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STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
PUBLIC HEARING

-----)
IN RE:)
ENERGY MASTER PLAN)
INNOVATIVE TECHNOLOGY)
WORKING GROUP)
-----)

Transcript of proceedings taken at the
Rutgers Eco Complex, 1200 Florence-Columbus Road,
Bordentown, New Jersey, on November 7, 2011,
commencing at 10:00 a.m..

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COMMISSION MEMBERS:
Lee A. Solomon, President
Jeanne M. Fox
Joe Fiordaliso
Nicholas Asselta
Rhea Brekke, Chief of Staff

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1 PRESIDENT SOLOMON: Good morning,
2 everybody. Sorry I'm late. Thanks for
3 being here today. Just by way of
4 background, I think you all know this, this
5 is your third hearing that you've been to,
6 the Master Plan the draft was released in
7 June by the Governor, and we hosted a

8 series of public hearings in July and
9 August. As a result we did receive, and I
10 think I've used this number about 300
11 times, we've received more than 300
12 comments, oral and written, which are being
13 reviewed now and are part of the record.

14 we also recognize the need to solicit
15 some more specific comments and
16 recommendations on the specific issues
17 raised by the Energy Master Plan, and to
18 accomplish this we put together four
19 working Groups. These were comprised of
20 subject matter experts, people we felt were
21 experts, but could speak in a language that
22 even I would understand, from various
23 industries, academia and membership
24 organizations in order to provide the Board
25 with specific recommendations on Clean

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1 Energy Funding, Alternatively Fueled
2 Vehicles, Innovative Technologies, which
3 will be the subject of today's report, and
4 Biomass.

5 we provided each group with a series
6 of questions to address, those questions
7 are answered in detail in the
8 recommendations and reports prepared by
9 each group, which should be available to
10 you.

11 They all worked independently over the

12 summer, which was a lot to ask, not a lot
13 of beach time in the summer.

14 The recommendations were submitted to
15 the BPU, and they have been posted on the
16 website. I'm hoping all of you have taken
17 a look at it by now.

18 Our goal is to provide you with an
19 opportunity to hear about the
20 recommendations and provide comments to us.
21 We have a court reporter present, as you
22 can see, so that there will be a formal
23 record of our discussions. There will also
24 be an opportunity to submit written
25 comments on this report within two weeks of

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1 today, that would make it the 21st.

2 All of the comments received through
3 this effort, as well as the general EMP
4 hearings, we will review all of them as we
5 begin the process to finalize the Energy
6 Master Plan. Our goal is to do that by the
7 end of the year.

8 And all of the transcripts, all of the
9 written comments, all of the verbal
10 comments as memorialized, and all of the
11 reports will be reviewed by all of the
12 Commissioners and the Governor's office.

13 We held hearings on the Clean Energy
14 Funding Working Group, Alternatively Fueled

15 Vehicles Group, and received their
16 recommendations already. We have one
17 hearing remaining, which will be on the
18 10th, that's Thursday. Today is Monday,
19 all day. Don't forget to vote tomorrow, by
20 the way, early and often. November 10th at
21 9:30 to 12:30, same time, I will try to be
22 on time next time, but I make no promises.
23 That will be for the Biomass work Group.

24 And now we are going to hear from John
25 Cusack who is chair of the work Group.

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1 And, John, the floor is all yourself.

2 MR. CUSACK: Thank you, I appreciate
3 it. We will get ourselves setup here with
4 a little bit of a PowerPoint presentation
5 and summarize what we did.

6 Again, thank you, Lee. It's been a
7 fascinating event trying to get everybody
8 together in the working Group. What's the
9 phrase about whenever you have a group of
10 professionals together it's sort of like
11 herding cats. And then on top of that we
12 had sort of minor glitches, like we had one
13 of our members of our Committee of our
14 working Group whose house ended up under
15 about six feet of water from Irene, so he
16 had to withdraw from the Committee, and
17 other things like that that have happened.
18 But it's been fascinating.

19 Before I get started I just want to
20 make one quick point that's not in the
21 report or not in the PowerPoint, and that
22 is that there's a great report that people
23 should look at called the Green Transition
24 Scorecard that talks about that net
25 globally about 2.4 trillion dollars has

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1 been spent in the last four years on
2 subjects like renewable energy, smart grid,
3 energy efficiency. And of that 2.4
4 trillion about 1.5 of that was on renewable
5 energy. So there's a lot of money being
6 spent on this. And I think part of the
7 goal of what the Energy Master Plan should
8 be looking at from the innovative
9 technologies standpoint is how can we get
10 some of that money, which ranges from
11 research, to development, to
12 commercialization, all happen in New Jersey
13 and create some jobs here in New Jersey?

14 So with that preface I am going to
15 continue. As I mentioned, we have a group
16 of experts, and I won't go through each of
17 them, but we have groups like Stevens
18 Institute, Rutgers, New Jersey Technology
19 Counsel, property developers, people from
20 some of the utilities in the state, and
21 some entrepreneurs, which I include myself

22 in part of that category as well, Stockton
23 College as well, Atlantic City Electric and
24 people in the power business, and also
25 Montclair was involved until poor Mike's

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1 house went under water. And I have been
2 chairman of this group and trying to put it
3 all together.

4 BPU asked us basically four questions
5 as part of the commitment and commission to
6 working group. And I will mention these
7 very quickly, and again they're summarized
8 in the report. But the four questions were
9 given New Jersey's entrepreneurial and
10 academic prominence what technology areas
11 do you see our state focussing on related
12 to energy efficiency, generation and
13 storage? we added the word distribution to
14 that as well as part of our definition, by
15 the way.

16 And can you provide recommendations
17 regarding the near term viability of the
18 following technologies and how they
19 contribute to the infrastructure?

20 And this is an important point,
21 because there's a lot of great technologies
22 out there, but some of them might still be
23 5 or 10 years away from commercialization.
24 And so part of our goal is try to identify
25 not only what is environmentally friendly,

1 that's very energy efficient, but also what
2 can be installed very quickly and have an
3 immediate impact. Because we don't have a
4 lot of time to waste if we're going to
5 solve the greenhouse gas emission problem
6 and also the problem of energy waste in New
7 Jersey. So I think that's something to
8 keep in mind.

9 The other two questions were related
10 to technology development because they
11 address the issue of what can a business
12 incubator network do to facilitate
13 development of these technologies, and how
14 should it be structured? And there is a
15 network in New Jersey of about 12
16 incubators that are funded by the state
17 plus the number of college universities
18 have other incubators that are not funded
19 by the state so that we have about 15
20 almost 20 incubators around the state that
21 are trying to create new jobs, and a lot of
22 them do focus or have a part of their focus
23 being on green technologies. I think about
24 25 percent of the companies up at New
25 Jersey Institute of Technology are related

1 to green and energy companies. And we see
2 that happening in a loft these incubators,
3 it's getting to be a very popular subject.

4 And there are some good models to look
5 at, we don't have to go far to see what
6 other states are doing. New York State has
7 a network of 41 incubators, including four
8 now that are totally developed to green
9 technology. So I think this is something
10 that we can work on. There is a global
11 group called the Green Technology Cluster
12 that has about 41 business incubators
13 around the world in about eight different
14 countries that are working on this, and
15 unfortunately none of the New Jersey
16 incubators are a member of that network, I
17 think that's something that should be
18 corrected.

19 And then we were asked the last
20 question about what are the regulatory or
21 legislative barriers to develop innovative
22 energy technologies? And there that's one
23 of those questions that we could probably
24 speak for about 12 days on, if you asked
25 100 people what their opinions are you get

□

1 101 different opinions about what the
2 barriers are. But we tried to summarize it
3 as best we could.

4 Going back, BPU had actually asked us
Page 10

5 to talk about five areas specifically, one
6 was fuel cells; one was tidal power; one
7 was energy storage, which means everything
8 from pumped hydro to thermal storage,
9 compressed air, flywheels; smart grid
10 technologies; and smart metering
11 technologies.

12 And the working Group was invited to
13 add other technologies, which we promptly
14 did, and we came up with a list of over 20
15 technologies that we thought we should look
16 at. And we summarized these into I think
17 it's four categories, as I recall, energy
18 efficiency technologies. There's about
19 nine areas that we had here, and this
20 included things like advanced metering;
21 advanced building controls; energy
22 monitoring systems and management systems
23 in general; grid integrated switching for
24 distributed generation, one of the problems
25 is that much like when you add a thousand

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1 megawatt power plant you've got to figure
2 out how you're going to transmit that to
3 your grid, but also when you add 1,000 one
4 megawatt systems or maybe 10,000 100
5 kilowatt system how do you integrate that
6 in there? And that's an important issue
7 from an operational standpoint for

8 utilities. Energy audits, that's a very
9 cheap and very effective way to try to in
10 the short-term get buildings to be more
11 energy efficient. And again, if you can
12 reduce energy use by 20 percent that saves
13 you a lot of room to use energy for more
14 economic growth. Demand response
15 technology is extremely important.
16 Monitoring base commissioning. It's
17 amazing how many people still buy buildings
18 from contractors and don't have the
19 buildings commissioned to make sure they
20 actually work the way they're suppose to,
21 because they're saving money by not paying
22 for that service. LED lighting, which is
23 very energy efficient. And direct load
24 control types situations are all considered
25 under that category.

