance (FAR, CAS). Addx also supported the HPO by providing Contract Administration and Program Management support in the form of transition planning, risk mitigation and management, and personnel management.

Client Results In Recovering The Proposing Contractor's Fees As Direct Administrative Costs

N/A

Deobligation of FEMA Funding

N/A

8.0 Subcontractors (Proposal Content G)



Our Partner in this endeavor is Computer Evidence Specialists, LLC (CES), a Minority-owned, Small Disadvantaged Business and a Service Disabled Veteran Owned Business (SDVOB) registered in the State of New Jersey (NJ#0400334857). CES was founded in 2002 with a focus on anti-fraud programs and the investigation and analyses of fraud issues. It developed a specialized focus on healthcare program integrity issues, particularly within the Medicare arena. CES currently supports the Center for Medicare & Medicaid Services (CMS) on the Zone Program Integrity Contracts (ZPIC) zone 4 and 5, the National Provider Site Inspection/Visits contract, National Benefit Integrity MEDIC contract and the National Part C and

D Compliance Audits. They also provide investigative personnel on a nationwide U.S. Postal Office of Inspector General (OIG) Services contract. CES is a leader in anti-fraud initiatives focusing on healthcare benefit integrity programs and fraud, waste and abuse in the healthcare arena. Its work in these arenas has been lauded by CMS, the Federal Bureau of Investigation (FBI), the Department of Health and Human Services (HHS-OIG), and numerous private healthcare companies.



LS Engineering Associates, with their headquarters in **Montville, NJ** is categorized as a **NJ certified Disadvantage Business Enterprise (DBE), NJ Small Business Enterprise (SBE), and a certified Minority Business Enterprise (MBE)**. They are a multi-discipline consulting firm established in 2001 to provide comprehensive engineering and consulting services to the public and private sectors. Our company provides bridge inspection, evaluation and design services, building inspection, evaluation and design services, highway engineering, traffic engineering, property management, relocation services, land acquisition services, construction management, construction monitoring and support services, environmental engineering, and site planning and engineering.

LSE's staff has worked for various clients in the **State of New Jersey** and New York. LS Engineering is qualified to work for New Jersey Transit, New Jersey Department of Transportation, New Jersey Turnpike Authority, New Jersey Highway Authority, New York Department of Transportation, MTA New York City Transit, MTA Long Island Railroad, MTA Bridges and Tunnels and MTA Metro North Railroad.

9.0 Résumés (Proposal Content H)

Harry Armstrong	Addx Corporation
Program Manager	Top Secret Security Clearance
Demonstrated Experience	
<p>Harry Armstrong has more than 20 years of experience as Subject Matter Expert in the areas of facilitation, project management, strategy development & planning, budgetary & financial guidance on government contracts, Federal Acquisitions Regulations (FAR), contract specification reviews, audit and investigative litigation support, internal and financial fraud investigations, damage analysis, post-acquisition disputes, internal audits, and forensic accounting oversight. He is a DHS certified course instructor and developer.</p> <p>Mr. Armstrong is a highly accomplished Program Manager able to serve as qualified subject matter resource including his extensive expertise in the world of procurement fraud and has received numerous awards for his expertise in the fields of procurement fraud, bribery, embezzlement, Financial Accounting Fraud (NASDAQ Fraud), environmental, product substitution, anti-trust violations, larceny and theft of Government property. He has also been sought out to instruct Special Agents, Attorneys, and Auditors of other Government agencies on the aspects of the Procurement investigative process as it relates to criminal investigations as well as the Civil False Claims Act.</p> <p>Mr. Armstrong has been involved in many investigations and examinations that have been coordinated with the U.S. Attorney’s Office or appropriate authorities. This coordination and assistance has included Grand Juries, trials, and hearings. He has knowledge of the Federal rules and criminal procedures for both criminal and civil litigation processes, to include indictments, information’s, convictions, sentencing, search warrants, Rule 20, arrest, fines, restitution, pre-trial diversions, venue, Statue of limitations, as well as suspension and debarment proceedings; all of which were covered under the U.S. Criminal Code, Title(s) 18 or 31.</p> <p>Mr. Armstrong is currently the lead Subject Matter Expert & Auditor supporting the VA CVE (Center for Verification and Evaluation) office to review and report on compliance with SDVOSB verification as defined in Public Law and the Code of Federal Regulations. He is an expert for the business side of program management strategy, enterprise portfolio management, and capital planning, acquisition, marketing and communication, and performance improvement. Mr. Armstrong further provides guidance to federal agencies; provides highly useful compliance and reengineering reports and has a broad understanding of GAO and regulatory compliance requirements. In addition, he assists with Capture Management and writing of Cost Proposals. In essence, Mr. Armstrong successfully oversees programs to ensure that activities conducted in accordance with established specifications, schedules, and budgets; coordinates interdepartmental functions in order to minimize delays; meets with program team members on a regular basis to review program status and plan future actions.</p> <p>Core Competencies—Management experience; In-depth knowledge of FAR; Litigation Support; DCAA experience & visibility; Fraud Screening & Assessments; Qui Tams / False Claims Act; Government contracting; Contractor Reviews; Internal & External Investigations; Cost Valuation; Audit / Investigative plan knowledge; Internal Control Reviews; Internal audits; Compliance audits; Contract Performance Reviews</p>	
Education, Training, Certifications, Awards & Publications	
<ul style="list-style-type: none"> B.S., Accounting, Frostburg State University, Frostburg, MD Member – Association of Certified Fraud Examiners (ACFE) Federal Law Enforcement Training Center (FLETC) Defense Contract Audit Institute (DCAI) 	
Chronological Work History	
Addx Corporation	2009–Present
Director of Compliance and Forensic Investigations Division	
<ul style="list-style-type: none"> Serves as a Subject Matter Expert (SME) on a highly visible Veteran’s Affairs program regarding Veteran owned companies. The program utilizes verification techniques. Facilitated, managed, developed, and coordinated all aspects of reengineered Veteran Affairs business verification process. His responsibilities included facilitating meetings to develop plans and supporting 	

milestones for team delivery of program documents, prioritizing change requests (CRs), reviewing issues and risks, and reviewing current project statuses.

- Responsible for management and development of the creation, tracking and implementation of approved CRs and re-development of the verification program.
- Lead Subject Matter Expert & auditor supporting the VA CVE (Center for Veterans Enterprise) office to review and report on compliance with SDVOSB certifications as defined in Public Law.
- Serves as the Program Manager coordinating and overseeing a highly visible program with Veterans Affairs regarding Limitations on Subcontracting. His responsibilities include reviewing contractor's books and ledgers to ensure compliance with VA regulations.
- Expert in the business side of program management strategy, enterprise portfolio management, and capital planning, acquisition, marketing and communication, and performance improvement. Provides guidance to federal agencies, provides highly useful compliance and reengineering reports, and has a broad understanding of GAO and regulatory compliance requirements. He further assists with Capture Management and writing of Cost Proposals.
- Oversees programs to ensure that activities are conducted in accordance with established specifications, schedules and budgets, and further coordinates interdepartmental functions in order to minimize delays.

US Treasury Inspector General for Tax Administration

2004–2008

Supervisory Criminal Investigator/Assistant Special Agent in Charge

- Managed specialized Procurement Unit overseeing critical mission involving criminal, civil, and administrative investigations related to government contractors. Oversight involved government contracting, procurement, FAR, white-collar fraud, embezzlement, theft, and internal employee misconduct.
- Provided subject matter guidance and counseling on Fraud Assessments, internal investigations, and Risk Valuations, which resulted in successful prosecutions of government contractors.
- Reviewed and analyzed unit's financial operations and budget.
- Managed large inventory of investigations including an overbilling scheme of \$1.4 million on IRS government program.
- Developed, managed and provided a fraud-awareness training program to government contract representatives.

U.S. Treasury Inspector General for Tax Administration

2001–2004

Senior Criminal Investigator

- Performed detailed reviews and analysis of government contractor financial data.
- Supervised teams and provided guidance to coworkers on procurement related issues.
- Recognized by US Attorney's Office as Subject Matter Resource on matters involving government contracting.
- Routinely led teams of auditors and investigators in conducting thorough review of procurement programs through successful internal audits and investigative initiatives.
- Reviewed and analyzed company financial statements to identify fraud and internal control weaknesses.
- Responsible for prosecutions involving fraud under the Civil False Claims Act in excess of \$1 million loss.
- Developed successful fraud program within Treasury Department to oversee \$21.6 billion in contracts.

Defense Criminal Investigative Service (DCIS),

Dept. of Defense (DoD) Office of Inspector General

1990–2001

Special Agent

- Conducted financial crime and procurement fraud investigations associated with procurements and purchases of equipment/services by government contractors.
- Worked in conjunction with the Defense Contract Audit Agency (DCAA) and coordinated investigations with the US Attorney's Office or appropriate authority.
- Provided assistance with Grand Juries, trials, and evidentiary hearings.
- Conducted and developed valuable training programs regarding procurement process, white collar, and procurement fraud investigations, Civil False Claims Act, and applicability of FAR.
- Routinely reviewed financial statements and budgetary information for fraud.

