



PJM and the Clean Power Plan in New Jersey

March 9, 2016

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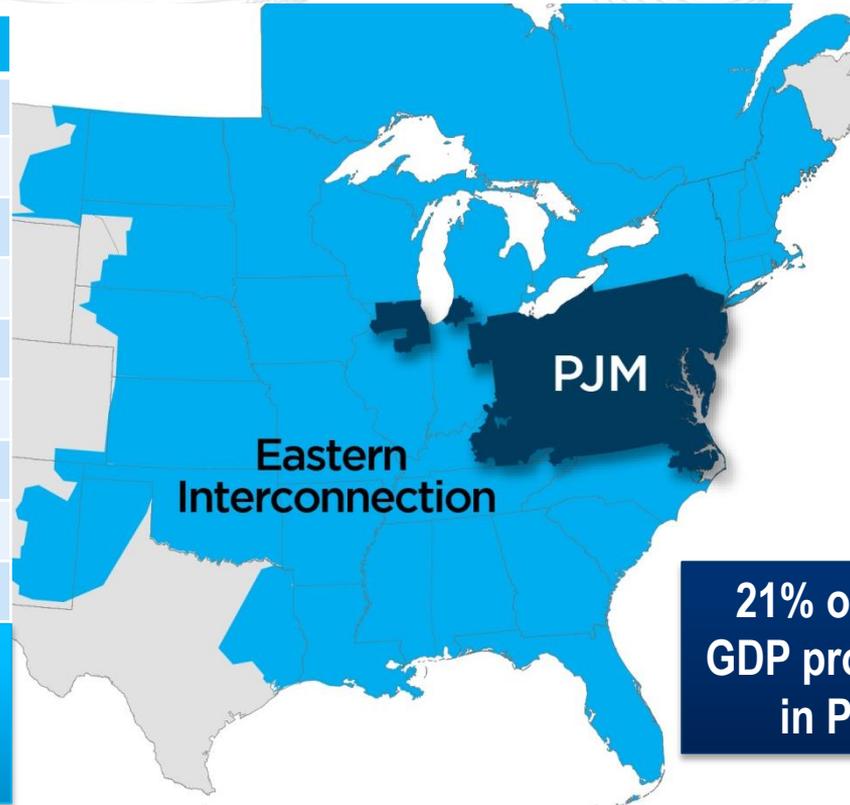
Senior Economic Policy Advisor

PJM Interconnection

Key Statistics

Member companies	960+
Millions of people served	61
Peak load in megawatts	165,492
MW of generating capacity	171,648
Miles of transmission lines	72,075
2014 GWh of annual energy	792,580
Generation sources	1,304
Square miles of territory	243,417
States served	13 + DC

- 27% of generation in Eastern Interconnection
- 28% of load in Eastern Interconnection
- 20% of transmission assets in Eastern Interconnection



**21% of U.S.
GDP produced
in PJM**



PJM – Focus on Just 3 Things

Reliability

- Grid Operations
- Supply/Demand Balance
- Transmission monitoring

1

Regional Planning

- 15-Year Outlook

3

2

Market Operation

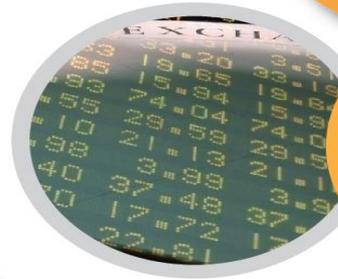
- Energy
- Capacity
- Ancillary Services



PJM's Role as a Regional Transmission Organization

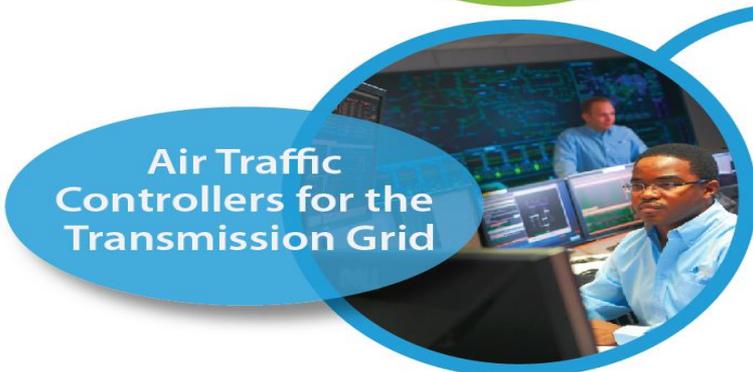


Stock Market for Electricity



LMP (Zone)	LMP (Hub)
AE	\$54.09
AEP	\$34.32
APS	\$49.91
BC	\$72.18
COMED	\$32.21
DAYTON	\$35.38
DOM	\$53.88
DPL	\$22.38
DI-Q	\$35.81
JC	\$67.92
ME	\$67.63
PS	\$70.23
REP	\$70.23
PJM	\$45.93
PL	\$54.60
PN	\$42.61
SR	\$48.51
WV	\$63.40
AEP GEN HUB	\$32.71
AEP DAYTON HUB	\$34.08
CHICAGO GEN HUB	\$32.65
CHICAGO HUB	\$33.19
DOMINION HUB	\$46.14
EASTERN HUB	\$71.67
N ILLINOIS HUB	\$32.94
NEW JERSEY HUB	\$64.65
OHIO HUB	\$34.45
WEST INT HUB	\$39.64
WESTERN HUB	\$53.95

Energy Market Pricing



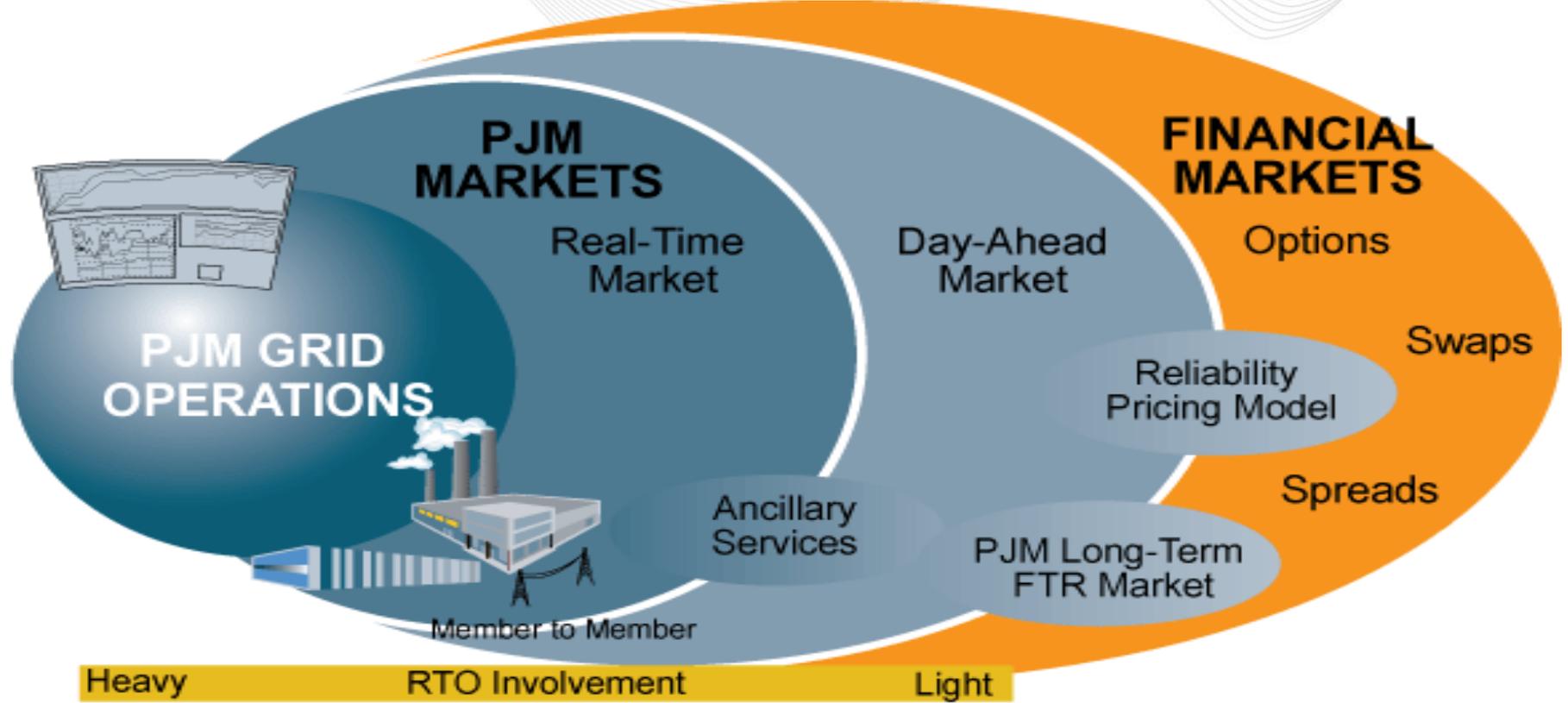
Air Traffic Controllers for the Transmission Grid

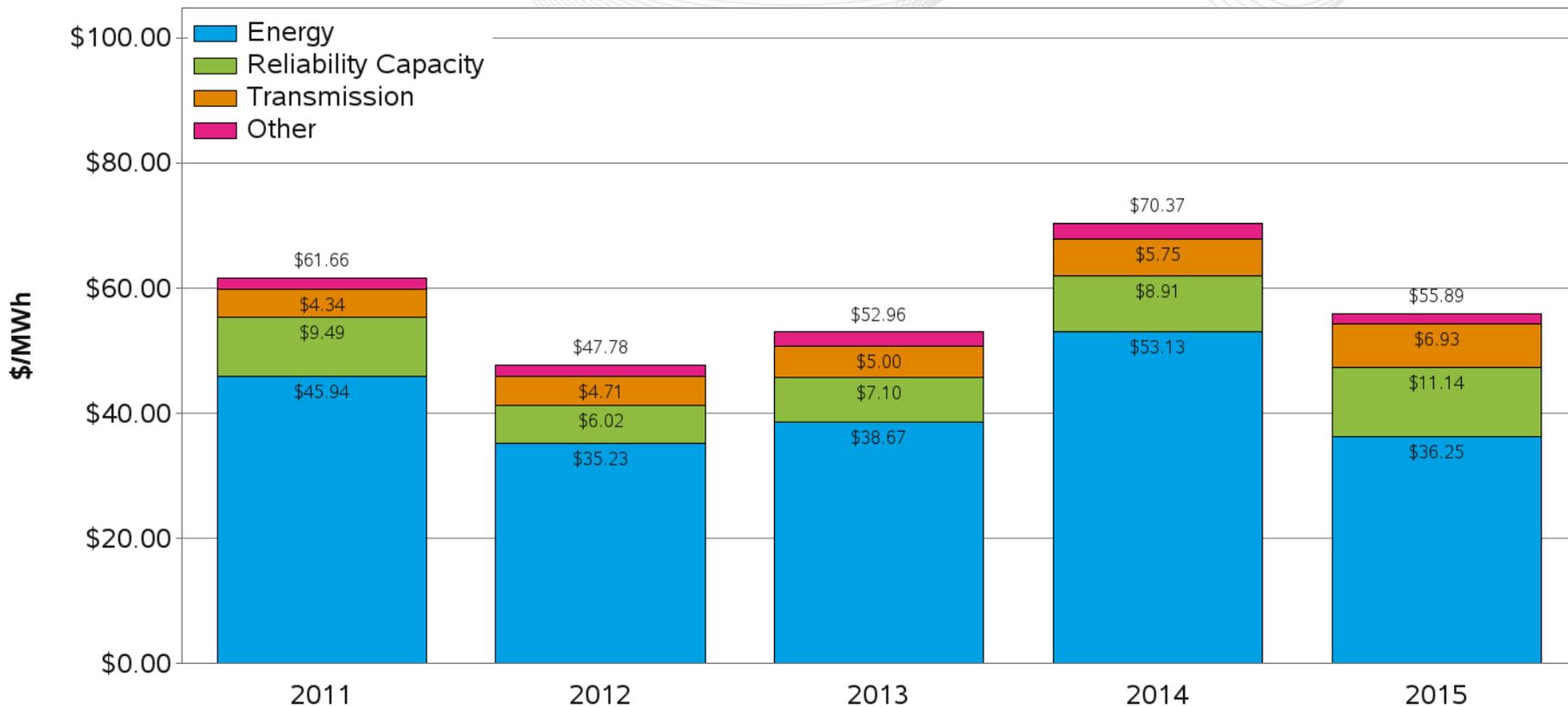


Match Generation to Load

- Incentive-based
- Security constrained unit commitment and dispatch
- Bilateral transactions and self-supply properly form the bulk of trades
- Participants should have all available options to meet their needs
- Energy is the market focus
- Transparent pricing and customer confidence are critical to investment