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1 Under renewable energy technology the
2 second category we looked at tidal power
3 and micro hydro power. There's a lot of
4 interesting companies, I was talking to
5 someone this morning about there is a group
6 across the river called the Energy
7 Environmental Funders Forum that meets once
8 a month and has new technologies explained,
9 and they've had at least three micro hydro
10 turbines come through. Their targets are
11 things like golf courses, like planned

12 communities that have a golf course. And
13 what do you want to have a golf course
14 built around? A lake. When you have a
15 lake that has a ten-foot dam on it where
16 maybe you can generate enough power to
17 power the golf course needs and the
18 clubhouse and so on by using that small
19 hydro power system.

20 wind turbines, we are certainly doing
21 a lot of work on that offshore. But we
22 need to have more work about actually
23 having those technologies here in New
24 Jersey as opposed to importing them from
25 China or Denmark or other places.

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1 Solar PV is very interesting. But
2 also interesting, and the State's been
3 certainly recognized as a leader across the
4 U.S., I'm very proud of the fact that we're
5 second behind California in total number of
6 sites, but we're actually first per capita.
7 But with solar thermal is also very
8 efficient, and we should also look at that
9 as well.

10 Geothermal heat systems is a very
11 important factor, and we've had some great
12 expertise here in New Jersey down at
13 Stockton, there is a lot of geothermal
14 systems that have been put in New Jersey

15 schools as part of the rebuilding of our
16 educational system in the last few years,
17 and they've used that. But again,
18 geothermal systems can be a little capital
19 intensive. So if you don't do an energy
20 efficiency process first to reduce your
21 energy use by 20 or 40 percent you have to
22 have a much larger geothermal system. So
23 if you do your energy efficiency first and
24 then combine it with a geothermal system
25 you have much lower capital costs with a

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16

1 geothermal.

2 Biomass waste-to-energy systems is an
3 important topic. Bio-fuels, certainly DEP
4 and certainly Dave and the group and here
5 at the Eco-Complex are doing a lot of work
6 on this on bio-fuels, both in terms of
7 fuels that can actually be used to replace
8 other fuels, but also using them as a
9 biomass energy system.

10 Fuel cells, there's a lot of fuel
11 cells in New Jersey, and I am familiar with
12 that from my work at the New Jersey Higher
13 Education Partnership Sustainability, where
14 a couple years ago we had about five fuel
15 cell systems installed in the state higher
16 education facilities. They're wonderful
17 when gas was, like, at \$2 a therm as
18 opposed to at \$10, they are much more

19 useful. But also they've had maintenance
20 problems with them, so we have to make sure
21 that the fuel cell systems actually work
22 the way they're promised to. My advice is
23 if you buy a fuel cell plant make sure you
24 get a darn good warranty on the process.

25 Hydrogen fuel cells, I think this is

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1 one of the examples of a great promising
2 technology, but it's probably not going to
3 make an impact in the next two or
4 three years, and so that's fell down near
5 the bottom of our rating system.

6 Large scale cogeneration systems is
7 part of the energy plan as a goal, I think
8 that's important.

9 Nuclear, there's a lot of interesting
10 new nuclear testing coming about. But the
11 problem is who is going to pay for it and
12 how do we know how much it is going to
13 cost? So in the long term it's an
14 interesting solution, and as an engineer I
15 don't think we should get rid of what we
16 have now, but it's still a very costly
17 system and very controversial, especially
18 after what happened in Japan and other
19 countries recently.

20 Energy storage technologies, this is
21 very important. Pumped hydro. I'm old

22 enough to remember 30 years ago when I did
23 a study of Merrill Creek Power, at the time
24 Public Service was looking to do a pump
25 storage power plant in New Jersey that

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1 would do two purposes, both store water to
2 protect the intake valves along the
3 Delaware River in times of drought but also
4 can be used as a pump storage plant. So
5 yes that's a possibility, but there's very
6 few locations that can actually do that in
7 New Jersey. Thermal storage is very
8 common, especially if you match it up with
9 the solar thermal systems. Compressed air,
10 and PSE&G has it's own shares in the
11 company that does that thermal absorption,
12 very traditional approach. Chemical
13 thermal system. Fly wheels, very
14 promising. But Beacon Power one of the
15 biggest proponents of it just went through
16 a bankruptcy reorganization. I think they
17 will survive that. Because unlike the
18 little company out in California who spent
19 like a billion dollars and then discovered
20 that they couldn't actually make their
21 solar technology work, I think Beacon has a
22 good technology, it's just that they're a
23 little bit overextended at the moment. And
24 that can happen to any business when you
25 have a recession like we've had over the

1 last three years. But again, interesting
2 possibilities.

3 And the last two areas that we looked
4 at was energy efficiency building
5 technologies. One is mass wall building
6 where you actually have by using things
7 like aerated concrete you can actually
8 store energy in the building wall or use it
9 as insulation during the summer period.
10 weatherization, a very cheap way of doing
11 this. Many of you have seen the famous
12 Mckenzie study about how do you reduce
13 carbon emissions over the cheapest costs.
14 In their curve weatherization is about \$150
15 a ton negative cost, i.e. for every ton of
16 carbon you reduce by using weatherization
17 you're actually making a profit of \$150 a
18 ton.

19 Energy recovery ventilation, we're
20 still blowing a lot of air through
21 buildings that we don't have to. A friend
22 of mine was the CFO of the Hartford Group
23 up in Connecticut, they built all these
24 buildings in 1950's when people smoked at
25 their desk and they had these tremendous

1 air moving systems to move this air through
2 the buildings, because they had to remove
3 the smoke as well as keep buildings cool
4 and warm. And they woke up about five
5 years ago and realized, you know, we can
6 actually use modern fans now that are much
7 more energy efficient, we can make them
8 variable-speed fans, and we don't have to
9 move as much air around because now it's
10 against the law to smoke in a public
11 building in the State of Connecticut. So
12 they were able to reduce their energy use
13 by 40 to 50 percent by using both energy
14 recovery techniques and changing their HVAC
15 systems.

16 other approaches that people came up
17 with were threefold. One was certainly
18 increase education awareness for both
19 students in our schools and universities as
20 they grow up and become citizens, but also
21 our existing citizens to make them
22 understand the importance of the Energy
23 Master Plan and what we're trying to
24 accomplish with that.

25 The second one was testing the

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1 verification by independent third parties.
2 And there I have to do a little disclaimer,
3 I didn't vote on this part because I've
4 been involved with the New Jersey

5 Corporation for Advanced Technology on
6 doing that type of independent verification
7 by a not-for-profit organization.

8 And the last one was market
9 development by New Jersey government
10 purchasing. There has been several systems
11 setup to try to encourage this over the
12 years, and none of them have practically
13 worked, I think partly because people just
14 weren't aware, A, that they existed, or in
15 some cases they didn't know how to
16 implement them. So I think we have to do
17 more work when the state buys things it's
18 kind of embarrassing to see the state
19 buying whether it's an HVAC system that's
20 not energy efficient at the same time we
21 are telling people they should be buying
22 energy efficient HVAC systems. So that
23 needs a little bit of work and can help
24 create a market for the very technologies
25 we want to develop and implement and

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1 commercialize and create jobs in New Jersey
2 for.

3 We also wanted to highlight too the
4 importance of what we call off-the-shelf
5 technologies, that's going back to what can
6 we actually implement in the next three or
7 four years that can be done well. And it

8 turns out we're not going to be able to
9 build a nuclear power plant, even if it was
10 wonderful technology and it costs \$0 to
11 build, it would still take us probably
12 eight to ten years to get it permitted. So
13 that's not going to be in that list of
14 three-years line.

15 So what are we looking at? Things
16 that tend to be renewal energy, bio base,
17 small scale and/or distribute applications.
18 So as I said, trying to spread additional
19 capacity around the state as opposed to
20 trying to concentrate in one or two
21 locations. And one of the problems with
22 this is those tend to be very disruptive
23 technologies. As somebody who earlier in
24 my career worked for a utility, utilities
25 don't necessarily get rewarded for doing

□

1 things like energy efficiency unless we
2 have a good process for doing that. And so
3 when you try to deregulate electricity and
4 what's the purpose of utility, how do you
5 make money if your goal is not to sell more
6 electricity? And so an energy inefficient
7 building as a businessman I say that's
8 great for utility because they use more
9 energy. How do you get people to think
10 differently and figure out how a utility
11 can still make money without having that be

12 their mind set is extremely important. So
13 how do you have these new technologies come
14 along that can be very disruptive and maybe
15 reduce energy use in the state by 40 or
16 50 percent, and yet still have utilities
17 that are there for backup when the sun is
18 not shining, when the wind is not blowing
19 and still being able to provide energy to
20 the state. So we have to look at those
21 issues very carefully. And by the way, we
22 didn't solve all these problems, Lee.

