

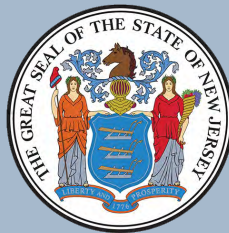
# ANNUAL REPORT 2023



**STATE OF NEW JERSEY  
CASINO CONTROL COMMISSION**

*The Independent Licensing Authority of New Jersey's Gaming Industry.*

# THE 2023 ANNUAL REPORT OF THE NEW JERSEY CASINO CONTROL COMMISSION



State of New Jersey  
Governor Phil Murphy

# 2023 MAJOR EVENTS

The Commission hosted and attended numerous community events focusing on casino employment, veterans, and reentry efforts.

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See pages **8** and **9**



Photo Credit: RachealGrazias/BigStock.com

Total Gaming Revenue reached an all-time high of more than \$5.2 billion. The Casino Revenue Fund exceeded \$12.2 billion since inception.

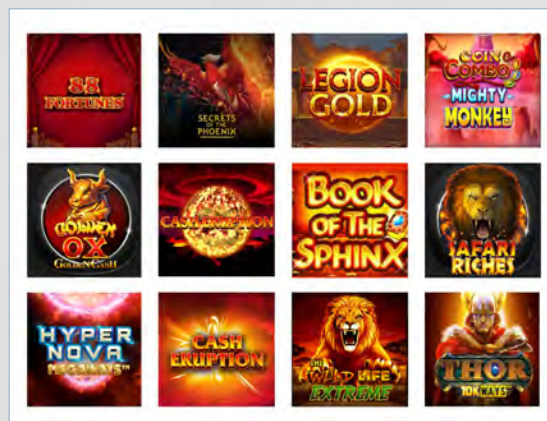
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See pages **34**, **55**, and **73**

Internet Gaming Win marked another year of significant growth. Revenue exceeded \$1.9 billion, an increase of 15.7% from 2022.

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See pages **21**, **22**, and **53**



# TABLE OF CONTENTS

04 Chairman's Message

06 Commission Members

08 Mission & Vision in Action

10 Operational Highlights

17 Organizational Information

20 Improvement & Recognition

21 Internet Gaming

27 Responsible Gaming

28 Sports Wagering

34 Atlantic City Casinos

44 Atlantic City Experiences

46 Spotlight on Atlantic City

47 Revenues, Expenses, & Disbursements

## CORE VALUES:

- ✓ KNOWLEDGE
- ✓ CUSTOMER SERVICE
- ✓ INTEGRITY
- ✓ EFFICIENCY
- ✓ SUSTAINABILITY
- ✓ RESOLVE



**AtlantiCare**  
FOUNDATION

# CHAIRMAN'S MESSAGE



On May 26, 1978, legalized casino gaming began in Atlantic City with much anticipation and fanfare when Resorts International first opened its doors to welcome an enthusiastic public. In the 45 years since that day, the casinos have continued to realize the promise of legalized gaming—to provide funds for critical programs that benefit New Jersey's senior and disabled citizens. As of this year, the casinos collectively have contributed more than \$12 billion to address important needs in every county, including pharmaceutical aid, hearing aid assistance, personal assistance programs, transportation, and vocational rehabilitation. In fiscal 2023 alone, casinos paid more than \$493 million in gaming-related taxes and fees.

Legalized gaming also came with a commitment to restore the convention, tourism, entertainment, and cultural centers in Atlantic City, and to attract new investment capital to New Jersey in general and to Atlantic City in particular. Since 1978, the casino hotels have invested \$19.4 billion toward construction and capital improvements. This year, \$263.7 million was spent to improve facilities and create first-class attractions—investments that heighten Atlantic City's appeal as a regional gaming and entertainment destination.


Spending by Atlantic City's casino hotels has provided important economic benefits to the entire State. From 1986 to 2023, the casino industry purchased over \$47.5 billion in goods and services from New Jersey companies located in every county.

***“As of this year, the casinos collectively have contributed more than \$12 billion to address important needs in every county.”***

Through legalized gaming, new and lucrative career opportunities were created for New Jersey residents. The casino industry has consistently ranked among southern New Jersey's largest employers. Over 45 years, casinos have paid nearly \$36 billion in salaries and wages. Legislation enacted by Governor Murphy in 2020 opened the door for recovery court graduates to seek well-paid casino employment. The Commission has heightened outreach to bring awareness to these opportunities and to help job-seekers. In 2023 alone, the Commission met and provided information to 1,251 residents during nineteen community events held across southern New Jersey.

The future of New Jersey's gaming revenue streams is bright. Steady growth in visitation to Atlantic City and the surrounding region is contributing to the stability of the market. Casino win exceeded \$2.8 billion in 2023, the best result in ten years. Atlantic City's total gaming revenue, which includes Internet gaming and sports wagering, has grown even faster. In 2023, total gaming revenue reached an all-time high of more than \$5.2 billion, a one-year increase of \$500 million, or over ten percent.

New Jersey has led the states in legalizing and effectively regulating online gaming over the past decade. This year marks the tenth anniversary of Internet gaming and the fifth anniversary of sports wagering. Remarkable success has solidified Atlantic City as a strong competitor across the region. In 2023, record Internet gaming win exceeded \$1.9 billion. Sports wagering revenue at the casinos more than doubled, to a record \$471 million. Including racetracks, New Jersey's sports wagering revenue exceeded \$1 billion, an increase of nearly 32 percent.



***“The future of New Jersey’s gaming revenue streams is bright.”***

Ever since the inception of legalized gaming, New Jersey has provided funds for responsible gaming education as well as compulsive gambling prevention and treatment programs. As needs have changed, New Jersey has been a pioneer with innovative solutions.

***“Casino win exceeded \$2.8 billion in 2023, the best result in ten years... total gaming revenue reached an all-time high of more than \$5.2 billion.”***

The self-exclusion program was implemented in 2001 to help compulsive gamblers gain control over their gambling activity. This year, a dedicated toll-free number, 1-833-788-4DGE, was created and a virtual option was added to better help problem gamblers learn about and initiate the self-exclusion process. Another first-in-the-nation initiative was launched to identify online players who exhibit warning signs of problem gambling. Those who may need help are alerted and offered resources.

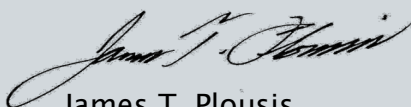
Through much hard work, Atlantic City, the southern New Jersey region, and in many ways, the entire State have been transformed during the first 45 years of legalized casino gaming. Among Atlantic City’s proven strengths is an ability to recreate and reinvigorate itself to remain relevant as times change. New Jersey, too, has never been satisfied with the status quo—it takes bold action to create opportunities and provide fairness for its people and its communities.

Although much has been accomplished, there is great potential to do even more. New Jersey’s second Lieutenant Governor, Sheila Oliver, served as Commissioner of the Department of Community Affairs, where she championed efforts to strengthen and expand initiatives for the revitalization of New Jersey communities, most notably Atlantic City. In my ex-officio role as a member of the Casino Reinvestment Development Authority, I had the honor and privilege to serve with Lieutenant Governor Oliver, where she worked tirelessly to shepherd positive changes to bolster Atlantic City as a healthy, vibrant community.

With Lieutenant Governor Oliver’s passing on August 1, 2023, Atlantic City lost a strong and committed advocate. But her confidence in the potential of Atlantic City and the impression she made through her passionate leadership remains.

It is our task to ensure legalized gaming’s contribution to the general welfare, health, and prosperity of the residents of Atlantic City and the State will continue to grow, and to maintain our commitment that Atlantic City, and New Jersey, will realize their fullest potential from the promise of legalized gaming.

Very truly yours,



James T. Plousis  
Chairman

***“In 2023, record Internet gaming win exceeded \$1.9 billion... sports wagering revenue exceeded \$1 billion, an increase of nearly 32 percent.”***

# COMMISSION MEMBERS



**James T. Plousis**  
**Chairman**

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**Chairman Plousis** is a veteran public service and law enforcement professional well known for his leadership skills. He was sworn in as the eighth chairman of the Commission on December 26, 2017. He has reinvigorated the Commission’s vision as a “key partner and catalyst in promoting the general welfare, health, and prosperity of New Jersey,” and has continued his strong track record of identifying and implementing efficiencies.

Plousis has presided over a number of casino licensing hearings as chairman. Additionally, he has hosted delegations from other jurisdictions throughout the United States and internationally, including high level officials from Japan in 2023. Plousis often refers to the New Jersey gaming regulatory structure as the “gold standard” for the industry.

Plousis is committed to the state’s efforts to revitalize Atlantic City. He expanded the Commission’s participation in the community, helping to increase awareness of the many non-profit groups working to improve life in the city. As an ex-officio member of the Casino Reinvestment Development Authority, he took initiative to promote cooperation in the regional tourism industry through outreach to the business community.

He works with veteran groups to develop opportunities that link unemployed veterans with job opportunities in the casino industry. He also assists the Department of Corrections, the State Parole Board, and the New Jersey Judiciary with their shared goal to increase employer awareness of the many advantages of employing rehabilitated, trained, and skilled workers who have successfully exited the criminal justice system.

His vast experience includes serving as the chairman for the State Parole Board, as United States Marshal for New Jersey, and as sheriff of Cape May County for six terms. He coordinated two of the largest Fugitive Safe Surrender Programs in the nation and was the U.S. Marshals Service Liaison for New Orleans during Hurricane Katrina.

As chairman of the State Parole Board, Plousis partnered with government, non-profit, and private agencies to connect ex-prisoners with vocational, mental health, and other key services. He also spearheaded efforts to address the needs of veterans in the criminal justice system.

Plousis serves on the Advisory Board of the Lloyd D. Levenson Institute of Gaming, Hospitality and Tourism at Stockton University. He is an active volunteer for several organizations, including Hand to Hand for Haiti. He is a graduate of Slippery Rock University and Rutgers University’s Public Manager Program.

# COMMISSION MEMBERS



**Vice Chair**

**Alisa Cooper** was appointed as a commissioner in August 2012 by Governor Chris Christie to complete an unexpired term. She was appointed in December 2014 to a full five-year term and reappointed by Governor Phil Murphy to a second full term in June 2021.

Cooper joined the Commission during a very challenging time for gaming in Atlantic City. Her vast experience, long history of involvement in the region, and enthusiasm for Atlantic City's strong potential have guided her contributions to major decisions influencing the casino industry. She is proud to have played a role providing economic growth, job creation, revitalization, and an improved experience for Atlantic City residents and visitors alike.

Cooper was born and raised in Atlantic City and is an alumna of Atlantic City High School. After earning her degree in Music Education from the University of Maryland, she returned to her hometown and enjoyed several decades in the music and entertainment business, owning Alisa Cooper Orchestras. Her lifelong passion for music and children led her to a rewarding career as a music educator.

Prior to joining the Commission, Cooper served on the Atlantic County Board of Chosen Freeholders, having been elected in 2005 and reelected in 2008. While in office, she served on various committees that positively impacted the lives of Atlantic County residents. Also in 2008, Cooper was appointed to the New Jersey State Council on the Arts, which enabled her to promote music and the arts throughout the state. She has received numerous awards for her charitable activities and has helped raise thousands of dollars for The Community Food Bank of South Jersey and the Atlantic County Animal Shelter. In 2014, she was inducted into the "Atlantic County Women's Hall of Fame" for her commitment to public service and government.

Currently, Cooper sits on the Board of the Community Foundation of South Jersey and is actively involved with a large number of community, philanthropic, and civic organizations.



**Commissioner**

**Joyce Mollineaux** was appointed as a commissioner by Governor Murphy in June 2021. Her appointment was confirmed by the New Jersey Senate on June 30, 2021 and she was sworn into office on August 2, 2021.

As a longtime resident of Atlantic City, Mollineaux brings to the Commission a full understanding of the importance of the casino industry to the region, the city, its residents, and the casino workforce.

Immediately before joining the Commission, Mollineaux worked in Licensing for the City of Atlantic City. She served as a member of City Council from 2006 to 2008 and was State Secretary of the National Association for the Advancement of Colored People (NAACP) from 1998 to 2010. Previously, she worked in the accounting department of the former Sands Hotel and Casino for five years.

Mollineaux's recent experience in licensing, coupled with her background in the casino industry, led to her appreciation of New Jersey's strong casino licensing system. She is committed to ensuring people in the industry possess good character, honesty, and integrity, which forms the basis for the public's confidence and trust in the credibility of the regulatory process and in casino gaming.

Mollineaux's long service to the community is well known. She has served as president of the Atlantic City Citizen Advisory Board. Previously, she was Vice Chairperson of the Human Service Advisory Council. She served as Secretary, and later, President of the NAACP Atlantic City branch. She also served as a member of the Atlantic City Zoning Board from 2003 to 2005.

She resides in Atlantic City.



# MISSION & VISION IN ACTION

The Commission's commitment to its mission and vision provides the blueprint to build and grow relationships with the community it serves. The Commission improves community awareness and facilitates access to the benefits that casino gaming offers. Through frequent and sustained engagement, the Commission bolsters public confidence and trust in the casino industry as a critical economic engine for Atlantic City, the region, and the State.

## COMMUNITY OUTREACH

### REENTRY GROUPS

Pursuant to legislation enacted by Governor Murphy, individuals who have successfully exited the criminal justice system and graduated from recovery court may now be eligible for a casino key employee license.

The Commission coordinates with reentry organizations and provides affected individuals with casino employment information.

#### Events attended in 2023 include:

- NJ Reentry Corporation Job Fairs
- Volunteers of America NJ Reentry Council
- Gloucester County Reentry Job and Resource Fair
- Atlantic County Reentry Task Force Resource Fair
- NJ Judiciary's Career and Resource Fair



Chairman Plousis (center) and Commission staff at the Gloucester County Reentry Job and Resource Fair at Rowan College of South Jersey.

### COMMUNITY EVENTS

- Atlantic City High School College and Career Fair
- Community Che\$t Resource Day at O'Donnell Memorial Park
- Back to School Bash at Uptown School Complex
- Pleasantville's Community Resource Fair



Commissioner Mollineaux at the Atlantic City High School College and Career Fair.

For more information on our involvement in reentry and the community, please visit: [njccc.gov/community](https://njccc.gov/community)



# MISSION & VISION IN ACTION

## MILITARY FAMILIES

The Commission participates with public sector agencies and non-profit organizations to provide veterans with information on the broad employment opportunities that exist for them and their family members. Veterans possess valuable training and skills that are transferable to various careers in the casino industry.

### Events attended in 2023 include:

- Community & Veteran Wellness and Resource Fair
- NJ Veterans Housing Symposium
- Atlantic City Air Show's Veteran Resource Row
- American Legion's Regional Stand Downs
- Civil Service Commission's NJ Statewide Job Fair

## CASINO CAREER FAIR

The Commission partnered with The American Legion to hold its annual **Casino Career Fair** in April, which welcomed all job seekers in the community and encouraged all Active Duty, National Guard, Reservists, Veterans, and their families to connect with casino hiring managers and explore casino career opportunities. Attendees were offered assistance with interviewing skills, resume writing techniques, and on-site interviews.



**2023 CASINO CAREER FAIR**

**Thursday, April 27**  
**9:00 am - 1:00 pm**

Pre-register at:  
[www.njccc.gov/vets](http://www.njccc.gov/vets)

1325 Boardwalk & Tennessee Ave.  
Atlantic City, NJ 08401  
Casino Control Commission  
(Indoors)

All job seekers are welcome to attend, submit resumes, and talk with casino recruiters.

Veteran resources and services are provided in collaboration with prominent veteran organizations.

For more information contact:  
Patricia Tatum (800) 763-2467  
p.tatum@americanlegion.org  
Bob L. Mosby (800) 813-3907  
r.looby@americanlegion.org

AMERICAN LEGION CRDA

Networking Career Information Industry Insight

**In Demand:**

- Intelligence
- Logistics
- Transportation
- Finance
- I.T.
- Engineers
- Administrative
- Food Service
- Unpaid

**Use Your Transferable Skills**

Critical Thinking  
Honorable Character

Dependability  
Planning/Prioritizing

Dedication  
Professional Demeanor

**Resume Services**

For additional information or to schedule an appointment for resume assistance contact:  
James Mosby (800) 813-3907  
James.Mosby@dol.nj.gov

**Casinos**

Bally's  
Golden Nugget  
Ocean Casino

Borgata  
Hard Rock  
Resorts

Caesars  
Harrah's  
Tropicana

Casino Career Fair Flyer



For more information on our involvement in veterans events, please visit: [njccc.gov/vets](http://njccc.gov/vets)



# OPERATIONAL HIGHLIGHTS

## REGULATORY ACTIVITIES

*PUBLIC MEETINGS*

*LICENSING CASINOS  
AND INTERNET  
GAMING AFFILIATES*

*HEARINGS  
AND APPEALS*

*CONTINUOUS STUDIES*

*PUBLIC  
ENGAGEMENTS*

*LICENSING CASINO  
KEY EMPLOYEES AND  
CASINO QUALIFIERS*

The Commission is the **independent licensing authority** of New Jersey's casinos and its key employees. As a quasi-judicial panel, the Commission conducts hearings on contested casino key employee license matters as well as appeals from decisions of, or penalties imposed by, the Division of Gaming Enforcement (Division).

The Commission is comprised of up to three members, appointed by the Governor and confirmed by the State Senate. Commissioners serve staggered, five-year terms and can only be removed for cause. By law, no more than two Commissioners can be of the same political party, a requirement that provides political balance on the panel.

The success and ongoing viability of the gaming industry remains inextricably linked to the public's confidence that the State of New Jersey will ensure that people in the industry possess good character, honesty, and integrity. Stewardship over that public confidence is a principal responsibility of the Commission and its Chairman.

The Commission's regulatory efforts through the years have helped create an environment in which New Jersey's casinos can prosper and from which the citizens of New Jersey benefit. With proper regulatory controls, the industry serves as a catalyst to create economic benefits for Atlantic City, the Greater Atlantic City Region, and the entire State of New Jersey.

The Commission holds regular public meetings to consider and render decisions upon applications for licensure and related determinations after consideration of all pertinent information and filings including the investigative results and recommendations of the Division.

## PUBLIC MEETINGS



# OPERATIONAL HIGHLIGHTS

## LICENSING CASINOS AND INTERNET GAMING AFFILIATES

The Commission licenses New Jersey's casinos and Internet gaming affiliates of casinos. The Commission also rules on the qualification of persons and entities required to qualify in conjunction with a casino license. Applicants are required to establish, among other things, their financial stability, integrity, responsibility, business ability and experience necessary to establish and maintain a successful, efficient casino operation. Highlights:

### **Bally's AC** (Bally's Corporation and Premier Entertainment AC, LLC)

Found individuals qualified to serve as Executive Vice President and Chief Legal Officer and a Director and the Chair of the Audit Committee.

Found individuals qualified to serve, on a temporary basis and subject to plenary qualification, as Executive Vice President and Chief Financial Officer and Senior Vice President, Global Chief Compliance Officer.

### **Borgata** (MGM Resorts International)

Found individuals qualified to serve as Senior Vice President of Internal Audit, Outside Director, and President, Interactive.

Found individual qualified to serve, on a temporary basis and subject to plenary qualification, as President of Operations.

### **Ocean Casino Resort** (AC Ocean Walk, LLC)

Found individual qualified to serve, on a temporary basis and subject to plenary qualification, as Co-Chief Financial Officer.

Found appointee plenary qualified to serve as a Member of the Audit and Compliance Committees.

Found appointee qualified to serve, on a temporary basis and subject to plenary qualification, as a Member of the Audit and Compliance Committees.

### **Caesars AC** (Caesars Entertainment, Inc. and Caesars Interactive Entertainment New Jersey, LLC)

Considered the Joint Petition of Caesars Entertainment, Inc. and Caesars Interactive Entertainment New Jersey, LLC and found William Hill US Holdco, Inc. plenary qualified as a new holding company of Caesars Interactive Entertainment New Jersey, LLC and found designated individuals qualified, continued to be qualified, or temporarily qualified.

Found individuals qualified to serve, on a temporary basis and subject to plenary qualification, as Senior Vice President and Chief Audit Executive and Chief Information and Product Transformation Officer.

### **Hard Rock** (HR Atlantic City, LLC and Boardwalk 1000, LLC)

Found appointee qualified to serve as a Member of the Audit Committees for Boardwalk 1000, LLC and HR Atlantic City, LLC.

Considered and approved the Second Amended Management Agreement between Boardwalk 1000, LLC and HR Atlantic City, LLC.



# OPERATIONAL HIGHLIGHTS

## DECLARATORY ACTION

### Redemption of Playboy Hotel and Casino Gaming Chips and Slot Machine Tokens

At its September 13, 2023 public meeting, the Commission modified or vacated prior Orders and Resolutions to the extent inconsistent and approved the closing of the period for redemptions of Playboy Hotel and Casino gaming chips and slot machine tokens from the dedicated funds held by the New Jersey Unclaimed Property Administrator since 1991.



## HEARINGS AND APPEALS

As a quasi-judicial panel, the Commission provides **administrative due process** to all applicants and licensees and hears contested casino key employee license matters as well as appeals from decisions or penalties imposed by the Division. Highlights:

Performed the following:

- Opened **seventy-eight** new contested cases.
- Resolved **sixty-five** contested cases.
- Conducted **one** hearing resulting in an Initial Decision and scheduled **two** appeals for oral argument.

Provided information to contested case parties and potential appellants.

Continued to provide applicants with timely virtual conferences on contested cases without requiring any of the parties to be physically present.

## GAMING AND NON-GAMING STUDIES

**RESEARCHES  
STUDIES  
MONITORS  
EVALUATES**

(Section 72 of the  
Casino Control Act)

Carries on a continuous study of the operation and administration of gaming, including in other jurisdictions. The revenues, expenses, and disbursements of casino licensees contained in this annual report is one product of that study.

Evaluates the proliferation of gaming, along with recent trends and technologies in gaming, and the operation of casinos with emphasis on the impact of competition on the Atlantic City market and regional markets.

Identifies and analyzes economic trends and opportunities.

Evaluates current and pending legislation, including in other jurisdictions.

# OPERATIONAL HIGHLIGHTS

The Commission provides transparency in administering its duties and responds to requests for information, interviews, and speaking engagements in order to strengthen public confidence and trust in the credibility and integrity of the regulatory process. Highlights:

- Participated in speaking engagements telephonically, virtually, and in person. Below, **Chairman Plousis** provides an update on casino gaming in Atlantic City at the **26<sup>th</sup> Annual East Coast Gaming Congress & NexGen Gaming Forum**.



- Responded to requests for information from the media and other gaming jurisdictions.
- Interacted with government officials and other stakeholders on a myriad of topics, providing information and analyses as requested.
- Continued to improve the Commission's social media profile, significantly enhancing the quality and reach of the agency's public engagement.

- Responded to requests for information and documents under the Freedom of Information Act and the Open Public Records Act (OPRA). In responding to OPRA requests, hundreds of records were reviewed.
- In November, the Commission hosted representatives from the **Japan Casino Regulatory Commission**, who traveled to the United States to meet with gaming regulators of various states and regulatory agencies to learn about different approaches of licensing and regulating casinos. Japan's first casino is expected to open in 2030.



Chairman Plousis, Vice Chair Cooper, and Commissioner Mollineaux meeting with representatives of the Japan Casino Regulatory Commission.

# OPERATIONAL HIGHLIGHTS

## LICENSING CASINO KEY EMPLOYEES & CASINO QUALIFIERS

The Commission licenses persons involved in the operation of a casino in a supervisory capacity or empowered to make discretionary decisions on casino operations; persons empowered to make discretionary decisions on the management of an approved casino hotel and other persons the Commission designates as casino key employees. Highlights:

### **Caesars AC** (Caesars Entertainment, Inc.)

Issued initial casino key employee license and plenary qualification for the Senior Vice President iGaming.

### **Caesars Interactive Entertainment New Jersey, LLC**

Issued initial casino key employee licenses and plenary qualification for the Senior Vice President and Chief Financial Officer and the Vice President Payments and Fraud.

Issued temporary casino key employee licenses and permission to assume duties, pending qualification, for the Vice President of Finance, Vice President of Compliance and Licensing, and Director of I-Gaming Compliance.

### **Golden Nugget** (Golden Nugget Atlantic City, LLC)

Issued initial casino key employee license and plenary qualification for the Director of Human Resources.

### **Ocean Casino Resort** (AC Ocean Walk, LLC)

Issued initial casino key employee licenses and plenary qualification for the Vice President, Online Gaming Marketing and the Vice President Player Development Operations.

### **Tropicana AC** (Tropicana Atlantic City Corp.)

Issued initial casino key employee license and plenary qualification for the Director of Casino Marketing.

Issued temporary casino key employee license and permission to assume duties, pending qualification, for the Director of Food and Beverage.

### **Hard Rock** (HR Atlantic City, LLC and Boardwalk 1000, LLC)

Issued initial casino key employee licenses and plenary qualification for the Vice President of Strategic Performance, the Vice President, Food and Beverage, and the Property President.

Issued temporary casino key employee licenses and permission to assume duties, pending qualification, for the Chief Financial Officer, Vice President Asian Marketing, and three Vice Presidents Player Development.

### **Borgata** (Marina District Development Company, LLC and MGM Resorts International)

Issued initial casino key employee licenses and plenary qualification for the Vice President Facilities and the Customer Development Vice President.

Issued temporary casino key employee license and permission to assume duties, pending qualification, for the Vice President Regional Technology.

# OPERATIONAL HIGHLIGHTS

## LICENSING CASINO KEY EMPLOYEES

The process to obtain a casino key employee license begins by filing an application with the Commission, including all required information and support documents, followed by a background investigation by the Division. As the independent licensing authority of New Jersey's gaming industry, the Commission must find that an applicant has good character, honesty, and integrity, as well as financial stability and responsibility, prior to issuing a casino key employee license. Generally, casino key employee license holders must be residents of New Jersey unless granted a residency waiver by the Commission. An initial casino key employee license is valid for five years. Resubmission is required every five years. Highlights:

### CASINO KEY LICENSEE INFORMATION, REVENUE, AND ACTIVITIES

#### MAINTAINS AND MONITORS

Handled inquiries  
**1,690**

Generated lists and sent mailings  
**561**

Produced and reviewed reports to verify compliance with key license requirements  
**277**

#### APPROVALS

Requests to inactivate key licenses  
**77**

Multi-casino endorsements  
**20**

Requests for withdrawal of key license applications  
**52**

Lapsed key licenses  
**70**

#### INTAKE

Resubmission key licenses  
**187**

Initial key licenses  
**142**

#### ISSUED

Resubmission key licenses  
**125**

Temporary key licenses  
**108**

Initial key licenses  
**169**

Duplicate/Replacement key licenses  
**14**

**3,492**

TOTAL INTERACTIONS



**\$246,834**

TOTAL KEY LICENSE FEES AND RELATED REVENUES COLLECTED

For more information on casino key employee licenses, please visit: [njccc.gov/services/licensing/](https://njccc.gov/services/licensing/)



# OPERATIONAL HIGHLIGHTS

Guided by its mission to **promote public confidence and trust** in the credibility and integrity of the gaming industry, the Commission reviewed, analyzed, and considered economic and financial aspects of matters in accordance with New Jersey statutes. Highlights:

<p><b>Gaming revenue</b> including slot machines, table games, Internet, and sports wagering.</p>	<p>Casino Hotel Room Fees and <b>Surcharges</b> to support certification by the Division of Taxation.</p>	<p>Market share, operating profit, and expenses of the <b>Atlantic City casinos</b>.</p>
	<p>Trends in <b>non-gaming</b> taxes and fees.</p>	
<p><b>Accounting and financial records</b> filed with the Commission by applicants and licensees.</p>	<p><b>Economic concentration</b> in the casino industry.</p>	<p>Non-gaming and gaming <b>revenues</b> and promotional <b>allowances</b>.</p>
	<p>Evidence of the <b>financial stability, integrity,</b> and <b>responsibility</b> of applicants.</p>	

## REVENUE CERTIFICATION

### REVIEWS, AUDITS, CERTIFIES, CONFIRMS, AND MAINTAINS FORECASTS OF CASINO PARKING FEE REVENUE (SECTION 173.5 OF THE CASINO CONTROL ACT)

**\$3.11 million** funded programs to benefit aged and disabled residents of the state and **\$15.54 million** remitted to the Casino Reinvestment Development Authority (CRDA) for the benefit of **Atlantic City\***

Certified Casino Parking Fee Revenue of **\$18.65 million\***

Total casino industry parking spaces **43,400**

Certified Casino Parking Fee Revenue of **\$529.43 million** (over 19 years)



\*FY 2023 figures.

