

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

STATE OF NEW JERSEY
DEPARTMENT OF COMMUNITY AFFAIRS

-----x
IN RE: :
Local Finance Board :
-----x

Location: Department of Community Affairs
101 South Broad Street
Trenton, New Jersey 08625
Date: Wednesday, December 11, 2019
Commencing At: 10:39 a.m.

RENZI LEGAL RESOURCES
RENZI LEGAL RESOURCES
Court Reporting, Videography & Legal Services
2277 STATE HIGHWAY #33, SUITE 410
HAMILTON SQUARE, NEW JERSEY 08690
TEL: (609) 989-9199 TOLL FREE: (800) 368-7652
www.renziassociates.com No. 322030

1 HELD BEFORE:

2

3 MELANIE WALTER, Chairwoman

4 WILLIAM CLOSE

5 ALAN AVERY

6 TED LIGHT

7 FRANCIS BLEE

8 ADRIAN MAPP

9

10 A L S O P R E S E N T:

11

12 PATRICIA PARKIN MCNAMARA

13 SCOTT MASEF, DAG

14

15

16

17

18

19

20

21

22

23

24

25

I N D E X		
ITEM		PAGE
1		
2		
3	Opening Remarks	
4	By: Miss Walter	4
5	Parsippany-Troy Hills Township	4
6	Fire District #1	
7	Bergen County Utilities Authority	4
8	Newark City	4
9	Freehold Township Fire District #1	5
10	Trenton City	16
11	Greenwich Township	38
12	Greater Wildwoods Tourism Improvement	50
13	and Development Authority	
14	Bergen County Improvement Authority	55
15	Bergen County Improvement Authority	64
16	Somerset County Improvement Authority	88
17	Mannington Township	78
18	Lopatcong Township	92
19	Phillipsburg Town	92
20	Division of Local Government Services	108
21	Adjournment	110
22		
23		
24		
25		

1 MS. WALTER: Good morning. This
2 meeting was already opened upstairs to consider
3 ethics decisions matters previously, so we are
4 able to proceed with consideration of
5 applications at this time. We're already in
6 compliance with the Open Public Meetings Act.

7 First three applications for this
8 agenda are being considered on consent. These
9 are arising out of Parsippany-Troy Hills Township
10 Fire District One. They presented previously and
11 sent in clarifying information regarding their
12 application addressing the contractual
13 relationship between the fire district and the
14 municipality and how the break out of cost will
15 be allocated.

16 With that said, it was moved to
17 consent at this time because it appeared
18 previously. The second matter being considered
19 on consent is Bergen County Utilities Authority
20 Energy Resiliency Bank Project.

21 And the third matter is Newark
22 City's New Jersey Infrastructure Bank Project
23 with regards to a traffic round about and is a
24 fairly straight forward project running through
25 the IBank and EVA. So the project has been

1 reviewed at multiple levels. Anyone like to make
2 a motion to approve?

3 MR. CLOSE: So moved.

4 MR. MAPP: Second.

5 MS. MCNAMARA: Miss Walter?

6 MS. WALTER: Yes.

7 MS. MCNAMARA: Mr. Mapp?

8 MR. MAPP: Yes.

9 MS. MCNAMARA: Mr. Close?

10 MR. CLOSE: Yes.

11 MS. MCNAMARA: Mr. Avery?

12 MR. AVERY: Yes.

13 MS. MCNAMARA: Mr. Blee?

14 MR. BLEE: Yes.

15 MS. MCNAMARA: Mr. Light?

16 MR. LIGHT: Yes.

17 MS. WALTER: So first application

18 appearing here today is Freehold Township Fire

19 District Number one on a 1.6 million dollar

20 proposed project financing. As you come up,

21 please introduce yourselves for the record and

22 anyone who is not counsel please be sworn in

23 before testifying.

24 MR. YOUSSEUF: Joseph D. Yousseuf

25 appearing on behalf of the Board of Fire

1 Commissioners, Fire District Number One, Freehold
2 Township.

3 MR. JESSUP: Matt Jessup, McManimon,
4 Scotland and Baumann, bond counsel to the fire
5 district.

6 MR. STORY: Andrew Story, fire
7 commissioner.

8 MR. PETERSON: Dan Peterson, town
9 Freehold Township Fire District Number One.

10 (At which time those wishing to
11 testify were sworn in.)

12 MR. YOUSOUF: Thank you. Just to
13 begin, Freehold Township is here today seeking
14 authorization to enter into a lease purchase
15 agreement to acquire a new fire truck. I think
16 perhaps the most important information I can
17 convey today is the reason we're making this
18 application.

19 It's a very expensive truck. We
20 understand that. We're going to be retiring two
21 trucks. Both of which are almost 20 years old.
22 One is 20, I believe, and one is 18 years old and
23 it's thereby eliminating old apparatus. It's
24 seeing the end of its useful life giving us new
25 state of the art equipment which is necessary for

1 the district which is a large in a thriving
2 community.

3 We have three firehouses that we run
4 out of and we are a fully volunteer fire
5 department, so the hallmarks of this district, in
6 my opinion are number one, that they are very
7 responsible in dealing with equipment
8 acquisitions as witnessed by the aging equipment
9 that we're retiring to purchase new equipment.

10 Number two, that we are very
11 penurious when it comes to making purchases of
12 equipment like these fire engines. Number three,
13 we have no control over the price of this
14 apparatus. The price of apparatus, as the board
15 knows, has increased exponentially over the last
16 few years and manufacturers are doing what they
17 can to give us good equipment but it's costing us
18 a lot of money.

19 So the board has gone through
20 everything they can to come up with the best
21 prices, the best interest rates. Bond counsel
22 has done an excellent job in helping us to
23 arrange financing. We're very content to make
24 this purchase through the HGAC program.

25 We've had good experience with them

1 in the past and we highly recommend that this be
2 approved. Now, the commissioner and the captain
3 are here to answer any questions you may have
4 about the equipment or the financing. Bond
5 counsel can address the financing.

6 MS. WALTER: So first, can you state
7 for the record the amount of outstanding debt
8 that currently exists in the fire district?

9 MR. JESSUP: Yes. It's about
10 \$350,000, I believe.

11 MS. WALTER: And have you submitted
12 the notice of intent that we were awaiting?

13 MR. JESSUP: The notice of intent,
14 we do have. In fact, it was approved last night,
15 so we do have that and can submit that to you,
16 yes.

17 MS. WALTER: Do you have it with you
18 now?

19 MR. JESSUP: We do.

20 MS. WALTER: If you can provide it
21 to Patty.

22 MR. JESSUP: Sure.

23 MS. MCNAMARA: You approved it to
24 the public?

25 MR. JESSUP: Correct.

1 MR. YOUSSEUF: You require the
2 affidavit application, or do you just want the
3 notice today?

4 MS. MCNAMARA: No, the publication.

5 MR. JESSUP: We'll send that to you.
6 We are arranging the publication after last
7 night, so we'll have that done today.

8 MS. WALTER: And we asked for
9 clarification of the tax impact. If you can
10 place that on the record as well.

11 MR. JESSUP: Sure. So the stand
12 alone tax impact on this financing, assuming the
13 interest rate of 2.27 percent which is the lowest
14 of the four proposals at the moment from TD Bank
15 is \$18.47 on an average tax bill of \$9,174. But
16 from a more global perspective, the 2019 budget
17 of approximately a million seven is going to be a
18 budget of a million four in 2020 inclusive of the
19 increase as a result of this loan and the loan
20 that the board approved late last year for a
21 January of 2019 equipment purchase. So inclusive
22 of all of this new equipment, the budget is still
23 going down 2019 to 2020 by \$300,000.

24 MS. WALTER: Could you please walk
25 us through the process you underwent to decide to

1 use the HGAC Co-op instead of the state contract
2 or otherwise?

3 MR. STORY: Through previous deals
4 with HGAC, through saving money going through the
5 bid process, also going through legal fees and
6 also doing cost comparisons of previous purchases
7 and also our prior purchase and also comparing to
8 the state price guide, we're saving with HGAC
9 approximately 30 to \$35,000 through this process.

10 MR. CLOSE: Is that predominantly on
11 the professional fees and advertisement, or is
12 that on the vehicle apparatus itself?

13 MR. STORY: That's on the vehicle
14 apparatus itself.

15 MR. CLOSE: So the others are a
16 savings are above and beyond that?

17 MR. STORY: Yes.

18 MR. CLOSE: Work hours on the
19 trucks? What's the man hours? You said it's 20
20 years old. The two trucks that you're taking out
21 of service, what are the man hours?

22 MR. STORY: It's over 3500 hours.

23 MR. CLOSE: On each one?

24 MR. STORY: Yes. The engine has a
25 little bit more compared to the aerial. The

1 engine has five or 6,000 hours.

2 MR. CLOSE: What are your annual
3 maintenance costs on these that you're taking out
4 of --

5 MR. STORY: They are exorbitant.
6 Because they are older, parts are scarce. Some
7 of the parts have to be custom made and we can't
8 facilitate some of the parts anymore and that's
9 due to the age of the apparatus. And to have
10 items custom made, the price is almost double to
11 triple the cost of a regular standard part.

12 MR. CLOSE: What would you estimate
13 that you were spending on the maintenance costs?

14 MR. STORY: On both it's going to be
15 anywhere from 25 to 30 grand a year maintenance
16 wise because of the cost.

17 MR. CLOSE: The additional savings
18 that Mr. Jessup identified, you'll have another
19 50 to \$60,000 that you're saving?

20 MR. STORY: Correct.

21 MS. WALTER: Now, when you're
22 talking about replacing two vehicles. You're
23 replacing two vehicles with one vehicle, or one
24 apparatus or are you going to have to go out for
25 another one in the future?

1 MR. PETERSON: It's replacing two
2 for one just like we did last year. We replaced
3 a tanker and a pumper last year with a pumper
4 tanker one. Same thing with this year. We're
5 replacing a pumper ladder with a pumper ladder
6 with one vehicle.

7 MS. WALTER: How many folks do you
8 need to operate one of these?

9 MR. PETERSON: You could go driver
10 only if you needed to. We have a minimum of
11 three people.

12 MS. WALTER: What's your ideal
13 operating level on one of these vehicles?

14 MR. STORY: We usually run with five
15 on the engine, five on the aerial. Combining the
16 two apparatus will reduce us to five personnel.

17 MS. WALTER: Okay. Also, we note
18 that there's no down payment indicated in the
19 application. If you could speak to why, knowing
20 there would be an upcoming replacement, why there
21 was no down payment provided?

22 MR. YOUSOUF: I think the issue
23 with the down payment came down to early
24 discussions regarding what's called a chassis
25 prepayment credit and they were unclear at the

1 time the application was submitted. As a matter
2 of fact, I believe we just received information
3 yesterday?

4 MR. STORY: Yes.

5 MR. YOUSOUF: And there could be a
6 savings of money to the district if we put in
7 additional funding at the beginning. But to get
8 the application in to maintain the price that we
9 got a commitment from HGAC for, we thought we'd
10 run with the application in its current form, but
11 we'd be very happy to save the money if we had
12 the firm commitment for substantial savings and I
13 think the savings would be 35 to 60,000?

14 MR. STORY: Correct.

15 MR. YOUSOUF: If we put in that
16 much money in advance for what's called the
17 chassis prepayment program.

18 MS. WALTER: Are you making a
19 commitment to doing that today?

20 MR. YOUSOUF: I think the board
21 will be able to do that. I haven't conferred
22 with them about that specifically because it
23 was -- but I can commit to you that we will
24 discuss it immediately, and if possible, do it.
25 We have some funds available. I would point out

1 by way of background that we had budget defeats
2 the last year and two years in a row?

3 MR. STORY: Correct.

4 MR. YOUSOUF: Two years in a row.
5 And the township committee for some reason
6 decided that fire protection was an extravagant
7 so they cut our budget which thereby made us use
8 more of the reserve that we normally had and
9 reduced our operating flexibility for something
10 like the chassis prepayment.

11 I know that at our next meeting,
12 which will be coming up pretty soon, we will be
13 discussing these issues in more detail and have a
14 firm commitment with a potential number.

15 MS. WALTER: Is there an amount that
16 you could tell us tod that would be reasonably
17 anticipated considering whether we need to make a
18 condition. Since we don't have a confirmation
19 one way or the other at this point.

20 MR. YOUSOUF: I'd be uncomfortable
21 giving you a number without conferring with my
22 client about it and I haven't had a chance to do
23 that yet. But I will promise that we will
24 discuss it and explore it and use every dollar
25 available. I will strongly recommend to my

1 client that if there are reserve funds available
2 to us, we will do that if necessary in the
3 application.

4 MR. CLOSE: You look at this number
5 of 30 to 50 of savings on the maintenance, that
6 should come back to them on the back end.

7 MR. YOUSSEUF: Yes, sir.

8 MR. CLOSE: I would think something
9 in that range would be appropriate. It shouldn't
10 cause a hardship for them knowing you're saving
11 that on the back end for a new vehicle?

12 MR. YOUSSEUF: Yes, sir.

13 MS. WALTER: Anyone have other
14 thoughts or questions at this time?

15 MR. LIGHT: I'll move the
16 application.

17 MR. MAPP: Second.

18 MS. MCNAMARA: Miss Walter?

19 MS. WALTER: Yes.

20 MS. MCNAMARA: Mr. Mapp?

21 MR. MAPP: Yes.

22 MS. MCNAMARA: Mr. Close?

23 MR. CLOSE: Yes, with that
24 provision. We will take the young Jessup and his
25 colleagues at their word. Yes.

1 MS. MCNAMARA: Mr. Avery?

2 MR. AVERY: Yes.

3 MS. MCNAMARA: Mr. Blee?

4 MR. BLEE: Yes.

5 MS. MCNAMARA: Mr. Light?

6 MR. LIGHT: Yes.

7 MS. WALTER: To that end, you're
8 being taken at your word, come back to us and
9 tell us what the down payment is. Yes?

10 MR. YOUSOUF: Yes. I guarantee we
11 will do that and I appreciate taking at our word
12 which is very rare for lawyers these days.

13 MS. MCNAMARA: Next application is
14 the City of Trenton and Mercer County appearing
15 on the proposed adoption of ordinances pursuant
16 to Qualified Bond Program for Sewer Utility,
17 Water Utility and general capital work.

18 MR. JOHNSON: Everett Johnson, bond
19 counsel from the law firm of Wilentz, Goldman and
20 Spitzer.

21 MS. HENRY: Mary Henry from the City
22 of Trenton, assistant treasurer.

23 MS. SCHOENHAAR: Janet Schoenhaar,
24 comp troller CFO, City of Trenton.

25 MR. GROSSMAN: Neal Grossman,

1 financial advisor to the city.

2 (At which time those wishing to
3 testify were sworn in.)

4 MS. WALTER: Please proceed.

5 MR. JOHNSON: Okay. Good morning
6 all. The City of Trenton is here seeking the
7 Local Finance Board approval to adopt three bond
8 ordinances pursuant to the Municipal Qualified
9 Bond Act. One ordinance is related to the sewer
10 utility in the amount of \$960,000 for both
11 appropriation and the authorization of bonds and
12 notes.

13 Second ordinance is related to water
14 utility improvements in the amount of \$11,800,000
15 in appropriation borrowing. And the third is a
16 general capital ordinance appropriating 12.3
17 million approximately and authorizing the
18 issuance of about 11.7 million dollars.

19 The water and sewer utility
20 ordinances authorize the funding of projects
21 through separate self-liquidating utilities. As
22 a result, they do not utilize any of the city's
23 borrowing capacity under the Local Bond Law.

24 However, it's been the case for
25 about the last 20 years, general capital bond

1 ordinances or authorized debt that exceed the
2 allowable statutory net debt limit of
3 3.5 percent. Thus, the city is also requesting
4 this board's approval for an extension of credit
5 in connection with the adoption of a general
6 capital ordinance.

7 During 2019, this is a fiscal year
8 municipality with a June 30th year ending. They
9 paid down 12.6 million dollars of general capital
10 debt. In the current year, they want to pay an
11 additional 13.9 million dollars in general
12 capital debt.

13 Even with the addition of the
14 current ordinance, by the end of this year
15 they're going to have a net reduction of debt of
16 2.1 million dollars. Additionally, at the end of
17 this year, they will be below six percent for the
18 first time in many years in regards to their
19 amount of outstanding debt, obviously, not
20 including revenues received from various
21 redevelopment projects.

22 Considering the importance and
23 necessity of the improvements and acquisitions
24 for the general capital ordinance and the fact
25 that the city will decrease its overall general

1 capital debt this fiscal year, the city believes
2 that the various capital acquisition improvement
3 are not unreasonable or exorbitant and that the
4 issuance of bonds and notes authorized by these
5 ordinances will not impair the credit of the city
6 or reduce its ability to pay principal interest
7 on this outstanding debt.

8 For these reasons, we request that
9 you use your discretion provided by 40A2-7D to
10 authorize an exception to the city's debt
11 limitation. Related thereto, in accordance with
12 11C of the Local Bond Law, the city is not
13 required to make a down payment for bond
14 ordinances that authorize debt that exceed
15 statutory net debt limit.

16 However, the city is committed to
17 being more fiscally responsible. It has
18 allocated monies fiscal year 2020 budget to fill
19 a down payment for the general capital ordinance
20 in the amount of \$615,700. We're not currently
21 seeking the approval to issue qualified bonds at
22 the moment.

23 Really just the adoption of the bond
24 ordinances. Aside to move forward with the
25 issuance of qualified bonds, we will come back

1 down to Local Finance Board, present you with
2 debt service schedules and a proposed annual
3 qualified bond payments and et cetera. The city
4 receives about 58,963,000 worth of annual
5 qualified revenues eligible to pay principal and
6 interest on its qualified bonds.

7 When you include the current general
8 capital ordinance and the water utility
9 ordinances and its existing outstanding qualified
10 debt, the city will still have coverage of two
11 and-a-half percent of the qualified revenues.

12 MS. WALTER: Two and-a-half times?

13 MR. JOHNSON: Two and-a-half times,
14 correct. I'm sorry. In conclusion, we're
15 requesting your approval pursuant to the MQBA to
16 adopt the ordinances and also the extension of
17 credit related to the general capital bond
18 ordinance. If you have any questions we'd like
19 to entertain them at this time.

20 MS. WALTER: As you are aware, the
21 application was initially deferred pending
22 introduction of the budget. The budget has since
23 been introduced. At this time, the budget's five
24 million dolls over cap, so how does that adjust
25 to make those corrections?

1 How will that impact your ability to
2 provide debt service on this application should
3 you receive issuance of qualified bonds? That
4 would need to be resolved prior to any issuance,
5 and it is certainly relevant to today's
6 discussion.

7 MR. JOHNSON: When you say over the
8 cap, you're asking her how are we going to pay
9 the down payment?

10 MS. WALTER: Any of the above.

11 MR. JOHNSON: We're not asking for
12 permission to issue debt right now, just the
13 adoption of the ordinance.

14 MS. SCHOENHAAR: Down payment was
15 paid --

16 MS. WALTER: Municipal budget is
17 five million over cap. We want to make sure that
18 you have the ability to fund anything that needs
19 to be provided within the budget, assuming you
20 get back under cap and adopt the budget.

21 MR. CLOSE: Presume.

22 MS. SCHOENHAAR: The down payment
23 was paid in FY '19, so that was taken care of, so
24 that's not an issue. I don't think there's an
25 issue.

1 MS. WALTER: Would you be issuing
2 this debt within 2020?

3 MR. JOHNSON: No.

4 MS. SCHOENHAAR: No.

5 MR. JOHNSON: The city normally
6 issues debt, the city normally spends the money
7 and then they issue debt to reverse themselves,
8 so they're issuing exactly what they need to pay
9 for projects. They're not guesstimating as to
10 what project amounts are. So they generally
11 issue debt every couple of years. The ordinances
12 that are approved this year probably won't be
13 issued the notes until 2021.

14 MS. WALTER: How is the budgeted
15 portion addressed for this year within cap?

16 MR. CLOSE: How are you doing that?

17 MS. SCHOENHAAR: The budgeted
18 portion of the payments that are already going to
19 be paid made for the debt service?

20 MS. WALTER: Any spending
21 expenditures in the current year.

22 MR. JOHNSON: I'm not sure the
23 expenditures is going to be this budget year.
24 They're probably going to have expenditures post
25 June 30th 2020. There will probably be

1 expenditures in the following budget year. And
2 then they'll probably issue notes to reimburse
3 those expenditures at the end of that budget
4 year.

5 They're on a cycle to issue notes
6 generally in June of every year and that's
7 obviously the last month of the fiscal year. At
8 that point, I don't expect any notes or bonds to
9 be issued or any -- I can't say expenditures.

10 I'm not sure what the department
11 needs are, but they're not expressed to me that
12 they intend on utilizing any of this these
13 improvements this budget year other than some of
14 these projects are high priority, but I'm not
15 sure which ones.

16 MS. SCHOENHAAR: Minimal
17 expenditures for FY '20?

18 MS. WALTER: And the city's budget
19 is five million dollars over cap as presented, so
20 where are the cuts that are going to make that
21 spending clearly allowable within the budget?

22 MR. CLOSE: You said minimal
23 expenditures. What are you defining as minimal?
24 What amount?

25 MS. SCHOENHAAR: A couple million.

1 Repeat that again for me.

2 MS. WALTER: How does the city
3 anticipate insuring that any expenditure that
4 will be going out under this obligation would be
5 within cap?

6 MS. SCHOENHAAR: They're working on
7 reducing the budget now because of what they put
8 in the budget, there's a lot of play to reduce
9 the expenditures.

10 MS. WALTER: Okay. I want to be
11 clear for the record that you can proceed through
12 a planning process while that's being resolved,
13 but you would not be able to ultimately issue --
14 we would not be able to move forward on qualified
15 bonds if the ability to pay for anything you're
16 spending in the current year doesn't fit within
17 cap.

18 You introduce, there's a challenge
19 with introduction. You have until adoption to
20 straighten it out. You can move forward with the
21 ordinances, but that doesn't mean ultimately
22 budgetarily this operates. Are we clear?

23 MS. SCHOENHAAR: Yes.

24 MS. WALTER: Similarly, the city
25 anticipated 25 million in transitional aid rather

1 than the allowable 5.1 million dollars in the
2 budget and please confirm for the record that
3 there is a resolution reflecting that the city
4 does not intend to submit an application for
5 transitional aid which would mean zero dollars
6 for transitional aid would be included in the
7 budget.

8 MS. SCHOENHAAR: You're saying that
9 the city did a resolution. We submitted a
10 transitional aid application.

11 MS. WALTER: The governing body
12 passed a resolution indicating that it would not
13 submit the application.

14 MS. SCHOENHAAR: They would not sign
15 the application.

16 MS. WALTER: Which means the
17 application is incomplete.

18 MS. SCHOENHAAR: Okay. Yes, there
19 was a resolution that they said that the
20 president would not sign it.

21 MS. WALTER: So again, for the
22 record, all of those issues would need to be
23 resolved even if you move forward with planning
24 under this application before any bonds could be
25 issued because budgetarily, nothing can be

1 reflected at this time.

2 MS. SCHOENHAAR: Okay.

3 MS. WALTER: Okay.

4 MS. SCHOENHAAR: Is it valid to say
5 that the application is null and void since it's
6 not -- because it's not signed by the council
7 president?

8 MS. WALTER: It's under review.
9 That's a separate issue pending before the
10 division. For purposes of your application here
11 before the board today, I want to be clear that
12 this approval today does not ultimately lead to
13 approval of the obligation. If the budget does
14 not resolve these issues that is such that this
15 can be included.

16 MS. SCHOENHAAR: Okay.

17 MS. WALTER: Now, more specifically
18 to this, could you speak to the tax impact in the
19 first year of this obligation and then the long
20 term impact year over year with a maximum going
21 out to 2026?

