TEANECK BOARD OF EDUCATION

COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Teaneck, New Jersey

COMPREHENSIVE ANNUAL

FINANCIAL REPORT

of the

Teaneck Board of Education

Teaneck, New Jersey

For The Fiscal Year Ended June 30, 2010

Prepared by

Business Office

TEANECK BOARD OF EDUCATION
TABLE OF CONTENTS

		Page
INTRODUCTORY SECTION		
Letter of Transmittal		i-vii
Organizational Chart		viii
Roster of Officials		ix
Consultants and Advisors		x
FINANCIAL SECTION		
Independent Auditors' Report		1-2
REQUIRED SUPPLEMENTARY INFORMATION – PART I		
Management's Discussion and Analysis		3-15
Basic Financial Statements		
A. District-wide Financial Statements		
A-1	Statement of Net Assets	16
A-2	Statement of Activities	17
B. Fund Financial Statements		
Governmental Funds		
B-1	Balance Sheet	18
B-2	Statement of Revenues, Expenditures, and Changes in Fund Balances	19
B-3	Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities	20
Proprietary Funds		
B-4	Statement of Net Assets	21
B-5	Statement of Revenues, Expenses, and Changes in Net Assets	22
B-6	Statement of Cash Flows	23
Fiduciary Funds		
B-7	Statement of Fiduciary Net Assets	24
B-8	Statement of Changes in Fiduciary Net Assets	25
Notes to the Basic Financial Statements		26-48
REQUIRED SUPPLEMENTARY INFORMATION – PART II		
C. Budgetary Comparison Schedules		
C-1	Budgetary Comparison Schedule – General Fund	49-60
C-2	Budgetary Comparison Schedule – Special Revenue Fund	61
C-3	Notes to Budgetary Comparison Schedule – Budget (Non-GAAP) and Actual – General and Special Revenue Funds	62

TEANECK BOARD OF EDUCATION
TABLE OF CONTENTS

		Page
REQUIRED SUPPLEMENTARY INFORMATION – PART II (Continued)		
D.	**School Level Schednles - Not Applicable**	
	Special Revenue Fund	
E-1	Combining Schedule of Revenues and Expenditures Special Revenue Fund – Budgetary Basis	63-66
E-2	Preschool Education Aid - Schedule of Expenditures – Budgetary Basis – Not Applicable	67
	Capital Projects Fund	
F-1	Summary Schedule of Project Expenditures	68
F-2	Summary Schedule of Revenues, Expenditures and Changes in Fund Balance – Budgetary Basis	69
F-2a-F-2u	Schedule of Project Revenues, Expenditures, Project Balances and Project Status	70-78
G.	**Proprietary Funds**	
	Enterprise Fund	
G-1	Combining Statement of Net Assets – Not Applicable	79
G-2	Combining Statement of Revenues, Expenses and Changes in Fund Net Assets – Not Applicable	79
G-3	Combining Statement of Cash Flows – Not Applicable	79
	Internal Service Fund – Not Applicable	
H.	**Fiduciary Funds**	
H-1	Combining Statement of Fiduciary Net Assets	80
H-2	Combining Statement of Changes in Fiduciary Net Assets – Not Applicable	81
H-3	Student Activity Agency Fund - Schedule of Receipts and Disbursements	82
H-4	Payroll Agency Fund - Schedule of Receipts and Disbursements	83
I.	**Long-Term Debt**	
I-1	Schedule of Serial Bonds	84
I-2	Schedule of Obligations under Capital Leases – Not Applicable	86
I-3	Budgetary Comparison Schedule – Budget and Actual	86

TEANECK BOARD OF EDUCATION
TABLE OF CONTENTS

		Page
J.	**STATISTICAL SECTION (Unaudited)**	
Financial Trends		
J-1	Net Assets by Component	87
J-2	Changes in Net Assets	88-89
J-3	Fund Balances – Governmental Funds	90
J-4	Changes in Fund Balances – Governmental Funds	91-92
J-5	General Fund Other Local Revenue by Source	93
Revenue Capacity		
J-6	Assessed Value and Actual Value of Taxable Property	94
J-7	Direct and Overlapping Property Tax Rates	95
J-8	Principal Property Taxpayers	96
J-9	Property Tax Levies and Collections	97
Debt Capacity		
J-10	Ratios of Outstanding Debt by Type	98
J-11	Ratios of General Bonded Debt Outstanding	99
J-12	Direct and Overlapping Government Activities Debt	100
J-13	Legal Debt Margin Information	101
Demographic and Economic Information		
J-14	Demographic and Economic Statistics	102
J-15	Principal Employers	103
Operating Information		
J-16	Full Time Equivalent District Employees by Function/Program	104
J-17	Operating Statistics	105
J-18	School Building Information	106
J-19	Schedule of Required Maintenance for School Facilities	107
J-20	Schedule of Insurance	108
K.	**SINGLE AUDIT SECTION**	
K-1	Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards	109-110
K-2	Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance With OMB Circular A-133 and New Jersey OMB Circular Letter 04-04	111-112
K-3	Schedule of Expenditures of Federal Awards	113
K-4	Schedule of Expenditures of State Financial Assistance	114-115
K-5	Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance	116-117
K-6	Schedule of Findings and Questioned Costs	118-125
K-7	Summary Schedule of Prior Year Audit Findings	126

INTRODUCTORY SECTION

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September 28, 2010

Honorable President and
Members of the Board of Education
Teaneck Public School District
County of Bergen, New Jersey

Dear Board Members:

I am pleased to submit The Comprehensive Annual Financial Report of the Teaneck Public School District (hereafter the "District") for the fiscal year ending June 30, 2010. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the District. To the best of our knowledge, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and the results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

Governmental Accounting Standards Board (GASB) requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. Teaneck Public School's MD&A can be found immediately following the "Independent Auditors' Report".

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the independent auditor's report, management's discussion and analysis (MD&A) and the basic financial statements including the districtwide financial statements presented in conformity with Governmental Accounting Standards Board Statement No. 34. The basic financial statements also include individual fund financial statements, notes to the financial statements and required supplemental information (RSI). The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments and the U.S. Office of Management and Budget Circular A-133, "Audits of State and Local Governments and Non-Profit Organizations", and the New Jersey OMB Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments". Information related to this single audit, including the auditor's report on the internal

control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the supplementary information section of this report.

1) REPORTING ENTITY AND ITS SERVICES

The Teaneck Public School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board as established by GASB No. 14. All funds of the District are included in this report. The Teaneck Board of Education and all of its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, as well as special education for handicapped students through the age of 21. In the 2009-2010 fiscal year, the District's official enrollment was 4,303 resident students, which is 111 students more than the previous year's enrollment. The following details the changes in the student enrollment of the District over the last ten years:

Official Enrollment (October 15 annual count date)

Fiscal Year	Student Enrollment	Percent Change
2009-2010	4,303	+2.6%
2008-2009	4,192	-1.3%
2007-2008	4,245	-5.6%
2006-2007	4,482	-1.0%
2005-2006	4,526	+6.0%
2004-2005	4,256	-3.1%
2003-2004	4,387	-1.8%
2002-2003	4,465	+2.2%
2001-2002	4,367	+1.0%
2000-2001	4,324	-3.6%

These figures exclude enrollments for in-district preschool students and nonpublic school students residing in the township for which funds are appropriated and expended in the school district budget.

2) ECONOMIC CONDITION AND OUTLOOK

The macro-economic environment for the past fiscal year has been characterized by many as the worst economic downturn since the Great Depression of the 1930's. While the economy today is showing signs of positive economic growth, there are still many uncertainties for the future. The unemployment rate in Teaneck increased from 4.1% to 7.5% from 2008 to 2009, according to the Bureau of Labor Statistics. Per capita income for Bergen County increased to $67,696 for 2008, compared to the revised New Jersey Department of Labor and Workforce Development income data of $67,113 for 2007.

In accordance with mandates by the state, the District's budget continues to include line items for Charter School expenditures. In fiscal year 2009-2010, there were three schools serving students' kindergarten through 8th grade to which Teaneck students attended, Teaneck Community Charter School, Englewood Charter School on the Palisades and Bergen Arts & Science Charter School. The 2009-2010 budget included $4,278,434 expended for tuition and transportation to these charter schools. The Charter High School for Environmental and Civics Studies, which was approved by the state for 2009-10 was not developed. Shalom Academy Charter School made application to the Commissioner of Education to open in September 2010, but the charter has not been granted.

The major funding source for the operating budget continues to be local property taxes. The local tax levy funded 91.2% of the 2007-2008 budget and 86.7% of the 2008-2009 budget. The reliance on the local taxpayers to fund the majority of the District's budget will likely continue under the new School Funding Reform Act of 2008. According to the State's Office of School Funding, the District's tax levy exceeds the local fair share and the district's total budget exceeds the "adequacy model' used to determine total state aid.

3) MAJOR INITIATIVES

As the stewards of our children's educational future, the Teaneck Public School District has high expectations of each teacher, administrator, and all support personnel, an expectation that only excellence will be acceptable in the provision of the educational program in the coming years. We have high expectations for our community partners and parents that they will engage with us in this educational effort providing much needed support to our system and children. We have high expectations and high demands for our students that they will come to school each day with a willingness and desire to learn and to work hard towards obtaining the knowledge and experiences offered to them.

The 2010 budget defeat created a situation requiring the District to make swift and difficult decisions about staff and programs. Close scrutiny of operations and personnel, during the summer of 2010, resulted in the ultimate salvaging of priority programs and personnel that did not seem probable when the process began. The Superintendent's goals for 2010-2011 are intended to forward the mission of the Teaneck Public School District. The goals focus on improving student achievement through curriculum modification, data collection/analysis, student support, professional development and ever improving communication with parents/guardians. These goals are intended to be realistic and attainable to ensure that we continue on our road to developing a culture of ongoing improvement. Our overarching goal remains: to foster a commitment from the Teaneck Public School community and the community at large to provide a quality education for all students.

STUDENT ACHIEVEMENT:
Goal: Develop a framework for increasing student achievement for all students while simultaneously eliminating achievement gaps.

ACCOUNTABILITY:
Goal: Increase Organizational effectiveness and efficiency.

ASSESSMENT AND EVALUATION:
Goal: Implement a protocol that assesses the effectiveness of administrators and other instructional staff in improving student achievement.

CLIMATE:
Goal: Provide a positive climate and a safe, secure, cooperative and respectful environment of mutual support, teamwork, shared responsibility, and success that promotes character development, physical and mental health and thereby supports student achievement.

COMMUNITY AND FAMILY ENGAGEMENT:
Goal: Actively engage family and community members as partners in raising and maintaining high student achievement.

BOARD OF EDUCATION
Goal: Superintendent and Board of Education function as a leadership team committed to improving student achievement.

Instructional Initiatives

Instructional initiatives for the 2009-2010 school year were congruent with District goals. During the year, curriculum was reviewed/revised to align with New Jersey Core Curriculum Content Standards and local values according to our five year cycle. An emphasis on student achievement in the areas of language arts literacy and mathematics resulted in targeted professional development that focused teaching staff on using tools and strategies to meet students' strengths and needs and the collection/analysis of data to inform teaching practice.

Early learning was the focus of our "Tools of the Mind" PK pilot. Students in one three year old and one four year old class were the target of this exciting initiative. A third grade reading supplement, "Good Habits Great Readers", was successfully launched to provide an improved foundation in literacy for our students, The Read 180 Program was revisited at the middle and high school levels and, as a result, was expanded in some areas and reduced in others. The thoughtful use of the Measurement of Academic Progress (MAP) data in grades 5 – 8 continued to be a priority. Common core writing assessments for grades 1-11 were developed. New protocols and practices for handwriting were integrated into the curriculum.

Kindergarten – grade 12 mathematics teachers built on prior work of developing core assessments that would provide further information about the alignment of our curriculum to standards and the success of our instruction. New textbooks for Introduction to Statistics and Calculus, AP Statistics, Calc AB and Algebra I were purchased. The Algebra I course at Teaneck High School was rewritten to reflect changes in the NJCCCS.

Program changes and revised curriculum occurred in other content areas as well as in literacy and mathematics. The Full Option Science System (FOSS) was further implemented in grades K-6, with the addition of new units of study and professional development that focused on teaching literacy skills through the study of science. Social Studies texts for grade 8 were purchased to reflect new units of study and cross-curricular content. Updated maps and globes were obtained for the elementary schools.

Further work was accomplished to serve the needs of our special education students. Based upon our needs assessment, the department continued the implementation of professional development opportunities for teams of general education teachers and their in-class support partners. After school programs for at-risk learners in grades 1-8 also partnered special education teachers and general education counterparts. Social Skills training was offered to most general education teachers as well as their special education partners. The District furthered developed its program for Autistic youngsters, planning for a $7^{th}/8^{th}$ grade class at one of our middle schools.

Analysis of summer programs resulted in modifications to the summer literacy and mathematics academy, changes in the after school support programs 1-8 and the addition of a Saturday Academy for Literacy and Mathematics, which provided our 7^{th} and 8^{th} graders with an alternative to after school support.

The year-long transition from our old Student Information System (SASI) to Skyward resulted in modifications of our scheduling program and improved access to student grades and other information for parents and guardians. The timing was also right to revise our elementary report card and to bring that online as well. As we launch the Family Access initiative this November, we look forward to providing our families with more and better information about student assignments and progress and improved access to the professionals who teach their children.

Facilities Improvement
The Replacement of the Elevator Cab in Benjamin Franklin Middle School was completed in the summer of 2010. The Installation of an Emergency Generator at Eugene Field School to protect the District's core communication and data infrastructure was started in the summer of 2010 and will be completed in November 2010.

Over the past couple of years the District had started the implementation a five year plan for roof replacements on all of its 8 Buildings. To date the roofs have been replaced on Lowell School, Whittier School, and Thomas Jefferson Middle School. The Eugene Field School Roof Replacement Project is scheduled to be completed in the spring of 2011. The District has received grant approval from the NJSDA for the first phase of the Roof Replacement at Teaneck High School. The District is currently in the process of looking into finding funding for this project, so that it can enter into the grant agreement and hopefully implement it in the summer of 2011. The balance of the roof replacement projects including the second phase of the Teaneck High School, Benjamin Franklin Middle School, Bryant and Hawthorne Schools are scheduled to take place over the next three years provided that the District can find the funding.

The District received an Energy Audit Grant in 2010 through the NJ Clean Energy Program. The Energy Audit was performed throughout the District in order to evaluate potential ECRM projects (Energy Conservation Retrofit Measures). The focus is on reducing energy usage, generating renewable energy, and ultimately reducing the utility expenses. These projects include Lighting Retrofits, Boiler Replacements, Installation of Digital Temperature Controls, Installation of Variable Speed Pumps, Replacement of Roof Top HVAC Units, and Installation of Solar Panels. The District is currently working with the Board's Architect to determine the projects to be implemented along with the funding approach that best suits the District.

4) INTERNAL ACCOUNTING CONTROLS

Management of the district is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are complied to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the district also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by District management.

As a part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the district has complied with applicable laws and regulations.

5) BUDGETARY CONTROLS

In addition to the internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project length budgets are approved for capital improvements and accounted for in the capital

projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section of this report.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2010. These are re-appropriated automatically into the following fiscal year, and as a result, increase the approved budget.

6) ACCOUNTING SYSTEM AND REPORTS

The district's accounting records reflect New Jersey Statutes (N.J.S.A. 18:4-14) that requires a uniform system of double-entry bookkeeping consistent with the generally accepted accounting principles, (GAAP) established by GASB for use in all school districts.

The accounting system of the District is organized on the basis of funds in accordance with the Uniform Minimum Chart of Accounts (Handbook 2R2) for New Jersey Public Schools. These funds are explained in the Notes to the Financial Statements.

The District continues to maintain a budgetary/finance software package which provides decentralized access to requisitions, purchase order status, account records and program reporting. Appropriate internal controls are established for both purchasing and line item expenditures.

7) DEBT ADMINISTRATION

As of June 30, 2010, the district has 4 outstanding general obligation bond issues. The first issuance was April 2001 to finance construction projects at Teaneck High School, Benjamin Franklin Middle School and Thomas Jefferson Middle School. The debt maturity is July 2014 and the outstanding principal is $1,695,000. The second issuance was February 2003 and also matures in July 2014. This was a refinancing of a previous bond issuance and the outstanding principal balance is $2,040,000. The third issue, financed in February 2003, relates to the district's Early Retirement Pension Obligation. Previously, this obligation had been funded through the general current expense budget; however, funding the obligation through debt service was made possible in fiscal year 2003 by an act of the New Jersey Legislature. This issue has an 18-year repayment schedule that matures in July 2020. The outstanding principal balance is $4,565,000. Finally, the last issuance is the refinancing of the callable bonds issued in April 2001. The bonds were issued in July 2006 and mature in July 2030. The principal balance outstanding is $9,245,000. The refinancing of both the Early Retirement Pension Obligation and the 1993 Bond Issue will provide a net savings to the taxpayers of Teaneck of $2 million over the life of the debt.

8) CASH MANAGEMENT

The investment policy of the District is guided in large part by state statute as detailed in the Notes to the Financial Statements. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUPDA was enacted in 1970 to protect Governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

9) RISK MANAGEMENT

The District is a member of the Northeast Bergen County School Board Insurance Group (NESBIG), a joint insurance pool comprised of forty school districts, for its entire insurance coverage, including but not limited to workers' compensation, general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property, contents and fidelity bonds.

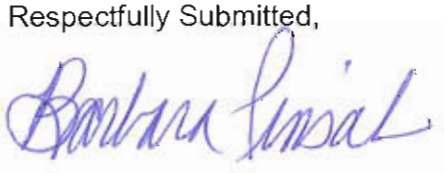
10) INDEPENDENT AUDIT

State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Lerch, Vinci, & Higgins, CPA's was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit was also designed to meet the requirements of the Single Audit Act Amendments and the related OMB Circular A-133 and State Treasury Circular Letter 04-04 OMB. The auditor's report on the basic financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

11) ACKNOWLEDGEMENTS

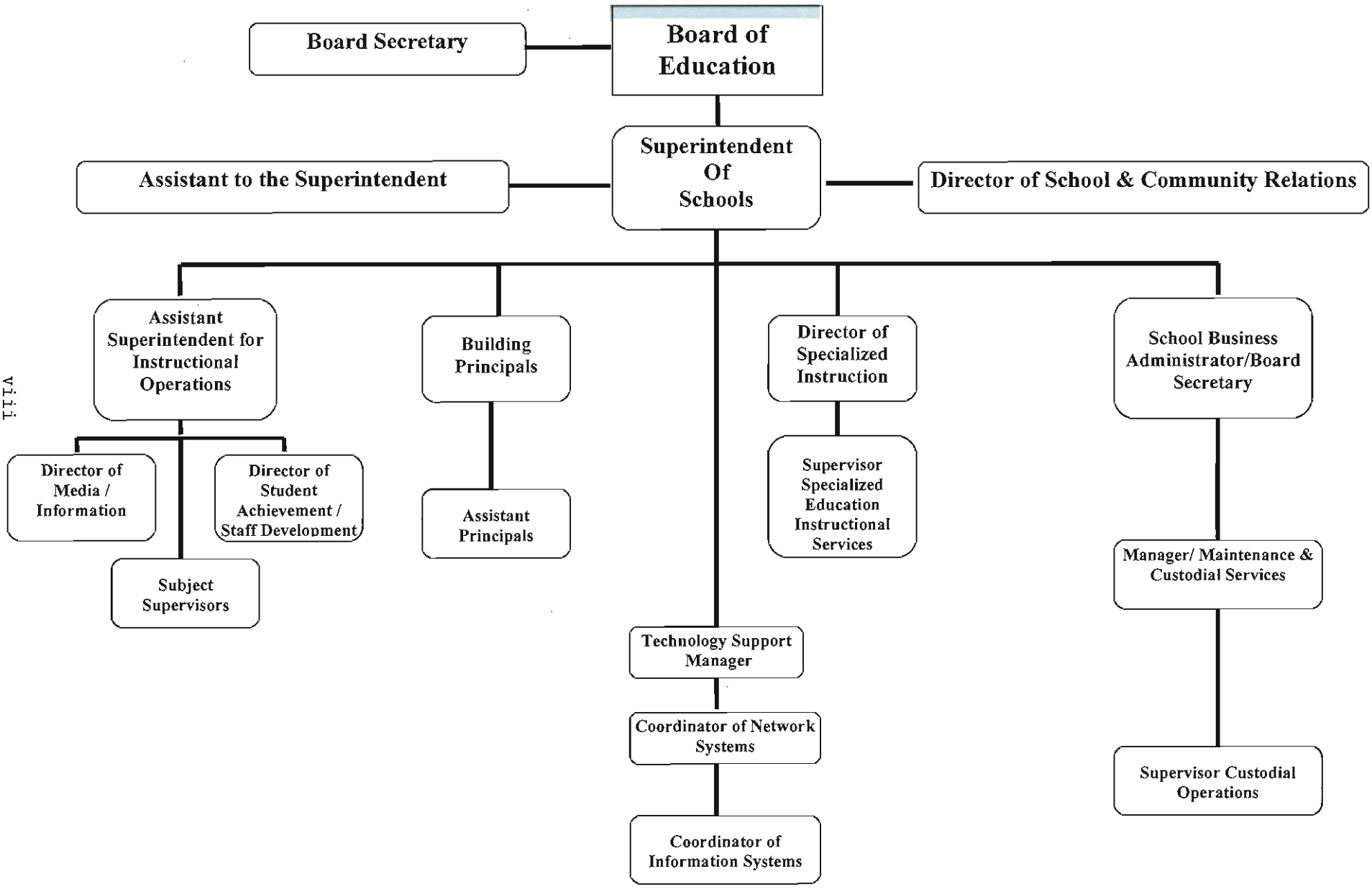
The administration wishes to express its appreciation to the entire business office staff, whose continued efforts and tenacity to ensure the implementation of GAAP and the Board of Education's business policies and regulations make the efficient operation of the district possible. The Business Office staff thanks the school district auditors for technical expertise and patience in providing guidance in accounting in general, and this report in particular.

Respectfully Submitted,



Barbara Pinsak
Interim Superintendent of Schools

Teaneck Public Schools
Administrative Organizational Chart
2009-2010



TEANECK BOARD OF EDUCATION
TEANECK, NEW JERSEY

ROSTER OF OFFICIALS
JUNE 30, 2010

MEMBERS OF THE BOARD	TERM EXPIRES
Dr. Ardie Walser, President	2011
Gervonn Rice, Vice President	2012
Margaret Angeli	2011
Herbert Burack	2012
Joseph Cliffe	2011
Dr. David Diuguid	2012
Margaret Fisher	2013
Dr. Henry Pruitt	2013
Sebastian Rodriguez	2013

OTHER OFFICIALS

A. Spencer Denham, Interim Superintendent of Schools

Sean Gately, Business Administrator/Board Secretary

Karla Starks, Coordinator of Fiscal Services/Assistant Board Secretary

Anthony Bianchi, Treasurer of School Monies

TEANECK PUBLIC SCHOOLS

Consultants and Advisors

Attorney

Schenck, Price, Smith, King
220 Park Avenue
Florham Park, NJ 07932

Auditor

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Fair Lawn, NJ 07410

Architect

DiCara/Rubino
30 Galesi Drive
Wayne, NJ 07470

Insurance Broker

LDP Consulting Group, Inc.
80 Lambert Lane
Lambertville, NJ 08530

Official Depository

TD Bank
540 River Street
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FINANCIAL SECTION

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DONNA L. JAPHET, CPA, PSA
JULIUS B. CONSONI, CPA, PSA

ELIZABETH A. SHICK, CPA, RMA, PSA
ANDREW PARENTE, CPA, RMA, PSA
ROBERT W. HAAG, CPA, PSA
DEBORAH KOZAK, CPA, PSA
DEBRA GOLLE, CPA
CINDY JANACEK, CPA, RMA
RALPH M. PICONE, CPA, RMA, PSA

INDEPENDENT AUDITORS' REPORT

Honorable President and Members
of the Board of Trustees
Teaneck Board of Education
Teaneck, New Jersey

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Teaneck Board of Education as of and for the fiscal year ended June 30, 2010, which collectively comprise the Board of Education's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Board of Education's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in the Government Auditing Standards, issued by the Comptroller General of the United States and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Teaneck Board of Education's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Teaneck Board of Education as of June 30, 2010, and the respective changes in financial position and cash flows, where applicable, thereof for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated September 28, 2010 on our consideration of the Teaneck Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The management's discussion and analysis and budgetary comparison information are not a required part of the basic financial statements but are supplementary information required by the accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Teaneck Board of Education's basic financial statements. The accompanying introductory section, combining fund financial statements, financial schedules and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. Additionally, the accompanying schedules of expenditures of federal awards and state financial assistance are presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations" and New Jersey OMB's Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid", and are not a required part of the basic financial statements. The combining fund financial statements and schedules of expenditures of federal awards and state financial assistance have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section, financial schedules and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Lerch, Vinci & Higgins, LLP

LERCH, VINCI & HIGGINS, LLP
Certified Public Accountants
Public School Accountants

Gary J. Vinci

Gary J. Vinci
Public School Accountant
PSA Number CS00829

Fair Lawn, New Jersey
September 28, 2010

MANAGEMENT'S DISCUSSION AND ANALYSIS

TEANECK BOARD OF EDUCATION

Management's Discussion and Analysis

This section of the Teaneck Board of Education's annual financial report presents our discussion and analysis of the District's financial performance during the fiscal year that ended on June 30, 2010. Please read it in conjunction with the transmittal letter at the front of this report and the District's financial statements, which immediately follows this section.

FINANCIAL HIGHLIGHTS

Key financial highlights for the 2009-2010 fiscal year include the following:

- The assets of the Teaneck Board of Education exceeded its liabilities at the close of the fiscal year by $25,235,459 (net assets).

- Overall revenues were $97,017,726. General revenues accounted for $80,950,373 or 83% of all revenues. Program specific revenues in the form of charges for services and grants and contributions accounted for $16,067,353 or 17% of total revenues.

- The school district had $99,358,905 in expenses; only $16,067,353 of these expenses were offset by program specific charges, grants or contributions. General revenues (predominantly property taxes) and available net assets were adequate to provide for these programs.

- As of the close of the current fiscal year, the District's governmental funds reported a combined ending fund balance of $5,212,658.

- The General Fund fund balance at June 30, 2010 was $4,382,439 a decrease of $4,127,444 when compared with the beginning balance at July 1, 2009.

TEANECK BOARD OF EDUCATION

Management's Discussion and Analysis

OVERVIEW OF THE FINANCIAL STATEMENTS

The financial section of the annual report consists of four parts – Independent Auditors' Report, required supplementary information which includes the management's discussion and analysis (this section), the basic financial statements, and supplemental information. The basic financial statements include two kinds of statements that present different views of the District:

- The first two statements are district wide financial statements that provide both short-term and long-term information about the District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the District, reporting the District's operations in more detail than the district-wide statements.
  - The governmental funds statements tell how basic services were financed in the short term as well as what remains for future spending.
  - Proprietary funds statements offer short-term and long-term financial information about the activities the district operated like businesses.
  - Fiduciary funds statements provide information about the financial relationships in which the District acts solely as a trustee or agent for the benefit of others to whom the resources belong.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

Figure A-1

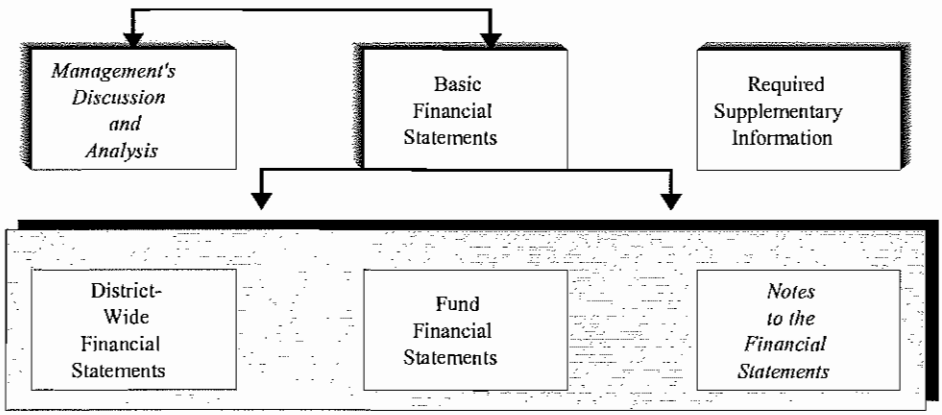


Figure A-2 summarizes the major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

Figure A-2

Major Features of the District-Wide and Fund Financial Statements

	Distriet-Wide Statements	Fund Financial Statements		
		Governmental Funds	Proprietary Funds	Fiduciary Funds
Scope	Entire district (exeept fiduciary funds)	The activities of the district that are not proprietary or fidueiary, such as regular instruetion, speeial Education and building maintenance	Activities the distriet operates similar to private businesses: Internal Servicc and Enterprise Funds	Instances in whieh the district administers resources on behalf of someone else, sueh as Unemployment, Payroll Ageney, and Student Activities
Required financial statements	Statements of net assets Statement of aetivities	Balance Sheet Statement of Revenues, Expenditures and changes in fund balances	Statement of Nct Assets Statement of revenue, expenses, and changes in fund net assets Statement of cash flows	Statements of Fiduciary net assets Statement of changes in fiduciary net assets
Accounting Basis and Measurement foeus	Accrual aeeounting and economic resources focus	Modified accrual accounting And current finaneial foeus	Accrual accounting and economic resourees focus	Accrual aceounting and eeonomie resourees Focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be Used up and liabilities that come due during the year or soon there after; no eapital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term	All assets and liabilities, both short-term and long-term funds do not currently contain capital assets.
Type of inflow/outflow information	All revenues and expenses during year, regardless of when cash is reeeived or paid	Revenues for which eash is reccived during or soon after the end of the Year; expenditures when goods or services have been reeeived and the related liability is due and payable.	All revenues and expenses during the year, regardless of when eash is rceeived or paid.	All additions and dedications during the year, regardless of when cash is rceeived or paid.