For detailed information on the number of casino parking spaces and casino parking fee revenue, see pages 65 and 66.

# ORGANIZATIONAL INFORMATION

## INTERGOVERNMENTAL COLLABORATION

### GOVERNANCE

Completed the agency's Internal Control Review in cooperation with the Department of Treasury as required by the state.

### EMPLOYMENT PRACTICES

Maintained documentation for filing with the state's Division of Equal Employment Opportunity/Affirmative Action and monitored agency practices for compliance with related policies.

### COMPLIANCE

Ensured compliance with Treasury Circular Letters, Executive Orders, and other directives, including all federal and state laws and mandates.

### TRAINING

Participated in the Civil Service Commission's National Training & Development month initiative and led the State in course completion totals.

### FACILITIES

Coordinated with the Department of Treasury and building management to address facility needs such as maintenance, parking, security, and enhanced daily cleaning.

### BUDGET & EXPENDITURE

Collaborated with the Department of Treasury, Administration, Office of Management and Budget, Office of Information Technology, Accounting Bureau, Contract Compliance, Property Management and Construction, and Purchase and Property to facilitate effective and efficient processes.

### ENVIRONMENT

Volunteered in the Department of Transportation's Adopt-A-Highway litter removal program.



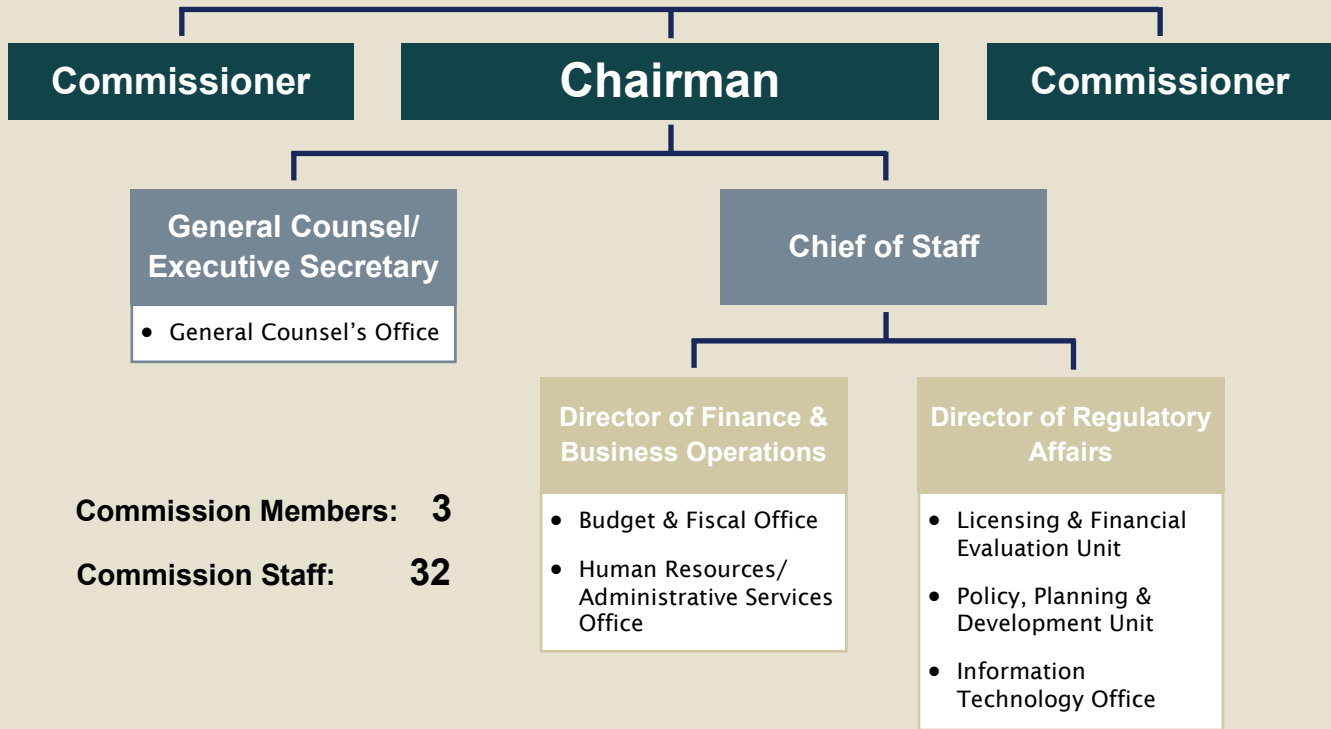
### PERSONNEL

Worked with the Civil Service Commission to process personnel actions and to facilitate learning in broad topics such as ethics, safety, and technology. Supported the maintenance of professional licenses.

# ORGANIZATIONAL INFORMATION

## NEW JERSEY CASINO CONTROL COMMISSION

AS OF DECEMBER 31, 2023



In line with its vision and core values, the Commission reinforces the importance of a work environment focused on maximizing its knowledge in order to operate responsibly, efficiently, and with integrity. Highlights:

<p>Maintained modern hardware and software applications to provide security and efficiency.</p>	<h3>WORK INITIATIVES &amp; ACTIONS</h3> <ul style="list-style-type: none"> <li>Continued to effectively serve the needs of casino licensees, casino key employee license applicants, and the public by securely accepting online forms.</li> <li>Improved the quality of public meeting streams by enhancing equipment and infrastructure.</li> <li>Improved continuity of public meeting streams by expanding staff cross-training.</li> <li>Undertook a multi-agency project to upgrade key hardware systems, improving reliability and response times.</li> </ul>
<p>Monitored budget, cash flow, and safeguarded assets. Underspent budget appropriation by \$1.4 million or 18%.</p>	
<p>Continued to provide a secure means for staff to work remotely when necessary to effectively deliver services without interruption.</p>	
<p>Consistent with Executive Order 274 signed by Governor Murphy on November 10, 2021, the Commission is committed to reducing the agency's carbon footprint.</p>	

# ORGANIZATIONAL INFORMATION

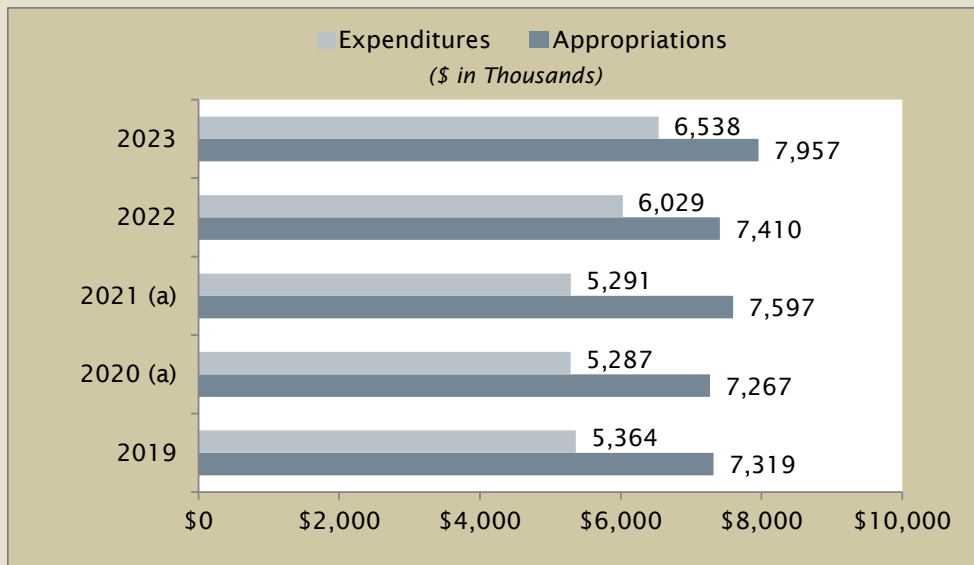
## BUDGET SUMMARY FOR THE FISCAL YEARS ENDED JUNE 30

	FY 2021 (a)	FY 2022	FY 2023
Request	\$7,597,000	\$7,410,000	\$7,957,000
Appropriations	\$7,597,000	\$7,410,000	\$7,957,000
Expenditures	\$5,291,261	\$6,028,971	\$6,537,896
Resources Not Spent	\$2,305,739	\$1,381,029	\$1,419,104

## BUDGET COMPARISON BY APPROPRIATION UNIT FOR THE FISCAL YEARS ENDED JUNE 30

	FY 2021 (a)		FY 2022		FY 2023	
(\$ in Thousands)	Appropriated	Expended	Appropriated	Expended	Appropriated	Expended
Salaries & Fringe Benefits	\$5,340	\$3,983	\$5,153	\$4,705	\$5,700	\$5,306
Materials & Supplies	\$ 84	\$ 66	\$ 84	\$ 64	\$ 84	\$ 28
Services Other Than Personal	\$ 600	\$ 204	\$ 600	\$ 272	\$ 600	\$ 272
Maintenance & Fixed Charges	\$1,333	\$ 879	\$1,333	\$ 892	\$1,333	\$ 856
Special Purpose	\$ 20	\$ 5	\$ 20	\$ 11	\$ 20	\$ 4
Capital Additions & Equipment	\$ 220	\$ 154	\$ 220	\$ 85	\$ 220	\$ 71
<b>TOTALS</b>	<b>\$7,597</b>	<b>\$5,291</b>	<b>\$7,410</b>	<b>\$6,029</b>	<b>\$7,957</b>	<b>\$6,538</b>

## FINANCE STATISTICS FOR THE FISCAL YEARS ENDED JUNE 30



(a) Due to coronavirus crisis, FY 2020 was extended three months to Sept. 30, 2020. P.L. 2020, c.19. Figures are presented in 12-month fiscal periods to aid comparability. Note: May not foot due to rounding.

# IMPROVEMENT & RECOGNITION

In line with its vision to be a key partner and catalyst in **promoting the general welfare, health, and prosperity**, the Commission participates in the community to increase awareness of issues and opportunities and maintains a positive and professional work environment for its staff. Highlights:

## HEALTH AND WELFARE



Collected items for **Mighty Writers**, which provides free writing workshops and mentorship programs to children and essential resources throughout the community.



Hosted and participated in **American Red Cross** blood drives.



Participated in **Opioid Awareness and Narcan Training**.

Acknowledged March as **Problem Gambling Awareness Month** and participated in online **Responsible Gambling Workshops** throughout the year.

**Gambling problem?  
Call 1-800-GAMBLER**



## RECOGNITION



Pictured left to right: VICCC Commissioner Luther Renee, Former NJCCC Commissioner Susan Maven, and VICCC Chairman Marvin Pickering.

Commemorated the late **Honorable Eileen Peterson**, first Chairman of the **Virgin Islands Casino Control Commission (VICCC)**.

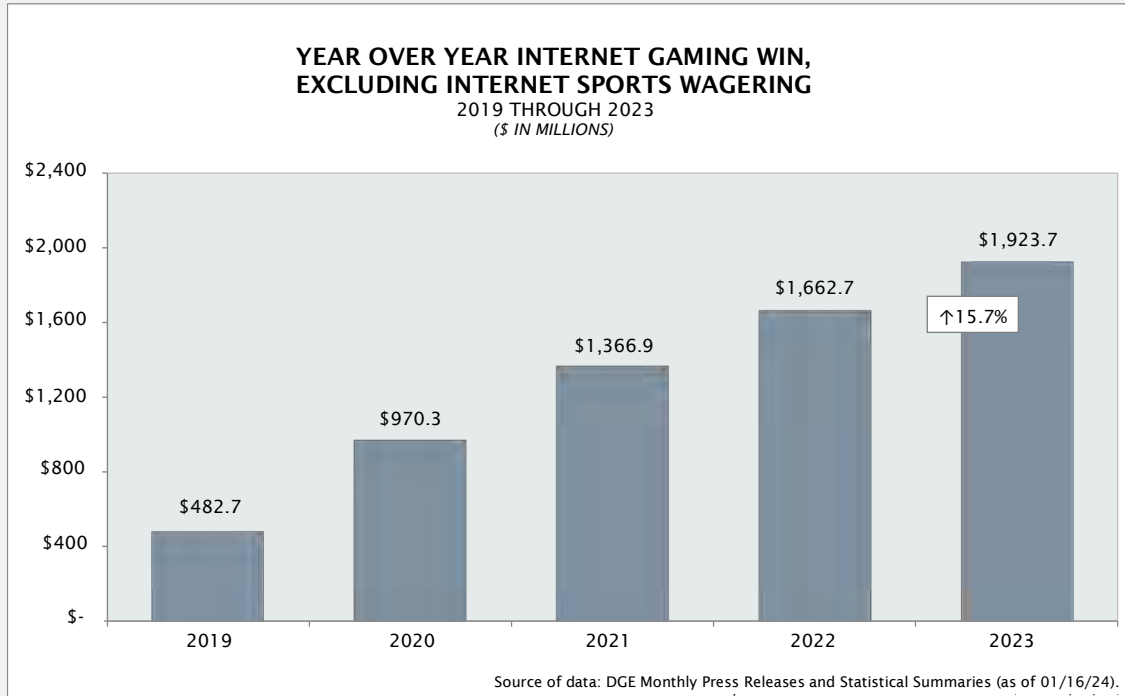
Participated in the **NJ Employees Charitable Campaign**.

Charitable pledges by the Commission's staff grew over **30%** and the fundraising goal was exceeded by **24%**.



# INTERNET GAMING

Internet Gaming Win was over **\$1.9 billion**, an increase of **\$261 million** or **15.7%**. Internet Gaming Win grew in each of the twelve months compared to 2022. December set the record for highest monthly Internet Gaming Win generating over **\$180.3 million**. The chart below illustrates the continued and significant growth of Internet gaming in New Jersey. See page 53 for more detailed information on Internet Gaming Win by licensee.



## 2023 HIGHLIGHTS

Internet Gaming Win  
Over **\$1.9 billion**

Internet Gaming  
Tax Revenue  
Over **\$288.4 million**

Internet Gaming Win  
Percent of Total  
Gaming Revenue<sup>1</sup>  
Over **36.6%**

Total Authorized  
Internet Gaming Sites  
(at year end 2023)  
**37**

<sup>1</sup> Percent of Casino Licensees' Total Gaming Revenue. Excludes Racetracks.

# INTERNET GAMING

## 10 YEARS OF INTERNET GAMING

On February 26, 2013, legislation was signed authorizing Intrastate Internet gaming for Atlantic City casinos, including peer-to-peer poker and other casino games, for a period of 10 years. In 2023, subsequent legislation extended the authorization through 2028.

### 2013

On November 25, 2013, New Jersey became the third state in the U.S. to fully implement Internet gaming.

### 2017

New Jersey joined Delaware and Nevada in the Multi-State Internet Gaming Agreement (MSIGA), which allows online poker operators to pool players with other states that have joined the agreement. Player pooling officially began in 2018.

### 2022

Online operators were required to implement multi-factor authentication for all New Jersey accounts.

### 2014

The Division of Gaming Enforcement proposed new Internet gaming regulations which allowed two or more licensed platforms to pool players in online poker games in accordance with written agreements.

### 2018

Internet Gaming Win since inception passed the billion dollar mark for a total of \$1.2 billion.

### 2023

On June 30, 2023, legislation was signed by Governor Murphy extending the authorization of Intrastate Internet gaming for a period of five years.

### 2016

Golden Nugget Atlantic City became the first online gaming operator in the United States to open a live dealer studio.

### 2020

Internet Gaming Win grew impressively during the COVID-19 Public Health Emergency, providing new and existing customers with access to a safe gaming option and the casinos and the Casino Revenue Fund with an ongoing source of revenue.

## SINCE INCEPTION HIGHLIGHTS

Internet Gaming Win  
Over **\$7.4 billion**

Internet Gaming  
Tax Revenue  
Over **\$1.1 billion**

From the first full year  
of operation (2014),  
Internet Gaming Win  
has grown  
Over **1,465%**

# INTERNET GAMING

## BALLY'S ATLANTIC CITY

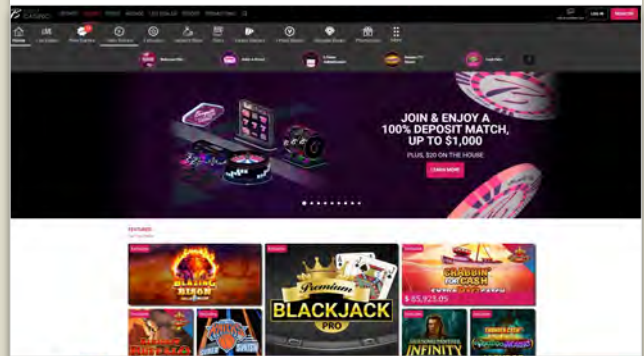


- In August, PointsBet sold its operating businesses in several states, including New Jersey, to Fanatics Betting and Gaming as part of a \$225 million acquisition. Upon closing in each state, PointsBet will be rebranded to "PointsBet, a Fanatics Experience," offering customers access to its iGaming platform, promotions, and team merchandise and collectibles.

AUTHORIZED WEBSITES (3)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
pointsbet.com	PointsBet New Jersey	Jul. 23, 2021
nj.ballycasino.com	GameSys	Dec. 8, 2021
virgincasino.com	GameSys	Apr. 5, 2022

- In August, along with BetMGM, launched Evolution Gaming's Dual Play Roulette, which allows players online and in person at the Roulette table on the casino floor to participate in the same game.
- In December, utilizing its existing partnerships with the NHL and Digital Gaming Corporation, BetMGM launched NHL Gold Blitz, the first ever NHL-endorsed online slot game.

## BORGATA



AUTHORIZED WEBSITES (8)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
borgatacasino.com borgatapoker.com nj.partypoker.com	BetMGM	Nov. 25, 2013
casino.nj.betmgm.com poker.nj.betmgm.com	BetMGM	Jul. 25, 2017
nj.partycasino.com	BetMGM	Mar. 14, 2018
casino.wheeloffortunecasino.com	BetMGM/IGT	Mar. 8, 2023
stardustcasino.com	Pala/Boyd Interactive	May 2, 2023



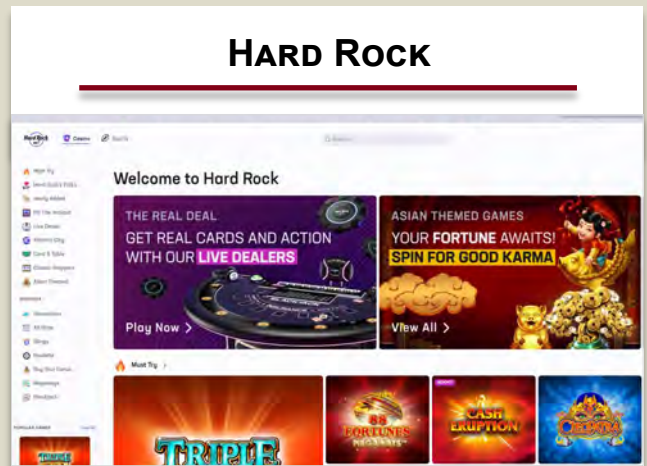
# INTERNET GAMING

- In March, FanDuel announced a partnership with Aristocrat's Anaxi, which provides online casino content including games such as Dolphin Treasure and Wild Ameri'coins.
- In July, Rush Street Interactive, in partnership with Boom Entertainment, debuted two new slot games, Goose the Gold and Lucky Money Tree, on nj.betrivers.com.



AUTHORIZED WEBSITES (5)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
goldennuggetcasino.com nj-casino.goldennuggetcasino.com	Light & Wonder	Dec. 1, 2015
nj.betrivers.com/	Rush Street Interactive	Sep. 10, 2016
casino.fanduel.com/	FanDuel	Jul. 27, 2021
nj.betway.com	Digital Gaming Corporation USA	Aug. 24, 2021

- In March, Hard Rock Digital (HRD) announced a partnership with Playtech, which provides technology solutions and iGaming content along with an \$85 million investment in exchange for a minority equity ownership stake in HRD.
- In August, launched Hard Rock Bet, integrating its online casino and sportsbook and offering classic slot titles, exclusive new releases, and a unified rewards experience.



AUTHORIZED WEBSITES (3)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
hardrock.bet <sup>1</sup>	Gaming Innovation Group (GiG)	Jul. 3, 2018
nj.unibet.com	Light & Wonder	Jun. 1, 2019
nj.bet365.com	Bet365	Aug. 22, 2019

<sup>1</sup> f/k/a hardrockcasino.com, rebranded to hardrock.bet on Aug. 17, 2023.

# INTERNET GAMING

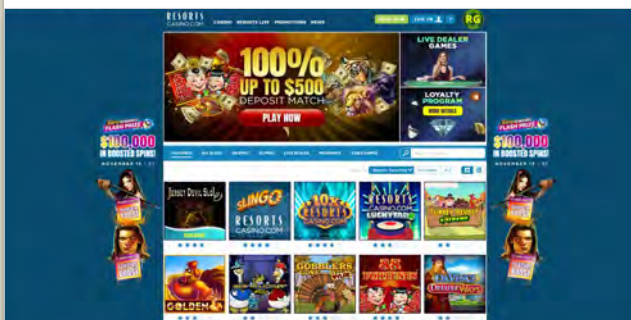
## OCEAN CASINO



- In March, betPARX announced a partnership with EveryMatrix Group to provide iGaming content from its Spearhead Studios and Armadillo Studios. In October, the agreement was extended to include SlotMatrix.
- In October, Tipico launched a new proprietary platform offering increased processing and withdrawal speeds, personalized content, and the ability to display and play up to four games at once.

AUTHORIZED WEBSITES (4)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
oceanonlinecasino.com	GAN	Jul. 15, 2018
nj.parcasino.com	GAN	Oct. 4, 2019
casino-nj.tipico.us/	Tipico USA Technology	Nov. 3, 2021
nj.playstar.com	Playstar NJ	Aug. 15, 2022

## RESORTS DIGITAL (AFFILIATE OF RESORTS)



- In January, announced a partnership with Pariplay which provides over 14,000 gaming titles including proprietary and third-party content via its unified Fusion® platform to resortscasino.com.
- In June, partnered with Nuvei to launch Nuvei Instant Bank Transfer, which allows players to instantly transfer deposits and payouts between their bank account and gaming account.

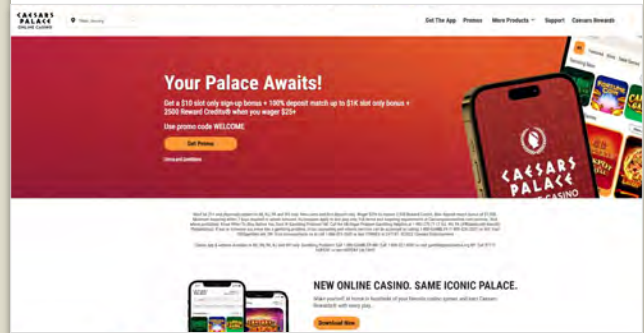
AUTHORIZED WEBSITES (5)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
resortscasino.com	Light & Wonder	Feb. 25, 2015
mohegansuncasino.com	Light & Wonder	Jul. 24, 2015
pokerstarsnj.com	The Stars Group	Mar. 21, 2016
draftkings.com	DraftKings	Dec. 17, 2018
espnbet.com <sup>1</sup>	Penn Interactive	Aug. 24, 2021

<sup>1</sup> f/k/a barstoolsportsbook.com, rebranded to espnbet.com on Nov. 15, 2023.

# INTERNET GAMING

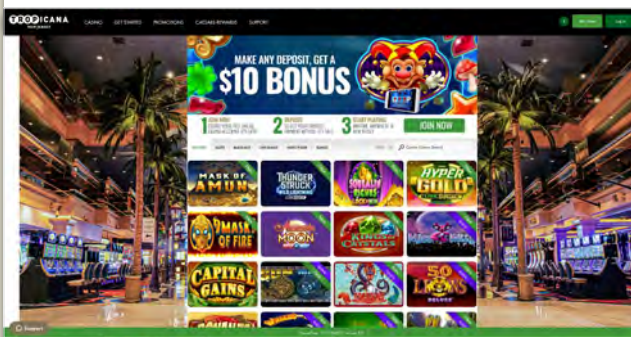
- In August, launched Caesars Palace Online Casino, which offers exclusive Caesars branded games, Progressive Jackpot slots, automated and live dealer table games, the ability to earn Caesars Rewards®, and promotions including culinary experiences, VIP nightlife packages, cruises, and more.
- In September, held the WSOP Online 2023 tournament, which included 33 bracelet events with buy-ins ranging from \$365 to \$5,300 and was highlighted by a \$1,000 NLH Online Championship.

## CAESARS INTERACTIVE ENTERTAINMENT (AFFILIATE OF CAESARS AC)



AUTHORIZED WEBSITES (5)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
us.888.com us.888poker.com us.888casino.com	888	Nov. 25, 2013
wynnbet.com	BetBull Limited	Aug. 13, 2020
caesarspalaceonline.com/nj/	Light & Wonder	Aug. 25, 2023

## CAESARS INTERACTIVE ENTERTAINMENT (AFFILIATE OF TROPICANA AC)

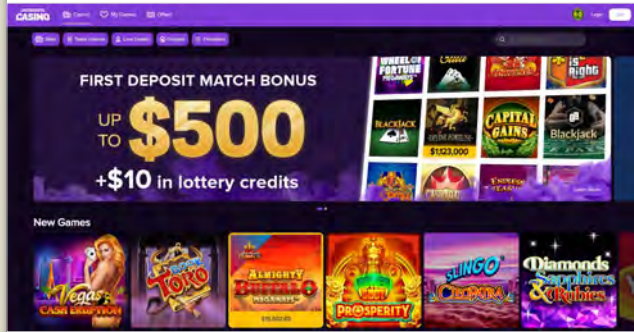


- In March, tropicanacasino.com completed its rebrand from caesarscasino.com, offering players an enhanced gaming experience with access to online games and slots, live dealer Blackjack and Poker, and improved integration with Caesars Rewards®. Eligible online players receive new promotional offers released several times weekly.

AUTHORIZED WEBSITES (4)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
wsop.com harrahscasino.com	888	Nov. 25, 2013
caesars.com/sportsbook-and-casino/nj/	Light & Wonder	Sep. 7, 2022
tropicanacasino.com	Light & Wonder	Mar. 28, 2023

# INTERNET GAMING

## CAESARS INTERACTIVE ENTERTAINMENT (AFFILIATE OF HARRAH'S AC)



- In October, Jackpocket Inc. was granted approval by the Division of Gaming Enforcement (DGE) to launch [www.jackpocket.com](http://www.jackpocket.com) after a “soft play” operational test period. The site offers slots and table games such as Cleopatra, Divine Fortune, and Roulette. In January 2024, approval was granted to commence full play of its online casino wagering operations.