- Received prestigious “Agent of the Year” award.
- Successful in prosecution of CEO and CFO of publically traded company for providing false financial statements prior to sale to private firm, including identifying overstated net worth of \$30 million.
- Responsible for identifying false billings and bribes by government contractor in excess of \$7 million.
- Recovered \$5.3 million from major government contractor for false billings under the Civil False Claims Act.
- Gained recognition award from US Attorney for false surety bond investigations of \$7.7 million.
- Total recoveries in financial fraud investigations of \$70+ million.

Defense Contract Audit Agency (DCAA)

1986–1990

Auditor

- Performed contract audits on government contractors, including incurred cost submissions, proposals, cost allowability assessments, Cost Accounting Standards, and indirect rates pool calculations.
- Provided accounting and financial advisory services regarding contracts/subcontracts to all Department of Defense components responsible for procurement and contract administration.
- Acquired in-depth knowledge of FAR as well as government contracting regulations and practices.
- Provided pre-award and post-award contract audit services.
- Performed contractor internal control systems audits, including system weakness reviews.
- Received award for identification of systemic internal control weaknesses of major government.

Don Kennedy	CES LLC
Project Manager	
Demonstrated Experience	
<p>Prior to becoming the VP of Healthcare Operations for CES, Mr. Kennedy had over 20 years of experience conducting fraud investigations at both the state and federal level. Operating as Vice President of CES LLC, Mr. Kennedy serves as a Program Manager, Project Manager and Subject Matter Expert (SME) on several federal contracts. He addressed government concerns and interacted with prime contractors in an effort to expedite the backlog on a national site visit project. He created a process to transfer inspectors, managed training materials as well as created scripts and training videos. In his capacity as the Director of the CMS Western Integrity Field Operations, Mr. Kennedy managed investigators and one of the projects he coordinated was working closely with Los Angeles County District Attorney's Office investigating financial crimes which uncovered \$40M of fraudulent Medicare payments and prosecution of 15 individuals. As Assistant Chief for the California Bureau of Medi-Cal Fraud he provided oversight for multi-million dollar healthcare fraud investigations. He managed field offices staffed with special agents, investigators, data analysts and support staff, presented investigative techniques and supervised investigations. He holds a degree in Criminal Justice as well as numerous applicable awards.</p>	
Education & Awards	
<ul style="list-style-type: none"> • B.S., Behavior of Science/Criminal Justice, New York Institute of Technology (NYIT) • Hubert H. Humphrey Award for Service to America • Administrator's Citation for Leadership of the Miami Fraud Team • Administrator's Award-Local Fraud Fighting Accomplishment • Silver Eagle Award-Los Angeles District Attorney's Office • Attorney General's Excellence in Supervision Award • U.S. HHS/OIG Services-Integrity Award 	
Experience with Similar Contracts	
CES LLC	2011–Present
Vice President of Healthcare Operations	
<ul style="list-style-type: none"> • Worked with the prime contractor on the HHS/CMS Supplier Site Visit Verification Contract as a Subject Matter Expert. • Fielded and addressed government concerns as the project progressed to the actual site visit stage. • Interacted with the prime contractor and other sub-contractors to expedite the backlog of site visits which had accumulated early in the project. • Developed a process to loan inspectors from one company to another, managed the creation of training materials, formulated concepts, and developed scripts and used CES employees as actors for the training videos. • Formulated, developed, and scripted a telephone site visit process which drastically reduced the expenses associated with remote site visits. 	
Health and Human Services/Centers for Medicare & Medicaid Services	
2005–2011	
Director of the Western Integrity Regional Field Office	
<ul style="list-style-type: none"> • Oversaw a staff of federal investigators who conducted site visits, interviews and investigations on all types of Medicare providers. • Coordinated with the Los Angeles County District Attorney's Office on financial crimes cases which led to the prosecution of fifteen providers for failure to pay state income tax on \$40M of Medicare payments. • Wrote and directed a statement of work where over 1000 site visits were conducted by a Medicare contractor in Texas which saved an estimated at \$28M. • While serving as Director of the Western Integrity Office, temporarily acted as the Director of the Miami office where, after re-energizing the staff and introducing new investigative techniques, the Miami office caused numerous providers to be revoked and hundreds of millions of dollars saved because of site visits. • While functioning as Director of both offices, appealed to upper management to allow CMS employees assigned non-investigative units to witness and experience fieldwork firsthand. Although first seen with a critical eye, it turned out to be an extremely successful program. 	

**California Bureau of Medi-Cal Fraud
Assistant Chief**

1989–2005

- Provided oversight of multi-million dollar government-funded healthcare fraud investigations.
- Managed five field offices with a staff of forty five agents, analysts, and support staff.
- Organized and conducted large investigations which included site visits, interrogations, interviews, surveillance, and undercover operations.
- Presented on healthcare fraud investigative techniques for law enforcement and private sector insurers.
- Supervised the Drug Diversion Unit, instructed DEA and other agencies on methods for conducting diversion undercover operations, investigations, and prosecutions, and supervised background investigations.
- Prepared testimony on SSI fraud before the 103rd U.S. Congress: “Subcommittee on Oversight and Human Resources of the Committee on Ways and Means.”
- Worked as a liaison with federal, state, and local law enforcement officials, and oversaw the design of data analysis software by a private contractor to resolve an incompatibility issue between government software programs that was allowing fraudulent billing to occur.



Patrick Burns	Addx Corporation
Subject Matter Expert/ Senior Consultant	
Demonstrated Experience	
Mr. Burns has more than 25 years of progressively complex investigative experience for multiple Federal departments. Currently, he is a CVE Site Examiner in support of the Veterans Administration Center, where he inspects for compliance issues.	
Education, Training, Certifications, Awards & Publications	
<ul style="list-style-type: none"> • B.S., Bryant University • Certified Public Accountant • Certified Fraud Examiner • Certified Explosives Specialist 	
Chronological Work History	
Addx Corporation CVE Site Examiner	2011–Present
<ul style="list-style-type: none"> • Responsible for assisting the Veterans Administration Center for Veterans Enterprises make determinations regarding applications for eligibility for inclusion in the VA VetBiz Vendor Information Pages (VIP) Verification Program • Identified a number of areas of non-compliance, some of which had gone on for years, undetected by prior examiners. 	
GS Advisors Chief Executive Officer	2009–Present
<ul style="list-style-type: none"> • Manages overall business operations and finances. • Duties include negotiating contracts, recruiting candidates, and evaluating and preparing bid submissions. • Conducts interviews, prepares proposals, prepares cost estimates, oversees client billing, and manages receivables and payables. • Oversees employee administration matters, reviews and approves payrolls and expenses, and oversees all financial planning and costs. 	
Prosecution Task Force Coordinator	2008
<ul style="list-style-type: none"> • Supervised 15 experienced investigators in Baghdad, Iraq. • Coordinated and conducted investigations of insurgents/terrorist subjects. 	
Military Professional Resources, Inc. Embedded Law Enforcement Professional	2008
<ul style="list-style-type: none"> • Worked with the military in Mosul, Iraq as a law enforcement expert assigned to work with the intelligence unit/interrogators to conduct interviews, look for leads and evidence to corroborate or establish facts surrounding incidents under review. 	
FBI Terrorist Explosive Device Analytical Center Special Agent/Project Officer	2006–2008
<ul style="list-style-type: none"> • Investigated worldwide terrorist events and supply networks. • Analyzed IED components and trace components from legitimate commerce to the terrorist event by records analysis, interviews, and other means. 	
Bureau of Alcohol, Tobacco, and Firearms Special Agent	2000–2006
<ul style="list-style-type: none"> • Investigated violations of federal terrorism, firearms, and explosives laws. • Identified violators, gathered evidence through various means including conducting interviews of witnesses and suspects, and conducted background investigations of potential federal witnesses. • Prepared prosecution reports and assisted and testified at court proceedings. 	



**US Department of Treasury
Special Agent**

1987–2006

- Conducted financial/forensic investigations, analyzed records, reviewed for compliance with accounting practice and federal tax laws.
- Searched, analyzed, and evaluated financial information.
- Collected evidence and traced assets relative to federal taxes, money laundering, and related crimes.

**US Department of Housing and Urban Development
Inspector General Office**

1986

- Conduct audits of entities receiving government funds and determine if noncompliance existed. Reported to the US Congress.



