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## MINUTES OF THE MEETING OF THE NEW JERSEY EDUCATIONAL FACILITIES AUTHORITY HELD AT 103 COLLEGE ROAD EAST, PRINCETON, NEW JERSEY ON TUESDAY, DECEMBER 15, 2015

The meeting was called to order at 9:14 a.m. by Chairman Jacobs. The New Jersey Educational Facilities Authority gave notice of the time, place and date of this meeting via fax and email on June 10, 2015, to <a href="The Star Ledger">The Times</a> and the Secretary of State and by posting the notice at the offices of the Authority in Princeton, New Jersey. Pursuant to the New Jersey Open Public Meetings Act, a resolution must be passed by the New Jersey Educational Facilities Authority in order to hold a session from which the public is excluded.

### **AUTHORITY MEMBERS PRESENT:**

Roger B. Jacobs, Esq., Chair Rochelle Hendricks, Secretary of Higher Education, Vice Chair (via phone) Joshua Hodes, Treasurer Ridgeley Hutchinson Louis Rodriguez Katherine Ungar Ford M. Scudder, Acting State Treasurer (represented by Steven Petrecca)

### **AUTHORITY MEMBERS ABSENT:**

None

#### STAFF PRESENT:

Jeremy A. Spector, Executive Director
Sheryl A. Stitt, Deputy Executive Director
Katherine A. Newell, Director of Risk Management
Marie P. Mueller, Controller
Steven Nelson, Project Manager
Gary Vencius, Senior Accountant
Jamie O'Donnell, Project and Communications Specialist
Debra Paterson, Senior Risk Manager
Jacqueline McFadyen, Associate Project Manager
Lisa Walker, Accountant
Jennifer LaMarsh, Project Management Assistant
Sheila Toles, Exec. Assistant/Human Resources Manager

### ALSO PRESENT:

Amy Herbold, Esq., Governor's Authorities Unit Clifford Rones, Esq., Deputy Attorney General

### ITEMS OF DISCUSSION

### Approval of the Minutes of the Meeting of October 27, 2015

The minutes of the meeting of October 27, 2015 were hand delivered to Governor Chris Christie under the date of October 27, 2015. Mr. Hutchinson moved that the minutes of the meeting be approved as presented; the motion was seconded by Mr. Petrecca and passed unanimously.

### 2. Approval of the Minutes of the Meeting of November 17, 2015

The minutes of the meeting of November 17, 2015 were delivered via United Parcel Service to Governor Chris Christie under the date of November 17, 2015. Mr. Rodriguez moved that the minutes of the meeting be approved as presented; the motion was seconded by Mr. Petrecca and passed unanimously.

### 3. Guest Speakers, Edith Behr and Kendra Smith, Moody's Investors Service

Edith Behr, Vice President/Senior Credit Officer and Manager and Kendra Smith, Managing Director of Moody's Investors Service provided the Members with an informative presentation on Moody's 2016 higher education outlook.

Ms. Herbold left the meeting during the Moody's presentation.

### 4. Executive Director's Report

Mr. Spector thanked the Members and the Governor's Office for appointing him to head the Authority and gave an overview of his first month with the Authority.

Mr. Spector asked Ms. Newell to report on the results of the conversion and remarketing of the Institute for Defense Analyses (IDA). Ms. Newell reported that the remarketing of the IDA transaction closed on November 4, 2015. She reported that \$11,070,000 principal amount of funds initially issued in 2000 was remarketed directly to Branch Banking & Trust. Ms. Newell reported that the bonds bear interest at a monthly rate and have an effective term of 10 years. Hawkins, Delafield & Wood served as bond counsel on the transaction.

Mr. Spector asked Ms. Stitt to report on the status of the State's grant programs. Ms. Stitt reported that in mid-November Governor Christie and Secretary Hendricks announced the second round of the State's Higher Education Capital Grant Programs. She reported that this round would be two programs: the Building our Future Bond Act (GO) and the Higher Education Capital Improvement Fund (CIF). Ms. Stitt reported that in total, there will be about \$180 million available in State grants for new projects, approximately \$34 million under the GO program and approximately \$145 million under CIF. She reported that staff had started receiving the applications as of December 7, 2015 and that the application period will close on January 15, 2016. Ms. Stitt advised that the Authority, pursuant to the Memorandum of Understanding with the Secretary's Office that was approved by the Board during the first round, is still committed to providing administrative support to the Office of the Secretary to help administer the programs. Ms. Hendricks stated that she always appreciates the collaboration between her office and the Authority.

