



3. Please explain how persons in the facility's community will be without ready access to essential health care services in the absence of the award of a grant from the fund;

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4. Please explain why funding is unavailable from other sources to preserve or provide essential health care service(s), including funding from the facility's parent organization, affiliates, related foundations, etc.;

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5. Please explain how a grant from the fund is likely to stabilize access to the essential health care service(s);

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6. Please describe how the essential health service(s) will be will be maintained upon the termination of the grant, include financial projections;

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***Background and Supporting Documentation***

Please provide the following documents with your application:

1. The facility's most recent 2 years of audited financial statements and the accompanying auditor opinion.

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2. The facility's current unaudited quarterly financials for each quarter since the audited financial statements up until the quarter ending June 30, 2008.

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3. The facilities current year budget with a comparison through June 30, 2008 to actual financial performance.

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4. Any operational audits/analysis (both internal and external) and , consultant reports and recommendations prepared in the last two years

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5. Estimated monthly cashflows for the next 24 months

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6. Any recent appraisals of property owned by the facility

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7. Most recent payer mix analysis, identify the number and percentage of uninsured or underinsured patients including charity care, Medicaid, Medicare and self pay patients.

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8. Please describe your process/efforts to enroll patients in public programs.

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***Additional Terms and Conditions***

In exchange for these funds the facility must agree to conditions established by the commissioner. These may include, but are not limited to, the following:

1. Regular and enhanced financial reporting to the Department of Health and Senior Services, or its designee, possibly including weekly or monthly meetings with management to review dashboard reports demonstrating how the grant funds are being used and how the facility is performing compared to projections.
2. The Commissioner may appoint a designee to attend any meeting of the facility's governing board, the governing board of the facility's parent organization, and any committee meeting deemed appropriate by the Commissioner, including but not limited to the finance committee, the planning committee and any turnaround, steering or reorganization committee.
3. The Commissioner may appoint a designee as a voting member of the facility's governing body.

4. The Commissioner may require the facility to engage a consultant to prepare a report evaluating the operations, management and governance of the facility along with recommendations for improvements, and may further require that the facility implement or engage a consultant (at the Commissioner's discretion) to implement any or all of the recommendations resulting from the consultant's report.
5. The Commissioner may require the facility demonstrate improvements in operational and quality standards.
6. The Commissioner may require the facility to enhance its efforts to enroll uninsured patients in public programs.