22 MR. GROSSMAN: Yeah. You're talking
23 about the general improvements since we're
24 talking about tax impacts. Yeah. The first year
25 impact is, I don't have the numbers in front of

1 me, but approximately, I think it was in the
2 range of about 80 dollars on the average
3 homeowner.

4 And this is, again, on this debt,
5 irrespective of the fact that the city's debt is
6 otherwise increasing over time. And then I think
7 it goes out and the maximum is about \$110.
8 That's off the top of my head.

9 MS. WALTER: What is the average
10 residential tax bill right now? I think it's
11 about 3200. Does that sound right to you?

12 MS. SCHOENHAAR: Yes.

13 MS. WALTER: And the city's budget
14 is currently roughly 32 percent relied upon state
15 aid. Is that correct?

16 MS. SCHOENHAAR: Yeah, okay.

17 MS. WALTER: If you could talk to us
18 about the sewer and the water components. We had
19 less questions about, if you could speak to us
20 about the general capital improvements, the need
21 for those improvements and the allocation of one
22 of the resources to the selected items.

23 MR. JOHNSON: So I know the general
24 capital ordinance is pretty much obviously, multi
25 purpose ordinance and the improvements include

1 improvements to city hall, road improvements,
2 demolition of buildings, acquisition of equipment
3 for DPW, computer equipment for various
4 departments throughout the city and improvements
5 to the pool building.

6 That's just the general overview of
7 the improvements. In terms of the necessary
8 needs, I'll defer to Janet in terms of why those
9 particular improvements are of higher priority
10 for the city.

11 MS. SCHOENHAAR: These are things
12 that the departments have gone through, budget
13 hearings last year and they were all -- these
14 projects that got into this capital budget was
15 things that the city felt that were important to
16 the departments to do, so it was -- they went
17 through hearings of going through the hearings so
18 that they were all --

19 MS. WALTER: Could you describe the
20 prioritization of what the things were that were
21 identified as the needs?

22 MS. SCHOENHAAR: I wasn't at the
23 hearing, so I don't know, but they were all put
24 out there of what they needed to do and they were
25 all --

1 MR. GROSSMAN: I think each
2 department was essentially asked to prioritize
3 their needs. And then obviously, I guess
4 council, through their deliberative processes
5 decided what they felt was most important from
6 those various requests.

7 MS. WALTER: Which activities are
8 being undertaken through this application then?
9 Can you speak to that?

10 MS. SCHOENHAAR: There's various
11 activities.

12 MS. WALTER: Which roads and streets
13 are being resurfaced under letter E3?

14 MS. SCHOENHAAR: I don't have detail
15 to that.

16 MR. JOHNSON: We can always provide
17 that to you guys.

18 MS. WALTER: That would be --

19 MR. JOHNSON: If you guys are
20 amenable to that.

21 MS. WALTER: General picture of the
22 work that's being undertaken and any explanation
23 that could be provided would be helpful in that
24 regard.

25 MR. JOHNSON: I'm not sure she has

1 that level of detail available. The City of
2 Trenton, as you know, there's always a lot of
3 give and take between the council and the
4 administration. And so any ordinances that pass
5 introduction phase of the city council level has
6 gone through pretty much tremendous scrutiny on
7 both sides, the city council and administrator.

8 City council is not always amenable
9 to approving any ordinances. When it gets to
10 this point, there's been significant dialogue
11 internally as to what the priorities are. And so
12 I'm sure all these improvements that are listed
13 here are deemed to be high priority for the city
14 for various reasons and various departments.

15 MS. WALTER: Understood. Generally,
16 when we ask at the board we can get a general
17 picture of what you're working on, what the fee
18 market is, what the issues and needs are that are
19 being addressed. That's what I'm asking be
20 provided now.

21 MS. SCHOENHAAR: The streets, some
22 of the resurfacings was South Broad Street
23 between Front Street and Perry Street and the
24 intersection improvements of West State Street,
25 East State Street and Warren Street and safety

1 improvements on various school zones consisting
2 of improvements to safety, lighting and
3 crosswalks. Is that --

4 MS. WALTER: So these are DEP
5 required projects? Is that the ones you're
6 describing here?

7 MS. SCHOENHAAR: It's part of the
8 improvements to the city. It's improvements of
9 the streets, the resurfacing.

10 MS. WALTER: It appears that what
11 you've submitted includes primarily projects that
12 are EPA required that are DEP required projects
13 that address long term city needs with regard to
14 improving road quality. We note that there's a
15 tremendous deferred maintenance at City Hall.
16 Would that be correct?

17 MS. SCHOENHAAR: Yes.

18 MS. WALTER: That the traffic
19 maintenance garage has been in a state of
20 disrepair and requires additional improvements to
21 maintain general operating capacity. Correct?

22 MS. SCHOENHAAR: Yes.

23 MS. WALTER: The demolitions, there
24 was money previously allocated for that. It
25 appears that there's now 1.2 million in a direct

1 allocation. How many properties would that
2 address?

3 MS. SCHOENHAAR: It's about \$50,000
4 to demolish a property.

5 MS. WALTER: And that includes the
6 clean up?

7 MS. HENRY: Yes.

8 MS. WALTER: The mayor's priority
9 commitment to accomplishing certain demolitions
10 with the city during the period of the school
11 year. Do you know where those are targeted to
12 any extent?

13 MS. SCHOENHAAR: The most needed.
14 Wherever --

15 MS. WALTER: And traffic signal
16 upgrades along West State and Prospect Street.
17 Those are areas with significant need within the
18 city and high traffic, high volume, correct?

19 MR. JOHNSON: Mm-mm.

20 MS. WALTER: Updating to the city
21 buildings and facilities. Is that primarily
22 external and internal work and are you looking at
23 that as an ongoing project, or is this bringing
24 them entirely up-to-date?

25 MR. JOHNSON: I think it's a mixture

1 of both, internal and external improvements.
2 Roofs, bathrooms, steps. Every building is
3 different, so each building, you know, has
4 different priorities, but there's a combination
5 of interior and exterior improvements.

6 MS. WALTER: Is this completing the
7 required improvements at those sites, or is this
8 the first phase of multiple projects? What's the
9 ongoing expectation for those sites?

10 MS. SCHOENHAAR: I think this is
11 just the initial start of the ongoing keepers of
12 the buildings.

13 MS. WALTER: And do they also have
14 deferred maintenance issues that are part of this
15 obligation?

16 MS. SCHOENHAAR: Deferred
17 maintenance?

18 MS. WALTER: Is this correcting for
19 past neglect, I suppose?

20 MR. JOHNSON: Yes, absolutely.

21 MS. WALTER: And the vehicles that
22 are being replaced, it looks like, can you give
23 us something about the average life span of those
24 vehicles? Previously, how old are the things
25 that you're replacing?

1 MS. SCHOENHAAR: The police vehicles
2 are like 10 to 15 years old?

3 MS. WALTER: So with that said, as
4 you noted, you've paid down 12 million dollars in
5 debt during the fiscal year, so there has been
6 some significant progress in that regard. We do
7 have concerns regarding the ultimate structure of
8 the budget at this time.

9 This is sort of a planning phase in
10 this process as well, so if you're able, I would
11 be comfortable with proceeding to the next step,
12 but please be aware that those issues have to be
13 resolved before the city will ultimately be able
14 to take on a substantial obligation without
15 confirming in the budget the capacity to cover
16 it. All right?

17 MS. SCHOENHAAR: Mm-mm.

18 MS. WALTER: Does anyone have any
19 other questions?

20 MR. MAPP: So the chair was asking
21 about how you plan to pay the debt service and so
22 on and so forth and that you're currently about
23 five plus million over the cap in your introduced
24 budget. I should point out that debt service is
25 outside the cap. Another point that I want to

1 make, one other point I want to make, are you
2 sure that the \$80 that was mentioned as the cost
3 in the first year, are you sure it's \$80 or more
4 like \$26?

5 MR. GROSSMAN: Everett, do you have
6 what the first year of debt service is?

7 MR. JOHNSON: I do.

8 MR. MAPP: And through 2026, more
9 like \$42.

10 MS. WALTER: Our understanding from
11 the application, it was a lower impact in the
12 first year.

13 MR. JOHNSON: The schedule that you
14 provided, Neal, obviously the schedules go series
15 by series. There's not an overall -- I'm
16 assuming you mean general capital debt service?

17 MR. CLOSE: Right.

18 MS. WALTER: The others are rate
19 based so we don't need general capital. If
20 you're combining the total, maybe that's where
21 that number is coming from.

22 MR. GROSSMAN: For the
23 application --

24 MR. JOHNSON: I just have the debt
25 service. The first year projected debt service

1 is 19.2 million dollars.

2 MR. MAPP: It shows \$26.

3 MR. JOHNSON: I don't see that in
4 the schedule here.

5 MS. WALTER: We think for general
6 capital it should be about 26. I think what may
7 have been the earlier number was combining. The
8 other thing, just for the record, is at last
9 count, the city has 92 government officers,
10 employees on the municipal roster who haven't
11 filed their 2019 FDS's.

12 MS. SCHOENHAAR: How many?

13 MS. WALTER: 92.

14 MS. SCHOENHAAR: That haven't?

15 MS. WALTER: When we started the
16 evaluation, you guys are down to three. So
17 actually going the other direction, that's
18 tremendous progress and thanks for that. You
19 guys have the local board, so we don't handle the
20 direct enforcement for those, but we do see the
21 numbers coming in.

22 The progress that's been made since
23 the last notice is went out has been really great
24 then. Glad to hear that. Otherwise, I do want
25 to note that our transitional aid monitor

1 submitted a report on this and indicated that the
2 water and sewer report were prepared and had
3 spoken to the fact that the demolition project
4 has been ongoing.

5 But the city's going to have to
6 provide some debt funding directly at this time,
7 so thank you for addressing the demolitions
8 question. We've addressed the budgetary issues.
9 If no one has any further questions, if someone
10 would like to move the application.

11 MR. MAPP: Move.

12 MR. BLEE: Second.

13 MS. MCNAMARA: Miss Walter?

14 MS. WALTER: Yes.

15 MS. MCNAMARA: Mr. Mapp?

16 MR. MAPP: Yes.

17 MS. MCNAMARA: Mr. Close?

18 MR. CLOSE: Yes, on the moving
19 forward. Everett did a great job. A little
20 disappointed with the presentation of long term
21 information responses to the director's
22 questions. But I thought you did a great job,
23 Everett, as always. Hopefully you'll come back
24 forward when you're looking for the actual
25 issuance of the debt --

1 MR. JOHNSON: We have no choice.

2 MR. CLOSE: -- of the bonds. We'll
3 have all the information that the director has
4 asked for and I hope to see the mayor here then
5 as well.

6 MR. JOHNSON: Dually noted.

7 MS. MCNAMARA: Mr. Avery?

8 MR. AVERY: Yes.

9 MS. MCNAMARA: Mr. Blee?

10 MR. BLEE: Yes.

11 MS. MCNAMARA: Mr. Light?

12 MR. LIGHT: I have the same concern
13 that Mr. Close did. I was considering not voting
14 for it, but I'm going to go forward and say okay,
15 but I think you need to improve and get in touch
16 with the staff so that we don't have to go
17 through that pulling the teeth so to speak in
18 getting these things approved. I'll vote yes.

19 MR. JOHNSON: Much appreciated. And
20 we'll send a list of the streets that we
21 mentioned earlier as well. Thank you.

22 MS. WALTER: Thank you. Good luck.
23 Next application is Greenwich Township appearing
24 regarding 13 million dollars in proposed
25 refunding bond ordinance to cover tax appeals.

1 If you guys could please introduces yourselves
2 for the record and be sworn in before testifying.

3 MR. WINITSKY: Jeff Winitzky from
4 Parker McCay, bond counsel to the Township of
5 Greenwich.

6 MS. TRACEY: Sherry Tracey,
7 financial advisor to Greenwich Township from
8 Phoenix Advisors.

9 MR. SHIVERY: George Shivery, mayor
10 of Greenwich Township.

11 MR. WELDING: Michael Welding,
12 auditor, Bowman and Company.

13 (At which time those wishing to
14 testify were sworn in.)

15 MS. WALTER: Please proceed.

16 MR. WINITSKY: Yes, good morning.
17 We are here today seeking approval pursuant to
18 NJSA 40A2-51 to finally adopt a refunding bond
19 ordinance authorizing the issuance of refunding
20 bonds or notes in an amount not to exceed 13
21 million dollars.

22 I would add at the beginning, when
23 the application was originally submitted, we were
24 seeking two approvals. One was a non conforming
25 maturity which was based on timing of the receipt

1 of a credit from the county based on tax appeals.
2 I'll get to that in a minute.

3 That portion of the application is
4 withdrawn because of the timing, so we're here
5 only seeking approval for final approval of the
6 refunding bond ordinance. I believe you were
7 probably aware of that, but if you weren't, I
8 wanted to put that on the record.

9 As background, the township has been
10 a party to various real estate tax appeals.
11 Principally with two very large oil refineries in
12 the form of Valero and Exxon Mobile for appeals,
13 property taxes from 1998 to 2010, so this goes
14 back quite a ways. It's been adjudicated for
15 some time. It was finally resolved weeks ago.

16 The net result of that appeal is a
17 refund due to these two taxpayers in an amount of
18 just over 15 million dollars which is a pretty
19 hefty sum. These are large properties, obviously
20 a lot of assessed value to each. That payment is
21 due immediately, so in order to fund the refunded
22 township intends to issue its refunding bonds and
23 notes.

24 I'll get into why we're doing
25 refunding bonds and notes in a second in an

1 amount not to exceed 13 million dollars together
2 with utilization of its reserve for tax appeals
3 in an amount a little over two million dollars.
4 It's a combination of things.

5 This has been going on for a while,
6 so they've been funding into a reserve for
7 appeals which the board is aware and I believe
8 the director is particularly aware. As part of
9 this payment, the county is contributing a
10 portion in particular they're contributing a
11 portion in an amount of \$3,380,452 spot 67.
12 That's an exact amount.

13 That's a proportionate amount based
14 on the county's levy. The way it operates, it's
15 not a payment per se. Rather, it's a credit for
16 taxes owed. What will happen is the township
17 will raise those amounts, but there is obviously
18 a net reduction in an amount payable to the
19 county.

20 That's how that works. So the
21 appeal as it works and the credit as it works is
22 the appeal is done now, adjudicated now, but the
23 credit doesn't come until 2020 budget year. So
24 what the township intends to do is to issue
25 refunding bonds in an amount not to exceed

1 9.3 million dollars, but then also issue a note
2 for the balance of the amount.

3 What happens is when the credit
4 comes in from the county, that note will be paid
5 off in full. We're not going to issue the full
6 amount in long term obligations. Rather, just do
7 a bridge. Basically, it's a bridge that awaits
8 the credit for the county, right, so that's what
9 we will do.

10 The second part of that, when we had
11 originally applied, we didn't know the timing of
12 it. It might have been another year from now,
13 but it was adjudicated presently, so we know it's
14 in the 2020 budget year. So the impact of this
15 obviously on its face will be very high, but the
16 township has been very prudent in its planning so
17 what they intend to do, in addition to budgeting
18 for debt service, is to also budget annually
19 \$520,000 a year which significantly reduces the
20 impact to taxpayers.

21 In fact, it's per household it's
22 around \$56 per assessed home. I'm using averaged
23 values, so we think that's a massive benefit if
24 the township had not budgeted that \$520,000
25 annually, the impact would be \$150 a house, so

1 it's a big difference and one that the township
2 anticipated and frankly, knew this day would come
3 but we're now in a position where we're forced to
4 go ahead and bond for it and use the most
5 economically prudent way to do so, so that's the
6 story as it stands.

7 If you have any questions about the
8 appeals or about the process or about the
9 financing, we've got the right folks here to
10 answer any questions that you might have.

11 MS. WALTER: First, I want to note,
12 I appreciated you coming in to speak with us this
13 past week to go through the background of this
14 case. Particularly interesting and it's
15 appreciated as well that money was set aside and
16 you've engaged in a long term discussion with the
17 entity to address the underlying issues with
18 continuing appeals, the transition to a crediting
19 mechanism with the new owners and otherwise
20 trying to avoid recurrence of this issue.

21 Generally, the Local Finance Board
22 looks with concern at these kinds of applications
23 and tends to disfavor them. The conditions you
24 presented make it a much easier discussion today
25 so I do appreciate that and I wanted to note for

1 the record before we go on to some questions.

2 First, that \$520,000 that's being
3 set aside, is that toward debt service or is that
4 towards future management of tax appeals?

5 MR. WINITSKY: Debt service
6 specifically.

7 MS. WALTER: That's basically a
8 \$20,000 increase over what has been being used
9 annually for legal costs?

10 MR. WINITSKY: Yes.

11 MS. WALTER: It's not a substantial
12 impact on the rate payer base?

13 MR. WINITSKY: Not a lot. It's
14 minimal.

15 MS. TRACEY: Correct. They had been
16 doing 500,000 for several years. They moved up
17 to 520 I believe for '19, so '19 actually it's
18 going to stay flat from where we are in '19.
19 Exactly, instead of it now going to defend these
20 appeals, these longstanding appeals, it will be
21 used to pay down the debt.

22 MS. WALTER: If you could speak to
23 the number of remaining outstanding appeals.

24 MR. WELDING: We have I think
25 Paulsboro's Refinery, that's the company that

1 owns the refinery now, they have outstanding
2 appeals from 2016, '17, '18 and '19. Now they
3 will be handled by the county.

4 Traditionally each town had their
5 own assessor and own assessment function.
6 Gloucester County is in a PILOT system where it's
7 county assessing now, so the county assessment
8 board is handling those board appeals. Years '14
9 and '15, they were also by Paulsboro Refinery,
10 but those appeals were settled by a reduction and
11 assessment and credits given to them.

12 So we expect that once these appeals
13 are settled with Valero and Mobile Exxon on the
14 same property, that the county would move forward
15 with these appeals and try to do a credit
16 assessment and not a cash payment.

17 The reason we're moving forward with
18 the cash payment to Valero, Mobile Exxon is they
19 do not own the property anymore, but these tax
20 appeals are being moved through the court and
21 they're so complicated that they just keep
22 getting moved down and moved down. And now
23 Valero would like to settle these tax appeals and
24 they came to us instead of going to court. They
25 came to us and it's a very favorable outcome, the

1 15 million.

2 MS. WALTER: What was the exposure
3 estimate?

4 MR. WELDING: The potential was
5 between 60 and 65 million from the tax attorneys
6 and our appraisers.

7 MS. WALTER: What's the total
8 municipal budget?

9 MR. WELDING: I forget. 13 million.

10 MS. WALTER: So making the
11 adjustment to this level then really assured the
12 ability to operate and speaking very simply, and
13 the tax impact is being minimized with the
14 offset. What will the tax impact for household
15 be of this project?

16 MS. TRACEY: About \$56.

17 MS. WALTER: And that's over the 15
18 year period?

19 MS. TRACEY: Over the 15 year.

20 MR. WINITSKY: It's level.

21 MS. TRACEY: Yeah, level. The debt
22 service is estimated to be about 750, 775 and
23 then with the 520 reduction.

24 MS. WALTER: You've indicated that
25 because of the change in ownership and the

1 ongoing management of the tax appeals, there's an
2 expectation that the same issue should not occur?

3 MR. WELDING: We don't foresee. I
4 mean, we still have these appeals and every year,
5 it doesn't take the refinery that much time to
6 succumb and file the appeals, so they get their
7 assessment, they automatically file their appeal,
8 but the county was waiting for us to clear up
9 these old ones so they could be more aggressive
10 in handling what they need to handle.

11 MS. TRACEY: And this is, as we've
12 stated, one refinery, so it was originally owned
13 by Exxon Mobile, then for Valero for the several
14 years, from '99 to 2010. Now, it's the Paulsboro
15 Refinery Company, so they're the ones that still
16 have the outstanding appeals.

17 But this refinery, important to
18 note, was at one point almost 70 percent of the
19 total tax base. This was beyond a large
20 taxpayer. They're down now about 42 percent, so
21 they're still very significant, but no longer at
22 70 percent. And now with the county handling the
23 assessments, they're also taking on that legal
24 burden for us.

25 MS. WALTER: At that point, that

1 wasn't just loss of rateable value. It's also
2 substantial growth in the area of other
3 commercial rateables; is that correct?

4 MS. TRACEY: Mm-mm.

5 MS. WALTER: Can you speak to that?

6 MR. SHIVERY: The growth in the
7 municipality, we're blooming. If you picked up
8 the paper you probably already read in the last
9 couple of days, the old Dupont property which is
10 approximately 1600 acres was bought by the
11 Repauno Port Company.

12 And one of the largest ports on the
13 east coast of the United States is going to be
14 built there, so they have one project is already
15 up and running and the second one is actually
16 going to be at the Monday night meeting, so we're
17 moving along very nicely and we've had some
18 other -- because of the port, we've had other
19 interest coming in, warehouses, whatever.

20 MS. WALTER: Does anyone have any
21 other questions at this time. With that said,
22 it's encouraging to see the responsible
23 management at the outstanding liability and the
24 fact that putting to bed this obligation at a
25 time when it seems where you're seeing some

1 growth and opportunity developing. I'd like to
2 make the motion to approve the application.

3 MR. BLEE: Second.

4 MS. MCNAMARA: Miss Walter?

5 MS. WALTER: Yes.

6 MS. MCNAMARA: Mr. Mapp?

7 MR. MAPP: Yes.

8 MS. MCNAMARA: Mr. Close?

9 MR. CLOSE: Yes. I want to thank
10 the mayor for coming today. Always appreciate
11 when someone comes looking at this level of issue
12 and Mr. Winitzky for this presentation. I'm
13 generally not in favor of tax appeals, but this
14 was unique like the director said and I think
15 you've managed it well given all the
16 circumstances, so I wanted to commend you.

17 MS. TRACEY: Thank you.

18 MR. CLOSE: Yes.

19 MS. MCNAMARA: Mr. Avery?

20 MR. AVERY: Yes.

21 MS. MCNAMARA: Mr. Blee?

22 MR. BLEE: Yes.

23 MS. MCNAMARA: Mr. Light?

24 MR. LIGHT: Yes.

25 MR. WINITSKY: Thank you very much.

1 MS. WALTER: Next application is the
2 Greater Wildwoods Tourism Improvement and
3 Development Authority appearing regarding a
4 proposed project financing. Please introduce
5 yourselves for the record and then be sworn in
6 before testifying.

7 MR. SICILIANO: My name is John
8 Siciliano. I'm the executive director of the
9 Greater Wildwoods Tourism Improvement and
10 Development Authority.

11 (At which time those wishing to
12 testify were sworn in.)

13 MR. JESSUP: So good morning. This
14 is an application by the Greater Wildwoods
15 Tourism and Development Authority pursuant to
16 NJSA40A:5A-6 seeking findings in connection with
17 not to exceed \$400,000 in revenue bonds.

18 The proceeds of these bonds will be
19 used to purchase and install two new entryway
20 signs into Wildwood. The bonds are proposed to
21 be issued for the term of 15 years. We have
22 previously provided a letter from the architect
23 of those signs stating that the expected useful
24 life of these two signs is at least 20 years and
25 I'll talk a little more about why that's relevant

1 in a moment.

2 The proposed interest rate on the
3 loan is 3.5 percent pursuant to a term sheet with
4 Crest Savings Bank. As the board knows, probably
5 a little bit uniquely, the authority does issue
6 their bonds pursuant to the Local Bond Law, so
7 things like competitive versus negotiated sale
8 and useful life come into play.