23 PRESIDENT SOLOMON: I'm sorry to hear
24 that.

25 MR. CUSACK: We're just coming out

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24

1 here and talking about what some of the
2 solutions may be.

3 And finally, expensive R and D and new
4 invention are again minimally useful in the
5 short run. Typically new technologies take
6 a long time to commercialize. I worked in
7 this field for combustion engineering for
8 several years, and we used to say very
9 often from the time somebody invents
10 something from the laboratory to the time
11 it actually gets into commercial use it
12 could be 5, 7, 10 years. Because they're
13 not quite as quick as things like software
14 or electronic games in terms of getting

15 things commercialized. So we have to
16 figure out what can the state do to speed
17 that up, and also what relevant clean
18 technologies already exist that are already
19 on the shelf, have already gone through the
20 R and D stage, all they need is a little
21 push to get it to move into
22 commercialization, and that's what we tried
23 to identify.

24 So what we did was we created a matrix
25 of all these technologies and solutions,

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1 and we also looked at their environmental
2 impact, and sustainability impact from both
3 environment and social standpoint sort of a
4 high, medium and low. And timeliness,
5 what's going to happen soon rather than
6 later. When we looked to sustainability
7 impacts we looked at economic impacts, we
8 looked at environmental impacts, we looked
9 at social impacts. But we also looked at
10 operational impacts, how easy are these
11 going to be implement in our systems from a
12 utilities standpoint, from a user
13 standpoint, etcetera. So we tried to
14 combine all those into our matrix.

15 And the matrix the scores are actually
16 in the report, and I think there is copies
17 of it available on the desk outside. But I
18 am just going to summarize it, I don't like

19 putting up matrix with tiny little numbers
20 for you to look at. But here is the top
21 ten technologies/solutions that came up as
22 being important.

23 well the first one, and I think a lot
24 of this goes to the whole issue of you want
25 to make sure you don't come up with a new

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1 technology that causes more problems than
2 your old technology. So you want to verify
3 and test the technology, make sure it
4 really works, whatever technology you're
5 looking at in the state.

6 Energy monitoring systems are
7 extremely important if people can't manage
8 what they can't measure. So if you don't
9 know what your building is using, again I
10 was talking before the meeting started with
11 a fellow about the fact that there are
12 still college campuses in New Jersey only
13 have one meter for their whole campus, and
14 they only get their bill once a month. So
15 when they noticed their bill went up it's,
16 oh, gheez, what happened last month that
17 caused our bill to go up? And they have to
18 go back and start looking for it. That's
19 not a good way to run a college, it's not a
20 good way to run a building. And we have to
21 have energy monitoring systems that can

22 give you a dashboard that in realtime,
23 oops, your energy just spiked, let's go out
24 and look outside and see are people leaving
25 their windows open? Is there a steam leak?

□

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27

1 what's going on?
2 Tidal power and micro hydro system,
3 that came up rated pretty highly, and we
4 were kind of impressed by some of the
5 people that testified down in Stockton, as
6 I recall, that were talking about if you
7 only put in one tidal system that's not
8 very useful because you have the same
9 problem of wind and solar that is
10 intermittent. But if you put in 20 of them
11 along the coastline and there's enough
12 difference there you actually have the
13 equivalent of a baseline output as opposed
14 to a intermittent output because of the
15 difference in tidal variations through the
16 state and the different timing.

17 Solar photovoltaic we think still
18 requires emphasis in New Jersey. Advanced
19 metering and working on this, and there's a
20 lot of issues around that. But again, if
21 you don't collect data on what's happening
22 in people's homes and businesses it's hard
23 for the grid to actually be able to be
24 smart enough to use them if it doesn't have
25 the information to use.

1 Number six, and this was an
2 interesting tie between advanced building
3 systems and controls, but also between the
4 idea of create a market by actual
5 purchasing not just by incentives if you do
6 this we're going to give you a discount on
7 your solar system or give you a solar REC,
8 but also let's have a incentive from the
9 government in what we're buying.

10 Increased education awareness and
11 training came up number eight.

12 Number nine was wind turbines were
13 felt to be important. One of the things
14 that we identified was and unfortunately
15 there's not very much sort of original R
16 and D being done on energy systems in our
17 state compared to places like Massachusetts
18 or California, and that's something that we
19 may have to look at. Because there should
20 be more of this type of work going,
21 especially if we can build offshore wind
22 turbines off of Atlantic City and use them
23 as test platforms for improvements that can
24 be used not just here but in places like
25 the North Sea and off the coast of the

1 United Kingdom and Baltic Sea, and all of
2 the other places in the world that already
3 have wind turbines offshore.

4 And again this mass wall building
5 system popped up as something that was very
6 interesting, as something that's a low-cost
7 approach and could be implemented very
8 quickly. In fact, this is an old
9 technology that's been used for 40 years,
10 but no one's ever verified what the exact
11 numbers are. And we feel if you verify
12 what the numbers are and make people aware
13 of it, it's more likely to be used by
14 contractors and developers.

15 I wanted to go back to the point BPU
16 had asked us to talk about five specific
17 technologies, and here is the average
18 scores out of these ratings for these tidal
19 smart metering, smart grid, fuel cells and
20 storage. And ironically, as I said, even
21 though energy storage is probably the most
22 important issue I think you can address in
23 the long term, in the short term it came
24 near the bottom because we don't think the
25 answers are quite there yet. And

□

1 especially if you can do small scale
2 storage.

3 There was a great article in The Times
4 this weekend about specific northwest has a

5 problem that they have a lot of hydro
6 capacity and a lot of wind capacity, and
7 they're actually paying people buying hot
8 water heaters that have thermal storage
9 bricks in their hot water heater, and so
10 they actually can use the hot water heaters
11 to store energy from wind things when they
12 have too much wind blowing. And at this
13 point when that happens they either give
14 the electricity away free to local
15 utilities, or they have to dump it, which
16 doesn't make much sense. So it's kind of
17 interesting, how can you combine individual
18 storage? Certainly some of the car
19 manufacturers are looking at can hybrid
20 vehicles act as a form of storage? And
21 that sometimes has a timing issue about
22 when people use it.

23 Again tidal came up number one. Smart
24 metering, smart grid very important. Fuel
25 cells could be important, but again we have

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1 to make sure that the reliability
2 maintenance issue has been settled is the
3 key thing we came up with there.

4 Going back to our third question that
5 you had about the role of business
6 incubators, we think the business
7 incubators are extremely important, but

8 they can't just be done by academics. I
9 say this as somebody who actually teaches a
10 course in a business school, and so I've
11 had my foot on that side of the academic
12 world. But academics in general tend to be
13 great, people understand in theory, but
14 they don't necessarily understand how it
15 happens in practice. And what the people
16 you want working in incubators are people
17 that are either retired entrepreneurs or
18 have been in business and understand what
19 the entrepreneur needs to get the
20 technology commercialized, not the theory
21 of how we should get commercialized. And
22 some sometimes the incubators go out there
23 and they say well we don't have much
24 budget, so we are going to hire people who
25 are about 22-years old, they just got their

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1 MBA, or something like this, we're going to
2 have them help a 40-year old run a
3 business. That's not going to work. You
4 have to really have experienced good
5 people, and you also require a partnership
6 between private and public sectors. The
7 state should be involved in it, because a
8 lot of these are in state universities, but
9 you also have to incorporate the
10 researchers that help come up with the
11 idea, the venture capitalists that are

12 going to have to fund it, the support
13 companies like the Deloitte's and KPMG's of
14 the world to provide some of their
15 expertise to the center. And then finally
16 the most important part are the technology
17 users. If people aren't going to use the
18 technology, everything else you use in the
19 incubator is useless. You have to have
20 people that really have a good skill of
21 identifying there's a market there. And
22 even if there's no market now, Steve Jobs
23 is a good example, nobody knew there was a
24 market for iPad's before he came out with
25 iPad's. That's why he never did focus

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1 groups on iPad's, because what would you
2 ask them? People wouldn't know what an
3 iPad was. And I think there is
4 technologies out there we have to look at
5 and work at to try to go through incubation
6 and get to be commercialized as quickly as
7 possible. But again the staff have to be
8 entrepreneurial thinking, at least
9 themselves, and be qualified to help the
10 companies grow. And we have a series of
11 other more specific recommendations in the
12 report.