Timothy F. Herlihy	T.F. Herlihy & Associates, LLC
Senior Consultant	
Demonstrated Experience	
<p>Timothy Herlihy has 30 years of Federal law enforcement experience, including eight as a supervisory criminal investigator. He has extensive experience conducting and directing complex investigations involving financial crimes, government fraud, and public corruption investigations. Following his retirement from Federal service, Mr. Herlihy established a private investigative firm specializes in financial investigations, internal inquiries, due diligence, and litigation support. Mr. Herlihy is also an experienced law enforcement instructor.</p>	
Education & Training	
<ul style="list-style-type: none"> • Master of Science (Expected 2014), Boston University, Boston, MA • B.S. Northeastern University, Boston, MA • Federal Law Enforcement Training Center 	
Experience with Similar Contracts	
President, T.F. Herlihy & Associates, LLC	2009–Present
<p>Mr. Herlihy is responsible for the operation of T.F. Herlihy & Associates, LLC, a licensed private investigations firm specializing in financial investigations, internal inquiries, due diligence, and litigation support.</p>	
Contract Instructor, Commonwealth Trading Partners	2011–Present
<p>Mr. Herlihy delivers Financial Investigations and Investigative Criminal Analysis Training Programs to West African law enforcement agencies at U.S. State Department, Bureau of International Narcotics & Law Enforcement Affairs, West Africa Regional Training Center, Accra, Ghana.</p>	
Assistant Special Agent in Charge, U.S. Department of Homeland Security (DHS), Office of Inspector General, Office of Investigations	2004–2009
<p>Mr. Herlihy supervised complex public corruption, government fraud, and internal investigations. The investigations involved bribery, kickbacks, conflict of interest, contract fraud, and violations of the False Claims Act. Mr. Herlihy has also supervised fraud investigations involving FEMA benefits and DHS grants. Mr. Herlihy directed investigations that resulted in numerous criminal prosecutions, and multimillion dollar financial recoveries. Mr. Herlihy also assisted in developing procurement fraud, product substitution and grant fraud training programs for the Federal Law Enforcement Training Center, Financial Fraud Institute (FFI), and instructed FFI programs.</p>	
Assistant Special Agent in Charge & Senior Special Agent, U.S. Department of Treasury Treasury Inspector General for Tax Administration	1991–2004
<p>As Assistant Special Agent in Charge in Treasury Inspector General for Tax Administration (Formerly IRS Inspection Service), Mr. Herlihy supervised investigations involving fraud in IRS programs. The investigations included embezzlements, wire and bank fraud, and false statements. Mr. Herlihy also established the agency's Procurement Fraud Unit; and supervised significant government fraud investigations, including violations of the False Claims Act, which resulted in criminal prosecutions and multi-million dollar civil recoveries. As a Senior Special Agent, was assigned to a multi-agency bribery task force, which was instrumental in the prosecution of corrupt government officials and government contractors.</p>	
Various other Federal Law Enforcement positions	1979–1991



Hernan Garcia	Addx Corporation
Senior Consultant	Top Secret Clearance
Demonstrated Experience	
<p>Hernan Garcia has 32 years law enforcement experience, 1975 through 2007, as a Military Policeman and Criminal Investigator in the U.S. Marine Corps, Special Agent with the Naval Criminal Investigative Service and Assistant Special Agent in Charge with the U.S. Postal Service-office of the Inspector General. Mr. Garcia, subsequent to retirement in 2007 from federal law enforcement has worked as an investigator, analyst and compliance examiner with U.S. Customs and Border Protection, Health Integrity, LLC/Computer Evidence Specialist and Addx Corporation. Mr. Garcia has extensive experience conducting criminal investigations, which include financial crimes, general crimes and counter intelligence. Mr. Garcia has conducted background investigations, fraud analysis as well as exhaustive reviews of corporate business records.</p> <p>Mr. Garcia has been involved with numerous criminal investigations, which resulted in successful prosecutions at trials or with plea negotiations. These successful resolutions were a direct result of Mr. Garcia's expert ability to thoroughly and effectively brief prosecutors with facts and supporting evidence.</p> <p>Mr. Garcia has provided testimony at military, federal and state criminal and civil proceedings in conjunction with criminal and civil investigations.</p> <p>Mr. Garcia has conducted and supervised criminal investigations in the areas of Crimes Against Property, Narcotics, Crimes Against Persons and Fraud. These investigations included financial crimes, identity theft, base level fraud, procurement fraud, contract fraud, employee corruption, embezzlement, and healthcare (provider/OWCP) fraud.</p> <p>Mr. Garcia is currently a compliance examiner supporting the VA Center for Verification and Evaluation office to review and report on compliance with SDVOSB verification as defined in Public Law and the Code of Federal Regulations.</p>	
Education, Training, Certifications, Awards & Publications	
<ul style="list-style-type: none"> • B.S., Public Administration/Criminal Justice, National University • Member – Association of Certified Fraud Specialists • Federal Law Enforcement Training Center (FLETC) 	
Chronological Work History	
<p>Addx Corporation, Fraud Examiner</p> <p>Mr. Garcia has conducted interviews of Senior Executive level company officials, exhaustive reviews of business entities (corporate organizational, financial and business records) to determine ownership/control eligibility as Service-Disabled Veteran Owned Small Businesses or Veteran Owned Small Businesses. Mr. Garcia has also conducted exhaustive reviews of business entities (contract and supporting financial records) performance on specific government contracts to insure compliance with contractual requirements pertaining to labor performance. Mr. Garcia prepares concise reports of findings for presentation to the customer for final determinations.</p>	<p>2010–Present</p>
<p>Health Integrity, LLC, Computer Evidence Specialist, Fraud Investigator</p> <p>Mr. Garcia conducted data analysis/investigations to identify and detect Healthcare fraud schemes and deficiencies for the Centers for Medicare & Medicaid Services. He prepared concise investigative reports/referrals to law enforcement agencies.</p>	<p>2010–2011</p>
<p>U.S. Customs and Border Protection, Federal Investigator</p> <p>Mr. Garcia conducted Background Investigations for U.S. Border Patrol Agent/Customs & Border Protection Officer Applicants.</p>	<p>2007–2009</p>
<p>US Postal Service-Office of Inspector General Supervisory Special Agent/Assistant Special Agent In Charge</p> <p>In this role, Mr. Garcia oversaw criminal investigations in the areas of Healthcare Fraud, Procurement Fraud, and Contract Fraud. He reviewed reports and insured all aspects of the investigation were properly documented and recorded. Mr. Garcia also maintained effective liaison with senior members of federal law enforcement</p>	<p>2000–2007</p>

agencies, U.S. Postal Service and federal prosecutors.

Band II Criminal Investigator

In this role, Mr. Garcia conducted criminal investigations in the areas of Healthcare Fraud, Procurement Fraud, and Contract Fraud. He prepared reports and case documentation for prosecution in federal court. Mr. Garcia also provided testimonial evidence in court proceedings, and conducted joint criminal investigations.



Joanne Jensen	Addx Corporation
Senior Consultant	Top Secret Security Clearance
Summary of Experience	
<p>M.s Jensen has 35 years of investigative experience with multiple Federal and private entities. She has a broad range of experience, having handled various duties including background investigations, legal investigations, internal affairs and audits. Among her awards are:</p> <ul style="list-style-type: none"> • Treasure Inspector General for Tax Administration Performance award • U.S. Department of Justice Award for Public Service • Federal Law Enforcement Officers Association (FLEOA) Investigative Award • National Law Enforcement Memorial Fund Officer of the Month (January) • U.S. Department of Justice for Public Service • U.S. Department of Navy Meritorious Civilian Service Award 	
Education/Certifications	
<ul style="list-style-type: none"> • B.B.A., Accounting, University of Massachusetts • Criminal Investigator Training Program (Basic); FLETC • U S. Postal Inspector Training Program • US Customs and Border Protection Background Investigation Training Program 	
Chronological Work History	
Addx Corporation	2012–Present
Compliance Examiner	
<ul style="list-style-type: none"> • Conducts verifications on a highly visible Veteran’s Affairs (VA) program regarding Veteran owned companies. The program utilizes verification techniques to include interviewing the Veteran as well the Company employees, reviewing contractor’s books and ledgers to ensure the company is in compliance as defined in Public Law and the Code of Federal Regulations. 	
USIS	2010–2012
Background Investigator	
<ul style="list-style-type: none"> • Conducted background investigations for government and non-government employees who were undergoing background investigations for positions of trust involving national security. • Interviewed neighbors, references, employers, and others who have information concerning the applicant. • Prepared a thorough and complete report detailing the results of the interviews. 	
U.S. Customs and Border Protection	2008–2010
Background Investigator	
<ul style="list-style-type: none"> • Reviewed e-Qip applications to determine the scope of the coverage for the investigations as well as the necessary interviews required for a thorough background investigation for individuals who have applied for positions as border patrol officers and agents. • Conducted periodic reinvestigations for employees who were undergoing five year updates for their security clearances. • Interviewed neighbors, references, employers, and others who had information concerning the applicant. • Routinely assigned complex background investigations which had a potential for extensive work and possible integrity issues. 	
Kroll Worldwide	2006–2007
Contract Investigator	
<ul style="list-style-type: none"> • Credentialed as a Contract Special Investigator for Immigration and Customs Enforcement (ID #03219, issued 8/23/2006) and as a Special Investigator for Customs and Border Patrol, (ID #7844, issued 7/24/2006). • Interviewed applicants who were undergoing a background investigation for government clearances, interviewed neighbors, co-workers, and employers who were familiar with the applicant. 	
Treasury Inspector General for Tax Administration	2000–2006
Senior Special Agent	2002–2004, 2004–2006
Assistant Special Agent in Charge	2004–2005
Special Agent	2000–2002