District-wide financial statements

The district-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net assets includes all of the District's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two district-wide statements report the District's net assets and how they have changed. Net assets – the difference between the District's assets and liabilities – is one way to measure the District's finaneial health or position.

Distriet-wide financial statements (continued)

- Over time, increases or decreases in the District's net assets are an indicator of whether its financial position is improving or deteriorating, respectively.

- To assess the overall health of the District you need to consider additional non-financial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

In the district-wide financial statements the District's activities are shown in two categories:

- *Governmental activities* – Most of the District's basic services are included here, such as regular and special education, transportation, administration and plant operations and maintenance. Property taxes and state aids finance most of these activities.

- *Business type activities* – These funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. The District's Food Service Fund and Community School Fund are included under this category.

Fund financial statements

The fund financial statements provide more detailed information about the District's funds – focusing on its most significant or "major" funds – not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by State law and bond covenants.

- The District establishes other funds to control and manage money for particular purposes or to show that it is properly using certain revenues (federal and state grants).

The District has three kinds of funds:

• *Governmental funds* – Most of the District's basic services are included in governmental funds, whieh generally foeus on (1) how eash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, we provide additional information at the bottom of the governmental funds statements that explains the relationship (or differences) between them.

• *Proprietary funds* – Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the District-wide statements.

Fund financial statements (continued)

Enterprise Funds – This fund is established to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that costs of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges. The District currently has two enterprise funds.

- Food Service (Cafeteria)
- Community School

• *Fiduciary funds* – The District is the trustee, or fiduciary, for assets that belong to others. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. All of the District's fiduciary activities are reported in a separate statement of fiduciary net assets and a statement of changes in fiduciary net assets. We exelude these activities from the district-wide financial statements because the District cannot use these assets to finance its operations.

Notes to the Basic Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the basic financial statements can be found following the basic financial statements.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the District's budget process. The District adopts an annual expenditure budget for the general, special revenue and debt service funds. A budgetary comparison statement has been provided for these funds as required supplementary information. The required supplementary information can be found following the notes to the financial statements.

Combining statements and schedules are presented immediately following the major budgetary comparisons.

DISTRICT-WIDE FINANCIAL ANALYSIS

Net assets may serve over time as a useful indicator of a government's financial position. In the case of the District, assets exceeded liabilities by $25,235,459 as of June 30, 2010. See Table A-1.

By far the largest portion of the District's net assets reflects its investment in capital assets (e.g., land and improvements, buildings and improvements, vehicles, furniture and equipment); less any related debt used to acquire those assets that are still outstanding. The District uses these capital assets to provide services to its students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Table A-1
Statement of Net Assets
As of June 30, 2010 and 2009

	Governmental Activities		Business-Type Activities		Total	
	2010	2009	2010	2009	2010	2009
Current Assets	$ 11,536,025	$ 11,889,553	$ 528,187	$ 684,524	$ 12,064,212	$ 12,574,077
Capital Assets	40,530,224	40,234,947	132,953	136,574	40,663,177	40,371,521
Total Assets	52,066,249	52,124,500	661,140	821,098	52,727,389	52,945,598
Other Liabilities	6,392,219	3,083,116	405,087	408,819	6,797,306	3,491,935
Long-Term Liabilities	20,694,624	21,877,025	-	-	20,694,624	21,877,025
Total Liabilities	27,086,843	24,960,141	405,087	408,819	27,491,930	25,368,960
Net Assets:						
Invested in Capital Assets, Net of Related Debt	27,900,242	26,966,982	132,953	136,574	28,033,195	27,103,556
Restricted	899,886	1,975,666			899,886	1,975,666
Unrestricted	(3,820,722)	(1,778,289)	123,100	275,705	(3,697,622)	(1,502,584)
Total Net Assets	$ 24,979,406	$ 27,164,359	$ 256,053	$ 412,279	$ 25,235,459	$ 27,576,638

Table A-2
Changes in Net Assets
For the Fiscal Years Ended June 30, 2010 and 2009

	Governmental Activities		Business-Type Activities		Total	
	2010	2009	2010	2009	2010	2009
Revenues						
Program Revenues						
Charges for Services	$ 189,164	$ 129,301	$ 1,449,404	$ 1,466,657	$ 1,638,568	$ 1,595,958
Operating Grants and Contributions	13,382,713	14,893,154	628,975	535,659	14,011,688	15,428,813
Capital Grants and Contributions	417,097	77,089			417,097	77,089
General Revenues						
Property Taxes	79,142,790	77,168,101			79,142,790	77,168,101
State and Federal Aid	1,684,442	1,376,462			1,684,442	1,376,462
Other	123,141	241,190	-	-	123,141	241,190
Total Revenues	94,939,347	93,885,297	2,078,379	2,002,316	97,017,726	95,887,613
Expenses						
Instruction						
Regular	34,139,305	32,850,320			34,139,305	32,850,320
Special Education	16,598,057	15,424,664			16,598,057	15,424,664
Other Instruction	4,861,567	4,490,700			4,861,567	4,490,700
Support Services						
Student and Instruction Related Serv.	14,235,446	13,209,300			14,235,446	13,209,300
School Administrative Services	4,200,508	4,088,235			4,200,508	4,088,235
General Administrative Services	1,410,162	1,789,267			1,410,162	1,789,267
Plant Operations and Maintenance	9,631,766	10,340,866			9,631,766	10,340,866
Pupil Transportation	5,134,633	5,101,656			5,134,633	5,101,656
Business and Other Support Services	1,790,946	1,376,200			1,790,946	1,376,200
Charter Schools	4,274,546	3,913,381			4,274,546	3,913,381
Interest on Long-Term Debt	847,364	887,725			847,364	887,725
Food Services			1,350,203	1,316,617	1,350,203	1,316,617
Community School	-	-	884,402	747,254	884,402	747,254
Total Expenses	97,124,300	93,472,314	2,234,605	2,063,871	99,358,905	95,536,185
Change in Net Assets	(2,184,953)	412,983	(156,226)	(61,555)	(2,341,179)	351,428
Net Assets, Beginning of Year	27,164,359	26,751,376	412,279	473,834	27,576,638	27,225,210
Net Assets, End of Year	$ 24,979,406	$ 27,164,359	$ 256,053	$ 412,279	$ 25,235,459	$ 27,576,638

Management's Discussion and Analysis

Governmental Activities. The District's total governmental activities' revenues, which includes State and Federal grants, were $94,939,347 for the year ended June 30, 2010, a less than 1 percent increase from the previous year. Property taxes of $79,142,790 represented 83% of revenues. Another significant portion of revenues is intergovernmental aid; total State, Federal and formula aid was $15,484,252. Another source of revenues is miscellaneous income which includes items such as rentals, prior year refunds, etc. and charges for services which includes tuition from other LEAs and transportation fees.

The total cost of all governmental activities programs and services was $97,124,300. The District's expenses are predominantly related to educating and caring for students. Instruction totaled $55,598,929 57% of total expenditures. Student support services, exclusive of administration, total $14,235,446 or 15% of total expenditures (See Table A-4).

Total governmental activities expenses surpassed revenues, decreasing net assets $2,184,953 from the previous year. This decrease is predominantly due to a reduction of state and the utilization of available surplus funds to balance the budget.

Table A-3 Revenues by Source- Governmental Activities
For Fiscal Year 2010

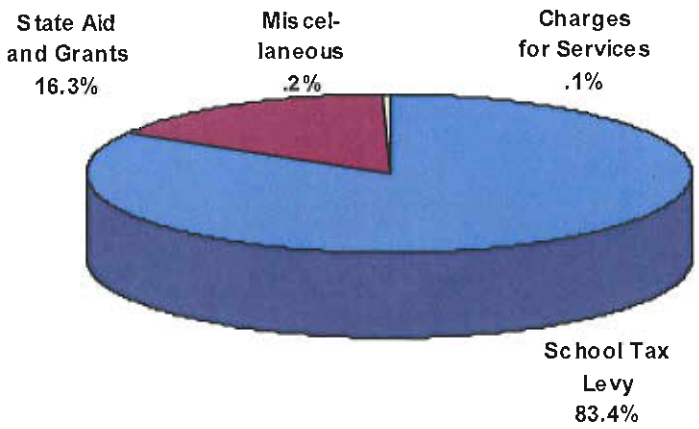
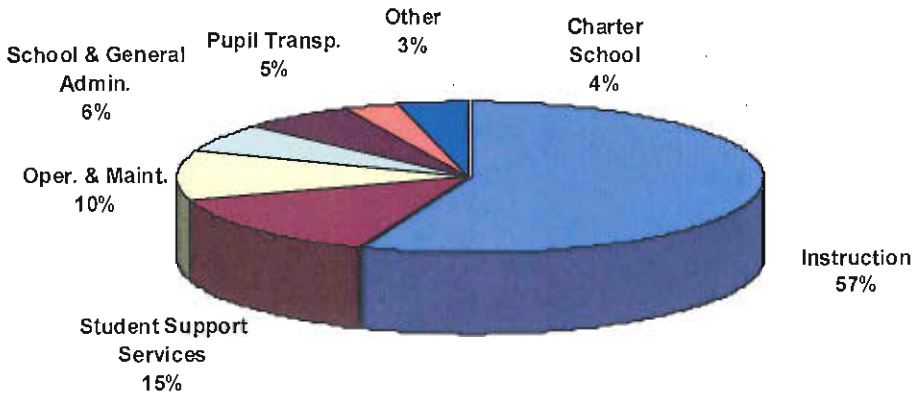


Table A-4 Expenditures by Type- Governmental Activities
For Fiscal Year 2010



Net Cost of Governmental Activities. The District's total cost of services was $97,124,300 for the fiscal year ended June 30, 2010. After applying program revenues, derived from charges for services of $189,164, operating grants and contributions of $13,382,713 and capital grants and contributions of $417,097 the net cost of services of the District was $83,135,326 for the fiscal year ended June 30, 2010. See Table A-5.

Table A-5
Total and Net Cost of Governmental Activities
For the Fiscal Years Ended June 30, 2010 and 2009

	Total Cost of Services		Net Cost of Services	
	2010	2009	2010	2009
Instruction				
Regular	$ 34,139,305	$ 32,850,320	$ 30,030,516	$ 28,826,322
Special Education	16,598,057	15,424,664	11,468,667	9,914,929
Other Instruction	4,861,567	4,490,700	4,357,000	4,027,375
Support Services				
Student and Instruction Related Svcs.	14,235,446	13,209,300	12,455,841	11,907,367
School Administrative Services	4,200,508	4,088,235	3,954,577	3,854,614
General Administrative Services	1,410,162	1,789,267	1,410,162	1,789,267
Plant Operations and Maintenance	9,631,766	10,340,866	8,858,727	9,787,355
Pupil Transportation	5,134,633	5,101,656	3,702,413	3,503,011
Business and Other Support Services	1,790,946	1,376,200	1,775,513	1,360,886
Charter Schools	4,274,546	3,913,381	4,274,546	2,513,919
Interest on Long-Term Debt	847,364	887,725	847,364	887,725
Total	$ 97,124,300	$ 93,472,314	$ 83,135,326	$ 78,372,770

Business-Type Activities – The District's total business-type activities revenues were $2,078,379 for the fiscal year ended June 30, 2010. Charges for services accounted for $1,449,404, or 70% of total revenues. Operating and Capital grants and contributions accounted for $628,975, or 30% of total revenue for the year.

The total cost of all business-type activities programs and services was $2,234,605 for the fiscal year ended June 30, 2010. The District's expenses are related to Food Service programs provided to all students, teachers and administrators within the District and the operation of the after school child care and adult education programs.

Total business-type activities expenses surpassed revenues by $156,226 reducing net assets from $412,279 to $256,053 at June 30, 2010.

FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Goverumental Fuuds

The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unreserved fund balance may serve as a useful measure of the District's net resources available for spending at the end of the fiscal year.

The financial performance of the District as a whole is reflected in its governmental funds as well. As the District completed the year, its governmental funds reported a combined fund balance of $5,212,658. As of June 30, 2009, the fund balance was $8,870,577. This reduction is predominately attributable to the district utilizing prior year fund balance to offset the current year expenditures. The amount is not reported as a revenue in the District's financial statements. The reduction can also be attributed to a reduction in state formula aid.

Revenues for the District's governmental funds were $94,939,347, while total expenses were $98,597,266. The net change in the fund balance for the year was a decrease of $3,657,919.

General Fund - The General Fund is the chief operating fund of the District and includes the primary operations in providing educational services to students from pre-kindergarten through grade 12 including pupil transportation activities and capital outlay projects.

The following schedule presents a comparison of General Fund Revenues for the fiscal years ended June 30, 2010 and 2009

	Year Ended June 30, 2010	Year Ended June 30, 2009	Amount of Increase (Decrease)	Percent Increase (Decrease)
Local Sources				
Property Tax Levy	$ 77,384,174	$ 75,400,085	$ 1,984,089	2.63%
Tuition	187,773	122,388	65,385	53.42%
Interest	34,349	68,081	(33,732)	-49.55%
State and Federal Sources	11,527,618	13,176,247	(1,648,629)	-12.51%
Miscellaneous	90,183	179,845	(89,662)	-49.86%
Total General Fund Revenues	$ 89,224,097	$ 88,946,646	$ 277,451	0.31%

Total General Fund Revenues increased by $277,451 or .31% over the previous year.

Local property taxes remained stable, increasing 2.63% over the previous year. State aid revenues decreased $1,648,629 or 12.51%. The decrease in State aid revenues is predominantly attributable to reductions in State formula aid. In addition, the State delayed an additional categorical State aid payment to the subsequent year. Tuition increased and interest income and miscellaneous revenues decreased from the previous year.

The following schedule presents a comparison of General Fund expenditures for the fiscal years ended June 30, 2010 and 2009.

	Year Ended June 30, 2010	Year Ended June 30, 2009	Amount of Increase (Decrease)	Percent Increase (Decrease)
Instruction	$ 34,398,290	$ 32,617,477	$ 1,780,813	5.46%
Support Services	53,000,431	51,385,425	1,615,006	3.14%
Capital Outlay	366,620	440,436	(73,816)	-16.76%
Charter School	4,274,546	3,913,381	361,165	9.23%
Total Expenditures	$ 92,039,887	$ 88,356,719	$ 3,683,168	4.17%

Total General Fund expenditures increased $3,683,168 or 4.17% from the previous year. The District experienced increases in both instruction and support services as well as in charter school tuition.

In 2009-2010 General Fund expenditures and other financing uses exceeded revenues by $4,127,444. As a result, total fund balance decreased to $4,382,439 at June 30, 2010. After deducting statutory transfers and reserves, the unreserved undesignated fund balance on a budgetary basis increased from $1,897,593 at June 30, 2009 to $2,774,603 at June 30, 2010. This increase is predominantly due to the increase in unbudgeted revenues for extraordinary aid and nonpublic transportation reimbursement funds.

Special Revenue Fund - The Special Revenue Fund includes all restricted Federal and State sources utilized in the operations of the district in providing educational services to students with special needs.

Revenues of the Special Revenue Fund were $3,539,537, for the year ended June 30, 2010. Federal sources accounted for 78% of the total Special Revenue Fund revenue for the year. Total Special Revenue Fund revenues increased $446,168 from the previous year. State sources increased $16,143, while Federal sources increased $418,850 and local sources increased $11,175.

Expenditures of the Special Revenue Fund were $3,539,537 instructional expenditures were $1,868,820 and expenditures for the support services were $1,670,717 of total expended for the year ended June 30, 2010.

Capital Projects - The capital projects revenues and other financing sources exceeded expenditures and other financing uses by $158,320 resulting in a fund balance of $501,370 at June 30, 2010. This increase is a result of the utilization of available funds for the completion of the District's new capital projects.

Proprietary Funds

The District maintains an Enterprise Fund to account for activities which are supported in part through user fees.

Enterprise Fund - The District uses Enterprise Funds to report activities related to the Food Services program as well as other business-type activities. The District's Enterprise Fund provides the same type of information found in the district-wide financial statements, business-type activities, but in more detail. Factors concerning the finances of this Fund have already been addressed in the discussion of the District's business-type activities.

GENERAL FUND BUDGETARY HIGHLIGHTS

The District's budget is prepared according to New Jersey Department of Education guidelines, and is based on accounting for certain transactions on the basis of cash receipts, disbursements and encumbrances. The most significant budgetary fund is the General Fund.

Over the course of the year, the District revised the annual operating budget several times. These budget amendments fall into two categories

- Implementing budgets for specially funded projects, which include both federal and state grants, reinstating prior year purchase orders being carried over, and budgeting for clearing, resale, and gifts.
- Increases in appropriations for the funding of capital projects approved in the Long-Range Facilities Plan.

CAPITAL ASSETS

The District's investment in capital assets for its governmental and business type activities as of June 30, 2010 amounts to $40,663,177 (net of accumulated depreciation). The capital assets consist of land, land improvements, buildings, building improvements, computers, specialized machinery and various other types of equipment. Depreciation charges for fiscal year 2009-10 amounted to $1,312,926 for governmental activities and $24,919 for business-type activities.

Capital Assets at June 30, 2010 and 2009
(Net of Accumulated Depreciation)

	Governmental		Business-Type		Total	
	2010	2009	2010	2009	2010	2009
Land	$ 1,601,471	$ 1,601,471			$ 1,601,471	$ 1,601,471
Improvements Other than Buildings	2,246,914	1,198,769			2,246,914	1,198,769
Building and Building Improvements	35,043,022	35,868,628			35,043,022	35,868,628
Machinery and Equipment	1,468,740	1,488,991	$ 132,953	$ 136,574	1,601,693	1,625,565
Construction in Progress	170,077	77,088	-	-	170,077	77,088
Total Capital Assets, Net	$ 40,530,224	$ 40,234,947	$ 132,953	$ 136,574	$ 40,663,177	$ 40,371,521

Additional information on the District's capital assets are presented in the "Notes to the Basic Financial Statements".

LONG TERM LIABILITIES

At year end, the District's long-term liabilities consisted of compensated absences payable of $3,383,352, bonds payable of $17,545,000 and claims and judgments of $17,157.

Additional information of the District's long-term liabilities is presented in the "Notes to the Basic Financial Statements".

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES

Many factors were considered by the District's administration during the process of developing the fiscal year 2010-2011 budget. The primary factors included the District's projected student population, anticipated state and federal aid as well as increasing salary and related benefit costs. In addition, the residents of the Township voted against the 2010-2011 budgeted tax levy and the governing body of the Township as permitted by New Jersey Statutes reduced the district tax levy by $6.5 million dollars for the 2010-2011 school year.

These indicators were considered when adopting the budget for fiscal year 2010-2011. Budgeted expenditures in the General Fund decreased $5,713,769 or 6% percent in fiscal year 2010-2011.

CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to demonstrate the District's aceountability for the money it receives. If you have questions about this report or need additional information contact the School Business Administrator/Board Secretary, Teaneek Board of Education, One Merrison Street, Teaneck, NJ 07666.

BASIC FINANCIAL STATEMENTS

TEANECK BOARD OF EDUCATION
STATEMENT OF NET ASSETS
AS OF JUNE 30, 2010

	Governmental Activities	Business-Type Activities	Total
ASSETS			
Cash and Cash Equivalents	$ 30,672	$ 466,141	$ 496,813
Receivables, net	11,144,607	57,897	11,202,504
Inventory		22,551	22,551
Internal Balance	21,298	(21,298)	
Prepaid Items	23,240	2,896	26,136
Deferred Charge	316,208		316,208
Capital Assets			
Not Being Depreciated	1,771,548		1,771,548
Being Depreciated, Net	38,758,676	132,953	38,891,629
Total Assets	52,066,249	661,140	52,727,389
LIABILITIES			
Accounts Payable	5,617,234	107,484	5,724,718
Accrued Interest Payable	385,060		385,060
Intergovernmental Payables	63,943		63,943
Unearned Revenue	325,982	297,603	623,585
Noncurrent Liabilities			
Due Within One Year	1,223,600		1,223,600
Due Beyond One Year	19,471,024	-	19,471,024
Total Liabilities	27,086,843	405,087	27,491,930
NET ASSETS			
Invested in Capital Assets, Net of Related Debt	27,900,242	132,953	28,033,195
Restricted for			
Debt Service	328,849		328,849
Capital Projects	571,037		571,037
Unrestricted	(3,820,722)	123,100	(3,697,622)
Total Net Assets	$ 24,979,406	$ 256,053	$ 25,235,459

The accompanying Notes to the Basic Financial Statements are an Integral Part of this Statement.

TEANECK BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Functions/Programs	Expenses	Program Revenues: Charges for Services	Program Revenues: Operating Grants and Contributions	Program Revenues: Capital Grants and Contributions	Net (Expense) Revenue and Changes in Net Assets: Governmental Activities	Net (Expense) Revenue and Changes in Net Assets: Business-Type Activities	Net (Expense) Revenue and Changes in Net Assets: Total
Governmental Activities							
Instruction							
Regular	$ 34,139,305		$ 4,108,789		$ (30,030,516)		$ (30,030,516)
Speeial Education	16,598,057	$ 187,773	4,941,617		(11,468,667)		(11,468,667)
Other Instruction	4,861,567		504,567		(4,357,000)		(4,357,000)
Support Services							
Student and Instruction Related Services	14,235,446		1,779,605		(12,455,841)		(12,455,841)
School Administrative Services	4,200,508		245,931		(3,954,577)		(3,954,577)
General Administrative Services	1,410,162				(1,410,162)		(1,410,162)
Plant Opcrations and Maintenance	9,631,766		355,942	$ 417,097	(8,858,727)		(8,858,727)
Pupil Transportation	5,134,633	1,391	1,430,829		(3,702,413)		(3,702,413)
Businces and Other Support Services	1,790,946		15,433		(1,775,513)		(1,775,513)
Charter Schools	4,274,546				(4,274,546)		(4,274,546)
Interest on Long-Term Debt	847,364	-	-	-	(847,364)	-	(847,364)
Total Governmental Activities	97,124,300	189,164	13,382,713	417,097	(83,135,326)	-	(83,135,326)
Business-Type Activities							
Food Service	1,350,203	751,458	583,395			$ (15,350)	(15,350)
Community School	884,402	697,946	45,580	-	-	(140,876)	(140,876)
Total Business-Type Activities	2,234,605	1,449,404	628,975	-	-	(156,226)	(156,226)
Total Primary Government	$ 99,358,905	$ 1,638,568	$ 14,011,688	$ 417,097	(83,135,326)	(156,226)	(83,291,552)
General Revenues:							
Taxes:							
Property Taxes, Levied for General Purposes, Net					77,384,174		77,384,174
Taxes Levied for Debt Serviee					1,758,616		1,758,616
Federal and State Aid -Unrestricted					1,684,442		1,684,442
Investment Earnings					34,349		34,349
Miscellaneous Income					88,792	-	88,792
Total General Revenues					80,950,373	-	80,950,373
Change in Net Assets					(2,184,953)	(156,226)	(2,341,179)
Net Assets, Beginning of Year					27,164,359	412,279	27,576,638
Net Assets, End of Year					$ 24,979,406	$ 256,053	$ 25,235,459

The accompanying Notes to the Basic Financial Statements are an integral part of this statement

FUND FINANCIAL STATEMENTS

TEANECK BOARD OF EDUCATION
GOVERNMENTAL FUNDS
BALANCE SHEET
AS OF JUNE 30, 2010

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
ASSETS					
Cash and Cash Equivalents	$ 30,672				$ 30,672
Receivables (Net)					
Receivables From Other Governments	399,829	$ 826,441	$ 9,786,045		11,012,315
Other Receivables	63,015	69,277			132,292
Due from Other Funds	9,138,763			$ 328,849	9,467,612
Prepaid Expense	23,240	-	-	-	23,240
Total Assets	$ 9,655,519	$ 895,718	$ 9,786,045	$ 328,849	$ 20,666,131
LIABILITIES AND FUND BALANCES					
Liabilities					
Aeeounts Payable	$ 5,273,080	$ 303,632	$ 40,522		$ 5,617,234
Due to Other Funds		440,417	9,005,897		9,446,314
Intergovernmental Payable					
State		58,378			58,378
Other		5,565			5,565
Deferred Revenue	-	87,726	238,256	-	325,982
Total Liabilities	5,273,080	895,718	9,284,675	-	15,453,473
Fund Balanees					
Reserved for					
Eneumbranees	232,411		287,058		519,469
Capital Reserve Aeeount	327,029				327,029
Capital Reserve Aeeount -Designated for Subsequent Year's Expenditures	244,008				244,008
Legally Restrieted-Payment of Debt Service			3,710		3,710
Legally Restricted - Designated for Subsequent Year's Expenditures	500,000				500,000
Excess Surplus - Designated for for Subsequent Year's Expenditures	2,223,502				2,223,502
Excess Surplus	177,435				177,435
Unreserved, reported in:					
Designated for Subsequent Year's Expenditures				$ 328,848	328,848
General Fund	678,054				678,054
Capital Projects Fund			210,602		210,602
Debt Serviec Fund	-	-	-	1	1
Total Fund Balanees	4,382,439	-	501,370	328,849	5,212,658
Total Liabilities and Fund Balances	$ 9,655,519	$ 895,718	$ 9,786,045	$ 328,849	

Amounts reported for governmental activities in the statement of net assets (A-1) are different beeause:	
Capital assets used in governmental activities are not financial resourees and therefore are not reported in the funds. The cost of the assets is $61,352,526 and the accumulated depreciation is $20,822,302.	40,530,224
The District has financed capital assets throngh the issuance of serial bonds and long-term lease obligations. The interest accrual at year end is:	(385,060)
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Note 2)	(20,378,416)
Net Assets of Governmental Activities	$ 24,979,406

TEANECK BOARD OF EDUCATION
GOVERNMENTAL FUNDS
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
REVENUES					
Local Sources					
Local Property Tax Levy	$ 77,384,174			$ 1,758,616	$ 79,142,790
Tuition	187,773				187,773
Transportation	1,391				1,391
Interest	34,349				34,349
Miscellaneous	88,792	$ 240,489	-	-	329,281
Total - Local Sources	77,696,479	240,489	-	1,758,616	79,695,584
State Sources	11,481,468	520,851	$ 417,097		12,419,416
Federal Sources	46,150	2,778,197	-	-	2,824,347
Total Revenues	89,224,097	3,539,537	417,097	1,758,616	94,939,347
EXPENDITURES					
Current					
Regular Instruction	33,516,682	627,493			34,144,175
Special Education Instruction	15,356,653	1,241,327			16,597,980
Other Instruction	4,859,251				4,859,251
Support Services					
Student and Instruction Related Services	12,622,255	1,603,896			14,226,151
General Administrative Services	1,508,645				1,508,645
School Administrative Services	4,155,819				4,155,819
Plant Operations and Maintenance	8,520,674				8,520,674
Pupil Transportation	5,067,810	66,821			5,134,631
Business and Other Support Services	1,790,932				1,790,932
Transfer to Charter Schools	4,274,546				4,274,546
Debt Service					
Principal				945,000	945,000
Interest and Other Charges				831,259	831,259
Capital Outlay	366,620	-	1,241,583	-	1,608,203
Total Expenditures	92,039,887	3,539,537	1,241,583	1,776,259	98,597,266
Excess (Deficiency) of Revenues Over Expenditures	(2,815,790)	-	(824,486)	(17,643)	(3,657,919)
OTHER FINANCING SOURCES (USES)					
Transfers In			1,311,654	328,848	1,640,502
Transfers Out	(1,311,654)	-	(328,848)	-	(1,640,502)
Total Other Financing Sources and Uses	(1,311,654)	-	982,806	328,848	-
Net Change in Fund Balances	(4,127,444)	-	158,320	311,205	(3,657,919)
Fund Balance, Beginning of Year	8,509,883	-	343,050	17,644	8,870,577
Fund Balance, End of Year	$ 4,382,439	$ -	$ 501,370	$ 328,849	$ 5,212,658

TEANECK BOARD OF EDUCATION
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Total Net Change in Fund Balances - Governmental Funds (Exhibit B-2)		$ (3,657,919)
Amounts reported for governmental aetivities in the statement of aetivities (A-2) are different beeause:		
Capital outlays are reported in governmental funds as expenditures. However, in the statement of aetivities, the cost of those assets is alloeated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreeiation in the period.		
Depreciation Expense	$ (1,312,926)	
Capital Outlays	1,608,203	
		295,277
Repayment of debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.		
Bond Principal		945,000
In the statement of activities, interest on long-term debt in the statement of aetivities is acerued, regardless of when due. In the governmental funds, interest is reported when due. The decrease in the accrued interest is an addition in the reconeiliation.		19,693
The issuance of long-term debt (aecrued insuranee liability and capital leases) provides eurrent financial resources to governmental funds, while the repayment of the prineipal of long term debt eonsumes the eurrent finaneial resourees of governmental funds. Neither transaction, however, has any effeet on net assets. This amount is the net effeet of these differences in the treatment of long term debt and related items.		
Aecrued Insuranee Liability		(594)
Governmental funds report the effeet of issuanee eosts, premiums, diseounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of aetivities.		
Amortization of Deferred Amount on Refunding	(24,405)	
Amortization of Original Issuanee Premium	2,092	
Amortization - Bond Issuanee Costs	(13,485)	
		(35,798)
In the statement of aetivities, eertain operating expenses, e.g., eompensated absences (vaeations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of finaneial resourees used (paid). When the earned amount exeeeds the paid amount, the difference is reduetion in the reconeiliation; when the paid amount exeeeds the earned amount the difference is an addition to the reeonciliation.		249,388
Change in Net Assets of Governmental Aetivities (Exhibit A-2)		$ (2,184,953)

The accompanying Notes to the Basic Finaneial Statements are an Integral Part of this Statement.