# RESPONSIBLE GAMING

On June 12, 2023, New Jersey Attorney General Matthew J. Platkin and the Division of Gaming Enforcement (DGE) announced two new tools to assist problem gamblers: a dedicated hotline and a virtual option to self-exclude from gaming activities. The Attorney General and the DGE also announced the appointment of the state’s first Responsible Gaming Coordinator, Deputy Attorney General Jamie McKelvey, whose responsibilities include the development, oversight, and implementation of existing responsible gaming programs as well as future initiatives.

To learn about and initiate the self-exclusion process, call:

**1-833-788-4DGE**  
(1-833-788-4343)

In-person and video conference appointments are available. Self-exclusion from Internet gaming is available online through the DGE website.

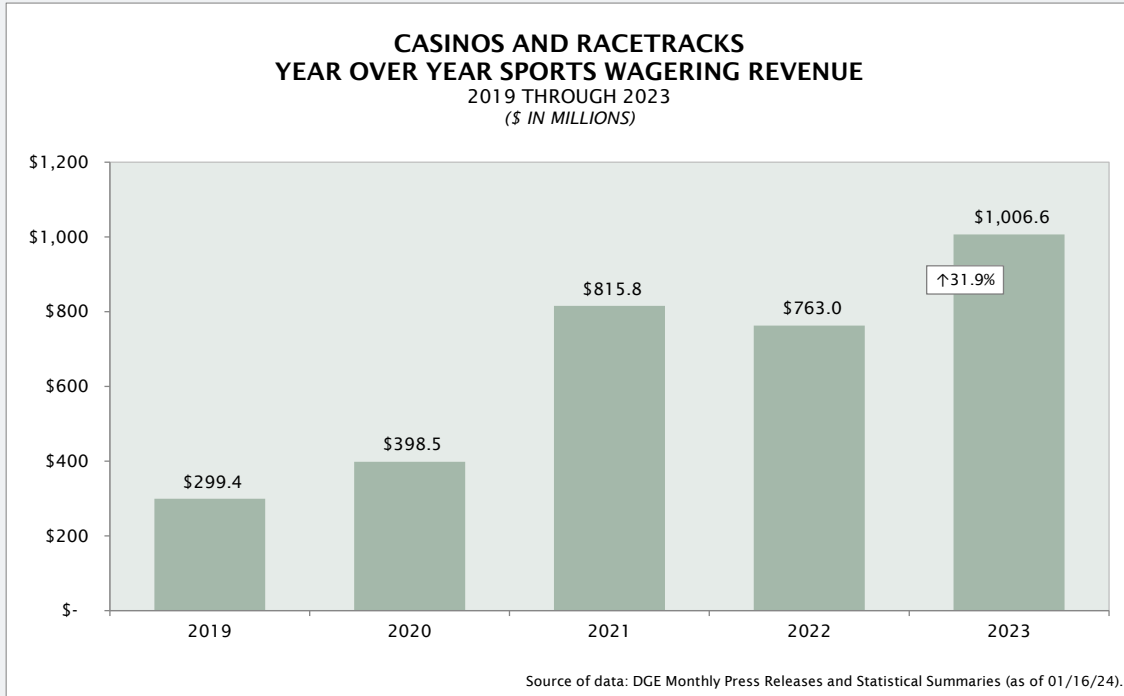
New Jersey provides funding for responsible gaming education and treatment programs.

For more information and access to free, online, confidential support and resources, call the Council on Compulsive Gambling of New Jersey.



# SPORTS WAGERING

Sports Wagering Revenue set a yearly record totaling over **\$1 billion**. Sports Wagering Revenue was **\$471.7 million** at Atlantic City casinos and **\$534.9 million** at New Jersey racetracks for a year-over-year increase of **60.6%** and **14.0%**, respectively. The chart below illustrates the growth of Sports Wagering. See page 54 for more detailed information on Sports Wagering Revenue.



## 2023 HIGHLIGHTS (CASINOS & RACETRACKS)

Sports Wagering Handle  
Over **\$11.9 billion**

Sports Wagering Gross Revenue<sup>1</sup>  
Over **\$1 billion**

Total Authorized Sports Wagering Sites  
(at year end 2023)  
**21**

On-Site (brick and mortar) Sports Wagering Tax Revenue  
Over **\$3.3 million**

Internet Sports Wagering Tax Revenue  
Over **\$125.5 million**

Key Licensed individuals identified by the Commission to oversee Sports Wagering  
Over **300**

<sup>1</sup> Sports Wagering Gross Revenue ("Sports Wagering Revenue") is not win and is maintained on a cash basis. Monthly Sports Wagering Revenue reflects the sum of all wagers ("handle"), less only the payouts on winning wagers. The deduction for payouts is limited to only "completed events" for the month and redeemed winning tickets. Wagers made on a "future event" are included in Sports Wagering Revenue in the month the wager was made, but payouts are deducted after the event is held and winning wagers redeemed. On a monthly basis, Sports Wagering Revenue may be volatile due to "uncompleted events" and unredeemed winning tickets.

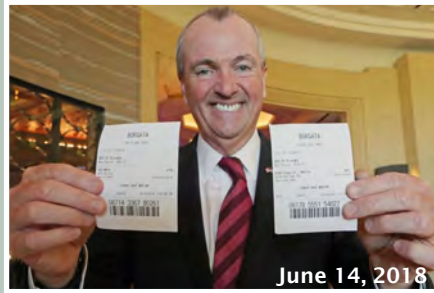
# SPORTS WAGERING

## FIVE YEARS OF SPORTS WAGERING

On June 11, 2018, legislation was signed allowing legalized sports betting at New Jersey's casinos and racetracks for certain professional and collegiate sports or events. The legislation also allows casinos and racetracks with a Sports Wagering License to offer online sports wagering with a permit issued by the Division, beginning 30 days after the effective date of the legislation.

### 2018

On June 14, 2018, New Jersey became the third state to offer full-fledged legal sports wagering.



- Governor Murphy placed New Jersey's first sports wager at Monmouth Park Racetrack.
- Later that day, Borgata became the first Atlantic City casino to accept a legal sports wager, placed by Julius Erving.

### 2019

The Division of Gaming Enforcement approved New Jersey sportsbooks to accept wagers on an esports competition for the first time.

### 2021

On November 8, 2021, the sports wagering law was amended to expand the list of sporting events approved for wagering subject to Division of Gaming Enforcement approval.

### 2022

Hard Rock partnered with Esports Entertainment Group to host the first sanctioned esports skill-based gaming event in the United States.

## SINCE INCEPTION HIGHLIGHTS (CASINOS & RACETRACKS)

On-Site (brick and mortar)  
Sports Wagering Revenue  
Over **\$294.9 million**

Internet Sports  
Wagering Revenue  
Over **\$3 billion**

Internet Sports Wagering  
accounted for  
over **91.2%** of  
Total Sports Wagering  
Revenue

On-Site (brick and mortar)  
Sports Wagering  
Tax Revenue  
Over **\$25.1 million**

Internet Sports  
Wagering Tax Revenue  
Over **\$401.2 million**

Sports Wagering  
Handle  
Over **\$45.7 billion**

# SPORTS WAGERING

## BALLY BET SPORTSBOOK AT BALLY'S



- Opened in **March 2021\***
- 4,100 square feet
- Three betting windows
- Self-serve betting kiosks
- 25-foot LED video wall
- 10 video displays

\*Opened and operated as FanDuel Sportsbook until August 2023

## BETMGM SPORTSBOOK & BAR AT BORGATA



- Opened in **June 2019\***
- 8,000 square feet
- Six betting windows
- 40-foot LED video wall
- Entire room is non-smoking
- Reserved VIP lounge

\*Opened as Moneyline Bar & Book

## CAESARS SPORTSBOOK AT CAESARS



- Opened in **June 2019\***
- 15,200 square feet
- Self-service beer wall
- Seating for over 150
- Five private Fan Caves including XBOX game consoles and table service

\*Opened as The Book at Bally's

## THE SPORTSBOOK AT GOLDEN NUGGET



- Opened in **August 2018**
- 2,500 square feet
- 50 televisions
- Five video walls
- Self-serve betting kiosks
- Entire room is non-smoking

## SPORTS WAGERING HIGHLIGHTS

- Sports Wagering Revenue (casinos and racetracks) surpassed **\$1 billion** for the first time since inception in June 2018.
- Sports Wagering Handle for the fifth year that New Jersey offered wagers on the Super Bowl was approximately **\$109.3 million**.
- In August, Bally's Atlantic City unveiled its new sportsbook, Bally Bet, featuring a 25-foot-wide LED wall, two 10-foot wide LED walls, nearly three dozen theater seats, 10 video displays, three betting windows, and eight self-serve betting kiosks.

Sports Wagering Gross Revenue Tax Rate:  
casino and racetrack sports pool lounges  
**8.5%**

Internet Sports Wagering Gross Revenue Tax Rate:  
casinos and racetracks  
**13%**

## SPORTS WAGERING HIGHLIGHTS

- Internet Sports Wagering Revenue (casinos and racetracks) accounted for over **95.6%** of total Sports Wagering Revenue.
- In September, BetMGM debuted its newly enhanced mobile sports betting app featuring a free \$100,000 Survivor Pool, a weekly 8-Bit Barry free-to-play game, elevated first bet offers, Same-Game Parlay+, which offers a new way to combine same-game parlays, and more.
- In October, Prophet Exchange partnered with GeoComply Solutions Inc. and implemented its GeoComply Core for Authentication, which streamlines registration requirements for players while enhancing security.
- Throughout the year, several casinos offered viewing parties and opportunities to meet sports players.

## HARD ROCK SPORTSBOOK



- Opened in **March 2019**
- 3,800 square feet
- 60 televisions
- Six betting kiosks
- Seating for 50
- Full service bar featuring video poker games

## CAESARS SPORTSBOOK AT HARRAH'S



- Opened in **May 2019\***
- 3,800 square feet
- Extra plush seating
- High resolution LED screens
- Two private Fan Caves
- Food service by AC Burger Co.

\*Opened as The Book at Harrah's

## THE GALLERY BAR, BOOK & GAMES AT OCEAN



- Opened in **July 2022\***
- 12,000 square feet
- 100-foot elevated bar & lounge
- 140 feet of LED video walls
- Blackjack, roulette, and slots
- VIP experience at Balcony Bar

\*Opened in September 2018 as William Hill Sportsbook at Ocean

## DRAFTKINGS SPORTSBOOK AT RESORTS



- Opened in **November 2018**
- 5,000 square feet
- VIP area with bottle service
- 15-foot LED video wall
- High resolution LED screens
- 18 self-serve betting kiosks



# SPORTS WAGERING

## CAESARS SPORTSBOOK AT TROPICANA



- Opened in **March 2019\***
- 5,000 square feet
- Panoramic LED screen
- 250-sq. ft. odds board
- Entire room is non-smoking
- Seating for 180

\*Opened as William Hill Sportsbook at Tropicana

## CAESARS SPORTSBOOK AT MONMOUTH PARK



OCEANPORT AVE. OCEANPORT, NJ 07757  
732-222-5100  
MONMOUTH PARK.COM

- Opened in **June 2018\***
- 15,000 square feet
- 75-foot video wall and 100 televisions
- Caesars Sports Bar featuring 50 additional TVs

\*Opened as William Hill Sportsbook at Monmouth Park

## FANDUEL SPORTSBOOK AT THE MEADOWLANDS



1 RACETRACK DR. E. RUTHERFORD, NJ 07073  
201-843-2446  
PLAYMEADOWLANDS.COM

- Opened in **July 2018**
- 5,300 square feet
- 57 televisions
- 55 self-serve betting kiosks
- Seating for 207

## PARX SPORTSBOOK AT FREEHOLD RACEWAY



130 PARK AVE. FREEHOLD, NJ 07728  
732-462-3800  
FREEHOLD RACEWAY.COM

- Opened in **September 2020**
- 8,000 square feet
- Seven self-serve betting kiosks

## SPORTS WAGERING HIGHLIGHTS

- New Jersey's monthly Sports Wagering Handle surpassed **\$1 billion** in January, March, September, October, November, and December.
- In November, Penn Entertainment, in partnership with ESPN, relaunched Barstool Sportsbook as ESPN Bet, with popular betting options such as featured bets, quick bets, player props, same game parlays, and more. Player accounts were transferred to the newly branded online sportsbook, including login information, account balances, open wagers, and responsible gaming limits.
- In December, Tipico expanded its partnership with U.S. Integrity to include its Prohibit services as a means of preventing student athletes, coaches, and administrative staff from engaging in prohibited sports wagering.

# SPORTS WAGERING

## NEW JERSEY INTERNET SPORTS WAGERING SITES FOR THE YEAR ENDED DECEMBER 31, 2023

C A S I N O S	LICENSEE	OPERATOR/ PARTNER	SPORTS BOOK PROVIDER	AUTHORIZED WEBSITES (14)	APPROVED FOR FULL PLAY
	Bally's AC	Sporttrade New Jersey	Sporttrade New Jersey	getsporttrade.com	09/13/22
	Borgata	MGM Resorts Int.	BetMGM	borgataonline.com	05/14/19
		MGM Resorts Int.	BetMGM	sports.nj.betmgm.com	09/05/19
	Golden Nugget	Golden Nugget	SGD OpenBet	nj-casino.goldennuggetcasino.com/sports/	02/19/19
		Digital Gaming Corporation USA	Digital Gaming Corporation USA	nj.betway.com	08/24/21
	Hard Rock	Hard Rock	Light & Wonder	hardrock.bet/sportsbook <sup>1</sup>	01/26/19
		Bet365	Bet365	nj.bet365.com	08/30/19
		Unibet Interactive, Inc.	Kambi	nj.unibet.com	09/10/19
	Harrah's AC	Caesars Interactive Entertainment	Prophet Exchange	prophetbettingexchange.com	08/22/22
Ocean Casino	Tipico	Tipico	tipico.com/us	09/24/20	
Resorts Digital (affiliate of Resorts)	DraftKings	Kambi	draftkings.com	08/06/18	
Tropicana AC	William Hill	William Hill	williamhill.com/us/nj	01/25/19	
	Mojo Interactive, Inc.	Mojo Interactive, Inc.	mojo.com	09/06/22	
	<b>Caesars Interactive Entertainment</b>	<b>William Hill</b>	<b>sportsbook.caesars.com/us/nj/bet</b>	<b>09/07/23</b>	
R A C E T R A C K S	LICENSEE	OPERATOR/ PARTNER	SPORTS BOOK PROVIDER	AUTHORIZED WEBSITES (7)	APPROVED FOR FULL PLAY
	Meadowlands	FanDuel Group	FanDuel Group	sportsbook.fanduel.com	09/06/18
		PointsBet New Jersey	PointsBet New Jersey	pointsbet.com	12/15/18
		SBOPCO	SuperBook	nj.superbook.com	09/01/21
	Monmouth Park	William Hill	William Hill	williamhill.com/us/nj	09/07/18
		Rush Street Interactive	Kambi	nj.betrivers.com	08/15/22
	Freehold Raceway/FR Park Racing, LP	Penn Interactive	Penn Interactive	espnbet.com <sup>2</sup>	08/24/21
		PT Services (Delaware)	Playtech	nj.betparx.com/kambi#home	03/15/22

<sup>1</sup> f/k/a hardrockcasino.com/sportsbook, rebranded to hardrock.bet/sportsbook on Aug. 17, 2023.

<sup>2</sup> f/k/a barstoolsportsbook.com, rebranded to espnbet.com on Nov. 15, 2023.

Note: Sports Wagering licenses and approval to do business with the intermediaries granted by Orders and Actions of the Director of the Division of Gaming Enforcement. 2023 approval highlighted in bold.

# ATLANTIC CITY CASINOS

Total Gaming Revenue for 2023 was **\$5.24 billion**, the highest compared to any other year in history. Growth in Total Gaming Revenue meant a 7.8% increase in tax revenue for the state's Casino Revenue Fund, which benefits senior and disabled citizens across New Jersey. See pages 52, 55, and 56 for more detailed information on Total Gaming Revenue and Tax Revenue. See page 73 for details regarding the Casino Revenue Fund.

## ATLANTIC CITY CASINO INDUSTRY GAMING REVENUE<sup>1</sup> FOR THE YEAR ENDED DECEMBER 31, 2023

	Revenue
SLOT WIN	\$2,111,734,939
TABLE GAME WIN	\$736,181,489
CASINO WIN	\$2,847,916,428
INTERNET WIN	\$1,923,742,057
SPORTS WAGERING REVENUE	\$471,669,837
<b>TOTAL GAMING REVENUE</b>	<b>\$5,243,328,322</b>

## ATLANTIC CITY CASINO FACILITY STATISTICS FOR THE YEAR ENDED DECEMBER 31, 2023

TOTAL TABLE GAMES <sup>1</sup>	1,074
SLOT MACHINES <sup>1</sup>	15,428
TOTAL GAMING SPACE (SQ. FT.) <sup>2</sup>	1,047,993
INTERNET GAMING SITES <sup>3</sup>	37
INTERNET SPORTS WAGERING SITES <sup>3</sup>	14
HOTEL ROOMS	15,512
FOOD & BEVERAGE OUTLETS	247
RETAIL SPACE OUTLETS	88

Meeting Space  
Over **860,000** sq. ft.

Meeting Rooms  
Over **300**

Casino Parking Spaces  
Over **43,000**

## CAPITAL INVESTMENTS

Capital investment in the Atlantic City casino industry on a cumulative basis since 1978, including the initial cost of construction for each property and subsequent capital improvements, totaled **\$19.4 billion**. Capital improvements in 2023 totaled **\$263.7 million** and included: renovation of the MGM Tower at **Borgata**, renovation of the Warner Theater at **Caesars Atlantic City**, a new high limit slot area at **Hard Rock**, and new restaurant offerings at **Harrah's Atlantic City** and **Ocean Casino**. Several other casinos announced capital projects for completion in the near future.



<sup>1</sup> Source of data: Quarterly Financial Reports — Annual Filings Form DGE-301A (as of 07/18/24), Monthly Internet Gross Revenue Reports Form DGE-105, and Monthly Sports Wagering Tax Return Form DGE-107 (as of 01/16/24). Total Table Games includes poker and other games.

<sup>2</sup> Source of data: Monthly Gross Revenue Reports Form DGE-101 (as of 01/16/24). Includes simulcasting square footage.

<sup>3</sup> Internet permits, Sports Wagering licenses, and approval to do business with the intermediaries granted by Orders and Actions of the Director of the Division of Gaming Enforcement.

# ATLANTIC CITY CASINO HOTELS

1900 Pacific Avenue  
Atlantic City, NJ 08401  
609-340-2000

[https://casinos.ballys.com/  
atlantic-city/](https://casinos.ballys.com/atlantic-city/)



**BALLY'S ATLANTIC CITY**

CASINO LICENSEE		PREMIER ENTERTAINMENT A.C., LLC	
PARENT COMPANY		BALLY'S CORPORATION	
OPENING DATE		DECEMBER 29, 1979	
GAMING SPACE (SQ. FT.)		82,979	
HOTEL ROOMS	1,205	SLOT MACHINES	1,173
FOOD & BEVERAGE OUTLETS	16	TABLE GAMES (includes other games)	85
RETAIL SPACE OUTLETS	2	INTERNET GAMING SITES	3
TOTAL EMPLOYEES	1,332	INTERNET SPORTS WAGERING SITES	1

Note: Slot Machines and Table Games are annual figures. All other figures are as of year end 2023.

## HIGHLIGHTS

- In January, to commemorate National Cancer Prevention Month, donated \$10,000 to AtlantiCare's Treasure the Moment Fund to assist cancer patients with expenses such as rent, utilities, and transportation, freeing them to focus on healing.
- In April, debuted Lightning Dollar slot machines in the Lightning Lounge, which offer higher line counts, betting options, and Free Games when three or more scattered symbols appear.
- In May, offered table game dealer training to eligible students participating in Stockton University's "Live, Work, Learn" program, and joined other Atlantic City casinos in hiring students for full-time summer positions and paying to house them at the Atlantic City campus.
- Also in May, reopened its seasonal Beach Bar with DJs, live music, and Latin Night every Monday.
- In December, the Carousel Bar was renamed "Phil's Carousel Bar" in honor of former long-time casino industry executive and Atlantic City native Phil Juliano.

# ATLANTIC CITY CASINO HOTELS

## BORGATA HOTEL CASINO & SPA



1 Borgata Way  
Atlantic City, NJ 08401

609-317-1000

[https://  
borgata.mgmresorts.com/  
en.html](https://borgata.mgmresorts.com/en.html)

CASINO LICENSEE		MARINA DISTRICT DEVELOPMENT COMPANY, LLC	
PARENT COMPANY		MGM RESORTS INTERNATIONAL	
OPENING DATE		JULY 2, 2003	
GAMING SPACE (SQ. FT.) (includes simulcasting)		160,391	
HOTEL ROOMS	2,727	SLOT MACHINES	2,505
FOOD & BEVERAGE OUTLETS	39	TABLE GAMES (includes poker and other games)	235
RETAIL SPACE OUTLETS	15	INTERNET GAMING SITES	8
TOTAL EMPLOYEES	4,478	INTERNET SPORTS WAGERING SITES	2

Note: Slot Machines and Table Games are annual figures. All other figures are as of year end 2023.

### HIGHLIGHTS

- In February, launched MGM Riches in partnership with BetMGM, a first in the U.S. omnichannel slot experience. The multi-denominational, multi-level progressive slot game offers two themes that can be played both online via BetMGM and in person as a traditional slot game.
- In April, began its annual Savor Borgata Culinary Series events including *Art of the Showpiece*, with chocolate sculpture demonstrations from Executive Pastry Chef David Krzewinski, and *Neil Diamond Night* at Old Homestead, featuring a cover band and menu items named after his songs.
- In May, debuted its MGM Tower, a \$55 million rebranding of The Water Club that features over 700 redesigned rooms and 40 Vista Suites that offer wraparound views of the Atlantic City skyline.
- In July, kicked off its 20th Anniversary Celebration with numerous promotions including the Retro Rebuy poker tournament, specialty menu items, a 500-drone choreographed lightshow by Verge Aero, prizes for team members, and more.

# ATLANTIC CITY CASINO HOTELS

2100 Pacific Avenue  
Atlantic City, NJ 08401  
609-348-4411

[www.caesars.com/caesars-ac](http://www.caesars.com/caesars-ac)



**CAESARS ATLANTIC CITY/  
CAESARS ENTERTAINMENT**

CASINO LICENSEE	<b>BOARDWALK REGENCY, LLC</b> (SUCCESSOR IN INTEREST TO BOARDWALK REGENCY CORPORATION)		
PARENT COMPANY	<b>CAESARS ENTERTAINMENT, INC.</b>		
OPENING DATE	<b>JUNE 26, 1979</b>		
GAMING SPACE (SQ. FT.)	<b>114,759</b>		
HOTEL ROOMS	<b>1,136</b>	SLOT MACHINES	<b>1,748</b>
FOOD & BEVERAGE OUTLETS	<b>22</b>	TABLE GAMES (includes other games)	<b>106</b>
RETAIL SPACE OUTLETS	<b>5</b>	INTERNET GAMING SITES	<b>5</b>
TOTAL EMPLOYEES	<b>2,514</b>	INTERNET SPORTS WAGERING SITES	<b>N/A</b>

Note: Slot Machines and Table Games are annual figures. All other figures are as of year end 2023.

## HIGHLIGHTS

- In February, debuted its Best Comp Earning initiative that allows Caesars Rewards Members to earn Rewards Credits five times faster while playing slot and table games at all three Atlantic City properties.
- In March, hosted the New Jersey Lottery's Million Dollar Replay Grand Prize Drawing, which featured a grand prize of \$1 million and other cash prize drawings ranging from \$10,000 to \$100,000.
- In July, debuted Atlantic City's first permanent entertainment residency. Located at the newly renovated Warner Theatre, Spiegelworld's The Hook is an interactive show featuring acrobatics and adult comedy. The venue is also home to Superfrico, an Italian-American restaurant where performers interact with guests as they dine.
- In September, as part of its \$240 million multi-year investment plan, began renovations to transform the top three floors of the Centurion Tower into The Nobu Hotel, featuring 85 luxury rooms and suites with panoramic ocean views and Japanese-inspired decor.

# ATLANTIC CITY CASINO HOTELS

# GOLDEN NUGGET ATLANTIC CITY



Huron Ave. & Brigantine Blvd.  
 Atlantic City, NJ 08401  
 609-441-2000  
[www.goldennugget.com/  
atlantic-city/](http://www.goldennugget.com/atlantic-city/)

CASINO LICENSEE		GOLDEN NUGGET ATLANTIC CITY, LLC	
PARENT COMPANY		FERTITTA ENTERTAINMENT HOLDINGS, LLC	
OPENING DATE		JUNE 19, 1985 (TRUMP CASTLE ASSOCIATES)	
GAMING SPACE (SQ. FT.)		77,414	
HOTEL ROOMS	717	SLOT MACHINES	1,107
FOOD & BEVERAGE OUTLETS	18	TABLE GAMES (includes poker and other games)	83
RETAIL SPACE OUTLETS	8	INTERNET GAMING SITES	5
TOTAL EMPLOYEES	1,347	INTERNET SPORTS WAGERING SITES	2

Note: Slot Machines and Table Games are annual figures. All other figures are as of year end 2023.

## HIGHLIGHTS

- In February, introduced Flashback Weekends sponsored by WIBG 94.3FM, featuring tribute bands every Friday and Saturday at The Wave.
- In June, opened Dos Caminos restaurant and bar featuring authentic Mexican food, award-winning margaritas, and an atmosphere that captures the spirit of Mexico City.
- In August, hosted its annual International Winefest featuring fine wines from around the world, live jazz music, and crafted cuisine.
- In November, hosted Whiskey Revival, an American craft tasting experience featuring international whiskeys, craft spirits, and moonshines from dozens of distilleries as well as mixology classes, educational seminars, and live music.
- Throughout the year, completed improvements to its property including an enhanced redesign of the Chart House restaurant and upgrades to its meeting space and casino floor. Phase one of a multimillion-dollar hotel and room renovation project will begin in 2024.

# ATLANTIC CITY CASINO HOTELS

1000 Boardwalk  
Atlantic City, NJ 08401  
609-449-1000

[www.hardrockhotelatlanticcity.com](http://www.hardrockhotelatlanticcity.com)



**HARD ROCK ATLANTIC CITY**

CASINO LICENSEE (MANAGER)		HR ATLANTIC CITY, LLC	
PARENT COMPANY		SEMINOLE HR HOLDINGS, LLC	
CASINO LICENSEE (OWNER/OPERATOR)		BOARDWALK 1000, LLC	
PARENT COMPANY		HARD ROCK TRISTATE AC, LLC	
OPENING DATE		JUNE 27, 2018	
GAMING SPACE (SQ. FT.)		125,721	
HOTEL ROOMS	1,971	SLOT MACHINES	2,361
FOOD & BEVERAGE OUTLETS	26	TABLE GAMES (includes other games)	130
RETAIL SPACE OUTLETS	8	INTERNET GAMING SITES	3
TOTAL EMPLOYEES	3,518	INTERNET SPORTS WAGERING SITES	3

Note: Slot Machines and Table Games are annual figures. All other figures are as of year end 2023.