9 Again, that's the reason for the
10 architect's letter earlier. Because this is
11 under a million dollars, it's proposed to be a
12 negotiated sale pursuant to the terms of the
13 Local Bond Law, again, with Crest Savings Bank.

14 The bonds will be secured by the
15 general revenues of the authority and not
16 additionally secured by any taxing authority such
17 as the county or any of the Wildwood
18 municipalities. Annual debt service on the loan
19 at \$400,000 is about \$34,500 per year. Again,
20 that's a not to exceed number.

21 We expect the borrowing to be more
22 in the \$380,000 range, which means debt service
23 would be about \$31,000 per year. The authority
24 currently spends \$30,000 a year in least payments
25 for a billboard. That billboard lease is being

1 terminated at the end of 2019 and effectively
2 being replaced by these two new uniquely and
3 custom design sign.

4 So effectively the authority is
5 taking a \$30,000 expense, taking it off their
6 books and adding a roughly \$31,000 expense
7 putting it on for two brand new signs, one which
8 of which is digital, obviously can be customized,
9 et cetera. There is really no budgetary impact
10 to the authority as a result of this financing.

11 The total project cost is \$363,500.
12 That is pursuant to a bid that a bid process that
13 has already taken place. And the authority's
14 general revenues come from a tourism tax and a
15 room occupancy tax, so they get a majority of
16 their revenues. And it's from those revenues
17 that they'll make debt service payments.

18 Finally, the authority's total
19 current outstanding debt at the end of 2019 or
20 going into 2020 is \$283,493. And that's all we
21 have.

22 MS. WALTER: So first, thank you for
23 getting your budget in timely. It's been
24 approved and that's great to have that done for
25 the year. And the 2018 audit was filed with no

1 findings so congratulations again. The revenue
2 stream for the tourism district is kind of
3 unusual. If you could talk a little bit, where
4 those tax revenues are generated, that 1.85
5 percent tax and how that's committed to these
6 kinds of projects.

7 MR. SICILIANO: It's a 1.85 percent
8 room occupancy tax that's on all the hotel stays
9 that are in the district of the Wildwoods.
10 Currently, it's been running 1.9 to two million
11 dollars a year. And again, as part of our
12 marketing budget for the last 10 years, that
13 billboard on Route 47 has been part of our budget
14 annually.

15 So we are just supplementing or
16 changing from that billboard and we're letting
17 that go and we're purchasing as part of our
18 tourism improvement mission, I guess, we're
19 joining with the county. They're redoing the
20 entryway into Wildwood and raising Rio Grand
21 Avenue at Susquehanna.

22 And as part of that we're putting
23 our two signs up as a welcome to the Wildwoods
24 and also as an informational board for events and
25 things that are happening in town.

1 MS. WALTER: It looks like, 283,000
2 at the end of 2018, there was \$315,000 in
3 outstanding debt. Can you talk about the
4 compression of the retirement of those
5 obligations?

6 MR. JESSUP: The 315,000, I think
7 included debt that was due in 2019, so the number
8 of 283 now that we're in December assumes that
9 the 2019 payments have been made. So in 2020
10 through 2027, there would be \$283,483 remaining
11 payable over the next seven years in current
12 existing debt.

13 MS. WALTER: When do you anticipate
14 the new signs to be up?

15 MR. SICILIANO: Probably March of
16 2020.

17 MS. WALTER: So that \$30,000
18 obligation for the billboard will retire during
19 2020?

20 MR. SICILIANO: Yes, it will be
21 over, I believe the lease goes until probably
22 February or March of 2020 and then that will
23 expire and this new debt will take over.

24 MS. WALTER: Any other questions?

25 MR. BLEE: Motion.

1 MR. LIGHT: Second.

2 MS. MCNAMARA: Miss Walter?

3 MS. WALTER: Yes.

4 MS. MCNAMARA: Mr. Mapp?

5 MR. MAPP: Yes.

6 MS. MCNAMARA: Mr. Close?

7 MR. CLOSE: Yes.

8 MS. MCNAMARA: Mr. Avery?

9 MR. AVERY: Yes.

10 MS. MCNAMARA: Mr. Blee?

11 MR. BLEE: Yes.

12 MS. MCNAMARA: Mr. Light?

13 MR. LIGHT: Yes.

14 MS. WALTER: Looking forward to
15 seeing the new sign.

16 MR. SICILIANO: Thank you very much.

17 MS. WALTER: The next application is
18 the Bergen County Improvement Authority appearing
19 regarding guaranteed lease revenue bonds. The
20 Saddle Brook Project and then we'll bring
21 Ridgefield after. Please introduce yourselves
22 for the record and anyone who is not counsel
23 please be sworn in before testifying.

24 MR. SPANARKEL: Jim Spanarkel from
25 Waters, McPherson, McNeill, bond counsel to the

1 county.

2 MR. LANGHART: Chris Langhart,
3 McManimon, Scotland and Baumann, bond counsel to
4 the Improvement Authority.

5 MR. ROGUT: Steve Rogut, bond
6 counsel to the township of Saddle Brook.

7 MR. WHITE: Robert White, mayor,
8 Township of Saddle Brook.

9 MR. LO DICO: Peter Lo Dico,
10 township clerk administrator for Saddle Brook.

11 MR. NYIKITA: Josh Nyikita,
12 financial advisor for the BCIA.

13 (At which time those wishing to
14 testify were sworn in.)

15 MS. WALTER: Before you start, Mayor
16 Close always remembers and I always forget to
17 thank you, Mayor, for being here today.

18 MR. WHITE: You're very welcome.

19 MR. LANGHART: Thank you, Director
20 thank you commissioners for hearing our
21 application. The Bergen County Improvement is
22 here today seeking positive findings on the Local
23 Authorities Fiscal Control Law for an issuance of
24 bonds not to exceed 28 million dollars.

25 The bond proceeds will be issued for

1 the benefit of the Township of Saddle Brook.
2 Saddle Brook will take the bond proceeds.
3 They'll the use the money to buy a piece of
4 property and construct a new municipal complex on
5 the property.

6 At the time of the bond closing and
7 the property closing, the township will grant a
8 lease hold interest to the Improvement Authority.
9 The Improvement Authority will then lease the
10 property back to the township and the township in
11 return will make rental payments on the property
12 in an amount sufficient to pay the debt service
13 on the improvement bonds.

14 The township has introduced a lease
15 ordinance last week. You should have a copy in
16 your packet to secure that payment of the rental
17 payments. I should mention this is a
18 redevelopment project. Overlaying the entire
19 structure will be a county guarantee.

20 The county has introduced a county
21 guarantee ordinance last week too which you
22 should have in your packet to secure the payment
23 of principal and interest on the bonds. We're
24 also seeking positive findings under the County
25 Improvement Authority's Law for the issuance of

1 the county guarantee.

2 Once the debt service is paid, title
3 to the entire project, the land and the municipal
4 complex will revert back to the township. We
5 have members from the township here to answer any
6 questions you might have and thank you for
7 hearing the application.

8 MS. WALTER: First, is this new
9 facility replacing existing facilities, or will
10 the other sites still be in use?

11 MR. WHITE: They are. They are
12 going to replace

13 MS. WALTER: If you could speak to
14 us about the project itself, the planning
15 process, how you selected the site and how you
16 got to where you are today on this project.

17 MR. WHITE: Basically, where we're
18 at now, our current town hall is very small.
19 It's inadequate for our needs. We have two other
20 municipal annexes in the township. One of which
21 we rent from the Board of Education for a dollar
22 a year.

23 But it's inconvenient for our
24 residents, for visitors that come to our town
25 hall which is on Market Street in the middle of

1 town and they're looking for example the court,
2 violations bureau or they're looking for the
3 building department and have to be sent to two
4 different locations, so that's definitely
5 something that is inconvenient.

6 Our current municipal complex at the
7 town hall, the main one, houses also our council
8 chambers and our municipal court where they hold
9 court. So at those times, the parking, there's
10 not enough parking as it is really on a daily
11 basis, but when we have all these people coming
12 for those events, whether it's council meeting or
13 court, we have overflow parking onto the side
14 streets and we get complaints from the residents,
15 so it's really a terrible situation there. We
16 also -- the building --

17 MS. WALTER: Just briefly on that
18 with the court facilities, does this include all
19 of the AOC required upgrades as part of the
20 project?

21 MR. WHITE: Yes, it does. Also, in
22 that same main town hall, we have our volunteer
23 ambulance core which is underneath the building
24 and that's not suitable for them their
25 ambulances, their vehicles, there's not enough

1 room, they have to keep two pieces of apparatus
2 outside, plus their equipment.

3 It's just way too tight for them.
4 Also, at this new facility, we are -- one of our
5 firehouses, we have three firehouses, the one
6 that's in the middle of town, it's in a building
7 that's over 80 years old. It was built in the
8 40s. It's in a state of disrepair. We don't
9 want to put anymore money into that building, so
10 they would also come over.

11 The new complex will also include a
12 civic recreation center which is something that
13 the town has been really many administrations
14 prior to mine have promised we were going to do
15 this for the residents and it's something that
16 we've been striving to do, not just my
17 administration, previous administrations.

18 This is really -- the site it's
19 suitable. It's big enough, enough parking,
20 plenty of parking and it can handle -- it's an
21 old Home Depot that's been vacant for 10 years.
22 And the new owner, it was recently purchased
23 about a year or two ago, and the new owner
24 actually reached out to us because they were
25 interested in selling it and they knew that from

1 however they found out, they knew that we might
2 be interested.

3 And again, it's suitable for all our
4 needs. I think it's 72,000 square feet. It's
5 got a second level. It really would be a perfect
6 thing for us. And previous to my administration,
7 for many years and Peter can talk to this. He's
8 been involved in the township for many years,
9 prior mayor.

10 MR. LO DICO: I couldn't have
11 accomplished this.

12 MR. WHITE: There's been talk for
13 years because when this town hall where we're at
14 now, when it was originally built, it was
15 inadequate. It wasn't enough space. And for
16 years, other administrations have been trying to
17 purchase property and do exactly what we're
18 doing, but for whatever reason, it just didn't
19 happen.

20 The council couldn't come on an
21 agreement on it. It was too much money,
22 whatever. We're all together 100 percent, five
23 council members that we have are all unanimously
24 in favor of this project.

25 MS. WALTER: A couple of questions

1 about the transition to the new site. Do you
2 anticipate selling any of the properties that are
3 being vacated as part of the transition?

4 MR. LO DICO: Yes. As the mayor
5 said, just to go back to the old town hall.
6 Prior to current location, the township rented a
7 house for many years. Unfortunately that
8 property got sold, the township did not purchase
9 it. A church bought it.

10 We were on a month to month lease,
11 and at the time we had to vacate due to the
12 church using the building and that's how we ended
13 up with our current location. But to answer your
14 question, yes, we do anticipate selling the
15 current property, firehouse, ambulance and the
16 municipal building are all on the same Market
17 Street location. We do anticipate to offset some
18 of the costs to auction the property.

19 MS. WALTER: Do you have any
20 estimates on that?

21 MR. LO DICO: Not yet. We have an
22 appraisal company looking at that.

23 MR. ROGUT: It's in a prime
24 commercial zone where it is. It's right in the
25 middle of town, a lot of new businesses there and

1 a lot of activity in that area.

2 MS. WALTER: There's been a lot of
3 interest around the state in some of these
4 firehouses that have been sold off, historic
5 firehouses. It's always interesting to see what
6 they're converted into.

7 It appears you're seeking level debt
8 service over the period of time. What is the
9 anticipated maintenance on this property when you
10 start face long term capital repairs because it
11 will be a large facility?

12 MR. LO DICO: Currently, we do
13 maintain our firehouse. We have a building rent
14 out. It used to be the old police station with
15 the firehouse, a municipal building. With the
16 agreement with the Board of Ed, we're maintaining
17 the annex which is Colger School.

18 A building was built in 1917, a two
19 room schoolhouse, so the township already has
20 been maintaining these buildings. We're
21 anticipating the contract will put a new roof on,
22 brand new HVAC units, new parking lot, so
23 maintenance should be at a minimum. At the
24 beginning it will be a new structure.

25 MS. WALTER: When you no longer have

1 to care for the other buildings, that money will
2 be reallocated?

3 MR. LO DICO: Sure.

4 MS. WALTER: Any other questions?

5 MR. LIGHT: I'll move the
6 application.

7 MR. MAPP: Second.

8 MS. MCNAMARA: Miss Walter?

9 MS. WALTER: Yes.

10 MS. MCNAMARA: Mr. Mapp?

11 MR. MAPP: Yes.

12 MS. MCNAMARA: Mr. Close?

13 MR. CLOSE: Yes.

14 MS. MCNAMARA: Mr. Avery?

15 MR. AVERY: Yes.

16 MS. MCNAMARA: Mr. Blee?

17 MR. BLEE: Yes.

18 MS. MCNAMARA: Mr. Light?

19 MR. LIGHT: Yes.

20 MR. ROGUT: Thank you.

21 MS. WALTER: So next application is
22 also coming from Bergen County Improvement
23 Authority. This is the Ridgefield project.
24 Please introduces yourselves for the record and
25 be sworn in before testifying.

1 MR. SPANARKEL: Jim Spanarkel from
2 Waters, McPherson and McNeill, bond counsel to
3 the county.

4 MR. DRAIKIWICZ: John Draikiwicz
5 from Gibbons P.C., bond counsel to the authority.

6 MR. KONTOLIOS: James Kontolios,
7 councilman and member of the Finance Committee
8 for the Borough of Ridgefield.

9 MR. ELENIO: Frank Elenio, Chief
10 Financial Officer of the Borough of Ridgefield.

11 MR. CANTALUPO: John Cantalupo, bond
12 counsel to the Borough of Ridgefield.

13 MR. NYIKITA: Josh Nyikita,
14 financial advisor BCIA.

15 MR. LUPPINO: Joe Luppino, Bergen
16 County CFO and the CFO of the Bergen County
17 Improvement Authority.

18 (At which time those wishing to
19 testify were sworn in.)

20 MS. WALTER: It's nice seeing strong
21 representation on the application today. It
22 always makes it easier when we have questions, so
23 thank you for being here.

24 MR. KONTOLIOS: It's an exciting
25 project for us and we're eager to state our case

1 to you.

2 MS. WALTER: Please proceed.

3 MR. DRAIKIWICZ: The Bergen County
4 Improvement Authority proposed to issue its bonds
5 in an amount not to exceed 23 million dollars.
6 The proceeds of which will be utilized to finance
7 the construction of a municipal complex in the
8 Borough of Ridgefield.

9 The bonds will be secured by a lease
10 purchase agreement between the authority and the
11 borough and the payments by the borough will be
12 general obligation lease payments in an amount
13 sufficient to pay debt service on the authority's
14 bonds. In addition, the bonds will be secured by
15 a guarantee from the County of Bergen.

16 We hereby seek positive findings
17 from the Local Finance Board in connection with
18 the project and the county guarantee. We have
19 various individuals here who will give a little
20 background on the project and answer any other
21 questions you may have.

22 MS. WALTER: Background on the
23 project?

24 MR. KONTOLIOS: Thank you, madam
25 chair. It's a pleasure and honor to be in front

1 of you. This is my first time. I'm a lifelong
2 resident of the Borough of Ridgefield along with
3 my CFO, Frank Elenio, so this is near and dear to
4 us personally.

5 I was also the former borough
6 historian before I became the councilman, so I'm
7 well aware of the history of the town and the
8 project. Borough hall was constructed in the mid
9 20th century in something called the Old English
10 neighborhood part of town.

11 We go back to even before Colonial
12 times when the Dutch settled in Ridgefield, so
13 there's a lot of history there. And when it was
14 constructed there at the time, it suited the
15 towns purposes but times have changed. For the
16 most part, the building is literally crumbling.

17 We've been Band Aid fixing it now
18 ever since I can remember. The facade is
19 literally crumbling. It's not ADA compliant so
20 nobody can go in from the front entrance of the
21 building. We constructed a ramp at the rear
22 entrance where the police department enters and
23 exits the building.

24 Our council meetings cannot be held
25 at the meeting because of that so we have to them

1 at the community center. The building is
2 asbestos contaminated, so every time there's a
3 roof leak or something happens, we have to
4 evacuate the building, bring in our health
5 officer to inspect the building, air quality.

6 When that happens, we use
7 productivity, people have to be dismissed
8 including our police department which also shares
9 the building. Going to the police department, we
10 now have female police officers.

11 Female police officers have no place
12 to change or put their personal belongings, so we
13 had to allocate a room that we had to vacate
14 which used to be the communications room so the
15 female officers can have their own personal space
16 there. We have an antiquated jail cell.

17 So if anyone is brought in to
18 custody by our police department they cannot be
19 held there. We have to wait for the Bergen
20 County Sheriff's officers to come and take the
21 representatives to the county jail. That's a
22 tremendous cost to our police department and it's
23 also a security issue.

24 We have municipal court in our
25 building. Right now for security, we cannot

1 institute in these times adequate where everybody
2 is safe. We have extra police officers there.
3 People have to be transported. Municipal court
4 has become a burden.

5 There's no place for people to park
6 as well as when the parking was allocated for the
7 borough building at the time, the population was
8 probably a third of what it is now. People have
9 to come in and out from a residential part of the
10 town which is on the other side of the building,
11 less parking spaces for our first responders, our
12 residents and our mayor and council as well.

13 People don't want to come and pay
14 their taxes, same thing. It's very hard and
15 during municipal court which is held every other
16 Wednesday afternoon, it just becomes a big burden
17 on the town. Our building department and our
18 health department are in satellite buildings.

19 It's buildings that we have acquired
20 over the history of the town to keep them in. We
21 would like to consolidate all that and make it a
22 one place for everyone to do their borough
23 business. I'm also trying two IT engineers, so
24 this is also near and dear to my heart.

25 We cannot upgrade any information

1 technology in the building the way it's
2 constructed now. And also there's the fear of
3 the asbestos, if we want to take down something.
4 So in the new day and age of doing things in
5 terms of technology, we have to make significant
6 upgrades as well. And like I mentioned, the
7 population growth to the town, it's not in a
8 central of town anymore.

9 People have to go from one part of
10 town to the other to do their borough business.
11 It would also enhance the experience to our
12 residents doing borough business if they had to
13 and also to visit our police department. What
14 we're proposing is constructing a new borough
15 hall, police department, health department and
16 building department in a more central located
17 part of the town.

18 It's a property that's owned by the
19 town since the late 70s. It used to be the Great
20 Bear Spring Company. We use the property now for
21 our community center and we had the main part of
22 the property for storage. We had garages there.
23 And basically, we packed our vehicles there, the
24 DPW used it as storage, so did the fire
25 department.

1 We plan to construct everything
2 there. We have architectural conceptual drawings
3 of it. It's not going to look like an antiseptic
4 office building. It's going to basically fit the
5 character of what the residential homes look in
6 that neighborhood right now, so it's also what
7 will compliment that part of town.

8 It's across the street from our
9 nature center. Our new proposed community garden
10 will also be adjacent to it. There are students
11 of Ridgefield Slocum years Grammar and Middle
12 School would like to build an ADA compliant park
13 there for our special ed and magna students which
14 I think is a wonderful idea. Also --

15 MS. WALTER: Just to clarify, that
16 park proposal is a school funded project that's
17 not part of this application?

18 MR. KONTOLIOS: No, everything is --
19 the park proposal is something that came to light
20 this week at a mayor council meeting. If that --
21 the nature center is town funded. If we did the
22 park, it would have some funding from the school
23 as well.

24 MS. WALTER: Okay.

25 MR. KONTOLIOS: We have a tremendous

1 grant writer that helps us and we acquire many
2 grants to do a lot of the public works in town,
3 street paving as well and also being a member of
4 the Finance Committee, I'm well aware that we
5 need to make it palpable for our taxpayers, but
6 also to, you know, move the borough hall into the
7 21st century.

8 MS. WALTER: Thank you for that.
9 Much as I asked the previous applicant, one of
10 our consideration is how you're going to deal
11 with the vacated spaces. It sounds like this
12 building that's going to be vacant has some real
13 challenges. What do you anticipate the
14 disposition of the site?

15 MR. KONTOLIOS: Well, like we said,
16 it's in Old English part of town, Route 1 and
17 nine runs through it, so it's also a place where
18 major traffic goes from Hudson County to
19 northern, the northern part of the state and also
20 through New York City.

21 So most of our business is conducted
22 in that part of town, our business rateables are
23 drawn from there. Behind the building is a
24 residential area, two family homes at the
25 present.

1 So it's perfectly zoned for a mixed
2 use development, so we're planning to fund the
3 project with the sale of that property to a mixed
4 use developer and we're hoping we can have
5 commercial stores or some kind of commercial
6 building on Route 1 and nine where the building
7 is right now.

8 Behind the building where the
9 parking lot is, where the residents and the
10 faculty or police department enters and exits the
11 parking lot, that's something that we could do
12 residential, so I think it would be very enticing
13 for any perspective developer to come in, acquire
14 the property and also I think it would add
15 tremendous rateables to our tax base as well.

16 MS. WALTER: Do you have any
17 estimates as to what the property would go for at
18 this point?

19 MR. ELENIO: Approximately,
20 1.9 million was our estimate.

21 MS. WALTER: That would be a
22 substantial offset.

23 MR. ELENIO: Plus rateables with
24 since both properties right now are getting no
25 rateables. We own both, so we're not losing any

1 rateables by moving this. It would be generated
2 additional.

3 MR. KONTOLIOS: It's speculative,
4 but I think the property is much more, it's worth
5 much more than that and I think it's very coveted
6 by a lot of developers that see it as a main
7 thoroughfare and something that where also it can
8 enhance not only the business quality, but
9 also -- it's something that some businesses that
10 would attract the town that we don't have right
11 now.

12 MS. WALTER: So the tax impact on
13 this project, I think it's roughly \$219 per
14 household at the current level. There's going to
15 be some offset of sale of property and other
16 wise. If you could speak to, not just the
17 baseline impact, but the holistic impact, that
18 would be helpful.

19 MR. NYIKITA: From a tax impact
20 standpoint, the 200 dollar number that you
21 referenced it's a little higher than that
22 actually I think. That's a total all in number,
23 based on the maximum debt service.

24 When you factor in repayment of the
25 existing debt and the phasing in of the debt

1 service on top of that, the annual impact is much
2 less. It really starts off at \$67 in 2021, \$94,
3 then about \$100 in that final year and that's
4 really -- it's really spread out over a three
5 year period.

6 MS. WALTER: That's assuming no
7 development on the other site?

8 MR. NYIKITA: That's assuming no
9 additional revenue or any revenue offset.

10 MS. WALTER: That would also help to
11 offset?

12 MR. NYIKITA: Correct.

13 MS. WALTER: And has there been any
14 effort undertaken to date to identify potential
15 candidates for occupying that site?

16 MR. KONTOLIOS: No.

17 MS. WALTER: So it would be at least
18 a couple years down the road theoretically for
19 development?

20 MR. ELENIO: It's a two year project
21 for us.

22 MS. WALTER: Much as we said with
23 the other one, it seems like there's a lot of
24 need identified in the area. Sometimes you can't
25 keep fixing the same building. We understand

1 that and we keep that very considerate in this
2 process how you've undertaken it.

3 Can you speak to why this project is
4 working through the BCIA, the financial
5 structures have been, it seems like it's working.
6 It's interesting. If you could talk about the
7 commitment to doing a community base project
8 where there is no direct impact to the county.

9 MR. LUPPINO: The BCIA county is AAA
10 rated, so it would be savings Ridgefield is AA.
11 So there will be savings to the county to
12 Ridgefield. And again, we're going to put this
13 together so we have Saddle Brook project to and
14 then the county executive's vision is to assist
15 our neighboring municipalities to help them with
16 projects to save money with interest costs. It
17 kind of fits into our his vision of savings.