13 Also on this too is we think that
14 having incubators that are aiming

15 specifically at energy technology could be
16 a very useful approach. We've seen this
17 happen in other states, up in Syracuse
18 there's a carrier actually sort of donated
19 their R and D center to the local
20 university to actually make it a green
21 technology center. And they went from
22 being an HVAC research center to being a
23 green technology research center and have
24 created several hundred jobs in the
25 short-term there, but they've actually had

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1 thousands of jobs created by companies that
2 have graduated from incubators. And the
3 important thing here is keeping track of
4 not just of the people who are sitting at
5 your desk now, but also the people that
6 graduate, tracking them afterwards, making
7 sure how many jobs are created, how much
8 economic activity you have.

9 But I think something should be
10 provided to some of these energy technology
11 companies within the appropriate regulatory
12 regulation funding sources that exist in
13 New Jersey. And also as part of that, and
14 this center right here the Eco-complex is a
15 good example, you have to have some sort of
16 formal arrangement so people can actually
17 use a pilot location.

18 Back in the 80's when I was working
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19 with EPA on their new technology program as
20 an advisor we had what we call the catch 22
21 situation, you couldn't use a technology to
22 clean up a hazardous waste site until you
23 proved it worked. Well how do you prove it
24 works? You have to use it to clean up a
25 hazardous waste site. So you have this

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1 catch 22, you could never get a technology
2 proven because you don't have the
3 regulatory authority to use it until it was
4 proven.

5 well the same way here, we have to be
6 willing to admit that sometimes
7 technologies don't always work, and we have
8 to do pilot projects, we have to do testing
9 and publish not just the ones that work,
10 but also the ones that don't work so we can
11 learn from them. And it's best if that's
12 done by an independent-third party, because
13 my investment banker friends say we don't
14 believe anything that's done by the
15 developer himself, because he obviously has
16 an agenda to prove that his technology
17 works, and he is not going to publish what
18 doesn't work.

19 I talked earlier about there is more
20 work to be done and how do you actually
21 structure such a system. We think it would

22 be important, again the Working Group just
23 does not have the time or manpower, woman
24 power available to analyze this as a
25 concept.

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1 we also think that it would be useful
2 not to reinvent the wheel. And while we're
3 very proud of New Jersey and we would like
4 to do this ourself, there is a good reason
5 that we should maybe go and look and
6 partner with other states and try to
7 cooperate on this so we can all benefit
8 from this. Because again, solving
9 greenhouse gas problems is a global
10 problem, not just a New Jersey problem.
11 And so we think that's important. And
12 there's a lot of good groups within a few
13 hundred miles of here that we could work
14 with.

15 And I mentioned the Green Tech Cluster
16 Association, Connecticut setup what we
17 believe is the first green infrastructure
18 investment bank in the country where
19 they've combined their energy and
20 environmental departments, they've also
21 combined their subsidies and they're
22 running it like a bank, not like a grant
23 organization. And they're taking equity
24 stakes in companies as opposed to just
25 giving people money to see if it works. So

1 I think that's a really interesting concept
2 that we might work with the incubators to
3 actually fund these organizations through
4 commercialization. And that's part of the
5 learning process we have.

6 The last question was barriers to
7 innovation. Businessmen always complain
8 about barriers. But my favorite
9 philosopher is Pogo who said that we have
10 met the enemy and he is us. And sometimes
11 we create our own barriers. And people
12 just assume that the state doesn't want to
13 help them, or can't help them, or is going
14 to cause them trouble. And in fact I found
15 the State of New Jersey is very helpful of
16 this, both in DEP and BPU, that they really
17 do want to help. And we have to get that
18 word out to people and realize that, yes,
19 people are not going to do this unless they
20 make money.

21 One of the craziest things that ever
22 happened with the environmental movement
23 was when they were first involved in the
24 Kyoto Protocol they said, well, we only
25 want people to invest in greenhouse gas

1 production scheme that don't make money,
2 because if they make money at it they
3 should fund it anyway. Well that's crazy.
4 If the goal is to reduce greenhouse gas
5 emissions you shouldn't care whether they
6 make money or not on it. And in fact, the
7 more money they make, the more greenhouse
8 gas emission they reduce. So we have to be
9 careful of setting up regulatory structures
10 that prevent us from trying to accomplish
11 what we're trying to do.

12 So again utilities may have to be
13 involved in smart grid work, but if the
14 utilities can't get that, if they can't get
15 paid or can't figure out how to incorporate
16 it into their rates, what's the incentive
17 for them to participate? And we don't want
18 them to end up like Connecticut Light and
19 Power to save money cut their tree trimming
20 budget by 26 percent, and they still have
21 50,000 people without electricity from ten
22 days ago. So we have to make sure that we
23 allow people to make a reasonable rate of
24 return on this.

25 And in order for energy technology to

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1 really attract it's potential we have to
2 look at this from a systems approach. And
3 it's not just that we have to have grant
4 programs here, or incentives over there, we

5 also have to invest in the infrastructure
6 to support transmission distribution
7 systems. Transportation efficiency, which
8 is another group, but again they all play
9 together, because if their recommendation
10 is buy electric cars, what does that do to
11 our electric grid? And we have to look at
12 those interactions.

13 And certainly it is frightening when
14 you think about it, that if Thomas Edison
15 came around today he would look at
16 distribution system of utilities, and they
17 are not that much different than they were
18 100 years ago, to some extent. The
19 technology making electricity has improved,
20 the efficiency of power plants has
21 improved, but we're still putting stuff
22 through copper wires to get it into
23 people's houses from great distances away,
24 and we have to look at that model and see
25 whether that still works.

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1 One of the questions that did come up
2 or recommendations was that we do need to
3 try to reuse the time frame of current
4 review processes, but not by sacrificing
5 good review. So we want to have good
6 review done, but don't have to have
7 overkill review, as they say.

8 We certainly see the connections
9 between BPU and DEP. It's interesting that
10 Connecticut has done this, because New
11 Jersey did this first. We've had several
12 versions, there's been several times where
13 New Jersey has had BPU and DEP be one
14 department, at least once I know in my
15 lifetime. But I think that's interesting,
16 at least have them collaborate more. And
17 support technologies, energy technologies
18 that are not just efficient, but also are
19 clean, and make sure they're clean by a
20 good performance verification.

21 And again that we need consistent
22 legislation, we shouldn't have the left
23 hand saying you should do this and the
24 right hand saying you shouldn't do this,
25 and that's happened occasionally in the

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1 past as well, and we ought to make sure we
2 have incentive that actually create
3 incentives to do good business rather than
4 not to do business at all.

5 So that's my summary. If you have any
6 questions, now I am going to turn it over
7 to Lee.

8 PRESIDENT SOLOMON: No, John, stay
9 there, because we have our other
10 commissioners are here, and I am going to
11 ask them if they have any questions,

12 Commissioners Asselta, Fiordaliso and Fox.
13 But before I do, I was looking at your
14 response to question one and the top ten
15 solutions that you rank.

16 MR. CUSACK: Right.

17 PRESIDENT SOLOMON: Could you explain
18 a little bit of the difference between
19 energy monitoring systems and advanced
20 building systems and controls, which seems
21 to be somewhat, I mean, tied into advanced
22 metering. But what would be the
23 difference?

24 MR. CUSACK: The energy monitoring
25 systems are a little bit more generic in

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1 the sense that certainly building control
2 systems are important, building are
3 something I think 36, 35 percent or
4 something of the emissions I think in the
5 state, or something, or at least nationwide
6 that's average for the U.S. I know. So a
7 lot of it relates it's not just buildings,
8 it's also process equipment and
9 manufacturer facilities as well. So you
10 have buildings aimed at more commercial and
11 residential buildings, so that's what the
12 building control systems are.

13 But we also need work looking at the
14 manufacturing side, which although

15 everybody thinks manufacturing has
16 disappeared from New Jersey, that's not
17 correct, and there is a lot of work that
18 can be done in providing incentives for
19 people to be energy efficient and having
20 good energy monitoring systems within their
21 manufacturing processes.

22 So energy monitoring systems are a
23 little bit broader in scope in a league,
24 the other one is a little bit more narrower
25 in scope, that's the best way, I think, to

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1 define the difference between the two.

2 PRESIDENT SOLOMON: Do the other
3 Commissioners have any questions?
4 Commissioner Asselta. Do you mind
5 answering a few questions?

6 MR. CUSACK: No, go ahead. I like
7 talking.

8 COMMISSIONER ASSELTA: John, dig a
9 little deeper on the title technology what
10 the Committee's opinion was of it. You
11 just kind of breezed over it real quick.
12 How deep did you drill down in that
13 technology?

14 MR. CUSACK: Well a couple things.
15 First of all, one is, remember, this was a
16 volunteer group that didn't get paid for
17 their time, and we came up with a very
18 simple matrix and sort of asked people to

19 put a number in this box and go through
20 that. And so when we did that we did not
21 have time to go into great detail.