PJM Markets and Their Interaction

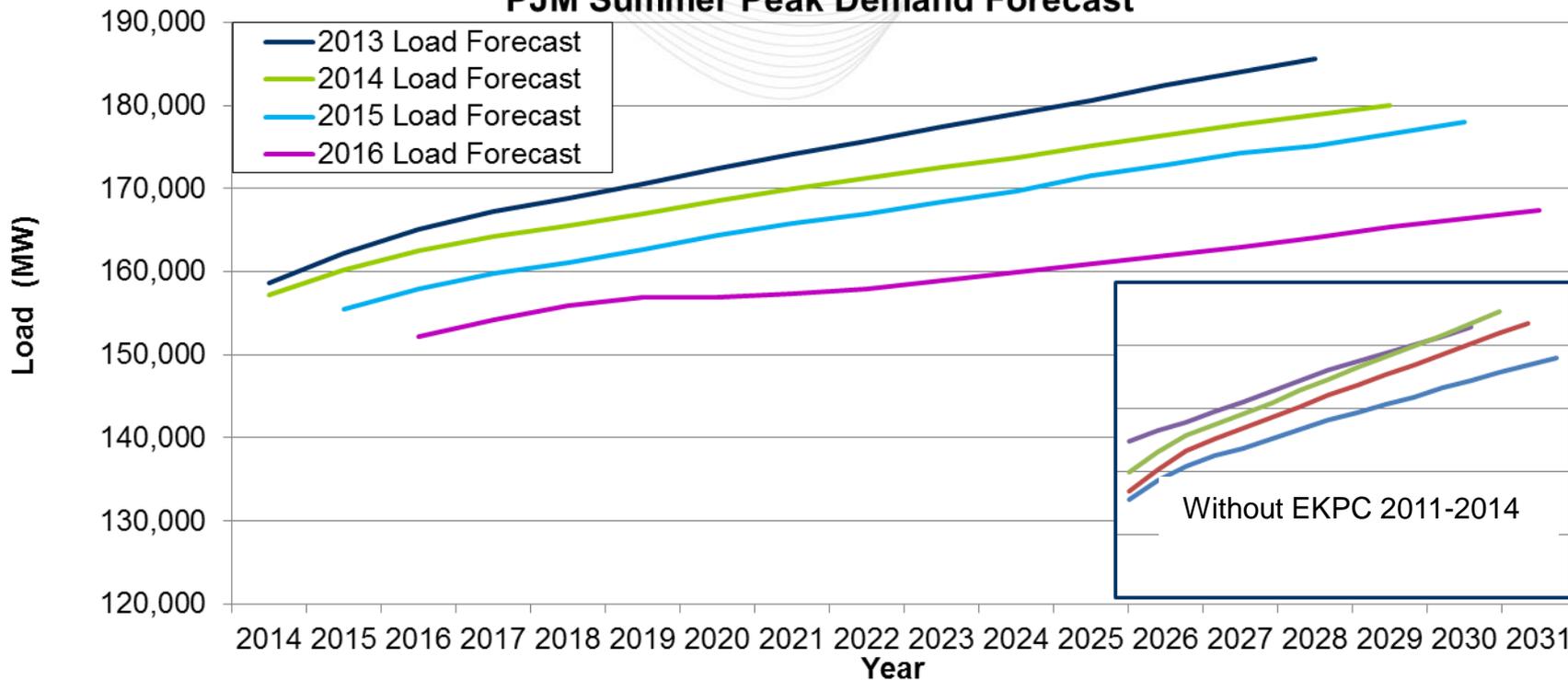




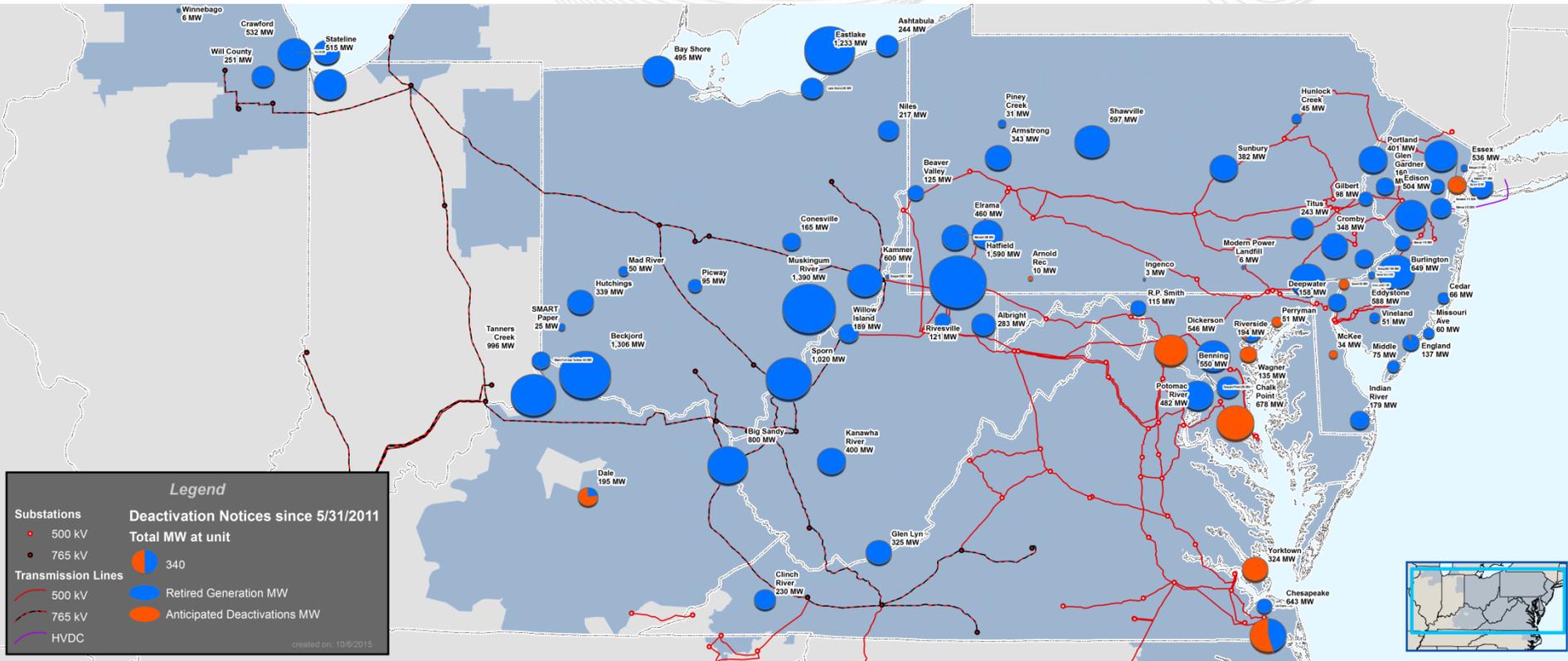
Recent Market Trends to Consider with Clean Power Plan Compliance