### 5. Report on Pending Projects

Mr. Nelson reported that there are several projects for which various colleges and universities have requested Authority financing. Mr. Nelson reported that staff expects to bring the transactions to the board over the next few months.

A summary of the project to be financed, together with the estimated financing amount and proposed sale date, is appended as Exhibit I.

### 6. Report on Operating and Construction Fund Statements and Disbursements

Ms. Mueller reviewed the Results of Operations and Budget Variance Analysis and reported on the status of construction funds and related investments for November 30, 2015.

Mr. Rodriguez moved that the reports be accepted as presented; the motion was seconded by Mr. Hodes and passed unanimously.

The reports are appended as Exhibit II.

### 7. Resolution Adopting the Authority's Operating and Capital Budgets for Calendar Year 2016

Mr. Hodes reported that the Authority's finance committee which is comprised of himself, Mr. Jacobs and Mr. Spector had met on December 1, 2015, Ms. Mueller participated in the discussion in her role as Controller of the Authority. Sheryl Stitt also participated as Deputy Executive Director and Ms. Herbold on behalf of the Governor's Authorities Unit. Mr. Hodes reported that the finance committee's report had been previously circulated to the Members and that the committee recommended approval of the Authority's 2016 Operating and Capital budgets as presented.

Ms. Hendricks moved the adoption of the following entitled resolution:

RESOLUTION OF THE NEW JERSEY EDUCATIONAL FACILITIES AUTHORITY ADOPTING THE OPERATING AND CAPITAL BUDGETS FOR CALENDAR YEAR 2016

The motion was seconded by Mr. Petrecca and passed unanimously.

The adopted resolution is appended as Exhibit III.

### 8. Next Meeting Date

Mr. Jacobs gave closing remarks, reminded everyone that the next meeting would be on Tuesday, January 26, 2016 at 9:00 a.m. at the Authority offices and requested a motion to adjourn.

Mr. Hodes moved that the meeting be adjourned at 10:14 a.m.; the motion was seconded by Mr. Petrecca and passed unanimously.

eung A. Spector

Respectfully submitted,

Jeremy Å. Spector Secretary

# New Jersey Educational Facilities Authority Report on Pending Projects December 15, 2015

Institution	Project	<b>Transaction</b> <b>Type</b>	Expected Size	Expected PV Savings	Expected
Public Institutions					;
None	N/A	N/A	N/A	N/A	A/A
Private institutions					
Stevens Institute of Technology	Various capital projects and current refund 1998 I Bonds	Negotiated	\$75 million	<\$1 million	2016

# New Jersey Educational Facilities Authority Report on Closed Projects December 15, 2015

Institution	Project	<b>Transaction</b> <b>Type</b>	Size	PV Savings	Closed
Public Institutions					4
New Jersey City University	Science building renovation and addition, School of Business capital fit-out, construction of Stegman Boulevard and HVAC improvements to Fitness Center	Negotiated	\$34.340 million	N/A	January 26, 2015
Ramapo College of New Jersey	Refund 2006 D Bonds and \$15 million in New Money	Negotiated	\$45,180 million	\$1.297 million	May 19, 2015
Stockton University	for improvements to nousing/student center Refund 2005 F Bonds	Direct Bank Purchase	\$18.831 million	\$2.038 million	June 12, 2015
Montclair State University	Refund 2003 E and 2006 A Bonds	Negotiated	\$73.770 million	\$6.705 million	July 1, 2015
William Paterson University	Refund 2005 E and 2008 C Bonds and \$20 million in New Money for renovation of two academic buildings	Negotiated	\$45.695 million	\$2.200 million	August 18, 2015
Kean University	Refund 1998 B, 2005 B and 2007 D Bonds	Negotiated	\$117.175 million	\$5.800 million	August 27, 2015
The College of New Jersey	Refund 2008 D Bonds	Negotiated	\$114.525 million	\$3.800 million	September 17, 2015
Private Institutions		Total Public:	\$449.516 million	\$21.840 million	
		Direct			
Fairleigh Dickinson University	Refund 2004 C Bonds	Bank Purchase	\$19.675 million	\$2.339 million	April 13, 2015
Princeton University	Refund 2005 A and 2005 B Bonds	Negotiated	\$156.790 million	\$34.125 million	May 15, 2015
Princeton University	Various capital projects	Competitive	\$150.000 million	N/A	May 15, 2015
Seton Hall University	Refund 2008 È Bonds	Negotiated	\$22.205 million	\$1.329 million	July 14, 2015
		Total Private:	\$348.670 million	\$37.793 million	