## HIGHLIGHTS

- In February, began its 2023 Sommelier Series: Passport Edition offering unique experiences highlighting diverse wine and spirit selections combined with world-class food from around the globe.
- In May, hosted a State Medals Ceremony in honor of Military Appreciation Month, where the New Jersey Department of Military and Veterans Affairs awarded distinguished New Jersey Service Medals to 17 Hard Rock employees who are also veterans.
- In June, began its summer-long 5th Anniversary Celebration which included a \$25,000 Sweepstakes, daily BMW 5 Series giveaway, \$500,000 Summer Sweepstakes, entertainment, and a fireworks display by Grucci.
- In November, debuted its new high-limit slot area featuring four semi-private gaming rooms, each with slot machines, LED TVs, wireless chargers, and 72 new high-limit slot machines.



# ATLANTIC CITY CASINO HOTELS

# HARRAH'S RESORT ATLANTIC CITY



777 Harrah's Blvd.  
Atlantic City, NJ 08401  
609-441-5000

[www.caesars.com/harrahs-ac](http://www.caesars.com/harrahs-ac)

CASINO LICENSEE		HARRAH'S ATLANTIC CITY OPERATING COMPANY,LLC	
PARENT COMPANY		CAESARS ENTERTAINMENT, INC.	
OPENING DATE		NOVEMBER 23, 1980	
GAMING SPACE (SQ. FT.)		150,103	
HOTEL ROOMS	2,590	SLOT MACHINES	1,844
FOOD & BEVERAGE OUTLETS	20	TABLE GAMES (includes poker and other games)	130
RETAIL SPACE OUTLETS	7	INTERNET GAMING SITES	N/A
TOTAL EMPLOYEES	2,388	INTERNET SPORTS WAGERING SITES	1

Note: Slot Machines and Table Games are annual figures. All other figures are as of year end 2023.

## HIGHLIGHTS

- In February, hosted Super Bowl Sunday Swim at The Pool with live entertainment by Chris Janson, giveaways, mobile betting, the Super Bowl shown on over 30 screens, and more.
- In September, hosted the 46th annual US Open Pool Championship, where 256 players competed for a prize pool of \$300,000 and the renowned Barry Behrman trophy.
- In November, opened The Arcade, a family friendly experience featuring over 60 supersized games including an "epic claw machine" named Big One Extreme, Skee-Ball, air hockey, racecar themed games, immersive virtual reality gaming, and more. Guests of all ages can play games through cashless currency reloadable cards that accumulate points to redeem large prizes.
- Throughout the year opened La Strada at the Shore, an authentic Italian restaurant, and Jade Street, a contemporary Asian Fusion restaurant.

# ATLANTIC CITY CASINO HOTELS

500 Boardwalk  
 Atlantic City, NJ 08401  
 609-783-8000  
[www.theoceanac.com](http://www.theoceanac.com)



# OCEAN CASINO RESORT

CASINO LICENSEE		AC OCEAN WALK, LLC	
PARENT COMPANY		TEN RE ACNJ, LLC	
OPENING DATE		JUNE 27, 2018	
GAMING SPACE (SQ. FT.)		137,295	
HOTEL ROOMS	1,860	SLOT MACHINES	1,803
FOOD & BEVERAGE OUTLETS	31	TABLE GAMES (includes other games)	128
RETAIL SPACE OUTLETS	13	INTERNET GAMING SITES	4
TOTAL EMPLOYEES	3,430	INTERNET SPORTS WAGERING SITES	1

Note: Slot Machines and Table Games are annual figures. All other figures are as of year end 2023.

## HIGHLIGHTS

- In May, began its summer long 5th Anniversary Celebration which included a birthday pop-up bar, a fireworks and drone show, entertainment, and over \$5 million in giveaways and promotions. Also partnered with several local businesses to create exclusive collaborations, including chocolate bars with bean-to-bar chocolate shop Bar 32, a 5th Birthday mural created by the Atlantic City Arts Foundation, and custom handmade clay art pieces by MudGirls Studios.
- In October, partnered with South Jersey Field of Dreams, an initiative where volunteers help physically and mentally disabled children and adults experience baseball, to partially fund and unveil its new press box.
- In November, celebrated Veterans Day with a special room rate, discounts, commemorative giveaways, free valet parking, a flag ceremony with Taps conducted by The Last Salute, and more.
- Throughout the year, announced more than \$15 million in property reinvestments to refresh over 300 rooms including two luxury multi-floor residences along with a helipad to service high rollers and debuted several new amenities including The Soup Spot, WAVE, and Bottled Wine, Spirits & Tastings.

# ATLANTIC CITY CASINO HOTELS

## RESORTS CASINO HOTEL



1133 Boardwalk  
Atlantic City, NJ 08401  
609-340-6300  
[www.resortsac.com](http://www.resortsac.com)

CASINO LICENSEE		DGMB CASINO, LLC	
PARENT COMPANY		DGMB CASINO HOLDING, LLC	
OPENING DATE		MAY 26, 1978 (RESORTS INTERNATIONAL, INC.)	
GAMING SPACE (SQ. FT.)		78,260	
HOTEL ROOMS	942	SLOT MACHINES	1,301
FOOD & BEVERAGE OUTLETS	24	TABLE GAMES (includes other games)	72
RETAIL SPACE OUTLETS	7	INTERNET GAMING SITES	5
TOTAL EMPLOYEES	1,556	INTERNET SPORTS WAGERING SITES	1

Note: Slot Machines and Table Games are annual figures. All other figures are as of year end 2023.

### HIGHLIGHTS

- In February, held Valentine's Day themed events including a jazz night, paint party, special Dougherty's weekend menu, Murder Mystery event, and more.
- In March, kicked off its first Monthly Veterans Appreciation Day with the American Legion Riders Post 325. Veterans in attendance received hats that honored their military branch of service and a meal at the VIP Club. Each month, veterans were also eligible to receive 20% off breakfast or lunch at Breadsticks Café and Grill, free parking, VIP club access, 5X comps, AC Jokes tickets, and a special gift.
- In May, celebrated its 45th Anniversary with entertainment including the viewing of sand sculptures by New Jersey based and internationally known John Gowdy, the Annual Beach Ball Drop, a performance by the New York Bee Gees, and a free pull on Atlantic City's first slot machine for a chance to win a \$10,000 prize. A cash prize of \$45,000 was also awarded to commemorate 45 years of winnings.
- In July, hosted a fundraiser for the Schultz-Hill Foundation, whose mission is to provide music and arts education programs for students and seniors in the greater Atlantic City region. Abba tribute band Abbadabra performed for a crowd of over 900 and \$100,000 was raised.

# ATLANTIC CITY CASINO HOTELS

2831 Boardwalk  
Atlantic City, NJ 08401  
609-340-4000

[www.caesars.com/tropicana-ac](http://www.caesars.com/tropicana-ac)



**TROPICANA ATLANTIC CITY**

CASINO LICENSEE		TROPICANA ATLANTIC CITY CORP.	
PARENT COMPANY		CAESARS ENTERTAINMENT, INC.	
OPENING DATE		NOVEMBER 26, 1981	
GAMING SPACE (SQ. FT.)		121,071	
HOTEL ROOMS	2,364	SLOT MACHINES	1,586
FOOD & BEVERAGE OUTLETS	51	TABLE GAMES (includes poker and other games)	105
RETAIL SPACE OUTLETS	23	INTERNET GAMING SITES	4
TOTAL EMPLOYEES	2,080	INTERNET SPORTS WAGERING SITES	3

Note: Slot Machines and Table Games are annual figures. All other figures are as of year end 2023.

## HIGHLIGHTS

- In March, introduced its Caesars Rewards Experience Center, the first of its kind in Atlantic City, which provides Rewards members with interactive and personalized customer service intended to create a more seamless experience for earning and redeeming rewards credits. In celebration of the new center, held a drawing for the first 50 customers who signed up for Caesars Rewards, offering chances to receive an instant tier upgrade and a grand prize valued up to \$1,500.
- In June, debuted the multimillion-dollar transformation of its signature restaurant, il Verdi, offering oceanfront views, Northern Italian cuisine, and new Mediterranean-inspired dishes.
- In July, opened The Royce Social Hall, a new social experience offering live entertainment, VIP lounges, a bowling lounge with two bowling lanes, interactive games, and more.
- In November, held a tree lighting ceremony accompanied by a holiday light show, choir performance, and complimentary bites to celebrate the holiday season.
- Held fireworks shows every Saturday throughout the summer.

# ATLANTIC CITY EXPERIENCES



## CASINO ENTERTAINMENT HIGHLIGHTS

### JANUARY

Pink Floyd Laser Spectacular at Harrah's  
Dancing With The Stars: Live! at Borgata  
The Ultimate Elvis Experience at Hard Rock

### FEBRUARY

Chris Rock at Borgata  
Teresa Caputo at Ocean Casino  
Def Leppard with Mötley Crüe at Hard Rock

### MARCH

Patti LaBelle at Caesars  
Smokey Robinson at Borgata  
KC and the Sunshine Band at Bally's

### APRIL

Chris Tucker at Tropicana  
Walker Hayes at Hard Rock  
Frankie Avalon at Golden Nugget

### MAY

Babyface at Tropicana  
Janet Jackson at Hard Rock  
Broadway's Rock of Ages Band at Golden Nugget

### JUNE

Diana Ross at Hard Rock  
Mike DelGuidice at Bally's  
Chris Young at Ocean Casino

### JULY

Brian McKnight at Harrah's  
Michael Jackson Tribute at Bally's  
Golden Girls Murder Mystery Show at Resorts

### AUGUST

Train at Caesars  
Air Supply at Ocean Casino  
The Righteous Brothers at Golden Nugget

### SEPTEMBER

The Beach Boys at Caesars  
Zac Brown Band at Hard Rock  
The Guess Who at Golden Nugget

### OCTOBER

Switchfoot at Harrah's  
Johnny Mathis at Caesars  
Tracy Morgan at Ocean Casino

### NOVEMBER

Anita Baker at Hard Rock  
Sebastian Maniscalco at Borgata  
The Sharpe Family Singers at Resorts

### DECEMBER

Jerry Seinfeld at Borgata  
DJ MARSHMELLO at Harrah's  
Michael Martocci: Sinatra's Birthday Bash at Resorts

For more information on Atlantic City Entertainment, please visit: [www.visitatlanticcity.com](http://www.visitatlanticcity.com)

# ATLANTIC CITY EXPERIENCES

## RESORT HIGHLIGHTS

### JANUARY

Pool & Spa Show  
Atlantic City Indoor Auto Races  
31<sup>st</sup> Atlantic City Polar Bear Plunge

### FEBRUARY

Marc Anthony at Boardwalk Hall  
Romance and Renewal at Absecon Lighthouse

### MARCH

Atlantic City Boat Show  
MAAC Basketball and Esports Championships  
Journey - Freedom Tour with Toto at Boardwalk Hall

### APRIL

April Fools Half Marathon  
Casino Career Fair hosted by the CCC

### MAY

Memorial Day Celebrations  
Adjacent Music Beach Festival  
Atlantic City Regional Stand Down Event

### JUNE

Summer Concert Series  
Juneteenth Celebrations  
Atlantic City Beer and Music Festival

### JULY

4<sup>th</sup> of July Fireworks Celebrations  
Opening of Island Waterpark at Showboat Hotel  
Jimmy Johnson's Atlantic City "Quest for the Ring"  
Championship Fishing Week

### AUGUST

Atlantic City Airshow  
13<sup>th</sup> Annual Atlantic City Triathlon  
TidalWave Country Music Beach Festival

### SEPTEMBER

Lawn & Garden Show  
In-Water Power Boat Show  
Atlantic City Latino Festival  
Ironman 70.3 Atlantic City Triathlon  
2023 USA Pickleball National Indoor Championships

### OCTOBER

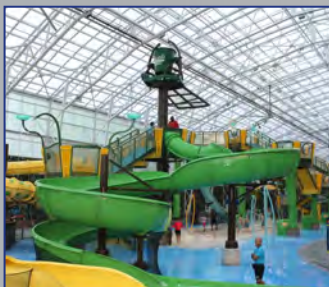
Atlantic City Marathon  
Atlantic City Restaurant Week  
New Jersey School Boards Workshop  
Breast Cancer Awareness Month Events  
Perfect Tenn Festival on Tennessee Avenue

### NOVEMBER

New Jersey Education Association Convention  
New Jersey League of Municipalities Conference  
Disney on Ice: Magic in the Stars at Boardwalk Hall  
Opening of Indoor Pickleball Court at Showboat Hotel

### DECEMBER

Opening of Dave & Buster's Atlantic City  
Atlantic City Winter Wonderland Holiday Parade  
Triple Play Realtor® Convention and Trade Expo  
Deck The Hall — Festival of Trees at Boardwalk Hall



Island Waterpark



Boardwalk Airshow (a)



Dave & Buster's



Deck The Hall — Festival of Trees

(a) Photo Credit: Visit Atlantic City

# SPOTLIGHT ON ATLANTIC CITY



Since its 1977 inception, the AtlantiCare Foundation has furthered AtlantiCare's vision of building healthy communities and has played a pivotal role in funding critical health initiatives, innovative medical technologies, and community programs that address the diverse needs of the area.

The AtlantiCare Foundation improves health outcomes by promoting mental health services, access to quality healthcare for underserved communities, adding cutting-edge treatment options and comprehensive wellness programs.

The Foundation's work with Midtown in Motion focuses on creating clean, safe, and beautiful neighborhoods as well as economic development to help transform Atlantic City.

The Foundation highlights how collective efforts can sculpt healthier, vibrant communities for generations to come.



*“Building healthy communities”*



The work of the AtlantiCare Foundation takes place inside the walls of its facilities and in the community alongside the neighbors it is proud to serve. Featured is AtlantiCare's newest facility, the Medical Arts Pavilion, located in Atlantic City.



An award-winning healthcare system with a 125-year legacy and a commitment to exceptional care, embodied by its 6,500 team members across 100+ locations. Recognition at both state and national levels are a testament to AtlantiCare's relentless pursuit of excellence.

For more information, visit: [www.atlanticare.org/foundation](http://www.atlanticare.org/foundation)

# REVENUES, EXPENSES, & DISBURSEMENTS

## GAMING REVENUE AND TAXES

## PAGE

Casino Win and Market Share.....	49
Casino Win per Square Foot of Casino Space.....	49
Slot Machine Win per Machine.....	50
Slot Machine and Table Game Win Percentages.....	50
Table Game Win per Table.....	50
Total Casino Win by Game Type.....	51
Slot, Table Game, Internet Win, and Sports Wagering Revenue as a Percent of Total Gaming Revenue .....	52
Monthly Total Gaming Revenue by Slot, Table Game, Internet, and Sports Wagering..	52
Internet Gaming Win and Market Share.....	53
Monthly Internet Gaming Win by Licensee.....	53
Sports Wagering Revenue and Market Share.....	54
Sports Wagering Revenue On-Site vs. Internet.....	54
Sports Wagering Completed Events—Win Statistics by Sport.....	54
Sports Wagering Tax Revenue.....	54
Total Gaming Revenue.....	55
Gross Revenue Tax Obligation by Type.....	56
Gaming Taxes and Gaming Revenue (3 years).....	56
Net Revenue and Market Share.....	57
Net Revenue (3 years) .....	57
Gross Operating Profit.....	57
Income Statement Revenue by Percentage.....	58

## EMPLOYMENT

Casino Industry Employment Statistics (3 years).....	59
Casino Industry Total Employees at Quarter End (3 years).....	59
Casino Key Licensees Employed at Quarter End (3 years).....	59
Casino Industry Salaries and Wages (3 years).....	60
Casino Employment by County.....	60

## HOTEL ROOMS

Hotel Occupancy Rates by Casino (3 years).....	61
Hotel Room Statistics.....	61
Number of Occupied Room Nights (3 years).....	62
Number of Occupied Room Nights by Quarter (3 years).....	62



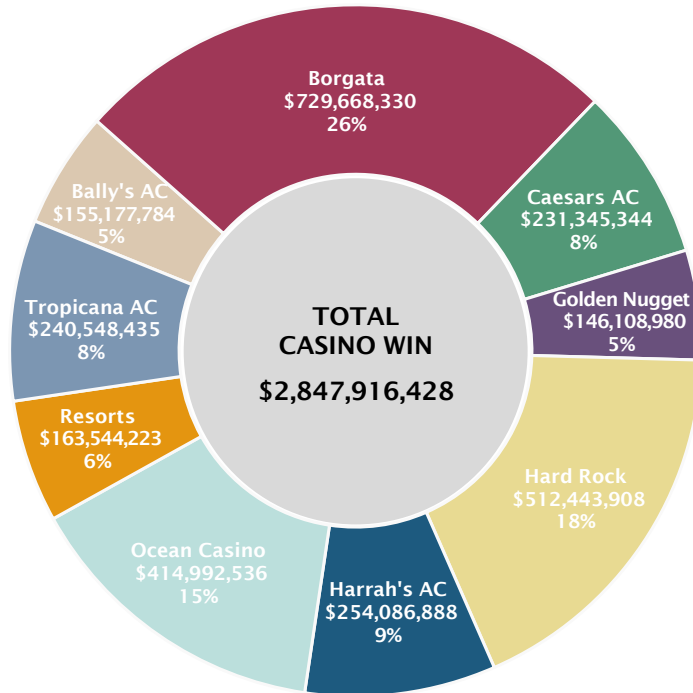
# REVENUES, EXPENSES, & DISBURSEMENTS

<b>NON-GAMING REVENUE</b>	<b>PAGE</b>
Total Non-Gaming Revenue (3 years).....	62
Non-Gaming Revenue by Licensee.....	63
<b>NON-GAMING TAXES AND FEES</b>	
Tourism Related Non-Gaming Fees & Taxes (donut and 3 years bar graph).....	64
Tourism Related Non-Gaming Fees & Taxes (monthly line graph).....	65
Casino Industry Parking Space Totals.....	65
Casino Parking Fee Revenue (3 years quarterly).....	66
Casino Parking Fee Revenue (3 years monthly).....	66
Casino Hotel Room Fee and Surcharge (3 years quarterly).....	67
Casino Hotel Room Fee and Surcharge (3 years).....	67
Atlantic City Luxury Tax (3 years quarterly).....	68
Atlantic City Luxury Tax (3 years).....	68
Sales Tax Revenue (3 years quarterly).....	69
Average Sales Tax Revenue Per Business Entity (3 years).....	69
Total Sales Tax Revenue and Total Business Entities (3 years).....	69
State Occupancy Fee Revenue (3 years quarterly).....	70
State Occupancy Fee Revenue (3 years).....	70
Tourism Promotional Fee Revenue (3 years quarterly).....	71
Tourism Promotional Fee Revenue (3 years).....	71
<b>VENDOR BUSINESS</b>	
Total Dollar Volume of Vendor Business.....	72
Total Volume of Vendor Business in New Jersey by County.....	72
<b>CASINO REVENUE FUND</b>	
Funding Sources and Fiscal Year 2023 Deposits.....	73
<b>CASINO CONTROL FUND</b>	
Independent Auditor’s Report.....	74



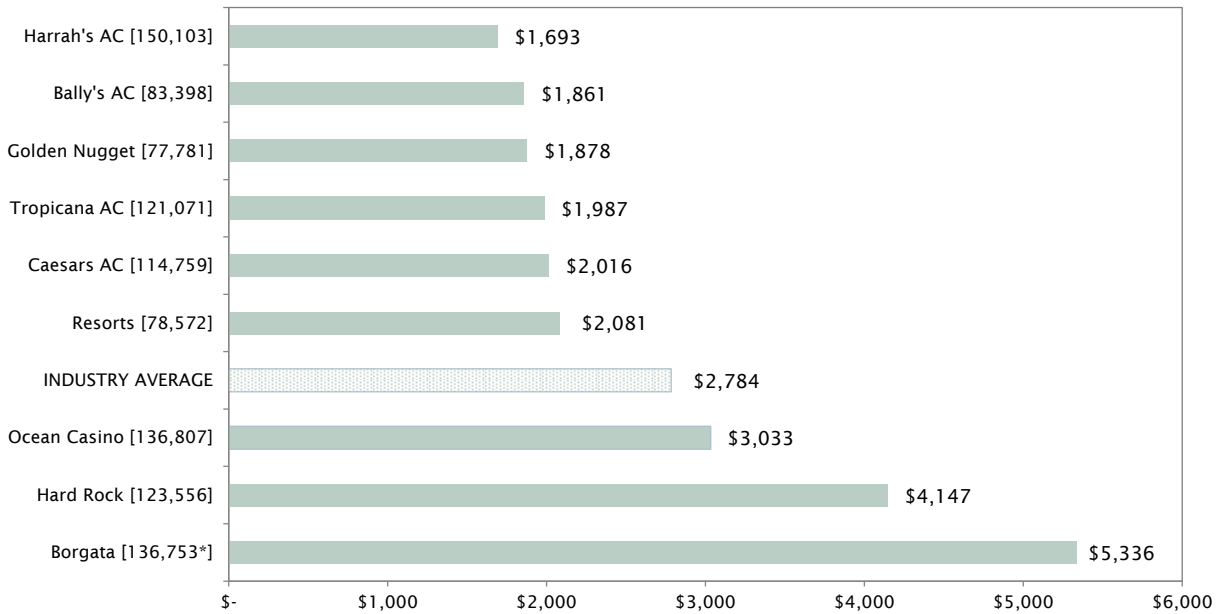
Photo Credit: Visit Atlantic City

**ATLANTIC CITY CASINO INDUSTRY  
CASINO WIN AND MARKET SHARE  
FOR THE YEAR ENDED DECEMBER 31, 2023**



Source of data: Quarterly Financial Reports - Annual Filings Form DGE-301A (as of 07/18/24).

**ATLANTIC CITY CASINO INDUSTRY  
CASINO WIN PER SQUARE FOOT OF CASINO SPACE  
FOR THE YEAR ENDED DECEMBER 31, 2023**

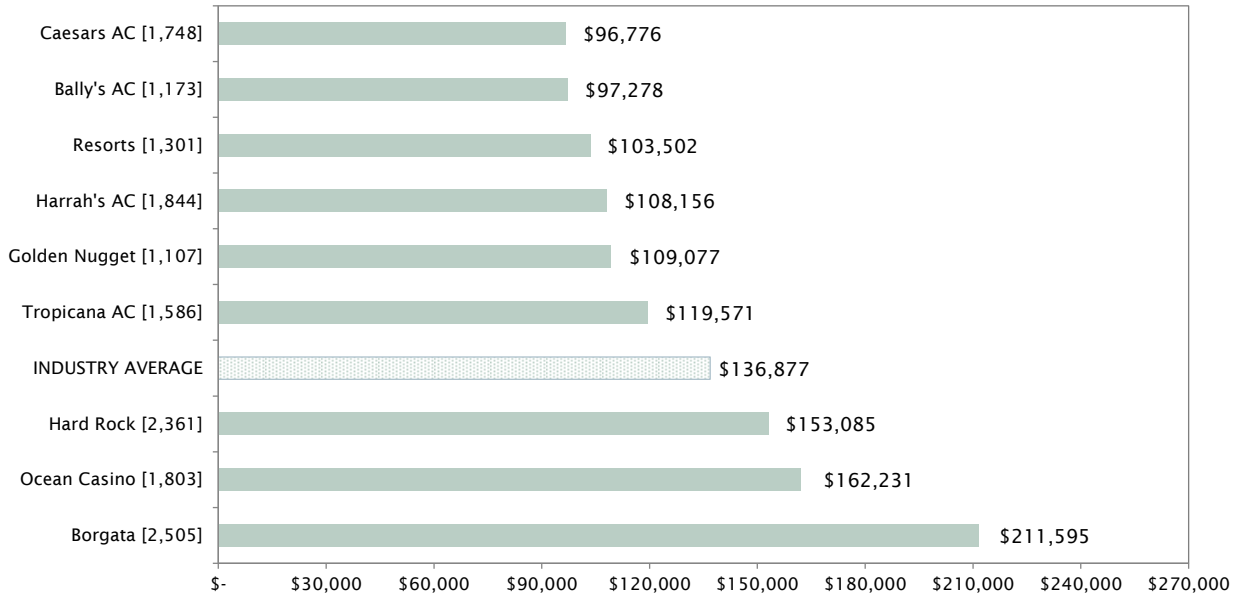


[ ] Bracketed figure after each casino's name is its average casino square footage.

\* Simulcasting square footage not included.

Source of data: Quarterly Financial Reports - Annual Filings Form DGE-301A (as of 07/18/24) and Monthly Gross Revenue Reports Form DGE-101 (as of 01/16/24).

**ATLANTIC CITY CASINO INDUSTRY  
SLOT MACHINE WIN PER MACHINE  
FOR THE YEAR ENDED DECEMBER 31, 2023**



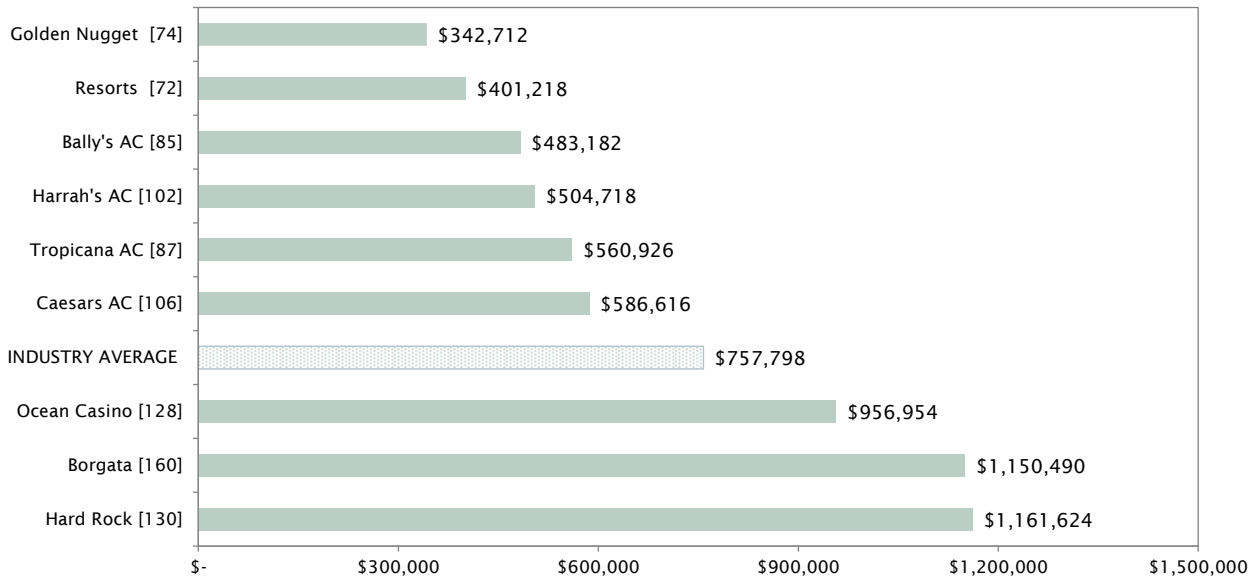
[ ] Bracketed figure after each casino's name is its average number of slot machines.

Source of data: Quarterly Financial Reports - Annual Filings Form DGE-301A (as of 07/18/24).

**ATLANTIC CITY CASINO INDUSTRY WIN PERCENTAGES  
(EXCLUDING NON-BANKING POKER)**

<b>SLOT MACHINES</b>	<b>9.3%</b>
<b>TABLE GAMES</b>	<b>16.6%</b>

**ATLANTIC CITY CASINO INDUSTRY  
TABLE GAME WIN PER TABLE, EXCLUDING NON-BANKING POKER  
FOR THE YEAR ENDED DECEMBER 31, 2023**



[ ] Bracketed figure after each casino's name is its average number of tables, excluding non-banking poker.