Declining Electricity Demand Growth

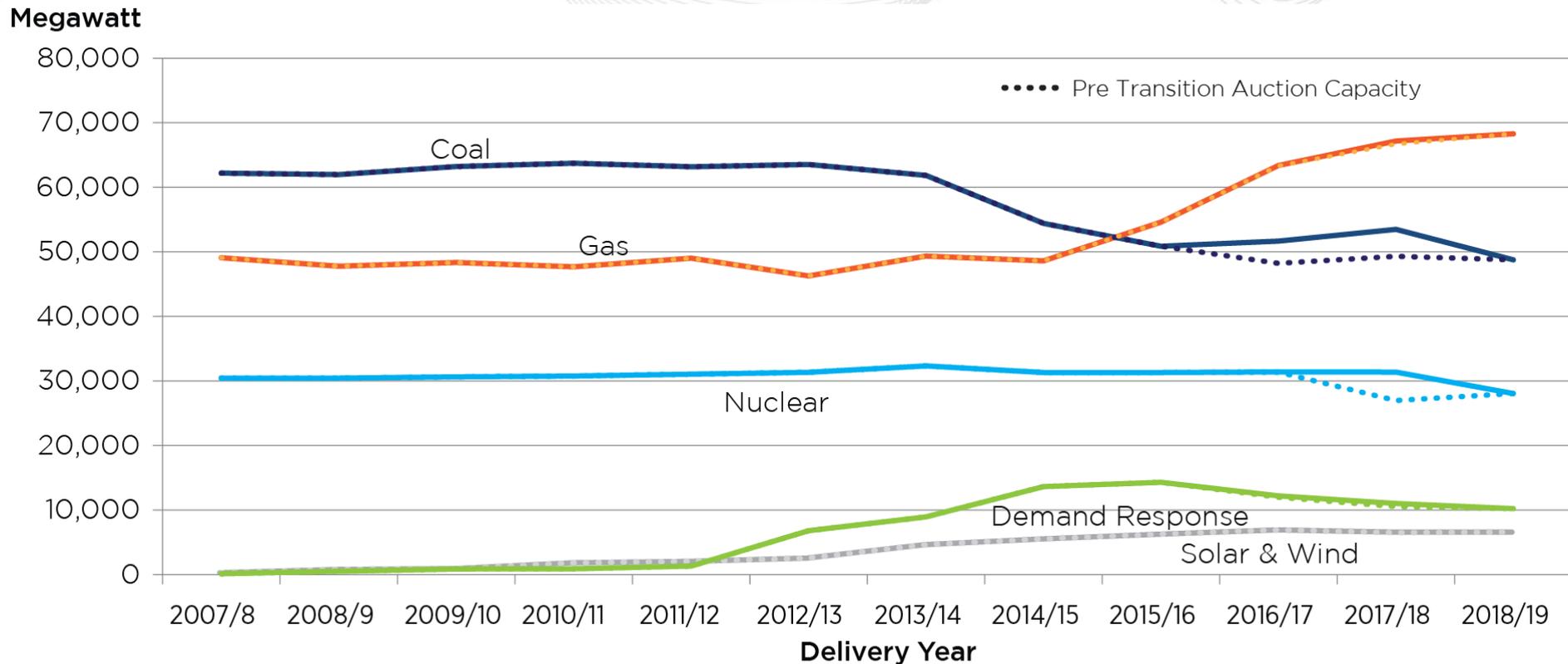
PJM Summer Peak Demand Forecast



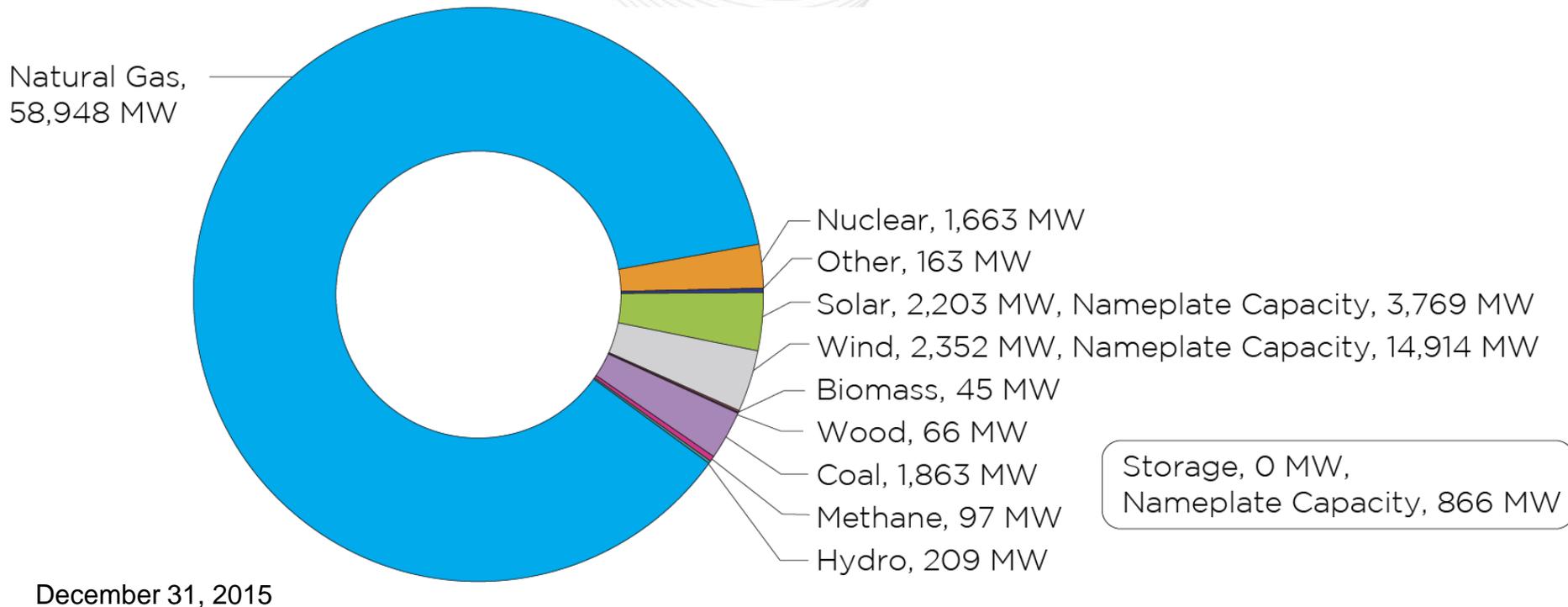
Resulting Generation Retirements



Responsiveness of Capacity Market

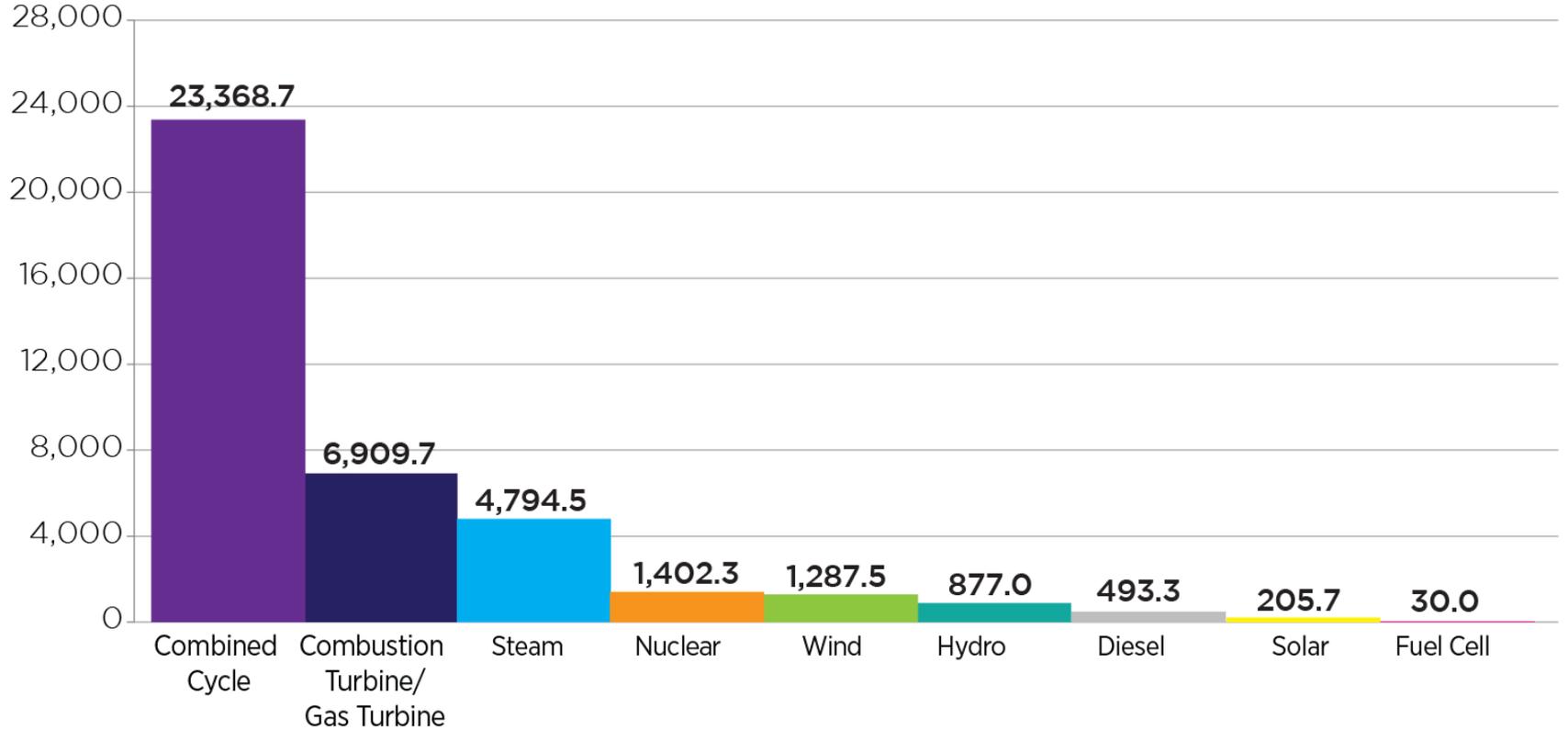


Queued Interconnection Requests



Cumulative Capacity Resource Additions

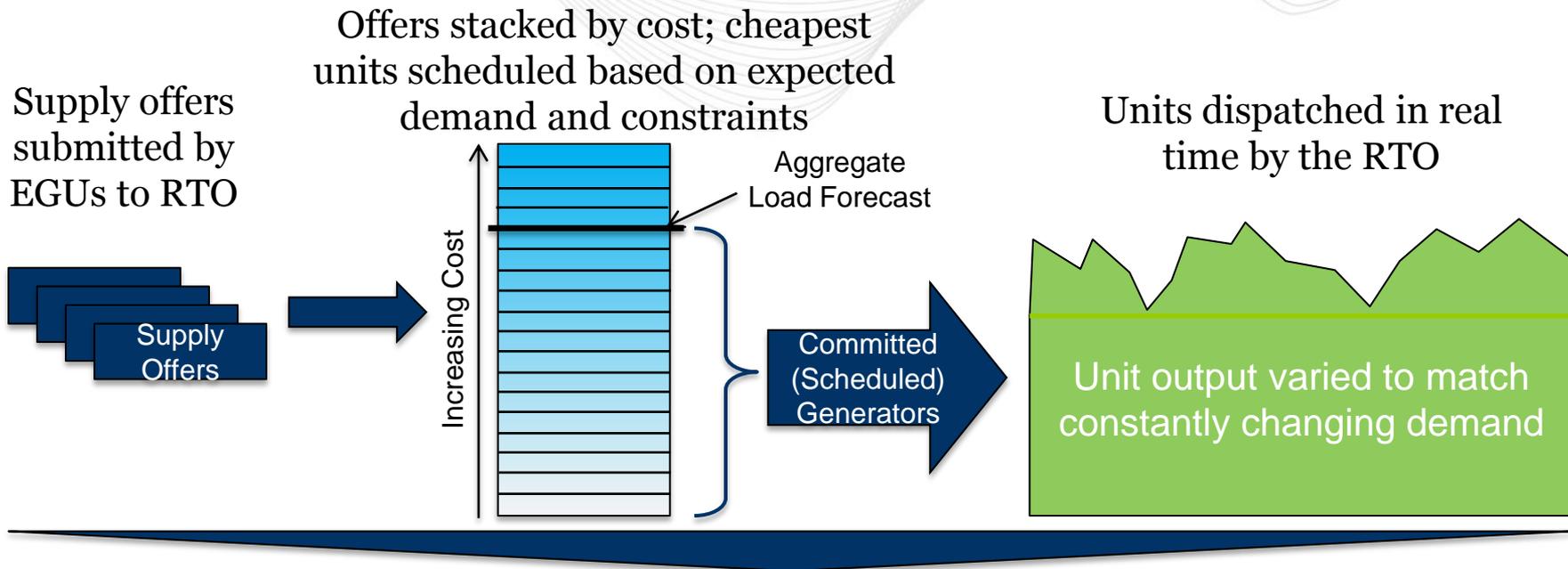
Megawatts



Least Cost Dispatch Subject to Constraints

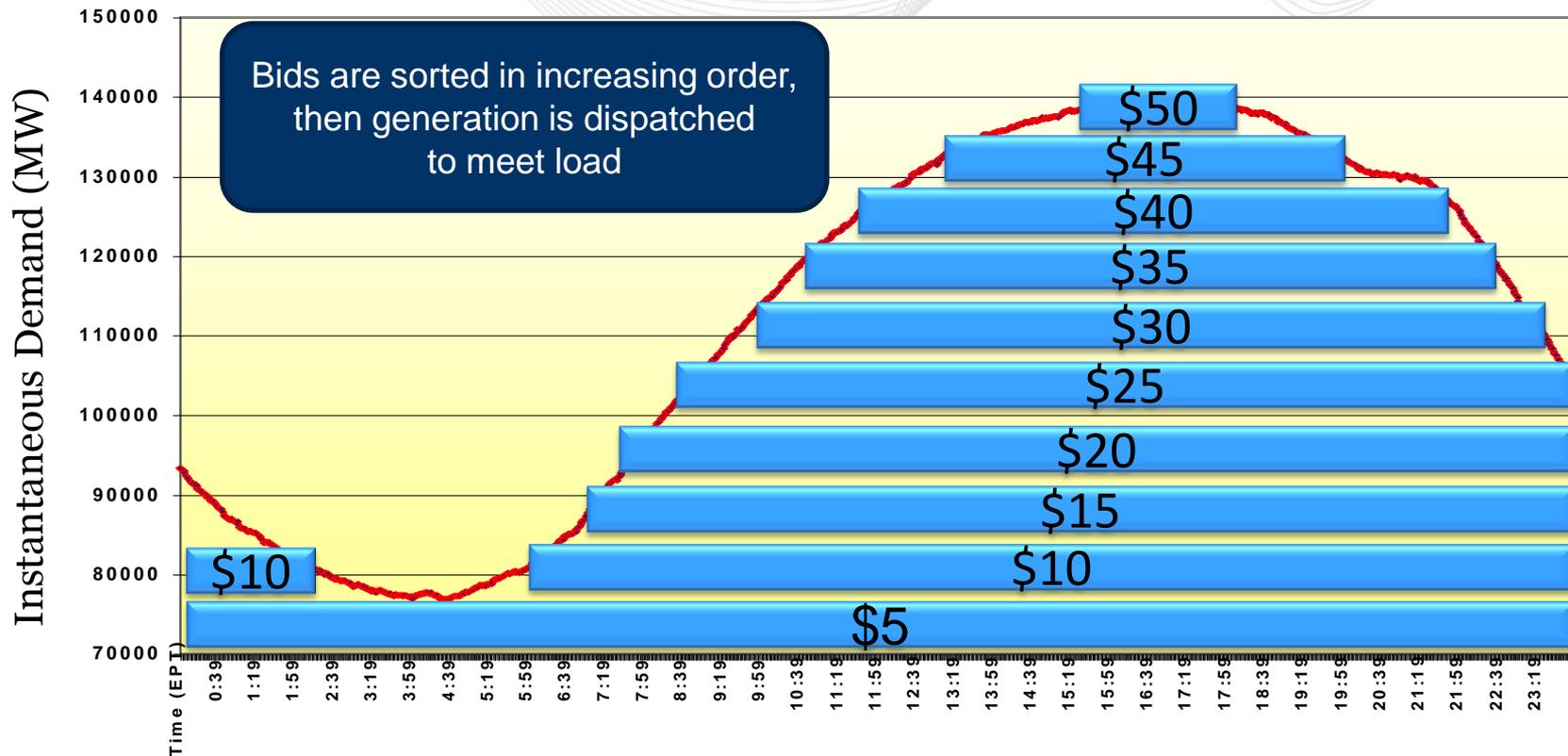
- System operations conducted through dispatch of generation that minimizes bid production cost while respecting generator and transmission or regulatory constraints:
 - Balance supply and demand
 - Physical limits of transmission facilities
 - Reserves and other reliability requirements
 - Power quality requirements (e.g., voltage levels, frequency)
 - Generators' schedules (e.g., maintenance outages)
 - Emissions limitations or hours-of-operation constraints
 - Other physical, regulatory, or market requirements