<u> Total Par: \$798.186 million \$59.633 million</u>

### NEW JERSEY EDUCATIONAL FACILITIES AUTHORITY 2015 BUDGET VARIANCE ANALYSIS FOR ELEVEN MONTHS ENDED NOVEMBER 30, 2015

### **Executive Summary**

The NJEFA concluded November with year-to-date net operating income in the amount of \$1,308,865, based on revenues of \$3,270,946 and expenses of \$1,962,081. As a result, net operating income is higher than budgeted by \$745,757. This difference is a result of greater than budgeted revenues in the amount of \$142,166 and less than budgeted expenses in the amount of \$603,591.

#### Revenues

Revenues were \$142,166 above the budgeted amount through November primarily due to an increase in bond issuance activity.

#### **Expenses**

Operating expenditures for eleven months of the year were favorable as compared to budget by \$603,591. Most of the line items display positive deviations and are primarily the result of staff vacancies.

### NEW JERSEY EDUCATIONAL FACILITIES AUTHORITY ACTUAL vs. BUDGET REPORT NOVEMBER 2015

		Ionth Ended		Eleven Months Ended November 30, 2015				
	Nov	ember 30, 20			Variance Variance			
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	variance		
Operating Revenues				* 0 F00 40F	# 0.000.004	\$ (59,486)		
Annual Administrative Fees	\$210,649	\$222,546	\$ (11,897)	\$ 2,569,435	4 = (	199,250		
Initial Fees	22,140	53,258	(31,118)	695,992	496,742	2,402		
Investment Income	(1,068)	283	(1,351)	5,519	3,117 \$ 3,128,780	\$ 142,166		
	<u>\$ 231,721</u>	\$ 276,087	\$ (44,366)	\$ 3,270,946	\$ 3,120,700	<u>Ψ 142,100</u>		
Operating Expenses		•						
Salaries	\$75,704	\$96,386	\$ 20,682	\$ 892,563	\$ 1,163,803	\$ 271,240		
Employee Benefits	21,548	29,102	7,554	363,941	485,032	121,091		
Provision for Post Ret. Health Benefits	11,150	11,150	-	122,650	122,650	<u></u>		
Office of The Governor	(158)	2,208	2,366	21,926	24,292	2,366		
Office of The Attorney General	1,599	4,667	3,068	8,401	51,333	42,932		
Sponsored Programs		500	500	-	5,500	5,500		
Telephone	1,273	1,667	394	12,192	18,333	6,141		
•	21,275	24,479	3,204	236,002	258,521°	22,519		
Rent Utilities	1,687	1,792	105	18,554	19,708	1,154		
	150	417	267	1,993	4,583	2,590		
Postage Office Supplies & Expenses	1,108	3,417	2,309	19,182	37,583	18,401		
Office Supplies & Expenses	499	1,250	751	5,408	13,750	8,342		
Travel & Official Receptions	360	1,750	1,390	2,904	19,250	16,346		
Staff Training & Tuition Reimbursement	2,699	2,740		27,713	28,260	547		
insurance	2,000	2,792		·	30,708	30,708		
Annual Report & Newsletters	_	750		189	8,250	8,061		
Public Relations	277	433		94,511	112,767	18,256		
Professional Services	5,340	3,245		53,781	60,515	6,734		
Dues & Subscriptions	3,675	3,750	• • •	36,183	41,250	5,067		
Data Processing	511	3,333		25,764	36,667	10,903		
Maintenance of Equipment	511	2,083		18,224	•	4,693		
Depreciation	-	2,000	2,000	, — , , —	· -	•		
Contingency	148,697	197,911	49,214	1,962,081	2,565,672	603,591		
Net Operating Income	\$ 83,024	\$ 78, <b>1</b> 76	\$ 4,848	\$ 1,308,865	\$ 563,108	\$ 745,757		