Source of data: Quarterly Financial Reports - Annual Filings Form DGE-301A (as of 07/18/24).

# ATLANTIC CITY CASINO INDUSTRY TOTAL CASINO WIN

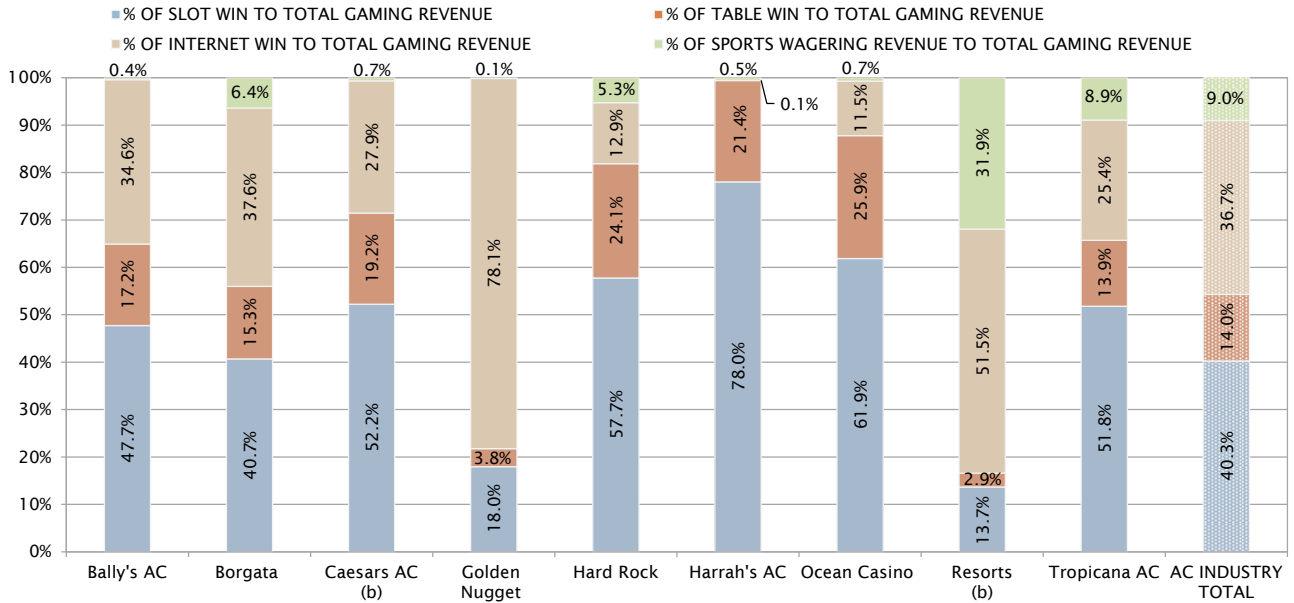
FOR THE YEARS ENDED DECEMBER 31, 2023 AND 2022

	2023	2022	Growth (Decline)	
			\$	%
<b>Table Games &amp; Other</b>				
Blackjack	\$ 213,468,740	\$ 233,420,513	(19,951,773)	(8.5)
Craps	70,917,802	77,740,542	(6,822,740)	(8.8)
Roulette	100,955,654	92,580,554	8,375,100	9.0
Spanish 21	18,789,003	22,642,007	(3,853,004)	(17.0)
Three Card Poker	34,195,708	37,956,869	(3,761,161)	(9.9)
Baccarat	1,584,374	11,073,317	(9,488,943)	(85.7)
Mini Baccarat	184,917,361	156,636,524	28,280,837	18.1
Big Six	425,833	484,488	(58,655)	(12.1)
Let It Ride Poker	10,109,944	9,897,551	212,393	2.1
Pai Gow	4,514,446	7,404,013	(2,889,567)	(39.0)
Pai Gow Poker	9,573,315	9,601,801	(28,486)	(0.3)
Four Card Poker	11,120,463	14,185,533	(3,065,070)	(21.6)
Double Attack Blackjack	-	84,759	-	N/A
Texas Hold'em Bonus Poker	1,965,710	2,138,966	(173,256)	(8.1)
Flop Poker	1,037,456	1,392,066	(354,610)	(25.5)
Ultimate Texas Hold'em	10,367,010	11,278,172	(911,162)	(8.1)
Asia Poker	1,736,595	1,788,126	(51,531)	(2.9)
Mississippi Stud	6,676,059	6,024,930	651,129	10.8
Supreme Pai Gow	-	1,842,077	-	N/A
Criss Cross Poker	14,887,363	12,655,217	2,232,146	17.6
High Card Flush	8,438,058	8,709,567	(271,509)	(3.1)
Heads Up Hold'em	1,954,762	1,610,320	344,442	21.4
Pontoon 21	729,229	-	-	N/A
Cashless Craps	2,070,148	-	-	N/A
Face Pai Gow	3,952,916	-	-	N/A
Pai Gow Tiles	973,774	-	-	N/A
Poker	20,819,767	20,552,037	267,730	1.3
Tournament Table Games & Other	-	1,473	-	N/A
<b>Total Table Games &amp; Other</b>	<b>\$ 736,181,489</b>	<b>\$ 741,701,405</b>	<b>(5,519,916)</b>	<b>(0.7)</b>
<b>Slot Machines</b>				
.01 and .02 Slot Machines	853,270,425	882,332,587	(29,062,162)	(3.3)
.05 Slot Machines	34,616,632	31,327,942	3,288,690	10.5
.25 Slot Machines	74,315,140	71,367,148	2,947,992	4.1
.50 Slot Machines	13,553,039	16,075,856	(2,522,817)	(15.7)
1.00 Slot Machines	146,521,246	142,778,741	3,742,505	2.6
5.00 Slot Machines	30,375,957	32,466,665	(2,090,708)	(6.4)
25.00 Slot Machines	9,853,164	12,565,521	(2,712,357)	(21.6)
100.00 Slot Machines	9,432,244	14,442,183	(5,009,939)	(34.7)
Multi-Denominational Machines	896,404,816	811,454,558	84,950,258	10.5
Other Slot Machines	43,392,277	29,111,101	14,281,176	49.1
<b>Total Slot Machines</b>	<b>\$ 2,111,734,939</b>	<b>\$ 2,043,922,305</b>	<b>67,812,634</b>	<b>3.3</b>
<b>TOTAL CASINO WIN</b>	<b>\$ 2,847,916,428</b>	<b>\$ 2,785,623,710</b>	<b>62,292,718</b>	<b>2.2</b>

Note: May not foot due to rounding.

Source of data: Quarterly Financial Reports — Annual Filings Form DGE-301A (as of 07/18/24) and DGE-301B (as of 05/17/24).

## ATLANTIC CITY CASINO INDUSTRY SLOT, TABLE GAME, INTERNET WIN, AND SPORTS WAGERING REVENUE AS A PERCENT OF TOTAL GAMING REVENUE <sup>(a)</sup> FOR THE YEAR ENDED DECEMBER 31, 2023

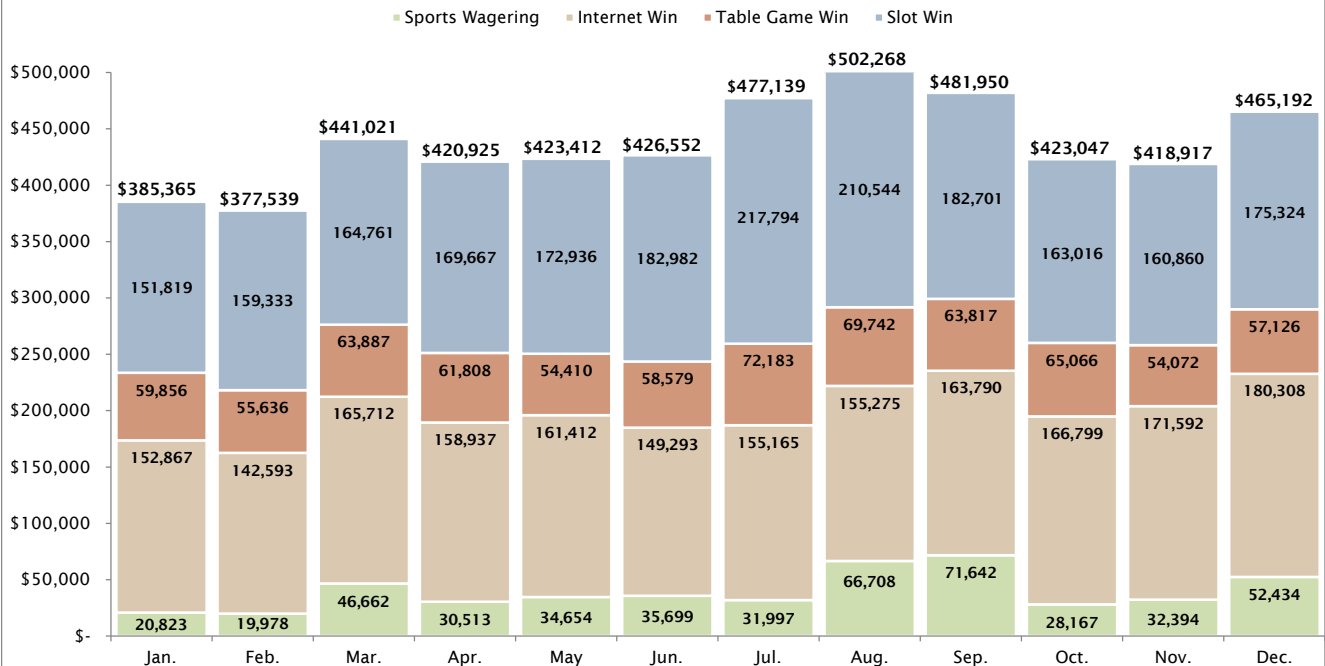


(a) Total Gaming Revenue = Casino Win, Internet Gaming Win, and On-Site and Internet Sports Wagering Revenue. Racetrack On-Site and Racetrack Internet Sports Wagering Revenue is excluded from Total Gaming Revenue.  
 (b) Caesars Interactive Entertainment NJ (CIEN) revenue included in Caesars AC. Resorts Digital included in Resorts.

Note: May not foot due to rounding.

Source of data: Quarterly Financial Reports – Annual Filings Form DGE-301A (as of 07/18/24), Monthly Internet Gross Revenue Reports Form DGE-105, and Monthly Sports Wagering Tax Return Form DGE-107 (as of 01/16/24).

## ATLANTIC CITY CASINO INDUSTRY MONTHLY TOTAL GAMING REVENUE BY SLOT, TABLE GAME, INTERNET, AND SPORTS WAGERING FOR THE YEAR ENDED DECEMBER 31, 2023 (\$ IN THOUSANDS)

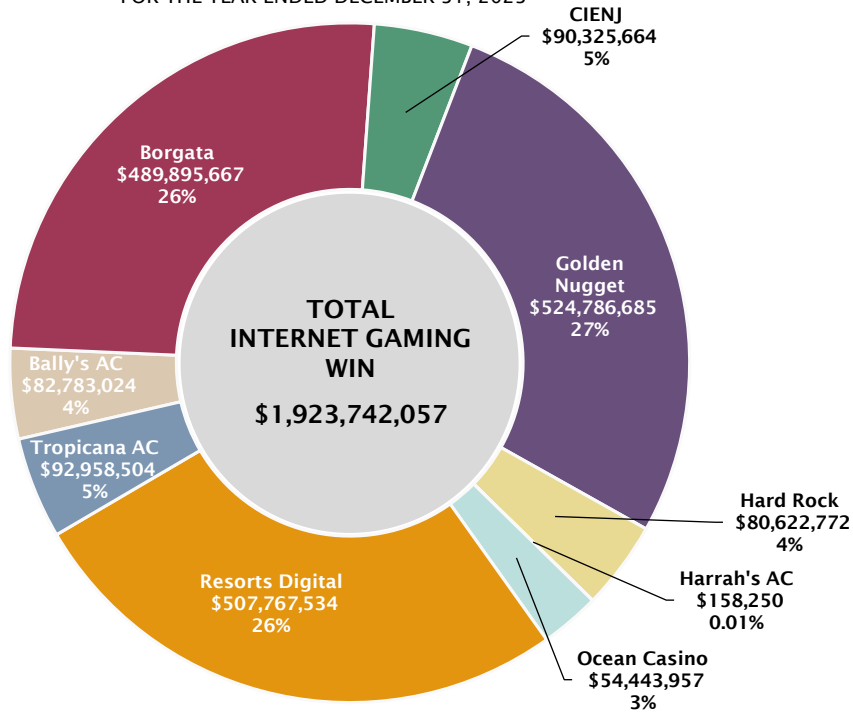


Note: May not foot due to rounding.

Source of data: Monthly Gross Revenue Reports Form DGE-101, Monthly Internet Gross Revenue Reports Form DGE-105, and Monthly Sports Wagering Tax Return Form DGE-107 (as of 01/16/24).

**ATLANTIC CITY CASINO INDUSTRY  
INTERNET GAMING WIN AND MARKET SHARE, EXCLUDING INTERNET  
SPORTS WAGERING  
FOR THE YEAR ENDED DECEMBER 31, 2023**

In 2023, Internet Gaming Win increased \$261 million or 15.7% from 2022. At year end, a total of 37 Internet sites were authorized for online gaming.



Note: May not foot due to rounding.

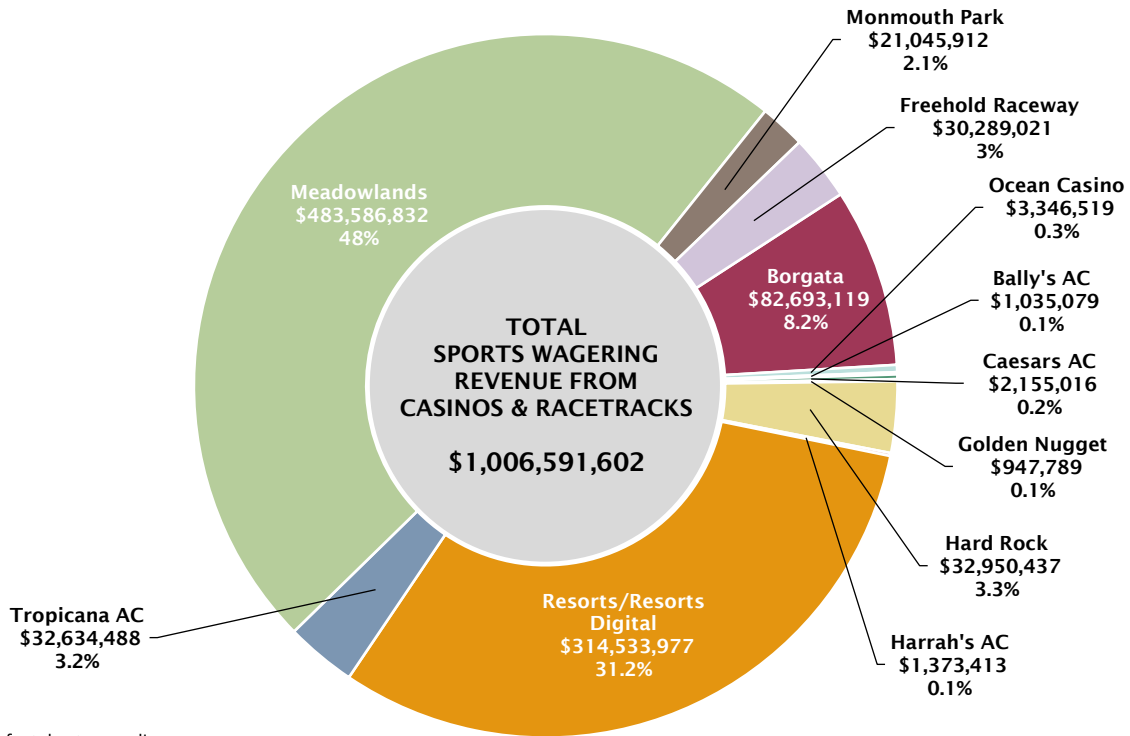
Source of data: DGE Monthly Press Release and Statistical Summaries (as of 01/16/24).

**MONTHLY INTERNET GAMING WIN BY LICENSEE, EXCLUDING INTERNET SPORTS WAGERING  
FOR THE YEAR ENDED DECEMBER 31, 2023**

	Bally's AC	Borgata	Caesars Interactive Entertainment	Golden Nugget	Hard Rock	Harrah's AC	Ocean Casino	Resorts Digital	Tropicana AC	
Jan.	\$5,140,854	\$40,798,884	\$8,272,822	\$40,596,496	\$6,047,782		\$3,937,612	\$40,222,698	\$7,849,669	\$152,866,817
Feb.	\$5,939,768	\$39,736,855	\$8,309,315	\$36,541,825	\$5,619,451		\$3,794,936	\$35,964,598	\$6,686,218	\$142,592,966
Mar.	\$6,742,392	\$43,912,679	\$8,427,026	\$42,709,332	\$6,832,131		\$4,605,260	\$44,867,111	\$7,615,894	\$165,711,825
Apr.	\$6,678,622	\$43,180,552	\$8,726,139	\$41,652,196	\$5,712,960		\$4,719,115	\$41,696,819	\$6,570,588	\$158,936,991
May	\$6,767,140	\$44,012,713	\$8,311,892	\$43,467,840	\$5,725,676		\$3,428,650	\$41,680,670	\$8,017,343	\$161,411,924
Jun.	\$6,631,811	\$39,419,707	\$9,036,673	\$41,766,499	\$5,524,606		\$4,847,027	\$35,624,339	\$6,441,942	\$149,292,604
Jul.	\$6,829,889	\$42,995,859	\$8,556,978	\$39,787,349	\$6,687,917		\$4,301,099	\$40,570,833	\$5,435,131	\$155,165,055
Aug.	\$8,207,912	\$40,237,610	\$6,614,107	\$40,805,342	\$6,191,431		\$4,625,343	\$42,296,775	\$6,296,006	\$155,274,526
Sep.	\$6,979,916	\$41,579,169	\$5,612,530	\$45,124,726	\$6,212,897		\$4,425,073	\$45,436,754	\$8,419,421	\$163,790,486
Oct.	\$7,061,175	\$35,565,728	\$6,034,565	\$49,388,870	\$8,335,901	\$8	\$4,927,264	\$46,042,901	\$9,442,660	\$166,799,072
Nov.	\$7,935,221	\$37,897,517	\$5,664,359	\$50,113,737	\$8,655,271	\$7,184	\$5,022,983	\$47,248,495	\$9,046,737	\$171,591,504
Dec.	\$7,868,324	\$40,558,394	\$6,759,258	\$52,832,473	\$9,076,749	\$151,058	\$5,809,595	\$46,115,541	\$11,136,895	\$180,308,287

Source of data: DGE Monthly Press Releases and Statistical Summaries (as of 01/16/24).

**NEW JERSEY - CASINOS AND RACETRACKS**  
**SPORTS WAGERING REVENUE AND MARKET SHARE**  
 FOR THE YEAR ENDED DECEMBER 31, 2023



Note: May not foot due to rounding.

**NEW JERSEY CASINOS AND RACETRACKS**  
 FOR THE YEAR ENDED DECEMBER 31, 2023

SPORTS WAGERING REVENUE ON-SITE VS. INTERNET			COMPLETED EVENTS—WIN STATISTICS BY SPORT			
	ON-SITE	INTERNET	CATEGORY	COMPLETED EVENTS GROSS REVENUE	COMPLETED EVENTS HANDLE	WIN %
Bally's AC	\$ 516,084	\$ 518,995	Football	\$ 105,564,013	\$ 2,361,205,713	4.5%
Borgata	4,516,675	78,176,444	Basketball	92,771,057	2,722,551,272	3.4%
Caesars AC	2,482,259	(327,243)	Baseball	120,554,051	1,570,988,579	7.7%
Golden Nugget	474,904	472,885	Parlay	540,919,133	2,957,447,761	18.3%
Hard Rock	1,528,701	31,421,736	Other	135,556,884	2,366,166,532	5.7%
Harrah's AC	(86,171)	1,459,584	<b>TOTALS</b>	<b>\$ 995,365,138</b>	<b>\$ 11,978,359,857</b>	<b>8.3%</b>
Ocean Casino	717,677	2,628,842	<p align="center"><b>NEW JERSEY</b>  <b>SPORTS WAGERING TAX REVENUE</b>                      FOR THE YEAR ENDED DECEMBER 31, 2023</p> <p><b>Casinos: \$60,783,485 (a)</b>  <b>Racetracks: \$68,101,929 (b)</b></p> <hr/> <p><b>TOTAL: \$128,885,414</b></p>			
Resorts/Resorts Digital	80,581	314,453,396				
Tropicana AC	1,011,261	31,623,227				
<b>SUBTOTAL</b>	<b>\$ 11,241,971</b>	<b>\$ 460,427,866</b>				
Freehold Raceway	2,103,894	28,185,127				
Meadowlands	25,518,203	458,068,629				
Monmouth Park	5,283,911	15,762,001				
<b>GRAND TOTAL</b>	<b>\$ 44,147,979</b>	<b>\$ 962,443,623</b>				

(a) Sports Wagering and Internet Sports Wagering taxes paid by casinos are allocated to the Casino Revenue Fund. N.J.S.A. 5:12A-16.  
 (b) Sports Wagering and Internet Sports Wagering taxes paid by racetracks are allocated to the General Fund. N.J.S.A. 5:12A-16.

Source of data: DGE Monthly Press Release and Statistical Summaries and Monthly Sports Wagering Tax Return Form DGE-107 (as of 03/13/24).

**ATLANTIC CITY CASINO INDUSTRY  
TOTAL GAMING REVENUE**  
FOR THE YEARS ENDED DECEMBER 31, 2023 AND 2022

		Casino Win	Internet Gaming Win*	Sports Wagering Revenue**	Total Gaming Revenue
Bally's AC	2023	\$ 155,177,784	\$ 82,783,024	\$ 1,035,079	\$ 238,995,887
	2022	153,901,425	41,800,963	2,323,573	198,025,961
	(+/-)	0.8%	98.0%	-55.5%	20.7%
Borgata	2023	729,668,330	489,895,667	82,693,119	1,302,257,116
	2022	724,421,376	496,273,219	82,913,880	1,303,608,475
	(+/-)	0.7%	-1.3%	-0.3%	-0.1%
Caesars AC	2023	231,345,344	-	2,155,016	233,500,360
	2022	235,314,172	-	4,435,535	239,749,707
	(+/-)	-1.7%	-	-51.4%	-2.6%
CIENJ	2023	-	90,325,664	-	90,325,664
	2022	-	113,864,631	-	113,864,631
	(+/-)	-	-20.7%	-	-20.7%
Golden Nugget (a)	2023	146,108,980	524,786,685	947,789	671,843,454
	2022	148,831,314	431,733,397	1,285,365	581,850,076
	(+/-)	-1.8%	21.6%	-26.3%	15.5%
Hard Rock	2023	512,443,908	80,622,772	32,950,437	626,017,117
	2022	492,351,916	69,333,599	14,952,790	576,638,305
	(+/-)	4.1%	16.3%	120.4%	8.6%
Harrah's AC	2023	254,086,888	158,250	1,373,413	255,618,551
	2022	257,863,780	-	429,602	258,293,382
	(+/-)	-1.5%	N/A	219.7%	-1.0%
Ocean Casino	2023	414,992,536	54,443,957	3,346,519	472,783,012
	2022	356,825,403	29,822,515	2,756,581	389,404,499
	(+/-)	16.3%	82.6%	21.4%	21.4%
Resorts	2023	163,544,223	-	80,581	163,624,804
	2022	167,338,333	-	846,770	168,185,103
	(+/-)	-2.3%	-	-90.5%	-2.7%
Resorts Digital	2023	-	507,767,534	314,453,396	822,220,930
	2022	-	393,311,352	153,253,404	546,564,756
	(+/-)	-	29.1%	105.2%	50.4%
Tropicana AC	2023	240,548,435	92,958,504	32,634,488	366,141,427
	2022	248,775,991	86,556,099	30,524,031	365,856,121
	(+/-)	-3.3%	7.4%	6.9%	0.1%
<b>INDUSTRY TOTALS</b>	2023	<b>\$ 2,847,916,428</b>	<b>\$ 1,923,742,057</b>	<b>\$ 471,669,837</b>	<b>\$ 5,243,328,322</b>
	2022	<b>\$ 2,785,623,710</b>	<b>\$ 1,662,695,775</b>	<b>\$ 293,721,531</b>	<b>\$ 4,742,041,016</b>
	(+/-)	<b>2.2%</b>	<b>15.7%</b>	<b>60.6%</b>	<b>10.6%</b>

(a) Golden Nugget Online Gaming (GNOG) held a casino license from November 2020 to May 4, 2022 and operated the online gaming business of Golden Nugget during that period. Golden Nugget figures during that period include GNOG.

\* Excludes Sports Wagering.

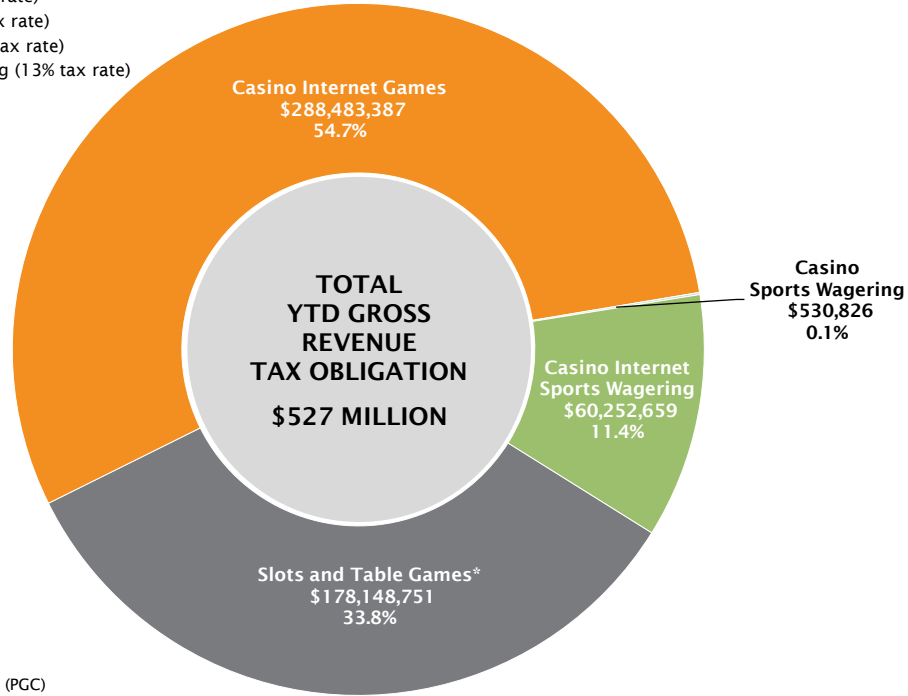
\*\* Sports Wagering Revenue is not Win. Does not include revenue from racetracks.

Source of data: Quarterly Financial Reports — Annual Filings Form DGE-301A (as of 07/18/24), Monthly Internet Gross Revenue Reports Form DGE-105, and Monthly Sports Wagering Tax Return Form DGE-107 (as of 01/16/24).