TEANECK BOARD OF EDUCATION
PROPRIETARY FUNDS
STATEMENT OF NET ASSETS
AS OF JUNE 30, 2010

	Business-Type Activities-Enterprise Funds		
	Food Services	Community School	Totals
ASSETS			
Current Assets			
Cash and Cash Equivalents	$ 128,289	$ 337,852	$ 466,141
Intergovernmental Accounts Receivable	44,479		44,479
Other Receivables	13,418		13,418
Inventories	22,551		22,551
Prepaid Items	-	2,896	2,896
Total Current Assets	208,737	340,748	549,485
Noncurrent Assets			
Machinery and Equipment	421,142	9,607	430,749
Less: Accumulated Depreciation	(288,189)	(9,607)	(297,796)
Total Noncurrent Assets	132,953	-	132,953
Total Assets	341,690	340,748	682,438
LIABILITIES			
Current Liabilities			
Accounts Payable	94,730	12,754	107,484
Unearned Revenue	12,914	284,689	297,603
Due to Other Funds	21,298	-	21,298
Total Current Liabilities	128,942	297,443	426,385
NET ASSETS			
Invested in Capital Assets	132,953	-	132,953
Unrestricted	79,795	43,305	123,100
Total Net Assets	$ 212,748	$ 43,305	$ 256,053

The accompanying Notes to the Basic Financial Statements are an Integral Part of this Statement.

TEANECK BOARD OF EDUCATION
PROPRIETARY FUNDS
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Business-Type Activities-Enterprise Funds		
	Food Services	Community School	Totals
OPERATING REVENUES			
Charges for Services			
Daily Sales-Reimbursable Programs	$ 696,292		$ 696,292
Special Functions	44,070		44,070
Vending Sales	11,096		11,096
Program Fees	-	$ 697,946	697,946
Total Operating Revenues	751,458	697,946	1,449,404
OPERATING EXPENSES			
Salaries and Employee Benefits	592,545	574,517	1,167,062
Purchased Professional and Technical Services		124,432	124,432
Contracted Services- Transportation		26,712	26,712
Communications/ Telephone	834	2,202	3,036
Postage		6,600	6,600
Travel	108	751	859
Other Purchased Services	82,058	62,670	144,728
Supplies and Materials	73,516	10,401	83,917
Depreciation	24,919		24,919
Cost of Sales	572,424		572,424
Miscellaneous	3,799	76,117	79,916
Total Operating Expenses	1,350,203	884,402	2,234,605
Operating Income/(Loss)	(598,745)	(186,456)	(785,201)
NONOPERATING REVENUES/(EXPENSES)			
State Sources			
School Lunch Program	21,575		21,575
School Breakfast Program	4,848		4,848
Federal Sources			
School Breakfast Program	65,057		65,057
National School Lunch Program	491,915		491,915
Local Sources	-	45,580	45,580
Total Nonoperating Revenues/ (Expenses)	583,395	45,580	628,975
Change in Net Assets	(15,350)	(140,876)	(156,226)
Total Net Assets, Beginning of Year	228,098	184,181	412,279
Total Net Assets, End of Year	$ 212,748	$ 43,305	$ 256,053

The accompanying Notes to the Basic Financial Statements are an Integral Part of this Statement.

TEANECK BOARD OF EDUCATION
PROPRIETARY FUNDS
STATEMENT OF CASH FLOWS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Business-Type Activities-Enterprise Funds		
	Food Services	Community School	Totals
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Customers	$ 746,610	$ 690,579	$ 1,437,189
Payments to Employees' Salaries and Benefits	(592,545)	(574,517)	(1,167,062)
Payments to Suppliers for Goods and Services	(676,989)	(280,229)	(957,218)
Net Cash Provided by (Used for) Operating Activities	(522,924)	(164,167)	(687,091)
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES			
State, Federal, and Local Sources	564,221	45,580	609,801
Net Cash Provided by Noncapital Financing Activities	564,221	45,580	609,801
Net Increase/(Decrease) in Cash and Cash Equivalents	41,297	(118,587)	(77,290)
Cash and Cash Equivalents, Beginning of Year	86,992	456,439	543,431
Cash and Cash Equivalents, End of Year	$ 128,289	$ 337,852	$ 466,141
Reconciliation of Operating (Loss) to Net Cash Provided by (Used for) Operating Activities			
Operating Income/ (Loss)	$ (598,745)	$ (186,456)	$ (785,201)
Adjustments to Reconcile Operating Income/(Loss) to Net Cash Used by Operating Activities			
Depreciation	24,919		24,919
USDA Commodities	58,746		58,746
Change in Assets and Liabilities			
(Increase)/Decrease in Accounts Receivable(net)	(4,848)		(4,848)
(Increase)/Decrease in Prepaid Items		20,015	20,015
Increase/(Decrease) in Accounts Payable	(5,942)	9,641	3,699
Increase/(Decrease) in Deferred Revenue	(64)	(7,367)	(7,431)
(Increase)/Decrease in Inventory	3,010	-	3,010
Total Adjustments	75,821	22,289	98,110
Net Cash Provided by (Used for) Operating Activities	$ (522,924)	$ (164,167)	$ (687,091)
Noncash Investing, Capital and Financing Activities			
Value Received - Food Distribution Program	$ 58,682		
Equipment Purchased by General Fund	21,298		

The accompanying Notes to the Basic Financial Statements are an Integral Part of this Statement.

TEANECK BOARD OF EDUCATION
FIDUCIARY FUNDS
STATEMENT OF FIDUCIARY NET ASSETS
AS OF JUNE 30, 2010

	Private Purpose Scholarships Fund	Agency Fund
ASSETS		
Cash and Cash Equivalents	$ 151,044	$ 155,109
Total Assets	151,044	$ 155,109
LIABILITIES		
Payroll Deductions and Withholdings		$ 39,661
Due to Student Groups	-	115,448
Total Liabilities	-	$ 155,109
NET ASSETS		
Held in Trust for Other Purposes	$ 151,044	

The accompanying Notes to the Basic Financial Statements are an Integral Part of this Statement.

TEANECK BOARD OF EDUCATION
FIDUCIARY FUNDS
STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Private Purpose Scholarships Fund
ADDITIONS	
Contributions	
Donations	$ 28,320
Investment Earnings	
Interest	2,721
Total Additions	31,041
DEDUCTIONS	
Scholarships Awarded	8,235
Total Deductions	8,235
Change in Net Assets	22,806
Net Assets, Beginning of Year	128,238
Net Assets, End of Year	$ 151,044

The accompanying Notes to the Basic Financial Statements are an Integral Part of this Statement.

NOTES TO THE BASIC FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Teaneck Board of Education (the "Board" or the "District") is an instrumentality of the State of New Jersey, established to function as an education institution. The Board consists of nine elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District. Under existing statutes, the Board's duties and powers include, but are not limited to, the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

The Board also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

The reporting entity is composed of the primary government, component units, and other organizations that are included to ensure that the financial statements of the District are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the District. For the Teaneck Board of Education this includes general operations, food service, after school child care, adult education and student related activities of the District.

Component units are legally separate organizations for which the District is financially accountable. The District is financially accountable for an organization if the District appoints a voting majority of the organization's governing board and (1) the District is able to significantly influence the programs or services performed or provided by the organization; or (2) the District is legally entitled to or can otherwise access the organization's resources; the District is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the District is obligated for the debt of the organization. Component units may also include organizations that are fiscally dependent on the District in that the District approves the budget, the issuance of debt or the levying of taxes. Based on the foregoing criteria, the District has no component units. Furthermore, the District is not includable in any other reporting entity as a component unit.

B. District-wide and Fund Financial Statements

The district-wide financial statements report information on all of the nonfiduciary activities of the Board of Education. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or other governmental entities, including other school districts, who purchase, use, or directly benefit from goods or services provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes, unrestricted state aid and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the district-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. The District considers all of its governmental and enterprise funds to be major funds.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements with the exception of the Agency Fund which does not have a measurement focus. All assets and all liabilities associated with these operations (with the exception of the fiduciary funds) are included on the Statement of Net Assets. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when susceptible to accrual (i.e. when they are both measurable and available). Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collected within 60 days after year-end. Expenditures are recorded when a liability is incurred, as under accrual basis of accounting, with the exception of debt service expenditures as well as expenditures related to compensated absences and claims and judgments which are recorded only when payment is due.

Property taxes, tuition, unrestricted state aid, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Grants and similar awards are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met. All other revenue items are considered to be measurable and available only when cash is received by the District.

The District reports the following major governmental funds:

The *general fund* is the School District's primary operating fund. It accounts for all financial resources of the District, except those to be accounted for in another fund.

The *special revenue fund* accounts for the proceeds of specific revenue sources legally restricted to expenditures for specified purposes. This fund accounts for federal and state financial programs, with the exception of grants for major capital projects and the school breakfast and lunch programs.

The *capital projects fund* accounts for the proceeds from the sale of bonds, lease purchases and other revenues used for the acquisition or construction of major capital facilities and other capital assets.

The *debt service fund* accounts for the accumulation of resources for and the payment of principal and interest on long-term general obligation debt of governmental funds.

The District reports the following major proprietary funds which are organized to be self-supporting through user charges:

The *food service fund* accounts for the activities of the school cafeteria, which provides food service to students as well as a la carte and catering services for teachers and special events.

The *community school fund* accounts for the activities of the District's community school which provides for the operation of the after school child care, summer camp program and adult education programs.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation (Continued)

Additionally, the government reports the following fund types:

> The *fiduciary trust fund* is used to account for resources legally held in trust for private donations for scholarship awards, payroll related activities and student related activities which are supported and controlled by student organizations and clubs. All resources of the fund, including any earnings on invested resources, may be used to support the intended purpose. There is no requirement that any portion of these resources be preserved as capital.

Private-sector standards of accounting and financial reporting issued by the Financial Accounting Standards Board (FASB) prior to December 1, 1989, generally are followed in both the district-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board (GASB). Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The Board has elected not to follow FASB guidance issued subsequent to December 1, 1989.

As a general rule the effect of interfund activity has been eliminated from the district-wide financial statements. Exceptions to this general rule are charges between the Board's proprietary and fiduciary funds since elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues in the district-wide statement of activities include 1) charges to customers or applicants for goods or services, provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes, unrestricted state aid, investment earnings and miscellaneous revenues.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the food service enterprise fund and of the community school enterprise fund and are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. Federal and State subsidies for the food service operation are considered nonoperating revenues.

D. Assets, Liabilities and Net Assets or Equity

1. Deposits and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are reported at fair value and are limited by N.J.S.A. 18A:20-37.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Assets, Liabilities and Net Assets or Equity (Continued)

2. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds". Any residual balances outstanding between the governmental activities and business-type activities are reported in the district-wide financial statements as "internal balances".

All receivables are reported at their gross value, and where appropriate, are reduced by the estimated portion that is expected to be uncollectible.

> *Tuition Revenues* - Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs are determined and certified by the State Department of Education.
>
> *Tuition Expenditures* - Tuition charges for the fiscal years 2008-2009 and 2009-2010 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been certified by the State Department of Education.

Property taxes are levied pursuant to law and are collected by the municipality and are transferred to the District as requested. Property tax revenue is recognized in the year they are levied and become available. Property taxes collected in advance of the year-end for which they are levied and transferred to the District are reported as deferred revenues. The tax bills are mailed annually in June by the municipal tax collector and are levied and due in four quarterly installments on August 1, November 1, February 1 and May 1 of the fiscal year. When unpaid, taxes or any other municipal lien, or part thereof, on real property, remains in arrears on April 1st in the year following the calendar year levy when the same became in arrears, the tax collector of the municipality shall, subject to the provisions of New Jersey Statute, enforce the lien by placing the property on a tax sale. The municipality may institute annual "in rem" tax foreclosure proceedings to enforce the tax collection or acquisition of title to the property.

3. Inventories

The cost of inventories of the governmental fund types are recorded as expenditures at the time individual inventory items are purchased.

Food Service Fund inventories, exclusive of the federal commodities, are valued at cost, using the first-in first-out (FIFO) method. The United States Department of Agriculture (USDA) commodity portion of the Food Service Fund inventory consists of food donated by the USDA. It is valued at estimated market prices by the USDA. The amount of unused commodities at year-end is reported as unearned revenue.

4. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both district-wide and fund financial statements.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Assets, Liabilities and Net Assets or Equity (Continued)

5. Capital Assets

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Capital assets are defined by the Board as assets with an initial, individual cost of $2,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost if purchased or estimated historical cost if constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant, and equipment of the primary government is depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Land Improvements	20
Buildings	45
Building Improvements	20-45
Heavy Equipment	10-15
Office Equipment and Furniture	10-15
Computer Equipment	5-7

6. Compensated Absences

It is the District's policy to permit employees to accumulate (with certain restrictions) earned but unused vacation and sick leave benefits. A long-term liability of accumulated vacation and sick leave and salary related payments has been recorded in the governmental activities in the district-wide financial statements, representing the Board's commitment to fund such costs from future operations. Proprietary Funds accrue accumulated vacation and sick leave and salary related payments in the period that they are earned. A liability is reported in the governmental funds only to the amount actually due at year end as a result of employee resignations and retirements.

7. Long-Term Obligations

In the district-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs are deferred and amortized over the life of the bonds using the effective interest method. Gains and losses resulting from debt refundings are deferred and amortized over the life of the refunded bonds or new bonds whichever is less using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount and refunding gains or losses. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Assets, Liabilities and Net Assets or Equity (Continued)

7. Long-Term Obligations (Continued)

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. Fund Equity

Reservations of fund balances of governmental funds are created to either (1) satisfy legal covenants that require a portion of the fund balance to be segregated or (2) identify the portion of the fund balance that is appropriated for future expenditures.

Reserved for Encumbrances - This reserve was created to represent encumbrances outstanding at the end of the year based on purchase orders and contracts awarded for which the goods or services have not yet been received at June 30.

Reserved for Capital Reserve Account – This reserve was created by the District in accordance with NJAC 6A:23A-14.1 to fund future capital expenditures (See Note 3.)

Reserved for Capital Reserve Account – Designated for Subsequent Years Expenditures – This reserve was created to represent the portion of capital reserve appropriated to fund expenditures in the adopted 2010/2011 District budget.

Legally Restricted for Payment of Debt Service – This reserve was created to represent the interest earnings of lease purchase proceeds to be used for the repayment of debt service principal in subsequent year's budgets.

Reserved-Legally Restricted – Designated for Subsequent Year's Expenditures – This reserve was created to represent the Integration Assistance Aid awarded from the State of New Jersey in June 2009 appropriated in the 2010/2011 original budget certified for taxes.

Reserved for Excess Surplus – Designated for Subsequent Year's Expenditures - This reserve was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2009 audited excess surplus that was appropriated in the 2010/2011 original budget certified for taxes.

Reserved for Excess Surplus – This reserve was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2010 audited excess surplus that is required to be appropriated in the 2011/12 original budget certified for taxes.

Designations of fund balance represent tentative management plans that are subject to change.

Designated for Subsequent Year's Expenditures – This designation was created to dedicate the portion of fund balance appropriated in the adopted 2010/2011 District budget certified for taxes.

9. Reclassifications

Certain amounts presented in the prior year data have been reclassified in order to be consistent with the current year's presentation.

NOTE 2 RECONCILIATION OF DISTRICT-WIDE AND FUND FINANCIAL STATEMENTS

A. Explanation of certain differences between the governmental fund balance sheet and the district-wide statement of net assets

The governmental fund balance sheet includes a reconciliation between fund balance – total governmental funds and net assets – governmental activities as reported in the district-wide statement of net assets. One element of that reconciliation explains that "long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds." The details of this $20,378,416 difference are as follows:

Bonds Payable	$17,545,000
Add: Issuance Premium (to be amortized as interest expense)	46,054
Less:	
Deferred Charge for Issuance Costs (to be amortized over life of debt)	(316,208)
Deferred Charge on Refunding (to be amortized as interest expense)	(296,939)
Claims and Judgments	17,157
Compensated Absences	3,383,352
Net adjustment to reduce fund balance – total governmental funds to arrive at net assets – governmental activities	$20,378,416

NOTE 3 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

In accordance with the requirements of the New Jersey Department of Education ("the Department"), the District annually prepares its operating budget for the forthcoming year. The budget, except for the general fund and special revenue fund, which is more fully explained below and in the required supplementary information, is prepared in accordance with accounting principles generally accepted in the United States of America and serves as a formal plan for expenditures and the proposed means for financing them.

The annual budget is adopted in the spring of the preceding year for the general, special revenue and debt service funds. The District is not required to adopt an annual budget for the capital projects fund. The budget is submitted to the county superintendent and is voted upon at the annual school election on the third Tuesday in April. Budget adoptions and amendments are recorded in the District's board minutes. The budget is amended by the Board of Trustees as needed throughout the year. The budget for revenues, other resources, other uses, and fund balances is prepared by fund source and amount. The budget for expenditures is prepared by fund, program, function, object and amount. The legal level of budgetary control is established at the line item account within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. The Board approved several budget transfers during 2009/2010. During 2009/2010 the Board increased the original budget by $4,712,645. The increase was funded by grant awards, the reappropriation of prior year general fund encumbrances and the appropriation of funds from capital reserve by resolutions dated November 11, 2009.

NOTE 3 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

A. Budgetary Information (Continued)

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described in the Notes to Required Supplementary Information (RSI). Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

Encumbrance accounting is employed in the governmental funds. Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services which are reappropriated and honored during the subsequent fiscal year.

B. Capital Reserve Account

A capital reserve account was established by the District. The accumulation of funds will be used for capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP) and updated annually in the Quality Assurance Annual Report (QAAR). Upon submission of the LRFP to the Department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

NOTE 3 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

B. Capital Reserve Account (Continued)

The activity of the capital reserve for the fiscal year ended June 30, 2010 is as follows:

Balance, July 1, 2009		$ 1,629,764
Deposits		
Interest Earnings	$ 7,227	
Approved by Voters in District Budget	245,700	
		252,927
		1,882,691
Withdrawals		
Approved by Voters in District Budget	1,033,558	
Approved by Board Resolution - August 26, 2009	165,106	
Approved by Board Resolution - November 11, 2009	112,990	
		1,311,654
Balance, June 30, 2010		$ 571,037

The June 30, 2010 LRFP balance of local support costs of uncompleted capital project is $4,812,000. The withdrawals from the capital reserve were for use in a department approved facilities project, consistent with the district's Long Range Facilities Plan.

D. Calculation of Excess Surplus

In accordance with N.J.S.A. 18A:7F-7, as amended, the designation for Reserved Fund Balance – Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance in excess of 2% of budget expenditures at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The excess fund balance at June 30, 2010 is $2,400,937. Of this amount, $2,223,502 was designated and appropriated in the 2010/2011 original budget certified for taxes and the remaining amount of $177,435 will be appropriated in the 2011/2012 original budget certified for taxes.

NOTE 4 DETAILED NOTES ON ALL FUNDS

A. Deposits and Investments

Deposits

The Board's deposits are insured through either the Federal Deposit Insurance Corporation (FDIC), National Credit Union Administration (NCUA), Securities Investor Protection Corporation (SIPC) or New Jersey's Governmental Unit Deposit Protection Act (GUDPA). The Board is required to deposit their funds in a depository which is protecting such funds. The New Jersey Governmental Unit Deposit Protection Act requires all banks doing business in the State of New Jersey to pledge plus collateral equal to 5% of the average amount of its public deposits and 100% of the average amount of its public funds in excess of 75% of its capital funds for all deposits not covered by the FDIC.

NOTE 4 DETAILED NOTES ON ALL FUNDS (Continued)

A. Deposits and Investments (Continued)

Deposits (Continued)

Bank balances are insured up to $250,000 in the aggregate by the FDIC for each bank and $250,000 in the aggregate by the (NCUA) for each credit union. SIPC replaces cash claims up to a maximum of $250,000 for each failed brokerage firm. At June 30, 2010, the book value of the Board's deposits was $802,966 and bank balances of the Board's cash and deposits amounted to $2,090,203. The Board's deposits which are displayed on the balance sheets and statement of net assets as "cash and cash equivalents" are categorized as:

Depository Account	Bank Balance
Insured	$ 2,090,203

Custodial Credit Risk – Deposits – Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Board does not have a policy for custodial credit risk. As of June 30, 2010 the Board's bank balance were not exposed to custodial credit risk.

Investments

The Board is permitted to invest public funds in accordance with the types of securities authorized by N.J.S.A. 18A:20-37. Examples of the allowable investments are bonds or other obligations of the United States or obligations guaranteed by the United States of America, Government Money Market Mutual Funds, bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located, Local Government investment pools, and agreements or the repurchase of fully collateralized securities, if transacted in accordance with the above statute.

As of June 30, 2010, the Board had no outstanding investments.

Interest Rate Risk – The Board does not have a formal investment policy that limits investment maturities as a means of managing it's exposure to fair value losses arising from increasing interest rates.

Investment and interest earnings in the Capital Projects Fund are assigned to the General Fund in accordance with Board policy.

NOTE 4 DETAILED NOTES ON ALL FUNDS (Continued)

B. Receivables

Receivables as of year-end for the district's individual major funds, in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	General	Speeial Revenue	Capital Projeets	Food Serviee	Total
Receivables:					
Aecounts	$ 63,015	$ 69,277		$ 13,418	$ 145,710
Intergovernmental	399,829	826,441	$ 9,786,045	44,479	11,056,794
Gross Receivablcs	462,844	895,718	9,786,045	57,897	11,202,504
Less: Allowance for Uncolleetibles	-	-	-	-	-
Net Total Receivables	$ 462,844	$ 895,718	$ 9,786,045	$ 57,897	$ 11,202,504

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue reported in the governmental funds were as follows:

	Unearned
Special Revenue Fund	
Unencumbered Grant Draw Downs	$ 78,175
Grant Draw Downs Reserved for Encumbrances	9,551
Capital Projects Fund	
Unrealized School Facility Grants	238,256
Total Deferred Revenue for Governmental Funds	$325,982

NOTE 4 DETAILED NOTES ON ALL FUNDS (Continued)

C. Capital Assets

Capital asset activity for the year ended June 30, 2010 was as follows:

	Balance, July 1, 2009	Increases	Decreases	Balance, June 30, 2010
Governmental Activities:				
Capital Assets, Not Being Depreciated:				
Land	$ 1,601,471			$ 1,601,471
Construction in Progress	77,088	$ 170,077	$ (77,088)	170,077
Total Capital Assets, Not Being Depreciated	1,678,559	170,077	(77,088)	1,771,548
Capital Assets, Being Depreciated:				
Buildings and Building Improvements	48,118,391	77,088		48,195,479
Improvements Other Than Buildings	3,915,673	1,167,006		5,082,679
Machinery and Equipment	6,031,700	271,120	-	6,302,820
Total Capital Assets Being Depreciated	58,065,764	1,515,214	-	59,580,978
Less Accumulated Depreciation for:				
Buildings and Building Improvements	(12,249,763)	(902,694)		(13,152,457)
Improvements Other Than Buildings	(2,716,904)	(118,861)		(2,835,765)
Machinery and Equipment	(4,542,709)	(291,371)	-	(4,834,080)
Total Accumulated Depreciation	(19,509,376)	(1,312,926)	-	(20,822,302)
Total Capital Assets, Being Depreciated, Net	38,556,388	202,288	-	38,758,676
Governmental Activities Capital Assets, Net	$ 40,234,947	$ 372,365	$ (77,088)	$40,530,224

NOTE 4 DETAILED NOTES ON ALL FUNDS (Continued)

C. Capital Assets (Continued)

	Balance, July 1, 2009	Increases	Decreases	Balance, June 30, 2010
Business-Type Activities:				
Capital Assets, Being Depreciated:				
Machinery and Equipment	$ 409,451	$ 21,298	-	$ 430,749
Total Capital Assets Being Depreciated	409,451	21,298	-	430,749
Less Accumulated Depreciation for:				
Machinery and Equipment	(272,877)	(24,919)	-	(297,796)
Total Accumulated Depreciation	(272,877)	(24,919)	-	(297,796)
Total Capital Assets, Being Depreciated, Net	136,574	(3,621)	-	132,953
Business-Type Activities Capital Assets, Net	$ 136,574	$ (3,621)	$ -	$ 132,953

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental Activities:	
Instruction	
Regular	$ 80,753
Other	2,276
Total Instruction	83,029
Support Services	
Student and Instruction Related Services	9,201
School Administration	134,399
Operations and Maintenance of Plant	1,086,297
Total Support Services	1,229,897
Total Depreciation Expense - Governmental Activities	$ 1,312,926
Business-Type Activities:	
Food Service Fund	$ 24,919
Total Depreciation Expense-Business-Type Activities	$ 24,919

NOTE 4 DETAILED NOTES ON ALL FUNDS (Continued)

C. Capital Assets (Continued)

Construction commitments

The District has the following active construction projects as of June 30, 2010:

Project	Estimated Commitment
Ben Franklin Elevator	$ 191,998
Eugene Field Generator	80,910
Eugene Field Roof	6,075
Teaneck High School Roof	8,075
	$ 287,058

D. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of June 30, 2010, is as follows:

Due To/From Other Funds

Receivable Fund	Payable Fund	Amount
General Fund	Special Revenue Fund	$ 440,417
General Fund	Capital Projects Fund	8,677,048
General Fund	Food Service - Enterprise Fund	21,298
Debt Service Fund	Capital Projects Fund	328,849
		$ 9,467,612

The above balance is to cover cash balances which were in an overdraft position and the result of revenues earned or other financing sources received in one fund which are due to another fund and/or expenditures paid by one fund on behalf of another fund.

The District expects the interfunds between General Fund and Special Revenue Fund and General Fund and Food Service – Enterprise Fund to be liquidated within one year. However, the interfunds with capital projects will remain until the funds are received from NJSDA for facilities projects and/or these costs are permanently financed.

Interfund Transfers

	Transfer In:		
	Capital Projects Fund	Debt Service Fund	Total
Transfer Out:			
General Fund	$ 1,311,654		$ 1,311,654
Capital Projects Fund	-	$ 328,848	328,848
	$ 1,311,654	$ 328,848	$ 1,640,502

The above transfers are the result of other financing sources received in one fund to finance expenditures in another fund.

NOTE 4 DETAILED NOTES ON ALL FUNDS (Continned)

E. Long-Term Debt

General Obligation Bonds

The Board issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities. The full faith and credit of the Board are irrevocably pledged for the payment of the principal of the bonds and the interest thereon.

Bonds payable at June 30, 2010 are comprised of the following issues:

$11,816,000, 2001 Bonds, due in annual installments of $230,000 to $550,000 through July 15, 2014, interest at 4.875%	$1,695,000
$4,270,000, 2003 Refunding Bonds, due in annual installments of $390,000 to $420,000 through July 1, 2014, interest at 3.50% to 4.00%	2,040,000
$6,450,000 2003 Pension Refunding Bonds, due in annual installments of $310,000 to $545,000 through July 1, 2020, interest at 4.50% to 5.675	4,565,000
$9,305,000, 2006 Refunding Bonds, due in annual installments of $25,000 to $580,000 through July 15, 2030, interest at 3.75% to 4.50%	9,245,000
	$17,545,000

The Board's schedule of principal and interest for long-term debt issued and outstanding is as follows:

Governmental Activities:

Year Ended June 30,	Serial Bonds Principal	Interest	Total
2011	$ 980,000	$ 790,650	$ 1,770,650
2012	1,035,000	747,863	1,782,863
2013	1,085,000	700,784	1,785,784
2014	1,140,000	649,891	1,789,891
2015	1,355,000	592,325	1,947,325
2016-2020	5,170,000	2,188,038	7,358,038
2021-2025	3,400,000	1,093,936	4,493,936
2026-2030	2,825,000	441,338	3,266,338
2031	555,000	12,488	567,488
	$ 17,545,000	$ 7,217,313	$ 24,762,313

NOTE 4 DETAILED NOTES ON ALL FUNDS (Continued)

E. Long-Term Debt (Continned)

Statutory Borrowing Power

The Board's remaining borrowing power under N.J.S. 18A:24-19, as amended, at June 30, 2010 was as follows:

4% of Equalized Valuation Basis (Municipal)	$ 247,887,546
Less: Net Debt	12,980,000
Remaining Borrowing Power	$ 234,907,546

Prior-Year Defeasance of Debt

In prior years, the District defeased certain serial bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly the trust account assets and liabilities for the defeased bonds are not included in the District's financial statements. On June 30, 2010 $8,991,000 of bonds outstanding are considered defeased.