18 MS. WALTER: Something you note in
19 the application is of particular interest is that
20 the combination of the projects what made this
21 feasible to go out. Just wanted to note again,
22 interesting recording out there about the use of
23 county guarantees and making the individual
24 community stronger and making them more efficient
25 and help support a county level.

1 I think it's important. This is a
2 project that's a representation of that, going
3 out individually, I guess you're looking at four
4 and-a-half, five percent maybe at the high end.
5 It could have been a lot more of an undertaking
6 solely backed by the municipal budget, so good
7 use of this kind of mechanism. I just wanted to
8 note that. Anyone have any other questions?

9 MR. BLEE: Motion to approve.

10 MR. LIGHT: I'll second.

11 MS. MCNAMARA: Miss Walter?

12 MS. WALTER: Yes.

13 MS. MCNAMARA: Mr. Mapp?

14 MR. MAPP: Yes.

15 MS. MCNAMARA: Mr. Close?

16 MR. CLOSE: Yes.

17 MS. MCNAMARA: Mr. Avery?

18 MR. AVERY: Yes.

19 MS. MCNAMARA: Mr. Blee?

20 MR. BLEE: Yes.

21 MS. MCNAMARA: Mr. Light?

22 MR. LIGHT: Yes.

23 MS. WALTER: Thank you.

24 MR. DRAIKIWICZ: Thank you.

25 MS. WALTER: The next application

1 will be Mannington Township appearing on a
2 225,000 proposed RAB. Please introduce
3 yourselves for the record and be sworn in before
4 testifying.

5 MR. ASAY: Donald Asay, mayor
6 Mannington Township.

7 MR. COLGAN: William Colgan,
8 developer.

9 MR. PEARLMAN: Steve Pearlman,
10 counsel for the developer.

11 (At which time those wishing to
12 testify were sworn in.)

13 MS. WALTER: Proceed.

14 MR. JESSUP: Again, Matt Jessup,
15 McManimon, Scotland and Baumann, redevelopment
16 counsel to Mannington. Thank you for making the
17 schedule accommodation. As the director noted,
18 this is an application for not to exceed \$225,000
19 in non recourse Redevelopment Area Bonds pursuant
20 to NJSA 40A:12A-29A3 and 67G.

21 The RAB is being issued to partially
22 fund a redevelopment project in Mannington
23 consisting of the substantial rehabilitation of
24 the Salem Medical Center. This includes
25 approximately 250,000 square foot renovation over

1 a two year period.

2 It includes renovation of the
3 ambulatory surgical center and the medical office
4 building. They're adding 26 psych beds. They're
5 adding 30 subacute beds, so together with the
6 existing, they'll be 133 licensed beds at the
7 facility which is more than have been there in
8 the past 10 years, but the project is even bigger
9 than that.

10 This is about keeping the only
11 hospital in Salem County open and functioning.
12 Prior to the developer coming in and purchasing
13 the hospital, the hospital was facing closure due
14 to multi million dollar losses on an annual
15 basis, so this is a program that's intended to
16 come in, give the hospital time to make
17 programmatic changes, increase the licensed beds,
18 increase doctors and turn this hospital around to
19 keep it from closing and turning into a viable
20 and successful operation.

21 In connection with the redevelopment
22 project, the township and the developer are
23 entering into a financial agreement for a payment
24 in lieu of tax. The formula there, there's two
25 formulas. There's one for the non for profit

1 operations within the hospital. Currently all of
2 the hospital operations are non for profit.

3 And that formula is for the first
4 five years, 40 cents per square foot increasing
5 at two percent per year for the first five years
6 and then 60 cents per square feet in years six to
7 10 increasing at two percent per year then a
8 dollar in years 11 through 15, again, increasing
9 at two percent per year.

10 And finally, in year 16 through 30,
11 \$2.21 per square foot increasing at two percent
12 per year. And that schedule is really meant to
13 allow the hospital the amount of time early. It
14 ramps up to allow the hospital time early
15 financially to get it back into fiscal health and
16 operations.

17 Again, all the spaces are currently
18 non profit, but if there were for profit
19 operations that came into a portion of the
20 hospital, obviously that produces additional
21 revenue to the developer and so the financial
22 agreement addresses making sure that some of that
23 revenue moves over to the township as well.

24 For any for profit spaces, the
25 annual service charge is equal to a dollar 65 per

1 square foot beginning in year one. Growing at
2 two percent a year for the life of the PILOT.
3 There is also a minimum annual service charge
4 which is basically \$116,000 plus the debt service
5 on the RAB.

6 So at a minimum under any
7 circumstance, the township is looking at
8 approximately \$116,000 in the PILOT revenue, but
9 again, this is not a redevelopment project where
10 the township is looking for significant windfalls
11 of money. This is really about keeping this
12 critical operation going.

13 As I mentioned earlier, the bonds
14 are secured solely by the PILOT. They are not
15 secured by the tax and pledge of Mannington or
16 any other entity. The bonds will be issued for a
17 period of 30 years. They bear zero interest so
18 basically it's \$7500 per year in debt service on
19 the bond that's paid for out of out the pilots.

20 And again, if we're hitting the
21 minimum, that number is added in so that it's not
22 really affecting any net revenue to the township.
23 Over the course of a 30 year period, netting out
24 the debt service, the township is looking at
25 about 11.5 million dollars in total PILOT

1 payments net of the county share to the township
2 as a result of the transaction.

3 Obviously, the mayor is here. We
4 have representatives from the developer here. If
5 you have any additional questions regarding the
6 financing or the redevelopment project.

7 MS. WALTER: Thanks again, Mayor,
8 for being here today.

9 MR. ASAY: And thank you for
10 adjusting the schedule. Appreciate it.

11 MS. WALTER: Happy to do so. What
12 is the tax impact for the town compared to the
13 pre RAB process? Are you seeing an increase for
14 this? Is there a reduction to offset the
15 development?

16 MR. ASAY: Let's back up a little
17 bit because this hospital was a not for profit,
18 so we received no revenue approximately 12 years
19 ago. The first not for profit to come into New
20 Jersey purchased this particular hospital. There
21 was legislation to allow it to happen, et cetera.
22 Seemingly a windfall.

23 Luckily, we were very careful in how
24 we allocated the revenue within our portion of
25 the taxes that are collected. They took a 36

1 million dollar hospital and in grand style, they
2 were able to reduce it to a hospital that they
3 sold for one million dollars in only 10 years, so
4 they obviously did not institute a workable plan.

5 Hopefully, the new developer, CHA
6 and the underlying companies will all operate at
7 a better system and allow for the changes in
8 medical, the medical world to happen in our
9 particular hospital. It's extremely important.
10 It is a small county, 65,000 people.

11 Our township has approximately 1500
12 of those folks. And we have about 50 percent
13 reserved, so there isn't going to be a tremendous
14 amount of growth, but the hospital has the
15 opportunity, I think, to recapture the excellent
16 reputation that it had previous to the for profit
17 owner in the interim who ran it into the ground,
18 if I can be so blunt.

19 MR. PEARLMAN: The out of state for
20 profit owner, and clearly, they were working for
21 the corporate which I believe was in Tennessee.

22 MR. ASAY: It was. And I didn't say
23 the name because it gets confusing. They were
24 CHS out of Tennessee. This is CHA.

25 MR. PEARLMAN: This developer is a

1 New Jersey based healthcare developer who has
2 already taken bankrupt hospitals and turned them
3 into a profitable venture including, I guess the
4 first one you did was Barnard, right?

5 MR. COLGAN: Correct.

6 MR. PEARLMAN: That was in Passaic
7 County.

8 MR. JESSUP: Director, I think the
9 property pays \$40,000 in municipal taxes. And
10 again, if the minimum annual service charge is
11 paid of approximately \$116,000, that's gross. So
12 net of the five percent of the county, of course
13 you can see that there is a significant increase
14 in the tax revenue directly to the municipality.

15 MS. WALTER: And that's the minimum
16 assuming everything remains non profit and the
17 performance of the hospital, so it can only go up
18 from there.

19 MR. JESSUP: That's exactly right.
20 That is the minimum under any circumstance.

21 MR. PEARLMAN: There was a real
22 concern that that for profit was literally going
23 to shut down the facility, so there was a process
24 right there.

25 MR. ASAY: There was a long and

1 involved process of thinking this whole thing
2 through. We're going to take a hit, but in fact
3 if it went bankrupt and sat there empty, we would
4 have a more significant problem, but additionally
5 the real impact would be loss of medical care for
6 those folks in the town.

7 MS. WALTER: How close are the
8 nearest facilities?

9 MR. ASAY: There is a hospital
10 across the bridge, Christiana Care which operates
11 both, I think Saint Francis and Christiana Care.
12 And I would guess they're probably 15 miles or
13 20 miles but you have to go over the bridge.

14 The Inspira operated just invested a
15 significant amount of money in a new facility in
16 Ridgewood which would probably be about the same,
17 15, 18 miles, maybe 20.

18 MS. WALTER: What does that turn
19 into in terms of response time to care?

20 MR. ASAY: Half hour at least I'm
21 guessing. There's no short cut to one in the
22 Ridgewood. The one in Delaware, of course, once
23 you get across the bridge you're on 95 and you're
24 at the mercy of the traffic.

25 MS. WALTER: What number of occupied

1 beds or chargeable beds is required to keep the
2 new hospital operating?

3 MR. COLGAN: So we're working on
4 implementing a lot of the new programs.
5 Ultimately, we want to see a daily census around
6 40. Right now, when we wind up taking it over,
7 the daily census was in the teens. It's been
8 growing.

9 There's been a lot more life behind
10 the hospital. People are feeling rejuvenated
11 because now you have someone coming in paying
12 attention to the hospital. Whereas, I know
13 before there was the feeling the folks out of
14 Tennessee were not really allocating appropriate
15 time.

16 So now the daily census has grown
17 into the 20s and the hope is that we kind of
18 continue to grow the daily census with a lot of
19 the new program implementation. There are psych
20 beds being implemented, there's some subacute
21 beds being implemented, some large capital costs
22 being put into the facility to accommodate these
23 new programs.

24 MR. ASAY: As he indicated, the
25 number of beds in total for the acute subacute

1 alcohol drug rehab, et cetera, will all total
2 more than the beds that were operating when CHS
3 left which was, I believe 126 or eight.

4 MS. WALTER: What was the maximum
5 capacity of the hospital over time?

6 MR. COLGAN: 133.

7 MS. WALTER: One other question that
8 I have directly is when you're making the
9 adjustment between the new entity taking control,
10 how is your EMS going to be operating? Is that
11 going to be provided through this hospital
12 entity, or is that going to be through the
13 municipality and how has it been handled
14 previously?

15 MR. ASAY: You're talking ambulance
16 services. There is a local response. Mannington
17 has its own entity which is not operated by the
18 township. It is independent. There is also a
19 county function that's currently in place which
20 operates as a for profit I believe. And the
21 hospital is the home port for an emergency
22 response that I believe is out of Inspira.

23 MS. WALTER: Any other questions?

24 MR. LIGHT: I'll move the
25 application be approved.

1 MR. BLEE: Second.

2 MS. MCNAMARA: Miss Walter?

3 MS. WALTER: Yes.

4 MS. MCNAMARA: Mr. Mapp?

5 MR. MAPP: Yes.

6 MS. MCNAMARA: Mr. Close?

7 MR. CLOSE: Yes.

8 MS. MCNAMARA: Mr. Avery?

9 MR. AVERY: Yes.

10 MS. MCNAMARA: Mr. Blee?

11 MR. BLEE: Yes.

12 MS. MCNAMARA: Mr. Light?

13 MR. LIGHT: Yes.

14 MR. ASAY: Thank you.

15 MS. WALTER: I'm glad to see you're

16 retaining an important resource in the community.

17 MR. ASAY: We're trying.

18 MR. CLOSE: Mayor, thank you for

19 coming.

20 MS. WALTER: Next application will

21 appear together, but will go separately.

22 Somerset.

23 MR. PEARLMAN: Steve Pearlman,

24 Pearlman and Miranda. We're energy, and in this

25 case, bond counsel for the Somerset County

1 Improvement Authority. Yvonne Childress, the
2 deputy treasurer and Anthony Inverso, the
3 financial advisor.

4 (At which time those wishing to
5 testify were sworn in.)

6 MR. PEARLMAN: I have been here
7 before on the solar deal. When I last came here
8 in the summer, I asked for a six month extension
9 on the note piece. If you recall, we're looking
10 to acquire the entire solar system from the
11 failed developer. We have been held up by a
12 serious of tax issues.

13 I thought about how I could describe
14 this in a public hearing, and I decided I can't,
15 so I'll just say that we're continued to be -- by
16 a series of tax issues that we're looking to find
17 a way that --

18 MS. WALTER: Are these matters which
19 the board should be aware which would require us
20 to go into executive session?

21 MR. PEARLMAN: I don't think it's
22 relevant unless you want to ask me questions
23 about it, but it's the same type of issues when
24 you do a solar transaction, there are tax credits
25 involved. And if you take out a developer, there

1 is a recapture. That's all public.

2 We waited for the end of the five
3 year recapture period. That's why we're here.
4 The developer is negotiating whether there are
5 additional tax concerns.

6 MS. WALTER: Okay.

7 MR. PEARLMAN: And we are looking to
8 reach an accommodation. We're not looking to get
9 into a difficult situation. We're trying to find
10 a way that will make it work for them and for us.
11 We still want to go ahead with the original plan
12 which is buy back our system. The county is
13 paying for it essentially anyway right now.

14 They can do it cheaper, eliminate
15 the middleman, eliminate those costs. And with
16 rates so low, since the these deals were
17 originally financed taxable, they can be financed
18 primarily tax exempt. All of that is still true.

19 The reason we're here today is that
20 there was a note that we had that the county was
21 holding as part of the 2015 settlement that has
22 been come due. We rolled it. We hoped six
23 months we would be done and it was folded into
24 our large financing and we're not going to be
25 done by 12-31, so we're asking for another six

1 months. Same terms, I half a percent. The
2 county is actually buying it privately.

3 MS. WALTER: Is that a reasonable
4 projection for the timing for this being
5 resolved?

6 MR. PEARLMAN: I actually think so.
7 What has happened, just so -- fair question.
8 What has been happening during the six months.
9 We haven't been just sitting here. What has
10 happened is the developer got its original
11 accountant back on board.

12 They produced the information that
13 was necessary to give to their present accountant
14 and now we are in negotiation with the present
15 accountant and counsel on these tax issues. So I
16 would say the last six months was about data
17 collection and legal discussions. We're now
18 having the legal discussions, so, yes, I'm
19 confident that we can conclude those within six
20 months.

21 MS. WALTER: The county remains
22 committed to purchasing the bonds?

23 MS. CHILDRESS: Yes.

24 MS. WALTER: With that said, I
25 understand this has been a very complicated and

1 long standing process and it seems like you are
2 continuing to make progress. I hope it can be
3 resolved within the next few months. Please
4 always let us know. I don't have any further
5 questions. Does anyone else?

6 MR. BLEE: Motion to approve.

7 MR. MAPP: Second.

8 MR. BENNETT: Miss Walter?

9 MS. WALTER: Yes.

10 MR. BENNETT: Mr. Mapp?

11 MR. MAPP: Yes.

12 MR. BENNETT: Mr. Close?

13 MR. CLOSE: Yes.

14 MR. BENNETT: Mr. Avery?

15 MR. AVERY: Yes.

16 MR. BENNETT: Mr. Blee?

17 MR. BLEE: Yes.

18 MR. BENNETT: Mr. Light?

19 MR. LIGHT: Yes.

20 MR. PEARLMAN: Thank you very much.

21 MS. WALTER: As indicated

22 previously, this application will be presented
23 jointly between Lopatcong and Phillipsburg, but
24 we will be voting separately on the individual
25 RAB application. And because of their

1 interconnectedness, it makes sense to just
2 present it as a single unit.

3 MR. MERLO: Robert Merlo,
4 Phillipsburg CFO.

5 MS. GORAB: Lisa Gorab, Wilentz,
6 Goldman and Spitzer, bond counsel to the town of
7 Phillipsburg.

8 MR. DRAIKIWICZ: John Draikiwicz,
9 Gibbons, P.C., bond counsel to the Township of
10 Lopatcong.

11 UNKNOWN SPEAKER: Mike (inaudible)
12 counsel to the developer, Bridge Development.

13 MR. POZERYCKI: John Pozerycki,
14 Bridge Development, developer for the project.

15 (At which time those wishing to
16 testify were sworn in.)

17 MS. WALTER: Before you begin, I
18 wanted to note for the record, both of the
19 applicants did come in to meet with board staff
20 and presented to myself and the deputy director
21 and answered a lot of questions previously and
22 also provided supplemental materials that are
23 included in your packet. We appreciate the
24 cooperation of this rather complex project. You
25 may now proceed.

1 MR. DRAIKIWICZ: I'll start with the
2 Township of Lopatcong and Lisa Gorab will give a
3 summary of the Phillipsburg application. The
4 township of Lopatcong proposed to issue its non
5 recourse RAB bonds in an amount not to exceed
6 \$750,000.

7 The proceeds of which, together with
8 other funds, will be used to construct an
9 approximate one million square feet of warehouse
10 and light industrial space and all on site and
11 offsite infrastructure improvements required in
12 connection therewith all to be located in the
13 Township of Lopatcong.

14 The project is located in an area in
15 need of redevelopment and will be undertaken
16 pursuant to a redevelopment agreement between the
17 township and I-78 Logistics Park Lopatcong Urban
18 Renewal LLC. The bonds will be issued pursuant
19 to a venture of trust and will be secured by
20 annual service charges pledged to the bonds
21 pursuant to the financial agreement between the
22 township and I-78 Logistics Park Lopatcong Urban
23 Renewal, LLC.

24 For additional information of the
25 project, we'd like to have a little brief

1 background from the redeveloper in connection
2 with the Lopatcong project.

3 MR. POZERYCKI: This is to give you
4 a little visual. I think it helps to see it as
5 we talk about it. Just to give you a high level
6 summary. This is the area of redevelopment that
7 we're talking about. To orient yourself, this is
8 the Old English Hall facility.

9 Towards the window that way is Route
10 22 back to I-78. The Lopatcong piece in
11 discussion here is the building on the top of the
12 plan and you'll be able to see that the main
13 access point to the campus and redevelopment area
14 is off of Route 22.

15 Currently the status of the project,
16 the majority of this building is substantially
17 complete. Walls are up, it's been painted. The
18 base course is down. In addition to that, this
19 Route 22 turn signal entrance has been completed
20 as well and the light is on.

21 Just to give you a visual, I have
22 this here as well to kind of show what the
23 rendering of the building is, looks like today,
24 so that is a high level summary of kind of where
25 the project is today for Lopatcong.

1 MS. WALTER: Before you take that
2 down, if you could indicate which, there's an
3 allocation between the properties of phase one
4 and phase two and then the pieces that were
5 converted farmland as part of this project.

6 MR. POZERYCKI: Correct. So the
7 Lopatcong piece is part of phase one. This was
8 the farmland that has been converted into
9 industrial warehouse. In addition to phase one
10 in Lopatcong is phase one in Phillipsburg which
11 is indicated in the lighter shaded buildings
12 here.

13 That is the four together in the
14 lighter shading is phase one. The darker shades
15 here in Phillipsburg is indicated as phase two.
16 Generally speaking, this is where the main campus
17 of the Old English facility was existed.

18 MS. GORAB: 18 years ago.

19 MR. POZERYCKI: Gave or take.

20 MR. DRAIKIWICZ: Lisa, you want to
21 give a little background of Phillipsburg?

22 MS. GORAB: Would you like me to do
23 that for Phillipsburg? Phillipsburg is seeking
24 approval to issue not to exceed 2.5 million in
25 non recourse Redevelopment Area Bonds. Those

1 bonds are anticipated to be issued in two phases.
2 The first phase being one million.

3 The second being 1.5 million.

4 Because Phillipsburg project is being undertaken
5 in two phases, so the town would like to issue
6 the debt when it's needed for the infrastructure
7 improvements. In Phillipsburg, there is
8 approximately 2.9 million square feet of the
9 warehouse light industrial space.

10 Approximately, I think 1.2, maybe
11 1.7 broken out between the two phases. This
12 project for Phillipsburg began in 2015 just in
13 terms of background. The site was vacated in
14 very early 2000s. In 2015, actually Phillipsburg
15 began its redevelopment process with a prior
16 developer.

17 That is why in my executive summary,
18 it's rather difficult to follow the moving dot
19 because it started in '15. That developer left.
20 The project was then assigned to the new
21 developer in '17 with the assumption of all the
22 agreements.

23 And then in '19, the project was
24 broken into two phases with the same developer,
25 but two separate UREs, so the projects have now

1 been bifurcated, two financial agreements, two
2 assessment agreements, two redevelopment
3 agreements.

4 So we've been working with the town
5 to move along that path and the town is very
6 pleased to get this project moving along. As
7 John said, there is a service charge, 10 percent
8 of that service charge that Phillipsburg will be
9 receiving is a pledged service charge to be used
10 to repay the bonds.

11 The first phase of which for
12 Phillipsburg is proposed to be issued in early
13 2020. The second phase of which would be
14 proposed to be issued in early 2023 based on the
15 construction schedule of the facilities. The
16 projects will be, the RABs for Phillipsburg will
17 fund the infrastructure projects, cost of
18 issuance.

19 We do not anticipate capitalized
20 interest because we hope to issue the debt when
21 the money is needed, but we reserve the right to
22 have a small amount of capitalized interest in
23 the financing in the event the debt is issued
24 before the C of O is issued for each of these
25 projects when the annual service charge would

1 occur.

2 MS. WALTER: Could you please walk
3 us through the tax history of the Lopatcong site?

4 UNKNOWN SPEAKER: Maybe I can help
5 more with that. The Lopatcong site had been,
6 while part of the overall Ingersoll Rand complex,
7 it had been vacant unused land. It was farmland
8 assessed, probably paid something on the order of
9 2500 dollars per year in taxes. It was removed
10 from farmland taxation last fall.

11 There was a farmland rollback
12 imposed. I think it was six or \$700,000. And
13 then for this year, it's regularly assessed.
14 That's pretty much the history of Lopatcong. Do
15 you want to hear a little bit about Phillipsburg
16 as well?

17 MS. WALTER: I have other questions
18 for the Phillipsburg site. I'm going to go side
19 by side.

20 UNKNOWN SPEAKER: Sure.

21 MS. WALTER: Could you with regard
22 to both speak to the transportation impact, both
23 the developments that are required and the impact
24 areas within each community and how the resources
25 are being allocated to address those needs?

1 MR. POZERYCKI: Sure. So just to be
2 clear, you want to understand how the
3 infrastructure that's being put into place is
4 impacting the town?

5 MS. WALTER: The accounting for
6 that?

7 MR. POZERYCKI: Yeah, sure. So I
8 think the main piece here is Route 22 pointing
9 back to that. This is the main infrastructure
10 that's being put into place as part of the
11 redevelopment. This is obviously, impacting the
12 road to some degree, but ultimately, it's the
13 main service area to the main park.

14 Obviously, they'll be some impact in
15 terms of, you know, creation of jobs and whatnot
16 to the township. That's really the main focus
17 point. Back here on the back side of the park,
18 there is also access to the park where there will
19 be some cars entering as well.

20 But again, the main focus was to
21 bring it to Route 22 so there was minimal impact
22 to the housing and neighborhood around and the
23 focus was up here. The last piece would be the
24 bridge across the railroad tracks here off Route
25 22. This will be a car entrance only, but

1 ultimately, the design wasn't that. We wanted to
2 focus everything here to get a lot of the traffic
3 away from any neighboring communities around.