## TOTAL GROSS REVENUE TAX OBLIGATION FOR THE CASINO REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2023

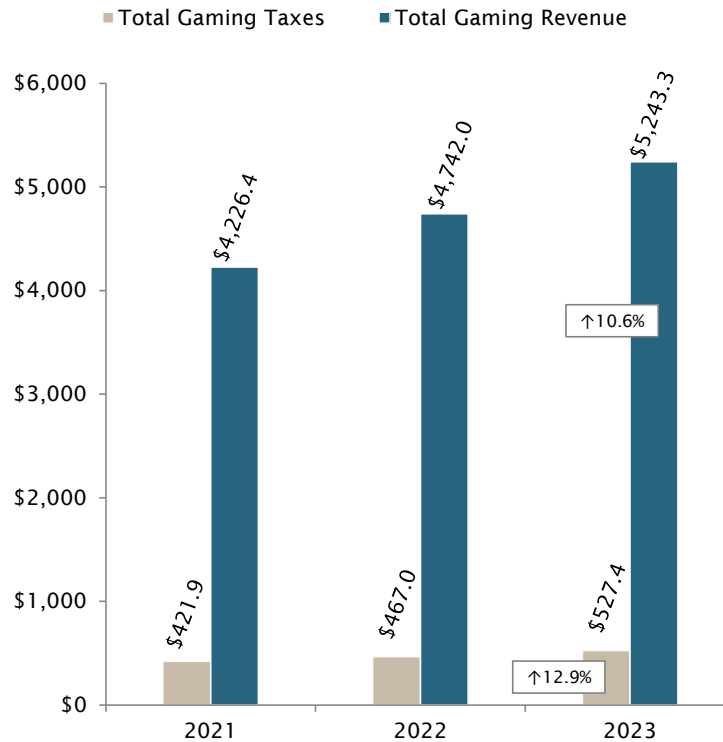
- Slots and Table Games (8% tax rate)
- Casino Internet Games (15% tax rate)
- Casino Sports Wagering (8.5% tax rate)
- Casino Internet Sports Wagering (13% tax rate)



\* Reflects Promotional Gaming Credit (PGC) Deduction for PGC's wagered on slot machines, table games, and Internet games.

Source of data: DGE Monthly Press Release and Statistical Summaries (as of 01/16/24).

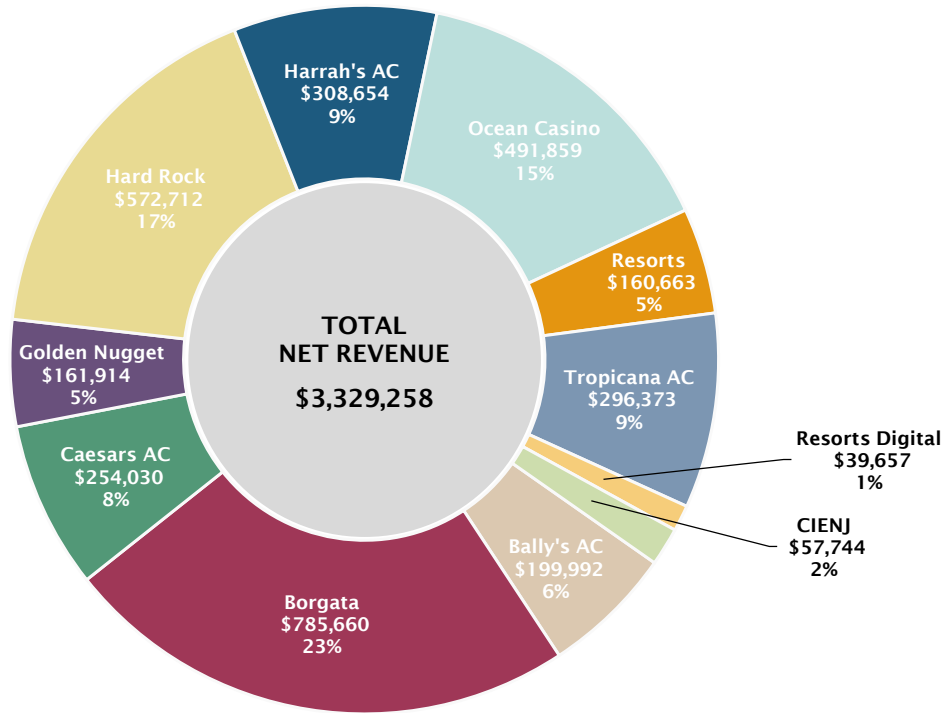
## ATLANTIC CITY CASINO INDUSTRY GAMING TAXES AND REVENUE (a) FOR THE THREE YEARS ENDED DECEMBER 31, 2023 (\$ IN MILLIONS)



(a) Totals exclude racetracks.

Source of data: Quarterly Financial Reports — Annual Filings Form DGE-301A (as of 07/18/24) and Monthly Press Releases and Statistical Summaries (as of 01/16/24).

**ATLANTIC CITY CASINO INDUSTRY  
NET REVENUE AND MARKET SHARE**  
FOR THE YEAR ENDED DECEMBER 31, 2023  
(*\$ IN THOUSANDS*)



Note: Net Revenue reflects casino revenue (less all promotional allowances), plus rooms, food, beverage, and other revenues.

Source of data: Quarterly Financial Reports Form DGE-210 (as of 04/26/24).

**GROSS OPERATING PROFIT**

Earnings before interest, taxes, depreciation, amortization, charges from affiliates, and other miscellaneous items. It is a widely-accepted measure of profitability in the Atlantic City gaming industry.

Notes contained in each casino licensee's quarterly reports are an integral part of the financial results. Valid comparisons cannot be made without using this information.

In CY 2023, Gross Operating Profit was **\$780.7 million**, a decrease of **\$33.5 million** or **4.1%** from 2022.

Note: Prior year figure includes amendments made after the release of the 2022 Annual Report.

Amendments are available at: <https://www.nj.gov/oag/ge/docs/Financials/QuarterlyFinRpt2022/amendmentslist4thqtr2022.pdf>

Quarterly reports are available at: <https://www.njoag.gov/about/divisions-and-offices/division-of-gaming-enforcement-home/financial-and-statistical-information/quarterly-financial-reports/>

**ATLANTIC CITY CASINO INDUSTRY  
NET REVENUE**  
FOR THE THREE YEARS ENDED DECEMBER 31, 2023  
(*\$ IN MILLIONS*)



Source of data: DGE Quarterly Press Releases & Statistical Summaries (as of 04/08/24).

# ATLANTIC CITY CASINO INDUSTRY INCOME STATEMENT REVENUE BY PERCENTAGE

FOR THE YEAR ENDED DECEMBER 31, 2023

(ALL \$ FIGURES EXCEPT PROMOTIONAL EXPENSES IN THOUSANDS)

	Bally's AC		Borgata		Caesars AC		Caesars Interactive Entertainment NJ	
	Revenue	% of Net Revenue	Revenue	% of Net Revenue	Revenue	% of Net Revenue	Revenue	% of Net Revenue
Casino (a)	\$ 117,977	59.0%	\$ 433,470	55.2%	\$ 117,573	46.3%	\$ 44,944	77.8%
Rooms	48,590	24.3%	136,217	17.3%	60,307	23.7%	-	0.0%
Food and Beverage (b)	24,087	12.0%	150,383	19.1%	56,046	22.1%	-	0.0%
Other (c)	9,338	4.7%	65,590	8.3%	20,104	7.9%	12,800	22.2%
<b>NET REVENUE</b>	<b>\$ 199,992</b>		<b>\$ 785,660</b>		<b>\$ 254,030</b>		<b>\$ 57,744</b>	
<b>TOTAL PROMO ALLOWANCES (d)</b>	<b>\$92,137</b>		<b>\$319,442</b>		<b>\$113,308</b>		<b>\$22,943</b>	

	Golden Nugget		Hard Rock		Harrah's AC		Ocean Casino	
	Revenue	% of Net Revenue	Revenue	% of Net Revenue	Revenue	% of Net Revenue	Revenue	% of Net Revenue
Casino (a)	\$ 79,810	49.3%	\$ 244,843	42.8%	\$ 129,819	42.1%	\$ 228,975	46.6%
Rooms	17,355	10.7%	105,548	18.4%	95,494	30.9%	148,273	30.1%
Food and Beverage (b)	40,932	25.3%	107,579	18.8%	59,124	19.2%	80,769	16.4%
Other (c)	23,817	14.7%	114,742	20.0%	24,217	7.8%	33,842	6.9%
<b>NET REVENUE</b>	<b>\$ 161,914</b>		<b>\$ 572,712</b>		<b>\$ 308,654</b>		<b>\$ 491,859</b>	
<b>TOTAL PROMO ALLOWANCES (d)</b>	<b>\$48,494</b>		<b>\$216,848</b>		<b>\$121,069</b>		<b>\$199,487</b>	

	Resorts		Resorts Digital Gaming		Tropicana AC		INDUSTRY TOTALS	
	Revenue	% of Net Revenue	Revenue	% of Net Revenue	Revenue	% of Net Revenue	Revenue	% of Net Revenue
Casino (a)	\$ 104,922	65.3%	\$ 38,311	96.6%	\$ 138,625	46.8%	\$ 1,679,269	50.4%
Rooms	30,467	19.0%	-	0.0%	92,963	31.4%	\$ 735,214	22.1%
Food and Beverage (b)	17,598	11.0%	-	0.0%	38,214	12.9%	\$ 574,732	17.3%
Other (c)	7,676	4.8%	1,346	3.4%	26,571	9.0%	\$ 340,043	10.2%
<b>NET REVENUE</b>	<b>\$ 160,663</b>		<b>\$ 39,657</b>		<b>\$ 296,373</b>		<b>\$ 3,329,258</b>	
<b>TOTAL PROMO ALLOWANCES (d)</b>	<b>\$56,190</b>		<b>\$8,921</b>		<b>\$91,596</b>		<b>\$1,290,435</b>	

Note: May not foot due to rounding.

(a) Casino Revenue includes revenues generated from casino gaming and casino related activities including poker, Internet, sports wagering, and tournaments, less promotional allowances.

(b) Food & Beverage Revenue for casino owned outlets only.

(c) Other Revenue reflects concert and show tickets, casino-owned spa revenue, casino-owned retail sales, rental income, and other miscellaneous revenue sources.

(d) Promotional (promo) allowances are complimentary given away free in the normal course of the licensee's business.

**Promotional expenses** are complimentary not offered for sale to patrons in the normal course of a licensee's business. In 2023, promotional expenses totaled **\$123.4 million**.

Source of data: Quarterly Financial Reports Form DGE-210 (as of 04/26/24) and DGE-245 (as of 04/08/24).

# ATLANTIC CITY CASINO INDUSTRY EMPLOYMENT STATISTICS (a)

FOR THE THREE YEARS ENDED DECEMBER 31, 2023

CASINO	2023	2022	2021
Bally's AC	1,332	1,462	1,514
Borgata	4,478	4,504	4,004
Caesars AC †	2,514	2,561	2,300
Golden Nugget ‡	1,347	1,358	1,517
Hard Rock	3,518	3,448	3,442
Harrah's AC	2,388	2,441	2,497
Ocean Casino	3,430	3,285	2,777
Resorts †	1,556	1,643	1,593
Tropicana AC	2,080	2,094	2,155
<b>INDUSTRY TOTALS</b>	<b>22,643*</b>	<b>22,796</b>	<b>21,799</b>

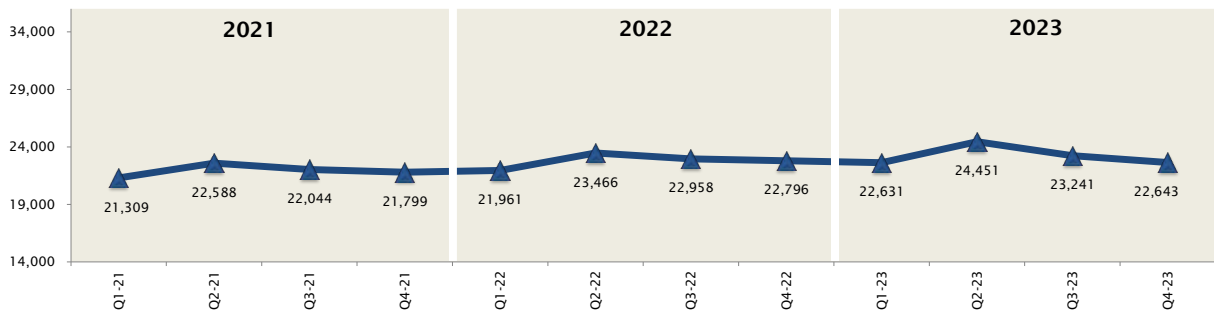
\*16,795 (74.2%) are full time employees, 2,124 (9.4%) are part time employees, and 3,724 (16.4%) are considered other employees. (Other includes seasonal employees and employees on extended leave).

† Caesars figures include Caesars Interactive Entertainment (CIEN) and Caesars Enterprise Services (CES) and Resorts figures include Resorts Digital.

‡ Golden Nugget Online Gaming (GNOG) held a casino license from November 2020 to May 4, 2022 and operated the online gaming business of Golden Nugget during that period. Golden Nugget figures during that period include GNOG.

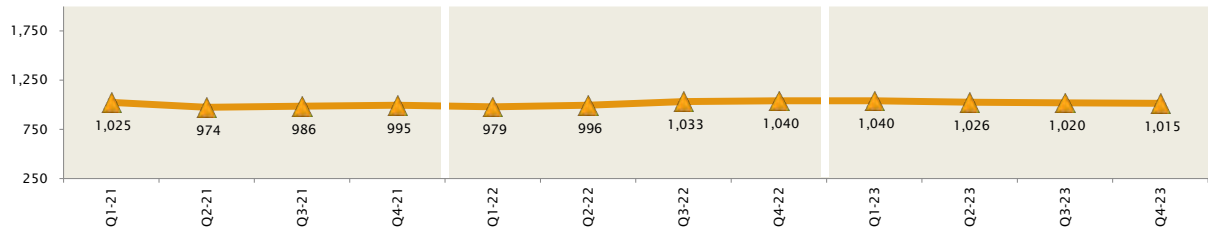
## ATLANTIC CITY CASINO INDUSTRY TOTAL EMPLOYEES AT QUARTER END (a)

2021 THROUGH 2023



## ATLANTIC CITY CASINO INDUSTRY KEY LICENSEES EMPLOYED AT QUARTER END (a)

2021 THROUGH 2023



Note: Totals include individuals that may be working in a position that does not require a key license.

(a) Totals exclude employees not directly employed by casino licensees such as employees of leased outlets, technical providers, and racetracks.

Source of data: Employment statistics provided by the casinos to the DGE.

# ATLANTIC CITY CASINO INDUSTRY — SALARIES AND WAGES

FOR THE THREE YEARS ENDED DECEMBER 31, 2023

(\$ IN THOUSANDS)

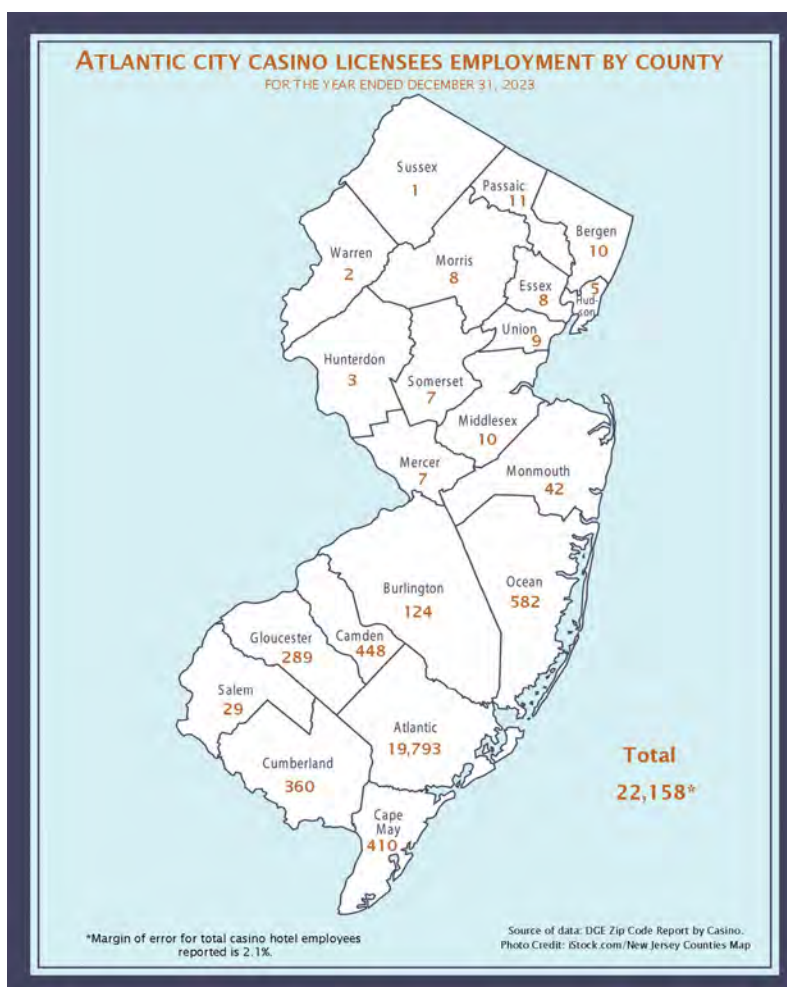
CASINO	2023	2022	2021
Bally's AC	\$ 44,489	\$ 44,100	\$ 42,996
Borgata	153,874	141,258	115,046
Caesars AC (a)	63,006	56,165	51,756
Golden Nugget (b)	45,502	42,337	39,220
Hard Rock	115,158	110,536	94,600
Harrah's AC (a)	67,934	62,863	59,668
Ocean Casino	110,653	90,344	71,826
Resorts/Resorts Digital Gaming	55,913	51,497	44,987
Tropicana AC (a)	64,134	59,576	58,806
<b>INDUSTRY TOTALS (c)</b>	<b>\$ 720,663</b>	<b>\$ 658,676</b>	<b>\$ 578,905</b>

(a) Totals exclude employees of Caesars Interactive Entertainment (CIENJ) and Caesars Enterprise Services (CES).

(b) Golden Nugget Online Gaming (GNOG) held a casino license from November 2020 to May 4, 2022 and operated the online gaming business of Golden Nugget during that period. Golden Nugget figures during that period include GNOG.

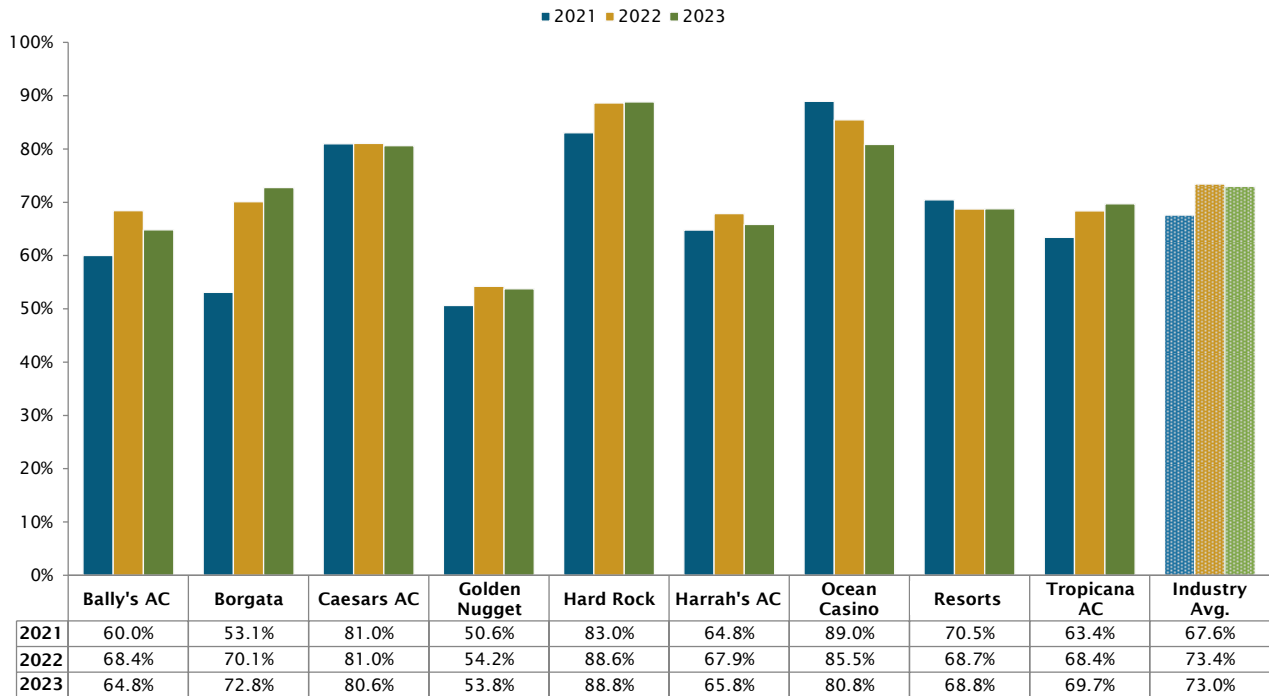
(c) Totals exclude employees not directly employed by casino licensees such as employees of leased outlets, technical providers, and racetracks.

Source of data: Quarterly Financial Reports — Annual Filings Form DGE-370 (as of 04/08/24).



## ATLANTIC CITY CASINO INDUSTRY — HOTEL OCCUPANCY RATES

2021-2023 YEARLY AVERAGES BY CASINO



## ATLANTIC CITY CASINO INDUSTRY HOTEL ROOM STATISTICS

FOR THE YEAR ENDED DECEMBER 31, 2023

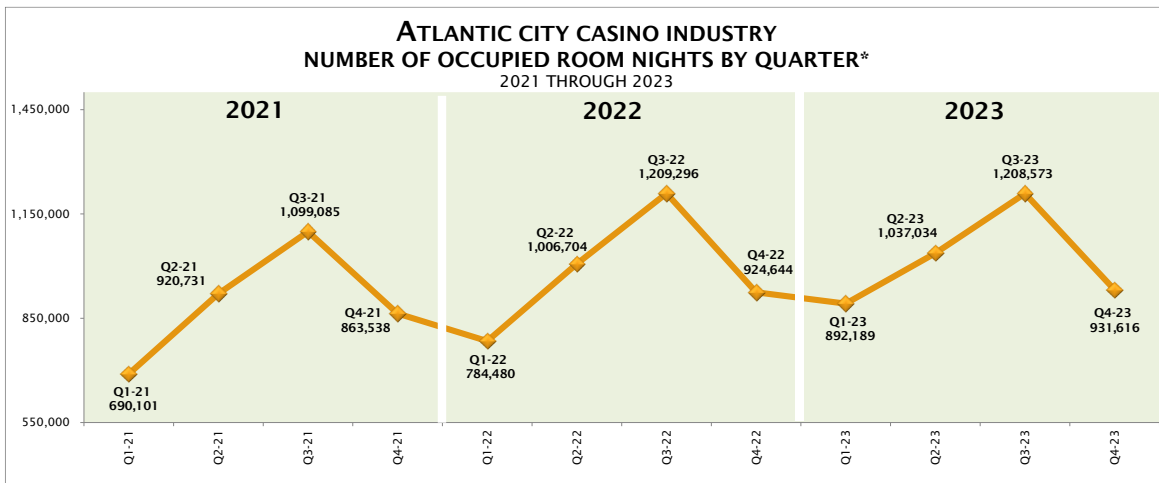
CASINO	# OF HOTEL ROOMS AT YEAR END	# OF AVAILABLE ROOM NIGHTS	AVERAGE RATE PER OCCUPIED ROOM
Bally's AC	1,205	439,825	\$170
Borgata	2,727	1,000,155	\$187
Caesars AC	1,136	395,702	\$189
Golden Nugget	717	261,705	\$123
Hard Rock	1,971	709,899	\$167
Harrah's AC	2,590	927,043	\$156
Ocean Casino	1,860	678,476	\$270
Resorts	942	343,830	\$129
Tropicana AC	2,364	819,043	\$163
<b>INDUSTRY TOTALS</b>	<b>15,512</b>	<b>5,575,678</b>	<b>\$181</b>

Source of data: DGE Quarterly Press Releases and Statistical Summaries (as of 04/08/24).

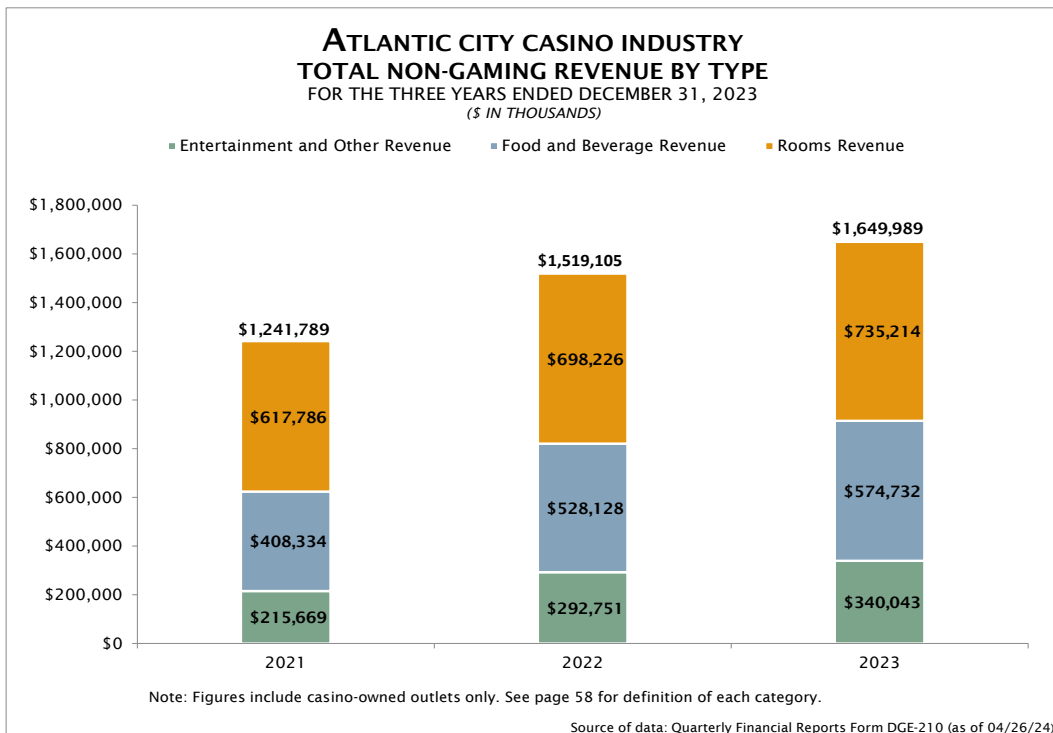
## ATLANTIC CITY CASINO INDUSTRY NUMBER OF OCCUPIED ROOM NIGHTS\*

FOR THE THREE YEARS ENDED DECEMBER 31, 2023

CASINO	2023	2022	2021
Bally's AC	285,166	270,655	245,073
Borgata	727,864	707,912	536,378
Caesars AC	319,019	315,183	299,816
Golden Nugget	140,739	141,907	132,470
Hard Rock	630,495	628,458	597,331
Harrah's AC	610,337	568,316	569,140
Ocean Casino	548,531	498,615	454,278
Resorts	236,408	236,323	242,294
Tropicana AC	570,853	557,755	496,675
<b>INDUSTRY TOTALS</b>	<b>4,069,412</b>	<b>3,925,124</b>	<b>3,573,455</b>



\*Includes complimentary rooms. Source of data: DGE Quarterly Press Releases and Statistical Summaries (as of 04/08/24).