22 But we did look at tidal issues.
23 There have been issues with tidal power,
24 for example, by what's the impact on fish?
25 what's the impact on local diversity in

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1 natural systems, whether it's a stream or
2 estuary, for example, type setting. And we
3 actually had a expert in tidal technology
4 from Stevens, Washington Braida, it was one
5 of the people that was part of our
6 committee. But he was just one of the 12,
7 13 people in here. So it was interesting
8 is the other people, even the non-tidal
9 experts, thought this is an interesting
10 technology.

11 It's not a gigantic win, because
12 you're probably looking at something that's
13 on the order of maybe hundreds of
14 megawatts, not thousands of megawatts. But
15 we think it is something that could be
16 easily done, because we have a lot of
17 tides, there's a lot of motion of the ocean
18 in New Jersey that we could take advantage
19 of without necessarily impacting the
20 natural environment. So that was the
21 feeling was it's relatively low impact, if

22 you do it right, it should be easy to
23 connect into the grid. And you can hide
24 these things under bridges, it's not like
25 they have to be out in the middle of a

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1 river or a tidal inlet. You don't want to
2 interfere, you don't want to build a dam
3 like they did in Britney and so on, you
4 don't want to cut off boating access as
5 well. So it's really looking at using the
6 flow through tidal systems is what we
7 really had envisioned there.

8 COMMISSIONER ASSELTA: So it got your
9 stamp of approval.

10 MR. CUSACK: Remember, you get what
11 you pay for. So the stamp of approval is
12 only good to how much money you put into
13 the effort of doing it. We put a lot of
14 time and effort of the experts in looking
15 at this. But again all these areas need
16 more work, but that's something for BPU and
17 DEP to work on.

18 COMMISSIONER ASSELTA: Thank you.

19 PRESIDENT SOLOMON: Any of the other
20 Commissioners? Commissioner Fox.

21 COMMISSIONER FOX: Well I have
22 questions, but I accidentally left my copy
23 with all my questions sitting on my dining
24 room table, I think.

25 My major issue is the storage issue,

1 and it didn't have a lot in storage, you
2 had a little bit. What do you think the
3 state could do in specifically utilities?

4 MR. CUSACK: There's two things. One
5 is I think there could be some incentives
6 to try to move some of these technologies
7 along at the utility level. I think there
8 could be a form of just a very useful
9 combination with we already have developed
10 the solar capacity, and you have more solar
11 REC's, i.e. more solar being generated if
12 there was a way to store that.

13 And there's two ways to do that. I
14 was reading somewhere about General Motors
15 is already working with some of the car
16 manufacturers of taking the batteries that
17 are using electric cars, like Prius's, that
18 still have about 80 percent of their
19 recharge capacity after the ten-year life
20 of a car, and taking those batteries and
21 making them into regional, when I say
22 regional, neighborhood level storage
23 capacities that you could store solar
24 energy in.

25 So looking at those type of approaches

1 where you could have maybe not a gigantic
2 storage system like a pump storage system
3 that could put out 500 megawatts during the
4 day because they pump water up during the
5 night, but those type of regional
6 distributed storage systems could be a
7 great place to put money. But we still
8 think there's a lot of work that have to
9 have to perfect those, both from the
10 technology itself, but also from the
11 utility standpoint of how do you integrate
12 these into the grid? And that requires
13 some effort on their part.

14 Now I think one of the big problems
15 with deregulation that happened in the
16 United States was people stopped having
17 EPRI fund money on research, which is the
18 way utilities traditionally did this, they
19 mailed checks to do research for them, and
20 then they got deregulated and now all the
21 sudden they're competing with each other
22 for those technologies. So very few
23 utilities have jumped in and spent a lot of
24 money to work on that issue because it
25 wasn't part of their rate base yet. So I

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1 think we have to look at how do we fund
2 that R and D that needs to be done. And I
3 think it's something everyone in New Jersey
4 can become a leader in because of our

5 relative compactness as a state it could be
6 really useful.

7 COMMISSIONER FOX: On the car battery
8 thing, I think the stimulus money that DOE
9 gave out had one, specifically I think it
10 was Detroit Edison, but I am not sure, that
11 actually took the car batteries at the 80
12 percent and put them in the small
13 residential size units around
14 neighborhoods. So we should have some
15 results back on that soon. That's a local
16 neighborhood thing. Same thing as the hot
17 water heater that you mentioned in the
18 northwest that they're doing.

19 MR. CUSACK: Right.

20 COMMISSIONER FOX: That's something to
21 deal with the wind issue.

22 MR. CUSACK: Right.

23 COMMISSIONER FOX: Because you have
24 the wind issue where there's too much wind
25 in the northwest so they have to store it

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1 someplace instead of paying somebody to
2 take their electricity, which is the
3 negative pricing. Increasing people's hot
4 water heaters and they actually can store
5 the energy, I think it lasts maybe for a
6 day of residential.

7 MR. CUSACK: They're looking at like

8 36 hours maybe they get storage out of it.

9 COMMISSIONER FOX: So that type of
10 thing is really interesting, and they are
11 doing a pilot on that. The question is
12 though, who pays for those hot water
13 heaters? Is it the wind industry out there
14 who's causing the issue, or is it the
15 utility or whatever?

16 MR. CUSACK: That's your job.

17 PRESIDENT SOLOMON: That's why we get
18 paid the big bucks.

19 MR. CUSACK: That's not always a
20 technology issue. But seriously, there is
21 a lot of other systems out there that
22 people are looking at in terms of thermal
23 systems, I mean you see the solar there's
24 been a lot of advances that have gone on
25 around the world in the solar thermo, we're

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1 using molten salts to store energy.

2 And what I'm saying is I think we
3 should try to encourage all levels of this,
4 maybe trying to figure out some way to get
5 more researchers working in New Jersey on
6 those issues and universities, to get more
7 people looking at how do you actually
8 commercialize what exists out there in the
9 rest of the world. Because again, these
10 things tend not to be always linear
11 processes, it's a very sort of left, right,

12 going three step forwards, two sideways,
13 one back type process. And so let's see
14 what the Israel's and the Spanish have done
15 on molten salts, or the people out in
16 California and Nevada have done and
17 Arizona, what can we use that to try to use
18 that as a storage system for New Jersey,
19 how do we adopt that here?

20 And the question is, do you take a
21 gigantic one and put it next to a wind
22 turbine substation so that when the wind
23 isn't blowing offshore that you can supply
24 it out of there, or when it is blowing it
25 can go into that? Or do you try to do it

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1 in the neighborhood and have local solar
2 provide that?

3 So again, as I said, for every 100
4 questions you ask there is 101 solutions.
5 But we have to start working on it
6 somewhere, and we have to set some of the
7 priorities. And as I said, I just think
8 that type of storage is something that's
9 long term very important, not going to help
10 us in the next 12 months.

11 COMMISSIONER FOX: One other question.

12 PRESIDENT SOLOMON: Sure.

13 COMMISSIONER FOX: That I remembered.

14 The geothermal, like what Stockton has had

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for 20 years.

MR. CUSACK: Right.

COMMISSIONER FOX: I was talking to a guy who was the head of that program at DOE when they did it 20 years ago. DOE has basically stopped that program, he is now working on storage. But his position was he thinks that's something that's very useful, he doesn't understand why more of it isn't being done, it's fairly cost effective, and even in a state like New

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Jersey. So what do you think about the geothermal and what makes sense?

MR. CUSACK: I'm trying to look around to see if the folks from Concord, are they here? Mike Facetti? I don't see Mike. I understand the data from a lot of elementary and high schools that were renovated as part of the school's authority that put geothermal systems in I understand they're working very well.

COMMISSIONER FOX: They're very cost effective.

MR. CUSACK: Very cost effective system. And the question is why? And I think it's probably an issue of education. The second one is I think we've got to go back to square one, which is you have to reduce your energy use as much as possible

19 so that you can minimize your capital cost
20 of the geothermal system. Because you
21 don't want to go out there in a building
22 that has it's windows open all the time,
23 either because they're lousy windows or
24 because they actually are open, you don't
25 want to do that with a geothermal system,

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1 because you are going to have to have a
2 much larger capital cost.

3 But I think they're very effective in
4 places like urban areas where you can put
5 them under a parking lot and so on, and you
6 don't have to worry about contaminating
7 groundwater, that was one of the issues, or
8 raising the temperature of groundwater
9 under downtown Newark like you do where
10 Stockton was located.

11 COMMISSIONER FOX: Right.

12 MR. CUSACK: So it helps with some of
13 the environmental issues that they've had.
14 And again, there's been a lot of
15 improvements in things like heat pumps and
16 so on are so much more effective. So, yes,
17 the scale of the system has gotten down,
18 and we should jump on that bandwagon and
19 push that forward. I am a fan of the
20 geothermal side.