4 MS. WALTER: And for the record, you
5 have all the acquired approvals to complete the
6 railroad access project?

7 MR. POZERYCKI: Correct.

8 MS. WALTER: Thank you. Now,
9 Phillipsburg, if you wouldn't mind walking us
10 through the evolution of the tax portion of the
11 site there, the high end of that, the
12 environmental clean up that's been done as part
13 of the remediation on the site.

14 UNKNOWN SPEAKER: The Phillipsburg
15 side had been, and we spoke a moment ago and
16 counsel for Phillipsburg mentioned this
17 redevelopment started in 2015. It actually
18 started at a different iteration prior to that.
19 There had been a failed redevelopment.

20 Ingersoll Rand sold the to another
21 party who is not in the picture here. They were
22 going to develop, at one point, I think a
23 combination of retail and office, some
24 industrial. That failed back prior to like 2008.

25 There were, probably a million

1 dollars of unpaid property taxes. The
2 Phillipsburg wound up taking essentially, I think
3 it was half the property back by a tax sale. And
4 then in this latest iteration of redevelopment in
5 2015, redeveloper came in and bought that
6 property back from Phillipsburg.

7 So you had, you know, half of the
8 100, about 200 acres overall about 100 acres
9 municipally owned for a period of time four, five
10 years were paying no taxes. The rest of it was
11 paying fairly minimal taxes. There were some
12 buildings that were remaining that were still
13 standing unused.

14 One building was used and Mr.
15 Pozerycki can probably elaborate on that. But
16 other than that, it was fairly minimal use and
17 fairly minimal taxes that were generated by the
18 preexisting condition of the property.

19 MS. WALTER: Can you speak to --

20 MR. POZERYCKI: I'll speak to it.
21 The one building that was on site that is no
22 longer on site was used by a company called
23 Curtiss Wright. What they did is they were
24 fabricating pump valves and that's what they did.
25 They had a facility on site.

1 It was a very minimal building.
2 They called it building 24. They have since
3 vacated. We have demolished that building. That
4 was the one tenant that was on site. To answer
5 your question in terms of environmental, the
6 environmental is located on top of the hill as we
7 say which is phase two.

8 Hence, why we have bifurcated it
9 which would allow us to develop the clean stuff
10 currently and while we have a phase two going
11 forward. Ingersoll Rand has been responsible for
12 cleaning that up which they have completed that
13 work in the phase two area.

14 So ultimately, the business plan for
15 us will be to transition into phase two in
16 conjunction with the approvals that we are
17 working through with Phillipsburg currently for
18 the development of the 1.6 roughly million square
19 feet. The site has been cleaned up from an
20 environmental standpoint to a viable
21 redevelopment area.

22 MS. WALTER: Thank you. And how
23 many jobs and what is the quality of the jobs
24 that will develop this site?

25 MR. POZERYCKI: I'll touch on that.

1 Typically, in our process as a developer, we will
2 consult with a consultant ultimately to do an
3 analysis of what we can expect so we can
4 communicate with the town.

5 In our analysis of this site, when
6 we are at full build out of phase one, we are
7 anticipating anywhere between two to 3,000
8 full-time jobs and the strata between that will
9 be any percentage of higher paying managerial
10 type positions within a warehouse.

11 And the majority of that I would say
12 80 plus percent of that will be anywhere between
13 the 15 to \$25 per hour warehouse worker jobs.
14 And in addition to that, the temporary jobs that
15 are created through via construction and those
16 are much higher paying, anywhere from 45 to \$90
17 range. And that amount that we have estimated
18 for this project is somewhere in the 500 to 800
19 range of construction.

20 MS. WALTER: With regard to the
21 development of the site, have the phase in of the
22 annual service charges with the -- I'd like you
23 to address briefly for the record the downside
24 protections that exist within the structure that
25 you have here.

1 MS. GORAB: The downside protection?

2 MS. WALTER: With the service
3 charge, the amount that's guaranteed within the
4 deal. Give the amount that are going to be
5 provided as part of this deal regardless of the
6 development of phase two.

7 MS. GORAB: For phase one and phase
8 two in Phillipsburg?

9 MS. WALTER: Yeah.

10 MS. GORAB: Sure. If I'm incorrect,
11 please let me know, Michael. The phase one, the
12 annual service charges start about 540,000 and go
13 to about 960,000 in year 30. And so
14 approximately 10 percent of that will be a
15 pledged service charge.

16 And in phase two, they range from
17 approximately 750 in year one to about 1,335,000
18 in year 30. Again, 10 percent being the pledged
19 charge. And of course, the required payment to
20 the county of five percent on the original RAB.

21 MS. WALTER: How does that compare
22 to the current tax rateable environment?

23 UNKNOWN SPEAKER: I think the tax,
24 the current taxes are -- it's a little bit
25 tricky.

1 MS. GORAB: 680,000.

2 MS. WALTER: Does anyone have any
3 other particular questions?

4 MR. DRAIKIWICZ: I'd like to add one
5 thing on the Lopatcong site. Phase one has been
6 already been rented out or leased out for phase
7 one for the record. Lopatcong has already been
8 contracted for 10 years I think.

9 MR. POZERYCKI: Just to speak to
10 that. To attest to the success of the project so
11 far, we built the Lopatcong piece on a
12 speculative basis without a tenant in tow. We
13 have since had a long term commitment from a
14 tenant for 10 years to occupy the building.

15 MS. WALTER: 124 months?

16 MR. POZERYCKI: Correct, 124 months.
17 Four months of abatement on the front end. We're
18 doing a fit out for them for their tenants and
19 for their employees.

20 MR. LIGHT: How are you going to
21 handle this as far as the approvals? Section by
22 section.

23 MS. WALTER: We'll have to take the
24 two towns applications separately. I'll ask for
25 a motion to approve the Lopatcong application

1 first.

2 MR. AVERY: I'll move the Lopatcong.

3 MR. CLOSE: Second.

4 MS. MCNAMARA: Miss Walter?

5 MS. WALTER: Yes.

6 MS. MCNAMARA: Mr. Mapp?

7 MR. MAPP: Yes.

8 MS. MCNAMARA: Mr. Close?

9 MR. CLOSE: Yes.

10 MS. MCNAMARA: Mr. Avery?

11 MR. AVERY: Yes.

12 MS. MCNAMARA: Mr. Blee?

13 MR. BLEE: Yes

14 MS. MCNAMARA: Mr. Light?

15 MR. LIGHT: Yes.

16 MS. WALTER: Move the Phillipsburg?

17 MR. CLOSE: I'll move it.

18 MR. BLEE: Second.

19 MS. MCNAMARA: Miss Walter?

20 MS. WALTER: Yes.

21 MS. MCNAMARA: Mr. Mapp?

22 MR. MAPP: Yes.

23 MS. MCNAMARA: Mr. Close?

24 MR. CLOSE: Yes.

25 MS. MCNAMARA: Mr. Avery?

1 MR. AVERY: Yes.

2 MS. MCNAMARA: Mr. Blee?

3 MR. BLEE: Yes.

4 MS. MCNAMARA: Mr. Light.

5 MR. LIGHT: Yes.

6 MR. DRAIKIWICZ: I'd like to note
7 for the record that we had a very good meeting
8 the week before to answer some of these questions
9 so it was very helpful.

10 MS. GORAB: Thank you very much.

11 MS. WALTER: Good luck with this
12 project. It's really making an impact in an area
13 that's been -- to redevelop. It's wonderful to
14 see the progress being made.

15 MR. POZERYCKI: Thank you so much.

16 MS. WALTER: One last matter of
17 business before we can adjourn for the day. The
18 extension of the budget calendar for fiscal year
19 2020, calendar year 2020. As set forth in our
20 documentation, we're looking to adjust the
21 deadlines for the Mayor Council Faulkner Act
22 budget to the governing body to February 28th
23 deadline from the original statutory deadline of
24 the 15th of January.

25 The submission of the annual

1 financial statement deadline would be moved to
2 the second of March. The municipalities would be
3 required to introduce and approve their budget by
4 the 30th of March and the counties will have the
5 same obligation.

6 Municipal adoption would move from
7 March 20th to April 30th and county adoption
8 would move from February 28th to April 30th.
9 This reflects the phase in of their new reporting
10 obligations through the fast system and we want
11 to ensure that everyone have the opportunity that
12 they needed to become comfortable with the system
13 to enter their data, to address any concerns with
14 us and to move comfortably through adoption.

15 We look forward with working with
16 everyone in that process this year and I would
17 ask for someone to move the application.

18 MR. CLOSE: I'll move it.

19 MR. LIGHT: I'll second it.

20 MR. MAPP: I have a question. What
21 if it's not a Faulkner municipality?

22 MS. WALTER: They're the only ones
23 required to move the budget to the governing body
24 formally. Basically, everyone is on the budget
25 calendar. That's just one step that other people

1 don't, so we're moving that date for them.

2 Everyone has the movement in the budget deadline.

3 MS. MCNAMARA: Miss Walter?

4 MS. WALTER: Yes.

5 MS. MCNAMARA: Mr. Mapp?

6 MR. MAPP: Yes.

7 MS. MCNAMARA: Mr. Close?

8 MR. CLOSE: Yes.

9 MS. MCNAMARA: Mr. Avery?

10 MR. AVERY: Yes.

11 MS. MCNAMARA: Mr. Blee?

12 MR. BLEE: Yes.

13 MS. MCNAMARA: Mr. Light?

14 MR. LIGHT: Yes.

15 MS. WALTER: Motion to adjourn?

16 MR. AVERY: Move we adjourn.

17 MR. CLOSE: Second.

18 MS. MCNAMARA: All ayes?

19 BOARD MEMBERS: Aye.

20 (Hearing Concluded at 12:39 p.m.)

21

22

23

24

25

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

C E R T I F I C A T E

I, LAUREN ETIER, a Certified Court Reporter, License No. XI 02211, and Notary Public of the State of New Jersey, that the foregoing is a true and accurate transcript of the testimony as taken stenographically by and before me at the time, place and on the date hereinbefore set forth.

I DO FURTHER CERTIFY that I am neither a relative nor employee nor attorney nor council of any of the parties to this action, and that I am neither a relative nor employee of such attorney or council, and that I am not financially interested in the action.

Lauren M. Etier



Notary Public of the State of New Jersey
My Commission Expires June 30, 2020
Dated: January 2, 2020

A			
a.m 1:14	activities 29:7,11	adjust 20:24 108:20	80:22 94:16 94:21
AA 76:10	activity 63:1	adjusting 82:10	agreements 97:22 98:1,2 98:3
AAA 76:9	actual 37:24	adjustment 46:11 87:9	ahead 43:4 90:11
abatement 106:17	acute 86:25	administra... 30:4 60:17 61:6	aid 24:25 25:5 25:6,10
ability 19:6 21:1,18 24:15 46:12	ADA 67:19 71:12	administra... 60:13,17 61:16	27:15 36:25 67:17
able 4:4 13:21 24:13,14 34:10,13 83:2 95:12	add 39:22 73:14 106:4	administrator 30:7 56:10	air 68:5
absolutely 33:20	added 81:21	adopt 17:7 20:16 21:20 39:18	ALAN 2:5
access 95:13 100:18 101:6	adding 52:6 79:4,5	adoption 16:15 18:5 19:23 21:13 24:19 109:6,7,14	alcohol 87:1
accommodate 86:22	addition 18:13 42:17 66:14 95:18 96:9 104:14	ADRIAN 2:8	allocate 68:13
accommodation 78:17 90:8	additional 11:17 13:7 18:11 31:20 74:2 75:9 80:20 82:5 90:5 94:24	advance 13:16	allocated 4:15 19:18 31:24 69:6 82:24 99:25
accomplished 61:11	additionally 18:16 51:16 85:4	advertisement 10:11	allocating 86:14
accomplishing 32:9	address 8:5 31:13 32:2 43:17 99:25 104:23 109:13	advisor 17:1 39:7 56:12 65:14 89:3	allocation 27:21 32:1 96:3
accountant 91:11,13,15	addressed 22:15 30:19 37:8	Advisors 39:8	allow 80:13,14 82:21 83:7 103:9
accounting 100:5	addresses 80:22	aerial 10:25 12:15	allowable 18:2 23:21 25:1
accurate 111:6	addressing 4:12 37:7	Affairs 1:2,10	ambulance 59:23 62:15 87:15
acquire 6:15 72:1 73:13 89:10	adequate 69:1	affidavit 9:2	ambulances 59:25
acquired 69:19 101:5	adjacent 71:10	afternoon 69:16	ambulatory 79:3
acquisition 19:2 28:2	adjourn 108:17 110:15,16	age 11:9 70:4	amenable 29:20 30:8
acquisitions 7:8 18:23	Adjournment 3:21	agenda 4:8	amount 8:7 14:15 17:10 17:14 18:19 19:20 23:24 39:20 40:17 41:1,3,11,12 41:13,18,25 42:2,6 57:12
acres 48:10 102:8,8	adjudicated 40:14 41:22 42:13	aggressive 47:9	
Act 4:6 17:9 108:21		aging 7:8	
action 111:12 111:15		ago 40:15 60:23 82:19 96:18 101:15	
		agreement 6:15 61:21 63:16 66:10 79:23	

66:5,12	anymore 11:8	49:2 50:1,14	22:12 38:18
80:13 83:14	45:19 60:9	55:17 56:21	52:24 87:25
85:15 94:5	70:8	58:7 64:6,21	approving 30:9
98:22 104:17	anyway 90:13	65:21 71:17	approximate
105:3,4	AOC 59:19	76:19 77:25	94:9
amounts 22:10	apparatus 6:23	78:18 87:25	approximately
41:17	7:14,14	88:20 92:22	9:17 10:9
analysis 104:3	10:12,14	92:25 94:3	17:17 27:1
104:5	11:9,24	106:25	48:10 73:19
and-a-half	12:16 60:1	109:17	78:25 81:8
20:11,12,13	appeal 40:16	applications	82:18 83:11
77:4	41:21,22	4:5,7 43:22	84:11 97:8
Andrew 6:6	47:7	106:24	97:10 105:14
annex 63:17	appeals 38:25	applied 42:11	105:17
annexes 58:20	40:1,10,12	appraisal	April 109:7,8
annual 11:2	41:2,7 43:8	62:22	architect
20:2,4 51:18	43:18 44:4	appraisers	50:22
75:1 79:14	44:20,20,23	46:6	architect's
80:25 81:3	45:2,8,10,12	appreciate	51:10
84:10 94:20	45:15,20,23	16:11 43:25	architectural
98:25 104:22	47:1,4,6,16	49:10 82:10	71:2
105:12	49:13	93:23	area 48:2 63:1
108:25	appear 88:21	appreciated	72:24 75:24
annually 42:18	appeared 4:17	38:19 43:12	78:19 94:14
42:25 44:9	appearing 5:18	43:15	95:6,13
53:14	5:25 16:14	appropriate	96:25 100:13
answer 8:3	38:23 50:3	15:9 86:14	103:13,21
43:10 58:5	55:18 78:1	appropriating	108:12
62:13 66:20	appears 31:10	17:16	areas 32:17
103:4 108:8	31:25 63:7	appropriation	99:24
answered 93:21	applicant 72:9	17:11,15	arising 4:9
Anthony 89:2	applicants	approval 17:7	arrange 7:23
anticipate	93:19	18:4 19:21	arranging 9:6
24:3 54:13	application	20:15 26:12	art 6:25
62:2,14,17	4:12 5:17	26:13 39:17	Asay 78:5,5
72:13 98:19	6:18 9:2	40:5,5 96:24	82:9,16
anticipated	12:19 13:1,8	approvals	83:22 84:25
14:17 24:25	13:10 15:3	39:24 101:5	85:9,20
43:2 63:9	15:16 16:13	103:16	86:24 87:15
97:1	20:21 21:2	106:21	88:14,17
anticipating	25:4,10,13	approve 5:2	asbestos 68:2
63:21 104:7	25:15,17,24	49:2 77:9	70:3
antiquated	26:5,10 29:8	92:6 106:25	aside 19:24
68:16	35:11,23	109:3	43:15 44:3
antiseptic	37:10 38:23	approved 8:2	asked 9:8 29:2
71:3	39:23 40:3	8:14,23 9:20	38:4 72:9

89:8	65:17 66:4	16:8 19:25	beds 79:4, 5, 6
asking 21:8, 11	66:10 89:1	21:20 37:23	79:17 86:1, 1
30:19 34:20	authority's	40:14 57:10	86:20, 21, 25
90:25	52:13, 18	58:4 62:5	87:2
assessed 40:20	57:25 66:13	67:11 80:15	began 97:12, 15
42:22 99:8	authorization	82:16 90:12	beginning 13:7
99:13	6:14 17:11	91:11 95:10	39:22 63:24
assessing 45:7	authorize	100:9, 17, 17	81:1
assessment	17:20 19:10	101:24 102:3	behalf 5:25
45:5, 7, 11, 16	19:14	102:6	believe 6:22
47:7 98:2	authorized	backed 77:6	8:10 13:2
assessments	18:1 19:4	background	40:6 41:7
47:23	authorizing	14:1 40:9	44:17 54:21
assessor 45:5	17:17 39:19	43:13 66:20	83:21 87:3
assigned 97:20	automatically	66:22 95:1	87:20, 22
assist 76:14	47:7	96:21 97:13	believes 19:1
assistant	available	balance 42:2	belongings
16:22	13:25 14:25	Band 67:17	68:12
assumes 54:8	15:1 30:1	Bank 4:20, 22	benefit 42:23
assuming 9:12	Avenue 53:21	9:14 51:4, 13	57:1
21:19 35:16	average 9:15	bankrupt 84:2	BENNETT 92:8
75:6, 8 84:16	27:2, 9 33:23	85:3	92:10, 12, 14
assumption	averaged 42:22	Barnard 84:4	92:16, 18
97:21	Avery 2:5 5:11	base 44:12	Bergen 3:7, 14
assured 46:11	5:12 16:1, 2	47:19 73:15	3:15 4:19
attention	38:7, 8 49:19	76:7 95:18	55:18 56:21
86:12	49:20 55:8, 9	based 35:19	64:22 65:15
attest 106:10	64:14, 15	39:25 40:1	65:16 66:3
attorney	77:17, 18	41:13 74:23	66:15 68:19
111:11, 13	88:8, 9 92:14	84:1 98:14	best 7:20, 21
attorneys 46:5	92:15 107:2	baseline 74:17	better 83:7
attract 74:10	107:10, 11, 25	basically 42:7	beyond 10:16
auction 62:18	108:1 110:9	44:7 58:17	47:19
audit 52:25	110:10, 16	70:23 71:4	bid 10:5 52:12
auditor 39:12	avoid 43:20	81:4, 18	52:12
Authorities	awaiting 8:12	109:24	bifurcated
56:23	awaits 42:7	basis 59:11	98:1 103:8
authority 3:7	aware 20:20	79:15 106:12	big 43:1 60:19
3:13, 14, 15	34:12 40:7	bathrooms 33:2	69:16
3:16 4:19	41:7, 8 67:7	Baumann 6:4	bigger 79:8
50:3, 10, 15	72:4 89:19	56:3 78:15	bill 9:15
51:5, 15, 16	Aye 110:19	BCIA 56:12	27:10
51:23 52:4	eyes 110:18	65:14 76:4, 9	billboard
52:10 55:18		bear 70:20	51:25, 25
56:4 57:8, 9		81:17	53:13, 16
64:23 65:5		bed 48:24	54:18
	B		
	back 15:6, 6, 11		

bit 10:25 51:5 53:3 82:17 99:15 105:24	93:6,9 bonds 17:11 19:4,21,25 20:6 21:3 23:8 24:15 25:24 38:2 39:20 40:22 40:25 41:25 50:17,18,20 51:6,14 55:19 56:24 57:13,23 66:4,9,14,14 78:19 81:13 81:16 91:22 94:5,18,20 96:25 97:1 98:10	30:22 broken 97:11 97:24 Brook 55:20 56:6,8,10 57:1,2 76:13 brought 68:17 budget 9:16,18 9:22 14:1,7 19:18 20:22 20:22 21:16 21:19,20 22:23 23:1,3 23:13,18,21 24:7,8 25:2 25:7 26:13 27:13 28:12 28:14 34:8 34:15,24 41:23 42:14 42:18 46:8 52:23 53:12 53:13 77:6 108:18,22 109:3,23,24 110:2	69:10,17 70:1,16 71:4 72:12,23 73:6,6,8 75:25 79:4 95:11,16,23 102:14,21 103:1,2,3 106:14 buildings 28:2 32:21 33:12 63:20 64:1 69:18,19 96:11 102:12 built 48:14 60:7 61:14 63:18 106:11 burden 47:24 69:4,16 bureau 59:2 business 69:23 70:10,12 72:21,22 74:8 103:14 108:17 businesses 62:25 74:9 buy 57:3 90:12 buying 91:2
blooming 48:7 blunt 83:18 board 1:5 5:25 7:14,19 9:20 13:20 17:7 20:1 26:11 30:16 36:19 41:7 43:21 45:8,8 51:4 53:24 58:21 63:16 66:17 89:19 91:11 93:19 110:19 board's 18:4 body 25:11 108:22 109:23 bond 6:4 7:21 8:4 16:16,18 17:7,9,23,25 19:12,13,23 20:3,17 38:25 39:4 39:18 40:6 43:4 51:6,13 55:25 56:3,5 56:25 57:2,6 65:2,5,11 81:19 88:25	books 52:6 borough 65:8 65:10,12 66:8,11,11 67:2,5,8 69:7,22 70:10,12,14 72:6 borrowing 17:15,23 51:21 bought 48:10 62:9 102:5 Bowman 39:12 brand 52:7 63:22 break 4:14 bridge 42:7,7 85:10,13,23 93:12,14 100:24 brief 94:25 briefly 59:17 104:23 bring 55:20 68:4 100:21 bringing 32:23 Broad 1:11	budget's 20:23 budgetarily 24:22 25:25 budgetary 37:8 52:9 budgeted 22:14 22:17 42:24 budgeting 42:17 build 71:12 104:6 building 28:5 33:2,3 59:3 59:16,23 60:6,9 62:12 62:16 63:13 63:15,18 67:16,21,23 68:1,4,5,9 68:25 69:7	burden 47:24 69:4,16 bureau 59:2 business 69:23 70:10,12 72:21,22 74:8 103:14 108:17 businesses 62:25 74:9 buy 57:3 90:12 buying 91:2
C			
C 98:24 111:1 111:1 calendar 108:18,19 109:25 called 12:24 13:16 67:9 102:22 103:2 campus 95:13 96:16 candidates 75:15 Cantalupo 65:11,11 cap 20:24 21:8			