## ATLANTIC CITY CASINO INDUSTRY NON-GAMING REVENUE BY LICENSEE

FOR THE YEARS ENDED DECEMBER 31, 2023 AND 2022  
(\$ IN THOUSANDS)

		Rooms	Food and Beverage (a)	Entertainment and Other	Total Non-Gaming Revenue
Bally's AC	2023	\$ 48,590	\$ 24,087	\$ 9,338	\$ 82,015
	2022	47,456	20,613	11,980	80,049
	(+/-)	2.4%	16.9%	-22.1%	2.5%
Borgata	2023	136,217	150,383	65,590	352,190
	2022	123,637	142,382	62,983	329,002
	(+/-)	10.2%	5.6%	4.1%	7.0%
Caesars AC	2023	60,307	56,046	20,104	136,457
	2022	57,550	46,715	17,448	121,713
	(+/-)	4.8%	20.0%	15.2%	12.1%
CIENJ	2023	-	-	12,800	12,800
	2022	-	-	10,020	10,020
	(+/-)	-	-	27.7%	27.7%
Golden Nugget (b)	2023	17,355	40,932	23,817	82,104
	2022	19,625	41,710	18,597	79,932
	(+/-)	N/A	N/A	N/A	N/A
GNOG (b)	2023	-	-	-	-
	2022	-	-	4,819	4,819
	(+/-)	-	-	N/A	N/A
Hard Rock	2023	105,548	107,579	114,742	327,869
	2022	99,363	101,607	88,467	289,437
	(+/-)	6.2%	5.9%	29.7%	13.3%
Harrah's AC	2023	95,494	59,124	24,217	178,835
	2022	92,077	55,387	21,776	169,240
	(+/-)	3.7%	6.7%	11.2%	5.7%
Ocean Casino	2023	148,273	80,769	33,842	262,884
	2022	132,507	71,253	25,661	229,421
	(+/-)	11.9%	13.4%	31.9%	14.6%
Resorts	2023	30,467	17,598	7,676	55,741
	2022	29,858	16,208	7,431	53,497
	(+/-)	2.0%	8.6%	3.3%	4.2%
Resorts Digital	2023	-	-	1,346	1,346
	2022	-	-	1,220	1,220
	(+/-)	-	-	10.3%	10.3%
Tropicana AC	2023	92,963	38,214	26,571	157,748
	2022	96,153	32,253	22,349	150,755
	(+/-)	-3.3%	18.5%	18.9%	4.6%
<b>INDUSTRY TOTALS</b>	2023	<b>\$ 735,214</b>	<b>\$ 574,732</b>	<b>\$ 340,043</b>	<b>\$ 1,649,989</b>
	2022	<b>\$ 698,226</b>	<b>\$ 528,128</b>	<b>\$ 292,751</b>	<b>\$ 1,519,105</b>
	(+/-)	<b>5.3%</b>	<b>8.8%</b>	<b>16.2%</b>	<b>8.6%</b>

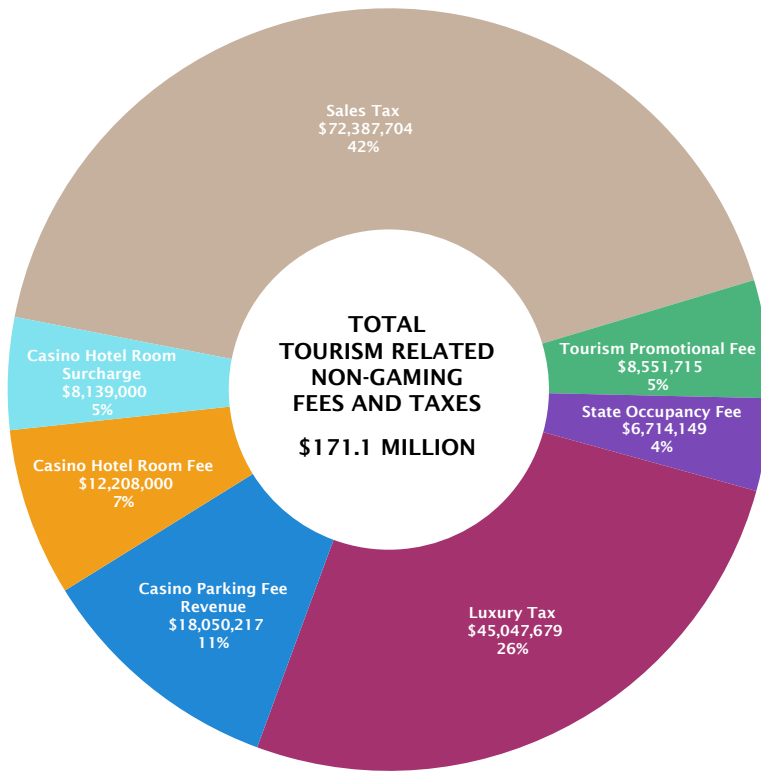
(a) Food and Beverage Revenue for casino owned outlets only.

(b) Golden Nugget Online Gaming (GNOG) held a casino license from November 2020 to May 4, 2022 and operated the online gaming business of Golden Nugget during that period.

Source of data: Quarterly Financial Reports Form DGE-210 (as of 04/26/24).



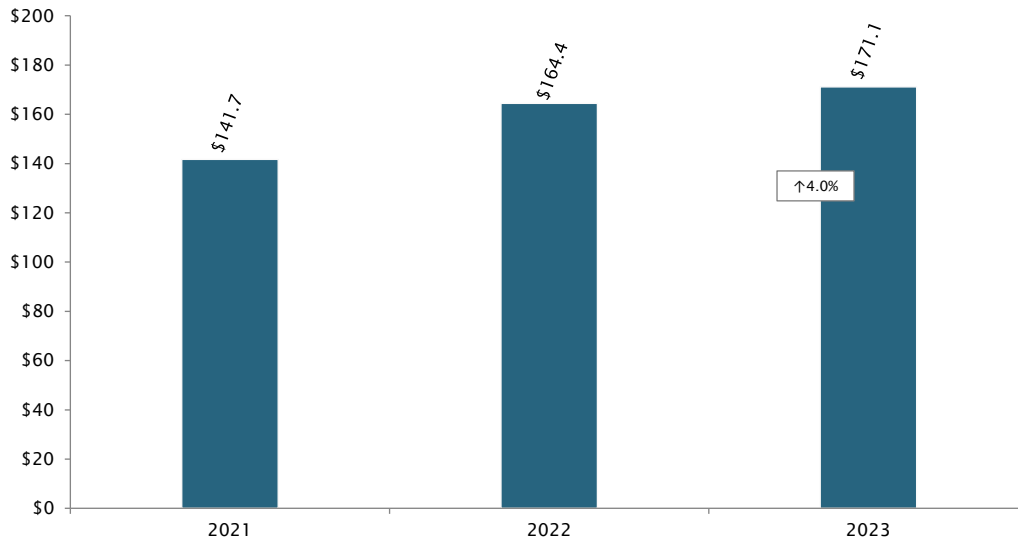
**ATLANTIC CITY/COUNTY  
TOURISM RELATED NON-GAMING FEES AND TAXES  
FOR THE YEAR ENDED DECEMBER 31, 2023**



Note: See pages 65-71 for details and a description of each fee and tax.

Source of data: State of New Jersey Department of the Treasury, Division of Taxation, and DGE Taxes and Fees Source Report.

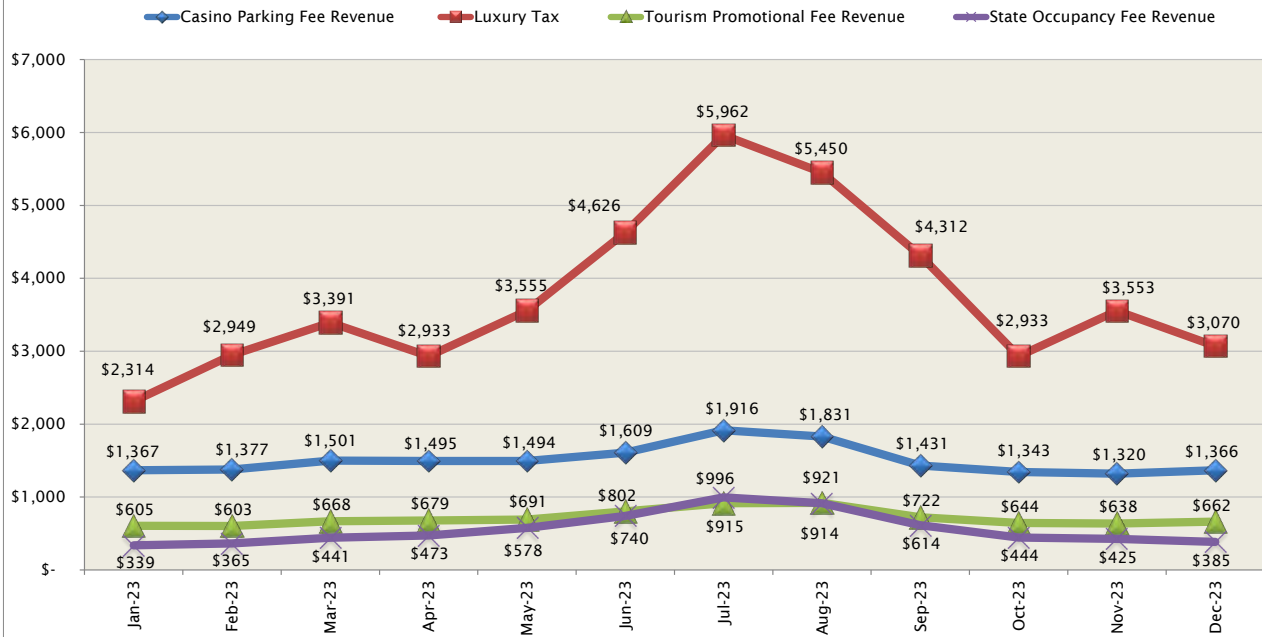
**ATLANTIC CITY/COUNTY  
TOURISM RELATED NON-GAMING FEES AND TAXES (a)  
FOR THE THREE YEARS ENDED DECEMBER 31, 2023  
(\$ IN MILLIONS)**



(a) Non-Gaming Fees and Taxes includes revenues from Sales Tax, Tourism Promotional Fee, Atlantic County State Occupancy Fee, Luxury Tax, Casino Parking Fee, Casino Hotel Room Fee, and, as of March 1, 2022, Casino Hotel Room Surcharge.

Source of data: State of New Jersey Department of the Treasury, Division of Taxation, and DGE Taxes and Fees Source Report.

**ATLANTIC CITY**  
**CASINO PARKING FEE REVENUE, LUXURY TAX, TOURISM PROMOTIONAL FEE REVENUE,**  
**AND HOTEL/MOTEL TOTAL STATE OCCUPANCY FEE REVENUE**  
 FOR THE YEAR ENDED DECEMBER 31, 2023  
 (\$ IN THOUSANDS)



Source of data: State of New Jersey Department of the Treasury.

**ATLANTIC CITY CASINO INDUSTRY**  
**PARKING SPACE TOTALS**

FOR THE YEAR ENDED DECEMBER 31, 2023

Bally's AC	2,630
Borgata	6,433
Caesars AC	5,364
Golden Nugget	2,690
Hard Rock	6,327
Harrah's AC	5,728
Ocean Casino	7,184
Resorts	1,834
Tropicana AC	5,210
<b>INDUSTRY TOTALS</b>	<b>43,400</b>

Parking spaces provided by the casinos to the CCC.

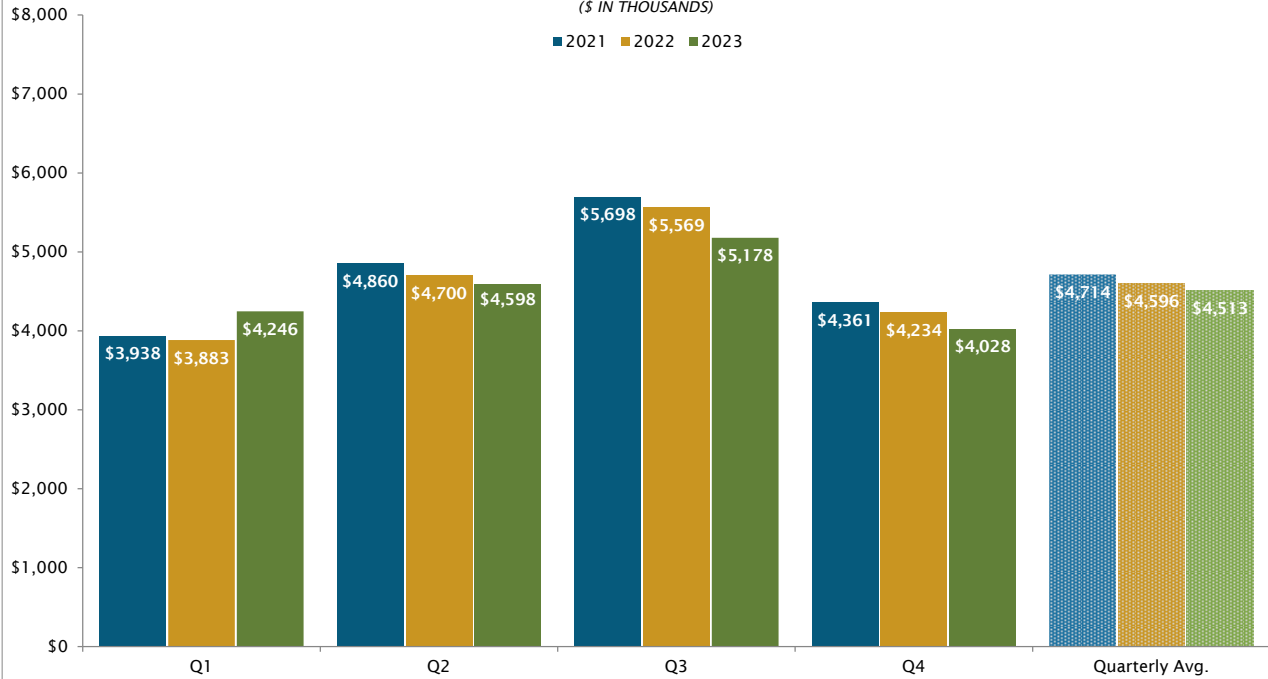
**CASINO PARKING FEE**

**\$3.00 per day** imposed on each occupied casino parking space. **\$0.50** is allocated to the **Casino Revenue Fund** to benefit the aged and disabled citizens of New Jersey. **\$2.50** is allocated to the **Casino Reinvestment Development Authority** for purposes restricted by statute, including the service of bonds and for the benefit of Atlantic City.

The \$3.00 parking fee is not subject to sales tax. Any amount collected in excess of \$3.00 is subject to sales tax.

## ATLANTIC CITY CASINO INDUSTRY CASINO PARKING FEE REVENUE

QUARTERLY TOTALS 2021 THROUGH 2023  
(*\$ IN THOUSANDS*)



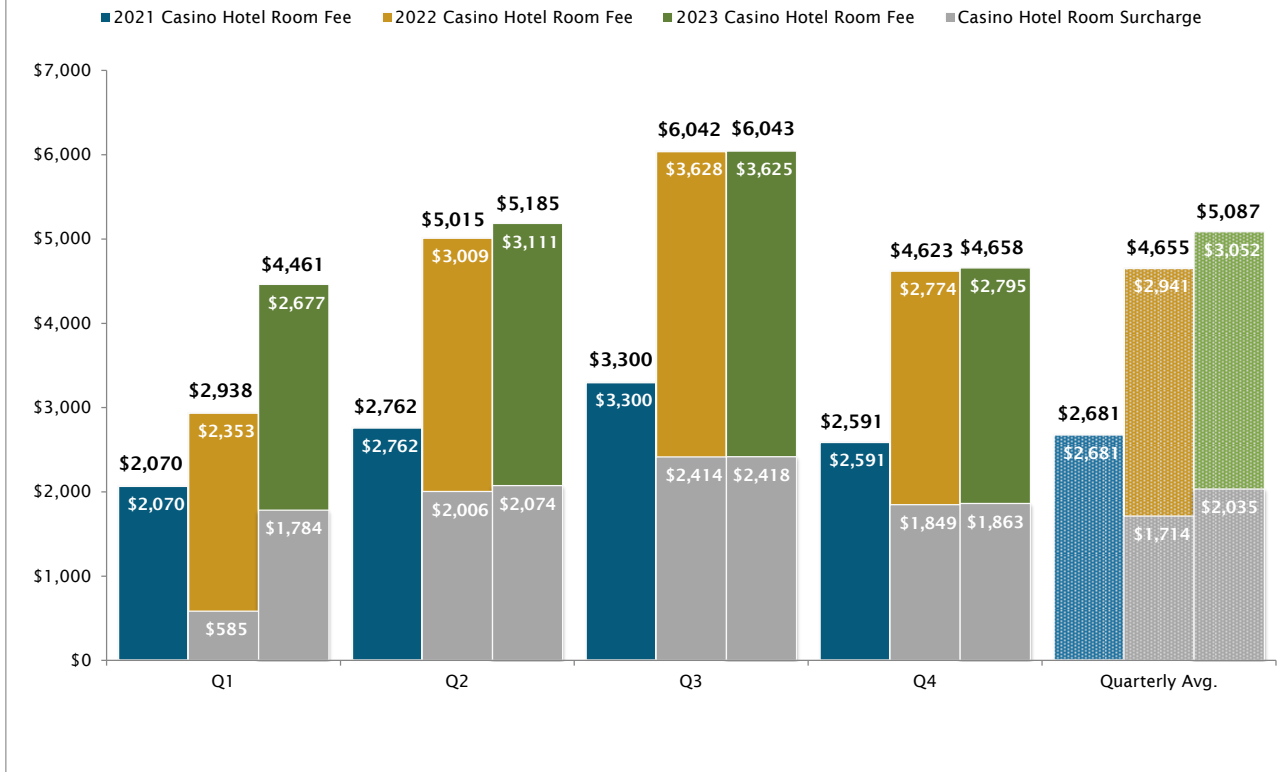
## ATLANTIC CITY CASINO INDUSTRY CASINO PARKING FEE REVENUE

FOR THE THREE YEARS ENDED DECEMBER 31, 2023

MONTH	2023	2022	2021
January	\$ 1,366,917	\$ 1,126,758	\$ 1,319,319
February	1,377,174	1,334,478	1,156,149
March	1,501,422	1,421,448	1,462,446
April	1,494,705	1,496,916	1,500,189
May	1,493,916	1,584,270	1,634,136
June	1,609,236	1,618,365	1,725,240
July	1,915,848	1,993,794	2,034,084
August	1,831,263	1,938,228	1,994,460
September	1,431,327	1,637,307	1,669,605
October	1,342,832	1,510,716	1,585,872
November	1,319,941	1,370,208	1,419,840
December	1,365,636	1,353,438	1,355,556
<b>INDUSTRY TOTALS</b>	<b>\$18,050,217</b>	<b>\$18,385,926</b>	<b>\$18,856,896</b>

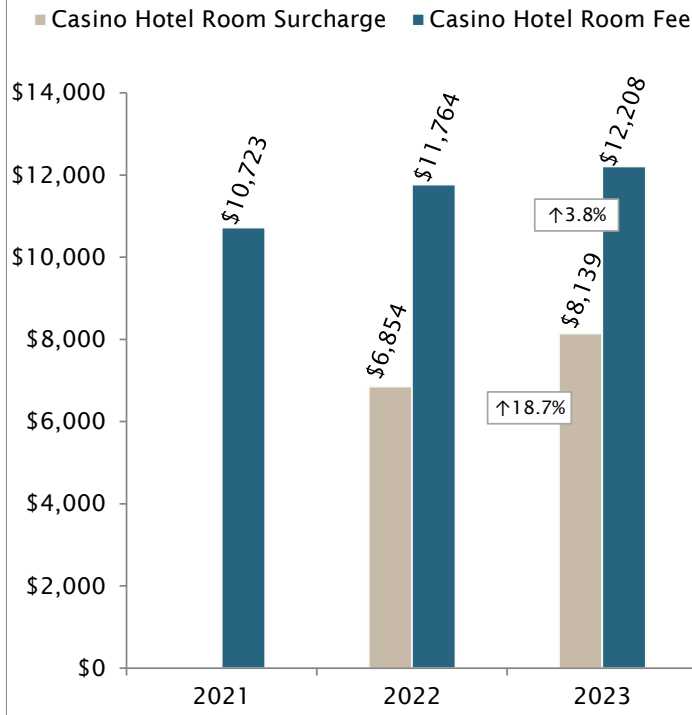
## ATLANTIC CITY CASINO HOTEL ROOM FEE AND SURCHARGE

QUARTERLY TOTALS 2021 THROUGH 2023  
(\$ IN THOUSANDS)



## ATLANTIC CITY CASINO HOTEL ROOM FEE AND SURCHARGE

FOR THE THREE YEARS ENDED DECEMBER 31, 2023  
(\$ IN THOUSANDS)



### CASINO HOTEL ROOM FEE

**\$3 per occupied casino hotel room.**

Following the satisfaction of debt service on CRDA Hotel Room Fee Revenue bonds, **\$2.00** of each \$3.00 Hotel Room Fee is deposited into the **Casino Revenue Fund** and **\$1.00** is distributed to **CRDA**.

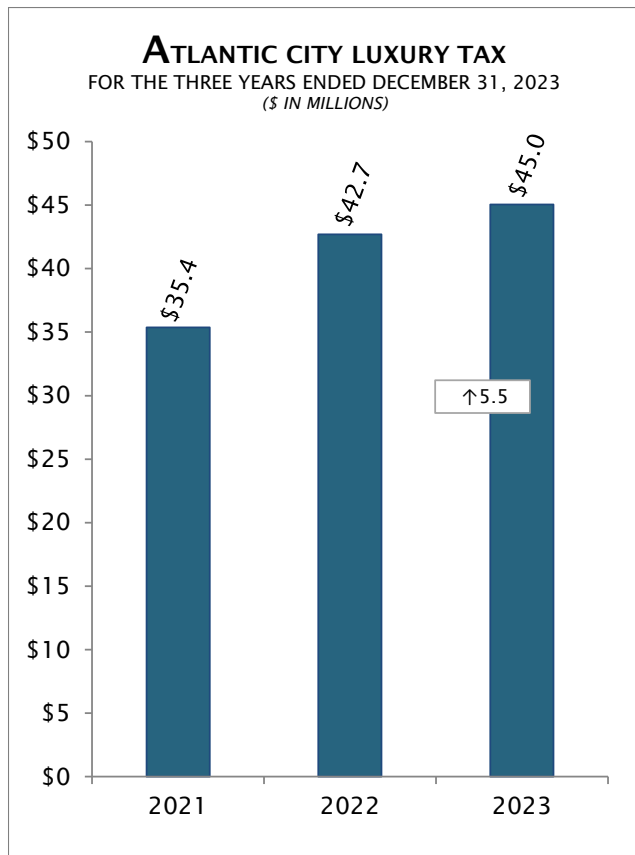
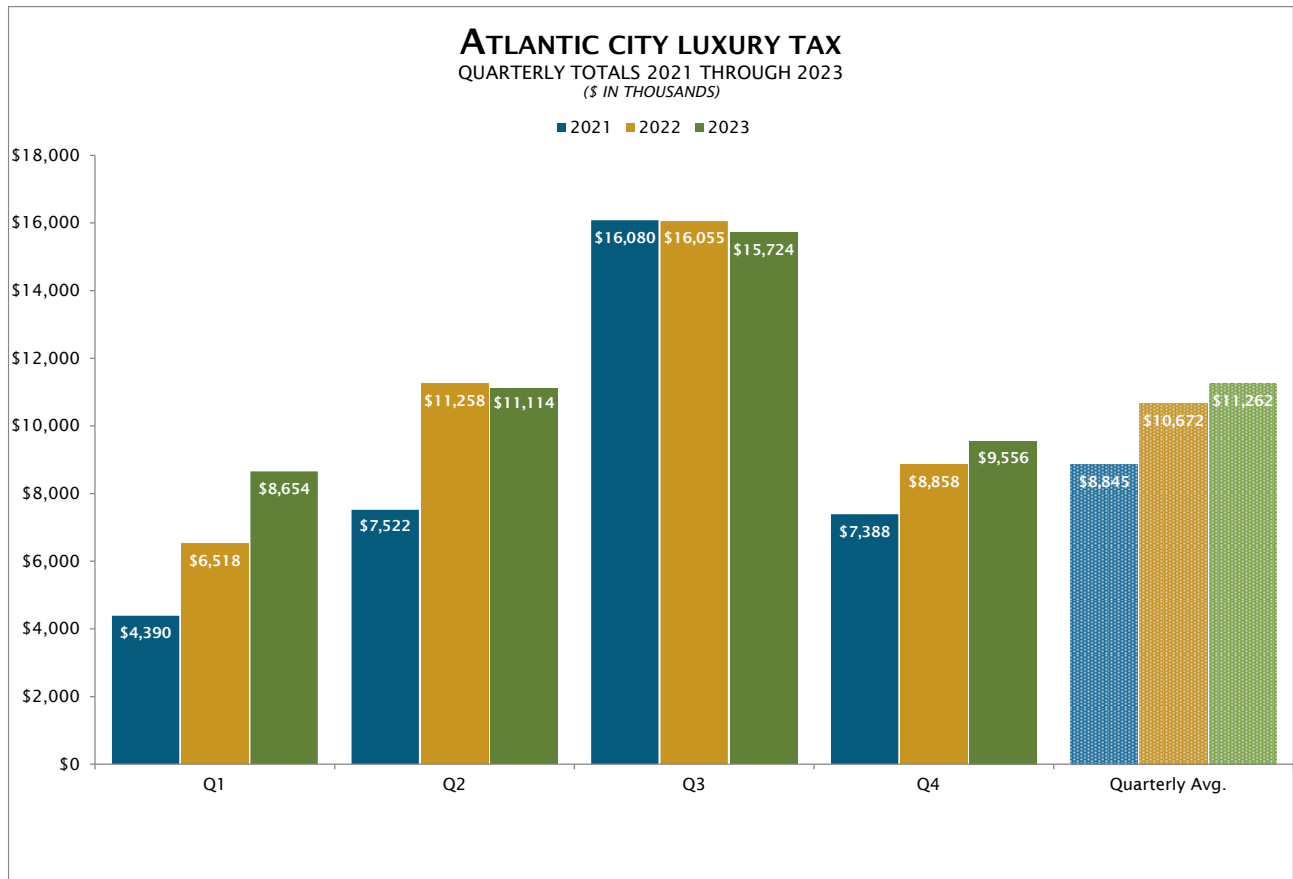
### CASINO HOTEL ROOM SURCHARGE

**\$2 per occupied casino hotel room.**

Effective March 1, 2022, Casino Hotel Room Surcharge is imposed to fund **public safety services** in Atlantic City.

P.L. 2021, c.497.

Source of data: DGE Taxes and Fees Source Report (as of 02/26/24) and State of New Jersey Department of the Treasury.