21 COMMISSIONER FOX: Thank you.

22 PRESIDENT SOLOMON: Are there any
23 questions? will you entertain some from
24 the public, if they have?

25 MR. CUSACK: Sure.

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1 PRESIDENT SOLOMON: Yes, sir. Just
2 make sure you introduce yourself so the
3 court reporter can get your name.

4 MICHAEL TRACHTENBERG: Michael
5 Trachtenberg, Greenhouse Gas Industries and
6 in association with Rutgers University.
7 I'd like to address three items, which some
8 of which were very nicely detailed in your
9 report, congratulations.

10 MR. CUSACK: Thank you.

11 MICHAEL TRACHTENBERG: well done.
12 First is ease of implementation, which you
13 alluded to. I noticed interestingly that
14 LED's came out as 271 on the overall
15 ranking. May I suggest that one potential
16 means of implementation is to provide a
17 negative efficiency incentive. In other
18 words, the state can impose taxes on
19 inefficient devices of all kinds and create
20 a statewide based efficiency matrix so as
21 to compensate the cost in order to overcome
22 the CapEx/OpEx differential that prevents
23 initial purchase at the individual level of
24 energy efficiency devices.

25 Second, whereas the state does have a

1 building code each and every one of the
2 townships implements variations on those
3 codes that make the cost of construction
4 high and do not necessarily favor efficient
5 construction, particularly factory-built
6 construction, some of which can become
7 quite exciting with today's capabilities.
8 I would suggest the state look at
9 generating an overall overarching and
10 dominating high efficiency building code so
11 as to present a uniformity of opportunity.

12 Third, I think that what is needed,
13 another item that might be needed is an
14 integrated best practices database so that
15 one cannot allow-- I'm sorry, to
16 discourage, let me put it that way, to
17 discourage individual decision making where
18 each and every provider believes his or her
19 company is an expert in a given area where,
20 in fact, they're often very siloed in their
21 information base. Thank you.

22 MR. CUSACK: I would be glad to
23 address those three questions pretty
24 quickly. But the third one is actually
25 interesting. I spent some time running as

1 a part time executive director in New
2 Jersey Higher Education Partnership for
3 Sustainability, we had went from about 35
4 to about 47 colleges that joined that
5 group. And one of the reasons was we
6 actually published I think it's on it's
7 third edition, it hasn't been updated since
8 I left two years ago, but they published
9 high performance building guidelines for
10 colleges and universities. And it was
11 different from LEED, it wasn't like you get
12 a point for this or a point from that, it
13 was more here is the best practices, we
14 have 30 facilities people, some architects
15 involved, planners, and engineers looking
16 at this thing, and here is the best
17 practices that appear to work and what you
18 should be using. And it was put in a form
19 that they could understand the structure of
20 it. And I think we need more things like
21 that that get people what is the state of
22 the art. Those are very cheap to write up
23 once. The hard part in those is how do you
24 maintain those and keep them up-to-date?
25 So you really have to have either somebody

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1 willing to pay for that to keep that best
2 practices to be reevaluated and renewed at
3 least maybe every 12 to 18 months,
4 otherwise you are going to be out of date

5 and it is not going to work and it's going
6 to become useless. So that's the third
7 question.

8 It actually leads into the second
9 question of the building codes. I think
10 building codes, and I say this for someone
11 who actually served for about ten years on
12 a zoning board-- for planning board for a
13 town, for a village I should say. Our code
14 system is horrific for trying to accomplish
15 what we're trying to accomplish in terms of
16 energy efficiency. I worked in Europe
17 quite a bit, and I am much more a fan of
18 the European system, which is more
19 performance base. Here's how many
20 kilowatts per square meter you are allowed
21 to use for your building, and that's it, we
22 don't care whether you use passive system,
23 whatever. But the system of saying we are
24 going to use R19 walls and then you don't
25 seal the doorways is totally useless

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1 because your R19 insulation disappeared
2 down the tubes.

3 So I think my personal feeling is you
4 should go to a performance-base building
5 code, that is going to be hard for BPU to
6 try to get that across with the
7 municipalities, because again it goes back

8 to a lot of these issues are not technical
9 issues, it's business, and we've always
10 done it this way, why should we change
11 issues. And so how do you get people to
12 change the way they are doing things? what
13 is the definition of insanity? Is doing
14 the old same thing over and over again
15 expecting different results. We have to
16 get people to think differently about land
17 use, which New Jersey has done a good job
18 of. We also have to get a better way of
19 people looking at let's come up and make a
20 performance-based system for buildings as
21 opposed to assuming that if you put 10
22 components in there that all have
23 individual performance statistics that it
24 is actually going to create a great
25 building for you.

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1 And the first things on taxes, I don't
2 think it's going to happen in my lifetime.
3 For two reasons. One is tax is a dirty
4 word today. But more importantly it's very
5 bureaucratic and paperwork consuming, I
6 think, to try to do that approach. I think
7 you're better off creating a
8 performance-based system in the building
9 code and let the people do whatever
10 technology works, and I don't care whether
11 it's having 15-inch walls or whether it's a

12 great HVAC system, whatever works; as
13 opposed to telling people you shouldn't use
14 this technology, or you should use that
15 one. I don't think you want to be in the
16 business of actually telling people which
17 technologies to use. And again, it's the
18 same problem about keeping the best
19 practices book up-to-date. Technologies
20 change. So what is a great practice or a
21 great technology this year may not be a
22 great one next year. Not because it got
23 worse, but because better technologies have
24 come along.

25 PRESIDENT SOLOMON: Any other

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1 questions?

2 STEVE NANOS: My name is Steve Nanos
3 with Claris Energy. I just had some
4 comments on the storage aspects.

5 PRESIDENT SOLOMON: Are these comments
6 or questions?

7 STEVE NANOS: Questions about storage.
8 Thank you.

9 PRESIDENT SOLOMON: Okay.

10 STEVE NANOS: I noticed that it had
11 storage listed as not near term, where
12 there's been significant applications of
13 thermal storage for schools and industrial
14 sites here, ice is one of the typical

15 applications. There was a significant
16 component in SmartStart to support that.
17 However, in 2010 it was revised and
18 basically eliminated that, and since then
19 there really hasn't been any thermal
20 storage here in New Jersey of large scale
21 since then.

22 So I'm wondering about one is
23 application of incentives to regenerate
24 that benefit of not only the load leveling,
25 but also is there consideration of having

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1 thermal storage listed in the energy
2 efficiency component same as demand
3 response, which is not there right now, it
4 has the same benefits of efficiency, more
5 efficient source energy and of course the
6 environmental impact.

7 PRESIDENT SOLOMON: That's probably
8 better directed at me than John. Go ahead.

9 MR. CUSACK: One quick point, we
10 didn't really mention that specifically
11 because we thought it was part of generic
12 energy efficiency. It is a proven
13 technology. Ocean County's Performing Art
14 Center has had it for years, there's other
15 facilities around that have had it. Credit
16 Swiss did it in their building on Madison
17 Avenue in New York City where they went
18 down four stories where they used to store

19 old insurance policies when it was owned by
20 New York Life, and they put in thermal
21 storage systems down their and made their
22 building 30 percent more energy efficient.
23 So to me that's a proven technology, so
24 that's why we didn't have it out as a
25 specific item. But do you want to talk

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1 about the regulatory side?

2 PRESIDENT SOLOMON: No. I mean, in
3 terms of the incentives provided for
4 storage versus demand response, that's an
5 issue that's going to have to be dealt with
6 with PJM and try to move them forward so
7 that you get the same kind of compensation
8 and incentive for all different kinds of
9 technologies, which have the same impact
10 potentially as demand response, that is
11 levels out the grid, reduces demand at peak
12 time. I will let you start that battle
13 with PJM, I am having enough trouble
14 getting them to change the interconnection
15 process. But that clearly is something
16 that is being talked about, but it will
17 have to change the incentives that they
18 provide for different sources.

19 But on thermal storage it is out
20 there, technology is out there, it is
21 becoming more and more cost effective, and

22 eventually it is going to be simply a
23 business opportunity how to save energy by
24 adopting thermal storage technologies which
25 are out there, they're commercially

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1 marketed, and they are fairly cost
2 effective.

3 MR. CUSACK: Yes.

4 PRESIDENT SOLOMON: The last thing is
5 decisions are going to have to be made, and
6 these are long-term decisions that are
7 going to go on for a long time, how we
8 subsidize different technologies. Right
9 now we subsidize certain renewable's, and
10 minimally, if at all, subsidize others.
11 And one of the discussions that takes place
12 internally all the time is are they taking
13 out of the market monies that could have
14 been made available for other technologies
15 by putting so much into certain
16 technologies?