Changes in Long-Term Liabilities

Long-term liability activity for the year ended June 30, 2010, was as follows:

	Balance, July 1, 2009	Additions	Reductions	Balance, June 30, 2010	Due Within One Year
Governmental Activities:					
Bonds Payable	$ 18,490,000		$ 945,000	$ 17,545,000	$ 980,000
Add: Unamortized Premium	48,146		2,092	46,054	
Less: Unamortized Amount on Refunding	(310,424)	-	(13,485)	(296,939)	-
	18,227,722	-	933,607	17,294,115	980,000
Claims and Judgments	16,563	$ 594		17,157	
Compensated Absences	3,632,740	556,128	805,516	3,383,352	243,600
Governmental Activity Long-Term Liabilities	$ 21,877,025	$ 556,722	$ 1,739,123	$ 20,694,624	$ 1,223,600

For the governmental activities, claims and judgements and compensated absences are generally liquidated by the general fund.

NOTE 5 OTHER INFORMATION

A. Risk Management

The District is exposed to various risks of loss related to general liability, automobile coverage, theft of, damage to and destruction of assets; errors and omissions; injuries to employees; termination of employees and natural disasters. The Board has obtained insurance coverage to guard against these events to minimize the exposure to the District should they occur.

Prior to June 30, 2005, the District was self-insured for a worker's compensation plan for its employees. Effective July 1, 2005, the District elected to participate in an insurance pool rather than remain self-insured. However, the District remains liable for the run out of those claims incurred prior to this date. Transactions related to the plan are accounted for in the General Fund. The District funds the entire cost of the plan. Claims are paid directly by the plan up to a maximum of $250,000 for any one accident or occurrence, with any excess benefit being reimbursed through a Re-Insurance Agreement with Reliance National. The reinsurance policy also contains an aggregate loss provision in the amount of $250,000 employers limit $1,000,000. A contingent liability exists with respect to reinsurance, which would become an actual liability in the event the reinsuring company may not be able to meet their obligations to the District under existing reinsurance agreements.

Estimates of claims payable and of claims incurred, but not reported at June 30, 2010, are reported as claims and judgments payable and accrued liability for insurance claims. These estimates were determined based on claim information supplied by the claims administrator and actuary. The unpaid claims liability of $17,157 reported at June 30, 2010 is based on the requirements of the Governmental Accounting Standards Board Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated.

Changes in the balances of claims liabilities for the workmen's compensation plan for the fiscal years ended June 30, 2010 and 2009 are as follows:

	Fiscal Year Ended	
	June 30, 2010	June 30, 2009
Unpaid Claims, Beginning of Fiscal Year	$ 16,563	$ 116,041
Incurred Claims (Including IBNR's)	9,052	39,161
Claim Payments	(8,458)	(138,639)
Unpaid Claims, End of Fiscal Year	$ 17,157	$ 16,563

The District is a member of the Northeast Bergen County School Board Insurance Group (NESBIG). The Group is a risk sharing public entity pool, established for the purpose of insuring against worker's compensation claims.

The relationship between the Board and the insurance fund is governed by a contract and by-laws that have been adopted by resolution of each unit's governing body. The Board is contractually obligated to make all annual and supplementary contributions to the funds, to report claims on a timely basis, cooperate with the management of the funds, its claims administrator and attorneys in claims investigation and settlement, and to follow risk management procedures as outlined by the funds. Members have a contractual obligation to fund any deficit of the funds attributable to a membership year during which they were a member.

NOTE 5 OTHER INFORMATION (Continued)

A. Risk Management (Continued)

NESBIG provides its members with risk management services, including the defense of and settlement of claims and to establish reasonable and necessary loss reduction and prevention procedures to be followed by the members. Complete financial statements of the respective insurance funds are on file with the School's Business Administrator.

There has been no significant reduction in insurance coverage from the previous year nor have there been any settlements in excess of insurance coverage's in any of the prior three years.

B. Contingent Liabilities

The District is a party defendant in some lawsuits, none of a kind unusual for a school district of its size and scope of operation. In the opinion of the Board's Attorney the potential claims against the District not covered by insurance policies would not materially affect the financial condition of the District.

C. Federal and State Awards

The Board participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Board may be required to reimburse the grantor government. As of June 30, 2010, significant amounts of grant expenditures have not been audited by the various grantor agencies but the Board believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the District.

D. Federal Arbitrage Regulations

The District is subject to Section 148 of the Internal Revenue Code as it pertains to the arbitrage rebate on all tax-exempt obligations, both long and short-term debt. Under the 1986 Tax Reform Act, the Internal Revenue Service (IRS) required that all excess earnings from investment proceeds be rebated to the IRS. Arbitrage, for purposes of these regulations, is defined as the difference between the yield on the investment and the yield on the obligations issued. If there are excess earnings, this amount may be required to be rebated to the IRS. At June 30, 2010, the District reported no estimated arbitrage earnings due to the IRS.

E. Employee Retirement Systems and Pension Plans

The State of New Jersey sponsors and administers the following contributory defined benefit public employee retirement systems (retirement systems) covering substantially all eligible Board employees:

Public Employees' Retirement System (PERS) – Established in January 1955, under the provisions of N.J.S.A. 43:15A to provide coverage, including post-retirement health care, to substantially all full time employees of the State or any county, municipality, school district, or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees and vesting occurs after 8 to 10 years of service for pension benefits and 25 years for post-retirement health care coverage.

Teachers' Pension and Annuity Fund (TPAF) – Established in January 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage including post-retirement health care to substantially all full time certified teachers or professional staff of the public school systems in the State. Membership is mandatory for such employees and vesting occurs after 10 years of service for pension benefits and 25 years for post-retirement health care coverage.

NOTE 5 OTHER INFORMATION (Continued)

E. Employee Retirement Systems and Pension Plans (Continued)

The State of New Jersey sponsors and administers the following defined contribution public employee retirement program covering certain state and local government employees which include those Board employees who are eligible for pension coverage.

Defined Contribution Retirement Program (DCRP) – established under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2008 to provide coverage to elected and certain appointed officials, effective July 1, 2007. Membership is mandatory for such individuals with vesting occurring after one (1) year of membership.

Other Pension Funds

The State established and administers a Supplemental Annuity Collective Trust Fund (SACT) which is available to active members of the State-administered retirement systems to purchase annuities to supplement the guaranteed benefits provided by their retirement system. The state or local government employers do not appropriate funds to SACT.

The cost of living increase for PERS and TPAF, are funded directly by each of the respective systems and are considered in the annual actuarial calculation of the required State contribution for the system.

According to state law, all obligations of each retirement system will be assumed by the State of New Jersey should any retirement system be terminated.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of each of the above systems. The financial reports may be accessed via the New Jersey, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

Basis of Accounting

The financial statements of the retirement systems are prepared on the accrual basis of accounting. Employer contributions are recognized when payable to the retirement systems. Benefits or refunds are recognized when due and payable in accordance with the terms of the retirement systems.

Investment Valuation

Investments are reported at fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Mortgages are valued on the basis of future principal and interest payments, and are discounted at prevailing interest rates for similar instruments. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

The State of New Jersey, Department of the Treasury, Division of Investment, issues publicly available financial reports that include the financial statements of the State of New Jersey Cash Management Fund, Common Pension Fund A, Common Pension Fund B, Common Pension Fund D and Common Pension Fund E. The financial reports may be obtained in writing to the State of New Jersey, Department of the Treasury, Division of Investment, P.O. Box 290, Trenton, New Jersey 08625-0290.

NOTE 5 OTHER INFORMATION (Continued)

E. Employee Retirement Systems and Pension Plans (Continued)

Significant Legislation

P.L. 2009, c. 19, effective March 17, 2009 provided an option for local employers to contribute 50 percent of the normal and accrued liability contribution amounts certified by the PERS for payments due in State fiscal year 2009. This law also provided that a local employer may pay 100 percent of the required contribution. Such an employer was credited with the full payment and any such amounts were not to be included in their unfunded liability. The actuaries for PERS will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the State fiscal year ending June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets.

P.L. 2008, c. 89, effective November 1, 2008, increased the TPAF and PERS eligibility age for unreduced benefits from age 60 to age 62 for members hired on or after November 1, 2008; changed the early retirement provisions; increased the minimum annual compensation required for membership eligibility for new members on or after the effective date of this law.

P.L. 2007, c. 103, certain parts effective July 1, 2007, provided for the following: changed contribution rates of TPAF, PERS, and Defined Contribution Retirement Program (DCRP) to 5.5 percent of annual compensation; imposed an annual maximum wage contribution base and a new retirement age to new employees; implemented changes to State Health Benefits Program (SHBP) which included the creation of the School Employees' Health Benefit Program (SEHBP) and established an employee contribution of 1.5 percent of the employee's base salary.

Funding Status and Funding Progress

As of June 30, 2008, the most recent actuarial valuation date, the aggregate funded ratio for all the State administered retirement systems including TPAF and PERS, is 72.6 percent with an unfunded actuarial accrued liability of $34.4 billion. The aggregate funded ratio and unfunded accrued liability for the State-funded systems is 69.6 percent and $23.0 billion, and the aggregate funded ratio and unfunded accrued liability for local PERS and PFRS is 77.2 percent and $11.4 billion.

The funded status and funding progress of the retirement systems is based on actuarial valuations which involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. These amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the probability of future events.

Actuarial calculations reflect a long-term perspective and are based on the benefits provided under the terms of the retirement systems in effect at the time of each valuation and also consider the pattern of the sharing of costs between the employer and members at that point in time. The projection of benefits for financing reporting purposes does not explicitly incorporate the potential effects of legal or contractual limitations on the pattern of cost sharing between the employer and members in the future.

NOTE 5 OTHER INFORMATION (Continued)

E. Employee Retirement Systems and Pension Plans (Continued)

Actuarial Methods and Assumptions

In the June 30, 2008 actuarial valuation, the projected unit credit was used as the actuarial cost method, and the five year average of market value was used as the asset valuation method for the retirement systems. The actuarial assumptions included (1) 8.25 percent for investment rate of return for the retirement systems and (2) 5.45 percent for projected salary increases for the PERS and 5.74 percent for TPAF.

Employer and Employee Pension Contributions

The contribution policy is set by laws of the State of New Jersey and contributions are required by active members and participating employers. Plan member and employer contributions may be amended by State of New Jersey legislation with the amount of contributions by the State of New Jersey contingent upon the Annual Appropriations Act. As defined, the retirement systems require employee contributions based on 5.5% for PERS, 5.5% for TPAF and 5.50% for DCRP of the employee's annual compensation.

Annual Pension Costs (APC)

Per the requirements of GASB Statement No. 27 for the year ended June 30, 2010 for TPAF, which is a cost sharing plan with special funding situations, annual pension cost differs from the annual required contribution. For PERS, which is a cost sharing multi-employer defined benefit pension plan, the annual pension cost equals contributions made. TPAF employer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board. PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution.

During the years ended June 30, 2010, 2009 and 2008 the Board was required to contribute for PERS and the State of New Jersey was required to contribute for TPAF for normal cost pension and accrued liability contributions (including non-contributory group life insurance (NCGI)) the following amounts:

Year Ended June 30,	PERS	On-behalf TPAF
2010	$ 877,810	$ 122,336
2009	736,321	113,677
2008	568,173	2,511,961

During 2009/2010 and 2008/2009 school years, the State of New Jersey did not contribute to the TPAF for normal cost and accrued liability. The State contributed $122,336 and $113,677 during 2009/2010 and 2008/2009, respectively, for the NCGI premium.

Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board $2,811,537 during the year ended June 30, 2010 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount, along with the on-behalf TPAF pension contribution, has been included in the district-wide financial statements and the fund financial statements as a revenue and expenditure in accordance with GASB No. 24.

NOTE 5 OTHER INFORMATION (Continued)

F. Post-Retirement Medical Benefits

The State of New Jersey sponsors and administers the post-retirement health benefit program plans for school districts. The Plans are cost sharing multiple employer defined benefit plans.

As a result of implementing Governmental Accounting Standards Board (GASB) Statement No. 43, *Financial Reporting for Post-employment Benefit Plans Other than Pension Plans* (OPEB), effective for Fiscal Year 2007, the State Health Benefits Program (SHBP), and the Prescription Drug Program (PDP), and Post-Retirement Medical (PRM) of the PERS and TPAF are combined and reported as Pension and Other employee Benefit Trust Funds in the State's Comprehensive Annual Financial Report (CAFR). Specifically, SHBP-State, PDP-State, and the PRM of the PERS are combined and reported as a Health Benefits Program Fund – State classified as a single employer plan. The SHBP-Local, PDP-Local, and the PRM of the TPAF are combined and reported as Health Benefits Program Fund –Local Government classified as a cost-sharing multiple-employer plan in the State's CAFR. The post-retirement benefit programs had a total of 484 state and local participating employers and contributing entities for Fiscal Year 2009.

The State of New Jersey sponsors and administers the following health benefit programs covering certain state and local government employees, including those Board employees and retirees eligible for coverage.

Health Benefits Program Fund (HBPF) – Local Education (including Prescription Drug Program Fund) – The State of New Jersey provides free coverage to members of the Teachers' Pension and Annuity Fund who retire from a board of education or county college with 25 years of service or on a disability retirement. Under the provisions of P.L. 1992, c.126, the State also provides free coverage to members of the Public Employees' Retirement System and Alternate Benefits Program who retire from a board of education or county college with 25 years of service or on a disability retirement if the member's employer does not provide this coverage. Certain local participating employers also provide post-retirement medical coverage to their employees. Retirees who are not eligible for employer paid health coverage at retirement can continue in the program if their employer participates in this program or if they are participating in the health benefits plan of their former employer and are enrolled in Medicare parts A and B by paying the cost of the insurance for themselves and their covered dependents. Also, education employees are eligible for the PDP coverage after 60 days of employment.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the above Fund. The financial reports may be accessed via the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

Basis of Accounting

The financial statements of the health benefit programs are prepared on the accrual basis of accounting. Employer contributions are recognized when payable to the health benefit programs. Benefits or refunds are recognized when due and payable in accordance with the terms of the health benefit programs.

Investment Valuation

Investments are reported at fair value. Investments that do not have an established market are reported at estimated fair values.

NOTE 5 OTHER INFORMATION (Continued)

F. Post-Retirement Medical Benefits (Continued)

Funded Status and Fuuding Progress

As of June 30, 2008, the most recent actuarial valuation date, the State had a $55.9 billion unfunded actuarial accrued liability for other postemployment benefits (OPEB) which is made up to $19.8 billion for state active and retired members and $36.1 billion for education employees and retirees that become the obligation of the State of New Jersey upon retirement.

The funded status and funding progress of the OPEB is based on actuarial valuations which involve estimates of the value of reported amounts and assumptions about the probability of events in the future. These amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the probability of future events.

Actuarial calculations reflect a long-term perspective and are based on the benefits provided under the terms of the OPEB in effect at the time of each valuation and also consider the pattern of the sharing of costs between the employer and members at the point in time. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal contractual funding limitations on the pattern of cost sharing between the employer and members in the future.

Actuarial Methods and Assumptions

In the June 30, 2008, actuarial valuation, the projected unit credit was used as the actuarial cost method, and the market value was used as asset valuation method for the OPEB. The actuarial assumptions included 4.50 percent for investment rate of return for the OPEB.

Post-Retirement Medical Benefits Contributions

P.L. 1987, c. 384 and P.L. 1990, c.6 required the Teachers' Pension and Annuity Fund (TPAF) and Public Employees' Retirement System (PERS), respectively to fund post-retirement medical benefits for those State employees and education employees who retire after accumulating 25 years of credited service or on a disability retirement. As of June 30, 2009, there were 84,590 retirees receiving post-retirement medical benefits and the State contributed $837.7 million on their behalf. The cost of these benefits is funded through contributions by the State and in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education with 25 years of service. The State paid $116.9 million toward Chapter 126 benefits for 13,320 eligible retired members in fiscal year 2009.

The State sets the contribution rate based on a pay as you go basis and not on the *annual required contribution of the employers (ARC)*, an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) of the plan over a period not to exceed thirty years. The State's contributions to the State Health Benefits Program Fund for TPAF retirees' post-retirement benefits on behalf of the School District for the years ended June 30, 2010, 2009 and 2008 were $2,297,645, $2,168,674 and $2,696,674, respectively, which equaled the required contributions for each year . The State's contributions to the State Health Benefits Program Fund for PERS retirees' post-retirement benefits on behalf of the School District was not determined or made available by the State of New Jersey.

BUDGETARY COMPARISON SCHEDULES

TEANECK BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Original Budget	Budget Transfers	Fiual Budget	Actual	Variance Final To Actual
REVENUES					
Local Sources					
Local Property Tax Levy	$ 77,384,174		$ 77,384,174	$ 77,384,174	
Tuition - Intergovernmental	116,192		116,192	187,773	$ 71,581
Transportation Fees				1,391	1,391
Interest on Capital Reserve	6,500		6,500	7,227	727
Interest	340,000		340,000	27,122	(312,878)
Rentals	50,000		50,000	23,166	(26,834)
Miscellaneous	-	-	-	65,626	65,626
Total Local Sources	77,896,866	-	77,896,866	77,696,479	(200,387)
State Sources					
Transportation Aid	1,880,329		1,880,329	1,222,214	(658,115)
Special Education Categorical Aid	2,403,969		2,403,969	2,202,158	(201,811)
Security Aid	552,987		552,987	359,442	(193,545)
Adjustment Aid	2,781,284		2,781,284	1,807,835	(973,449)
Extraordinary Aid	700,000		700,000	1,536,903	836,903
Nonpublic Transportation Aid				175,300	175,300
TPAF Pension - Non Contributory Insurance (Non-Budget)				122,336	122,336
TPAF Pension - Post Retirement Contributions (Non-Budget)				2,297,645	2,297,645
TPAF Social Security Contributions (Non-Budget)	-	-	-	2,811,537	2,811,537
Total State Sources	8,318,569	-	8,318,569	12,535,370	4,216,801
Federal Sources					
Medicaid Reimbursement Program	56,463	-	56,463	46,150	(10,313)
Total Revenues	86,271,898	-	86,271,898	90,277,999	4,006,101
CURRENT EXPENDITURES					
Regular Programs - Instruction					
Salaries of Teachers					
Kindergarten	1,208,076	$ 303,440	1,511,516	1,511,398	
Grades 1-5	7,219,450	(528,659)	6,690,791	6,678,047	12,744
Grades 6-8	6,372,343	(119,492)	6,252,851	6,236,271	16,580
Grades 9-12	8,053,140	99,188	8,152,328	8,131,027	21,301
Regular Programs - Home Instruction					
Salaries of Teachers	3,000		3,000		3,000
Regular Programs - Undistributed Instruction					
Other Salaries for Instruction	397,892	6,230	404,122	401,831	2,291
Purchased Professional-Educational Svcs.	3,200	2,100	5,300	3,290	2,010
Purchased Technical Services	30,000	(19,800)	10,200	3,124	7,076
Other Purchased Services	226,450	31,241	257,691	225,644	32,047
General Supplies	1,365,239	(195,502)	1,169,737	1,020,205	149,532
Textbooks	278,493	(45,828)	232,665	188,355	44,310
Other Objects	16,775	(6,844)	9,931	1,250	8,681
Total Regular Programs	25,174,058	(473,926)	24,700,132	24,400,442	299,572
Special Education					
Learning / Language Disabilities					
Salaries of Teachers	683,477	91,651	775,128	774,803	325
Other Salaries for Instruction	296,449	84,858	381,307	367,939	13,368
General Supplies	6,550	-	6,550	2,405	4,145
Textbooks	-	-	-	-	-
Total Learning / Language Disabilities	986,476	176,509	1,162,985	1,145,147	17,838

(Continued)

TEANECK BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final To Actual
CURRENT EXPENDITURES (Continued)					
Special Education (Continued)					
Behavioral Disabilities					
Salaries of Teachers	$ 136,295		$ 136,295	$ 136,295	
Other Salaries for Instruction	105,621	$ (35,207)	70,414	65,133	-
Total Behavioral Disabilities	241,916	(35,207)	206,709	201,428	-
Multiple Disabilities					
Salaries of Teachers	53,480	89,315	142,795	142,795	
Other Salaries for Instruction	140,028	(37,039)	102,989	102,989	
General Supplies	500	(12)	488	488	-
Total Multiple Disabilities	194,008	52,264	246,272	246,272	-
Resource Room / Resource Center					
Salaries of Teachers	3,482,801	12,756	3,495,557	3,494,545	$ 1,012
Other Salaries for Instruction	211,242	(140,828)	70,414	70,238	176
General Supplies	29,750	(6,397)	23,353	20,405	2,948
Total Resource Room / Resource Center	3,723,793	(134,469)	3,589,324	3,585,188	4,136
Autism					
Salaries of Teachers	274,257	(31,579)	242,678	242,678	
Other Salaries for Instruction	69,614	234,255	303,869	303,697	172
General Supplies	2,500	-	2,500	2,302	198
Total Autism	346,371	202,676	549,047	548,677	370
Preschool Disabilities - Part - Time					
Salaries of Teachers	104,389	3,311	107,700	107,700	
Other Salaries for Instruction		95,939	95,939	87,218	
General Supplies	200	(43)	157	157	-
Total Preschool Disabilities - Part - Time	104,589	99,207	203,796	195,075	-
Preschool Disabilities - Full - Time					
Salaries of Teachers	301,300	(121,410)	179,890	179,371	519
Other Salaries for Instruction	279,256	(120,825)	158,431	158,431	
General Supplies	1,500	-	1,500	1,278	222
Total Preschool Disabilities - Full - Time	582,056	(242,235)	339,821	339,080	741
Home Instruction					
Salaries of Teachers	150,000	10,943	160,943	160,943	
Purchased Professional-Educational Svcs.	30,000	16,798	46,798	33,553	13,245
Total Home Instruction	180,000	27,741	207,741	194,496	13,245
Total Special Education	6,359,209	146,486	6,505,695	6,455,363	36,330

(Continued)

TEANECK BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final To Actual
CURRENT EXPENDITURES (Continued)					
Basic Skills/Remedial					
Salaries of Teachers	$ 2,016,855	$ 50,676	$ 2,067,531	$ 2,067,531	
Other Salaries for Instruction	38,225	-	38,225	38,225	-
Total Basic Skills/Remedial	2,055,080	50,676	2,105,756	2,105,756	-
Bilingual Education					
Salaries of Teachers	358,451	-	358,451	358,451	-
General Supplies	-	1,898	1,898	-	$ 1,898
Total Bilingual Education	358,451	1,898	360,349	358,451	1,898
School Sponsored Co-Curricular Activities					
Salaries	283,949	17,797	301,746	300,254	1,492
Purchased Services	6,000	951	6,951	4,004	2,947
Supplies and Materials	21,035	(7,970)	13,065	11,388	1,677
Other Objects	32,500	(20,300)	12,200	10,258	1,942
Transfers to Cover Deficit	2,200	(2,200)	-	-	-
Total School Sponsored Co-Curricular Activities	345,684	(11,722)	333,962	325,904	8,058
School Sponsored Athletics - Instruction					
Salaries	489,421	(7,000)	482,421	472,010	10,411
Purchased Services	60,575	(23,656)	36,919	30,721	6,198
Supplies and Materials	99,150	-	99,150	97,357	1,793
Other Objects	25,000	(9,568)	15,432	15,418	14
Transfers to Cover Deficit	55,000	7,000	62,000	62,000	-
Total School Sponsored Athletics - Instruction	729,146	(33,224)	695,922	677,506	18,416
Before and After School Programs - Instruction					
Salaries	-	64,468	64,468	57,048	7,420
Total Before and After School Programs - Instruction	-	64,468	64,468	57,048	7,420
Before and After School Programs - Support					
Salaries		14,000	14,000	14,000	
Other Employee Benefits	-	3,820	3,820	3,820	-
Total Before and After School Programs - Support	-	17,820	17,820	17,820	-
Total - Instruction	35,021,628	(237,524)	34,784,104	34,398,290	371,694
Undistributed Expenditures					
Instruction					
Tuition - Other LEA's Within State - Regular		18,546	18,546	18,546	
Tuition - Other LEA's Within State - Special	1,020,795	359,114	1,379,909	1,379,909	
Tuition to County Voc. School Dist.-Regular	601,265	(52,369)	548,896	548,896	
Tuition to County Voc. School Dist.-Special	250,000	19,228	269,228	269,228	
Tuition to CSSD & Reg. Day Schools	2,459,300	(62,361)	2,396,939	2,396,939	
Tuition to Private Schools - Disabled Within State	2,384,316	(96,641)	2,287,675	2,273,600	14,075
Tuition to Private Schools - Disabled Outside State	437,623	(135,433)	302,190	302,190	
Tuition - State Facilities	102,000	(22,530)	79,470	79,470	
Tuition - Other	78,000	(39,000)	39,000	39,000	-
Total Undistributed Expenditures - Instruction	7,333,299	(11,446)	7,321,853	7,307,778	14,075

(Continued)

TEANECK BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final To Actual
CURRENT EXPENDITURES (Continued)					
Undistributed Expenditures (Continued)					
Attendance and Social Work Services					
Salaries	$ 89,282	$ 53,367	$ 142,649	$ 142,645	$ 4
Salaries of Family Support Teams		89,952	89,952	88,828	1,124
Purchased Professional and Technical Svcs.		75,766	75,766	68,664	7,102
Other Purchased Services	625	1,115	1,740	1,740	-
Total Attendance and Social Work Services	89,907	220,200	310,107	301,877	8,230
Health Services					
Salaries	656,689		656,689	655,909	780
Purchased Professional and Technical Svcs.	138,000	6,420	144,420	136,070	8,350
Other Purchased Services	1,000	1,000	2,000	732	1,268
Supplies and Materials	25,672	(10,888)	14,784	14,356	428
Total Health Services	821,361	(3,468)	817,893	807,067	10,826
Other Support Services - Students - Speech, OT, PT and Related Services					
Salaries	540,094	75,292	615,386	612,497	2,889
Purchased Professional-Educational Services	770,000	409,729	1,179,729	1,032,465	147,264
Supplies and Materials	5,000	(1,894)	3,106	3,106	-
Total Other Support Services - Students - Speech, OT, PT and Related Services	1,315,094	483,127	1,798,221	1,648,068	150,153
Other Support Services-Students-Extra Serv.					
Salaries	668,977	(212,914)	456,063	455,171	892
Purchased Professional-Educational Services	265,000	(16,405)	248,595	212,627	35,968
Supplies and Materials	-	299	299	299	-
Total Other Support Services-Extra Serv.	933,977	(229,020)	704,957	668,097	36,860
Other Support Services-Students-Guidance					
Salaries of Other Professional Staff	1,680,012	4,010	1,684,022	1,684,022	
Salaries of Secretarial and Clerical Assistants	289,313		289,313	289,313	
Other Salaries	98,135	(26,675)	71,460	71,460	
Purchased Professional-Educational Services		2,000	2,000	1,623	
Other Purchased Prof. and Tech. Services	35,000	(14,135)	20,865	20,865	
Other Purchased Services	6,375	(851)	5,524	3,226	2,298
Supplies and Materials	36,900	9,612	46,512	27,842	18,670
Other Objects	-	220	220	220	-
Total Other Support Services-Students-Guidance	2,145,735	(25,819)	2,119,916	2,098,571	20,968
Other Support Services - Students - Child Study Team					
Salaries of Other Professional Staff	1,698,123	(2,824)	1,695,299	1,688,507	6,792
Salaries of Secretarial and Clerical Assistants	175,633		175,633	175,633	
Purchased Professional-Educational Services	113,500	(27,332)	86,168	79,277	6,891
Other Purchased Prof. and Tech. Services	5,500	(5,500)			
Other Purchased Services	20,825	1,341	22,166	17,981	4,185
Residential Costs	191,000	(4,135)	186,865	186,864	1
Supplies and Materials	32,000	(19,094)	12,906	12,906	
Other Objects	-	275	275	175	100
Total Other Support Services - Students - Child Study Team	2,236,581	(57,269)	2,179,312	2,161,343	17,969

(Continued)