### LUXURY TAX

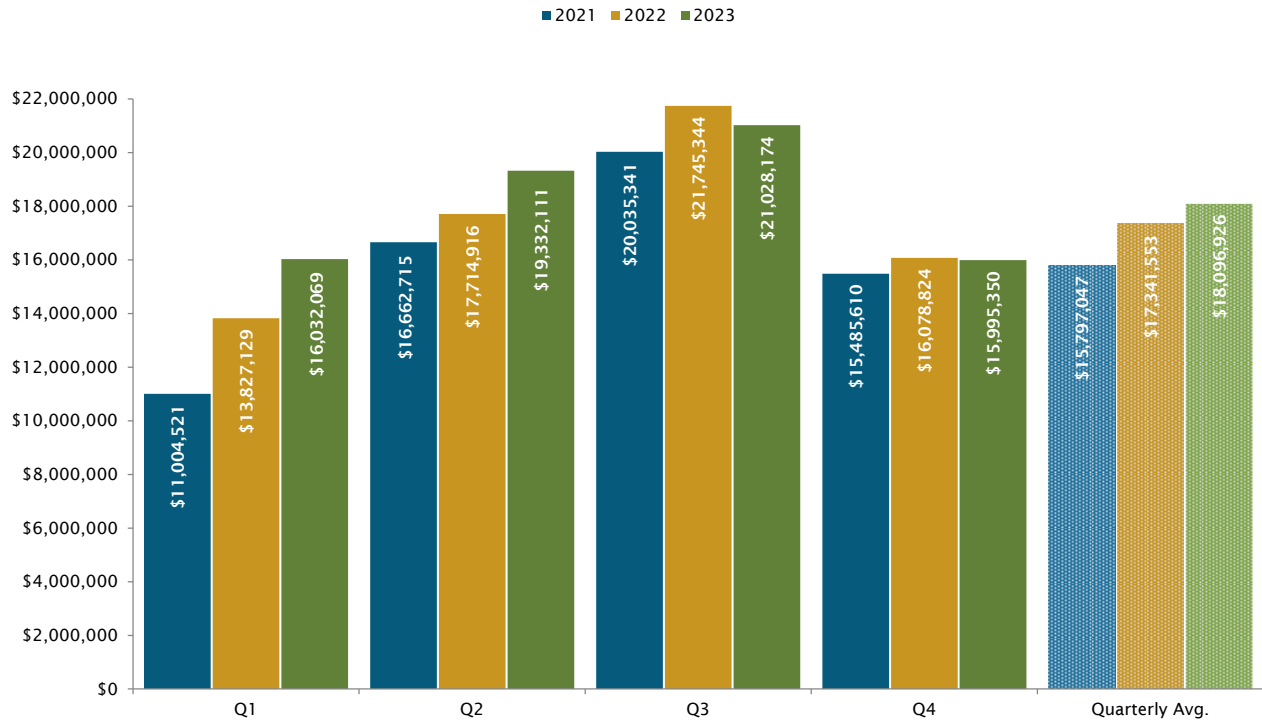
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**3% of the cost of alcoholic beverages and 9% of the cost of all other taxable sales** (i.e. cover and entertainment charges, room rentals, rentals of beach chairs, cabanas, rolling chairs, and tickets of admission within Atlantic City).

The maximum combined Atlantic City Luxury Tax rate and New Jersey State Sales Tax rate (excluding the State Occupancy Fee) may not exceed 12.625%. The Sales Tax rate is reduced to 3.625% on items subject to the 9% Luxury Tax.

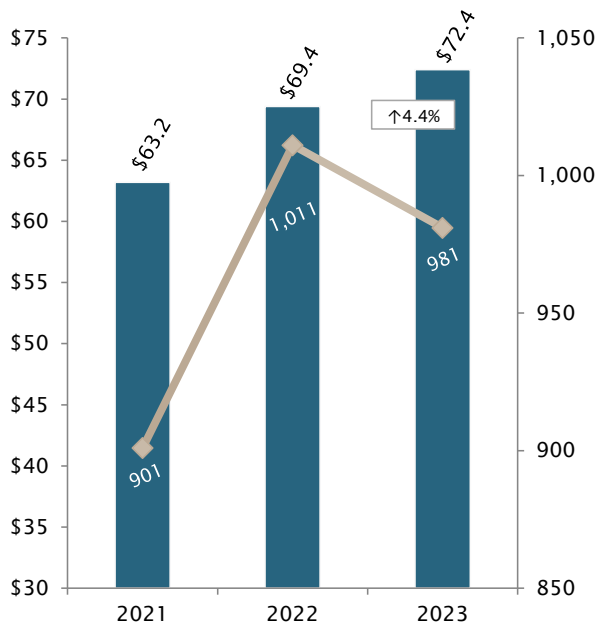
Source of data: State of New Jersey Department of the Treasury.

### ATLANTIC CITY SALES TAX REVENUE QUARTERLY TOTALS 2021 THROUGH 2023



### ATLANTIC CITY TOTAL SALES TAX REVENUE (left) AND TOTAL BUSINESS ENTITIES (right) FOR THE THREE YEARS ENDED DECEMBER 31, 2023 (\$ IN MILLIONS)

■ Total Sales Tax Revenue — Total Business Entities



Note: Sales tax revenue is not inflation adjusted. As a result, short-term inflation changes may impact comparability.

### ATLANTIC CITY AVERAGE SALES TAX REVENUE PER BUSINESS ENTITY

FOR THE THREE YEARS ENDED DECEMBER 31, 2023

#### Average Revenue

2021	\$ 70,131
2022	\$ 68,611
2023	\$ 73,790

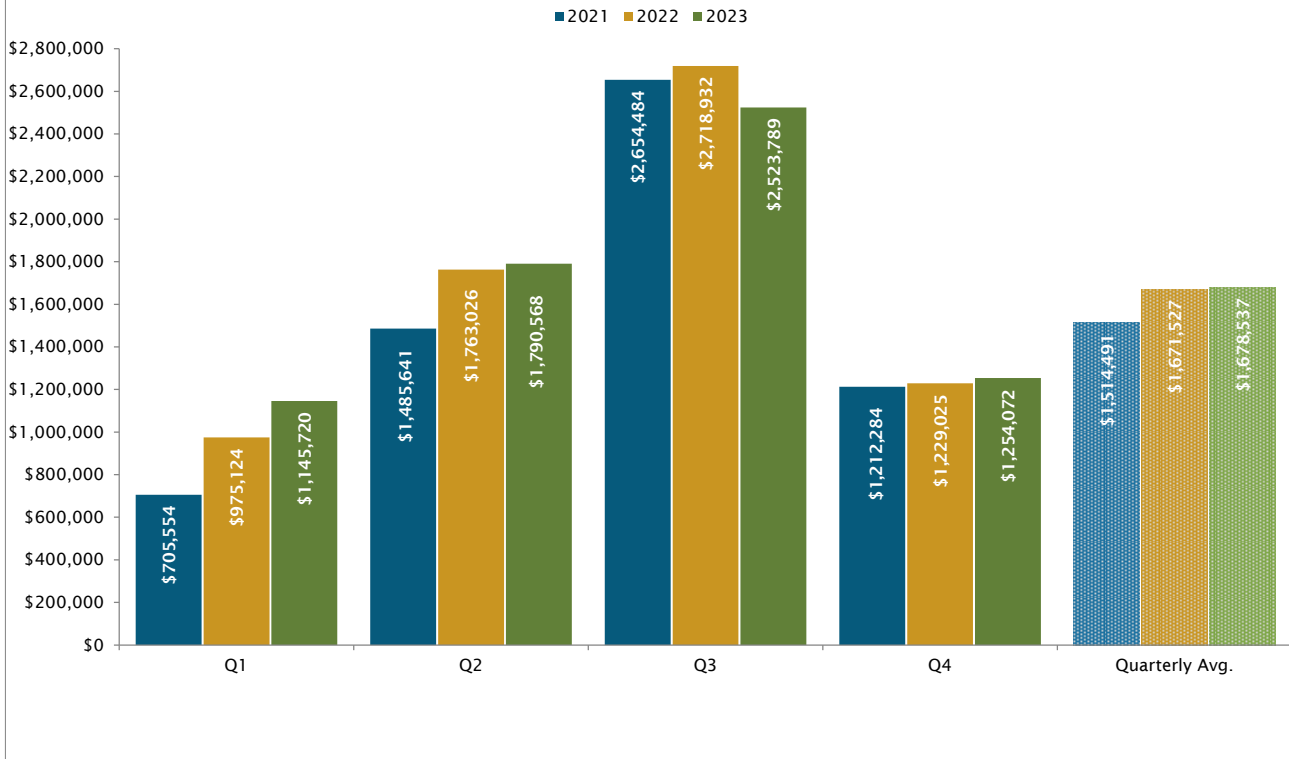
### SALES TAX RATE 6.625%

Sales Tax Revenue does not typically include business entities that have Atlantic City locations but are primarily based outside of Atlantic City. Total number of business entities represents Atlantic City-based business entities active at any time during the year.

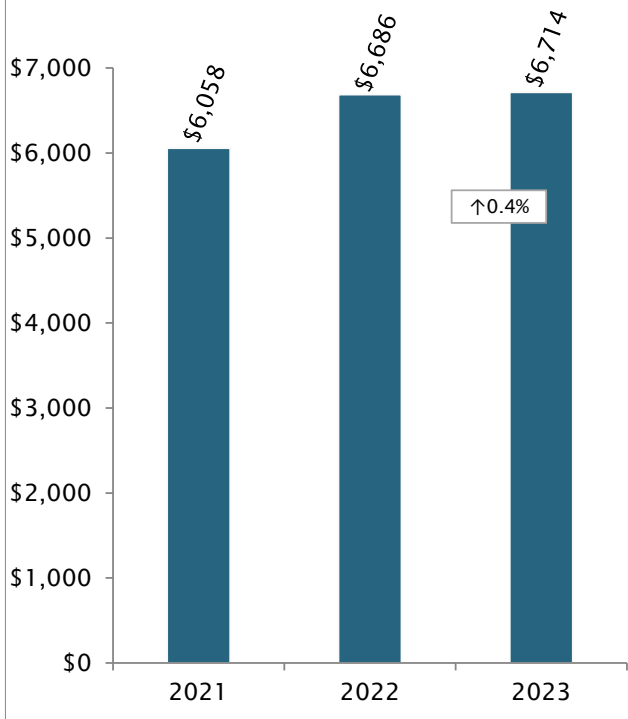
Source of data: State of New Jersey Department of the Treasury, Division of Taxation (City Code 0102).

## ATLANTIC COUNTY HOTEL/MOTEL STATE OCCUPANCY FEE TOTAL STATE OCCUPANCY FEE REVENUE

QUARTERLY TOTALS 2021 THROUGH 2023



### ATLANTIC COUNTY STATE OCCUPANCY FEE REVENUE FOR THE THREE YEARS ENDED DECEMBER 31, 2023 (\$ IN THOUSANDS)

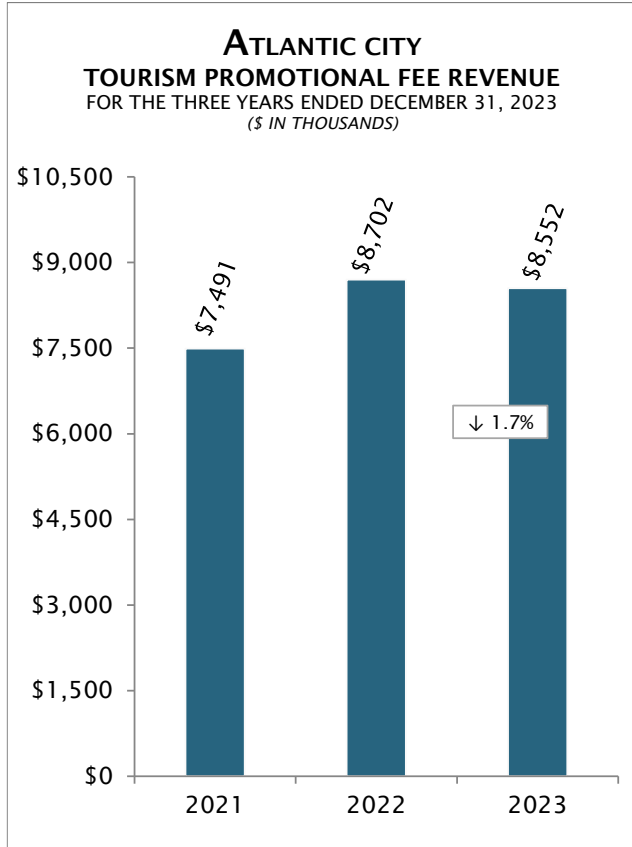
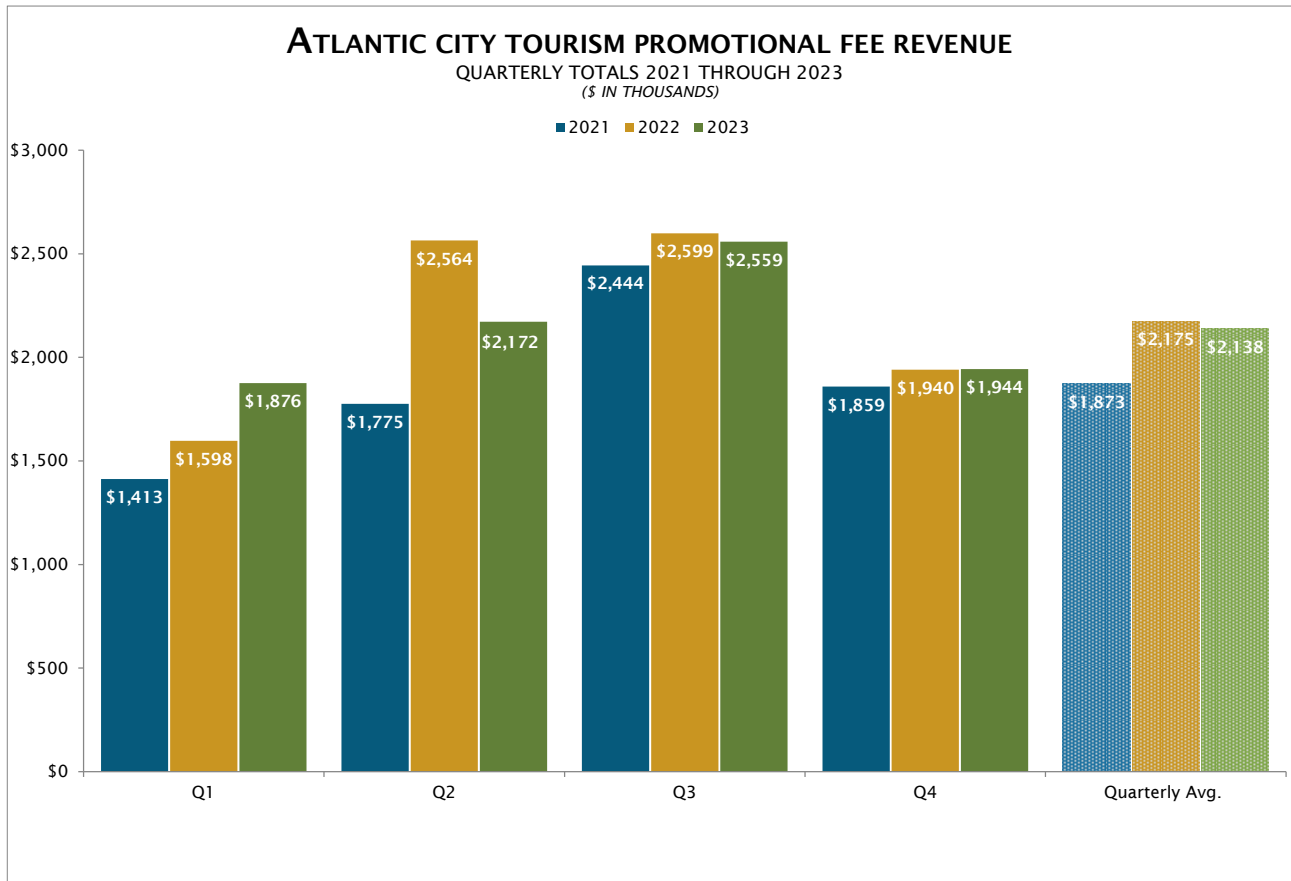


### STATE OCCUPANCY FEE

**1% for Atlantic City.** The State Occupancy Fee is imposed on room rentals that are subject to New Jersey Sales Tax and is in addition to the Sales Tax. The general State Occupancy Fee rate is 5% and the Municipal Occupancy Tax is less than or equal to 3%. Transient accommodations and short term rentals are subject to the State Occupancy Tax.

Atlantic City is prohibited from enacting Municipal Occupancy Tax given that other local taxes are imposed (luxury and tourism promotional taxes).

Source of data: State of New Jersey Department of the Treasury, Division of Taxation - Hotel/Motel Information County Totals Reports (County Code 01).



### TOURISM PROMOTIONAL FEE

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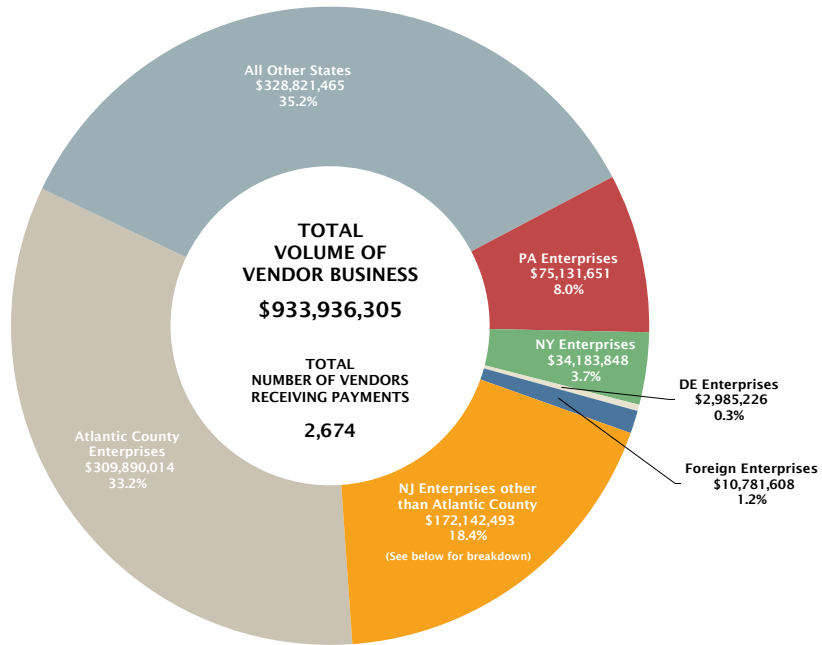
**\$2 per occupied casino hotel room and \$1 per occupied non-casino hotel/motel room in Atlantic City.** Proceeds are appropriated to a special fund held by the convention center operating authority exclusively for the purpose of promoting tourism, conventions, resorts, and casino gaming.

Source of data: State of New Jersey Department of the Treasury.



## ATLANTIC CITY CASINO INDUSTRY TOTAL VOLUME OF VENDOR BUSINESS\* FOR THE YEAR ENDED DECEMBER 31, 2023

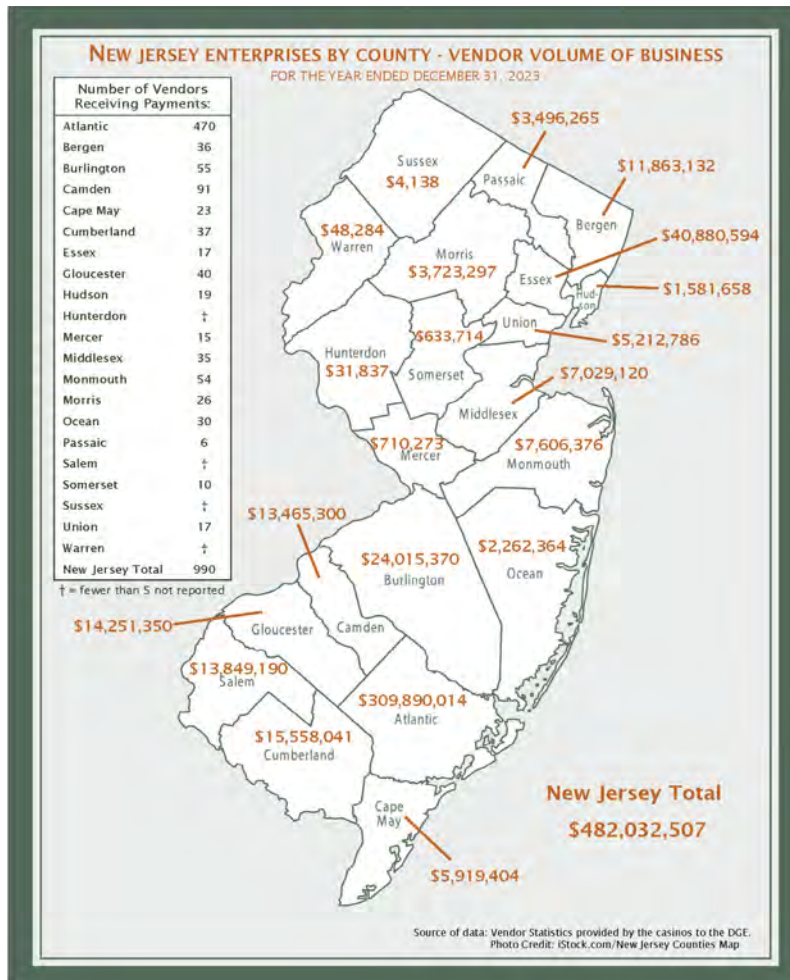
- Atlantic County Enterprises
- All Other States
- PA Enterprises
- NY Enterprises
- DE Enterprises
- Foreign Enterprises
- NJ Enterprises other than Atlantic County



\*Volume of Business represents only those monies paid by casino licensees for goods and services including disbursements to subcontractors. This figure does not include such payments as governmental taxes, fines and fees, charitable contributions, guest losses, and court garnishments.

Numbers reflect the states in which offices serving hotel/casinos are located and may not be the states in which the enterprises are incorporated or have a home office.

Source of data: Vendor Statistics provided by the casinos to the DGE.



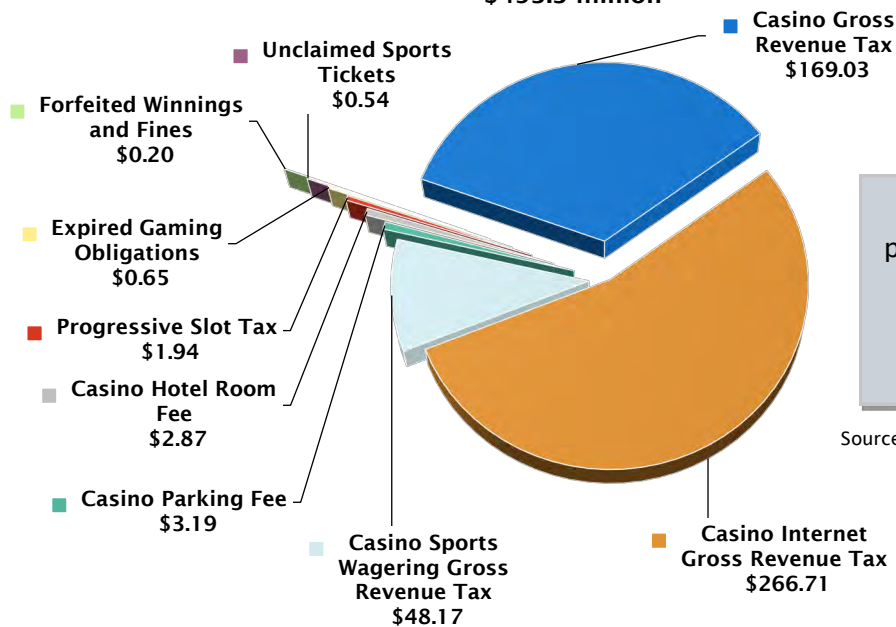
# CASINO REVENUE FUND

Funding is generated through five casino related taxes and five casino related fees. New Jersey casinos pay the state the following taxes: 15% on Internet gross revenues (excluding sports wagering); 8% on casino gross revenues; 8.5% on sports wagering gross revenue; and 13% on Internet sports wagering gross revenue. Taxes from gross revenues are appropriated to the Casino Revenue Fund (CRF) for the benefit of New Jersey’s aged and disabled citizens. Specific appropriations are detailed on the Casino Revenue Fund Advisory Commission’s website. Gross gaming revenue is the amount won from gamblers after all payouts are made. For the purpose of calculating taxable gross revenue, casino licensees received an annual deduction, at a rate of 8%, for casino, Internet, and sports wagering promotional gaming credits redeemed by patrons in excess of \$90 million (based on statutory changes, the \$90 million threshold shall not apply for the 24 month period beginning January 1, 2022).

The responsibility for administering these taxes and fees resides with the Division of Gaming Enforcement, Division of Taxation, and the Casino Control Commission.

- Gross Revenue Tax includes audit assessments, penalties, interest, and other adjustments. In December 2021, the Casino Control Act was amended to allow for a one-year industry wide \$18.1 million credit against the 8% Gross Revenue Tax in monthly installments (March 2022 through February 2023).
- Casino Parking Fee: Casinos remit a fee of \$3.00 per day for each occupied casino parking space. In FY 23, \$0.50 of the parking fee revenue was allocated to the CRF and \$2.50 was allocated to the Casino Reinvestment Development Authority (CRDA) for statutorily restricted projects and the benefit of Atlantic City.
- Casino Room Fee: Casinos remit \$3.00 per day for each occupied hotel room. In FY 23, \$1.00 was allocated to the CRDA and \$2.00 was allocated to the CRF with a portion used to fund debt service on hotel expansion bonds.
- Multi-Casino Progressive Slot Tax: An 8% tax on casino service industry enterprise multi-casino progressive slot revenue.
- Expired Obligations: Casinos remit a percentage of each expired gaming obligation and a percentage of each unclaimed sports pool wager.
- Forfeited Winnings: Winnings of underage gamblers or excluded persons are subject to forfeiture. Forfeitures under \$100,000 are split equally between CRF and compulsive gambling programs. For forfeitures over \$100,000, compulsive gambling programs receive \$50,000 and the balance is allocated to the CRF.
- Fines: The first \$600,000 in penalties collected each fiscal year is paid to the General Fund for compulsive gambling programs and any remainder is allocated to the CRF.

**Total Taxes and Fees Deposited Into Casino Revenue Fund for FY 2023:**  
\$493.3 million



Since 1978 casinos have paid in taxes and fees to the Casino Revenue Fund

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**More than \$12.2 billion**

Source of data: DGE Casino Revenue Fund Taxes and Fees Source Report (as of 07/31/24).

# INDEPENDENT AUDITOR'S REPORT

Available at:

[https://www.nj.gov/treasury/omb/publications/23fr/  
NJFRFY2023Complete.pdf](https://www.nj.gov/treasury/omb/publications/23fr/NJFRFY2023Complete.pdf)



# The State of New Jersey ANNUAL COMPREHENSIVE FINANCIAL REPORT



FOR THE FISCAL YEAR ENDED  
JUNE 30, 2023

PHILIP D. MURPHY, GOVERNOR  
TAHESHA L. WAY, LT. GOVERNOR

## VISION

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*Build on our reputation as a leader in gaming regulation in an environment of efficiency, and be a key partner and catalyst in promoting the general welfare, health, and prosperity of Atlantic City, the Greater Atlantic City Region, and the State of New Jersey.*

## MISSION

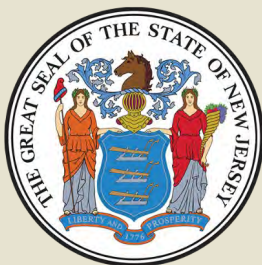
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*The Casino Control Commission promotes public confidence and trust in the credibility and integrity of the gaming industry as an independent licensing authority.*

*The Commission openly fosters partnerships and collaborates with all stakeholders while upholding objective and ethical standards with professionalism and integrity.*

**Phil Murphy**  
Governor

**Tahesha Way, Esq.**  
Lt. Governor



**New Jersey**  
**Casino Control**  
**Commission**

**James T. Plousis**  
Chairman

**Alisa Beth Cooper**  
Vice Chair

**Joyce Mollineaux**  
Commissioner

Tennessee Avenue & Boardwalk, Atlantic City, NJ 08401 | 609-441-3422 | [www.njccc.gov](http://www.njccc.gov)

**If you or anyone you know has a gambling problem, call**  
**1-800-GAMBLER**  
24/7 confidential help line