17 Right now there's very little out
18 there for thermal, there's very little out
19 there for anything other than some solar
20 and, you know, that's about it, whatever we
21 come up with in the new Clean Energy
22 Budget, there is some energy efficiency.
23 So until we get to the point where we
24 essentially say there's going to be an
25 equal subsidy, and by the way I'm talking

1 off the top of my head, this is a long way
2 away, and it's probably not going to occur
3 until they become somewhat balanced and
4 competitive, you get a REC, or you get a
5 subsidy, or you get a benefit if you save
6 or defer a kilowatt, and it doesn't matter
7 how you do it, and let the market decide
8 who wins and who loses. You could do that
9 today, but there's a lot of technology
10 today that in ten years is going to provide
11 much bigger opportunities, so if we don't
12 provide an incentive today we're losing
13 that opportunity down the road. How that
14 balances and when we actually get to that
15 point where it's an equal subsidy, equal
16 benefit, let the marketplace decide, I
17 don't know. You know, there are people a
18 lot smarter than me that are working on
19 that right now, and thank God they are a
20 lot smarter than I am. Just my thoughts.

21 STEVE NANOS: I have one short follow
22 up to that, if I may. FERC recently
23 instituted demand response as a requirement
24 for an avoided cost.

25 PRESIDENT SOLOMON: That's not a

1 requirement, they allow you to subsidize.

2 STEVE NANOS: It has to be reviewed by
3 the ISO's.

4 PRESIDENT SOLOMON: It's like
5 generation, it gets paid the same way, has
6 the same benefit.

7 STEVE NANOS: Exactly. So I'm
8 wondering if rather than demand response
9 only if it was, for instance, storage
10 generally as the market responds support
11 government level to government level
12 incorporating that as a thermal, you know,
13 shifting, as you mentioned.

14 PRESIDENT SOLOMON: As I said with
15 PJM, that's a battle that needs to be taken
16 up with FERC. And in light of our success
17 in battling FERC on a number of other
18 important issues, I am going to leave that
19 up to you.

20 STEVE NANOS: I was hoping you might
21 have more success.

22 PRESIDENT SOLOMON: I can only take on
23 10 or 15 fights with FERC at one time. And
24 we are doing pretty well so far. But I get
25 you. And that is certainly something that

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1 needs to be taken up. My guess is it's
2 going to start out within the PJM
3 stakeholder process, and eventually there
4 is going to be a filing with FERC by PJM or

5 another regional transmission operator to
6 request that opportunity.

7 STEVE NANOS: Okay.

8 PRESIDENT SOLOMON: There is a lot of
9 competing interests, there is a lot of
10 entities that will be adversely affected by
11 that. But if we are going to balance
12 degree, equalize degree, bring it down
13 during highest peak demand then those kind
14 of opportunities are going to have to be
15 out there. But I welcome you to take on
16 FERC as we speak.

17 STEVE NANOS: Thank you.

18 PRESIDENT SOLOMON: Anything else
19 before I call on the other speakers? Yes,
20 sir.

21 SCOTT SCHULTZ: Quick question. Scott
22 Schultz, Advanced Solar Products. My
23 question comes from another hat that I
24 wear, which is I serve on the Sustainable
25 Somerset Committee, which is part of the

□

1 Somerset Business Partnership which is a
2 county wide chamber of commerce.

3 MR. CUSACK: Right.

4 SCOTT SCHULTZ: And we're in the
5 process of implementing a best practices
6 newsletter with the vertical orientation
7 with different markets within the town.

8 Could you mention again that document, the
9 best practices document?

10 MR. CUSACK: It was called the-- let
11 me make sure I have this right. If you go
12 to njheps.org you should be able to find
13 the document on there, I believe you can
14 download it as a searchable PDF. But it's
15 called the higher education high
16 performance building, I'm trying to
17 remember what the last word in there was,
18 guidelines I believe is the phrase that we
19 used. Because, again, it wasn't meant to
20 be "a standard", like LEED standard, it was
21 just some sort of a best practice update.
22 And as I said, I think the last I heard
23 they were talking about updating it again
24 now through a guy named Bill Bobenhausen
25 who was the editor of the last two

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1 versions. But I think it's about
2 18 months, 2 years ago that the last
3 version was published. But it is a good
4 starting point, because a lot of what
5 applies to colleges and universities
6 applies to business in general, because
7 they have office buildings, residential
8 halls, etcetera.

9 SCOTT SCHULTZ: Thank you.

10 MR. CUSACK: But again, you should be
11 able to download that from njheps.org. And

12 if not, get a hold of me.

13 PRESIDENT SOLOMON: Thanks, John. I
14 appreciate all your help, well done.

15 MR. CUSACK: Good.

16 PRESIDENT SOLOMON: why don't we take
17 a five-minute break, because I am going to
18 call on the speakers next. Tim Maurer, are
19 you here? Scott Schultz just spoke. Are
20 you speaking again?

21 SCOTT SCHULTZ: No.

22 PRESIDENT SOLOMON: You're done,
23 that's it?

24 SCOTT SCHULTZ: It was more education,
25 now I'm done.

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1 PRESIDENT SOLOMON: Mike Davies?
2 Michael Davies? Not here. Paul Kydd I
3 saw. Mike Trachtenberg.

4 MICHAEL TRACHTENBERG: I spoke, thank
5 you.

6 PRESIDENT SOLOMON: You just spoke,
7 are you done?

8 MICHAEL TRACHTENBERG: Yes.

9 PRESIDENT SOLOMON: Okay. Well we
10 only have two, so why don't I call on them
11 now.

12 ROGER BASON: I submitted a card.

13 PRESIDENT SOLOMON: Your name?

14 ROGER BASON: Roger Bason, Natural

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Currents.

PRESIDENT SOLOMON: Roger Bason. I don't have it, but I will call on you.

ROGER BASON: Thank you.

PRESIDENT SOLOMON: All right. Tim Maurer.

TIM MAURER: Thank you, President Solomon, Commissioners. John and the working Group, we applaud what you're doing. My name is Tim Maurer from PERI Software Solutions in Newark. And I really

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want to encourage everybody to look in the matrix of two, five and six as being an integrated solution that can provide energy optimization, no longer just looking at energy efficiency but the combination through single platform that's available off the shelf now to deliver energy efficiency demand response and even provisions for critical peak pricing or dynamic pricing to manage capacity constraints and capacity costs and really truly give the participating commercial building or municipal building or multifamily complex the ability to optimize their energy budgets immediately in a rather rapid payback. Devices that exist today that really make some of the older systems obsolete, if you don't start

19 looking at the combination of efficiency
20 demand response and critical peak under one
21 platform current HVAC control systems, for
22 example, that aren't addressable will soon
23 be obsolete. So you need to have an
24 integrated approach, and we think that the
25 matrix recommendation on two, five and six

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1 does that.

2 I sit on the U.S. Chamber of Commerce
3 Energy and Environmental Committee, and
4 they made testimony to Congress showing
5 that monitoring and control systems can
6 produce a payback as quickly as two years
7 versus perhaps many times that for other
8 technologies.

9 And one of the big things that we also
10 saw in a conference was a Chevron
11 presentation on energy savings performance
12 contracts that showed that the
13 contributions to those savings came
14 58 percent from monitoring and controls,
15 19 percent from lighting retrofits, and
16 18 percent-- or 20 percent rather from
17 mechanical change outs. So the vast
18 majority of the savings and it's
19 performance contract can come from
20 monitoring and controls. And that really
21 testifies to the need to bring all of that

22 together under one system that affords a
23 participant demand response income, price
24 avoidance and the energy efficiency.

25 In California while they deployed a

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1 tremendous number of smart meters in the
2 smart grid they have yet to fully integrate
3 this, although there are pockets. And
4 what's happening across the country is
5 you've got pockets of efficiency demand
6 response and smart grid and dynamic pricing
7 all being looked at separately. We need to
8 effect an integrated solution, that's
9 people processing technology and funding
10 holistically, and to encourage that. For
11 example, energy efficiency audits that can
12 address after you do the efficiency change
13 out how much of the net load is addressable
14 for demand response and critical price
15 avoidance would be key. And then being
16 able to install devices that are
17 provisioned with what owners want, which
18 are set-and-forget strategies to execute
19 automatically some of the demand response
20 or price signals that has to be provisioned
21 when I install the lighting that's
22 addressable or the HVAC against cost
23 issues, against price strategies.

24 So the holistic way of looking at this
25 is really needed, we need an ecosystem as

1 well as just the technology of auditors and
2 installers that understand this. And it's
3 also a great thing to bring to the new jobs
4 arena, and as John had said encourage
5 students to look at now as we move from a
6 digital-- or analog utilities to digital
7 utilities there's an opportunity to
8 establish some really great new jobs in
9 analytics and in controls as opposed to
10 just Angry Birds in a mobile handset, and
11 getting students to see displays in
12 universities and municipalities and the
13 like that show the exciting nature of new
14 technology. It really reinstates
15 essentially where Newark had been the
16 Westinghouse manufacturer the real value
17 for meter and meter data coming from
18 Newark. And that this type of technology
19 has been looked at by three top leaders in
20 municipalities here in the state and
21 commercial buildings and also in
22 multifamily housing, all of which want this
23 new kind of technology now.