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# NJEFA Operating Account - Vendor Payments October 2015

Amount	23,751,67 4,986.42 132.19 303.00 2,453.01 31.10 48.11 824.53 5,062.44 596.00 11,220.10 325.00 267.31 89.85 35.34 672.88 14.59 292.00 666.00 3,675.00 1,054.93 16.68 77.00 210.73 68,098.77
Account	Rent, Utilities Employee Benefits Post Retirement Benefits Travel & Official Receptions Dues & Subscriptions Equipment Maintenance Telephone Postage Office Supplies and Expenses Employee Benefits Data Processing Equipment Employee Benefits Office Supplies and Expenses Employee Benefits Office Supplies and Expenses Employee Benefits Office Supplies and Expenses Travel & Official Receptions Office Supplies and Expenses Postage Dues & Subscriptions Data Processing Telephone Travel & Official Receptions Dues & Subscriptions Equipment Maintenance Travel & Official Recept, Employee Benefits
Memo	Inv 097323, 097325, 097324  ID 150400 10/15  ID 150400 10/15  Expense Reimbursement - Travel 7/21/15 - 10/2/15  Expense Reimbursement - Travel 7/21/15 - 10/2/15  Expense Reimbursement - Travel 7/21/15 - 10/2/15  Inv 72155-G  Inv 51245  Inv 51243  Inv 4008  Inv 79133  October Coverage  EACUBO Conference - Steve Nelson Inv 562384  Inv 6038258846  Inv 611854  Expense Reimbursement - Travel 6/2/15 - 10/8/15  Inv 11809221432  Inv 93247966  Inv 509221432  Inv 93247966  Inv 4509201432  Inv 4509201432  Inv 4509201432  Inv 489555  Expense Reimbursement EACUBO Conference - Travel 10/12/15 - 10/14/15  Expense Reimbursement EACUBO Conference - Travel 10/12/15 - 10/14/15
Name	100 & RW CRA, LLC NJSHBP Roger Jacobs Government News Network MCS AT Conference UPS Staples Advantage Union Security Insurance Company Advanced Micro Princeton Healthcare System DocuSafe NJ Economic Development Authority EACUBO 2015 Annual Meeting Ricoh USA, Inc. Polar Inc. Walker, Lisa Staples Advantage UPS Lexis Nexis Thomson Reuters (Markets) LLC SS&C Technologies, Inc Line Systems McFadyen, Jacqueline Northside News Service Bank of America – Acct Analysis 20/20 Business Solutions, Inc. Nelson, Steven
"!	10801 EFT 10808 10809 10810 10811 10814 10815 10818 10818 10820 10821 10824 10822 10824 10823 10824 10827 10828 10828 10828 10828
	10/01/2015 10/08/2015 10/13/2015 10/22/2015 10/22/2015 10/22/2015 10/22/2015 10/22/2015 10/22/2015 10/22/2015
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4:57 PM Accrual Basis