TEANECK BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final To Actual
CURRENT EXPENDITURES (Continued)					
Undistributed Expenditures (Continued)					
Improvement of Instruction Services					
Salaries of Supervisors of Instruction	$ 642,046	$ (57,018)	$ 585,028	$ 585,028	
Salaries of Other Professional Staff	17,000	(14,350)	2,650	2,650	
Salaries of Secretarial and Clerical Assistants	211,737	3,191	214,928	213,284	$ 1,644
Other Salaries	1,600		1,600		1,600
Purchased Professional-Educational Services	26,000	31,541	57,541	50,172	7,369
Other Purchased Services	9,950	1,850	11,800	11,800	
Supplies and Materials	13,000	(5)	12,995	11,107	1,888
Total Improvement of Instruction Services	921,333	(34,791)	886,542	874,041	12,501
Educational Media Services/School Library					
Salaries	544,526	17	544,543	543,499	1,044
Purchased Professional and Technical Services	70,000	(2,260)	67,740	59,713	8,027
Supplies and Materials	57,302	(9,478)	47,824	34,494	13,330
Other Objects	-	135	135	-	135
Total Educational Media Services/School Library	671,828	(11,586)	660,242	637,706	22,536
Instructional Staff Training Services					
Salaries of Supervisors of Instruction	609,732	(48,299)	561,433	553,461	7,972
Salaries of Other Professional Staff	82,040	8,854	90,894	82,062	8,832
Salaries of Secretarial and Clerical Assistants	126,338	125	126,463	126,463	
Other Salaries	8,000	4,932	12,932	12,932	
Purchased Professional-Educational Svcs.	51,050	857	51,907	20,250	31,657
Other Purchased Services	29,900	(10,818)	19,082	13,126	5,956
Supplies and Materials	18,500	(691)	17,809	4,797	13,012
Other Objects	250	1,654	1,904	1,641	263
Total Instructional Staff Training Services	925,810	(43,386)	882,424	814,732	67,692
Support Services General Administration					
Salaries	575,691	(121,598)	454,093	401,143	52,950
Legal Services	265,000	300,200	565,200	527,877	37,323
Audit Fees	45,000	669	45,669	45,669	
Architectural/Engineering Services		46,538	46,538	41,042	5,496
Purchased Technical Services		16,675	16,675	16,672	3
Communications/Telephone	225,600	(83,526)	142,074	126,340	15,734
BOE Other Purchased Services	12,000	(5,790)	6,210	4,502	1,708
Other Purchased Services	60,935	80,570	141,505	122,971	18,534
General Supplies	12,500	(2,000)	10,500	6,976	3,524
BOE In-House Training/Meeting Supplies	3,000	10,388	13,388	13,191	197
Judgments Against the School District	110,000	(55,560)	54,440	25,000	29,440
Miscellaneous Expenditures	16,000	(441)	15,559	8,962	6,597
BOE Membership Dues and Fees	36,500	(1,503)	34,997	34,166	831
Total Support Services General Administration	1,362,226	184,622	1,546,848	1,374,511	172,337

(Continued)

TEANECK BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final To Actual
CURRENT EXPENDITURES (Continued)					
Undistributed Expenditures (Continued)					
Support Services School Administration					
Salaries of Principals/Asst. Principals	$ 1,606,118		$ 1,606,118	$ 1,593,484	$ 12,634
Salaries of Other Professional Staff	264,794		264,794	232,264	32,530
Salaries of Secretarial and Clerical Assistants	1,175,145		1,175,145	1,158,790	16,355
Other Purchased Service	39,475	$ (581)	38,894	35,296	3,598
Supplies and Materials	53,406	68,673	122,079	72,108	49,971
Other Objects	2,350	219	2,569	2,458	111
Total Support Services School Administration	3,141,288	68,311	3,209,599	3,094,400	115,199
Central Services					
Salaries	708,369	6,003	714,372	713,960	412
Purchased Professional Services	1,500	800	2,300	2,180	120
Purchased Technical Services	48,500	(4,402)	44,098	38,434	5,664
Misc. Purchased Services	73,200	303	73,503	33,247	40,256
Supplies and Materials	36,000	(2,779)	33,221	13,516	19,705
Other Objects	1,500	625	2,125	2,072	53
Total Central Services	869,069	550	869,619	803,409	66,210
Admin. Info. Tech					
Salaries	122,085	337,850	459,935	459,935	
Purchased Technical Services	77,000	58,628	135,628	119,336	16,292
Other Purchased Services	53,990	(48,028)	5,962	5,484	478
Supplies and Materials	7,500	6,602	14,102	14,102	-
Total Admin. Info. Tech.	260,575	355,052	615,627	598,857	16,770
Required Maintenance for School Facilities					
Salaries	743,330	64,239	807,569	784,743	22,826
Cleaning, Repair & Maintenance Services	678,000	(134,740)	543,260	307,074	236,186
General Supplies	237,500	50,839	288,339	205,345	82,994
Total Required Maintenance for School Facilities	1,658,830	(19,662)	1,639,168	1,297,162	342,006
Custodial Services					
Salaries	3,848,444	(1,257,346)	2,591,098	2,515,903	75,195
Salaries of Non-Instructional Aides		449,544	449,544	433,706	15,838
Purchased Professional and Technical Services	29,000	37,654	66,654	42,655	23,999
Cleaning, Repair & Maintenance Services	331,718	51,818	383,536	284,273	99,263
Other Purchased Property Services	64,200		64,200	46,414	17,786
Insurance	380,000	(38,986)	341,014	341,013	1
Miscellaneous Purchased Services	211,500	(192,919)	18,581	8,168	10,413
General Supplies	405,786	(22,414)	383,372	255,536	127,836
Energy (Natural Gas)	361,000		361,000	215,141	145,859
Energy (Electricity)	880,000		880,000	832,246	47,754
Energy (Oil)	500,000		500,000	327,082	172,918
Other Objects	3,150	6,070	9,220	9,216	4
Total Custodial Services	7,014,798	(966,579)	6,048,219	5,311,353	736,866
Care and Upkeep of Grounds					
Salaries	-	343,093	343,093	337,379	5,714
Total Care and Upkeep of Grounds	-	343,093	343,093	337,379	5,714

(Continued)

TEANECK BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final To Actual
CURRENT EXPENDITURES (Continued)					
Undistributed Expenditures (Continued)					
Security					
Salaries		$ 23,104	$ 23,104	$ 23,104	
Purchased Professioual and Technical Services	-	207,962	207,962	207,962	-
Total Security	-	231,066	231,066	231,066	-
Student Transportation Services					
Salaries of Non-Instruetional Aides		172,341	172,341	163,850	$ 8,491
Salaries for Pupil Transportation (Between Home and School) - Regular	$ 132,967	(129,527)	3,440	3,369	71
Salaries for Pupil Transportatiou (Between Home and School) - Special	3,952	(3,952)			
Salaries for Pupil Transportation (Between Home and School) - NonPublic Sch	38,862	(38,862)			
Other Purehased Prof. and Tcchnical Serv.	10,000	500	10,500	10,208	292
Coutracted Services - Aid iu Lieu of Payments - Non-Public Schools	435,978	(15,000)	420,978	365,828	55,150
Contracted Serviees (Between Home and School) - Vendors	1,496,596	12,660	1,509,256	1,485,043	24,213
Contracted Serviees (Other Than Between Home and School) - Vendors	231,350	29,360	260,710	245,275	15,435
Contracted Services (Spee Ed) - Vendors	351,299	319,116	670,415	631,295	39,120
Contracted Services (Reg. Students) - ESCs & CTSAs	933,822	72,500	1,006,322	1,005,551	771
Contracted Services (Spl. Ed. Students)-ESCs & CTSAs	1,764,693	(663,699)	1,100,994	1,100,535	459
Miscellaneous Purchased Services	2,000	-	2,000	610	1,390
Geueral Supplies	1,500	-	1,500	1,373	127
Total Student Transportatiou Services	5,403,019	(244,563)	5,158,456	5,012,937	145,519
Allocated Benefits					
Regular Programs - Instruction - Employee Benefits					
Group Iusuranee	246,315	(246,315)			
Social Security Contributions	166,506	(166,506)			
Other Retirement Contributions - Regular	117,688	(117,688)			
Unemployment Compensation	72,739	(72,739)			
Workmen's Compeusation	322,772	(322,772)			
Health Benefits	5,722,818	(5,722,818)			
Tuition Reimburscments	221,720	(221,720)			
Other Employee Benefits	238,593	(238,593)	-	-	-
Total Regular Programs - Instruction - Employee Benefits	7,109,151	(7,109,151)	-	-	-
Special Programs - Instruction - Employee Benefits					
Group Insurance	3,736	(3,736)			
Social Security Contributions	52,788	(52,788)			
Other Retirement Contributions - Regular	37,311	(37,311)			
Unemployment Compensation	1,103	(1,103)			
Workmen's Compensation	4,896	(4,896)			
Health Benefits	113,530	(113,530)			
Other Employee Benefits	3,619	(3,619)	-	-	-
Total Special Programs - Instruction - Employee Benefits	216,983	(216,983)	-	-	-

(Continued)

TEANECK BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final To Actual
CURRENT EXPENDITURES (Continued)					
Undistributed Expenditures (Continued)					
Attendance and Social Work Services - Employee Benefits					
Group Insurance	$ 722	$ (722)			
Social Security Contributions	10,195	(10,195)			
Other Retirement Contributions - Regular	7,206	(7,206)			
Unemployment Compensation	213	(213)			
Workmen's Compensation	945	(945)			
Health Benefits	24,342	(24,342)			
Other Employee Benefits	699	(699)	-	-	-
Total Attendance and Social Work Services - Employee Benefits	44,322	(44,322)	-	-	-
Health Services - Employee Benefits					
Group Insurance	5,040	(5,040)			
Social Security Contributions	3,932	(3,932)			
Other Retirement Contributions - Regular	2,779	(2,779)			
Unemployment Compensation	1,488	(1,488)			
Workmen's Compensation	6,604	(6,604)			
Health Benefits	110,768	(110,768)			
Tuition Reimbursement	4,502	(4,502)			
Other Employee Benefits	4,882	(4,882)	-	-	-
Total Health Services - Employee Benefits	139,995	(139,995)	-	-	-
Other Support Serv.-Speech, OT, PT and Rel. Svc. - Employee Benefits					
Group Insurance	3,862	(3,862)			
Unemployment Compensation	1,141	(1,141)			
Workmen's Compensation	5,061	(5,061)			
Health Benefits	83,655	(83,655)			
Tuition Reimbursement	3,651	(3,651)			
Other Employee Benefits	3,741	(3,741)	-	-	-
Total Other Support Serv.-Speech, OT, PT and Rel. Svc. - Employee Benefits	101,111	(101,111)	-	-	-
Other Support Serv. - Students - Extraordinary Serv. - Employee Benefits					
Group Insurance	5,007	(5,007)			
Social Security Contributions	62,101	(62,101)			
Other Retirement Contributions - Regular	43,893	(43,893)			
Unemployment Compensation	1,479	(1,479)			
Workmen's Compensation	6,561	(6,561)			
Health Benefits	211,269	(211,269)			
Tuition Reimbursement	578	(578)			
Other Employee Benefits	4,850	(4,850)	-	-	-
Total Other Support Serv. - Students - Extraordinary Serv. - Employee Benefits	335,738	(335,738)	-	-	-
Other Support Services - Guidance - Employee Benefits					
Group Insurance	16,673	(16,673)			
Social Security Contributions	42,896	(42,896)			
Other Retirement Contribntions - Regular	30,319	(30,319)			
Unemployment Compensation	4,924	(4,924)			
Workmen's Compensation	21,848	(21,848)			
Health Benefits	343,739	(343,739)			
Tuition Reimbursement	12,892	(12,892)			
Other Employee Benefits	16,150	(16,150)	-	-	-
Total Other Support Services - Guidance - Employee Benefits	489,441	(489,441)	-	-	-

(Continued)

TEANECK BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final To Actual
CURRENT EXPENDITURES (Continued)					
Undistributed Expenditures (Continued)					
Other Support Services - Child Study Teams - Employee Benefits					
Group Insurance	$ 14,384	$ (14,384)			
Social Security Contributions	19,445	(19,445)			
Other Retirement Contributions - Regular	13,744	(13,744)			
Unemployment Compensation	4,248	(4,248)			
Workmen's Compeusation	18,849	(18,849)			
Health Benefits	272,166	(272,166)			
Tuition Reimbursement	12,298	(12,298)			
Other Employee Benefits	13,933	(13,933)	-	-	-
Total Other Support Serv. - Child Study Teams Employee Benefits	369,067	(369,067)	-	-	-
Improvement of Instruction Services - Employee Benefits					
Group Insurauee	6,674	(6,674)			
Social Security Contributions	23,221	(23,221)			
Other Retirement Contributions - Regular	16,413	(16,413)			
Unemployment Compensation	1,971	(1,971)			
Workmen's Compensation	8,746	(8,746)			
Health Benefits	94,629	(94,629)			
Tuition Reimbursement	4,756	(4,756)			
Other Employee Benefits	6,465	(6,465)	-	-	-
Total Improvement of Instruction Services - Employee Benefits	162,875	(162,875)	-	-	-
Educational Media Services - School Library - Employee Benefits					
Group Insurance	4,267	(4,267)			
Social Security Contributions	15,728	(15,728)			
Other Retirement Contributions - Regular	11,117	(11,117)			
Unemployment Compensation	1,260	(1,260)			
Workmen's Compensation	5,591	(5,591)			
Health Benefits	113,577	(113,577)			
Tuition Reimbursement	2,981	(2,981)			
Other Employee Benefits	4,133	(4,133)	-	-	-
Total Educational Media Services - School Library - Employee Benefits	158,654	(158,654)	-	-	-
Instructional Staff Training Services - Employee Benefits					
Group Insurance	5,798	(5,798)			
Social Security Contributions	13,987	(13,987)			
Other Retirement Contributions - Regular	9,886	(9,886)			
Unemployment Compensation	1,712	(1,712)			
Workmen's Compensation	7,597	(7,597)			
Health Benefits	94,628	(94,628)			
Tuition Reimbursement	4,545	(4,545)			
Other Employee Benefits	5,616	(5,616)	-	-	-
Total Instructional Staff Training Services-Employee Benefits	143,769	(143,769)	-	-	-

(Continued)

TEANECK BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final To Actual
CURRENT EXPENDITURES (Continued)					
Undistributed Expenditures (Continued)					
Support Services - General Administration - Employee Benefits					
Group Insurance	$ 4,532	$ (4,532)			
Social Security Contributions	18,128	(18,128)			
Other Retirement Contributions - Regular	12,813	(12,813)			
Unemployment Compensation	1,338	(1,338)			
Workmen's Compensation	5,939	(5,939)			
Health Benefits	42,174	(42,174)			
Tuition Reimbursement	3,072	(3,072)			
Other Employee Benefits	4,390	(4,390)	-	-	-
Total Support Services - General Administration Employee Benefits	92,386	(92,386)	-	-	-
Support Services - School Administration - Employee Benefits					
Group Insurance	22,376	(22,376)			
Social Security Contributions	128,808	(128,808)			
Other Retirement Contributions - Regular	91,043	(91,043)			
Unemployment Compensation	6,608	(6,608)			
Workmen's Compensation	29,321	(29,321)			
Health Benefits	484,096	(484,096)			
Tuition Reimbursement	12,535	(12,535)			
Other Employee Benefits	21,674	(21,674)	-	-	-
Total Support Services - School Administration	796,461	(796,461)	-	-	-
Support Services - Central Services - Employee Benefits					
Group Insurance	5,648	(5,648)			
Social Security Contributions	63,507	(63,507)			
Other Retirement Contributions - Regular	44,887	(44,887)			
Unemployment Compensation	1,668	(1,668)			
Workmen's Compensation	7,401	(7,401)			
Health Benefits	131,856	(131,856)			
Tuition Reimbursement	1,090	(1,090)			
Other Employee Benefits	5,471	(5,471)	-	-	-
Total Support Services - Central Services - Employee Benefits	261,528	(261,528)	-	-	-
Support Services - Admin. Info. Tech. - Employee Benefits					
Group Insurance	952	(952)			
Social Security Contributions	13,450	(13,450)			
Other Retirement Contributions - Regular	9,507	(9,507)			
Unemployment Compensation	281	(281)			
Workmen's Compensation	1,247	(1,247)			
Health Benefits	28,112	(28,112)			
Other Employee Benefits	922	(922)	-	-	-
Total Support Services - Admin. Info. Tech. - Employee Benefits	54,471	(54,471)	-	-	-
Operation and Maintenance of Plant Services - Employee Benefits					
Group Insurance	34,283	(34,283)			
Social Security Contributions	484,399	(484,399)			
Other Retirement Contributions - Regular	342,378	(342,378)			
Unemployment Compensation	10,124	(10,124)			
Workmen's Compensation	44,925	(44,925)			
Health Benefits	886,945	(886,945)			
Other Employee Benefits	33,208	(33,208)	-	-	-
Total Operation and Maintenance of Plant Services - Employee Benefits	1,836,262	(1,836,262)	-	-	-

(Continued)

TEANECK BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final To Actual
CURRENT EXPENDITURES (Continued)					
Undistributed Expenditures (Continued)					
Student Transportation Services - Employee Benefits					
Group Insurance	$ 1,294	$ (1,294)			
Social Security Contributions	18,286	(18,286)			
Other Retirement Contributions - Regular	12,925	(12,925)			
Unemployment Compensation	382	(382)			
Workmen's Compensation	1,696	(1,696)			
Health Benefits	17,084	(17,084)			
Other Employee Benefits	1,254	(1,254)	-	-	-
Total Student Transportation Services	52,921	(52,921)	-	-	-
Total Allocated Benefits - Employee Benefits	12,365,135	(12,365,135)	-	-	-
Unallocated Benefits					
Group Insurance/Disability		335,564	$ 335,564	$ 335,564	
Social Security Contributions		1,009,215	1,009,215	995,917	$ 13,298
Other Retirement Contributions - Regular		850,106	850,106	850,106	
Unemployment		122,303	122,303	122,303	
Workmen's Compensation		445,430	445,430	445,430	
Health Benefits		8,522,922	8,522,922	8,522,922	
Tuition Reimbursement		269,161	269,161	268,844	317
Other Employee Benefits	-	847,952	847,952	847,473	479
Total Unallocated Benefits	-	12,402,653	12,402,653	12,388,559	14,094
TPAF Pension - Normal Contributions (Non-Budget)				122,336	(122,336)
TPAF Pension - Post Retirement Contributions (Non-Budget)				2,297,645	(2,297,645)
TPAF Social Security Contributions (Non-Budget)	-	-	-	2,811,537	(2,811,537)
Total On-Behalf Contributions	-	-	-	5,231,518	(5,231,518)
Total Undistributed Expenditures	49,469,865	275,950	49,745,815	53,000,431	(3,254,993)
Total Current Expenditures	84,491,493	38,426	84,529,919	87,398,721	(2,883,299)

(Continued)

TEANECK BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final To Actual
CAPITAL OUTLAY EXPENDITURES					
Equipment					
Undistribnted Expenditures					
Instruction		$ 46,394	$ 46,394	$ 45,639	$ 755
Snpport Serv. - Students - Spl.		5,000	5,000	3,420	1,580
Snpport Serv. - Inst. Staff	$ 3,500	(3,500)			
General Administration		4,437	4,437		4,437
School Administration		12,310	12,310	9,797	2,513
Admin. Info. Tech	205,000	4,824	209,824	143,325	66,499
Required Maintenance for School Facilities	58,000	27,831	85,831	53,674	32,157
Custodial Services	57,000	-	57,000	21,265	35,735
Total Eqnipment	323,500	97,296	420,796	277,120	143,676
Facilities Acquisition and Construction Serv.					
Construction Services	89,500	-	89,500	89,500	-
Total Facilities Acquisition and Construction Serv.	-	-	-	-	-
Total Capital Outlay	413,000	97,296	510,296	366,620	143,676
Transfer of Funds to Charter Schools	4,191,387	89,767	4,281,154	4,274,546	6,608
Total Expenditures	89,095,880	225,489	89,321,369	92,039,887	(2,733,015)
Excess (Deficiency) of Revenues Over (Under) Expenditnres	(2,823,982)	(225,489)	(3,049,471)	(1,761,888)	1,273,086
Other Financing Sonrees (Uses)					
Capital Reserve - Transfer to Capital Projects	(1,045,258)	(112,990)	(1,158,248)	(1,311,654)	(153,406)
Total Other Financing Sonrces (Uses)	(1,045,258)	(112,990)	(1,158,248)	(1,311,654)	(153,406)
Excess (Deficiency) of Revenues and Other Financing Sources Over/(Under) Expenditures and Other Financing Uses	(3,869,240)	(338,479)	(4,207,719)	(3,073,542)	1,134,177
Fund Balances, Beginning of Year	9,552,530	-	9,552,530	9,552,530	-
Fund Balances, End of Year	$ 5,683,290	$ (338,479)	$ 5,344,811	$ 6,478,988	$ 1,134,177

Recapitulation	
Reserved for	
Encumbrances	$ 232,411
Capital Reserve Account	327,029
Capital Reserve Designated for Subsequent Year's Expenditures	244,008
Excess Surplus	177,435
Excess Surplus - Designated for Subsequent Year's Expenditures	2,223,502
Legally Restricted - Designated for Subsequent Year's Expenditures	500,000
Unreserved	
Undesignated	2,774,603
	6,478,988
Reconciliation to Governmental Funds Statements (GAAP)	
2009/2010 State Aid Payments Not Recognized on GAAP Basis	(559,646)
2009/2010 Extraordinary Aid Revenue Not Recognized on GAAP Basis	(1,536,903)
Fund Balance Per Governmental Fonds (GAAP)	$ 4,382,439

TEANECK BOARD OF EDUCATION
SPECIAL REVENUE FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
REVENUES					
Intergovernmental					
State	$ 239,714	$ 310,948	$ 550,662	$ 516,029	$ (34,633)
Federal	1,374,349	3,666,965	5,041,314	2,761,072	(2,280,242)
Local Sources					
Miscellaneous	-	396,253	396,253	240,983	(155,270)
Total Revenues	1,614,063	4,374,166	5,988,229	3,518,084	(2,470,145)
EXPENDITURES					
Instruction					
Salaries of Teachers	200,000	391,074	591,074	281,410	309,664
Purchased Professional/Educational Services	11,500	(290)	11,210	10,040	1,170
Purchased Technical Services		5,355	5,355	1,750	3,605
Tuition	880,058	316,244	1,196,302	1,185,005	11,297
General Supplies	117,790	424,954	542,744	330,566	212,178
Textbouks	48,760	10,797	59,557	55,903	3,654
Other Objects	-	5,231	5,231	4,016	1,215
Total Instruction	1,258,108	1,153,365	2,411,473	1,868,690	542,783
Support Services					
Salaries	42,000	887,087	929,087	599,794	329,293
Salaries of Other Professional Staff		504,385	504,385	222,041	282,344
Personal Services-Employee Benefits	17,355	269,656	287,011	137,467	149,544
Purchased Professional/Educational Services	179,682	345,060	524,742	359,321	165,421
Purchased Prof. and Technical Services	30,888	183,424	214,312	145,453	68,859
Contracted Services-Transportation		143,396	143,396	43,714	99,682
Rentals		9,900	9,900	2,200	7,700
Travel		73,251	73,251	23,736	49,515
Other Purchased Services	49,080	92,755	141,835	21,550	120,285
Supplies and Materials	35,318	162,754	198,072	71,104	126,968
Energy		126	126	126	
Indirect Costs	1,632	(1,625)	7		7
Miscellaneous Expenditures	-	2,380	2,380	426	1,954
Total Support Services	355,955	2,672,549	3,028,504	1,626,932	1,401,572
Facilities Acquisition and Construction					
Buildings		475,188	475,188		475,188
Instructional Equipment	-	73,064	73,064	22,462	50,602
Total Facilities Acq. & Construction	-	548,252	548,252	22,462	525,790
Total Expenditures	1,614,063	4,374,166	5,988,229	3,518,084	2,470,145
Excess (Deficiency) of Revenues and Other Financing Sources Over/(Under) Expenditures	-	-	-	-	-
Fund Balauce, Beginning of Year	-	-	-	-	-
Fund Balance, End of Year	$ -	$ -	$ -	$ -	$ -

TEANECK BOARD OF EDUCATION
GENERAL AND SPECIAL REVENUE FUNDS
NOTES TO BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Formal budgetary integration into the aeeounting system is employed as a management eontrol device during the year. For governmental funds there are no substantial differenees betwcen the budgetary basis of aeeounting and aeeounting prineiples generally aecepted in the United States of America, with the exception of the legally mandated revenue recognition of eertain state aid payments for budgetary purposes only and the treatment of eneumbrances in the special revenue fund as deseribed below. Encumbranee accounting is also employed as an extension of formal budgetary integration of the governmental fund types. Uneneumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Funds are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant aceounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis finaneial reports.

The following presents a reconciliation of the General and Special Revenue Funds from the budgetary basis of aceounting as presented in the Budgetary Comparison Schedule - General Fund and Speeial Revenue Fund to thc GAAP basis of accounting as presented in thc Statement of Revenues, Expenditures and Changes in Fund Balanee - Governmental Funds.

	General Fund	Special Revenue Fund
Sources/inflows of rcsources		
Actual amounts (budgetary basis) "revcnue" from the budgetary eomparison sehedule	$ 90,277,999	$ 3,518,084
Difference - budget to GAAP:		
Grant accounting budgetary basis differs from GAAP in that eneumbrances are reeognized as expenditures, and the related revenue is recognized.		
Eneumbrances, June 30, 2009 (net of eancellations)		107,248
Eneumbrances, June 30, 2010		(85,795)
The last State Aid paymcnt is recognized as revenue for budgetary purposes. This differs from GAAP which does not recognizc this revenue until the subsequent year when the State recognizes the related expenditure (GASB No. 33)		
State Aid payments reeognized for GAAP purposes not recognized for Budgetary statements (2008/2009 State Aid)	1,042,647	
State Aid payments recognized for budgetary purposes not recognized for GAAP statements (2009/2010 State Aid)	(2,096,549)	-
Total revenues as reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds.	$ 89,224,097	$ 3,539,537
Uses/outflows of resourccs		
Aetual amounts (budgetary basis) "total outflows" from thc budgctary comparison schedulc	$ 92,039,887	$ 3,518,084
Differences - budget to GAAP		
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		
Encumbrances, June 30, 2009 (net of cancellations)		107,248
Encumbrances, Junc 30, 2010	-	(85,795)
Total expenditures as rcportcd on the Statcment of Revcnues, Expenditures, and Changes in Fund Balances - Governmental Funds	$ 92,039,887	$ 3,539,537

SCHOOL LEVEL SCHEDULES

GENERAL FUND

NOT APPLICABLE

SPECIAL REVENUE FUND

TEANECK BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Council. Demonst. Prgm	Improve Mental Health	NCLB Title IIA	NCLB Title IIA Prior	NCLB Title IID	NCLB Title IV	NCLB Title IV Prior	NCLB Title I	NCLB Title I Prior	NCLB Title I ARRA	Total Exhibit E-1a	Total Exhibit E-1b	Total Exhibit E-1c	Totals
REVENUES														
Intergovernmental														
State												$ 516,029		$ 516,029
Federal	$ 255,500	$ 91,871	$ 88,800	$ 68,754	$ 2,246	$ 9,036	$ 4,510	$ 156,491	$ 273,992	$ 91,996	$ 1,717,876	-	-	2,761,072
Other	-	-	-	-	-	-	-	-	-	-	-	-	$ 240,983	240,983
Total Revenues	$ 255,500	$ 91,871	$ 88,800	$ 68,754	$ 2,246	$ 9,036	$ 4,510	$ 156,491	$ 273,992	$ 91,996	$ 1,717,876	$ 516,029	$ 240,983	$ 3,518,084
EXPENDITURES														
Instruction														
Salaries of Teachers			$ 8,589			$ 6,372		$ 66,906	$ 117,531	$ 6,726	$ 23,092	$ -	$ 52,194	$ 281,410
Purchased Prof and Educ Svcs								6,940		3,100			-	10,040
Purchased Technical Services						500					-		1,250	1,750
Tuition											1,185,005			1,185,005
General Supplies	$ 9,967					336	$ 1,672	2,335	81,731	51,718	170,870	315	11,622	330,566
Textbooks											9,233	46,670		55,903
Other Objects	-	-	-	-	-	-	-	-	-	-	-	-	4,016	4,016
Total Instruction	9,967	-	8,589	-	-	7,208	1,672	76,181	199,262	61,544	1,388,200	46,985	69,082	1,868,690
Support Services														
Salaries		$ 5,848	30,000	$ 51,105		560	954	29,288	20,511	4,760	77,428	286,832	92,508	599,794
Salaries of Other Prof Staff	166,505	55,536									-	-	-	222,041
Personal Svcs. -Emp. Benefits	57,875	16,094	2,952	3,910		530	73	7,359	10,560	879	8,239	-	28,996	137,467
Purchased Prof & Educ Svcs			38,010	3,700	$ 1,920		1,796	12,628	7,900	24,000	87,155	182,212	-	359,321
Purchased Prof and Tech Svcs	15,749	9,520									115,979		4,205	145,453
Rentals													2,200	2,200
Contracted Svcs. -Transportation						738		30,476			4,437		8,063	43,714
Travel	2,330	1,119	8,021	329	76			285			10,396	-	1,180	23,736
Other Purchased Services		456									425	-	20,669	21,550
Supplies and Materials	3,074	3,298	1,228	9,710	250		15	274	35,759	813	3,155	-	13,528	71,104
Energy													126	126
Other Objects													426	426
Indirect Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Support Services	245,533	91,871	80,211	68,754	2,246	1,828	2,838	80,310	74,730	30,452	307,214	469,044	171,901	1,626,932
Facilities Acqnisition														
Instructional Equipment	-	-	-	-	-	-	-	-	-	-	22,462	-	-	22,462
Total Facilities Acqnisition	-	-	-	-	-	-	-	-	-	-	22,462	-	-	22,462
Total Expenditures	$ 255,500	$ 91,871	$ 88,800	$ 68,754	$ 2,246	$ 9,036	$ 4,510	$ 156,491	$ 273,992	$ 91,996	$ 1,717,876	$ 516,029	$ 240,983	$ 3,518,084