24 So I encourage the Commission to
25 pursue what was done in this matrix really

1 from that standpoint of integrating people
2 process funding so we have a real way of
3 bringing rapid ROI to the rate base today,
4 capacity management, real green jobs in
5 leadership in this technology field. Thank
6 you.

7 COMMISSIONER ASSELTA: Any questions
8 for our speaker? Thank you.

9 TIM MAURER: Thank you.

10 COMMISSIONER ASSELTA: Mr. Paul Kydd,
11 Partnerships 1, Incorporated.

12 PAUL KYDD: We build the conversions
13 for pickup trucks to convert them to plug
14 hybrid electric vehicles.

15 And I'd like to pick up on the storage
16 issue. And you mentioned that there's
17 consideration of using the batteries in
18 electric vehicles after they've been used
19 in the vehicles to provide storage. But
20 the technology exists right now to use
21 those batteries while they're still in the
22 vehicles and connect them in a distributed
23 grid and provide distributed storage.

24 And it's a lot of storage. A small
25 penetration by electric vehicles represents

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1 a major contribution to the electric
2 utility industry. I mean, about ten
3 percent of electric vehicles can provide
4 power equivalent to the entire installed

5 capacity of generation system in a state or
6 in the United States.

7 And that's going to happen fairly
8 soon. I mean there are vehicles being sold
9 right today commercially, and there are
10 going to be a lot more of them. So this is
11 a near term opportunity, and it can have a
12 big, big impact.

13 In fact, well for one thing, it's a
14 lot of money to be made here by somebody,
15 the value of the storage per vehicle is
16 roughly \$5,000 per year, per vehicle.
17 That's a pile of money that's sitting there
18 right now that can be realized if we tie
19 them all together in a system and utilize
20 that storage.

21 And you have to do that if you're
22 going to have something like 30 percent
23 renewable's, because renewable power is not
24 controllable, the sun doesn't always shine,
25 the wind doesn't always blow, you've got to

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1 take what you can get. Somebody mentioned
2 the situation up in Washington, that's
3 going to be a general situation if we get
4 up to high levels of renewals. So any
5 utility system that has a high level of
6 renewable energy is going to have to have a
7 high level of storage to flatten out the

8 peaks and valleys, and the vehicles can
9 provide that.

10 I mentioned the technology for this
11 exists right now and right near here. The
12 University of Delaware has been working on
13 this for ten years, they have a bunch of
14 vehicles, a small bunch of vehicles, five
15 or eight, connected to PJM right now that
16 are providing regulation service. They've
17 tied up with a local headquarters of a
18 utility NRG up in Princeton to take their
19 technology and implement it. It's probably
20 going to be implemented in Texas before
21 anywhere else.

22 But there's an opportunity for New
23 Jersey to participate in this and be a
24 leader as we are in solar technology, to
25 pave the way for a 21st century utility

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1 system. And I strongly recommend that this
2 be a part of the Master Plan. And I'm
3 willing to volunteer to help in any way
4 that I can do. And in fact, I've got a
5 truck out there with a big lithium battery
6 we can use as a test vehicle. So I just
7 want to put this on your agenda and mention
8 again that this is a major technical
9 advance that's here today. Thank you.

10 PRESIDENT SOLOMON: Thank you, sir.
11 Roger Bason.

12 ROGER BASON: President Solomon,
13 Commissioners, and everyone here, I thank
14 you for the opportunity to speak. My name
15 is Roger Bason, I have a background in
16 energy engineering, geology and
17 oceanography. And for the past ten years
18 my company Natural Currents has engaged in
19 the development of equipment to provide and
20 produce electricity from the lateral
21 movement of the tides.

22 we've also engaged the industry as
23 site developers. We have 15 sites
24 permitted in the United States with FERC,
25 ten of them in New Jersey. And as John had

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1 previously mentioned, we've testified
2 before at Stockton, Pamona.

3 We have eight sites in the four
4 southern counties in New Jersey that can
5 provide a installed capacity of ten
6 megawatts with 8.1 megawatts of constant
7 power generation because of the phase
8 change of the tide, the time of sequencing
9 of the tide changes along the southern
10 coast provide for a continual movement of
11 the main power of the tide along the
12 coastline which can provide a flat base
13 load renewable power for the state.

14 we have turbines that are complete,

15 we've gone through seven levels of testing
16 and we're ready to install them. We have,
17 as I mentioned before, the obstacles
18 include excessive requirements for baseline
19 fish studies, \$100,000 per site. To be
20 honest with you, the world community laughs
21 at the United States, these would be
22 considered, you know, not show stoppers in
23 countries throughout the world, Asia and
24 Europe. This scale of operation is
25 environmentally friendly, EPRI the Electric

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1 Power Research Institute has identified
2 tidal power as the most environmental
3 friendly, you know, the least disruptive to
4 the environment way to produce electric
5 power.

6 So just to review quickly here, I
7 mentioned three points of our plan and
8 proposal for the Energy Master Plan, ten
9 megawatt demonstration project in the four
10 southern counties in New Jersey, we have
11 engaged TREC's with initial stages with the
12 regulatory process which we feel should be
13 priced around 300 to \$350 per megawatt
14 hour, and we've also requested that the BPU
15 support our FERC agenda in streamlining in
16 advocacy according to it's regulatory
17 function.

18 when we last spoke I mentioned that

19 the feeder lines and location of feeder
20 lines was also an obstacle in terms of how
21 the siting of tidal power can fit into the
22 grid. You recommended that we contact PJM
23 and HAE Atlantic City to streamline that
24 process, we did. We have a follow-up
25 meeting scheduled for next week including

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1 BPU commissioners and these two groups, as
2 well as an expert team from Innovative
3 Engineering out of Brick to work on the
4 grid intertie requirements. So thank you
5 very much for that suggestion.

6 PRESIDENT SOLOMON: You're welcome.

7 ROGER BASON: And we took your advice
8 and have made some progress. So we
9 appreciate that.

10 A couple quick points in closing. Let
11 me just update you on how quickly the tidal
12 field is changing. About three weeks ago
13 in Canada and Nova Scotia a feed-in tariff
14 for tidal power was established that set
15 the rate at \$624 per megawatt hour for
16 tidal power. We submitted and responded
17 our interest to it, we were contacted a
18 week later with a group that wants to work
19 with us up there. They had 67 companies
20 respond within ten days to that initiative.
21 So this is what happened, the lesson with

22 solar in the State of New Jersey, global
23 leadership. I have spoken in Brazil,
24 Europe, everywhere. New Jersey is a
25 shining example. The solar program has

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1 it's issues with SREC's right now
2 establishing a floor, etcetera, but it is
3 very successful. And you can see that in
4 Canada they've sort of followed suit with
5 an incentive program that has immediately
6 attracted global attention.

7 In the UK last week that rate for they
8 call them ROC's a REC in the UK at \$450 per
9 megawatt hour. And so you see that there's
10 areas of the world that will take this
11 incentive, and those will be the first ones
12 to develop.

13 So I hope that New Jersey can be
14 aggressive and follow suit in areas where
15 it has been successful in the past. And,
16 you know, we're very interested in working
17 with you to define the key issues and
18 requirements.

19 And if there was one ask or need I
20 could add to this, you know, we see in
21 terms of the area where support is required
22 for this industry to grow and to attract
23 other companies here is in the area of
24 support for these environmental
25 requirements where federal agencies require

1 extensive testing twice a month to
2 establish baseline, and FERC requires five
3 years of ongoing monitoring of many
4 different parameters. This is the area
5 that's an obstacle, because in planning
6 this is often an area where you don't
7 figure some agency is going to require
8 100,000 here, 100,000 there, etcetera. So
9 if the BPU could address that issue, we
10 would be very pleased.

11 But thank you very much for your
12 attention.

13 PRESIDENT SOLOMON: Thank you. All
14 right, so I've got a couple more fights to
15 pick with FERC, it's okay, we've got a
16 bunch of them going on.

17 Any other comments, anybody else from
18 the public who would like to speak? No.
19 well, John, thank you, well done.

20 That brings us to an early end. Our
21 last meeting or hearing will be on Thursday
22 the 10th, and we will start at the same
23 time, 9:30, and I will be closer to on time
24 at the next one, I promise.

25 For any comments you have a couple

1 weeks to submit written comments. We will
2 be reviewing the transcripts and the
3 written comments, and any other submissions
4 given to us in a reasonably timely fashion.

5 But thank you very much, John. I
6 appreciate you all being here. Good
7 morning, and see you soon.

8 (Adjourned at 12:20 p.m.)
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