Overview of Generation Dispatch



- EGU availability (limits, retirement) affects the amount of supply offered to meet demand
- Changing EGU costs (and thus offers) affect frequency and magnitude of utilization in RTO
- Utilization of EGUs directly impacts fuel usage, and thus emissions produced by each EGU

Matching Supply to Demand Over the Day

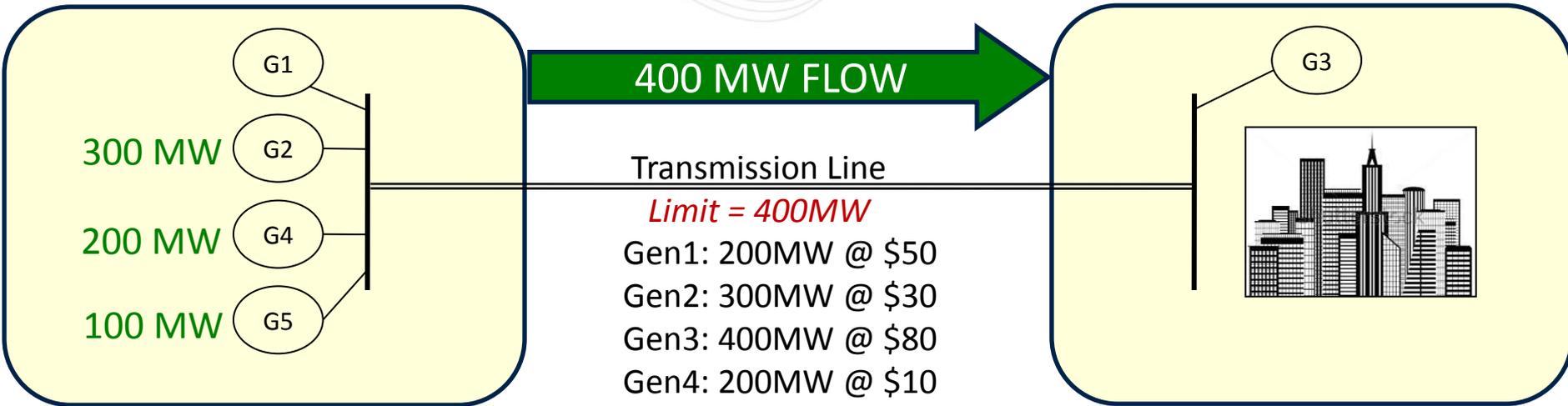


Generation Dispatch Over Multiple Areas (1)

(e.g., This could be two states in an RTO)

Area 1: Load = 200 MW

Area 2: Load = 400 MW



Area 1: Gen = 600 MW

Area 2: Gen = 0 MW @ \$100

Market Clearing Price in both areas is \$40/MWh

Load Payment in Area 1 = \$8,000

Load Payment in Area 2 = \$16,000

Gen 2 paid \$12,000

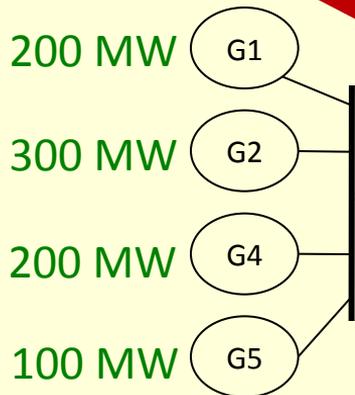
Gen 4 paid \$8,000

Gen 5 paid \$4,000

pjm Generation Dispatch Over Multiple Areas (2)

Area 1: Load = 200 MW

Area 2: Load = **600 MW**



Area 1: Gen = 800 MW

600 MW FLOW

Transmission Line
Limit = 400 MW

Gen1: 200MW @ \$50
Gen2: 300MW @ \$30
Gen3: 400MW @ \$80
Gen4: 200MW @ \$10
Gen5: 100MW @ \$40

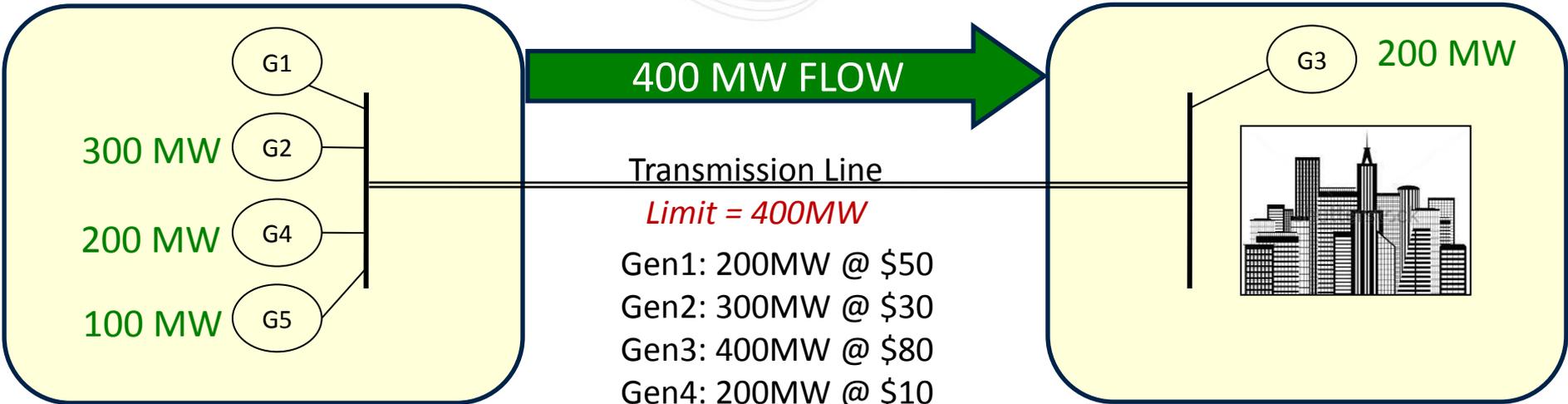


Area 2: Gen = 0 MW

pjm Generation Dispatch Over Multiple Areas (3)