TEANECK BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	I.D.E.I.A. - Part B-Basic	I.D.E.I.A. - Part B-Basic Prior	I.D.E.I.A. - Part B-Basic ARRA	I.D.E.I.A. - Part B Preschool	NCLB Title III	NCLB Title III Prior	NCLB Title III Immigrant Prior	Readiness and Emergency Mgmt	Tech Prep	Tech Prep Prior	Total Exhibit E-1a
REVENUES											
Intergovernmental											
State											
Federal	$ 996,075	$ 1,080	$ 370,518	$ 26,990	$ 9,868	$ 5,932	$ 25,653	$ 34,321	$ 205,028	$ 42,411	$ 1,717,876
Total Revenues	$ 996,075	$ 1,080	$ 370,518	$ 26,990	$ 9,868	$ 5,932	$ 25,653	$ 34,321	$ 205,028	$ 42,411	$ 1,717,876
EXPENDITURES											
Instruction											
Salaries of Teachers					$ 5,691	$ 1,008	$ 9,970		$ 6,423		$ 23,092
Other Salaries for Instruction											-
Purchased Prof and Tech Svcs											-
Tuition	$ 906,935	1,080	250,000	26,990							1,185,005
Other Purchased Services											-
General Supplies			56,322		610	4,394	10,591		92,762	$ 6,191	170,870
Textbooks										9,233	9,233
Other Objects	-	-	-	-	-	-	-	-	-	-	-
Total Instruction	906,935	1,080	306,322	26,990	6,301	5,402	20,561	-	99,185	15,424	1,388,200
Support Services											
Salaries						421	4,022	8,250	44,305	20,430	77,428
Salaries of Other Prof Staff											-
Personal Svcs. -Emp. Benefits					435	109	1,070	675	4,308	1,642	8,239
Indirect Costs											-
Purchased Prof & Educ Svcs.			24,855					19,000	43,300		87,155
Purchased Prof and Tech Svcs	89,140		14,664						7,415	4,760	115,979
Purchased Technical Services											-
Rentals											-
Contracted Svcs. -Transportation									4,437		4,437
Travel			2,215		3,132			3,396	1,653		10,396
Other Purchased Services									425		425
Supplies and Materials								3,000		155	3,155
Other Objects	-	-	-	-	-	-	-	-	-	-	-
Total Support Services	89,140	-	41,734	-	3,567	530	5,092	34,321	105,843	26,987	307,214
Facilities Acquisition											
Instructional Equipment	-	-	22,462	-	-	-	-	-	-	-	22,462
Total Facilities Acquisition	-	-	22,462	-	-	-	-	-	-	-	22,462
Total Expenditures	$ 996,075	$ 1,080	$ 370,518	$ 26,990	$ 9,868	$ 5,932	$ 25,653	$ 34,321	$ 205,028	$ 42,411	$ 1,717,876

EXHIBIT E-1b

TEANECK BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	NonPublic Chapter 193					NonPublic Chap 192			
	Exam. & Class.	Speech	Supp. Instr.	Nonpublic Nursing	Noupublic Textbook Aid	ESL	Compensatory Education Services	School Based Youth Services	Total Exhibit E-1b
REVENUES									
Intergovernmental									
State	$ 53,042	$ 4,092	$ 27,588	$ 59,598	$ 46,670	$ 3,654	$ 34,238	$ 287,147	$ 516,029
Federal									-
Other	-	-	-	-	-	-	-	-	-
Total Revenues	$ 53,042	$ 4,092	$ 27,588	$ 59,598	$ 46,670	$ 3,654	$ 34,238	$ 287,147	$ 516,029
EXPENDITURES									
Instruction									
Salaries of Teachers									-
General Supplies								$ 315	$ 315
Other Objects									-
Textbooks	-	-	-	-	$ 46,670	-	-	-	46,670
Total Instruction	-	-	-	-	46,670	-	-	315	46,985
Support Services									
Salaries								286,832	286,832
Salaries of Other Prof Staff									-
Personal Svcs. -Emp. Benefits									-
Purchased Prof & Educ Svcs.	$ 53,042	$ 4,092	$ 27,588	$ 59,598		$ 3,654	$ 34,238		182,212
Travel									-
Other Purchased Services									-
Supplies and Materials									-
Indirect Costs	-	-	-	-	-	-	-	-	-
Total Support Services	53,042	4,092	27,588	59,598	-	3,654	34,238	286,832	469,044
Total Expenditures	$ 53,042	$ 4,092	$ 27,588	$ 59,598	$ 46,670	$ 3,654	$ 34,238	$ 287,147	$ 516,029

EXHIBIT E-1c

TEANECK BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Exxon	Puffin	Forum Twp Funds	Forum Juvenile Justice	TWT Incentive Funds	ING Grant	Project Ignition	Fitterman Library	Dodge - Whittier	Total Exhibit E-1c
REVENUES										
Intergovernmental										
State										
Federal										
Other	$ 76	$ 226	$ 49,687	$ 45,486	$ 142,259	$ 1,947	$ 987	$ 82	$ 233	$ 240,983
Total Revenues	$ 76	$ 226	$ 49,687	$ 45,486	$ 142,259	$ 1,947	$ 987	$ 82	$ 233	$ 240,983
EXPENDITURES										
Instruction										
Salaries of Teachers			$ 26,102	$ 26,092						$ 52,194
Salaries of Other Prof Staff										-
Purchased Prof and Educ Svcs										-
Purchased Prof and Tech Svcs			1,250							1,250
Tuition										-
Other Purchased Services										-
General Supplies	$ 76		9,375			$ 951	$ 987		$ 233	11,622
Textbooks										
Other Objects	-	-	4,016	-	-	-	-	-	-	4,016
Total Instruction	76	-	40,743	26,092	-	951	987	-	233	69,082
Support Services										
Salaries					$ 92,508					92,508
Salaries of Other Prof. Staff										-
Personal Svcs. -Emp. Benefits				1,971	27,025					28,996
Indirect Costs										-
Purchased Prof and Educ Svcs.										-
Purchased Prof and Tech Svcs				4,205						4,205
Rentals					2,200					2,200
Travel			1,053		127					1,180
Contracted Svcs. -Transportation			3,271	4,792						8,063
Other Purchased Services			4,620		16,049					20,669
Supplies and Materials				8,426	4,224	796		82		13,528
Energy					$ 126					126
Other Objects	-	226	-	-	-	200	-	-	-	426
Total Support Services	-	226	8,944	19,394	142,259	996	-	82	-	171,901
Total Expenditures	$ 76	$ 226	$ 49,687	$ 45,486	$ 142,259	$ 1,947	$ 987	$ 82	$ 233	$ 240,983

TEANECK BOARD OF EDUCATION
SPECIAL REVENUE FUND
PRESCHOOL EDUCATION AID
SCHEDULE OF EXPENDITURES - BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

THIS SCHEDULE IS NOT APPLICABLE

CAPITAL PROJECTS FUND

TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SUMMARY SCHEDULE OF PROJECT EXPENDITURES
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Project Title/Description	Appropriations	Expenditures to Date Prior Years	Expenditures to Date Current Year	Prior Year Cancellations	Balance June 30, 2010
Whittier Roof Replacement	$ 637,650	$ 586,446		$ 42,154	$ 9,050
Thomas Jefferson Middle School Roof - I	412,850	399,021		12,387	1,442
Thomas Jefferson Middle School Roof - II	1,015,238	51,056	$ 713,816		250,366
Lowell Elementary School Roof Renovation	425,868	26,033	257,690	-	142,145
Benjamin Franklin Elevator	300,000		60,347		239,653
Eugene Field Generator	90,000		10,890		79,110
Teaneck High School Track	100,000		100,000		-
Eugene Field Roof	36,315		30,240		6,075
Teaneck High School Roof	76,675	-	68,600	-	8,075
	$ 3,094,596	$ 1,062,556	$ 1,241,583	$ 54,541	$ 735,916

Reconciliation of Fund Balance, Juue 30, 2010

Project Balances Available	$ 735,916
Deferred Revenue - SDA Grants	(238,256)
Interest to be Utilized for Payment of Lease Purchase Principal and Interest	3,710
Fund Balanee, June 30, 2010 - GAAP Basis	$ 501,370

EXHIBIT F-2

TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SUMMARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Revenues aud Other Financing Sources	
Revenues	
State Sources - SDA Grant	$ 156,000
Other Financing Sources	
Transfer from Capital Reserve	1,311,654
Total Revenues and Other Financing Sources	1,467,654
Expenditures and Other Finaucing Uses	
Expenditures	
Capital Outlay	
Purchased Professional and Technical Services	225,146
Construction Services	1,016,437
Transfer to Debt Service Fund	328,848
Total Expenditures and Other Financing Uses	1,570,431
Excess (Deficiency) of Revenues Over (Under) Expenditures	(102,777)
Fund Balance - Beginning of Year	842,403
Fund Balance - End of Year	739,626
Reconciliation of Governmental Fund Statements (GAAP):	
Deferred SDA Grant Revenue Not Recognized on GAAP Basis	(238,256)
Fund Balance per Governmental Funds (GAAP)	$ 501,370

TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -
WHITTIER ROOF REPLACEMENT
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Prior Periods	Current Year	Totals	Revised Authorized Cost
Revenues and Other Financing Sources				
Transfer from Capital Reserve	$ 595,496	$ -	$ 595,496	$ 595,496
Total Revenues	595,496	-	595,496	595,496
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	81,802		81,802	
Construction Services	504,644	-	504,644	-
Total Expenditures and Other Financing Uses	586,446	-	586,446	595,496
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ 9,050	$ -	$ 9,050	$ -

Additional Project Information:	
Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	637,650
Additional Authorized Cost	(42,154)
Revised Authorized Cost	595,496
Percentage Increase over Original Authorized Cost	-7%
Percentage Completion	100%
Original Target Completion Date	2009
Revised Target Completion Date	2009

TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -
THOMAS JEFFERSON ROOF
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Prior Periods	Current Year	Totals	Revised Authorized Cost
Revenues and Other Financing Sources				
Transfer from Capital Reserve	$ 400,463	$ -	$ 400,463	$ 400,463
Total Revenues	400,463	-	400,463	400,463
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	59,206		59,206	
Construction Services	339,815	-	339,815	-
Total Expenditures and Other Financing Uses	399,021	-	399,021	400,463
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ 1,442	$ -	$ 1,442	$ -

Additional Project Information:	
Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	412,850
Additional Authorized Cost	(12,387)
Revised Authorized Cost	400,463
Percentage Increase over Original Authorized Cost	-3%
Percentage Completion	100%
Original Target Completion Date	2009
Revised Target Completion Date	2009

TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -
THOMAS JEFFERSON MIDDLE SCHOOL ROOF - PHASE II
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Prior Periods	Current Year	Totals	Revised Authorized Cost
Revenues and Other Financing Sources				
State Sources - SDA Grant	$ 51,056	$ 355,039	$ 406,095	$ 406,095
Transfer from Capital Reserve	-	609,143	609,143	609,143
Total Revenues	51,056	964,182	1,015,238	1,015,238
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	51,056	48,496	99,552	90,770
Construction Services	-	665,320	665,320	924,468
Total Expenditures and Other Financing Uses	51,056	713,816	764,872	1,015,238
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ 250,366	$ 250,366	$ -

Additional Project Information:	
Project Number	5150-070-09-1001
Grant Date	2/26/2009
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	1,015,238
Additional Authorized Cost	-
Revised Authorized Cost	1,015,238
Percentage Increase over Original Authorized Cost	0%
Percentage Completion	75%
Original Target Completion Date	2010
Revised Target Completion Date	2010

TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -
LOWELL ROOF PHASE II
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Prior Periods	Current Year	Totals	Revised Authorized Cost
Revenues and Other Financing Sources				
State Sources - SDA Grant	$ 26,033	$ 144,314	$ 170,347	$ 170,347
Transfer from Capital Reserve	-	255,521	255,521	255,521
Total Revenues	26,033	399,835	425,868	425,868
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	26,033	21,795	47,828	69,100
Construction Services	-	235,895	235,895	356,768
Total Expenditures and Other Financing Uses	26,033	257,690	283,723	425,868
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ 142,145	$ 142,145	$ -

Additional Project Information:	
Project Number	5150-130-09-1002
Grant Date	2/26/2009
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	425,868
Additional Authorized Cost	-
Revised Authorized Cost	425,868
Percentage Increase over Original Authorized Cost	0%
Percentage Completion	67%
Original Target Completion Date	2010
Revised Target Completion Date	2010

TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -
BENJAMIN FRANKLIN ELEVATOR
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Prior Periods	Current Year	Totals	Revised Authorized Cost
Revenues and Other Financing Sources				
State Sources - SDA Grant		$ 120,000	$ 120,000	$ 120,000
Transfer from Capital Reserve	$ -	180,000	180,000	180,000
Total Revenues	-	300,000	300,000	300,000
Expenditures and Other Finaucing Uses				
Purchased Professional and Technical Services		26,625	26,625	30,500
Construction Services	-	33,722	33,722	269,500
Total Expenditures and Other Financing Uses	-	60,347	60,347	300,000
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ 239,653	$ 239,653	$ -

Additional Project Information:	
Project Number	5150-060-09-1003
Grant Date	7/7/2009
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	300,000
Additional Authorized Cost	-
Revised Authorized Cost	300,000
Percentage Increase over Original Authorized Cost	0%
Percentage Completion	20%
Original Target Completion Date	2010
Revised Target Completion Date	2010

TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -
EUGENE FIELD GENERATOR
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Prior Periods	Current Year	Totals	Revised Authorized Cost
Revenues and Other Financing Sources				
State Sources - SDA Grant		$ 36,000	$ 36,000	$ 36,000
Transfer from Capital Reserve	$ -	54,000	54,000	54,000
Total Revenues	-	90,000	90,000	90,000
Expenditures and Other Finaucing Uses				
Purchased Professional and Technical Services		10,890	10,890	12,000
Construction Services	-	-	-	78,000
Total Expenditures and Other Financing Uses	-	10,890	10,890	90,000
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ 79,110	$ 79,110	$ -

Additional Project Information:	
Project Number	5150-X01-09-1004
Grant Date	7/7/2009
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	90,000
Additional Authorized Cost	-
Revised Authorized Cost	90,000
Percentage Increase over Original Authorized Cost	0%
Percentage Completion	12%
Original Target Completion Date	2010
Revised Target Completion Date	2010

TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -
TEANECK HIGH SCHOOL TRACK
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Prior Periods	Current Year	Totals	Revised Authorized Cost
Revenues and Other Financing Sources				
Transfer from Capital Reserve	$ -	$ 100,000	$ 100,000	$ 100,000
Total Revenues	-	100,000	100,000	100,000
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services		18,500	18,500	18,500
Construction Services	-	81,500	81,500	81,500
Total Expenditures and Other Financing Uses	-	100,000	100,000	100,000
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ -	$ -	$ -

Additional Project Information:	
Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	100,000
Additional Authorized Cost	-
Revised Authorized Cost	100,000
Percentage Increase over Original Authorized Cost	0%
Percentage Completion	100%
Original Target Completion Date	2010
Revised Target Completion Date	2010

TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -
EUGENE FIELD ROOF
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Prior Periods	Current Year	Totals	Revised Authorized Cost
Revenues and Other Financing Sources				
State Sources - SDA Grant				$ 184,492
Transfer from Capital Reserve	$ -	$ 36,315	$ 36,315	276,737
Total Revenues	-	36,315	36,315	461,229
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services		30,240	30,240	36,315
Construction Services	-	-	-	424,914
Total Expenditures and Other Financing Uses	-	30,240	30,240	461,229
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ 6,075	$ 6,075	$ -

Additional Project Information:	
Project Number	5150-X01-10-1002
Grant Date	9/8/2010
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	461,229
Additional Authorized Cost	-
Revised Authorized Cost	461,229
Percentage Increase over Original Authorized Cost	0%
Percentage Completion	7%
Original Target Completion Date	2011
Revised Target Completion Date	2011

TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -
TEANECK HIGH SCHOOL ROOF
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Prior Periods	Current Year	Totals	Revised Authorized Cost
Revenues and Other Financing Sources				
State Sources - SDA Grant				$ 506,521
Transfer from Capital Reserve	$ -	$ 76,675	$ 76,675	759,781
Total Revenues	-	76,675	76,675	1,266,302
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services		68,600	68,600	76,675
Construction Services	-	-	-	1,189,627
Total Expenditures and Other Financing Uses	-	68,600	68,600	1,266,302
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ 8,075	$ 8,075	$ -

Additional Project Information:	
Project Number	5150-050-10-2001
Grant Date	9/1/2010
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	1,266,302
Additional Authorized Cost	-
Revised Authorized Cost	1,266,302
Percentage Increase over Original Authorized Cost	0%
Percentage Completion	5%
Original Target Completion Date	2011
Revised Target Completion Date	2011

PROPRIETARY FUNDS

EXHIBIT G-1

TEANECK BOARD OF EDUCATION
PROPRIETARY FUND
COMBINING STATEMENT OF NET ASSETS
AS OF JUNE 30, 2010

THIS STATEMENT IS NOT APPLICABLE

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-4

EXHIBIT G-2

COMBINING STATEMENT OF REVENUES, EXPENSES AND
CHANGES IN FUND NET ASSETS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

THIS STATEMENT IS NOT APPLICABLE

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-5

EXHIBIT G-3

COMBINING STATEMENT OF CASH FLOWS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

THIS STATEMENT IS NOT APPLICABLE

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-6

FIDUCIARY FUNDS

TEANECK BOARD OF EDUCATION
FIDUCIARY FUNDS
COMBINING STATEMENT OF FIDUCIARY NET ASSETS
AS OF JUNE 30, 2010

	Student Activity	Payroll	Total Agency Funds
ASSETS			
Cash	$ 115,448	$ 39,661	$ 155,109
Total Assets	$ 115,448	$ 39,661	$ 155,109
LIABILITIES			
Payroll Deductions and Withholdings		$ 39,661	$ 39,661
Due to Student Groups	$ 115,448	-	115,448
Total Liabilities	$ 115,448	$ 39,661	$ 155,109

TEANECK BOARD OF EDUCATION
COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

NOT APPLICABLE

FINANCIAL STATEMENT IS PRESENTED ON EXHIBIT B-8

TEANECK BOARD OF EDUCATION
STUDENT ACTIVITY AGENCY FUND
SCHEDULE OF RECEIPTS AND DISBURSEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Balance, July 1, 2009	Cash Receipts	Cash Disbursements	Balance, June 30, 2010
ELEMENTARY SCHOOLS				
Hawthorne	$ 2,400	$ 15,414	$ 16,195	$ 1,619
Lowell	1,343	10,062	9,488	1,917
Total Elementary Schools	3,743	25,476	25,683	3,536
MIDDLE SCHOOLS				
Thomas Jefferson	19,806	75,482	72,209	23,079
Benjamin Franklin	7,928	32,810	32,986	7,752
Total Middle Schools	27,734	108,292	105,195	30,831
HIGH SCHOOL				
Teaneck High School	74,743	143,322	143,823	74,242
OTHER				
Athletic	5,366	78,145	79,961	3,550
Music	3,189	2,350	2,250	3,289
Total Other	8,555	80,495	82,211	6,839
Total All Schools	$ 114,775	$ 357,585	$ 356,912	$ 115,448

EXHIBIT H-4

TEANECK BOARD OF EDUCATION
PAYROLL AGENCY FUND
SCHEDULE OF RECEIPTS AND DISBURSEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Balance, July 1, 2009	Cash Receipts	Cash Disbursements	Balance, Juue 30, 2010
ASSETS				
Cash	$ 32,328	$ 56,321,352	$ 56,314,019	$ 39,661
Total Assets	$ 32,328	$ 56,321,352	$ 56,314,019	$ 39,661
LIABILITIES				
Payroll Deductions and Withholdings	$ 32,328	$ 23,375,441	$ 23,368,108	$ 39,661
Accrued Salaries and Wages	-	32,945,911	32,945,911	-
Total Liabilities	$ 32,328	$ 56,321,352	$ 56,314,019	$ 39,661

LONG-TERM DEBT

TEANECK BOARD OF EDUCATION
SCHEDULE OF SERIAL BONDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Issue	Date of Issue	Amount of Issue	Annual Maturities Date	Annual Maturities Amount	Interest Rate		Balance, July 1, 2009	Issued	Paid	Balance, June 30, 2010
Various Capital Improvements-District-wide	4/1/01	$ 11,816,000	7/15/10	$ 230,000	4.875	%				
			7/15/11	265,000	4.875					
			7/15/12	305,000	4.875					
			7/15/13	345,000	4.875					
			7/15/14	550,000	4.875		$ 1,900,000		$ 205,000	$ 1,695,000
School Refunding Bonds	2/15/2003	4,270,000	7/1/10	415,000	3.50	%				
			7/1/11	420,000	3.70					
			7/1/12	410,000	4.00					
			7/1/13	405,000	4.00					
			7/1/14	390,000	4.00		2,465,000		425,000	2,040,000
School Refunding Bonds (Pension Series 2003)	2/15/2003	6,450,000	7/1/10	310,000	4.50	%				
			7/1/11	325,000	4.625					
			7/1/12	345,000	5.00					
			7/1/13	365,000	5.00					
			7/1/14	385,000	5.00					
			7/1/15	405,000	5.00					
			7/1/16	430,000	5.625					
			7/1/17	455,000	5.625					
			7/1/18	485,000	5.625					
			7/1/19	515,000	5.625					
			7/1/20	545,000	5.625		4,860,000		295,000	4,565,000
School Refunding Bonds	7/15/2006	9,305,000	7/15/10-13	25,000	var	%				
			7/15/14	30,000	4.00					
			7/15/15	580,000	var					
			7/15/16-17	575,000	var					
			7/15/18	570,000	4.25					
			7/15/19	580,000	4.25					
			7/15/20	575,000	4.20					
			7/15/21-22	570,000	4.20					
			7/15/23	565,000	4.50					
			7/15/24	575,000	4.50					
			7/15/25-26	570,000	4.50					
			7/15/27	565,000	4.50					
			7/15/28-29	560,000	4.50					
			7/15/30	555,000	4.50		9,265,000	-	20,000	9,245,000
					Totals		$ 18,490,000	$ -	$ 945,000	$ 17,545,000

TEANECK BOARD OF EDUCATION
SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

THIS SCHEDULE IS NOT APPLICABLE

TEANECK BOARD OF EDUCATION
DEBT SERVICE FUND
BUDGETARY COMPARISON SCHEDULE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actnal
REVENUES					
Local Sources					
Local Tax Levy	$ 1,758,616	-	$ 1,758,616	$ 1,758,616	-
Total Revenues	1,758,616	-	1,758,616	1,758,616	-
EXPENDITURES					
Regular Debt Service					
Principal	945,000	-	945,000	945,000	-
Interest	831,260	-	831,260	831,259	$ 1
Total Expenditures	1,776,260	-	1,776,260	1,776,259	1
Excess (Deficiency) of Revenues Over (Under) Expenditures	(17,644)	-	(17,644)	(17,643)	1
OTHER FINANCING SOURCES					
Transfer In	-	-	-	328,848	328,848
Total Other Financing Sourees	-	-	-	328,848	328,848
Net Change in Fund Balance	(17,644)	-	(17,644)	311,205	328,849
Fund Balance, Beginning of Year	17,644	-	17,644	17,644	-
Fund Balance, End of Year	$ -	$ -	$ -	$ 328,849	$ 328,849

STATISTICAL SECTION

This part of the Teaneck Board of Education's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Contents	Exhibits
Financial Trends	
These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.	J-1 to J-5
Revenue Capacity	
These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.	J-6 to J-9
Debt Capacity	
These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.	J-10 to J-13
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.	J-14 and J-15
Operating Information	
These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.	J-16 to J-20

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

TEANECK BOARD OF EDUCATION
NET ASSETS BY COMPONENT
LAST EIGHT FISCAL YEARS
(Unaudited)
(accrual basis of accounting)

	Fiscal Year Ended June 30,							
	2003	2004	2005	2006	2007	2008	2009	2010
Governmental Activities								
Invested in Capital Assets, Net of Related Debt	$ 9,002,715	$ 14,862,018	$ 22,868,603	$ 24,173,348	$ 25,187,935	$ 25,514,557	$ 26,966,982	$ 27,900,242
Restricted	3,760,786	2,272,936	2,142,023	536,883	324,375	229,174	1,975,666	899,886
Unrestricted	525,173	(4,101,443)	(11,933,350)	(953,246)	1,297,242	1,007,645	(1,778,289)	(3,820,722)
Total Governmental Activities Net Assets	$ 13,288,674	$ 13,033,511	$ 13,077,276	$ 23,756,985	$ 26,809,552	$ 26,751,376	$ 27,164,359	$ 24,979,406
Business-Type Activities								
Invested in Capital Assets	$ 220,758	$ 158,593	$ 136,606	$ 121,884	$ 118,735	$ 161,028	$ 136,574	$ 132,953
Restricted	253,400							
Unrestricted	208,567	256,930	250,417	317,915	343,334	312,806	275,705	123,100
Total Business-Type Activities Net Assets	$ 682,725	$ 415,523	$ 387,023	$ 439,799	$ 462,069	$ 473,834	$ 412,279	$ 256,053
District-wide								
Invested in Capital Assets, Net of Related Debt	$ 9,223,473	$ 15,020,611	$ 23,005,209	$ 24,295,232	$ 25,306,670	$ 25,675,585	$ 27,103,556	$ 28,033,195
Restricted	4,014,186	2,272,936	2,142,023	536,883	324,375	229,174	1,975,666	899,886
Unrestricted	733,740	(3,844,513)	(11,682,933)	(635,331)	1,640,576	1,320,451	(1,502,584)	(3,697,622)
Total District Net Assets	$ 13,971,399	$ 13,449,034	$ 13,464,299	$ 24,196,784	$ 27,271,621	$ 27,225,210	$ 27,576,638	$ 25,235,459

Source: District Records

Note:
GASB requires that ten years of statistical data be presented. However, since the District implemented the new reporting model contained in GASB No. 34 in fiscal year 2003 only eight years of information are available. Each year thereafter, an additional year's data will be included until ten years of data is present.