# NJEFA Operating Account - Vendor Payments November 2015

Amount	23,751.67 20,010.17 4,986.42 126.06 108.60 210.74 3,675.00 4,250.00 38.80 528.49 93.65 117.20.20 50.00
Account	Rent, Utilities Employee Benefits Post Retirement Benefits Office Supplies and Expenses Telephone Office Supplies and Expenses Data Processing Dues & Subscriptions Dues & Subscriptions Dues & Subscriptions Employee Benefits Travel & Official Receptions Travel & Official Receptions Office Supplies and Expenses Postage Employee Benefits Travel & Official Receptions Office Supplies and Expenses Dues & Subscriptions Travel, Cell Phones, Receptions Accounts Payable Proj Adv Rec: Rebate Dues & Subscriptions Postage  Equipment Maintenance Telephones Staff Training Reimb for State Serv.: Governor's Authorities Unit
Memo	Inv 097980, 097982, 097981 ID 150400 11/15 ID 150400 11/15 Inv. 15080005761 Employee Reimbursment - Data Plan - July - Sept Inv 4508005761 Inv 34227979 Inv 34227979 Inv 72399-G Employee Benefits Expense Reimbursment - Travel 10/28/15 Inv 851825-1015 Inv 851825-1015 Inv 3281638904, 3281638906, 3281095209 Inv 27887X425, 2Y687X435, 2Y687X445 November Coverage 10/27/15 Board Meeting Inv 60147600250 Inv 79978 02540 Membership Renewal 2016 - K.N. Employee Reimbursement - Travel 5/30/15, 10/6/15 - 10/9/15 IRS Refund, Arbitrage Rebate, Series 2004 A Inv 41612-8715/111215 FELI 2006 I Final Rebate 08407 Membership Renewal 2016 - J.S. Inv 2Y687X455 Inv 489641 Inv 6605415/115 Inv 151020005576 Inv 15102021080 Inv 15102021080
Name	100 & RW CRA, LLC NJSHBP NJSHBP NJSHBP Mueller, Marie P 20/20 Business Solutions, Inc. SS&C Technologies, Inc Standard & Poor's Government News Network Paterson, Debra L. Nelson, Steven AT Conference Staples Advantage UPS NJ Economic Development Authority Panera Bread Docu/Sale National Association Of Bond Lawyers Newell, Katherine William Paterson University BLX Group, LLC. National Association Of Bond Lawyers UPS 20/20 Business Solutions, Inc. Line Systems Bank of America - Acct Analysis Lexis Nexis Lexis Nexis Lynda.com, Inc. Governor's Authorities Unit
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Date	11/01/2016 11/05/2015 11/10/2015
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## New Jersey Educational Facilities Authority Summary of Construction Funds As of November 30, 2015

% Complete	%1.6	93% 94% 94% 95% 21% 29% 39% 31% 9%	50% 47% 35% 33%
Balance	4,429,492.60	3,123,717.64 909,102.83 1,005,916.72 2,417,372.94 20,183,204.53 110,565,150.31 6,980,027.95 23,175,313.56 11,055,138.80 18,622,264.20	50,805,313.01 21,887,583.89 124,677,747.57 146,922,685.51 344,293,329.98 546,760,032.06
Net Disbursed	\$ (165,363,661.10) \$	\$ (41,169,398.48) \$ (13,807,968.00) (17,195,158.51) (45,794,987.00) (5,425,035.57) (46,109,960.78) (19,972.05) (14,694,342.54) (4,694,342.54) (4,694,385.55) \$ (1,864,385.55) \$	\$ (50,461,579.99) \$ (19,426,083.11) (67,227,848.43) (73,054,478.49) \$ \$ (210,169,990.02) \$ \$ \$ (566,598,834.17) \$
Bond Proceeds	\$ 169,793,153.70 \$ 169,793,153.70	\$ 44,293,116.i2 14,717,070.83 18,201,075.23 48,212,359.94 25,608,240.10 156,675,111.09 7,000,000.00 37,869,656.10 16,039,113.37 20,486,649.75 \$ 389,102,392.53	\$ 101,266,893.00 41,313,667.00 191,905,596.00 219,977,164.00 \$ 554,463,320.00 \$ 1,113,358,866.23
Description	Reno, Maint & Ref Commercial Paper	Construct School of Education Various Capital Improvements Various Capital Improvements Refunds & Renov to Coll. Park Apts Demo of Holman Hall, Construct and Renov of STEM Various Refundings and Capital Projects Nursing Education Center & Parking Various Renovations & Improv, Refund 02 A, 08 E Refund & Renov to Student Center & Coll. Park Apts Refund & Improv, Renov Hunziker Hall & Wing	Acquisition and Installation of Equipment Development of Technology Infrastructure Capital Improvements Construct, Reconstruct, Develop & Improve Facilities
Issue	2015 Series D	Series 2010 A&B Series 2010 F Series 2010 G Series 2012 B Series 2013 A Series 2014 A Series 2014 B Series 2014 B Series 2015 B Series 2015 C Series 2015 C	Series 2014 A&B Series 2014 Series 2014 A-D Series 2014
Institution	Private * Princeton University Sub Total	The College of New Jersey New Jersey City University New Jersey City University *Ramapo College of New Jersey The College of New Jersey Montclair State University Thomas Edison State College New Jersey City University Ramapo College of New Jersey William Paterson University of New Jersey Sub Total	Equipment Leasing Fund Technology Infrastructure Fund Capital Improvement Fund Facilities Trust Fund Sub Total

<sup>\*</sup> This issue has reached a completion rate of 95% or higher and will not appear on future reports.