Area 1: Load = 200 MW

Area 2: Load = **600 MW**



Area 1: Gen = 600 MW

Area 2: Gen = 200 MW @ 100

Market Clearing Price Area 1 = \$40/MWh

Market Clearing Price Area 2 = \$80/MWh

Load Payment in Area 1 = \$8000, Area 2 = \$48,000

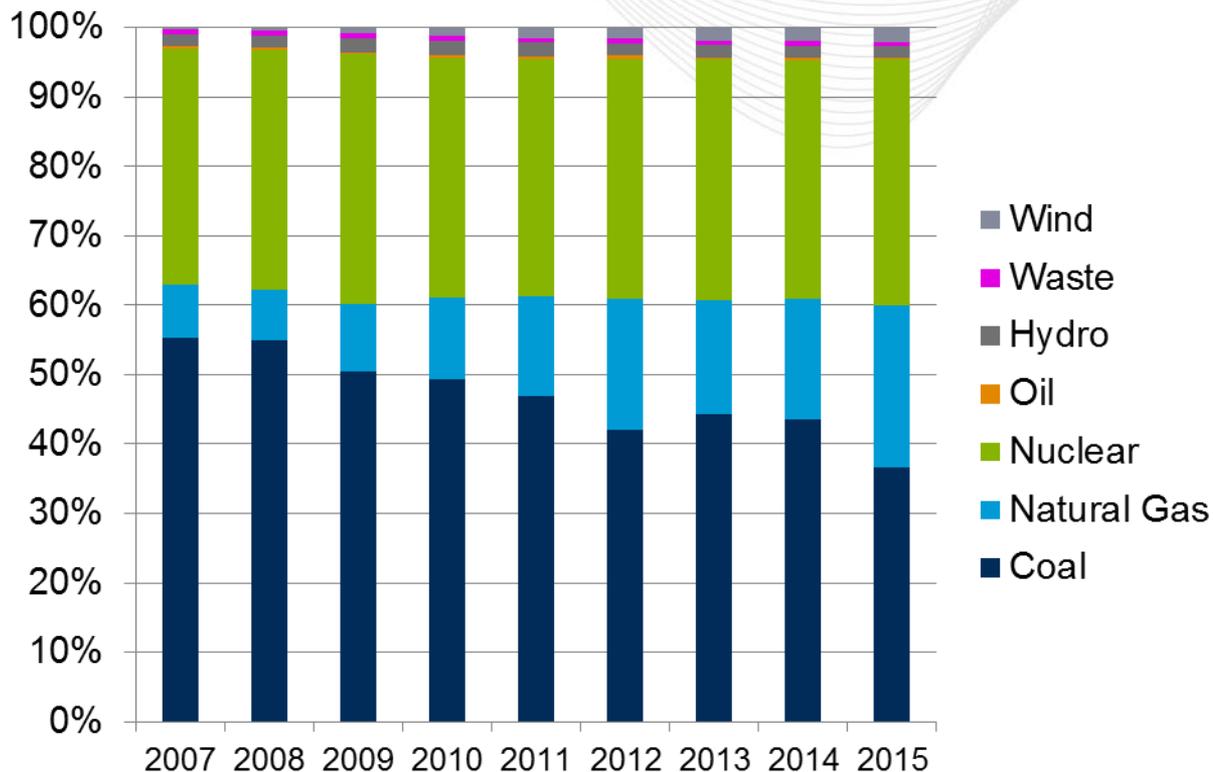
Gen 2 paid \$12,000

Gen 4 paid \$8,000

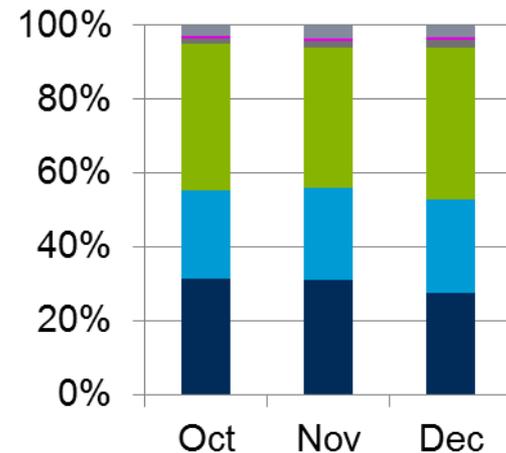
Gen 5 paid \$4,000

Area 2 Gen
Paid \$20,000

Changing Energy Market Trends

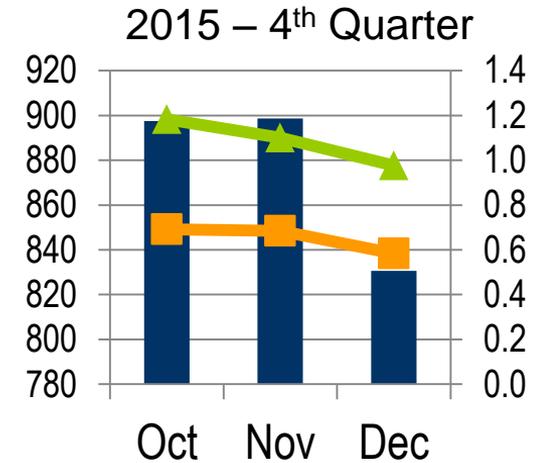
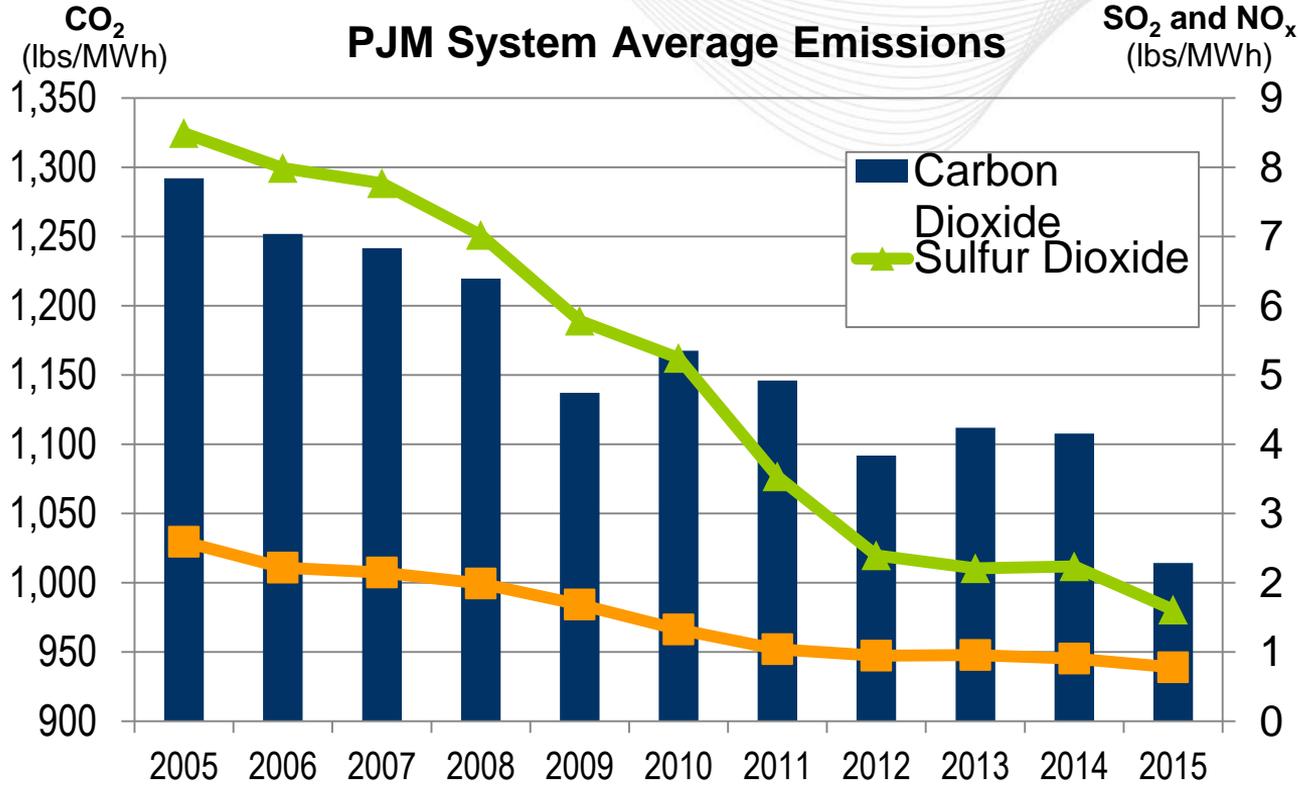


2015 – 4th Quarter



* Source: Monitoring Analytics, LLC. 2015 State of the Market Report for PJM. March 10, 2016.

Declining Emission Rates



- Regional markets dispatch EGUs on the basis of cost, providing economic and reliability benefits
- The Clean Power Plan will internalize carbon costs; this will affect a regional market's "economic merit order" (EQU dispatch order):
 - Generally, EGUs with higher emissions will be more costly to use
- Modifications to dispatch order may cause electricity generation and emissions to:
 - Occur in different amounts
 - Occur in different geographic locations (sometimes in different states)
- Decision-makers will need to determine:
 - Relative advantage of compliance plan structure & path (mass or rate)
 - Benefits of coordinating compliance plans with neighboring states
 - Multi-pollutant ramifications



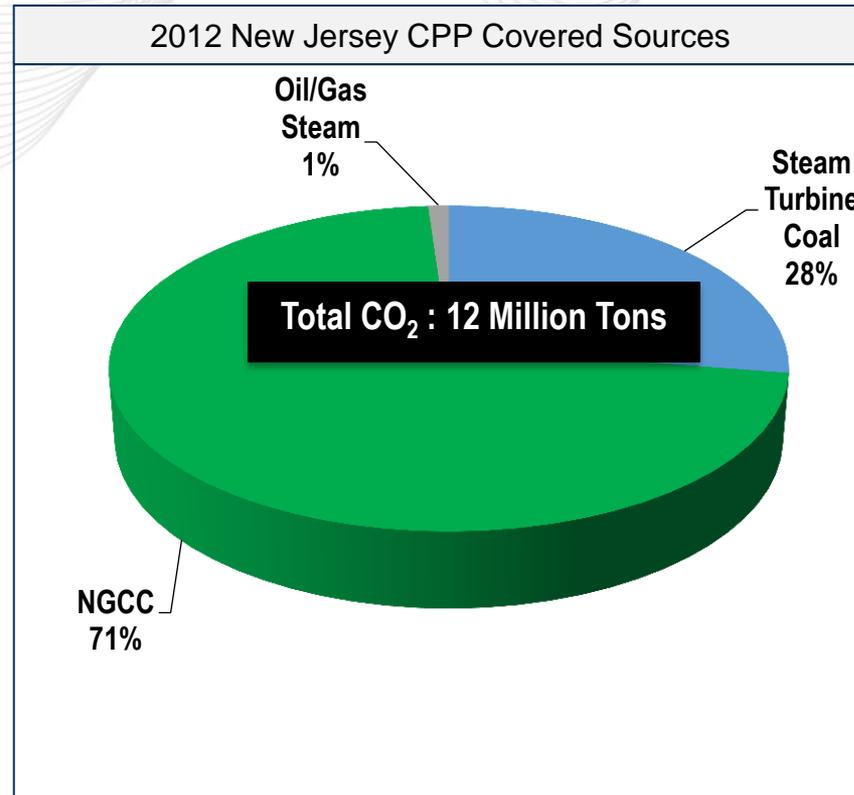
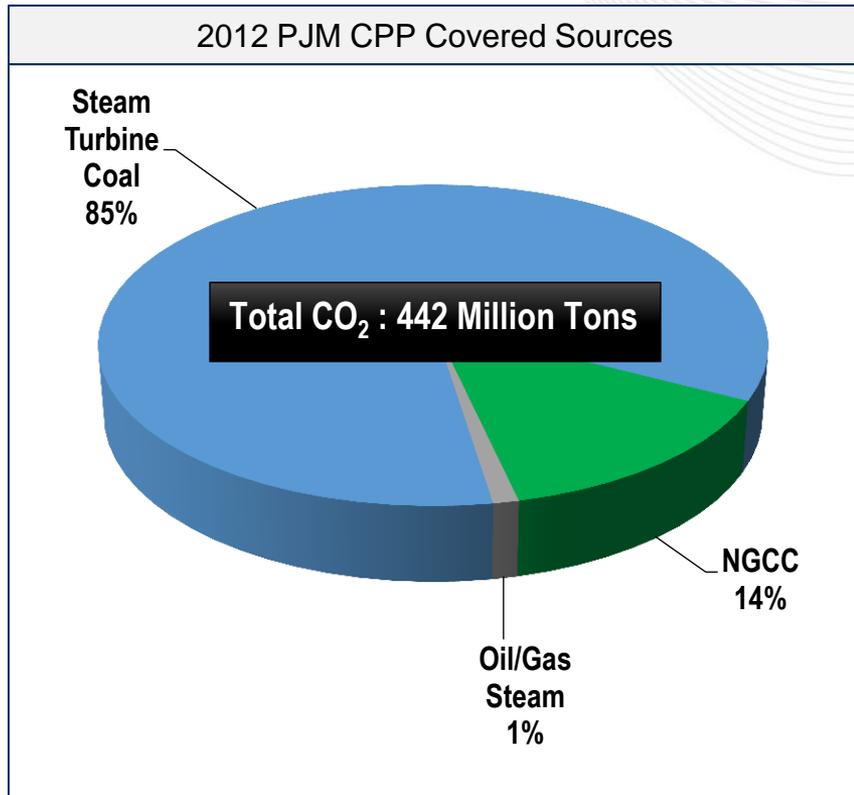
Implications for NJ: Observations from the PJM Analysis of the Proposed Clean Power Plan March 2015

PJM Economic Analysis of the EPA Clean Power Plan Proposal:

- <http://www.pjm.com/~media/documents/reports/20150302-pjm-interconnection-economic-analysis-of-the-epa-clean-power-plan-proposal.ashx>

State-Level Detail:

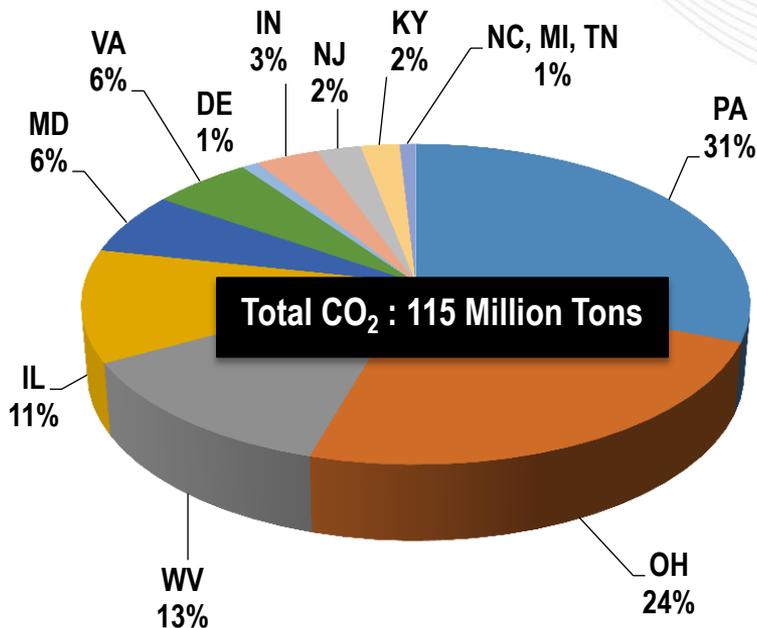
- <http://www.pjm.com/~media/documents/reports/20150302-state-level-detail-pjm-economic-analysis-of-epas-proposed-clean-power-plan.ashx>



Source: EPA Emissions Goal Computation TSD

Interim Compliance Period Reductions

2020-2029 Emissions Reduction by State

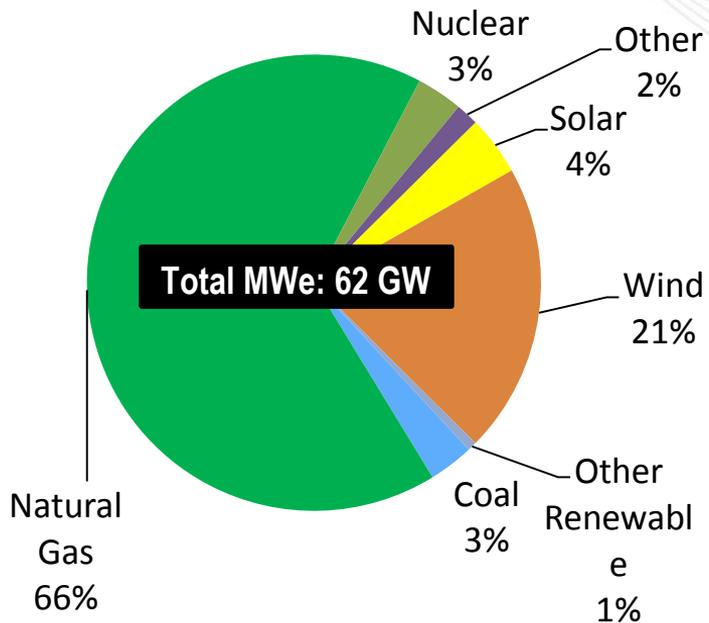


- New Jersey accounts for about 2.8 million short tons of CO₂ reductions by 2029 or 2.5 percent of the total required reductions in PJM
- Of the total 115 millions tons of required PJM reductions nearly 50 million tons are from resources that have either announced retirement or planned to convert from coal to gas since 2012
- Within New Jersey 0.25 million short tons are attributed to resources that will have retired before 2020
- Retirements announced prior to EPA's guidance provide an implicit credit and significantly reduce the burden of compliance since load will be served by a mixture of existing and new sources.

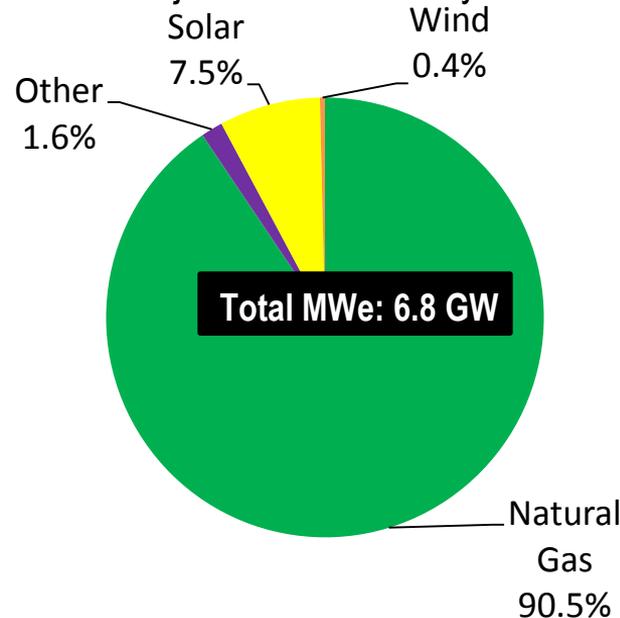
*DC does not have a compliance obligation. The portion of Tennessee in PJM does not have any sources covered by the proposed rule.