Joanne Jensen	Addx Corporation
<ul style="list-style-type: none"> Senior Special Agent: Independently developed contacts and sources for cases involving major investigations. When appropriate, coordinated, informed, and provided guidance to co-workers from TIGTA and other agencies assigned to assist in an investigation. Conducted internal investigations regarding the misconduct of Internal Revenue Service (IRS) Senior Executives and TIGTA employees. The misconduct involved violations of Federal law as well as administrative regulations Assistant Special Agent In-Charge (ASAC): Responsible for operating and supervising internal affairs group within the Special Inquiries and Intelligence Division (SIID). As the ASAC, was responsible for communicating and interacting with agents and management. 	
Treasury Inspector General Special Agent	1999–2000
<ul style="list-style-type: none"> Conducted and coordinated sensitive investigations involving misconduct by Department of Treasury personnel. I was a co-case agent on a multi-million dollar bank failure in West Virginia. Conducted several critical interviews of key witnesses and assisted in the recovery of several hundred boxes of buried bank records. Two bank officers were prosecuted for bank fraud and received jail sentences in excess of six years. Investigated an employee suspected of committing time and attendance fraud. Records were reviewed and interviews were conducted. The employee was prosecuted and subsequently fired. 	
Naval Criminal Investigative Services Special Agent, Naval Surface Warfare Center	1985–1999 1997–1999
<ul style="list-style-type: none"> Planned, organized, and conducted operations and investigations in accordance with applicable Department of Navy directives. Conducted felony investigations that occurred aboard the Naval Surface Warfare Center (NSWC), Dahlgren, Virginia. 	
Special Agent, Washington Navy Yard	1995–1997
<ul style="list-style-type: none"> In charge of the Special Operations Squad for narcotics enforcement. Planned, initiated, directed, and participated in numerous narcotics investigations that involved Department of Navy personnel. 	
Special Agent, Quantico Marine Corps Base	1988–1995
<ul style="list-style-type: none"> Involved in numerous investigations regarding credit cards, bank fraud, and vehicle fraud. These investigations involved obtaining grand jury subpoenas, search warrants, and command-authorized search warrants; reviewing records; processing evidence for forensic analysis; interviewing witnesses; and conducting surveillances. Investigations resulted in military members as well as civilians receiving jail sentences. 	
Special Agent, Camp Lejeune	1985–1988
<ul style="list-style-type: none"> Conducted interviews, developed informants, processed many crimes scenes, worked in several undercover assignments, and effectively established close working relationships with the local police departments. 	
U.S. Postal Service U.S. Postal Inspector	1978–1984
<ul style="list-style-type: none"> Conducted audit investigations, external and internal mail theft investigations, and other violations relating to the U. S. Postal Service. 	

Jennifer Sirois		Your Peace of Mind Investigations
Consultant	Top Secret Clearance	
Demonstrated Experience		
<p>Jennifer Sirois provides a unique blend of analytic and leadership skills developed over a twenty-eight year military career in tactical, operational and national level law enforcement intelligence and military intelligence analysis. These executive skills reinforce and enhance her investigative, decision-making and execution strategies for her two businesses; private detective and hotel proprietor.</p>		
Education & Training		
<ul style="list-style-type: none"> • B.A, Political Science, Temple University, Philadelphia, PA • Command & General Staff Officer College. Ft. Leavenworth, KS • Associate Member – Association of Certified Fraud Examiners. CFE license pending • Basic & Advanced Open Source and Social Network Investigations • NJ Licensed Private Investigators Association • Female Legal and Investigative Professionals • National Council of Investigation & Security Services 		
Investigative Experience		
Your Peace of Mind Investigations		2010–Present
Owner		
<p>As a private detective, Ms. Sirois provide attorneys with criminal and civil litigation case support, locates, interviews, background and financial investigations, business due diligence, intelligence analysis, link and nodal analysis, fraud and identity theft investigations. Ms. Sirois provides private clients with marital investigative services and works seamlessly with client’s attorneys in these matters. Investigations have resulted in clients retaining million dollar+ beneficiary payments despite robust legal challenges from heirs</p> <p>Ms. Sirois is voted the Investigator of the Year, 2013, by the New Jersey Licensed Private Investigator Association, NJLPIA.</p>		
Military Investigative Experience		1984–2012
United States Army Reserve, Lieutenant Colonel retired		
<ul style="list-style-type: none"> • Acquired both military police and military intelligence officer specialties • Currently still hold a TS/SCI security clearance specializing in organized crime and counter-narcotics intelligence & investigations operations 		
Headquarters, United States European Command, Stuttgart, Germany		10/2006–04/2009
<ul style="list-style-type: none"> • Conducted all-source intelligence analysis of illicit smuggling (drugs, persons, weapons, contraband goods) groups within the United States Army European Command area of operation • Analyzed organizations with a trafficking nexus from the European theatre to the Continental United States and provided actionable intelligence to US government law enforcement agencies working with partner nation police forces in theatre to arrest and jail narcotics traffickers • Responsible for writing human collection requirements that directed US collectors to obtain information that identifies large scale organized crime syndicates, methods, modes of transportation, distribution and financing operations • Produced analytical products used by elements of the intelligence community and joint command decision makers in cooperation with Embassy staffs, and elements of the inter-agency 		
Law Enforcement Intelligence Analyst at the New Jersey High Intensity Drug Trafficking Area, Drug Enforcement Agency and United States Customs Service, Newark NJ		1996–2003
<ul style="list-style-type: none"> • Embedded with the DEA and USCS while on active military duty and granted access to every state and Federal proprietary database by virtue of her top-secret clearance and military intelligence specialty (TS Clearance still current) • Safeguarded sensitive federal and state material with the same care and consideration prescribed by top 		

Jennifer Sirois

Your Peace of Mind Investigations

secret protocols used in the U.S. Army and Federal government.

- Valued member of multi-jurisdictional task forces directing the intelligence gathering operations associated with national and international money laundering and drug trafficking organizations (DTOs)
- Integrated and analyzed information about the means, methods, and patterns of narcotics traffickers and money launderers that resulted in identifying criminal relationships among cells and ultimately in arrests and seizures of illicit narcotics and proceeds. This close working relationship with law enforcement agents and attorneys from the U.S. Attorney's Office, combined with numerous criminal and AML training courses she attended during her tenure at HIDTA, produced a skillful investigator adept at working with state and Federal agents and agencies.

**Commander of three different US Army Reserve military intelligence companies
within New Jersey and active duty military police at Ft. Dix, New Jersey**

1984–1996

- Led, equipped, and trained several hundred military intelligence soldiers in tactical all-source intelligence: signals, communications, and electronic and human intelligence military occupational specialties
- Led, trained and equipped a thirty man platoon in combat police support to maneuver commanders
- Wrote, executed and evaluated company level military police field training exercises that determined a unit's proficiency and its readiness for combat.

John Narvaez	Computer Evidence Specialists, LLC
Consultant	
Summary of Experience	
<p>Mr. Narvaez has more than 30 years of investigation experience, all with the Federal Bureau of Investigation. He supervised the Philadelphia Anthrax Investigation post 9/11, and was nominated for Investigator of the Year. Among his accomplishments, Mr. Narvaez was presented with the following awards:</p> <ul style="list-style-type: none"> • United States Attorney’s Award (4-time recipient) • FBI Director’s Commendation Award (3-time recipient) • Incentive Service Award (5-time recipient) • Exceptional Performance Award (6-time recipient) • Quality Service In-Grade Promotion (2-time recipient – only 1% of Agent population have received 2 QSI awards) 	
Education/Certifications	
<ul style="list-style-type: none"> • M.A., Education, Beaver College • B.S., Education, Temple University 	
Chronological Work History	
Computer Evidence Specialists, LLC	2012–Present
Senior Consultant	
G4S Compliance and Investigations	2012-2012
Special Agent	
Return to retirement	9/8/2010–3/11/2012
Office of Inspector General, Office of Investigations, Environmental Protection Agency	2010–2010
Special Investigator	
Return to retirement	3/31/2010–6/6/2010
Crowne Plaza Hotel	2010
Director of Security	
Return to retirement	11/16/2009 – 1/6/2010
Federal Bureau of Investigation	2009
Contract Employee	
Retired	1/1/2008–10/1/2009
Federal Bureau of Investigation	1980–2007
Acting Supervisory Special Agent	2003–2005
Principal Relief Supervisory Special Agent	2003–2007
Relief Supervisory Special Agent	2001–2003
<ul style="list-style-type: none"> • Supervised a Health Care Fraud Squad. • Managed and monitored the investigative progress of 60 cases. • Initiated and maintained liaison with other Federal Law Enforcement Agencies and the U.S. Attorney’s Office. • Identified crime trends which would be addressed by the FBI and developed and executed strategies to combat those trends. • Developed source recruitment programs to expand the intelligence base in the white collar crime community and the sharing of that intelligence with other law enforcement agencies. • Provided program direction, implementation and coordination for agent and support staff in order to meet all FBI guidelines and policies. Presented all goals and objectives for approval by senior management as the blueprint for operation of the squad during the respective fiscal year. 	
Supervisor: Group 1 Undercover	
<ul style="list-style-type: none"> • Group I Undercover: Highest level undercover operation I authorized by the Department of Justice. • Operated a \$1,000,000 budget from 2002 until 2006. • Monitored Group I compliance by developing and evaluating effective auditing programs and performed 	

John Narvaez	Computer Evidence Specialists, LLC
	<p>periodic audits of budgets, integrity related issues and agent safety concerns.</p> <ul style="list-style-type: none"> • Provided complete oversight of the physical plant to include furniture leasing, proper licensing of the corporation and computer access protection. • Developed internal standards, procedures and processes for agents consistent with Justice Department guidelines in the development and handling of cooperating witnesses and confidential informants. <p>Special Agent</p> <ul style="list-style-type: none"> • Investigated White Collar Crime-Healthcare and Insurance Fraud. • Working jointly with other federal, state and local law enforcement agencies and utilizing shared intelligence was able to successfully prosecute 120 subjects. • Investigated Organized Crime-Narcotics. • Initiated, planned and supervised in-service Spanish language training classes to assist in developing an intelligence base in the Hispanic community. • Recruited and handled 15 confidential informants who provided intelligence on the sale of cocaine. As a result of that intelligence, dismantled the largest South American/Caribbean cocaine operation in the Philadelphia area. • Investigated Violent Crimes-Bank Robbery, Kidnapping, Fugitives.