21:17,20	CERTIFY 111:10	81:7 84:20	21:21 22:16
22:15 23:19	cetera 20:3	circumstances	23:22 35:17
24:5,17	52:9 82:21	49:16	37:17,18
34:23,25	87:1	city 3:8,10	38:2,13 49:8
capacity 17:23	CFO 16:24	16:14,21,24	49:9,18 55:6
31:21 34:15	65:16,16	17:1,6 18:3	55:7 56:16
87:5	67:3 93:4	18:25 19:1,5	64:12,13
capital 16:17	CHA 83:5,24	19:12,16	77:15,16
17:16,25	chair 34:20	20:3,10 22:5	85:7 88:6,7
18:6,9,12,24	66:25	22:6 24:2,24	88:18 92:12
19:1,2,19	Chairwoman 2:3	25:3,9 28:1	92:13 107:3
20:8,17	challenge	28:4,10,15	107:8,9,17
27:20,24	24:18	30:1,5,7,8	107:23,24
28:14 35:16	challenges	30:13 31:8	109:18 110:7
35:19 36:6	72:13	31:13,15	110:8,17
63:10 86:21	chambers 59:8	32:10,18,20	closing 57:6,7
capitalized	chance 14:22	34:13 36:9	79:19
98:19,22	change 46:25	72:20	closure 79:13
captain 8:2	68:12	city's 4:22	Co-op 10:1
car 100:25	changed 67:15	17:22 19:10	coast 48:13
care 21:23	changes 79:17	23:18 27:5	Colgan 78:7,7
64:1 85:5,10	83:7	27:13 37:5	84:5 86:3
85:11,19	changing 53:16	civic 60:12	87:6
careful 82:23	character 71:5	clarification	Colger 63:17
cars 100:19	charge 80:25	9:9	colleagues
case 17:24	81:3 84:10	clarify 71:15	15:25
43:14 65:25	98:7,8,9,25	clarifying	collected
88:25	105:3,15,19	4:11	82:25
cash 45:16,18	chargeable	clean 32:6	collection
cause 15:10	86:1	101:12 103:9	91:17
cell 68:16	charges 94:20	cleaned 103:19	Colonial 67:11
census 86:5,7	104:22	cleaning	combination
86:16,18	105:12	103:12	33:4 41:4
center 60:12	chassis 12:24	clear 24:11,22	76:20 101:23
68:1 70:21	13:17 14:10	26:11 47:8	combining
71:9,21	cheaper 90:14	100:2	12:15 35:20
78:24 79:3	Chief 65:9	clearly 23:21	36:7
central 70:8	Childress 89:1	83:20	come 5:20 7:20
70:16	91:23	clerk 56:10	15:6 16:8
cents 80:4,6	choice 38:1	client 14:22	19:25 37:23
century 67:9	Chris 56:2	15:1	41:23 43:2
72:7	Christiana	close 2:4 5:3	51:8 52:14
certain 32:9	85:10,11	5:9,10 10:10	58:24 60:10
certainly 21:5	CHS 83:24 87:2	10:15,18,23	61:20 68:20
Certified	church 62:9,12	11:2,12,17	69:9,13
111:3	circumstance	15:4,8,22,23	73:13 79:16

82:19 90:22 93:19 comes 7:11 42:4 49:11 comfortable 34:11 109:12 comfortably 109:14 coming 14:12 35:21 36:21 43:12 48:19 49:10 59:11 64:22 79:12 86:11 88:19 Commencing 1:14 commend 49:16 commercial 48:3 62:24 73:5,5 Commission 111:24 commissioner 6:7 8:2 commissioners 6:1 56:20 commit 13:23 commitment 13:9,12,19 14:14 32:9 76:7 106:13 committed 19:16 53:5 91:22 committee 14:5 65:7 72:4 communicate 104:4 communicat... 68:14 communities 101:3 community 1:2 1:10 7:2 68:1 70:21 71:9 76:7,24	88:16 99:24 comp 16:24 companies 83:6 company 39:12 44:25 47:15 48:11 62:22 70:20 102:22 compare 105:21 compared 10:25 82:12 comparing 10:7 comparisons 10:6 competitive 51:7 complaints 59:14 complete 95:17 101:5 completed 95:19 103:12 completing 33:6 complex 57:4 58:4 59:6 60:11 66:7 93:24 99:6 compliance 4:6 compliant 67:19 71:12 complicated 45:21 91:25 compliment 71:7 components 27:18 compression 54:4 computer 28:3 conceptual 71:2 concern 38:12 43:22 84:22 concerns 34:7 90:5 109:13 conclude 91:19	Concluded 110:20 conclusion 20:14 condition 14:18 102:18 conditions 43:23 conducted 72:21 conferred 13:21 conferring 14:21 confident 91:19 confirm 25:2 confirmation 14:18 confirming 34:15 conforming 39:24 confusing 83:23 congratula... 53:1 conjunction 103:16 connection 18:5 50:16 66:17 79:21 94:12 95:1 consent 4:8,17 4:19 consider 4:2 considerate 76:1 consideration 4:4 72:10 considered 4:8 4:18 considering 14:17 18:22 38:13 consisting	31:1 78:23 consolidate 69:21 construct 57:4 71:1 94:8 constructed 67:8,14,21 70:2 constructing 70:14 construction 66:7 98:15 104:15,19 consult 104:2 consultant 104:2 contaminated 68:2 content 7:23 continue 86:18 continued 89:15 continuing 43:18 92:2 contract 10:1 63:21 contracted 106:8 contractural 4:12 contributing 41:9,10 control 7:13 56:23 87:9 converted 63:6 96:5,8 convey 6:17 cooperation 93:24 copy 57:15 core 59:23 corporate 83:21 correct 8:25 11:20 13:14 14:3 20:14
--	--	--	--

27:15 31:16	45:7,7,14	credits 45:11	day 43:2 70:4
31:21 32:18	47:8,22	89:24	108:17
44:15 48:3	51:17 53:19	Crest 51:4,13	days 16:12
75:12 84:5	55:18 56:1	critical 81:12	48:9
96:6 101:7	56:21 57:19	crosswalks	deadline
106:16	57:20,20,24	31:3	108:23,23
correcting	58:1 64:22	crumbling	109:1 110:2
33:18	65:3,16,16	67:16,19	deadlines
corrections	66:3,15,18	current 13:10	108:21
20:25	68:20,21	18:10,14	deal 72:10
cost 4:14 10:6	72:18 76:8,9	20:7 22:21	89:7 105:4,5
11:11,16	76:11,14,23	24:16 52:19	dealing 7:7
35:2 52:11	76:25 79:11	54:11 58:18	deals 10:3
68:22 98:17	82:1 83:10	59:6 62:6,13	90:16
costing 7:17	84:7,12	62:15 74:14	dear 67:3
costs 11:3,13	87:19 88:25	105:22,24	69:24
44:9 62:18	90:12,20	currently 8:8	debt 8:7 18:1
76:16 86:21	91:2,21	19:20 27:14	18:2,10,12
90:15	105:20 109:7	34:22 51:24	18:15,19
council 26:6	county's 41:14	53:10 63:12	19:1,7,10,14
29:4 30:3,5	couple 22:11	80:1,17	19:15 20:2
30:7,8 59:7	23:25 48:9	87:19 95:15	20:10 21:2
59:12 61:20	61:25 75:18	103:10,17	21:12 22:2,6
61:23 67:24	course 81:23	Curtiss 102:23	22:7,11,19
69:12 71:20	84:12 85:22	custody 68:18	27:4,5 34:5
108:21	95:18 105:19	custom 11:7,10	34:21,24
111:11,14	court 1:21	52:3	35:6,16,24
councilman	45:20,24	customized	35:25 37:6
65:7 67:6	59:1,8,9,13	52:8	37:25 42:18
counsel 5:22	59:18 68:24	cut 14:7 85:21	44:3,5,21
6:4 7:21 8:5	69:3,15	cuts 23:20	46:21 51:18
16:19 39:4	111:3	cycle 23:5	51:22 52:17
55:22,25	cover 34:15		52:19 54:3,7
56:3,6 65:2	38:25	D	54:12,23
65:5,12	coverage 20:10	D 3:1 5:24	57:12 58:2
78:10,16	coveted 74:5	DAG 2:13	63:7 66:13
88:25 91:15	created 104:15	daily 59:10	74:23,25,25
93:6,9,12	creation	86:5,7,16,18	81:4,18,24
101:16	100:15	Dan 6:8	97:6 98:20
count 36:9	credit 12:25	darker 96:14	98:23
counties 109:4	18:4 19:5	data 91:16	December 1:13
county 3:7,14	20:17 40:1	109:13	54:8
3:15,16 4:19	41:15,21,23	date 1:13	decide 9:25
16:14 40:1	42:3,8 45:15	75:14 110:1	decided 14:6
41:9,19 42:4	crediting	111:8	29:5 89:14
42:8 45:3,6	43:18	Dated 111:25	decisions 4:3

decrease 18:25	29:14 30:1	director 38:3	80:8,25 83:1
deemed 30:13	develop 101:22	41:8 49:14	dollars 17:18
defeats 14:1	103:9,24	50:8 56:19	18:9,11,16
defend 44:19	developer 73:4	78:17 84:8	23:19 25:1,5
defer 28:8	73:13 78:8	93:20	27:2 34:4
deferred 20:21	78:10 79:12	director's	36:1 38:24
31:15 33:14	79:22 80:21	37:21	39:21 40:18
33:16	82:4 83:5,25	disappointed	41:1,3 42:1
defining 23:23	84:1 89:11	37:20	51:11 53:11
definitely	89:25 90:4	discretion	56:24 66:5
59:4	91:10 93:12	19:9	81:25 83:3
degree 100:12	93:14 97:16	discuss 13:24	99:9 102:1
Delaware 85:22	97:19,21,24	14:24	dolls 20:24
deliberative	104:1	discussing	Donald 78:5
29:4	developers	14:13	dot 97:18
demolish 32:4	74:6	discussion	double 11:10
demolished	developing	21:6 43:16	downside
103:3	49:1	43:24 95:11	104:23 105:1
demolition	development	discussions	DPW 28:3 70:24
28:2 37:3	3:13 50:3,10	12:24 91:17	Draikiwicz
demolitions	50:15 73:2	91:18	65:4,4 66:3
31:23 32:9	75:7,19	disfavor 43:23	77:24 93:8,8
37:7	82:15 93:12	dismissed 68:7	94:1 96:20
DEP 31:4,12	93:14 103:18	disposition	106:4 108:6
department 1:2	104:21 105:6	72:14	drawings 71:2
1:10 7:5	developments	disrepair	drawn 72:23
23:10 29:2	99:23	31:20 60:8	driver 12:9
59:3 67:22	dialogue 30:10	district 3:6,9	drug 87:1
68:8,9,18,22	Dico 56:9,9	4:10,13 5:19	Dually 38:6
69:17,18	61:10 62:4	6:1,5,9 7:1	due 11:9 40:17
70:13,15,15	62:21 63:12	7:5 8:8 13:6	40:21 54:7
70:16,25	64:3	53:2,9	62:11 79:13
73:10	difference	division 3:20	90:22
departments	43:1	26:10	Dupont 48:9
28:4,12,16	different 33:3	doctors 79:18	Dutch 67:12
30:14	33:4 59:4	documentation	
Depot 60:21	101:18	108:20	E
deputy 89:2	difficult 90:9	doing 7:16	E 2:10,10 3:1
93:20	97:18	10:6 13:19	111:1,1
describe 28:19	digital 52:8	22:16 40:24	E3 29:13
89:13	direct 31:25	44:16 61:18	eager 65:25
describing	36:20 76:8	70:4,12 76:7	earlier 36:7
31:6	direction	106:18	38:21 51:10
design 52:3	36:17	dollar 5:19	81:13
101:1	directly 37:6	14:24 58:21	early 12:23
detail 14:13	84:14 87:8	74:20 79:14	80:13,14

97:14 98:12 98:14 easier 43:24 65:22 east 30:25 48:13 economically 43:5 ed 63:16 71:13 Education 58:21 effectively 52:1, 4 efficient 76:24 effort 75:14 eight 87:3 elaborate 102:15 Elenio 65:9, 9 67:3 73:19 73:23 75:20 eligible 20:5 eliminate 90:14, 15 eliminating 6:23 emergency 87:21 employee 111:11, 13 employees 36:10 106:19 empty 85:3 EMS 87:10 encouraging 48:22 ended 62:12 energy 4:20 88:24 enforcement 36:20 engaged 43:16 engine 10:24 11:1 12:15 engineers	69:23 engines 7:12 English 67:9 72:16 95:8 96:17 enhance 70:11 74:8 ensure 109:11 enter 6:14 109:13 entering 79:23 100:19 enters 67:22 73:10 entertain 20:19 enticing 73:12 entire 57:18 58:3 89:10 entirely 32:24 entity 43:17 81:16 87:9 87:12, 17 entrance 67:20 67:22 95:19 100:25 entryway 50:19 53:20 environment 105:22 environmental 101:12 103:5 103:6, 20 EPA 31:12 equal 80:25 equipment 6:25 7:7, 8, 9, 12 7:17 8:4 9:21, 22 28:2 28:3 60:2 essentially 29:2 90:13 102:2 estate 40:10 estimate 11:12 46:3 73:20	estimated 46:22 104:17 estimates 62:20 73:17 et 20:3 52:9 82:21 87:1 ethics 4:3 ETIER 111:3 EVA 4:25 evacuate 68:4 evaluation 36:16 event 98:23 events 53:24 59:12 Everett 16:18 35:5 37:19 37:23 everybody 69:1 evolution 101:10 exact 41:12 exactly 22:8 44:19 61:17 84:19 example 59:1 exceed 18:1 19:14 39:20 41:1, 25 50:17 51:20 56:24 66:5 78:18 94:5 96:24 excellent 7:22 83:15 exception 19:10 exciting 65:24 executive 50:8 89:20 97:17 executive's 76:14 exempt 90:18 exist 104:24 existed 96:17 existing 20:9	54:12 58:9 74:25 79:6 exists 8:8 exits 67:23 73:10 exorbitant 11:5 19:3 expect 23:8 45:12 51:21 104:3 expectation 33:9 47:2 expected 50:23 expenditure 24:3 expenditures 22:21, 23, 24 23:1, 3, 9, 17 23:23 24:9 expense 52:5, 6 expensive 6:19 experience 7:25 70:11 expire 54:23 Expires 111:24 explanation 29:22 explore 14:24 exponentially 7:15 exposure 46:2 expressed 23:11 extension 18:4 20:16 89:8 108:18 extent 32:12 exterior 33:5 external 32:22 33:1 extra 69:2 extravagant 14:6 extremely 83:9 Exxon 40:12 45:13, 18
---	--	--	--

47:13	45:25	98:23	105:20
F	FDS's 36:11	find 89:16	fixing 67:17
F 111:1	fear 70:2	90:9	75:25
fabricating	feasible 76:21	findings 50:16	flat 44:18
102:24	February 54:22	53:1 56:22	flexibility
facade 67:18	108:22 109:8	57:24 66:16	14:9
face 42:15	fee 30:17	fire 3:6,9	focus 100:16
63:10	feeling 86:10	4:10,13 5:18	100:20,23
facilitate	86:13	5:25 6:1,4,6	101:2
11:8	fees 10:5,11	6:9,15 7:4	folded 90:23
facilities	feet 61:4 80:6	7:12 8:8	folks 12:7
32:21 58:9	94:9 97:8	14:6 70:24	43:9 83:12
59:18 85:8	103:19	firehouse	85:6 86:13
98:15	felt 28:15	62:15 63:13	follow 97:18
facility 58:9	29:5	63:15	following 23:1
60:4 63:11	female 68:10	firehouses 7:3	foot 78:25
79:7 84:23	68:11,15	60:5,5 63:4	80:4,11 81:1
85:15 86:22	file 47:6,7	63:5	forced 43:3
95:8 96:17	filed 36:11	firm 13:12	foregoing
102:25	52:25	14:14 16:19	111:5
facing 79:13	fill 19:18	first 4:7 5:17	foresee 47:3
fact 8:14 13:2	final 40:5	8:6 18:18	forget 46:9
18:24 27:5	75:3	26:19,24	56:16
37:3 42:21	finally 39:18	33:8 35:3,6	form 13:10
48:24 85:2	40:15 52:18	35:12,25	40:12
factor 74:24	80:10	43:11 44:2	formally
faculty 73:10	finance 1:5	52:22 58:8	109:24
failed 89:11	17:7 20:1	67:1 69:11	former 67:5
101:19,24	43:21 65:7	80:3,5 82:19	formula 79:24
fair 91:7	66:6,17 72:4	84:4 97:2	80:3
fairly 4:24	financed 90:17	98:11 107:1	formulas 79:25
102:11,16,17	90:17	fiscal 18:7	forth 34:22
fall 99:10	financial 17:1	19:1,18 23:7	108:19 111:9
family 72:24	39:7 56:12	34:5 56:23	forward 4:24
far 106:11,21	65:10,14	80:15 108:18	19:24 24:14
farmland 96:5	76:4 79:23	fiscally 19:17	24:20 25:23
96:8 99:7,10	80:21 89:3	fit 24:16 71:4	37:19,24
99:11	94:21 98:1	106:18	38:14 45:14
fast 109:10	109:1	fits 76:17	45:17 55:14
Faulkner	financially	five 11:1	103:11
108:21	80:15 111:14	12:14,15,16	109:15
109:21	financing 5:20	20:23 21:17	found 61:1
favor 49:13	7:23 8:4,5	23:19 34:23	four 9:14,18
61:24	9:12 43:9	61:22 77:4	77:3 96:13
favorable	50:4 52:10	80:4,5 84:12	102:9 106:17
	82:6 90:24	90:2 102:9	Francis 2:7

85:11	27:23 28:6	72:18	grant 57:7
Frank 65:9	29:21 30:16	going 6:20	72:1
67:3	31:21 35:16	9:17,23 10:4	grants 72:2
frankly 43:2	35:19 36:5	10:5 11:14	great 36:23
FREE 1:24	51:15 52:14	11:24 18:15	37:19,22
Freehold 3:9	66:12	21:8 22:18	52:24 70:19
5:18 6:1,9	generally	22:23,24	Greater 3:12
6:13	22:10 23:6	23:20 24:4	50:2,9,14
front 26:25	30:15 43:21	26:20 28:17	Greenwich 3:11
30:23 66:25	49:13 96:16	36:17 37:5	38:23 39:5,7
67:20 106:17	generated 53:4	38:14 41:5	39:10
full 42:5,5	74:1 102:17	42:5 44:18	gross 84:11
104:6	George 39:9	44:19 45:24	Grossman 16:25
full-time	getting 38:18	48:13,16	16:25 26:22
104:8	45:22 52:23	52:20 58:12	29:1 35:5,22
fully 7:4	73:24	60:14 68:9	ground 83:17
function 45:5	Gibbons 65:5	71:3,4 72:10	grow 86:18
87:19	93:9	72:12 74:14	growing 81:1
functioning	give 7:17 30:3	76:12 77:2	86:8
79:11	33:22 66:19	81:12 83:13	grown 86:16
fund 21:18	79:16 91:13	84:22 85:2	growth 48:2,6
40:21 73:2	94:2 95:3,5	87:10,11,12	49:1 70:7
78:22 98:17	95:21 96:21	90:24 99:18	83:14
funded 71:16	105:4	101:22	guarantee
71:21	given 45:11	103:10 105:4	16:10 57:19
funding 13:7	49:15	106:20	57:21 58:1
17:20 37:6	giving 6:24	Goldman 16:19	66:15,18
41:6 71:22	14:21	93:6	guaranteed
funds 13:25	glad 36:24	good 4:1 7:17	55:19 105:3
15:1 94:8	88:15	7:25 17:5	guarantees
further 37:9	global 9:16	38:22 39:16	76:23
92:4 111:10	Gloucester	50:13 77:6	guess 29:3
future 11:25	45:6	108:7,11	53:18 77:3
44:4	go 11:24 12:9	Gorab 93:5,5	84:3 85:12
FY 21:23 23:17	35:14 38:14	94:2 96:18	guessing 85:21
	38:16 43:4	96:22 105:1	guesstimating
	43:13 44:1	105:7,10	22:9
	53:17 62:5	106:1 108:10	guide 10:8
G	67:11,20	governing	guys 29:17,19
garage 31:19	70:9 73:17	25:11 108:22	36:16,19
garages 70:22	76:21 84:17	109:23	39:1
garden 71:9	85:13 88:21	government	
general 16:17	89:20 90:11	3:20 36:9	H
17:16,25	99:18 105:12	Grammar 71:11	half 85:20
18:5,9,11,24	goes 27:7	grand 11:15	91:1 102:3,7
18:25 19:19	40:13 54:21	53:20 83:1	hall 28:1
20:7,17			
26:23 27:20			

31:15 58:18	help 75:10	Hopefully	44:12 46:13
58:25 59:7	76:15,25	37:23 83:5	46:14 52:9
59:22 61:13	99:4	hoping 73:4	74:12,17,17
62:5 67:8	helpful 29:23	hospital 79:11	74:19 75:1
70:15 72:6	74:18 108:9	79:13,13,16	76:8 82:12
95:8	helping 7:22	79:18 80:1,2	85:5 99:22
hallmarks 7:5	helps 72:1	80:13,14,20	99:23 100:14
HAMILTON 1:23	95:4	82:17,20	100:21
handle 36:19	Henry 16:21,21	83:1,2,9,14	108:12
47:10 60:20	32:7	84:17 85:9	impacting
106:21	hereinbefore	86:2,10,12	100:4,11
handled 45:3	111:8	87:5,11,21	impacts 26:24
87:13	HGAC 7:24 10:1	hospitals 84:2	impair 19:5
handling 45:8	10:4,8 13:9	hotel 53:8	implementa...
47:10,22	high 23:14	hour 85:20	86:19
happen 41:16	30:13 32:18	104:13	implemented
61:19 82:21	32:18 42:15	hours 10:18,19	86:20,21
83:8	77:4 95:5,24	10:21,22	implementing
happened 91:7	101:11	11:1	86:4
91:10	higher 28:9	house 42:25	importance
happening	74:21 104:9	62:7	18:22
53:25 91:8	104:16	household	important 6:16
happens 42:3	highly 8:1	42:21 46:14	28:15 29:5
68:3,6	HIGHWAY 1:22	74:14	47:17 77:1
happy 13:11	hill 103:6	houses 59:7	83:9 88:16
82:11	Hills 3:5 4:9	housing 100:22	imposed 99:12
hard 69:14	historian 67:6	Hudson 72:18	improve 38:15
hardship 15:10	historic 63:4	HVAC 63:22	improvement
head 27:8	history 67:7		3:12,14,15
health 68:4	67:13 69:20	I	3:16 19:2
69:18 70:15	99:3,14	I-78 94:17,22	50:2,9 53:18
80:15	hit 85:2	95:10	55:18 56:4
healthcare	hitting 81:20	IBank 4:25	56:21 57:8,9
84:1	hold 57:8 59:8	idea 71:14	57:13,25
hear 36:24	holding 90:21	ideal 12:12	64:22 65:17
99:15	holistic 74:17	identified	66:4 89:1
hearing 28:23	home 42:22	11:18 28:21	improvements
56:20 58:7	60:21 87:21	75:24	17:14 18:23
89:14 110:20	homeowner 27:3	identify 75:14	23:13 26:23
hearings 28:13	homes 71:5	immediately	27:20,21,25
28:17,17	72:24	13:24 40:21	28:1,1,4,7,9
heart 69:24	honor 66:25	impact 9:9,12	30:12,24
hefty 40:19	hope 38:4	21:1 26:18	31:1,2,8,8
held 2:1 67:24	86:17 92:2	26:20,25	31:20 33:1,5
68:19 69:15	98:20	35:11 42:14	33:7 94:11
89:11	hoped 90:22	42:20,25	97:7

improving 31:14	individually 77:3	interested 60:25 61:2 111:15	66:4 68:23 94:4 96:24 97:5 98:20
inadequate 58:19 61:15	individuals 66:19	interesting 43:14 63:5 76:6,22	issued 22:13 23:9 25:25 50:21 56:25
inaudible 93:11	industrial 94:10 96:9 97:9 101:24	interim 83:17	78:21 81:16 94:18 97:1 98:12,14,23 98:24
include 20:7 27:25 59:18 60:11	information 4:11 6:16 13:2 37:21 38:3 69:25 91:12 94:24	interior 33:5	issues 14:13 22:6 25:22 26:14 30:18 33:14 34:12 37:8 43:17 89:12,16,23 91:15
included 25:6 26:15 54:7 93:23	informational 53:24	internal 32:22 33:1	issuing 22:1, 8
includes 31:11 32:5 78:24 79:2	infrastruc... 4:22 94:11 97:6 98:17 100:3, 9	internally 30:11	ITEM 3:2
including 18:20 68:8 84:3	Ingersoll 99:6 101:20 103:11	intersection 30:24	items 11:10 27:22
inclusive 9:18 9:21	initial 33:11	introduce 5:21 24:18 50:4 55:21 78:2 109:3	iteration 101:18 102:4
incomplete 25:17	initially 20:21	introduced 20:23 34:23 57:14,20	<hr/> J <hr/>
inconvenient 58:23 59:5	inspect 68:5	introduces 39:1 64:24	jail 68:16,21
incorrect 105:10	Inspira 85:14 87:22	introduction 20:22 24:19 30:5	James 65:6
increase 9:19 44:8 79:17 79:18 82:13 84:13	install 50:19	Inverso 89:2	Janet 16:23 28:8
increased 7:15	institute 69:1 83:4	invested 85:14	January 9:21 108:24 111:25
increasing 27:6 80:4,7 80:8,11	insuring 24:3	involved 61:8 85:1 89:25	Jeff 39:3
independent 87:18	intend 23:12 25:4 42:17	irrespective 27:5	Jersey 1:1,12 1:23 4:22 82:20 84:1 111:5,23
indicate 96:2	intended 79:15	issuance 17:18 19:4,25 21:3 21:4 37:25 39:19 56:23 57:25 98:18	Jessup 6:3, 3 8:9,13,19,22 8:25 9:5,11 11:18 15:24 50:13 54:6 78:14,14 84:8,19
indicated 12:18 37:1 46:24 86:24 92:21 96:11 96:15	intends 40:22 41:24	issue 12:22 19:21 21:12 21:24,25 22:7,11 23:2 23:5 24:13 26:9 40:22 41:24 42:1,5 43:20 47:2 49:11 51:5	Jim 55:24 65:1
indicating 25:12	intent 8:12,13		job 7:22 37:19
individual 76:23 92:24	interconne... 93:1		
	interest 7:21 9:13 19:6 20:6 48:19 51:2 57:8,23 63:3 76:16 76:19 81:17 98:20,22		