PJM Interconnection Queue Statistics

PJM Active Queue Projects by Energy Capability



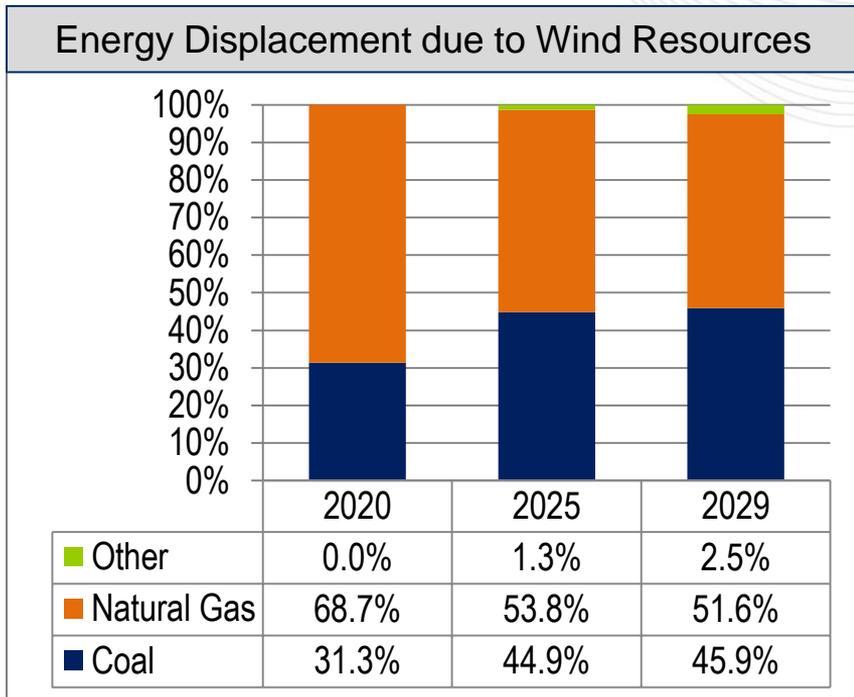
Active* Queue Projects in New Jersey



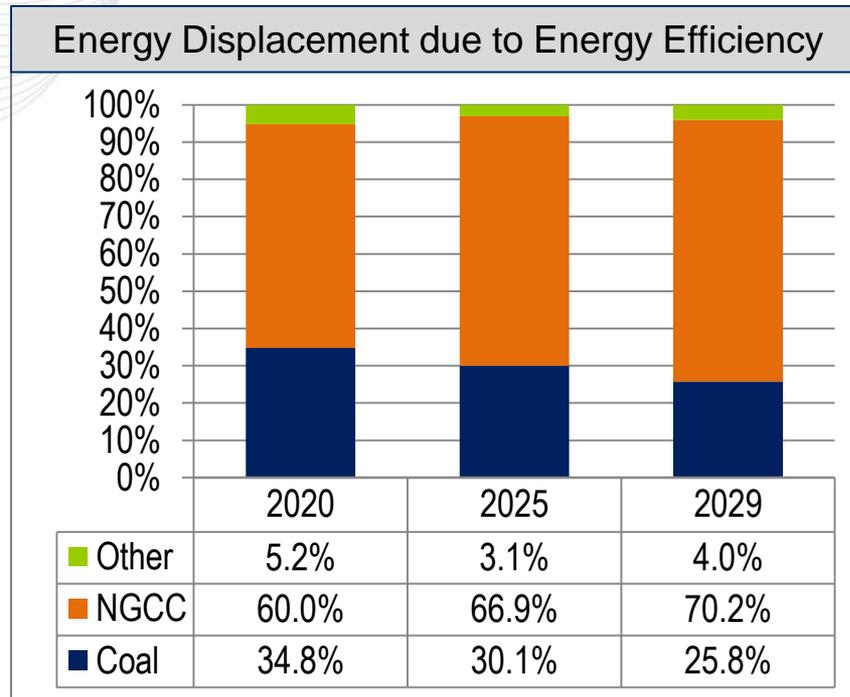
PJM included queue project W4-009 (Woodbridge Energy Center) and W4-015 (West Deptford Power Project) in the emissions rate goal computation resulting in a more conservative rate and mass target

*New Projects identified based on having an FEAS\SIS\FSA\ISA, not currently suspended, and that result in an increase in output at the point of interconnection.

	111(d)	111(b)
Relevant dates	Interim compliance 2020-2029. Final compliance 2030 and beyond	Scheduled promulgation January 2015
Units impacted	<ul style="list-style-type: none"> Existing and Under-construction: ST Coal, NGCC, ST Gas/Oil, High-utilization CT Gas/Oil, IGCC and some CHP Units under 111(b) not subject to 111(d) but could be included at a state's discretion 	<ul style="list-style-type: none"> New Gas-Fired CT, fossil-fired utility boilers and IGCC units CTs running under a 33% capacity factor are exempt
Standard	<ul style="list-style-type: none"> State-based compliance with a CO₂ emissions rate target or converted to a mass-based target Options for regional compliance 	Federal compliance (NSPS): <ul style="list-style-type: none"> Large CT - 1,000 lbs/MWh Steam Turbine and IGCC: <ul style="list-style-type: none"> 1,100 lbs/MWh (12 mos.) 1,000-1,050 lbs/MWh (84 mos.)
Impact on units	Reduced net energy market revenues Potentially CO ₂ allowance price or restrictions on unit operation	New gas/dual fuel CCs meet limit New coal units require partial carbon capture and sequestration or similar to meet limits



OPSI 2b.1 and OPSI 2a used to calculate displacement percentage



OPSI 2b.2 and OPSI 2a used to calculate displacement percentage



2020 State by State Compliance Scenario: Resource Summary

Driver	OPSI 2a/2c	PJM 4/9	PJM 7/11
Renewables Modeled	88.8 GWh (Thousands)	46.5 GWh (Thousands)	46.5 GWh (Thousands)
111(b) NGCC	14.5 GW	14.5 GW	2.8 GW
Nuclear	33.4 GW	33.4 GW	33.4 GW
Natural Gas Price	Economic Forecast	Economic Forecast	Economic Forecast
Energy Efficiency Modeled	26.3 GWh (Thousands)	7.9 GWh (Thousands)	7.9 GWh (Thousands)
Description	Achieve State RPS and EPA EE Targets	Low Growth in Renewables and EE	Limited New Resources

State compliance was only evaluated for compliance with the 2020 interim target

Used PROMOD for simulation modeling

- PROMOD models hourly security constrained economic generation commitment and dispatch
- Assumptions consistent with 2014 RTEP Market Efficiency Analysis
- Regional Dispatch of PJM Generators to serve PJM load

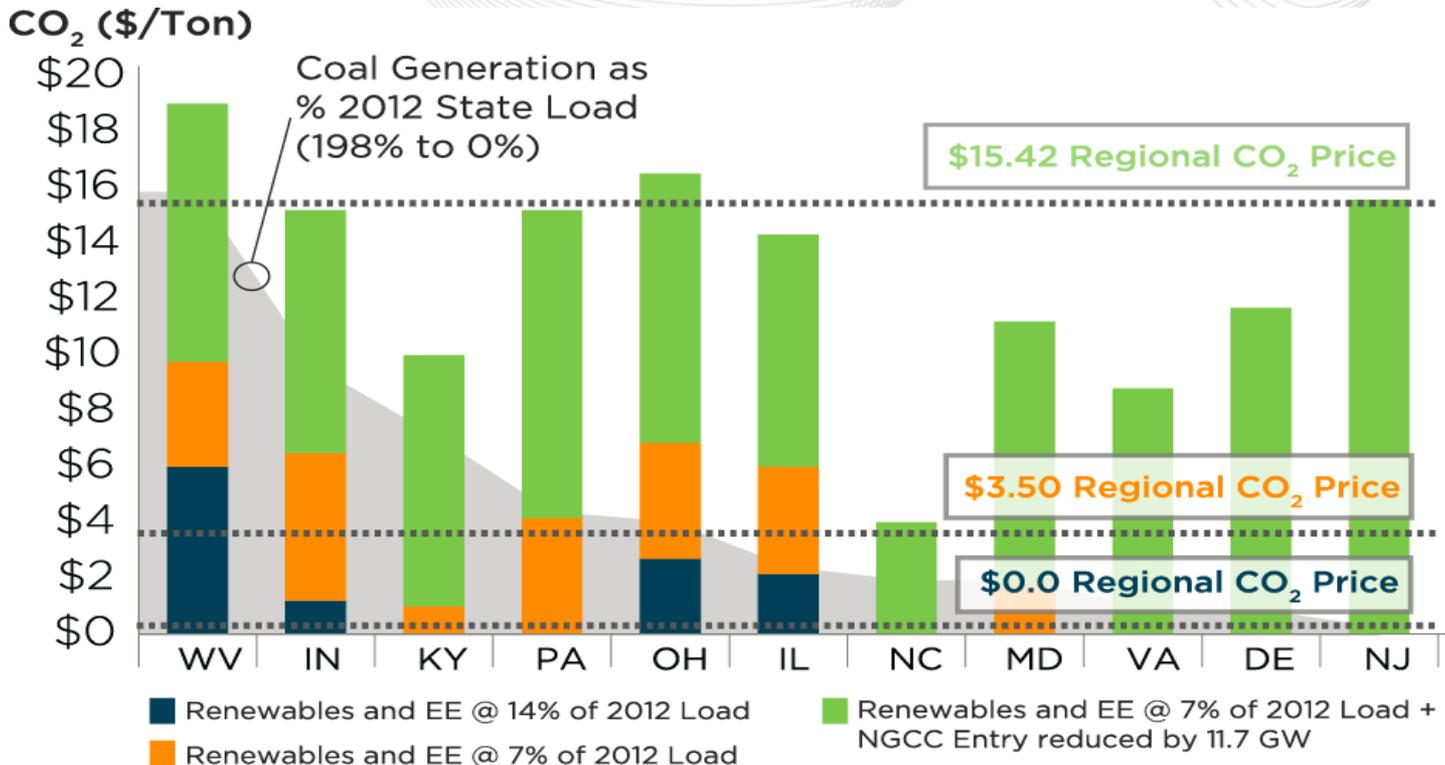
Regional Compliance

- No one state needs to comply in isolation, but in aggregate the region cannot exceed the regional mass- or rate-target
- Iterate on a single PJM-wide CO₂ price until the region is in compliance

State-by-State Compliance

- Each state (12 states in the simulation) has its own unique CO₂ price
- Simultaneously iterate on individual state CO₂ prices until all states are in compliance

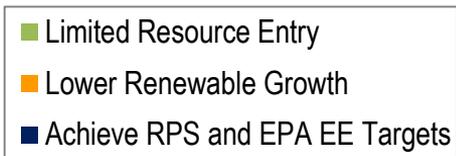
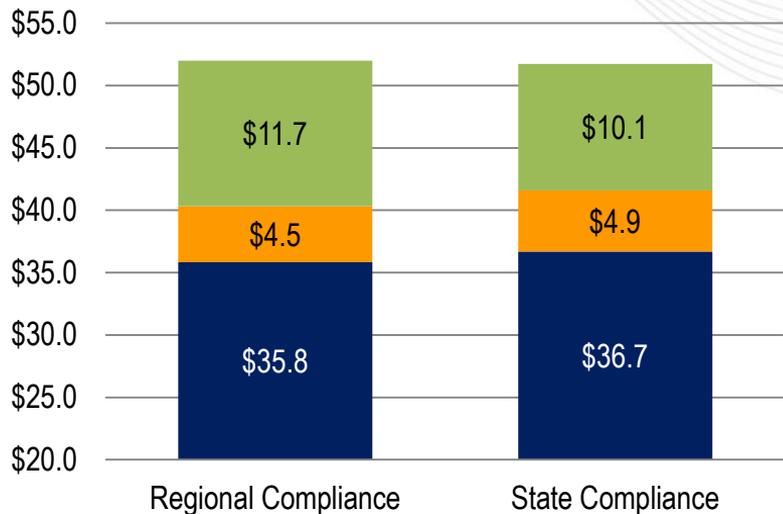
State-By-State vs Regional Compliance