John Niemeyer	CES LLC
Consultant	
Summary of Experience	
<p>Mr. Niemeyer has more than 20 years of investigative and analysis experience for the U.S. Department of Homeland Security, the U.S. Department of Defense, and the U.S. Postal Service. He is currently a Federal Law Enforcement Program Manager running the Northeast Region’s contract audit, financial audit, and revenue investigation programs. He has Federal Law Enforcement Expertise in conducting and supervising federal criminal investigations involving revenue/financial frauds and asset protection.</p>	
Education/Certifications	
<ul style="list-style-type: none"> M.B.A, Marketing, Farleigh Dickinson University B.S., Business Administration, Farleigh Dickinson University A.A., Business Administration, Union College Private Detective’s License, State of New Jersey, License # 7852 	
Chronological Work History	
<p>Department of Homeland Security and Department of Defense Contract Investigator</p> <ul style="list-style-type: none"> Performs national security background investigations, as needed, on behalf of the US Department of Homeland Security, and US Department of Defense. 	2009–Present
<p>Department of Homeland Security Contractor Intelligence Analyst</p> <ul style="list-style-type: none"> Performed investigative analysis involving money laundering/financial crimes. Worked in liaison with federal, state, and local law enforcement in identifying financial money laundering crimes and suspicious money movements. Extensive knowledge of the U.S Patriot Act, banking AML compliance regulations, and the Bank Secrecy Act. Worked closely with FINCEN in coordinating actionable intelligence for referral to the El Dorado Task Force, Department of Homeland Security/Immigration Customs Enforcement. 	2001–2008
<p>U.S. Postal Inspector Team Leader Supervisor, New York Division</p> <ul style="list-style-type: none"> Managed team of Postal Inspectors, including daily assignments and annual performance reviews. Focused team goals/objectives in the investigation for federal criminal and or civil prosecution, the identification of schemes to defraud the Postal Service. Provided team supervision and program management in audits of internal controls and revenue systems, designed to protect Postal Service assets and revenue. Supervised Postal Inspectors in civil tort investigations involving fraudulent lawsuits filed against the U.S. Postal Service. Responsible for identification of over \$10 million in cost avoidance savings to the US Government since 1995. 	1989–2000 1993–2000
<p>Program Manager, Audit/Revenue Investigations</p> <ul style="list-style-type: none"> Management of Postal Inspection Service Financial, Contract, and Revenue Audit Programs for 3 divisions within the Northeast Region. Performed performance and evaluation reviews on contract, revenue, and financial audit programs assigned to 3 field divisions. Developed and tested revenue audit programs designed to protect Postal Service Assets and Revenue. 	1989–1993

Howard Gilland	CES LLC
Consultant	
Summary of Experience	
Mr. Gilland has nearly 40 years of investigative and analysis experience for the U.S. Postal Service and various private firms. He has Federal Law Enforcement Expertise in conducting and supervising audit investigations of large procurement contracts as well as experience in conducting investigations into mail fraud and financial accounting.	
Education/Certifications	
<ul style="list-style-type: none"> • B.S., Business Administration, St. Anselm College • Private Investigator, State of New Jersey, License # 8144 	
Chronological Work History	
Doyle/Carden Group	02/2011–02/2012; 02/2013–05/2013
Consultant/Contract Investigator	
<ul style="list-style-type: none"> • Conducted anti-money laundering/bank secrecy act investigations (AML/BSA at Hong Kong Shanghai Bank of China in New York City and New Castle, DE • Conducted BAU and Look Back AML investigations 	
Bank of America	2010–2011
Senior Fraud Investigator	
<ul style="list-style-type: none"> • Execute complex mortgage fraud investigations with a focus on borrower misrepresentation of assets, income and employment, and fraudulent submission of loan documents 	
Recording Industry Association of America	2008–2009
Internal Investigator	
<ul style="list-style-type: none"> • Performed internal investigations of RIAA contract investigators suspected of fraud (expenses and time sheets) • Compiled and submitted detailed reports that law enforcement agencies later used for prosecution 	
Dominion Advisory Group	2007–2008
Consultant/Contract Investigator	
<ul style="list-style-type: none"> • Conducted anti-money laundering/bank secrecy act investigations (AML/BSA) • Primary institutions included Union Bank of California and Wachovia Bank 	
Kroll Government Services	2006–2007
Consultant/Contract Investigator	
<ul style="list-style-type: none"> • Conducted personnel security investigations in support of national security <ul style="list-style-type: none"> • Conducted background investigations and face-to-face interviews • Conducted record searches 	
U.S. Postal Inspection Service	1974–2005
Regional Manager/Technical Services Division, 1984–2005	
<ul style="list-style-type: none"> • Federal Law Enforcement Officer for Eastern United States <ul style="list-style-type: none"> • Responsible for all undercover operations and electronic surveillance conducted in region • Investigation – complex mail fraud and financial accounting • Investigation – anthrax contamination in large postal facilities • Task Force Leader for Mail Screening Operation, Super Bowl, 2002 • Technical Advisor for Mail Screening Task Force, Olympic Games, 2002 • Task Force Member – Investigation, 2000 Waco, TX • Task Force Leader for various operations including mail fraud, bank and wire fraud, medical fraud, insurance fraud, embezzlement, political and police corruption, international and domestic money laundering, and child exploitation investigations 	
Field Inspector, 1974–1984	
<ul style="list-style-type: none"> • Task Force Leader for Contract Fraud Investigations. Supervised and conducted audit investigations of large USPS procurement contracts. 	

Kim Law, P.E.	LSEA, Montville, NJ
Consultant	
Summary of Experience	
Mr. Law has over 25 years of experience in the management, inspection, evaluation, rating and design of structures of highway and railroad infrastructures. He has been a Project Manager/Structural Task Leader/ Team Leader on many high profile bridge designs, inspection and rehabilitation projects for the New Jersey Department of Transportation, New Jersey Turnpike Authority, PANYNJ, New Jersey Transit and other local agencies.	
Education/Certifications	
<ul style="list-style-type: none"> • M.S., Civil Engineering, University of Massachusetts • B.S., Civil Engineering, University of Miami, Florida • Professional Engineer • New York, 1992 • Maine, 1992 • New Jersey, 1995 • Connecticut, 2003 • Pennsylvania, 2003 • West Virginia, 2003 	
Professional Work History	
NJTA, Inspection of NJ Turnpike Bridge Inspection –Part C	2006–2012, 2014
<ul style="list-style-type: none"> • Project Manager for the routine inspections of all I-95 bridges, 75 culverts, and over 430 sign structures • Managed budget and schedule for the project • Reviewed and performed quality assurance on all reports 	
NJTA, Inspection of NJ Turnpike Bridge Inspection –Part A	2003–2013
<ul style="list-style-type: none"> • Subconsultant project manager for the inspection of bridges in each district and all major bridges on the Turnpike including Delaware River Bridge, Western Hackensack, Newark Bay, Lewandowski, Laderman, Washington, and Bascone Bridge, including the inspection of all FCM structures 	
NJTA, Inspection of NJ Turnpike Bridge Inspection –Part B	2007–2012
<ul style="list-style-type: none"> • Subconsultant project manager to manage budget, schedule, and inspection teams for the biennial inspections of bridges within District 4, 6, 7, and 8 • Provided QA/QC of the prepared reports for the bridges (2007–2010) 	
NJ Transit – Inspection of 51 NJ Transit Undergrade Bridge Inspection	2011
<ul style="list-style-type: none"> • QA/QC manager involved in the field inspection and report writing 	
NJ Transit – Inspection of 34 NJ Transit Undergrade Bridge Inspection	
<ul style="list-style-type: none"> • QA/QC manager involved in the field inspection and report writing 	
PANYNJ, Biennial Inspection of PANYNJ Bridges	
<ul style="list-style-type: none"> • Project Manager for the Inspection of George Washington Bridge (2007, 2009, 2013), Bayonne Bridge (2007), Goethals Bridge (2008, 2012), LaGuardia Airport Bridges (2010), Outerbridge (2010) and Hackensack River Bridge (2007, 2013) • High Mast Tower Inspection at JFK (2009), Holland Tunnel (2013), and Newark Airport (2008, 2012) for Port Authority of NY & NJ 	
NJTA, Inspection Services for NJ Turnpike Authority Bridge Inspection Program	2008, 2009
<ul style="list-style-type: none"> • Subconsultant project manager to manage budget, schedule, and inspection teams for the biennial inspection of bridges in areas 1, 2, 3, and 4 • Provided QA/QC of the prepared reports for the bridges 	
NJTA, Inspection of 78 and 73 Garden State Parkway Bridges	2005
<ul style="list-style-type: none"> • Subconsultant project manager to manage budget, schedule, and inspection teams for the biennial inspection 	
NJTA, Design Services NJ Turnpike Miscellaneous Structural Repairs	2007, 2008
<ul style="list-style-type: none"> • Subconsultant project manager • Managed budget and schedule for the project 	