37:22	30:2 32:11	97:19	108:4,5
jobs 100:15	33:3 42:11	legal 1:19,20	109:19
103:23,23	42:13 72:6	1:21 10:5	110:13,14
104:8,13,14	86:12 92:4	44:9 47:23	lighter 96:11
Joe 65:15	100:15 102:7	91:17,18	96:14
John 50:7 65:4	105:11	legislation	lighting 31:2
65:11 93:8	knowing 12:19	82:21	limit 18:2
93:13 98:7	15:10	Let's 82:16	19:15
Johnson 16:18	knows 7:15	letter 29:13	limitation
16:18 17:5	51:4	50:22 51:10	19:11
20:13 21:7	Kontolios 65:6	letting 53:16	Lisa 93:5 94:2
21:11 22:3,5	65:6,24	level 12:13	96:20
22:22 27:23	66:24 71:18	30:1,5 46:11	list 38:20
29:16,19,25	71:25 72:15	46:20,21	listed 30:12
32:19,25	74:3 75:16	49:11 61:5	literally
33:20 35:7		63:7 74:14	67:16,19
35:13,24	L	76:25 95:5	84:22
36:3 38:1,6	L 2:10	95:24	little 10:25
38:19	ladder 12:5,5	levels 5:1	37:19 41:3
joining 53:19	land 58:3 99:7	levy 41:14	50:25 51:5
jointly 92:23	Langhart 56:2	liability	53:3 66:19
Joseph 5:24	56:2,19	48:23	74:21 82:16
Josh 56:11	large 7:1	License 111:4	94:25 95:4
65:13	40:11,19	licensed 79:6	96:21 99:15
June 18:8	47:19 63:11	79:17	105:24
22:25 23:6	86:21 90:24	lieu 79:24	LLC 94:18,23
111:24	largest 48:12	life 6:24	Lo 56:9,9
	late 9:20	33:23 50:24	61:10 62:4
K	70:19	51:8 81:2	62:21 63:12
keep 45:21	latest 102:4	86:9	64:3
60:1 69:20	LAUREN 111:3	lifelong 67:1	loan 9:19,19
75:25 76:1	law 16:19	light 2:6 5:15	51:3,18
79:19 86:1	17:23 19:12	5:16 15:15	local 1:5 3:20
keepers 33:11	51:6,13	16:5,6 38:11	17:7,23
keeping 79:10	56:23 57:25	38:12 49:23	19:12 20:1
81:11	lawyers 16:12	49:24 55:1	36:19 43:21
kind 53:2 73:5	lead 26:12	55:12,13	51:6,13
76:17 77:7	leak 68:3	64:5,18,19	56:22 66:17
86:17 95:22	lease 6:14	71:19 77:10	87:16
95:24	51:25 54:21	77:21,22	located 70:16
kinds 43:22	55:19,23	87:24 88:12	94:12,14
53:6	57:8,9,14	88:13 92:18	103:6
knew 43:2	62:10 66:9	92:19 94:10	location 1:10
60:25 61:1	66:12	95:20 97:9	62:6,13,17
know 14:11	leased 106:6	106:20	locations 59:4
27:23 28:23	left 87:3	107:14,15	Logistics

94:17,22	luck 38:22	Mapp 2:8 5:4,7	5:5,7,9,11
long 26:19	108:11	5:8 15:17,20	5:13,15 8:23
31:13 37:20	Luckily 82:23	15:21 34:20	9:4 15:18,20
42:6 43:16	Luppino 65:15	35:8 36:2	15:22 16:1,3
63:10 84:25	65:15 76:9	37:11,15,16	16:5,13
92:1 106:13		49:6,7 55:4	37:13,15,17
longer 47:21	M	55:5 64:7,10	38:7,9,11
63:25 102:22	madam 66:24	64:11 77:13	49:4,6,8,19
longstanding	magna 71:13	77:14 88:4,5	49:21,23
44:20	main 59:7,22	92:7,10,11	55:2,4,6,8
look 15:4 71:3	70:21 74:6	107:6,7,21	55:10,12
71:5 109:15	95:12 96:16	107:22	64:8,10,12
looking 32:22	100:8,9,13	109:20 110:5	64:14,16,18
37:24 49:11	100:13,16,20	110:6	77:11,13,15
55:14 59:1,2	maintain 13:8	March 54:15,22	77:17,19,21
62:22 77:3	31:21 63:13	109:2,4,7	88:2,4,6,8
81:7,10,24	maintaining	market 30:18	88:10,12
89:9,16 90:7	63:16,20	58:25 62:16	107:4,6,8,10
90:8 108:20	maintenance	marketing	107:12,14,19
looks 33:22	11:3,13,15	53:12	107:21,23,25
43:22 54:1	15:5 31:15	Mary 16:21	108:2,4
95:23	31:19 33:14	MASEF 2:13	110:3,5,7,9
Lopatcong 3:18	33:17 63:9	massive 42:23	110:11,13,18
92:23 93:10	63:23	materials	McNeill 55:25
94:2,4,13,17	major 72:18	93:22	65:2
94:22 95:2	majority 52:15	Matt 6:3 78:14	McPherson
95:10,25	95:16 104:11	matter 4:18,21	55:25 65:2
96:7,10 99:3	making 6:17	13:1 108:16	mean 24:21
99:5,14	7:11 13:18	matters 4:3	25:5 35:16
106:5,7,11	46:10 76:23	89:18	47:4
106:25 107:2	76:24 78:16	maturity 39:25	means 25:16
losing 73:25	80:22 87:8	maximum 26:20	51:22
loss 48:1 85:5	108:12	27:7 74:23	meant 80:12
losses 79:14	man 10:19,21	87:4	mechanism
lot 7:18 24:8	managed 49:15	mayor 38:4	43:19 77:7
30:2 40:20	management	39:9 49:10	medical 78:24
44:13 62:25	44:4 47:1	56:7,15,17	79:3 83:8,8
63:1,2,22	48:23	61:9 62:4	85:5
67:13 72:2	managerial	69:12 71:20	meet 93:19
73:9,11 74:6	104:9	78:5 82:3,7	meeting 4:2
75:23 77:5	Mannington	88:18 108:21	14:11 48:16
86:4,9,18	3:17 78:1,6	mayor's 32:8	59:12 67:25
93:21 101:2	78:16,22	McCay 39:4	71:20 108:7
low 90:16	81:15 87:16	McManimon 6:3	meetings 4:6
lower 35:11	manufacturers	56:3 78:15	67:24
lowest 9:13	7:16	MCNAMARA 2:12	MELANIE 2:3

member 65:7 72:3	44:14 100:21 102:11,16,17 103:1	106:25 110:15	N
members 58:5 61:23 110:19	minimized 46:13	move 15:15 19:24 24:14 24:20 25:23 37:10,11 45:14 64:5 72:6 87:24 98:5 107:2 107:16,17 109:6,8,14 109:17,18,23 110:16	N 2:10 3:1 name 50:7 83:23 nature 71:9,21 Neal 16:25 35:14 near 67:3 69:24 nearest 85:8 necessary 6:25 15:2 28:7 91:13
mention 57:17	minimum 12:10 63:23 81:3,6 81:21 84:10 84:15,20	moved 4:16 5:3 44:16 45:20 45:22,22 109:1	necessity 18:23 need 12:8 14:17 21:4 22:8 25:22 27:20 32:17 35:19 38:15 47:10 72:5 75:24 94:15
mentioned 35:2 38:21 70:6 81:13 101:16	minute 40:2	movement 110:2	needed 12:10 28:24 32:13 97:6 98:21 109:12
Mercer 16:14	Miranda 88:24	moves 80:23	needs 21:18 23:11 28:8 28:21 29:3 30:18 31:13 58:19 61:4 99:25
mercy 85:24	mission 53:18	moving 37:18 45:17 48:17 74:1 97:18 98:6 110:1	neglect 33:19
Merlo 93:3,3	mixed 73:1,3	MQBA 20:15	negotiated 51:7,12
Michael 39:11 105:11	mixture 32:25	multi 27:24 79:14	negotiating 90:4
mid 67:8	Mm-mm 32:19 34:17 48:4	multiple 5:1 33:8	negotiation 91:14
middle 58:25 60:6 62:25 71:11	Mobile 40:12 45:13,18 47:13	municipal 17:8 21:16 36:10 46:8 57:4 58:3,20 59:6 59:8 62:16 63:15 66:7 68:24 69:3 69:15 77:6 84:9 109:6	neighborhood 67:10 71:6 100:22
middleman 90:15	moment 9:14 19:22 51:1 101:15	municipali... 51:18 76:15 109:2	neighboring 76:15 101:3
Mike 93:11	Monday 48:16	municipality 4:14 18:8 48:7 84:14 87:13 109:21	neither 111:10 111:13
miles 85:12,13 85:17	money 7:18 10:4 13:6,11 13:16 22:6 31:24 43:15 57:3 60:9 61:21 64:1 76:16 81:11 85:15 98:21	municipally 102:9	
million 5:19 9:17,18 17:17,18 18:9,11,16 20:24 21:17 23:19,25 24:25 25:1 31:25 34:4 34:23 36:1 38:24 39:21 40:18 41:1,3 42:1 46:1,5 46:9 51:11 53:10 56:24 66:5 73:20 79:14 81:25 83:1,3 94:9 96:24 97:2,3 97:8 101:25 103:18	monies 19:18		
mind 101:9	monitor 36:25		
mine 60:14	month 23:7 62:10,10 89:8		
minimal 23:16 23:22,23	months 90:23 91:1,8,16,20 92:3 106:15 106:16,17		
	morning 4:1 17:5 39:16 50:13		
	motion 5:2 49:2 54:25 77:9 92:6		

net 18:2, 15 19:15 40:16 41:18 81:22 82:1 84:12	Notary 111:4 111:23	109:10	ones 23:15 31:5 47:9, 15 109:22
netting 81:23	note 12:17 31:14 36:25	obviously 18:19 23:7 27:24 29:3	ongoing 32:23 33:9, 11 37:4 47:1
new 1:1, 12, 23 4:22 6:15, 24 7:9 9:22 15:11 43:19 50:19 52:2, 7 54:14, 23 55:15 57:4 58:8 60:4, 11 60:22, 23 62:1, 25 63:21, 22, 22 63:24 70:4 70:14 71:9 72:20 82:19 83:5 84:1 85:15 86:2, 4 86:19, 23 87:9 97:20 109:9 111:5 111:23	42:1, 4 43:11 43:25 47:18 76:18, 21 77:8 89:9 90:20 93:18 108:6	35:14 40:19 41:17 42:15 52:8 80:20 82:3 83:4 100:11, 14	open 4:6 79:11 opened 4:2 Opening 3:3 operate 12:8 46:12 83:6 operated 85:14 87:17 operates 24:22 41:14 85:10 87:20 operating 12:13 14:9 31:21 86:2 87:2, 10 operation 79:20 81:12 operations 80:1, 2, 16, 19 opinion 7:6 opportunity 49:1 83:15 109:11 order 40:21 99:8 ordinance 17:9 17:13, 16 18:6, 14, 24 19:19 20:8 20:18 21:13 27:24, 25 38:25 39:19 40:6 57:15 57:21 ordinances 16:15 17:8 17:20 18:1 19:5, 14, 24 20:9, 16 22:11 24:21 30:4, 9
Newark 3:8 4:21	noticed 34:4 38:6 78:17	occupancy 52:15 53:8 occupied 85:25 occupy 106:14 occupying 75:15 occur 47:2 99:1 office 71:4 79:3 101:23 officer 65:10 68:5 officers 36:9 68:10, 11, 15 68:20 69:2 offset 46:14 62:17 73:22 74:15 75:9 75:11 82:14 offsite 94:11 oil 40:11 okay 12:17 17:5 24:10 25:18 26:2, 3 26:16 27:16 38:14 71:24 90:6 old 6:21, 22, 23 10:20 33:24 34:2 47:9 48:9 60:7, 21 62:5 63:14 67:9 72:16 95:8 96:17 older 11:6 once 45:12 58:2 85:22	
nice 65:20	notes 17:12 19:4 22:13 23:2, 5, 8 39:20 40:23 40:25		
nicely 48:17	notice 8:12, 13 9:3 36:23		
night 8:14 9:7 48:16	null 26:5		
nine 72:17 73:6	number 5:19 6:1, 9 7:6, 10 7:12 14:14 14:21 15:4 35:21 36:7 44:23 51:20 54:7 74:20 74:22 81:21 85:25 86:25		
NJSA 39:18 78:20	numbers 26:25 36:21		
NJSA40A:5A-6 50:16	Nyikita 56:11 56:11 65:13 65:13 74:19 75:8, 12		
non 39:24 78:19 79:25 80:2, 18 84:16 94:4 96:25	<hr/> O <hr/> O 2:10 98:24		
normally 14:8 22:5, 6	obligation 24:4 26:13 26:19 33:15 34:14 48:24 54:18 66:12 109:5		
northern 72:19 72:19	obligations 42:6 54:5		

orient 95:7	81:19 84:11	Passaic 84:6	91:6 92:20
original 90:11	99:8	passed 25:12	pending 20:21
91:10 105:20	painted 95:17	path 98:5	26:9
108:23	palpable 72:5	PATRICIA 2:12	penurious 7:11
originally	paper 48:8	Patty 8:21	people 12:11
39:23 42:11	park 69:5	Paulsboro 45:9	59:11 68:7
47:12 61:14	71:12, 16, 19	47:14	69:3, 5, 8, 13
90:17	71:22 94:17	Paulsboro's	70:9 83:10
outcome 45:25	94:22 100:13	44:25	86:10 109:25
outside 34:25	100:17, 18	paving 72:3	percent 9:13
60:2	Parker 39:4	pay 18:10 19:6	18:3, 17
outstanding	PARKIN 2:12	20:5 21:8	20:11 27:14
8:7 18:19	parking 59:9	22:8 24:15	47:18, 20, 22
19:7 20:9	59:10, 13	34:21 44:21	51:3 53:5, 7
44:23 45:1	60:19, 20	57:12 66:13	61:22 77:4
47:16 48:23	63:22 69:6	69:13	80:5, 7, 9, 11
52:19 54:3	69:11 73:9	payable 41:18	81:2 83:12
overall 18:25	73:11	54:11	84:12 91:1
35:15 99:6	Parsippany...	payer 44:12	98:7 104:12
102:8	3:5 4:9	paying 86:11	105:14, 18, 20
overflow 59:13	part 11:11	90:13 102:10	percentage
Overlaying	31:7 33:14	102:11 104:9	104:9
57:18	41:8 42:10	104:16	perfect 61:5
overview 28:6	53:11, 13, 17	payment 12:18	perfectly 73:1
owed 41:16	53:22 59:19	12:21, 23	performance
owned 47:12	62:3 67:10	16:9 19:13	84:17
70:18 102:9	67:16 69:9	19:19 21:9	period 32:10
owner 60:22, 23	70:9, 17, 21	21:14, 22	46:18 63:8
83:17, 20	71:7, 17	40:20 41:9	75:5 79:1
owners 43:19	72:16, 19, 22	41:15 45:16	81:17, 23
ownership	90:21 96:5, 7	45:18 57:16	90:3 102:9
46:25	99:6 100:10	57:22 79:23	permission
owns 45:1	101:12 105:5	105:19	21:12
	partially	payments 20:3	Perry 30:23
	78:21	22:18 51:24	personal 68:12
	particular	52:17 54:9	68:15
	28:9 41:10	57:11, 17	personally
	76:19 82:20	66:11, 12	67:4
	83:9 106:3	82:1	personnel
	particularly	pays 84:9	12:16
	41:8 43:14	Pearlman 78:9	perspective
	parties 111:12	78:9 83:19	9:16 73:13
	parts 11:6, 7, 8	83:25 84:6	Peter 56:9
	party 40:10	84:21 88:23	61:7
	101:21	88:23, 24	Peterson 6:8, 8
	pass 30:4	89:6, 21 90:7	12:1, 9
<hr/>			
P			
P 2:10			
P.C 65:5 93:9			
p.m 110:20			
packed 70:23			
packet 57:16			
57:22 93:23			
PAGE 3:2			
paid 18:9			
21:15, 23			
22:19 34:4			
42:4 58:2			

phase 30:5 33:8 34:9 96:3,4,7,9 96:10,14,15 97:2 98:11 98:13 103:7 103:10,13,15 104:6,21 105:6,7,7,11 105:16 106:5 106:6 109:9	plan 34:21 71:1 83:4 90:11 95:12 103:14 planning 24:12 25:23 34:9 42:16 58:14 73:2 play 24:8 51:8 please 5:21,22 9:24 17:4 25:2 34:12 39:1,15 50:4 55:21 64:24 66:2 78:2 92:3 99:2 105:11 pleased 98:6 pleasure 66:25 pledge 81:15 pledged 94:20 98:9 105:15 105:18 plenty 60:20 plus 34:23 60:2 73:23 81:4 104:12 point 13:25 14:19 23:8 30:10 34:24 34:25 35:1 47:18,25 73:18 95:13 100:17 101:22 pointing 100:8 police 34:1 63:14 67:22 68:8,9,10,11 68:18,22 69:2 70:13 70:15 73:10 pool 28:5 population 69:7 70:7 port 48:11,18	87:21 portion 22:15 22:18 40:3 41:10,11 80:19 82:24 101:10 ports 48:12 position 43:3 positions 104:10 positive 56:22 57:24 66:16 possible 13:24 post 22:24 potential 14:14 46:4 75:14 Pozerycki 93:13,13 95:3 96:6,19 100:1,7 101:7 102:15 102:20 103:25 106:9 106:16 108:15 pre 82:13 predominantly 10:10 preexisting 102:18 prepared 37:2 prepayment 12:25 13:17 14:10 present 20:1 72:25 91:13 91:14 93:2 presentation 37:20 49:12 presented 4:10 23:19 43:24 92:22 93:20 presently 42:13 president	25:20 26:7 Presume 21:21 pretty 14:12 27:24 30:6 40:18 99:14 previous 10:3 10:6 60:17 61:6 72:9 83:16 previously 4:3 4:10,18 31:24 33:24 50:22 87:14 92:22 93:21 price 7:13,14 10:8 11:10 13:8 prices 7:21 primarily 31:11 32:21 90:18 prime 62:23 principal 19:6 20:5 57:23 Principally 40:11 prior 10:7 21:4 60:14 61:9 62:6 79:12 97:15 101:18,24 priorities 30:11 33:4 prioritiza... 28:20 prioritize 29:2 priority 23:14 28:9 30:13 32:8 privately 91:2 probably 22:12 22:24,25 23:2 40:7 48:8 51:4 54:15,21
---	---	--	---

69:8 85:12	92:2 108:14	property 32:4	public 4:6
85:16 99:8	project 4:20	40:13 45:14	8:24 72:2
101:25	4:22,24,25	45:19 48:9	89:14 90:1
102:15	5:20 22:10	57:4,5,7,10	111:4,23
problem 85:4	32:23 37:3	57:11 61:17	publication
proceed 4:4	46:15 48:14	62:8,15,18	9:4,6
17:4 24:11	50:4 52:11	63:9 70:18	pulling 38:17
39:15 66:2	55:20 57:18	70:20,22	pump 102:24
78:13 93:25	58:3,14,16	73:3,14,17	pumper 12:3,3
proceeding	59:20 61:24	74:4,15 84:9	12:5,5
34:11	64:23 65:25	102:1,3,6,18	purchase 6:14
proceeds 50:18	66:18,20,23	proportionate	7:9,24 9:21
56:25 57:2	67:8 71:16	41:13	10:7 50:19
66:6 94:7	73:3 74:13	proposal 71:16	61:17 62:8
process 9:25	75:20 76:3,7	71:19	66:10
10:5,9 24:12	76:13 77:2	proposals 9:14	purchased
34:10 43:8	78:22 79:8	proposed 5:20	60:22 82:20
52:12 58:15	79:22 81:9	16:15 20:2	purchases 7:11
76:2 82:13	82:6 93:14	38:24 50:4	10:6
84:23 85:1	93:24 94:14	50:20 51:2	purchasing
92:1 97:15	94:25 95:2	51:11 66:4	53:17 79:12
104:1 109:16	95:15,25	71:9 78:2	91:22
processes 29:4	96:5 97:4,12	94:4 98:12	purpose 27:25
produced 91:12	97:20,23	98:14	purposes 26:10
produces 80:20	98:6 101:6	proposing	67:15
productivity	104:18	70:14	pursuant 16:15
68:7	106:10	Prospect 32:16	17:8 20:15
professional	108:12	protection	39:17 50:15
10:11	projected	14:6 105:1	51:3,6,12
profit 79:25	35:25	protections	52:12 78:19
80:2,18,18	projection	104:24	94:16,18,21
80:24 82:17	91:4	provide 8:20	put 13:6,15
82:19 83:16	projects 17:20	21:2 29:16	24:7 28:23
83:20 84:16	18:21 22:9	37:6	40:8 60:9
84:22 87:20	23:14 28:14	provided 12:21	63:21 68:12
profitable	31:5,11,12	19:9 21:19	76:12 86:22
84:3	33:8 53:6	29:23 30:20	100:3,10
program 7:24	76:16,20	35:14 50:22	putting 48:24
13:17 16:16	97:25 98:16	87:11 93:22	52:7 53:22
79:15 86:19	98:17,25	105:5	
programmatic	promise 14:23	provision	Q
79:17	promised 60:14	15:24	qualified
programs 86:4	properties	prudent 42:16	16:16 17:8
86:23	32:1 40:19	43:5	19:21,25
progress 34:6	62:2 73:24	psych 79:4	20:3,5,6,9
36:18,22	96:3	86:19	20:11 21:3