### RESOLUTION OF THE NEW JERSEY EDUCATIONAL FACILITIES AUTHORITY ADOPTING THE OPERATING AND CAPITAL BUDGETS FOR CALENDAR YEAR 2016

### **December 15, 2015**

WHEREAS:

The New Jersey Educational Facilities Authority (the "Authority")

annually prepares operating and capital budgets; and

WHEREAS:

The Authority's Finance Committee has reviewed the proposed

Operating and Capital Budgets for calendar year 2016 (the "2016

Budget"); and

WHEREAS:

The proposed 2016 Budget and the Finance Committee report dated

December 2, 2015 was provided to the Authority members for their

review and consideration; and

WHEREAS:

The Authority desires to approve and adopt the 2016 Budget as

recommended by the Finance Committee.

NOW, THEREFORE, BE IT RESOLVED BY THE MEMBERS OF THE NEW JERSEY EDUCATIONAL FACILITIES AUTHORITY AS FOLLOWS:

**SECTION 1.** 

The Authority hereby approves and adopts the 2016 Budget as attached

hereto.

**SECTION 2.** 

This resolution shall take effect as provided in the New Jersey

Educational Facilities Authority Law (being N.J.S.A. 18A:72A-1 et seq.).

Ms. Hendrick which motion was se	as moved that the foregoing resolution be adopted as introduced and read, econded by Mr. Petrecca and upon roll call the following members voted
AYE:	Roger B. Jacobs Rochelle Hendricks Joshua Hodes Katherine Ungar Ridgeley Hutchinson Louis Rodriguez Ford M. Scudder (represented by Steven Petrecca)
NAY:	None
ABSTAIN:	None
ABSENT:	None

The Chair thereupon declared said motion carried and said resolution adopted.

### New Jersey Educational Facilities Authority 2016 Budget Proposal Operating Budget

	 2015 Budget	 2016 Proposed	% Change
Revenues:			•
Annual Administrative Fees	\$ 2,851,467	\$ 2,767,940	-2.93%
Initial Fees	550,000	470,000	-14.55%
Interest Income	 3,400	 5,000	<u>47.06%</u>
Total Revenues	\$ 3,404,867	\$ 3,242,940	<u>-4.76%</u>
Expenses:			
Salaries	\$1,308,300	\$1,389,900	6.24%
Employee Benefits	518,334	612,366	18.14%
Provision for Post Ret. Health Benefits	133,800	148,300	10.84%
Office of The Governor	26,500	26,500	0.00%
Office of The Attorney General	56,000	56,000	0.00%
Sponsored Programs	6,000	6,000	0.00%
Telephone	20,000	20,000	0.00%
Rent	283,000	284,000	0.35%
Utilities	21,500	21,500	0.00%
Postage	5,000	5,000	0.00%
Office Supplies and Expenses	40,000	40,000	0.00%
Travel and Official Receptions	15,000	15,000	0.00%
Staff Training and Tuition Reimb.	21,000	21,000	0.00%
Insurance	31,000	34,000	9.68%
Annual Report and Newsletters	33,500	33,500	
Public Relations	9,000	8,200	-8.89%
Professional Services	332,000	242,500	-26.96%
Dues and Subscriptions	70,000	73,000	4.29%
Data Processing	45,000	46,000	2.22%
Depreciation	25,000	18,000	-28.00%
Maintenance of Equipment & Software	40,000	40,000	0.00%
Contingency	 75,000	 75,000	0.00%
Total Expenditures	\$ 3,114,934	\$ 3,215,766	<u>3.24%</u>
Surplus, Revenues Over Expenses	\$ 289,933	\$ 27,174	

### New Jersey Educational Facilities Authority Proposed 2016 Capital Budget

	2015 Budget	2016 Proposed		
Data Processing Equipment	\$ 59,500	\$	44,700	
Office Furniture and Equipment	 2,500		2,500	
Total Capital Budget	\$ 62,000	\$	47,200	