Kim Law, P.E.	LSEA, Montville, NJ
NJTA, Design Services NJ Turnpike Northern Bridge Deck Repairs and Resurfacing <ul style="list-style-type: none"> • Subconsultant project manager • Managed budget and schedule for the project 	2005, 2006, 2008–2012
NJTA, Widening and Rehabilitation of Patcong Creek Bridge <ul style="list-style-type: none"> • Project manager for the widening and rehabilitation of the bridge; this project involved structural steel replacement, pier strengthening, deck replacement, substructure widening, and approach roadways and MSE walls construction 	2009–2011
NJDOT, Inspection and Rating of State- or County-owned Bridges <ul style="list-style-type: none"> • Project Manager for the 52 State Culverts in Morris County (1998), 55 State Culverts (2004); Sussex County Bridges (2005), 26 NJDOT Bridges (2005), 43 Hudson County Bridges (2006, 2008), 42 Morris County Bridges (2007, 2009), 46 Union County Bridges (2007, 2009), 137 Cantilever and Overhead Sign Structures (2011), and 89 Cumberland County Bridges (2009, 2011) 	

10.0 Providing Integrity Monitoring Services for Professional Specialties

The Addx Team includes experienced Civil Engineers and FEMA response experts with the significant experience to oversee work provided by engineers, municipal and commercial construction companies, and forensic accountants. These unique skill sets formed the foundation of the Addx Team for this effort and provide us with the comprehensive and unwavering ability to test and validate the work planned, underway, and completed. Our approach includes random and scheduled audits at each stage of the Bayshore Regional Sewerage Authority 's program lifecycle to inspect authenticity and validate accuracy. In addition, the expertise offered by our senior leaders, demonstrates our deep commitment to this mission. Our senior leaders don't just oversee the work; we deliver it.

Needed Expertise	Addx Team Proven Ability
Professionals in the field of financial fraud investigations who are capable of providing financial fraud investigatory services.	The Addx Team includes the complete definition of forensic accountancy including fraud investigators, investigative accountants, forensic auditors, and CPAs. As part of our examinations on contracts, including at the VA, we routinely perform forensic analysis on payroll tax compliance, subcontractor invoices and proof of payment, general ledger transactions, accounts payable, receivables or adjustments verifications, and invoicing to materials received verification.
Investigators with in-depth knowledge of the construction industry and generally accepted industry practices.	Reach back to experienced construction and building inspectors to assess disaster management and recovery information and ensure the rebuilding is done with adequate materials and the build-out is in compliance and conformity with local, state and Federal codes and regulations.
Successfully able to implement and manage a compliance system relative to the subcontracting process.	For Veterans Affairs, Addx developed, implemented, and managed a process which verified that a contractor was abiding by the terms of their contract including all aspects of their compliance to supervision, labor, materials, equipment, vehicles, and expense requirements. Further, we confirmed whether all the work was performed in accordance with the guidelines established by Federal, State and local regulations and ordinances.
Subject matter experts with experience investigating possible fraud occurring at all levels, from petty theft to complex schemes such as bid rigging or falsification of records.	Our Investigative Team is comprised of former state and federal law enforcement, analysts, and former building inspectors and construction managers. They have extensive experience investigating Organized Crime (OC) groups who have historically been involved in many illegal activities to include extortion, bid rigging, kickback schemes and corruption of public officials in the construction trade in New Jersey and New York.
Subject matter experts with up-to-date knowledge of all applicable laws, regulations, and specific disaster relief policies in effect at the Federal, State, and Local level.	<p>The Addx Team expertise includes:</p> <ul style="list-style-type: none"> - Disaster Relief Appropriations Act (Public Law 113-2; H.R. 152) - The Code of Federal Regulations (44 C.F.R. § 13.36) - FEMA Public Assistance Programs - New Jersey Local Public Contracts Law (N.J.S.A. 40A:11-1) - The Integrity Monitor Act (N.J.S.A. §§52:15D-1, et. Seq.)



DEPARTMENT OF VETERANS AFFAIRS
Center for Veterans Enterprise
Washington, DC 20420

JAN 18 2013

Reply Refer To: 00VE

Mr. William Millward
Addx Corporation
DUNS 039 872 622
4900 Seminary Road, Suite 570
Alexandria, VA 22311

Dear Mr. Millward:

Congratulations! On behalf of the U.S. Department of Veterans Affairs (VA), Center for Veterans Enterprise (CVE), upon review of your Request for Reconsideration, dated November 8, 2012, I am writing to inform you that your service-disabled Veteran-owned small business (SDVOSB), Addx Corporation, has been verified and added to the verified Veteran business database at www.VetBiz.gov. Your business will be eligible to participate in Veterans First Contracting Program opportunities with VA. This verification is valid for two years from the date of this letter.

CVE initially denied the applicant's verified status by decision dated November 6, 2012. Therein, while satisfied that you are a service-disabled Veteran, CVE denied verification for the VetBiz VIP database because CVE could not reasonably conclude that the applicant met the requirements in accordance with 38 CFR § 74.

CVE's initial denial letter cited the applicant did not meet the following requirements: 1) that the participant was at least 51% unconditionally owned by one or more SDVs; 2) that the SDV had full control over the Board of Directors; 3) that the SDV devoted full-time to the business.

The Request for Reconsideration included a detailed letter of explanation, which addressed each issue cited in the denial letter. CVE received documentation to illustrate that the SDV unconditionally owns Addx Corporation and that the SDV has full control over the Board of Director, thereby addressing concerns related to 38 CFR § 74.3(b). Further, a "Declaration of Mr. Millward" was received which demonstrates the SDV is devoted to Addx Corporation on a full-time basis thereby addressing the concerns related to 38 CFR § 74.4(c)(3).

Based on the submitted documentation [and explanation], CVE grants the Request for Reconsideration.

"World Class Professionals Protecting the Veteran Advantage. One Veteran at a Time!"

Page 2.

Mr. William Millward

Our goal is to establish a strong Veterans' movement by branding your status as a verified SDVOSB. You may use the following logo link to download the logo for use on your marketing materials and business cards:

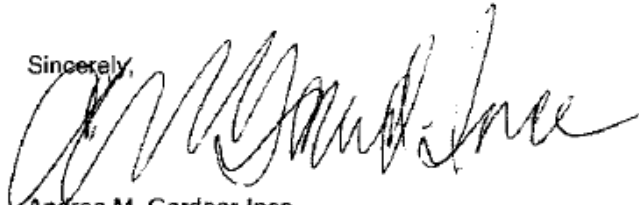
http://www.vetbiz.gov/cve_completed_s.jpg

To ensure that Addx Corporation is captured in the Vendor Information Pages, check your profile for the verified logo. Please notify us if the logo is not present within 72 hours of receipt of this letter.

Thank you for your service to our country and for continuing to serve America through small business ownership. It is our honor to support "Veterans in Business – Still Serving America!"

If you have any further questions regarding this matter, please contact our CVE, representatives via The VACO Reconsideration mailbox, at vacorecons@va.gov.

Sincerely,



Andrea M. Gardner-Ince
Director
Center for Veterans Enterprise



State of New Jersey

DEPARTMENT OF THE TREASURY
DIVISION OF REVENUE
P. O. BOX 026
TRENTON, NJ 08625-034
PHONE: 609-292-2146 FAX: 609-984-6679

CHRIS CHRISTIE
Governor

KIM GUADAGNO
Lt. Governor

ANDREW F. SIDAMON-ERISTOFF
Note Treasurer

CERTIFIED
under the

Small Business Set-Aside Act and Minority and Women Certification Program

This certificate acknowledges **YOUR PEACE OF MIND INVESTIGATIONS LLC** is a **WBE** owned and controlled company, which has met the criteria established by N.J.A.C. 17:46.

This certification will remain in effect for three years. Annually the business must submit, not more than 20 days prior to the anniversary of the certification approval, an annual verification statement in which it shall attest that there is no change in the ownership, control or any other factor of the business affecting eligibility for certification as a minority or women-owned business.

If the business fails to submit the annual verification statement by the anniversary date, the certification will lapse and the business will be removed from the SAVI that lists certified minority and women-owned business. If the business seeks to be certified again, it will have to reapply and pay the \$100 application fee. In this case, a new application must be submitted prior the expiration date of this certification.



Issued: October 18 2013
Certificate Number: 64978-10


Andrew Pantelides
Assistant Director

Expiration: October 17, 2016



State of New Jersey

DEPARTMENT OF THE TREASURY
DIVISION OF REVENUE AND ENTERPRISE SERVICES
33 WEST STATE STREET, 5TH FLOOR
P.O. BOX 026
TRENTON, NEW JERSEY 08625-0026

CHRIS CHRISTIE
Governor

KIM GUADAGNO
Lt. Governor

ANDREW P. SIDAMON-ERISTOFF
State Treasurer

APPROVED

under the
Veteran-Owned Business Act

This certificate acknowledges **YOUR PEACE OF MIND INVESTIGATIONS LLC** as a **Category 1** approved Veteran-Owned Business (VOB) that has met the criteria established by N.J.S.A. 52:32-49 et seq.

This registration will remain in effect for three years. Annually the business must submit, not more than 60 days prior to the anniversary of the registration notice, an annual verification statement in which it shall attest that there is no change in the ownership, eligibility or control of that business.