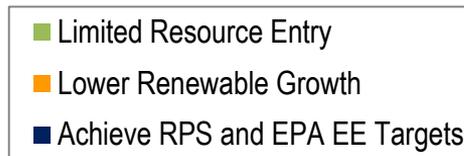
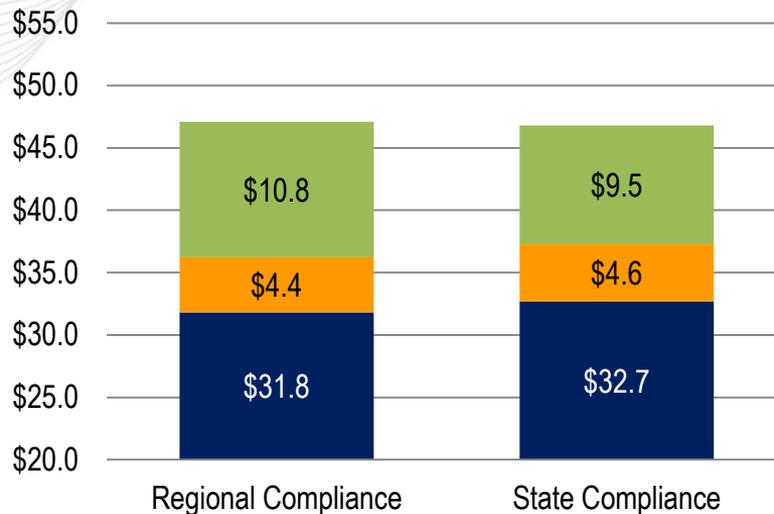
*DC does not have a compliance obligation. The portion of Tennessee in PJM does not have any sources covered by the proposed rule. The portion of Michigan in PJM has a single covered source (Covert Generating Station) and was not studied for state-by-state compliance.

Sensitivity of Costs Due to RE, EE & NGCC

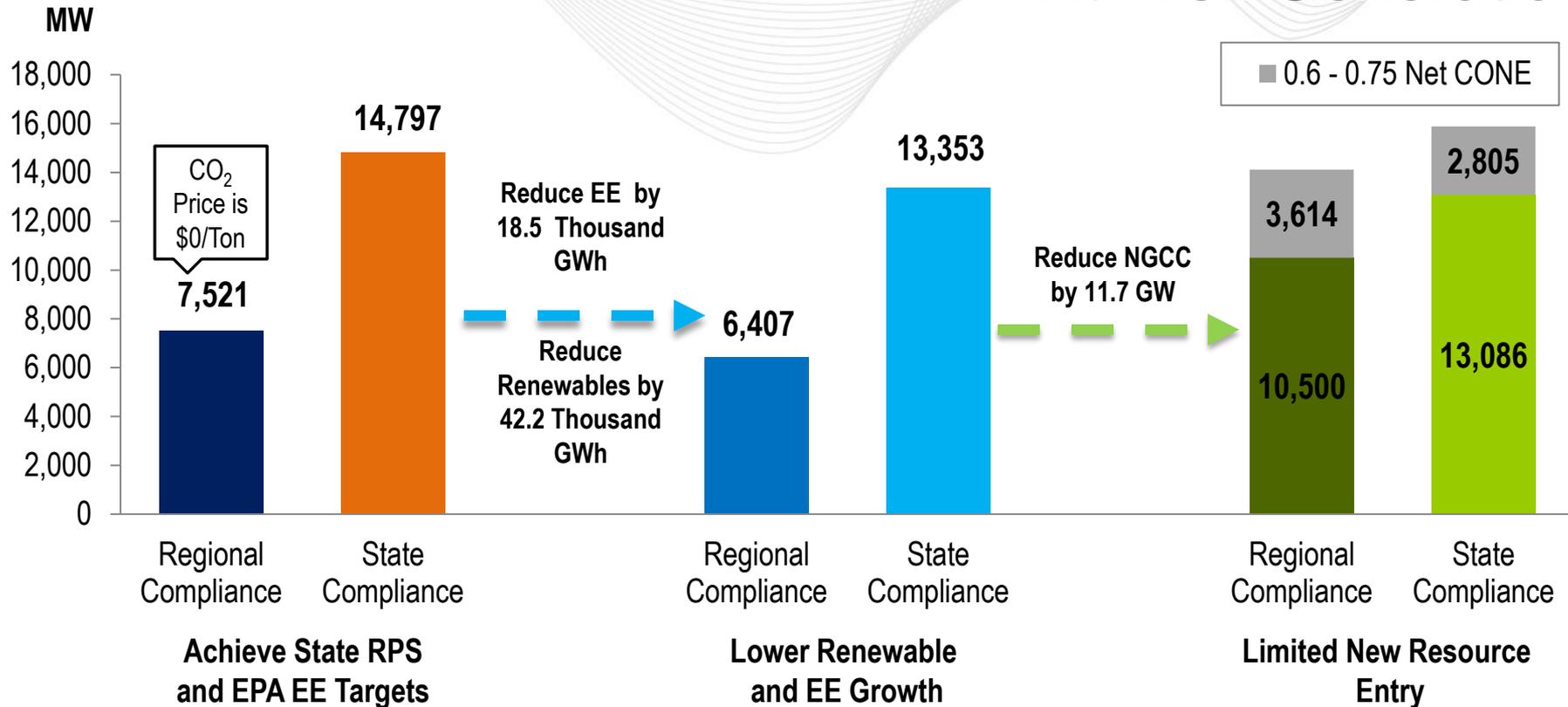
Locational Marginal Price (\$/MWh)



Wholesale Load Energy Cost (\$Billions)



At-Risk Generation



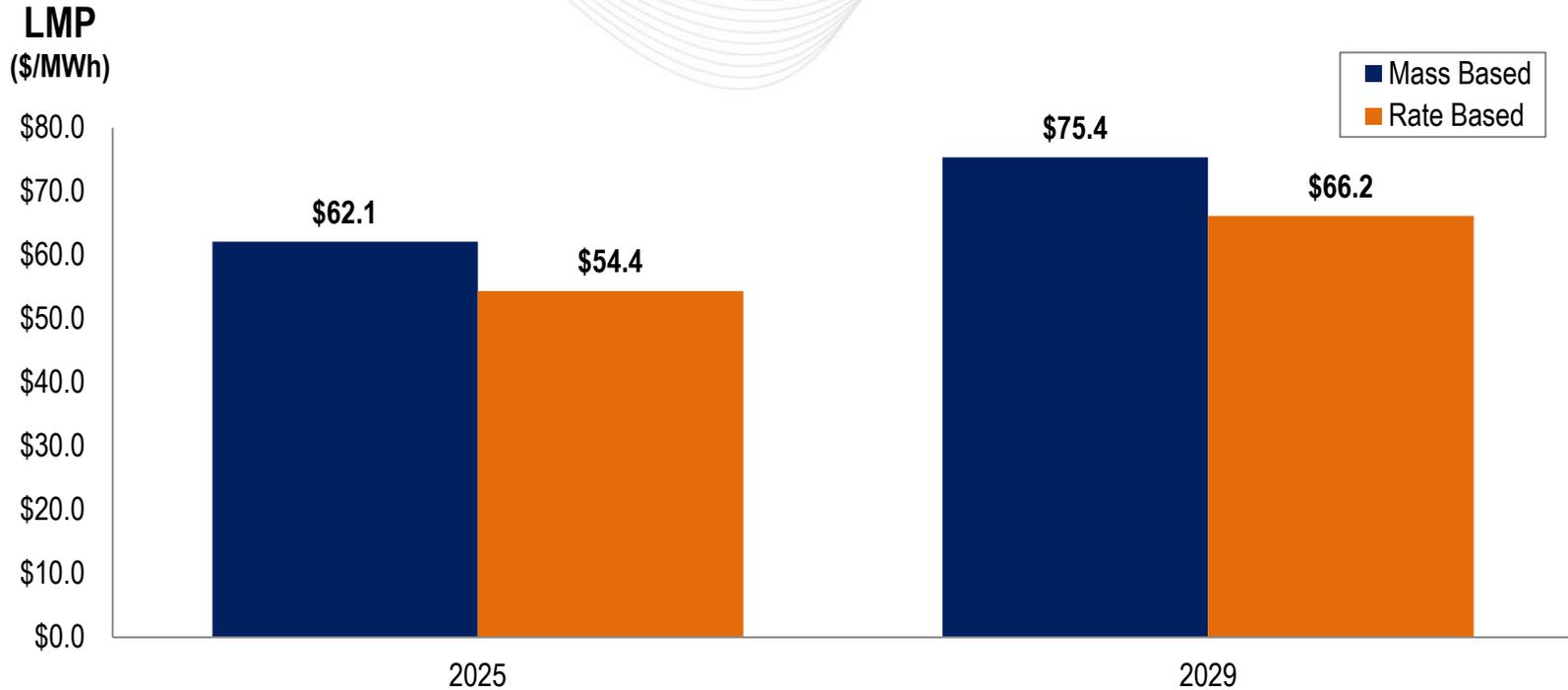
Regional Compliance Approaches:
Emissions Rate Based (PJM 10)

vs.

Mass-Based (PJM 4)

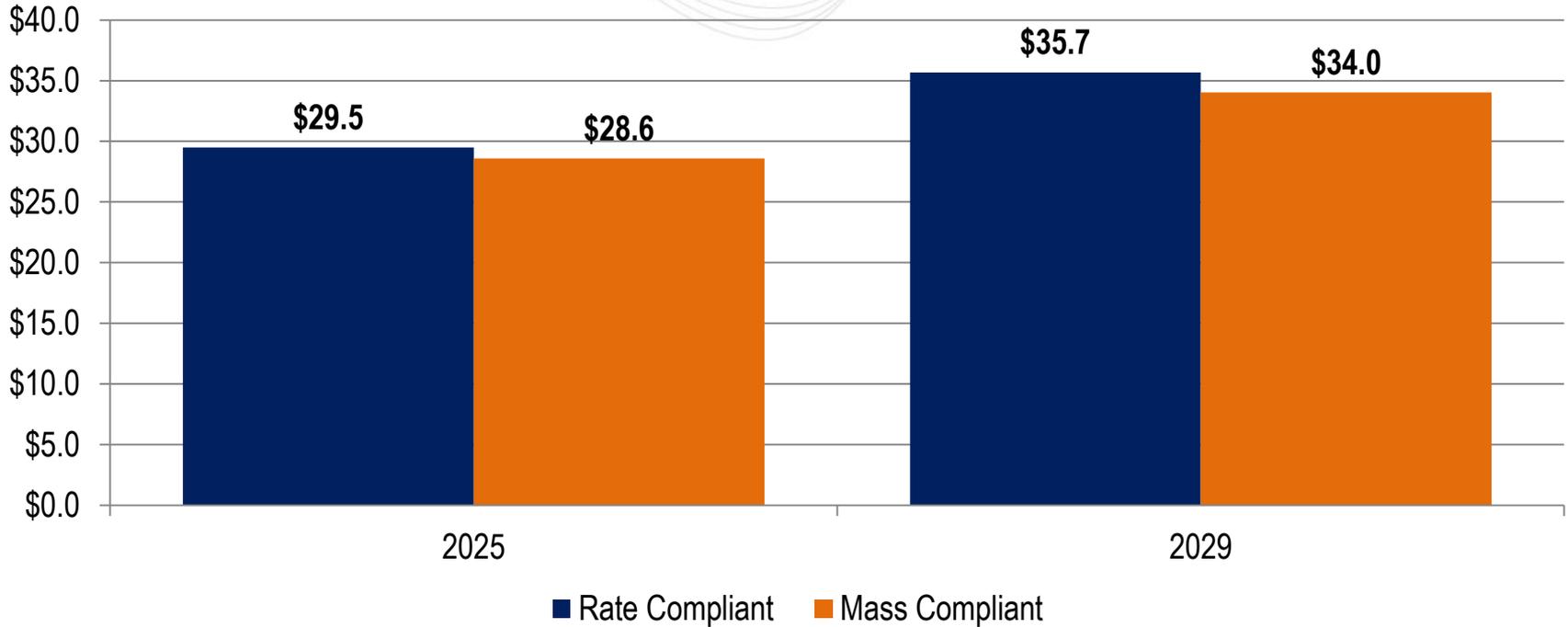
(Note: The Final CPP models rate a bit differently)