EXHIBIT J-2

TEANECK BOARD OF EDUCATION
CHANGES IN NET ASSETS
LAST EIGHT FISCAL YEARS
(Unaudited)
(accrual basis of accounting)

	Fiscal Year Ended June 30,							
	2003	2004	2005	2006	2007	2008	2009	2010
Expenses								
Governmental Activities								
Instruction								
Regular	$ 28,694,913	$ 29,719,687	$ 31,160,121	$ 30,526,336	$ 33,233,572	$ 35,644,622	$ 32,850,320	$ 34,139,305
Special Education	11,018,460	11,544,949	12,373,083	13,615,374	13,872,251	14,932,504	15,424,664	16,598,057
Other Instruction	3,605,784	3,746,571	3,826,374	4,010,844	4,131,219	4,040,837	4,490,700	4,861,567
Support Services:								
Student & Instruction Related Services	9,300,245	8,625,768	9,577,878	11,242,305	11,120,386	12,406,377	13,209,300	14,235,446
School Administrative Services	3,580,648	3,249,220	3,386,010	3,528,222	3,834,824	4,208,866	4,088,235	4,200,508
General Administration	1,595,222	1,753,771	1,665,867	1,300,385	1,465,891	1,481,314	1,789,267	1,410,162
Plant Operations and Maintenance	8,432,852	8,477,970	8,698,453	9,376,412	9,540,485	10,801,577	10,340,866	9,631,766
Pupil Transportation	4,109,634	4,205,799	4,778,426	4,718,265	4,967,222	5,174,060	5,101,656	5,134,633
Business and Other Support Services	1,081,754	937,802	1,366,593	1,425,850	1,494,306	1,368,503	1,376,200	1,790,946
Charter Schools	1,360,091	1,567,180	1,702,891	1,882,124	2,040,585	2,388,987	3,913,381	4,274,546
Interest on Long-Term Debt	896,805	1,045,821	1,014,275	1,023,267	969,897	921,055	887,725	847,364
Loss on Disposal of Capital Assets		1,529,758	78,461					
Total Governmental Activities Expenses	73,676,408	76,404,296	79,628,432	82,649,384	86,670,638	93,368,702	93,472,314	97,124,300
Business-Type Activities:								
Food Service	973,124	1,282,939	1,075,534	1,109,797	1,156,163	1,282,444	1,316,617	1,350,203
Loss on Disposal of Capital Assets		95,299	7,640					
Community School	625,722	635,442	718,397	777,445	799,129	855,417	747,254	884,402
Total Business-Type Activities	1,598,846	2,013,680	1,801,571	1,887,242	1,955,292	2,137,861	2,063,871	2,234,605
Total District Expenses	$ 75,275,254	$ 78,417,976	$ 81,430,003	$ 84,536,626	$ 88,625,930	$ 95,506,563	$ 95,536,185	$ 99,358,905
Program Revenues								
Governmental Activities:								
Charges for Services:								
Instruction (Tuition)	$ 34,458	$ 21,594	$ 34,758	$ 13,690	$ 12,465			
Special Education (Tuition)	92,201	89,313	103,044	146,930	192,172	$ 123,683	$ 122,388	$ 187,773
Student and Instruction Related Services	92,540	100,910	102,272	93,170				
Pupil Transportation			40,533	31,816	30,231	29,050	6,913	1,391
Operating Grants and Contributions	11,007,727	12,049,664	12,298,920	13,371,086	15,462,501	16,684,940	14,893,154	13,382,713
Capital Grants and Contributions	56,532	-	4,525	8,946,805	13,594	74,259	77,089	417,097
Total Governmental Activities Program Revenues	11,283,458	12,261,481	12,584,052	22,603,497	15,710,963	16,911,932	15,099,544	13,988,974
Business-Type Activities:								
Charges for Services								
Food Service	695,275	701,213	685,543	729,821	760,083	809,596	794,154	751,458
Community School	660,693	700,932	749,440	726,803	719,255	769,935	672,503	697,946
Operating Grants and Contributions	313,785	341,503	338,088	433,394	486,507	504,607	535,659	628,975
Capital Grants and Contributions					3,790	65,488	-	-
Total Business Type Activities Program Revenues	1,669,753	1,743,648	1,773,071	1,890,018	1,969,635	2,149,626	2,002,316	2,078,379
Total District Program Revenues	$ 12,953,211	$ 14,005,129	$ 14,357,123	$ 24,493,515	$ 17,680,598	$ 19,061,558	$ 17,101,860	$ 16,067,353

EXHIBIT J-2

TEANECK BOARD OF EDUCATION
CHANGES IN NET ASSETS
LAST EIGHT FISCAL YEARS
(Unaudited)
(accrual basis of accounting)

	Fiscal Year Ended June 30,							
	2003	2004	2005	2006	2007	2008	2009	2010
Net (Expense)/Revenue								
Governmental Activities	$ (62,392,950)	$ (64,142,815)	$ (67,044,380)	$ (60,045,887)	$ (70,959,675)	$ (76,456,770)	$ (78,372,770)	$ (83,135,326)
Business-Type Activities	70,907	(270,032)	(28,500)	2,776	14,343	11,765	(61,555)	(156,226)
Total District-Wide Net Expense	$ (62,322,043)	$ (64,412,847)	$ (67,072,880)	$ (60,043,111)	$ (70,945,332)	$ (76,445,005)	$ (78,434,325)	$ (83,291,552)
General Revenues and Other Changes in Net Assets								
Governmental Activities:								
Property Taxes Levied for General Purposes, Net	$ 58,432,104	$ 61,126,989	$ 64,266,441	$ 67,872,613	$ 71,386,061	$ 73,468,869	$ 75,400,085	$ 77,384,174
Taxes Levied for Debt Service	1,259,114	1,790,672	1,757,205	1,778,539	1,770,877	1,755,174	1,768,016	1,758,616
Federal and State Aid - Restricted	39,635	3,683	25,963					
Federal and State Aid - Unrestricted		500,850	679,755	685,824	658,131	835,868	1,376,462	1,684,442
Investment Earnings	195,301	61,847	106,635	183,490	344,263	231,044	68,258	34,349
Miscellaneous Income	288,180	403,611	252,146	253,923	161,599	107,639	172,932	88,792
Adjustments to Capital Assets				1,207				
Transfers	-	-	-	(50,000)				
Total Governmental Activities	60,214,334	63,887,652	67,088,145	70,725,596	74,320,931	76,398,594	78,785,753	80,950,373
Business-Type Activities:								
Miscellaneous Income		2,830						
Transfers				50,000				
Total Business-Type Activities	-	2,830	-	50,000	-	-	-	-
Total District-Wide	$ 60,214,334	$ 63,890,482	$ 67,088,145	$ 70,775,596	$ 74,320,931	$ 76,398,594	$ 78,785,753	$ 80,950,373
Change in Net Assets								
Governmental Activities	$ (2,178,616)	$ (255,163)	$ 43,765	$ 10,679,709	$ 3,361,256	$ (58,176)	$ 412,983	$ (2,184,953)
Business-Type Activities	70,907	(267,202)	(28,500)	52,776	14,343	11,765	(61,555)	(156,226)
Total District	$ (2,107,709)	$ (522,365)	$ 15,265	$ 10,732,485	$ 3,375,599	$ (46,411)	$ 351,428	$ (2,341,179)

Source: District Records

Note:
GASB requires that ten years of statistical data be presented. However, since the District implemented the new reporting model contained in GASB No. 34 in fiscal year 2003 only eight years of information are available. Each year thereafter, an additional year's data will be included until ten years of data is present.

TEANECK BOARD OF EDUCATION
FUND BALANCES - GOVERNMENTAL FUNDS
LAST EIGHT FISCAL YEARS
(Unaudited)
(modified accrual basis of accounting)

	Fiscal Year Ended June 30,							
	2003	2004	2005	2006	2007	2008	2009	2010
General Fund								
Reserved	$ 4,034,064	$ 4,553,477	$ 5,321,786	$ 5,065,041	$ 8,072,251	$ 7,724,554	$ 5,974,960	$ 3,704,385
Unreserved	3,810,196	2,905,202	2,136,356	1,615,228	1,215,268	1,219,147	2,534,923	678,054
Total General Fund	$ 7,844,260	$ 7,458,679	$ 7,458,142	$ 6,680,269	$ 9,287,519	$ 8,943,701	$ 8,509,883	$ 4,382,439
All Other Governmental Funds								
Reserved	$ 6,530,066	$ 2,360,074	$ 130,518	$ 1,593,018	$ 646,918	$ 37,798	$ 1,214,258	$ 290,768
Unreserved	(6,128,642)	(7,936,369)	(7,478,776)	587,825	647,524	959,688	(853,564)	539,451
Total All Other Governmental Funds	$ 401,424	$ (5,576,295)	$ (7,348,258)	$ 2,180,843	$ 1,294,442	$ 997,486	$ 360,694	$ 830,219

Source: District Records

Note:
GASB requires that ten years of statistical data be presented. However, since the District implemented the new reporting model contained in GASB No. 34 in fiscal year 2003 only eight years of information are available. Each year thereafter, an additional year's data will be included until ten years of data is present.

TEANECK BOARD OF EDUCATION
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST EIGHT FISCAL YEARS
(Unaudited)

(modified accrual basis of accounting)

	Fiscal Year Ended June 30,							
	2003	2004	2005	2006	2007	2008	2009	2010
Revenues								
Property Tax Levy	$ 59,691,218	$ 62,917,661	$ 66,023,646	$ 69,651,152	$ 73,156,938	$ 75,224,043	$ 77,168,101	$ 79,142,790
Tuition Charges	126,659	110,907	137,802	160,620	204,637	123,683	122,388	187,773
Transportation				31,816	30,231	29,050	6,913	1,391
Interest Earnings	189,178	61,847	106,635	183,490	344,263	231,044	68,258	34,349
Miscellaneous	545,616	653,560	633,559	448,061	386,422	331,950	402,246	329,281
State Sources	9,343,270	10,598,557	10,964,730	21,147,823	14,481,637	15,662,352	13,758,044	12,419,416
Federal Sources	1,503,188	1,851,688	1,702,792	1,661,754	1,427,766	1,708,404	2,359,347	2,824,347
Total Revenues	71,399,129	76,194,220	79,569,164	93,284,716	90,031,894	93,310,526	93,885,297	94,939,347
Expenditures								
Instruction								
Regular Instruction	28,549,866	29,650,392	31,039,378	30,639,436	32,813,841	35,346,984	32,639,028	34,144,175
Special Education Instruction	11,009,869	11,544,949	12,338,630	13,653,744	13,863,019	14,953,496	15,436,454	16,597,980
Other Instruction	3,943,934	4,122,140	4,193,269	3,975,103	4,125,038	4,050,555	4,494,747	4,859,251
Support Services:								
Student & Inst. Related Services	8,973,287	8,492,311	9,394,007	11,095,991	11,078,954	12,432,337	13,220,248	14,226,151
General Administration	1,479,234	1,770,563	1,625,480	1,238,231	1,532,168	1,446,207	1,488,827	1,508,645
School Administrative Services	3,514,564	3,238,962	3,328,951	3,572,804	3,684,283	4,035,116	4,022,602	4,155,819
Plant Operations and Maintenance	7,076,476	7,464,871	7,644,984	8,369,649	8,611,592	9,658,327	9,309,473	8,520,674
Pupil Transportation	4,109,634	4,205,799	4,777,295	4,719,755	4,966,864	5,174,724	5,101,986	5,134,631
Business and Other Support Services	1,075,092	931,694	1,353,602	1,416,551	1,492,488	1,371,661	1,377,927	1,790,932
Charter Schools	1,360,091	1,567,180	1,702,891	1,882,124	2,040,585	2,388,987	3,913,381	4,274,546
Capital Outlay	11,204,038	8,092,199	2,169,774	1,666,023	1,881,282	1,323,022	2,183,219	1,608,203
Debt Service:								
Principal	400,000	790,000	760,000	1,238,499	1,275,891	870,000	900,000	945,000
Interest and Other Charges	859,114	990,597	1,013,403	1,015,578	945,040	899,884	868,016	831,259
Total Expenditures	83,555,199	82,861,657	81,341,664	84,483,488	88,311,045	93,951,300	94,955,908	98,597,266
Excess (Deficiency) of Revenues Over (Under) Expenditures	(12,156,070)	(6,667,437)	(1,772,500)	8,801,228	1,720,849	(640,774)	(1,070,611)	(3,657,919)

TEANECK BOARD OF EDUCATION
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST EIGHT FISCAL YEARS
(Unaudited)
(modified accrual basis of accounting)

	Fiscal Year Ended June 30,							
	2003	2004	2005	2006	2007	2008	2009	2010
Other Financing sources (uses)								
Bond Sale Premium to Debt Service Fund	$ (6,123)							
Capital Leases (non-budgeted)		$ 304,137						
Proceeds from Refunding	10,855,248							
Payments to Escrow Agent	(10,849,125)							
Transfers In	406,314	1,633,416	$ 250,316	$ 2,007,362	$ 450,000	$ 339,713	$ 2,426,254	$ 1,640,502
Transfers Out	(400,191)	(1,633,416)	(250,316)	(2,057,362)	(450,000)	(339,713)	(2,426,254)	(1,640,502)
Total Other Financing Sources (Uses)	6,123	304,137	-	(50,000)	-	-	-	-
Net Change in Fund Balances	$(12,149,947)	$ (6,363,300)	$ (1,772,500)	$ 8,751,228	$ 1,720,849	$ (640,774)	$ (1,070,611)	$ (3,657,919)
Debt Service as a Percentage of Noncapital Expenditures	1.74%	2.38%	2.24%	2.72%	2.57%	1.91%	1.91%	1.83%

* Noncapital expenditures are total expenditures less capital outlay.

Source: District Records

Note:
GASB requires that ten years of statistical data be presented. However, since the Distriet implemented the new reporting model contained in GASB No. 34 in fiscal year 2003 only eight years of information are available. Each year thereafter, an additional year's data will be includcd until ten years of data is present.

TEANECK BOARD OF EDUCATION
GENERAL FUND OTHER LOCAL REVENUE BY SOURCE
LAST TEN YEARS
(Unaudited)

Fiscal Year Ended June 30,	Tuition	Interest Earned	Transportation	Prior Year Refunds	Township (Forum)	Rentals	Miscellaneous	Total
2001	$ 62,126	$ 577,269		$ 5,541	$ 46,000		$ 325,752	$ 1,016,688
2002	73,114	236,679		3,577	48,000		150,707	512,077
2003	126,659	79,579			50,000	$ 30,509	207,671	494,418
2004	110,907	51,278	$ 47,709	38,251	50,000	59,273	208,378	565,796
2005	137,802	105,951	40,533		50,000	54,501	147,645	536,432
2006	160,620	181,952	31,816			41,841	212,082	628,311
2007	204,637	342,185	30,231			34,669	126,930	738,652
2008	123,683	229,648	29,050			24,274	83,365	490,020
2009	122,388	68,081	6,913	440		27,800	144,692	370,314
2010	187,773	34,349	1,391			23,166	65,626	312,305

Source: District Records

TEANECK BOARD OF EDUCATION
ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN YEARS
(Unaudited)

Fiscal Year Ended June 30,	Vacant Land	Residential	Commercial	Industrial	Apartment	Total Assessed Value	Memo Only Tax Exempt Property	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate [a]
2001	$ 12,480,100	$ 2,168,431,600	$ 276,610,500	$ 24,652,300	$ 89,276,800	$ 2,571,451,300	$ 366,422,700	$ 4,192,584	$ 2,575,643,884	$3,116,908,430	2.085
2002	14,208,000	2,171,575,000	274,770,200	24,652,300	89,276,800	2,574,482,300	340,179,300	4,065,120	2,578,547,420	3,563,040,044	2.265
2003	13,178,500	2,182,768,500	274,118,500	24,616,200	89,651,800	2,584,333,500	338,750,900	3,284,259	2,587,617,759	3,582,294,092	2.369
2004	13,884,300	2,196,846,700	274,001,100	24,616,200	89,651,800	2,599,000,100	338,060,300	3,345,752	2,602,345,852	4,032,636,060	2.477
2005	14,132,600	2,214,425,400	272,815,200	24,341,200	107,514,300	2,633,228,700	338,537,700	3,121,751	2,636,350,451	4,545,262,225	2.570
2006	12,228,400	2,252,561,700	273,763,900	23,682,500	89,433,700	2,651,670,200	339,526,100	2,723,194	2,654,393,394	5,083,024,439	2.690
2007	25,474,400	5,242,322,900	561,376,500	46,853,000	199,453,200	6,075,480,000	559,534,400	5,198,681	6,080,678,681	5,747,636,530	1.220
2008	29,911,100	5,239,172,100	575,765,100	45,394,000	198,441,100	6,088,683,400	558,851,200	5,118,294	6,093,801,694	6,176,343,931	1.250
2009	32,595,400	5,238,910,900	577,547,800	45,721,800	192,381,500	6,087,157,400	560,482,500	5,181,164	6,092,338,564	6,378,073,477	1.282
2010	28,599,600	5,250,478,800	572,256,800	42,596,300	191,725,400	6,085,656,900	565,901,000	7,236,257	6,092,893,157	6,130,053,183	1.297

Source: County Abstract of Ratables

a Tax rates are per $100

EXHIBIT J-7

TEANECK BOARD OF EDUCATION
DIRECT AND OVERLAPPING PROPERTY TAX RATES
LAST TEN YEARS
(Unaudited)
(rate per $100 of assessed value)

Calendar Year	Total Direct School Tax Rate	Overlapping Rates		Total Direct and Overlapping Tax Rate
		Municipality	County of Bergen	
2001	$ 2.180	$ 1.189	$ 0.271	$ 3.640
2002	2.265	1.258	0.307	3.830
2003	2.369	1.328	0.293	3.990
2004	2.477	1.384	0.319	4.180
2005	2.570	1.473	0.337	4.380
2006	2.690	1.602	0.348	4.640
2007	1.220	0.758	0.172	2.150
2008	1.250	0.758	0.189	2.197
2009	1.282	0.797	0.202	2.281
2010	1.297	0.834	0.197	2.328

Source: County Abstract of Ratables

TEANECK BOARD OF EDUCATION
PRINCIPAL PROPERTY TAXPAYERS,
CURRENT YEAR AND TEN YEARS AGO
(Unaudited)

Taxpayer	2010 Taxable Assessed Value	2010 % of Total District Net Assessed Value	2001 Taxable Assessed Value	2001 % of Total District Net Assessed Value
Glenpointe Associates	$ 190,029,400	3.12 %		
Heritage Pointe of Teaneck, LLC	46,627,800	0.77		
Teaneck Limited Partnership	38,000,000	0.62		
Teaneck Garden Owners Corp.	16,500,000	0.27	Not Available	
Verizon New Jersey	15,825,757	0.26		
Givaudan-Roure Fragrance Corp	15,266,400	0.25		
Holy Name Real Estate Corp	15,256,100	0.25		
Care One at Teaneck, LLC	14,568,000	0.24		
Individual Taxpayer	10,750,000	0.18		
Cedar Holding Assoc	9,000,000	0.15		
	$ 371,823,457	6.10 %	$ -	0.00

Source: Municipal Tax Assessor

TEANECK BOARD OF EDUCATION
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
(Unaudited)

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2001	$ 54,970,891	$ 54,970,891	100%	N/A
2002	57,136,644	57,136,644	100%	N/A
2003	59,691,218	59,691,218	100%	N/A
2004	62,917,661	62,917,661	100%	N/A
2005	66,023,646	66,023,646	100%	N/A
2006	69,651,152	69,651,152	100%	N/A
2007	73,156,938	73,156,938	100%	N/A
2008	75,224,043	75,224,043	100%	N/A
2009	77,168,101	77,168,101	100%	N/A
2010	79,142,790	79,142,790	100%	N/A

N/A - Not Applicable

TEANECK BOARD OF EDUCATION
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST EIGHT FISCAL YEARS
(Unaudited)

Fiscal Year Ended June 30,	Governmental Activities: General Obligation Bonds	Governmental Activities: Capital Leases	Total District	Population	Per Capita
2003	$ 23,091,000	$1,467,767	$ 24,558,767	39,445	$ 623
2004	22,301,000	1,352,887	23,653,887	3,933	6,014
2005	21,541,000	919,390	22,460,390	39,018	576
2006	20,751,000	470,891	21,221,891	38,820	547
2007	19,946,000		19,946,000	38,652	516
2008	19,390,000		19,390,000	38,541	503
2009	18,490,000		18,490,000	38,633	479
2010	17,545,000		17,545,000	38,633	454

Source: District records

Note:
GASB requires that ten years of statistical data be presented. However, since the District implemented GASB 44 in fiscal year 2006, only eight years of information is available. Each year thereafter, an additional year's data will be included until ten years of data is presented.

TEANECK BOARD OF EDUCATION
RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING
LAST EIGHT FISCAL YEARS
(Unaudited)

Fiscal Year Ended June 30,	General Bonded Debt Outstanding: General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value of Property	Per Capita
2003	$ 23,091,000		$ 23,091,000	0.89 %	$ 585
2004	22,301,000		22,301,000	0.86	5,670
2005	21,541,000		21,541,000	0.82	552
2006	20,751,000		20,751,000	0.78	535
2007	20,260,000		20,260,000	0.33	524
2008	19,390,000		19,390,000	0.32	503
2009	18,490,000		18,490,000	0.30	479
2010	17,545,000		17,545,000	0.29	454

Source: District records

Note:
GASB requires that ten years of statistical data be presented. However, since the District implemented GASB 44 in fiscal year 2006, only eight years of information is available. Each year thereafter, an additional year's data will be included until ten years of data is presented.

TEANECK BOARD OF EDUCATION
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
AS OF JUNE 30, 2010
(Unaudited)

	Gross Debt	Deductions	Net Debt
Direct Debt:			
Teaneck Board of Education	$ 17,545,000	$ 17,545,000	
Township of Teaneck (1)	27,405,592	-	$ 27,405,592
	$ 44,950,592	$ 17,545,000	27,405,592
Overlapping Debt Apportioned to the Municipality:			
Bergen County:			
County of Bergen (A)			23,185,041
Bergen County Utilities Authority - Water Pollution (B)			18,198,175
			41,383,216
Total Direct and Overlapping Debt			$ 68,788,808

Source:
(1) Township of Teaneck's 2009 Annual Debt Statement

(A) The debt for this entity was apportioned to the Township of Teaneck by dividing the municipality's 2009 equalized value by the total 2009 equalized value for Bergen County.
(B) The debt was computed based upon usage

TEANECK BOARD OF EDUCATION
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS
(Unaudited)

	Fiscal Year Ended June 30,									
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Debt Limit	$ 111,052,456	$ 119,189,578	$ 129,686,118	$ 143,839,794	$ 160,202,419	$ 179,884,210	$ 202,472,510	$ 224,704,147	$ 242,359,877	$ 247,887,546
Total Net Debt Applicable to Limit	17,069,590	24,617,363	30,929,363	30,139,363	29,379,363	20,751,590	19,946,000	19,390,590	13,630,000	12,980,000
Legal Debt Margin	$ 93,982,866	$ 94,572,215	$ 98,756,755	$ 113,700,431	$ 130,823,056	$ 159,132,620	$ 182,526,510	$ 205,313,557	$ 228,729,877	$ 234,907,546
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	15.37%	20.65%	23.85%	20.95%	18.34%	11.54%	9.85%	8.63%	5.62%	5.24%

Source: Annual Debt Statements

Legal Debt Margin Calculation June 30, 2010

	Equalized Valuation Basis
2009	$ 6,102,413,434
2008	6,352,304,017
2007	6,136,848,485
	$ 18,591,565,936
Average Equalized Valuation of Taxable Property	$ 6,197,188,645
Debt Limit (4 % of average equalization value)	247,887,546
Less: Total Net Debt Applicable to Limit	12,980,000
Legal Debt Margin	$ 234,907,546

EXHIBIT J-14

TEANECK BOARD OF EDUCATION
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS
(Unaudited)

Year	Population	County Per Capita Personal Income	Unemployment Rate
2000	39,236	$ 51,467	3.90%
2001	39,069	52,102	3.90%
2002	38,910	51,931	5.30%
2003	39,445	51,291	5.20%
2004	39,331	54,669	4.30%
2005	39,018	56,963	3.50%
2006	38,820	63,021	3.70%
2007	38,652	67,113	3.20%
2008	38,541	67,696	4.10%
2009	38,633	N/A	7.50%

Source: New Jersey State Department of Education

TEANECK BOARD OF EDUCATION
PRINCIPAL EMPLOYERS,
CURRENT YEAR AND SIX YEARS AGO
(Unaudited)

	2010		2004	
Employer	Employees	Percentage of Total Municipal Employment	Employees	Percentage of Total Municipal Employment
Holy Name Hospital	2,505			
Fairleigh Dickinson University	1,686			
Teaneck Board of Education	720		NOT AVAILABLE	
Teaneck Township	489			
The Community School of Bergen County	147			
Yeshiva High School for Girls, Inc	70			
US Postal Service	68			
Torah Academy	47			
Aramark Corporation	42			

** Estimated

TEANECK BOARD OF EDUCATION
FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM
LAST FIVE FISCAL YEARS
(Unaudited)

Function/Program	2006	2007	2008	2009	2010
Instruction					
Regular	286.9	292.5	283.0	296.5	296.9
Special Education	107.0	97.5	106.0	127.5	132.6
Other Instruction	1.0	1.0	1.0	1.0	1.0
Support Services:					
Student & Instruction Related Services	94.1	91.0	91.0	101.8	96.8
General Administration	5.0	5.5	5.0	3.3	4.3
School Administrative Services	32.5	31.0	35.0	36.0	36.0
Plant Operations and Maintenance	116.5	112.5	115.0	110.5	108.5
Pupil Transportation	9.0	10.0	10.0	9.0	11.0
Business and Other Support Services	13.0	11.0	10.0	13.0	16.0
Community School	5.0	5.0	5.0	4.5	6.0
Total	670	657	661	703	709

Source: District Personnel Records

Note:
GASB requires that ten years of statistical data be presented. As a result of the implementation of GASB 44 in fiscal year 2006 only five years of information is available. Each year thereafter, an additional year's data will be included until ten years of data is presented.

TEANECK BOARD OF EDUCATION
OPERATING STATISTICS
LAST TEN FISCAL YEARS
(Unaudited)

Fiscal Year	Enrollment [a]	Operating Expenditures [b]	Cost Per Pupil [c]	Percentage Change	Teaching Staff	Teacher/Pupil Ratio Elementary	Middle School	Senior High School	Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
2001	4,324	$ 63,842,504	$ 14,765	5.54%					4,324	4,267	-3.44%	98.68%
2002	4,367	65,953,639	15,103	2.29%					4,367	4,167	0.99%	95.42%
2003	4,465	71,213,304	15,949	5.60%	448.36	12.8	14.6	13.1	4,465	4,250	2.24%	95.18%
2004	4,387	73,469,230	16,747	5.00%	436.04	13.7	11.1	11.5	4,387	4,172	-1.75%	95.10%
2005	4,256	77,578,173	18,228	8.84%	436.00	13.7	11.1	11.5	4,256	4,065	-2.99%	95.51%
2006	4,526	80,563,388	17,800	-2.35%	400.30	11.3	9.8	10.9	4,257	4,047	0.03%	95.06%
2007	4,482	84,212,622	18,789	5.56%	401.80	10.7	9.3	11	4,147	3,935	-2.59%	94.89%
2008	4,245	90,858,394	21,404	13.92%	428.30	9.7	8.5	10	4,021	3,839	-3.03%	95.47%
2009	4,192	91,004,673	21,709	1.43%	432.80	10.7	8.5	10	3,940	3,731	-2.02%	94.70%
2010	4,303	95,212,804	22,127	1.93%	433.40	11.6	8.8	9.5	4,020	3,786	2.03%	94.18%

Sources: District records

Note:
a Enrollment based on annual October district count.
b Operating expenditures equal total expenditures less debt service and capital outlay.
c Cost per pupil represents operating expenditures divided by enrollment.

EXHIBIT J-18

TEANECK BOARD OF EDUCATION
SCHOOL BUILDING INFORMATION
LAST FIVE FISCAL YEARS
(Unaudited)

District Building	2006	2007	2008	2009	2010
Elementary					
Bryant-Kindergarten/Pre-K (1926)					
Square Feet	47,438	47,438	47,438	47,438	47,438
Capacity (students)	475	475	475	475	475
Enrollment	345	345	288	292	367
Whittier (1921)					
Square Feet	55,118	55,118	55,118	55,118	55,118
Capacity (students)	656	656	656	656	656
Enrollment	411	411	373	385	406
Hawthorne (1925)					
Square Feet	49,373	49,373	49,373	49,373	49,373
Capacity (students)	648	648	648	648	648
Enrollment	374	374	371	354	347
Lowell (1934)					
Square Feet	47,106	47,106	47,106	47,106	47,106
Capacity (students)	536	536	536	536	536
Enrollment	375	375	327	305	321
Middle School					
Thomas Jefferson M.S. (1958)					
Square Feet	105,216	105,216	105,216	105,216	105,216
Capacity (students)	894	894	894	894	894
Enrollment	690	690	669	626	624
Ben Franklin M.S. (1957)					
Square Feet	100,202	100,202	100,202	100,202	100,202
Capacity (students)	727	727	727	727	727
Enrollment	611	611	558	555	576
Teaneck High School (1926)					
Square Feet	215,808	215,808	215,808	215,808	215,808
Capacity (students)	1,625	1,625	1,625	1,625	1,625
Enrollment	1,459	1,459	1,396	1,398	1,369
Eugene Field School (1955)					
Square Feet	24,877	24,877	24,877	24,877	24,877
Capacity (students)	25	25	25	25	25

Source: District Records

Note:
GASB requires that ten years of statistical data be presented. As a result of the implementation of GASB 44 in fiscal year 2006 only five years of information is available. Each year thereafter, an additional year's data will be included until ten years of data is presented.

TEANECK BOARD OF EDUCATION
GENERAL FUND
SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES
LAST NINE YEARS
(Unaudited)

School Facilities	2002	2003	2004	2005	2006	2007	2008	2009	2010
Teaneck Sr. High (#050)	$ 546,108	$ 865,247	$ 646,694	$ 535,018	$ 570,400	$ 490,756	$ 618,357	$ 526,983	$ 477,898
Benjamin Franklin Middle School (#060)	264,780	162,554	400,951	210,450	192,554	226,142	294,547	238,789	185,205
Thomas Jefferson Middle School (#070)	264,780	144,260	237,793	257,414	188,874	251,812	319,761	267,972	199,156
Bryant (#080)	115,841	88,128	91,315	103,093	94,815	119,133	140,552	108,934	94,760
Hawthorne (#110)	132,390	112,417	137,997	168,560	194,952	116,255	133,688	115,099	96,526
Lowell (#130)	115,841	102,186	55,326	51,205	93,269	95,672	132,144	124,384	89,683
Whittier (#150)	148,939	97,886	131,603	188,417	167,690	146,222	196,666	120,333	102,949
Eugene Field (#999)	66,195	74,397	90,778	141,906	126,913	48,802	63,721	65,148	50,985
District-Wide Total	$ 1,654,874	$ 1,647,075	$ 1,792,457	$ 1,656,063	$ 1,629,467	$ 1,494,794	$ 1,899,436	$ 1,567,642	$ 1,297,162

Source: District Records

Note:
Beginning in fiscal year 2002, the New Jersey State Department of Education required District's to report maintenance expenditures by location, therefore, ten years of data is not available.