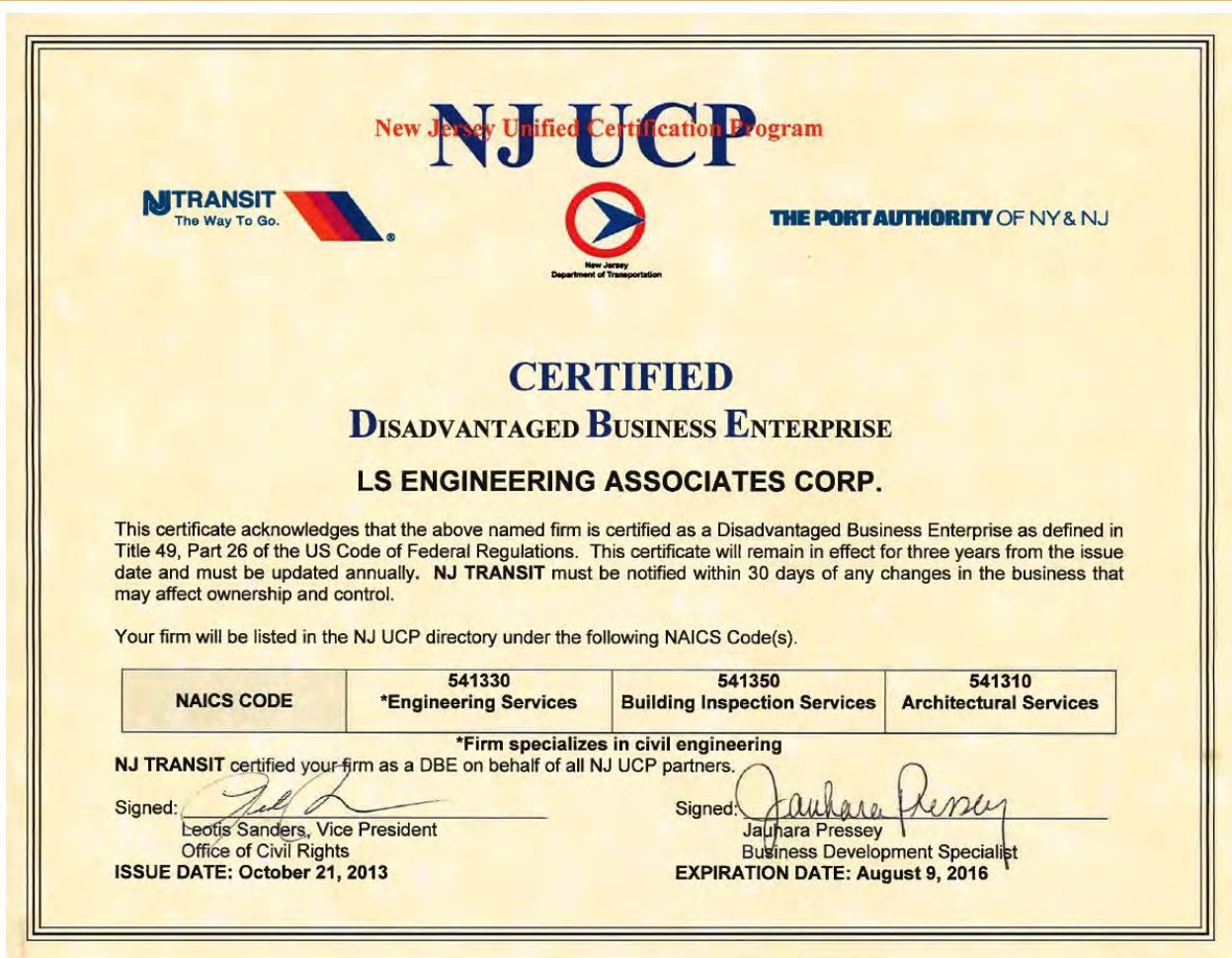
If the business fails to submit the annual verification statement by the anniversary date, the VOB registration will lapse and the business VOB status will be revoked in the New Jersey Selective Assistance Vendor Information (NJSAVI) database that lists registered Veteran-Owned businesses. If the business seeks to be registered again, it will have to reapply and complete a new application.



Issued: October 7, 2013
Certification Number: V100026


Andrew Pantelides
Assistant Director

Expiration: October 6, 2016





State of New Jersey

CHRIS CHRISTIE
Governor

DEPARTMENT OF THE TREASURY
DIVISION OF REVENUE

KIM GUADAGNO
Lt. Governor

P.O. BOX 026
TRENTON, NJ 08625-034
PHONE: 609-292-2146 FAX: 609-984-6679

ANDREW P. SIDAMON-ERISTOFF
State Treasurer

APPROVED
under the

Small Business Set-Aside Act and Minority and Women Certification Program

This certificate acknowledges **LS ENGINEERING ASSOCIATES CORPORATION** as a **Category 2 & 4** approved Small Business Enterprise that has met the criteria established by N.J.A.C. 17:13 and/or 17:14.

This registration will remain in effect for three years. Annually the business must submit, not more than 20 days prior to the anniversary of the registration notice, an annual verification statement in which it shall attest that there is no change in the ownership, revenue eligibility or control of that business.

If the business fails to submit the annual verification statement by the anniversary date, the registration will lapse and the business will be removed from the SAVI that lists registered small businesses. If the business seeks to be registered again, it will have to reapply and pay the \$100 application fee. In this case, a new application must be submitted prior the expiration date of this registration.



Andrew Pantelides
Assistant Director

Issued: September 14, 2012
Certification Number: 60996-23

Expiration: September 13, 2015



State of New Jersey

DEPARTMENT OF THE TREASURY
DIVISION OF REVENUE
P.O. BOX 026
TRENTON, NJ 08625-034
PHONE: 609-292-2146 FAX: 609-984-6679

CHRIS CHRISTIE
Governor

KIM GAUDAGNO
Lt. Governor

ANDREW P. SIDAMON-ERISTOFF
State Treasurer

CERTIFIED

under the

Small Business Set-Aside Act and Minority and Women Certification Program

This certificate acknowledges **LS ENGINEERING ASSOCIATES CORPORATION** is a **MBE** owned and controlled company, which has met the criteria established by N.J.A.C. 17:46.

This certification will remain in effect for three years. Annually the business must submit, not more than 20 days prior to the anniversary of the certification approval, an annual verification statement in which it shall attest that there is no change in the ownership, control or any other factor of the business affecting eligibility for certification as a minority or women-owned business.

If the business fails to submit the annual verification statement by the anniversary date, the certification will lapse and the business will be removed from the SAVI that lists certified minority and women-owned business. If the business seeks to be certified again, it will have to reapply and pay the \$100 application fee. In this case, a new application must be submitted prior the expiration date of this certification.




Andrew Pantelides
Assistant Director

Issued: November 13 2011
Certificate Number: 55895-23

Expiration: November 12, 2014

Cost Quote

Cell to be completed by Contractor
Protected Cells

Firm Name:	Addx Corporation
Engagement Number:	Middlesex Sayreville Pump Station

Cost Quote for: <input checked="" type="checkbox"/> Year 1 <input type="checkbox"/> Year 2 <input type="checkbox"/> Year 3	Fill in Task	Task A		Task B		Task C		Task D-G												Total Hours Per Staff Category	Total \$ Per Staff Category				
		Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)						
Staffing Category	Hourly Billing Rate (\$)																								
Partner/Principal/Director	\$170.65	5	\$853.25	10	\$1,706.50	5	\$853.25		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	20	\$3,413.00		
Program Manager	\$135.76	8	\$1,086.08	50	\$6,788.00	50	\$6,788.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	108	\$14,662.08		
Project Manager	\$116.75		\$0.00	200	\$23,350.00	200	\$23,350.00	50	\$5,837.50		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	450	\$52,537.50		
Subject Matter Expert	\$110.25		\$0.00	50	\$5,512.50	50	\$5,512.50		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	100	\$11,025.00		
Supervisor/Senior Consultant	\$110.25		\$0.00	220	\$24,255.00	500	\$55,125.00	150	\$16,537.50		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	870	\$95,917.50		
Consultant	\$97.25		\$0.00		\$0.00	270	\$26,257.50		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	270	\$26,257.50		
Associate/Staff	\$84.50		\$0.00		\$0.00	120	\$10,140.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	120	\$10,140.00		
Administrative Support	\$64.52		\$0.00	100	\$6,452.44	125	\$8,065.55	60	\$3,871.46		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	285	\$18,389.45		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
		13	\$1,939.33	630	\$68,064.44	1320	\$136,091.80	260	\$26,246.46	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	2223	\$232,342.03 (Staffing)

Total Direct Cost	\$1,000.00
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\$1,000.00 (Direct Cost)

Total Travel Cost	\$10,000.00
--------------------------	--------------------

\$10,000.00 (Travel Cost)

Grand Total **\$243,342.03**

Cost Quote

Cell to be completed by Contractor
Protected Cells

Firm Name:	Addx Corporation
Engagement Number:	Sayreville Pumping Station (Permanent)