Rate-Based vs Mass-Based Compliance Impact on Locational Marginal Prices



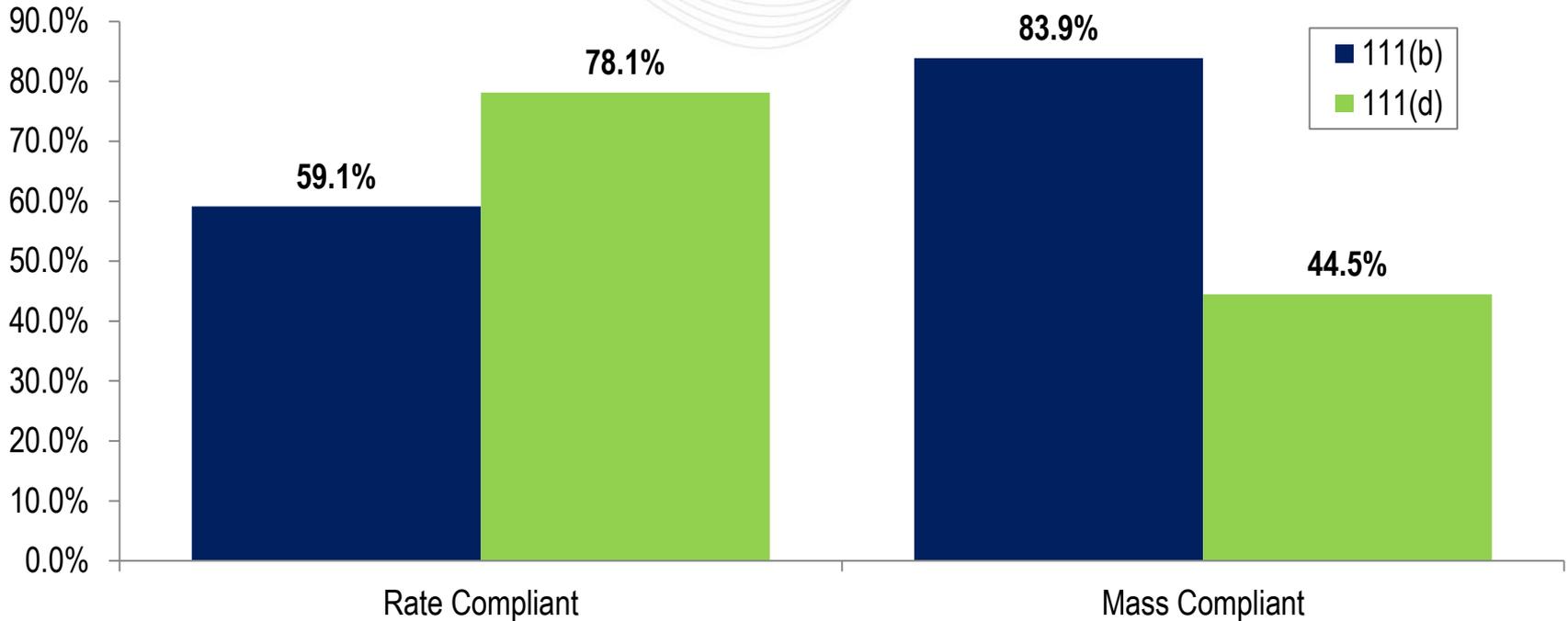
Rate-Based vs Mass-Based Compliance Impact to Fuel and O&M Expense

\$Billions



Rate-Based vs Mass-Based Compliance Impact on NGCC Unit Operation

Capacity Factor (%)



Clean Power Plan

Proposed Rule Versus Final Rule

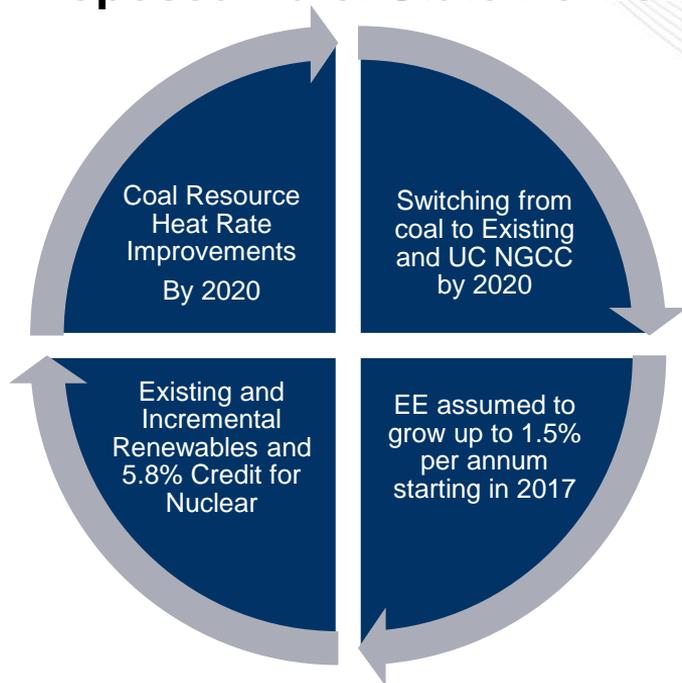
Key Differences and how PJM's Economic Analysis is Impacted

Proposed Rule vs Final Rule

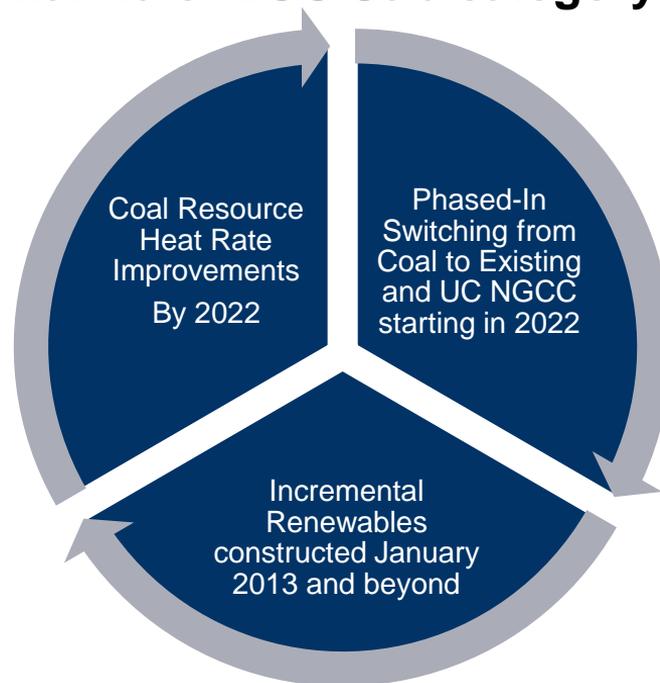
	Proposed Rule	Final Rule
Relevant dates	Interim compliance 2020-2029. Final Compliance 2030 and beyond	Interim compliance 2022-2029. Final Compliance 2030 and beyond
Units impacted	Existing and Under-construction: ST Coal, NGCC, ST Gas/Oil, High-utilization SCT Gas/Oil, IGCC and some CHP.	Existing and Under-construction: ST Coal, NGCC, ST Gas/Oil, some IGCC and CHP units
Standard and compliance	<ul style="list-style-type: none"> • Individual state-based compliance with emissions rate or mass targets • Multi-state based compliance with emissions rate or mass targets 	<ul style="list-style-type: none"> • Individual state-based compliance with emissions rate or mass targets • Multi-State compliance with emissions rate or mass targets • Trading or state-measures (mass-based) • Trade-ready (Individual state plan) • Federally enforceable rate targets • State enforced operational limitations on specific units

Target Setting: Proposed Rule vs Final Rule

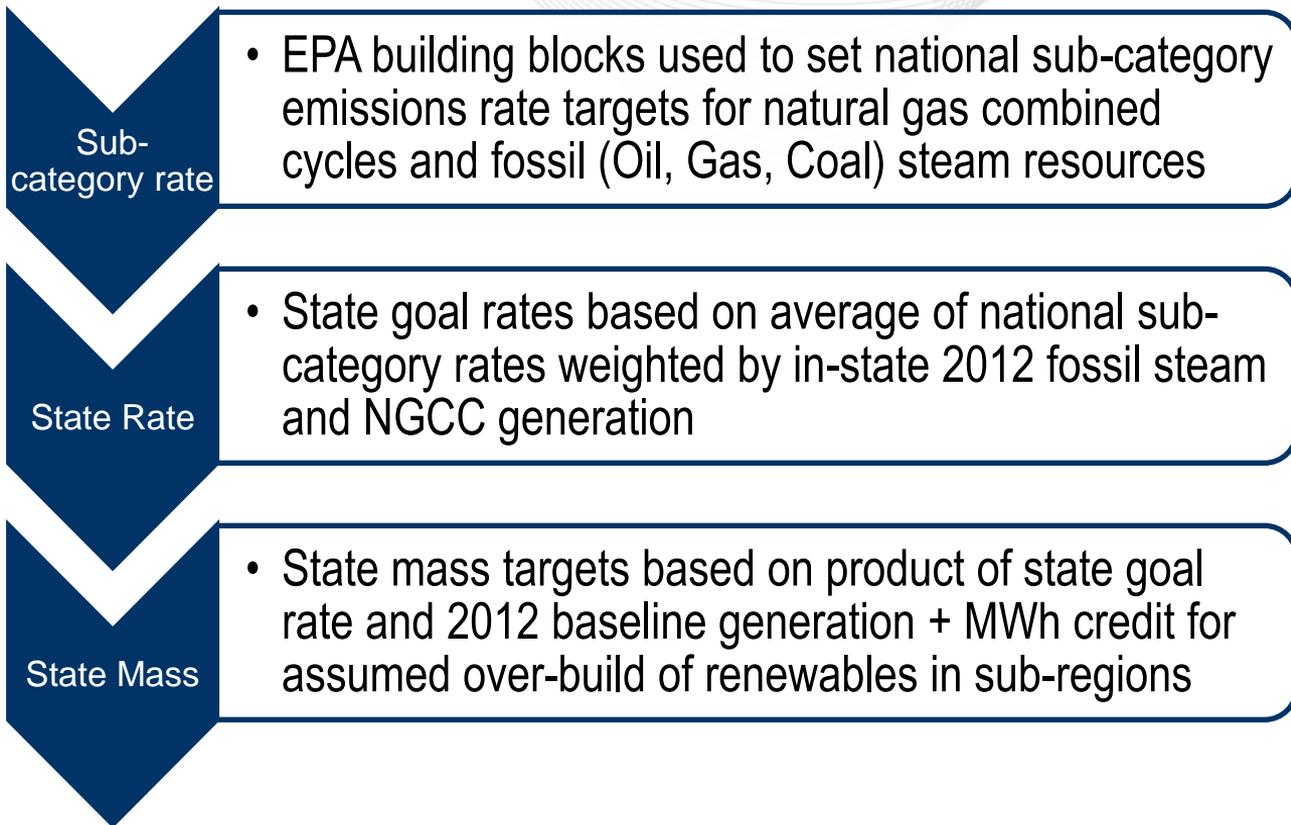
Proposed Rule: State Portfolio Rate



Final Rule: EGU Sub-category Rates



Final Rule Target Setting Procedure



Clean Power Plan Analysis Update

What will be the economic and reliability impacts to states

What is my state's bottom line due to trading versus not using a trading option

What happens to resource diversity and what does it mean for baseload resources

What is the difference between an emissions market trading seam and an electric market seam

What happens if my plan diverges from what most of the other PJM states submit in their compliance plans

Alright, trading makes sense but rate or mass

Detailed Results by Individual State and/or PJM region

Reliability

Capacity added /retired
by LDA and RTO
region

Transfer capability for
reactive interfaces

Generation and Load
Deliverability tests
results

Electric Market

Locational marginal
prices and energy
market load payments

Facility level
transmission
congestion

Percentage of
generation by prime
mover and fuel type

Environmental

Carbon dioxide prices,
total allowance
supply/demand

Resource entry
capital costs

Emission rate credit
production and
consumption

Final Rule Analysis Timeline