TEANECK BOARD OF EDUCATION
INSURANCE SCHEDULE
JUNE 30, 2010
(Unaudited)

	Coverage	Deductible
School Package Policy - Selective Insurance Co.		
Property-Blanket Building/Contents	$ 175,921,357	$ 5,000
Comprehensive General Liability (each occurrence)	1,000,000	
Comprehensive Crime Coverage	100,000/400,000 Excess	5,000
Automobile Liability	1,000,000	1,000 Ded Comp/Coll
Boiler and Machinery - Selective Insurance Company		
Blanket Property Damage	175,921,357	5,000
Umbrella Liability - American Alternate Insurance Company	9,000,000	10,000 Retention
Excess Umbrella - (Fireman's Fund)	50,000,000 Group Agg	
Educator's Professional Liability - Ace American Insurance	1,000,000	10,000 Ded for SBLL
School Board Legal/Employment Practices Liability		25,000 Ded for EPL
Pollution Coverage - American Safety Casualty Ins. Co.	3,000,000	15,000
	20,000,000 Group Agg	

Source: NESBIG/Burton Agency

SINGLE AUDIT SECTION

LERCH, VINCI & HIGGINS, LLP

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REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Honorable President and Members
of the Board of Trustees
Teaneck Board of Education
Teaneck, New Jersey

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Teaneck Board of Education as of and for the fiscal year ended June 30, 2010, which collectively comprise the Teaneck Board of Education's basic financial statements and have issued our report thereon dated September 28, 2010. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Teaneck Board of Education's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Teaneck Board of Education's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Teaneck Board of Education's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Teaneck Board of Education's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Teaneck Board of Education's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under Government Auditing Standards and audit requirements as prescribed by Division of Finance, Department of Education, State of New Jersey and which are described in the accompanying schedule of findings and questioned costs.

We also noted certain matters that we reported to management of the Teaneck Board of Education in a separate report entitled, Auditors' Management Report on Administrative Findings – Financial, Compliance and Performance" dated September 28, 2010.

Teaneck Board of Education's response to the finding identified in our audit is described in the accompanying schedule of findings and questioned costs. We did not audit Teaneck Board of Education's response and, accordingly, we express no opinion on the response.

This report is intended solely for the information and use of the Board of Trustees, management, the New Jersey State Department of Education and other federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Lerch, Vinci & Higgins, LLP
Certified Public Accountants
Public School Accountants

Gary J. Vinci
Public School Accountant
PSA Number CS00829

Fair Lawn, New Jersey
September 28, 2010

LERCH, VINCI & HIGGINS, LLP

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REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 AND NEW JERSEY OMB CIRCULAR 04-04

Honorable President and Members
of the Board of Trustees
Teaneck Board of Education
Teaneck, New Jersey

Compliance

We have audited the Teaneck Board of Education's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement and the New Jersey OMB Circular 04-04 State Aid/Grant Compliance Supplement that could have a direct and material effect on each of Teaneck Board of Education's major federal and state programs for the fiscal year ended June 30, 2010. Teaneck Board of Education's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirement of laws, regulations, contracts and grants applicable to each of its major federal and state programs is the responsibility of the Teaneck Board of Education's management. Our responsibility is to express an opinion on Teaneck Board of Education's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey; OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and New Jersey OMB Circular 04-04, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards and circulars require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about Teaneck Board of Education's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Teaneck Board of Education's compliance with those requirements.

As described in item 2010-3 in the accompanying schedule of findings and questioned costs, Teaneck Board of Education did not comply with requirements regarding requests for reimbursement that are applicable to its New Jersey Schools Development Autority – School Facilities Construction grants. Compliance with such requirements is necessary, in our opinion, for Teaneck Board of Education to comply with requirements applicable to that program.

In our opinion, except for the noncompliance described in the preceding paragraph, Teaneck Board of Education complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2010. The results of our auditing procedures also disclosed other instances of noncompliance with those requirements that are required to be reported in accordance with OMB Circular A-133 and New Jersey OMB Circular 04-04 and which are described in the accompanying schedule of findings and questions costs as items 2010-1 and 2010-2.

Internal Control Over Compliance

Management of Teaneck Board of Education is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to federal and state programs. In planning and performing our audit, we considered Teaneck Board of Education's internal control over compliance with requirements that could have a direct and material effect on a major federal or state program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133 and New Jersey OMB Circular 04-04, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control over compliance.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses and, therefore, there can be no assurance that all deficiencies, significant deficiencies, or material weaknesses have been identified. However, as discussed below, we identified certain deficiencies in internal control over compliance that we consider to be material weaknesses.

A deficiency in internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected on a timely basis. We consider the deficiency in internal control over compliance described in the accompanying schedule of findings and questioned costs as item 2010-3 to be a material weakness.

The Teaneck Board of Education's responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit the Board's responses and, accordingly, we express no opinion on the responses.

This report is intended solely for the information and use of the Board of Trustees, management, the New Jersey State Department of Education and other federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Lerch, Vinci & Higgins, LLP
LERCH, VINCI & HIGGINS, LLP
Certified Public Accountants
Public School Accountants

Gary J. Vinci
Public School Accountant
PSA Number CS00829

Fair Lawn, New Jersey
September 28, 2010

TEANECK BOARD OF EDUCATION
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Federal/Grantor/Pass-Through Grantor/ Program Title	Federal CFDA Number	Grant or State Project Number	Grant Period	Award Amount	Balance July 1, 2009	Carryover Amount	Cash Received	Budgetary Expenditures	Refund Prior Year's Balances	Adjustment Prior Year Orders	Balance, June 30, 2010 (Accounts Receivable)	Balance, June 30, 2010 Deferred Revenue	Balance, June 30, 2010 Due to Grantor
U.S. Department of Education													
Passed-through State Department of Education													
Special Revenue Fund:													
NCLB Title I	84.010	NCLB515010	9/1/09-8/31/10	$ 454,787			$ 9,014	$ 156,491			$ (147,477)		
NCLB Title I	84.010	NCLB515009	9/1/08-8/31/09	598,454	$ (221,426)	$ 22,820	417,898	273,992		$ 3,037	(51,663)		
NCLB Title I	84.010	NCLB515008	9/1/07-8/31/08	272,397	22,820	(22,820)	-						
NCLB Title I ARRA	84.389	NCLB515010	9/1/09-8/31/10	320,385			18,610	91,996			(73,386)		
NCLB Title III	84.010	NCLB515010	9/1/09-8/31/10	23,360			590	9,868			(9,278)		
NCLB Title III	84.010	NCLB515009	9/1/08-8/31/09	22,274	(11,834)	6,594		5,932			(11,172)		
NCLB Title III	84.010	NCLB515008	9/1/07-8/31/08	25,060	6,594	(6,594)							
NCLB Title III, Immigrant	84.010	NCLB515009	9/1/08-8/31/09	25,164	(4,408)	10,383		25,653			(19,678)		
NCLB Title III, Immigrant	84.010	NCLB515008	9/1/07-8/31/08	28,156	10,383	(10,383)							
NCLB Title V	84.186	NCLB515008	9/1/07-8/31/08	5,512	794							$ 794	
I.D.E.I.A. Part B Basie	84.027	IDEA515010	9/1/09-8/31/10	1,012,967			701,828	996,075			(294,247)		
I.D.E.I.A. Part B Basic	84.027	IDEA515009	9/1/08-8/31/09	1,039,802	(105,660)	1,176	105,564	1,080					
I.D.E.I.A. Part B Basic	84.027	IDEA515008	9/1/07-8/31/08	1,043,159	1,176	(1,176)							
I.D.E.I.A. Part B Basic ARRA	84.391	IDEA515010	9/1/09-8/31/10	1,119,578			277,413	370,518			(93,105)		
I.D.E.I.A. Part B, Preschool	84.173	IDEA515010	9/1/09-8/31/10	26,990			26,990	26,990					
I.D.E.I.A. Part B, Preschool	84.173	IDEA515009	9/1/08-8/31/09	27,113	(27,113)		27,113				-		
I.D.E.I.A. Part B, Preschool ARRA	84.392	IDEA515010	9/1/09-8/31/10	40,416									
NCLB Title II- Part A	84.367	NCLB515010	9/1/09-8/31/10	151,630			25,844	88,800			(62,956)		
NCLB Title II- Part A	84.367	NCLB515009	9/1/08-8/31/09	152,532	(22,470)	10,419	87,356	68,754		1,814		8,365	
NCLB Title II- Part A	84.367	NCLB515008	9/1/07-8/31/08	147,646	10,419	(10,419)						-	
NCLB Title II- Part D	84.318	NCLB515010	9/1/09-8/31/10	4,962			2,063	2,246			(183)		
NCLB Title II- Part D	84.318	NCLB515009	9/1/08-8/31/09	4,660	(1,571)	552					(1,019)		
NCLB Title II- Part D	84.318	NCLB515008	9/1/07-8/31/08	1,880	552	(552)						-	
NCLB Title IV	84.184	NCLB515010	9/1/09-8/31/10	11,887			406	9,036			(8,630)		
NCLB Title IV	84.184	NCLB515009	9/1/08-8/31/09	14,112	(10,260)	4,201		4,510		177	(10,392)		
NCLB Title IV	84.184	NCLB515008	9/1/07-8/31/08	13,910	4,201	(4,201)						-	
Teeh-Prep Grant	84.243A	09-BV12-G06	9/1/09-8/31/10	240,000			200,257	205,028			(4,771)		
Teeh-Prep Grant	84.243A	08-BV12-G06	9/1/08-8/31/09	240,000	1,382		41,018	42,411		11		-	
Readiness and Emergency Management	84.184E	Q184E090240	8/1/09-1/31/11	90,679			29,839	34,321			(4,482)		
Grants to Improve the Mental Health of Children	84.215M	Q215M090036	6/1/09-5/31/11	345,938			61,366	91,871			(30,505)		
Counciling Demonstration Program	84.215E	Q215E090021	4/1/09-3/31/10	298,630	(41,229)	-	217,425	255,500	-	-	(79,304)	-	-
Total Special Revenue Fund					(387,650)	-	2,250,594	2,761,072	-	5,039	(902,248)	9,159	-
U.S. Department of Agriculture													
Passed-through State Department of Education													
Enterprise Fund:													
NSLP - Non Cash Assistanee	10.555	N/A	7/1/08-6/30/09	66,204	12,978			12,978					
NSLP - Non Cash Assistance	10.555	N/A	7/1/09-6/30/10	58,682			58,682	45,768				12,914	
School Breakfast Program	10.553	N/A	7/1/08-6/30/09	44,458	(10,383)		10,383						
School Breakfast Program	10.553	N/A	7/1/09-6/30/10	65,057			58,181	65,057			(6,876)		
NSLP - Cash Assistance	10.555	N/A	7/1/08-6/30/09	359,506	(69,129)		69,129						
NSLP - Cash Assistance	10.555	N/A	7/1/09-6/30/10	433,169	-	-	397,782	433,169	-	-	(35,387)	-	-
Total Enterprise Fund					(66,534)	-	594,157	556,972	-	-	(42,263)	12,914	-
U.S. Department of Health and Human Services													
Passed-through State Department of Education													
General Fund:													
Medicaid Reimbursement Program (SEMI)	93.778	N/A	7/1/09-6/30/10	46,150	-	-	33,816	46,150	-	-	(12,334)	-	-
Total Federal Financial Awards					$ (454,184)	$ -	$ 2,878,567	$ 3,364,194	$ -	$ 5,039	$ (956,845)	$ 22,073	$ -

The Notes to the Schedules of Federal Awards and State Financial Assistance are an Integral Part of the Statement

TEANECK BOARD OF EDUCATION
SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Federal/Grantor/Pass-Through Grantor/ State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	Balance July 1, 2009	Carryover Amount	Cash Received	Budgetary Expenditures	Refund Prior Year's Balances	Adjustment	Balance, June 30, 2010 (Accounts Receivable)	Balance, June 30, 2010 Deferred Revenue/ Interfund	Balance, June 30, 2010 Due to Grantor	MEMO GAAP Accounts Receivable	MEMO Cumulative Total Expenditures
State Department of Education														
General Fund:														
Transportation Aid	09-495-034-5120-014	7/1/08-6/30/09	$ 1,391,864	$ (88,821)		$ 88,821								
Transportation Aid	10-495-034-5120-014	7/1/09-6/30/10	1,222,214			1,099,887	$ 1,222,214			$ (122,327)				$ 1,222,214
Special Education Aid	09-495-034-5120-089	7/1/08-6/30/09	2,366,735	(151,033)		151,033								
Special Education Aid	10-495-034-5120-089	7/1/09-6/30/10	2,202,158			1,981,753	2,202,158			(220,405)				2,202,158
Security Aid	09-495-034-5120-084	7/1/08-6/30/09	508,897	(32,475)		32,475								
Security Aid	10-495-034-5120-084	7/1/09-6/30/10	359,442			323,467	359,442			(35,975)				359,442
Adjustment Aid	09-495-034-5120-085	7/1/08-6/30/09	1,215,489	(57,546)		57,546								
Adjustment Aid	10-495-034-5120-085	7/1/09-6/30/10	1,807,835			1,626,896	1,807,835			(180,939)				1,807,835
Extraordinary Aid	10-100-034-5062-032	7/1/09-6/30/10	1,536,903				1,536,903			(1,536,903)				1,536,903
Extraordinary Aid	09-100-034-5062-032	7/1/08-6/30/09	1,468,583	(712,772)		712,772								
Other State Aid - Charter School Aid	09-495-034-5120-071	7/1/08-6/30/09	1,399,462	(88,678)		88,678								
Nonpublic Transportation Aid	09103190	7/1/08-6/30/09	195,579	(195,579)		195,579								
Nonpublic Transportation Aid	10103190	7/1/09-6/30/10	175,300				175,300			(175,300)			$ (175,300)	175,300
On Behalf TPAF Pension System Contribution	10-495-034-5095-007	7/1/09-6/30/10	122,336			122,336	122,336							122,336
On Behalf TPAF Pension System Contribution	10-495-034-5095-006	7/1/09-6/30/10	2,297,645			2,297,645	2,297,645							2,297,645
Reimbursed TPAF Social Security Contributio	09-495-034-5095-002	7/1/08-6/30/09	2,698,678	(134,707)		134,707								-
Reimbursed TPAF Social Security Contributio	10-495-034-5095-002	7/1/09-6/30/10	2,811,537	-	-	2,664,761	2,811,537	-	-	(146,776)	-	-	(146,776)	2,811,537
Total General Fund				(1,461,611)	-	11,578,356	12,535,370	-	-	(2,418,625)	-	-	(322,076)	12,535,370
Special Revenue Fund:														
New Jersey Nonpublic Aid														
Textbook Aid	10-100-034-5120-064	7/1/09-6/30/10	50,257			50,257	46,670					$ 3,587		46,670
Textbook Aid	09-100-034-5120-064	7/1/08-6/30/09	46,667	6,743				$ 6,743						
Nursing Services	10-100-034-5120-070	7/1/09-6/30/10	59,598			59,598	59,598							59,598
Nursing Services	09-100-034-5120-070	7/1/08-6/30/09	62,997	6,948				6,948						
Nursing Services	08-100-034-5120-070	7/1/07-6/30/08	63,227											
Technology	09-100-034-5120-373	7/1/08-6/30/09	32,640	3,600				4,474	$ 874					
Auxiliary Services														
Compensatory Education	10-100-034-5120-067	7/1/09-6/30/10	34,741			34,741	34,238					503		34,238
Compensatory Education	09-100-034-5120-067	7/1/08-6/30/09	4,578	2,090				2,090						
English as a Second Language	10-100-034-5120-067	7/1/09-6/30/10	7,046			7,046	3,654					3,392		3,654
English as a Second Language	09-100-034-5120-067	7/1/08-6/30/09	1,015	710				710						
Handicapped Services														
Examination and Classification	10-100-034-5120-066	7/1/09-6/30/10	53,569			53,569	53,042					527		53,042
Examination and Classification	09-100-034-5120-066	7/1/08-6/30/09	54,799	5,499				5,499						
Corrective Speech	10-100-034-5120-066	7/1/09-6/30/10	8,967			8,967	4,092					4,875		4,092
Corrective Speech	09-100-034-5120-066	7/1/08-6/30/09	11,160	7,812				7,812						
Supplementary Instruction	10-100-034-5120-066	7/1/09-6/30/10	28,592			28,592	27,588					1,004		27,588
Supplementary Instruction	09-100-034-5120-066	7/1/08-6/30/09	23,954	14,785				14,785						
School Based Youth Services	10-100-054-7500-068	7/1/09-6/30/10	307,892			307,892	287,147					20,745		287,147
School Based Youth Services	06-100-054-7500-068	7/1/05-6/30/06	298,472	23				23						
School Based Youth Services	09-100-054-7500-068	7/1/08-6/30/09	307,492	13,226	-	-	-	13,226	-	-	-	-	-	-
Total Special Revenue Fund				61,436	-	550,662	516,029	62,310	874	-	-	34,633	-	516,029

TEANECK BOARD OF EDUCATION
SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Federal/Grantor/Pass-Through Grantor/ State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	Balance July 1, 2009	Carryover Amount	Cash Received	Budgetary Expenditures	Refund Prior Year's Balances	Adjustment	Balance, June 30, 2010 (Accounts Receivable)	Balance, June 30, 2010 Deferred Revenue	Balance, June 30, 2010 Due to Grantor	MEMO GAAP Accounts Receivable	MEMO Cumulative Total Expenditures
Capital Projects														
Economic Development Grant	SP200422		$ 4,734,087	$ (4,490,779)						$ (4,490,779)			$ (4,490,779)	
Economic Development Grant	SP200422-C1		1,520,875	(1,513,271)						(1,513,271)			(1,513,271)	
Economic Development Grant	SP200422-C2		1,622,790	(1,614,676)						(1,614,676)			(1,614,676)	
Economic Development Grant	SP202877		56,532	(56,532)						(56,532)			(56,532)	
NJ School Construction- EFCFA	5150-050-03-0908		411,704	(336,329)						(336,329)			(336,329)	
NJ School Construction- EFCFA	5150-110-04-1000		128,118	(98,006)						(98,006)			(98,006)	
NJ School Construction- EFCFA	5150-050-03-1292		194,800	(192,976)						(192,976)			(192,976)	
NJ School Construction- EFCFA	5150-050-04-1000		170,400	(152,676)						(152,676)			(152,676)	
NJ School Construction- EFCFA	various		290,376	(280,043)						(280,043)			(280,043)	
NJ School Construction- EFCFA	5150-150-05-1000		41,390	(33,468)						(33,468)			(33,468)	
NJ School Construction- EFCFA	5150-130-04-1000		88,954	(72,126)						(72,126)			(72,126)	
NJ School Construction- EFCFA	5150-060-05-1000		255,415	(212,721)						(212,721)	-	-	(212,721)	
NJ School Development Authority	5150-130-09-1002		170,347	(26,033)			$ 103,076			(170,347)	$ 41,238		(170,347)	
NJ School Development Authority	5150-070-09-1001		406,095	(51,056)			285,526			(406,095)	69,513		(406,095)	
NJ School Development Authority	5150-060-09-1003		120,000				24,139			(120,000)	95,861		(120,000)	
NJ School Development Authority	5150-X01-09-1004		36,000	-	-	-	4,356	-	-	(36,000)	31,644	-	(36,000)	-
Total Capital Projects				(9,130,692)	-	-	417,097	-	-	(9,786,045)	238,256	-	(9,786,045)	-
State Department of Agriculture														
Enterprise Fund:														
School Breakfast Program	09-100-010-3360-096	7/1/08-6/30/09	3,625	$ (837)		$ 837								
School Breakfast Program	10-100-010-3360-096	7/1/09-6/30/10	4,848			4,350	4,848			(498)			(498)	
National School Lunch Program	09-100-010-3360-067	7/1/08-6/30/09	19,848	(3,702)		3,702								-
National School Lunch Program	10-100-010-3360-067	7/1/09-6/30/10	21,575	-	-	19,857	21,575	-	-	(1,718)	-	-	(1,718)	21,575
Total Enterprise Fund				(4,539)	-	28,746	26,423	-	-	(2,216)	-	-	(2,216)	21,575
Sub-Total State Financial Assistance				$ (10,535,406)	$ -	$ 12,157,764	13,494,919	$ 62,310	$ 874	$ (12,206,886)	$ 238,256	$ 34,633	$ (10,110,337)	$ 13,072,974
Less: On-Behalf TPAF Pension Contributions Not Subject to Single Audit and Major Program Determination							(2,419,981)							
Total State Financial Assistance Subject to Single Audit and Major Program Determination							$ 11,074,938							

The Notes to the Schedules of Federal Awards and State Financial Assistance are an Integral Part of the Statement

TEANECK BOARD OF EDUCATION
NOTES TO THE SCHEDULES OF EXPENDITURES OF
FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

NOTE 1 GENERAL

The accompanying schedules present the activity of all federal and state financial assistance programs of the Teaneck Board of Education. The Board of Education is defined in Note 1(A) to the Board's basic financial statements. All federal financial assistance received directly from federal agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

NOTE 2 BASIS OF ACCOUNTING

The accompanying schedules are presented using the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Notes 1(C) to the Board's basic financial statements.

NOTE 3 RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on a modified accrual basis with the exception of the revenue recognition of the delayed state aid payments in the current budget year, which is mandated pursuant to P.L. 2003 c.97.(A3521). For GAAP purposes, those payments are not recognized until the subsequent year due to the state delayed and recording of certain state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, which may include the delayed state aid payments, whereas the GAAP basis does not.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is $1,053,902 for the general fund of $21,453 for the special revenue fund. See the Notes to Budgetary Comparison Schedule for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as presented on the following page:

	Federal	State	Total
General Fund	$ 46,150	$ 11,481,468	$ 11,527,618
Special Revenue Fund	2,778,197	520,851	3,299,048
Capital Projects Fund		417,097	417,097
Food Service Fund	556,972	26,423	583,395
Total Financial Assistance	$ 3,381,319	$ 12,445,839	$ 15,827,158

TEANECK BOARD OF EDUCATION
NOTES TO THE SCHEDULES OF EXPENDITURES OF
FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

NOTE 4 RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules may not necessarily agree with the amounts reported in the related federal and state financial reports due to timing differences between the District's fiscal year and grant program years.

NOTE 5 OTHER

Revenues and expenditures reported under the U.S.D.A. Commodities Program represent current year value received and current year distributions, respectively. TPAF Social Security contributions in the amount of $2,811,537 represent the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2010. The amount reported as TPAF Pension Contributions in the amount of $122,336 and TPAF Post-Retirement Medical Benefits Contributions in the amount of $2,297,645 represents the amount paid by the State on behalf of the District for the year ended June 30, 2010.

NOTE 6 ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-behalf State Programs for TPAF Pension and Post-Retirement Medical Benefits Contributions are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's basic financial statements and the amount subject to State single audit and major program determination.

TEANECK BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Part I – Summary of Auditor's Results

Financial Statement Section

Type of auditors' report issued on financial statements	Unqualified	
Internal control over financial reporting:		
1) Material weakness(es) identified	____ yes	X no
2) Significant deficiency(ies) identified that are not considered to be material weakness(es)?	____ yes	X none reported
Noncompliance material to basic financial statements noted?	____ yes	X no

Federal Awards Section

Internal Control over major programs:		
1) Material weakness(es) identified	____ yes	X no
2) Significant defieiency(ies) identified that are not considered to be material weakness(es)?	____ yes	X none reported
Type of auditor's report issued on eompliance for major programs	Unqualified	
Any audit findings diselosed that are required to be reported in aceordance with section .510(a) of Circular A-133?	X yes	____ no

Identification of major federal programs:

CFDA Number(s)	Name of Federal Program or Cluster
84.010	Title I
84.389	Title I ARRA
84.027	IDEA Basic
84.391	IDEA Basic ARRA
84.173	IDEA Preschool

Dollar threshold used to distinguish between Type A and Type B programs:	$ 300,000	
Auditee qualified as low-risk auditee?	X yes	____ no

TEANECK BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONT'D)
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Part I – Summary of Auditor's Results

State Awards Section

Internal Control over major programs:

1) Material weakness(es) identified	X yes	____ no
2) Significant deficiency(ies) identified that are not considered to be material weakness(es)?	____ yes	X none reported

Type of auditor's report issued on compliance for major programs: Unqualified

Any audit findings disclosed that are required to be reported in accordance with N.J. Circular Letter 04-04? X yes ____ no

Identification of major state programs:

GMIS Number(s)	Name of State Program
495-034-5120-089	Special Education Aid
495-034-5120-084	Security Aid
495-034-5120-085	Adjustment Aid
495-034-5095-002	TPAF Social Security
SP-5150	NJ School Development Authority
	School Facilities Construction

Dollar threshold used to distinguish between Type A and Type B programs: $ 332,248

Auditee qualified as low-risk auditee? X yes ____ no

TEANECK BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Part 2 – Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the basic financial statements that are required to be reported in accordance with Chapter 5.18 of *Government Auditing Standards.*

There are none.

TEANECK BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by OMB Circular A-133 and New Jersey OMB's Circular 04-04, as amended.

CURRENT YEAR FEDERAL AWARDS

Finding 2010-1

The NCLB carryover application for FY 09 and final report for FY 08 were not filed and approved by the Board in a timely manner.

Information on Federal Program

84.010 Title I

Criteria or Specific Requirement

NCLB carryover applications and final reports are to be filed timely after the grant reporting period ending August 31.

Condition

The NCLB carryover application for FY 09 was filed on April 13, 2010 and the FY 08 final report was filed on March 5, 2010. The Board of Education approved the FY 09 carryover application at its June 30, 2010 board meeting.

Questioned Costs

None.

Context

The carryover application allows the district to spend its federally funded programs for an additional one year period beginning September 1, 2009 and ending August 31, 2010

Effect

The district may not be able to modify its available resources in accordance with grant requirements.

Cause

Unknown.

Recommendation

All NCLB carryover applications and final reports be filed with the Department of Education and submitted to the Board of Education for their approval in a timely manner.

View of Responsible Officials and Planned Corrective Action

The district has evaluated procedures that will enable reporting on a timely basis.

TEANECK BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by OMB Circular A-133 and New Jersey OMB's Circular 04-04, as amended.

CURRENT YEAR STATE AWARDS

Finding 2010-2

A current Political Contribution Disclosure (PCD) form or Business Entity Disclosure Certification (BED-C) form for vendors awarded contracts in excess of $17,500 were not available for audit.

Information on State Program

State Aid Public

Special Education Aid	495-034-5120-089
Security Aid	495-034-5120-084
Adjustment Aid	495-034-5120-085

Criteria or Specific Requirement

Vendors with contracts which exceed $17,500 must file a current Political Contribution Disclosure (PCD) form in accordance with the requirements of the Local Public School Contracts Law and Pay-to-Pay regulations.

Condition

The most recent Political Contribution Disclosure (PCD) forms or Business Entity Disclosure Certification (BED-C) forms were not available for certain vendors that the district contracted with.

Questioned Costs

None.

Context

The district was not obtaining current political contribution disclosure forms or business entity disclosure certifications.

Effect

Information regarding political contributions was not current which would impair the evaluation basis for awarding the contract.

TEANECK BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by OMB Circular A-133 and New Jersey OMB's Circular 04-04, as amended.

CURRENT YEAR STATE AWARDS

Finding 2010-2 (Continued)

Cause

Unknown.

Recommendation

Procedures be enhanced to ensure that a current Political Contribution Disclosure (PCD) form or Business Entity Disclosure Certification (BED-C) form be obtained on an annual basis for all vendors awarded contracts in excess of $17,500.

View of Responsible Officials and Planned Corrective Action

Management has reviewed this finding and has indicated it will review and revise its procedures to ensure corrective action is taken.

TEANECK BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by OMB Circular A-133 and New Jersey OMB's Circular 04-04, as amended.

CURRENT YEAR STATE AWARDS

Finding 2010-3

In prior years, the district expended significant Capital Funds on projects which have been identified as eligible for State reimbursement under an SDA grant agreement. However as of June 30, 2010 $9,053,602 of the original allotments totaling $9,515,441 remain uncollected. Confirmation received from the SDA indicated that the preliminary eligible costs of certain of these projects were less than the receivable accrued. In addition, since February 26, 2009, the District has added four new projects totaling $732,442. These balances also remain uncollected as of June 30, 2010.

Information on State Program

SP-5150 NJ School Development Authority – School Facilities Construction

Criteria or Specific Requirement

Submissions for reimbursements should be made in accordance with schedules stipulated by grant contract agreements.

Condition

There is in excess of $9.7 million dollars due from the School Development Authority which has not been collected by the district.

Questioned Costs

Unknown.

Context

The district has expended funds for numerous projects and has not received reimbursement from the Schools Development Authority.

Effect

The district may collect the full amount of receivables and may need to fund expended amounts in its general fund budget.

The district has borrowed monies from other governmental funds to pay expenditures which has severely impacted the cash flow of the district's operating accounts.

TEANECK BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by OMB Circular A-133 and New Jersey OMB's Circular 04-04, as amended.

CURRENT YEAR STATE AWARDS

Finding 2010-3 (Continued)

Cause

Required paperwork and other documentation has not been submitted to the SDA in a timely manner.

Recommendation

Continued efforts be made to collect the outstanding SDA grants receivable and district records be reconciled as to actual eligible costs.

View of Responsible Officials and Planned Corrective Action

The district is working with the Schools Development Authority to expedite the collection of outstanding receivables.

TEANECK BOARD OF EDUCATION
SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing* Standards, U.S. OMB Circular A-133 (section .315(a)(b) and New Jersey OMB's Circular 04-04, as amended.

STATUS OF PRIOR YEAR FINDINGS

Finding 2009-1

Our audit of outstanding year end purchase orders in the General Fund noted purchase orders included in encumbrances in the amount of $106,058 which were deemed to be invalid. In addition, encumbrances in the amount of $43,601 in the General Fund were reclassified to accounts payable.

Status

Corrective action has been taken.

Finding 2009-2

Our audit revealed that certain post-travel reports were not included with the travel expense reimbursement packet.

Status

Corrective action has been taken.