Cost Quote for: <input checked="" type="checkbox"/> Year 1 <input checked="" type="checkbox"/> Year 2 <input type="checkbox"/> Year 3	Fill in Task	Task A		Task B		Task C		Task D														Total Hours Per Staff Category	Total \$ Per Staff Category										
		Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)												
Staffing Category	Hourly Billing Rate (\$)																																
Partner/Principal/Director	\$177.54	8	\$1,420.32	60	\$10,652.40	25	\$4,438.50		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	93	\$16,511.22								
Program Manager	\$141.25	8	\$1,130.00	60	\$8,475.00	50	\$7,062.50		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	118	\$16,667.50						
Project Manager	\$121.47		\$0.00	510	\$61,949.70	510	\$61,949.70	100	\$12,147.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	1,120	\$136,046.40				
Subject Matter Expert	\$114.71		\$0.00	510	\$58,502.10	510	\$58,502.10		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	1,020	\$117,004.20				
Supervisor/Senior Consultant	\$114.71		\$0.00	2100	\$240,891.00	2100	\$240,891.00	200	\$22,942.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	4,400	\$504,724.00		
Consultant	\$101.18		\$0.00		\$0.00	18	\$1,821.24		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	18	\$1,821.24		
Associate/Staff	\$87.91		\$0.00		\$0.00	18	\$1,582.38		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	18	\$1,582.38		
Administrative Support	\$67.13		\$0.00	80	\$5,370.40	80	\$5,370.40	80	\$5,370.40		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	240	\$16,111.20
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00
		16	\$2,550.32	3320	\$385,840.60	3311	\$381,617.82	380	\$40,459.40	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00			7027	\$810,468.14 (Staffing)				

Total Direct Cost	\$2,000.00
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\$2,000.00 (Direct Cost)

Total Travel Cost	\$20,000.00
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\$20,000.00 (Travel Cost)

Grand Total \$832,468.14

Cost Quote

Cell to be completed by Contractor
Protected Cells

Firm Name:	Addx Corporation
Engagement Number:	Edison Pumping Station

Cost Quote for: <input checked="" type="checkbox"/> Year 1 <input checked="" type="checkbox"/> Year 2 <input type="checkbox"/> Year 3	Fill in Task	Task A		Task B		Task C		Task D														Total Hours Per Staff Category	Total \$ Per Staff Category		
		Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)				
Partner/Principal/Director	\$177.54	8	\$1,420.32	10	\$1,775.40	10	\$1,775.40		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	28	\$4,971.12
Program Manager	\$141.25	8	\$1,130.00	20	\$2,825.00	20	\$2,825.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	48	\$6,780.00
Project Manager	\$121.47		\$0.00	80	\$9,717.60	80	\$9,717.60	20	\$2,429.40		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	180	\$21,864.60
Subject Matter Expert	\$114.71		\$0.00	120	\$13,765.20	120	\$13,765.20		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	240	\$27,530.40
Supervisor/Senior Consultant	\$114.71		\$0.00	330	\$37,854.30	330	\$37,854.30	20	\$2,294.20		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	680	\$78,002.80
Consultant	\$101.18		\$0.00		\$0.00	6	\$607.08		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	6	\$607.08
Associate/Staff	\$87.91		\$0.00		\$0.00	8	\$703.28		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	8	\$703.28
Administrative Support	\$67.13		\$0.00	24	\$1,611.12	24	\$1,611.12	24	\$1,611.12		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	72	\$4,833.36
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00
		16	\$2,550.32	584	\$67,548.62	598	\$68,858.98	64	\$6,334.72	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	1262	\$145,292.64 (Staffing)

Total Direct Cost	\$2,000.00
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\$2,000.00 (Direct Cost)

Total Travel Cost	\$15,000.00
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\$15,000.00 (Travel Cost)

Grand Total \$162,292.64

Cost Quote

Cell to be completed by Contractor
Protected Cells

Firm Name:	Addx Corporation
Engagement Number:	EQ2014-005-P2&3 Bayshore (4/16 - 12/31/14)

Cost Quote for: <input checked="" type="checkbox"/> Year 1 <input type="checkbox"/> Year 2 <input type="checkbox"/> Year 3	Fill in Task	Task A		Task B		Task C		Task D-G												Total Hours Per Staff Category	Total \$ Per Staff Category				
		Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)						
Staffing Category	Hourly Billing Rate (\$)																								
Partner/Principal/Director	\$170.65	3	\$511.95	2	\$341.30	2	\$341.30		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	7	\$1,194.55		
Program Manager	\$135.76	6	\$814.56	10	\$1,357.60	10	\$1,357.60		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	26	\$3,529.76		
Project Manager	\$116.75		\$0.00	40	\$4,670.00	60	\$7,005.00	14	\$1,634.50		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	114	\$13,309.50		
Subject Matter Expert	\$110.25		\$0.00	7	\$771.75	10.5	\$1,157.63		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	18	\$1,929.38		
Supervisor/Senior Consultant	\$110.25		\$0.00	25	\$2,756.25	120	\$13,230.00	30	\$3,307.50		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	175	\$19,293.75		
Consultant	\$97.25		\$0.00		\$0.00	55	\$5,348.75		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	55	\$5,348.75		
Associate/Staff	\$84.50		\$0.00		\$0.00	25	\$2,112.50		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	25	\$2,112.50		
Administrative Support	\$64.52		\$0.00	20	\$1,290.49	25	\$1,613.11	7	\$451.67		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	52	\$3,355.27		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
		9	\$1,326.51	104	\$11,187.39	307.5	\$32,165.89	51	\$5,393.67	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	471.5	\$50,073.45 (Staffing)

Total Direct Cost	\$500.00
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\$500.00 (Direct Cost)

Total Travel Cost	\$4,000.00
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\$4,000.00 (Travel Cost)

Grand Total **\$54,573.45**

Cost Quote

Cell to be completed by Contractor
Protected Cells

Firm Name:	Addx Corporation
Engagement Number:	EQ2014-005-P2&3 Bayshore 1/1-12/31/2015

Cost Quote for: <input checked="" type="checkbox"/> Year 1 <input checked="" type="checkbox"/> Year 2 <input type="checkbox"/> Year 3	Fill in Task	Task A		Task B		Task C		Task D														Total Hours Per Staff Category	Total \$ Per Staff Category		
		Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)				
Staffing Category	Hourly Billing Rate (\$)																								
Partner/Principal/Director	\$174.06	0	\$0.00	5	\$870.30	4	\$696.24		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	9	\$1,566.54		
Program Manager	\$138.48	0	\$0.00	10	\$1,384.80	10	\$1,384.80		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	20	\$2,769.60		
Project Manager	\$119.09		\$0.00	40	\$4,763.60	40	\$4,763.60	20	\$2,381.80		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	100	\$11,909.00		
Subject Matter Expert	\$112.46		\$0.00	10	\$1,124.60	10	\$1,124.60		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	20	\$2,249.20		
Supervisor/Senior Consultant	\$112.46		\$0.00	95	\$10,683.70	95	\$10,683.70	40	\$4,498.40		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	230	\$25,865.80		
Consultant	\$99.20		\$0.00		\$0.00	35	\$3,472.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	35	\$3,472.00		
Associate/Staff	\$86.19		\$0.00		\$0.00	35	\$3,016.65		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	35	\$3,016.65		
Administrative Support	\$65.81		\$0.00	15	\$987.15	30	\$1,974.30	10	\$658.10		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	55	\$3,619.55		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
		0	\$0.00	175	\$19,814.15	259	\$27,115.89	70	\$7,538.30	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	504	\$54,468.34 (Staffing)

Total Direct Cost	\$500.00
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\$500.00 (Direct Cost)

Total Travel Cost	\$6,500.00
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\$6,500.00 (Travel Cost)

Grand Total \$61,468.34

Cost Quote

Cell to be completed by Contractor
Protected Cells

Firm Name:	Addx Corporation
Engagement Number:	EQ2014-005-P2&3 Bayshore 1/1- 4/15/2016

Cost Quote for: <input type="checkbox"/> Year 1 <input checked="" type="checkbox"/> Year 2 <input type="checkbox"/> Year 3	Fill in Task	Task A		Task B		Task C		Task D														Total Hours Per Staff Category	Total \$ Per Staff Category		
		Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)	Hours	Amount (\$)				
Staffing Category	Hourly Billing Rate (\$)																								
Partner/Principal/Director	\$177.54	0	\$0.00	2	\$355.08	1	\$177.54		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	3	\$532.62		
Program Manager	\$138.48	0	\$0.00	6	\$830.88	6	\$830.88		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	12	\$1,661.76		
Project Manager	\$121.47		\$0.00	16	\$1,943.52	16	\$1,943.52	8	\$971.76		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	40	\$4,858.80		
Subject Matter Expert	\$114.71		\$0.00	10	\$1,147.10	10	\$1,147.10		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	20	\$2,294.20		
Supervisor/Senior Consultant	\$114.71		\$0.00	36	\$4,129.56	36	\$4,129.56	5	\$573.55		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	77	\$8,832.67		
Consultant	\$101.18		\$0.00		\$0.00	10.5	\$1,062.39		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	11	\$1,062.39		
Associate/Staff	\$87.91		\$0.00		\$0.00	10.5	\$923.06		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	11	\$923.06		
Administrative Support	\$67.13		\$0.00	15	\$1,006.95	9	\$604.17	8	\$537.04		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	32	\$2,148.16		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
Other			\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	0	\$0.00		
		0	\$0.00	85	\$9,413.09	99	\$10,818.22	21	\$2,082.35	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	205	\$22,313.66 (Staffing)

Total Direct Cost	\$800.00
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\$800.00 (Direct Cost)

Total Travel Cost	\$3,000.00
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\$3,000.00 (Travel Cost)

Grand Total **\$26,113.66**