24:14	35:18 44:12	18:20 82:18	18:15 41:18
quality 31:14	51:2	receives 20:4	45:10 46:23
68:5 74:8	rateable 48:1	receiving 98:9	82:14
103:23	105:22	recommend 8:1	referenced
question 37:8	rateables 48:3	14:25	74:21
62:14 87:7	72:22 73:15	record 5:21	refineries
91:7 103:5	73:23,25	8:7 9:10	40:11
109:20	74:1	24:11 25:2	refinery 44:25
questions 8:3	rated 76:10	25:22 36:8	45:1,9 47:5
15:14 20:18	rates 7:21	39:2 40:8	47:12,15,17
27:19 34:19	90:16	44:1 50:5	reflected 26:1
37:9,22 43:7	reach 90:8	55:22 64:24	reflecting
43:10 44:1	reached 60:24	78:3 93:18	25:3
48:21 54:24	read 48:8	101:4 104:23	reflects 109:9
58:6 61:25	real 40:10	106:7 108:7	refund 40:17
64:4 65:22	72:12 84:21	recording	refunded 40:21
66:21 77:8	85:5	76:22	refunding
82:5 87:23	reallocated	recourse 78:19	38:25 39:18
89:22 92:5	64:2	94:5 96:25	39:19 40:6
93:21 99:17	really 19:23	recreation	40:22,25
106:3 108:8	36:23 46:11	60:12	41:25
quite 40:14	52:9 59:10	recurrence	regard 29:24
	59:15 60:13	43:20	31:13 34:6
	60:18 61:5	redevelop	99:21 104:20
	75:2,4,4	108:13	regarding 4:11
	80:12 81:11	redeveloper	12:24 34:7
	81:22 86:14	95:1 102:5	38:24 50:3
	100:16	redevelopment	55:19 82:5
	108:12	18:21 57:18	regardless
	rear 67:21	78:15,19,22	105:5
	reason 6:17	79:21 81:9	regards 4:23
	14:5 45:17	82:6 94:15	18:18
	51:9 61:18	94:16 95:6	regular 11:11
	90:19	95:13 96:25	regularly
	reasonable	97:15 98:2	99:13
	91:3	100:11	rehab 87:1
	reasonably	101:17,19	rehabilita...
	14:16	102:4 103:21	78:23
	reasons 19:8	redoing 53:19	reimburse 23:2
	30:14	reduce 12:16	rejuvenated
	recall 89:9	19:6 24:8	86:10
	recapture	83:2	related 17:9
	83:15 90:1,3	reduced 14:9	17:13 19:11
	receipt 39:25	reduces 42:19	20:17
	receive 21:3	reducing 24:7	relationship
	received 13:2	reduction	4:13
R			
R 2:10 111:1			
RAB 78:2,21			
81:5 82:13			
92:25 94:5			
105:20			
RABs 98:16			
railroad			
100:24 101:6			
raise 41:17			
raising 53:20			
ramp 67:21			
ramps 80:14			
ran 83:17			
Rand 99:6			
101:20			
103:11			
range 15:9			
27:2 51:22			
104:17,19			
105:16			
rare 16:12			
rate 9:13			

relative 111:11, 13	Reporter 111:4	1:20 27:22	55:21 64:23
relevant 21:5 50:25 89:22	reporting 1:21 109:9	99:24	65:8, 10, 12
relied 27:14	representa... 65:21 77:2	responders 69:11	66:8 67:2, 12 71:11 76:10
remaining 44:23 54:10 102:12	representa... 68:21 82:4	response 85:19 87:16, 22	76:12
remains 84:16 91:21	reputation 83:16	responses 37:21	Ridgewood 85:16, 22
Remarks 3:3	request 19:8	responsible 7:7 19:17	right 21:12 27:10, 11
remediation 101:13	requesting 18:3 20:15	48:22 103:11	34:16 35:17 42:8 43:9
remember 67:18	requests 29:6	rest 102:10	62:24 68:25 71:6 73:7, 24
remembers 56:16	require 9:1 89:19	result 9:19 17:22 40:16	74:10 84:4 84:19, 24
removed 99:9	required 19:13 31:5, 12, 12	52:10 82:2	86:6 90:13 98:21
rendering 95:23	33:7 59:19	resurfaced 29:13	Rio 53:20
Renewal 94:18 94:23	86:1 94:11	resurfacing 31:9	road 28:1 31:14 75:18
renovation 78:25 79:2	99:23 105:19	resurfacings 30:22	100:12
rent 58:21 63:13	109:3, 23	retail 101:23	roads 29:12
rental 57:11 57:16	requires 31:20	retaining 88:16	Robert 56:7 93:3
rented 62:6 106:6	reserve 14:8 15:1 41:2, 6	retire 54:18	Rogut 56:5, 5 62:23 64:20
RENZI 1:19, 20	98:21	retirement 54:4	rollback 99:11
repairs 63:10	reserved 83:13	retiring 6:20 7:9	rolled 90:22
Repauno 48:11	resident 67:2	return 57:11	roof 63:21 68:3
repay 98:10	residential 27:10 69:9	revenue 50:17 53:1 55:19	Roofs 33:2
repayment 74:24	71:5 72:24	75:9, 9 80:21	room 52:15 53:8 60:1
Repeat 24:1	73:12	80:23 81:8	63:19 68:13 68:14
replace 58:12	residents 58:24 59:14	81:22 82:18	roster 36:10
replaced 12:2 33:22 52:2	60:15 69:12	82:24 84:14	roughly 27:14 52:6 74:13
replacement 12:20	70:12 73:9	revenues 18:20 20:5, 11	103:18
replacing 11:22, 23	Resiliency 4:20	51:15 52:14	round 4:23
12:1, 5 33:25	resolution 25:3, 9, 12, 19	52:16, 16	Route 53:13 72:16 73:6
58:9	resolve 26:14	53:4	95:9, 14, 19
report 37:1, 2	resolved 21:4 24:12 25:23	reverse 22:7	100:8, 21, 24
	34:13 40:15	revert 58:4	row 14:2, 4
	91:5 92:3	review 26:8	run 7:3 12:14
	resource 88:16	reviewed 5:1	
	resources 1:19	Ridgefield	

13:10	26:2,4,16	88:15 95:4	100:13
running 4:24	27:12,16	95:12 108:14	104:22 105:2
48:15 53:10	28:11,22	seeing 6:24	105:12,15
runs 72:17	29:10,14	48:25 55:15	services 1:21
	30:21 31:7	65:20 82:13	3:20 87:16
S	31:17,22	seek 66:16	session 89:20
S 2:10,10	32:3,13	seeking 6:13	set 43:15 44:3
Saddle 55:20	33:10,16	17:6 19:21	108:19 111:8
56:6,8,10	34:1,17	39:17,24	settle 45:23
57:1,2 76:13	36:12,14	40:5 50:16	settled 45:10
safe 69:2	school 31:1	56:22 57:24	45:13 67:12
safety 30:25	32:10 63:17	63:7 96:23	settlement
31:2	71:12,16,22	Seemingly	90:21
Saint 85:11	schoolhouse	82:22	seven 9:17
sale 51:7,12	63:19	selected 27:22	54:11
73:3 74:15	Scotland 6:4	58:15	sewer 16:16
102:3	56:3 78:15	self-liqui...	17:9,19
Salem 78:24	SCOTT 2:13	17:21	27:18 37:2
79:11	scrutiny 30:6	selling 60:25	shaded 96:11
sat 85:3	se 41:15	62:2,14	shades 96:14
satellite	second 4:18	send 9:5 38:20	shading 96:14
69:18	5:4 15:17	sense 93:1	share 82:1
save 13:11	17:13 37:12	sent 4:11 59:3	shares 68:8
76:16	40:25 42:10	separate 17:21	sheet 51:3
saving 10:4,8	48:15 49:3	26:9 97:25	Sheriff's
11:19 15:10	55:1 61:5	separately	68:20
savings 10:16	64:7 77:10	88:21 92:24	Sherry 39:6
11:17 13:6	88:1 92:7	106:24	Shivery 39:9,9
13:12,13	97:3 98:13	series 35:14	48:6
15:5 51:4,13	107:3,18	35:15 89:16	short 85:21
76:10,11,17	109:2,19	serious 89:12	show 95:22
saying 25:8	110:17	service 10:21	shows 36:2
scarce 11:6	section 106:21	20:2 21:2	shut 84:23
schedule 35:13	106:22	22:19 34:21	Siciliano 50:7
36:4 78:17	secure 57:16	34:24 35:6	50:8 53:7
80:12 82:10	57:22	35:16,25,25	54:15,20
98:15	secured 51:14	42:18 44:3,5	55:16
schedules 20:2	51:16 66:9	46:22 51:18	side 59:13
35:14	66:14 81:14	51:22 52:17	69:10 99:18
Schoenhaar	81:15 94:19	57:12 58:2	99:19 100:17
16:23,23	security 68:23	63:8 66:13	101:15
21:14,22	68:25	74:23 75:1	sides 30:7
22:4,17	see 36:3,20	80:25 81:3,4	sign 25:14,20
23:16,25	38:4 48:22	81:18,24	52:3 55:15
24:6,23 25:8	63:5 74:6	84:10 94:20	signal 32:15
25:14,18	84:13 86:5	98:7,8,9,25	95:19

signed 26:6	81:14	93:6	stays 53:8
significant 30:10 32:17 34:6 47:21 70:5 81:10 84:13 85:4 85:15	Somerset 3:16 88:22, 25 soon 14:12 sorry 20:14 sort 34:9 sound 27:11 sounds 72:11 South 1:11 30:22	spoke 101:15 spoken 37:3 spot 41:11 spread 75:4 Spring 70:20 square 1:23 61:4 78:25 80:4, 6, 11 81:1 94:9 97:8 103:18	stenograph... 111:7 step 34:11 109:25 steps 33:2 Steve 56:5 78:9 88:23 storage 70:22 70:24 stores 73:5 story 6:6, 6 10:3, 13, 17 10:22, 24 11:5, 14, 20 12:14 13:4 13:14 14:3 43:6
significantly 42:19 signs 50:20, 23 50:24 52:7 53:23 54:14	space 61:15 68:15 94:10 97:9 spaces 69:11 72:11 80:17 80:24 span 33:23 Spanarkel 55:24, 24 65:1, 1	staff 38:16 93:19 stand 9:11 standard 11:11 standing 92:1 102:13 standpoint 74:20 103:20 stands 43:6 start 33:11 56:15 63:10 94:1 105:12 started 36:15 97:19 101:17 101:18 starts 75:2 state 1:1, 22 6:25 8:6 10:1, 8 27:14 30:24, 25 31:19 32:16 60:8 63:3 65:25 72:19 83:19 111:5 111:23	straight 4:24 straighten 24:20 strata 104:8 stream 53:2 street 1:11 30:22, 23, 23 30:24, 25, 25 32:16 58:25 62:17 71:8 72:3 streets 29:12 30:21 31:9 38:20 59:14 striving 60:16 strong 65:20 stronger 76:24 strongly 14:25 structure 34:7 57:19 63:24 104:24 structures 76:5 students 71:10 71:13 stuff 103:9 style 83:1 subacute 79:5
Similarly 24:24 simply 46:12 single 93:2 sir 15:7, 12 site 58:15 60:18 62:1 72:14 75:7 75:15 94:10 97:13 99:3, 5 99:18 101:11 101:13 102:21, 22, 25 103:4, 19, 24 104:5, 21 106:5	speak 12:19 26:18 27:19 29:9 38:17 43:12 44:22 48:5 58:13 74:16 76:3 99:22 102:19 102:20 106:9 SPEAKER 93:11 99:4, 20 101:14 105:23 speaking 46:12 96:16 special 71:13 specifically 13:22 26:17 44:6 speculative 74:3 106:12 spending 11:13 22:20 23:21 24:16 spends 22:6 51:24 Spitzer 16:20	statepoint 74:20 103:20 stands 43:6 start 33:11 56:15 63:10 94:1 105:12 started 36:15 97:19 101:17 101:18 starts 75:2 state 1:1, 22 6:25 8:6 10:1, 8 27:14 30:24, 25 31:19 32:16 60:8 63:3 65:25 72:19 83:19 111:5 111:23 stated 47:12 statement 109:1 States 48:13 stating 50:23 station 63:14 status 95:15 statutory 18:2 19:15 108:23 stay 44:18	stream 53:2 street 1:11 30:22, 23, 23 30:24, 25, 25 32:16 58:25 62:17 71:8 72:3 streets 29:12 30:21 31:9 38:20 59:14 striving 60:16 strong 65:20 stronger 76:24 strongly 14:25 structure 34:7 57:19 63:24 104:24 structures 76:5 students 71:10 71:13 stuff 103:9 style 83:1 subacute 79:5
Slocum 71:11 small 58:18 83:10 98:22 solar 89:7, 10 89:24 sold 62:8 63:4 83:3 101:20 solely 77:6			

86:20,25	53:21	74:12,19	terms 28:7,8
submission	sworn 5:22	79:24 81:15	51:12 70:5
108:25	6:11 17:3	82:12 84:14	85:19 91:1
submit 8:15	39:2,14 50:5	89:12,16,24	97:13 100:15
25:4,13	50:12 55:23	90:5,18	103:5
submitted 8:11	56:14 64:25	91:15 99:3	terrible 59:15
13:1 25:9	65:19 78:3	101:10 102:3	testify 6:11
31:11 37:1	78:12 89:5	105:22,23	17:3 39:14
39:23	93:16	taxable 90:17	50:12 56:14
substantial	system 45:6	taxation 99:10	65:19 78:12
13:12 34:14	83:7 89:10	taxes 40:13	89:5 93:16
44:11 48:2	90:12 109:10	41:16 69:14	testifying
73:22 78:23	109:12	82:25 84:9	5:23 39:2
substantially		99:9 102:1	50:6 55:23
95:16	T	102:10,11,17	64:25 78:4
success 106:10	T 2:10 111:1,1	105:24	testimony
successful	take 15:24	taxing 51:16	111:6
79:20	30:3 34:14	taxpayer 47:20	thank 6:12
succumb 47:6	47:5 54:23	taxpayers	37:7 38:21
sufficient	57:2 68:20	40:17 42:20	38:22 49:9
57:12 66:13	70:3 85:2	72:5	49:17,25
suitable 59:24	89:25 96:1	TD 9:14	52:22 55:16
60:19 61:3	96:19 106:23	technology	56:17,19,20
SUITE 1:22	taken 16:8	70:1,5	58:6 64:20
suited 67:14	21:23 52:13	TED 2:6	65:23 66:24
sum 40:19	84:2 111:7	teens 86:7	72:8 77:23
summary 94:3	talk 27:17	teeth 38:17	77:24 78:16
95:6,24	50:25 53:3	TEL 1:24	82:9 88:14
97:17	54:3 61:7,12	tell 14:16	88:18 92:20
summer 89:8	76:6 95:5	16:9	101:8 103:22
supplemental	talking 11:22	temporary	108:10,15
93:22	26:22,24	104:14	thanks 36:18
supplementing	87:15 95:7	tenant 103:4	82:7
53:15	tanker 12:3,4	106:12,14	theoretically
support 76:25	targeted 32:11	tenants 106:18	75:18
suppose 33:19	tax 9:9,12,15	tends 43:23	thereto 19:11
sure 8:22 9:11	26:18,24	Tennessee	therewith
21:17 22:22	27:10 38:25	83:21,24	94:12
23:10,15	40:1,10 41:2	86:14	thing 12:4
29:25 30:12	44:4 45:19	term 26:20	36:8 61:6
35:2,3 64:3	45:23 46:5	31:13 37:20	69:14 85:1
80:22 99:20	46:13,14	42:6 43:16	106:5
100:1,7	47:1,19	50:21 51:3	things 28:11
105:10	49:13 52:14	63:10 106:13	28:15,20
surgical 79:3	52:15 53:4,5	terminated	33:24 38:18
Susquehanna	53:8 73:15	52:1	41:4 51:7

53:25 70:4	67:1,14 68:2	60:6,13	32:18 72:18
think 6:15	69:7 78:11	61:13 62:5	85:24 101:2
12:22 13:13	79:16 80:13	62:25 67:7	transaction
13:20 15:8	80:14 85:19	67:10 69:10	82:2 89:24
21:24 27:1,6	86:15 87:5	69:17,20	transcript
27:10 29:1	89:4 93:15	70:7,8,10,17	111:6
32:25 33:10	102:9 111:8	70:19 71:7	transition
36:5,6 38:15	timely 52:23	71:21 72:2	43:18 62:1,3
42:23 44:24	times 20:12,13	72:16,22	103:15
49:14 54:6	59:9 67:12	74:10 82:12	transitional
61:4 71:14	67:15 69:1	85:6 93:6	24:25 25:5,6
73:12,14	timing 39:25	97:5 98:4,5	25:10 36:25
74:4,5,13,22	40:4 42:11	100:4 104:4	transporta...
77:1 83:15	91:4	towns 67:15	99:22
84:8 85:11	title 58:2	106:24	transported
89:21 91:6	tod 14:16	township 3:5,9	69:3
95:4 97:10	today 5:18	3:11,17,18	treasurer
99:12 100:8	6:13,17 9:3	4:9 5:18 6:2	16:22 89:2
101:22 102:2	9:7 13:19	6:9,13 14:5	tremendous
105:23 106:8	26:11,12	38:23 39:4,7	30:6 31:15
thinking 85:1	39:17 43:24	39:10 40:9	36:18 68:22
third 4:21	49:10 56:17	40:22 41:16	71:25 73:15
17:15 69:8	56:22 58:16	41:24 42:16	83:13
thoroughfare	65:21 82:8	42:24 43:1	Trenton 1:12
74:7	90:19 95:23	56:6,8,10	3:10 16:14
thought 13:9	95:25	57:1,7,10,10	16:22,24
37:22 89:13	today's 21:5	57:14 58:4,5	17:6 30:2
thoughts 15:14	TOLL 1:24	58:20 61:8	tricky 105:25
three 4:7 7:3	top 27:8 75:1	62:6,8 63:19	triple 11:11
7:12 12:11	95:11 103:6	78:1,6 79:22	troller 16:24
17:7 36:16	total 35:20	80:23 81:7	truck 6:15,19
60:5 75:4	46:7 47:19	81:10,22,24	trucks 6:21
thriving 7:1	52:11,18	82:1 83:11	10:19,20
tight 60:3	74:22 81:25	87:18 93:9	true 90:18
time 4:5,17	86:25 87:1	94:2,4,13,17	111:6
6:10 13:1	touch 38:15	94:22 100:16	trust 94:19
15:14 17:2	103:25	Tracey 39:6,6	try 45:15
18:18 20:19	tourism 3:12	44:15 46:16	trying 43:20
20:23 26:1	50:2,9,15	46:19,21	61:16 69:23
27:6 34:8	52:14 53:2	47:11 48:4	88:17 90:9
37:6 39:13	53:18	49:17	turn 79:18
40:15 47:5	tow 106:12	tracks 100:24	85:18 95:19
48:21,25	town 3:19 6:8	Traditionally	turned 84:2
50:11 56:13	45:4 53:25	45:4	turning 79:19
57:6 62:11	58:18,24	traffic 4:23	two 6:20 7:10
63:8 65:18	59:1,7,22	31:18 32:15	10:20 11:22

11:23 12:1	understanding	useful 6:24	venture 84:3
12:16 14:2, 4	35:10	50:23 51:8	94:19
20:10, 12, 13	Understood	usually 12:14	versus 51:7
39:24 40:11	30:15	utilities 3:7	viable 79:19
40:17 41:3	undertaken	4:19 17:21	103:20
50:19, 24	29:8, 22	utility 16:16	Videography
52:2, 7 53:10	75:14 76:2	16:17 17:10	1:21
53:23 58:19	94:15 97:4	17:14, 19	violations
59:3 60:1, 23	undertaking	20:8	59:2
63:18 69:23	77:5	utilization	vision 76:14
72:24 75:20	underwent 9:25	41:2	76:17
79:1, 24 80:5	Unfortunately	utilize 17:22	visit 70:13
80:7, 9, 11	62:7	utilized 66:6	visitors 58:24
81:2 96:4, 15	unique 49:14	utilizing	visual 95:4, 21
97:1, 5, 11, 24	uniquely 51:5	23:12	void 26:5
97:25 98:1, 1	52:2		volume 32:18
98:2 103:7	unit 93:2	V	volunteer 7:4
103:10, 13, 15	United 48:13	vacant 60:21	59:22
104:7 105:6	units 63:22	72:12 99:7	vote 38:18
105:8, 16	UNKNOWN 93:11	vacate 62:11	voting 38:13
106:24	99:4, 20	68:13	92:24
type 89:23	101:14	vacated 62:3	
104:10	105:23	72:11 97:13	W
Typically	unpaid 102:1	103:3	wait 68:19
104:1	unreasonable	Valero 40:12	waited 90:2
	19:3	45:13, 18, 23	waiting 47:8
U	unused 99:7	47:13	walk 9:24 99:2
ultimate 34:7	102:13	valid 26:4	walking 101:9
ultimately	unusual 53:3	value 40:20	Walls 95:17
24:13, 21	up-to-date	48:1	Walter 2:3 3:4
26:12 34:13	32:24	values 42:23	4:1 5:5, 6, 17
86:5 100:12	upcoming 12:20	valves 102:24	8:6, 11, 17, 20
101:1 103:14	Updating 32:20	various 18:20	9:8, 24 11:21
104:2	upgrade 69:25	19:2 28:3	12:7, 12, 17
unanimously	upgrades 32:16	29:6, 10	13:18 14:15
61:23	59:19 70:6	30:14, 14	15:13, 18, 19
unclear 12:25	upstairs 4:2	31:1 40:10	16:7 17:4
uncomfortable	Urban 94:17, 22	66:19	20:12, 20
14:20	UREs 97:25	vehicle 10:12	21:10, 16
underlying	use 10:1 14:7	10:13 11:23	22:1, 14, 20
43:17 83:6	14:24 19:9	12:6 15:11	23:18 24:2
underneath	43:4 57:3	vehicles 11:22	24:10, 24
59:23	58:10 68:6	11:23 12:13	25:11, 16, 21
understand	70:20 73:2, 4	33:21, 24	26:3, 8, 17
6:20 75:25	76:22 77:7	34:1 59:25	27:9, 13, 17
91:25 100:2	102:16	70:23	28:19 29:7

29:12,18,21	103:22	55:20 106:23	whatnot 100:15
30:15 31:4	104:20 105:2	we're 4:5 6:17	White 56:7,7
31:10,18,23	105:9,21	6:20 7:9,23	56:18 58:11
32:5,8,15,20	106:2,15,23	10:8 12:4	58:17 59:21
33:6,13,18	107:4,5,16	19:20 20:14	61:12
33:21 34:3	107:19,20	21:11 26:23	Wildwood 50:20
34:18 35:10	108:11,16	40:4,24 42:5	51:17 53:20
35:18 36:5	109:22 110:3	43:3,3 45:17	Wildwoods 3:12
36:13,15	110:4,15	48:7,16	50:2,9,14
37:13,14	want 9:2 18:10	53:16,17,18	53:9,23
38:22 39:15	21:17 24:10	53:22 54:8	Wilentz 16:19
43:11 44:7	26:11 34:25	57:23 58:17	93:5
44:11,22	35:1 36:24	61:13,17,22	William 2:4
46:2,7,10,17	43:11 49:9	63:16,20	78:7
46:24 47:25	60:9 69:13	65:25 70:14	wind 86:6
48:5,20 49:4	70:3 86:5	73:2,4,25	windfall 82:22
49:5 50:1	89:22 90:11	76:12 81:20	windfalls
52:22 54:1	96:20 99:15	85:2 86:3	81:10
54:13,17,24	100:2 109:10	88:17,24	window 95:9
55:2,3,14,17	wanted 40:8	89:9,15,16	Winitsky 39:3
56:15 58:8	43:25 49:16	90:3,8,9,19	39:3,16 44:5
58:13 59:17	76:21 77:7	90:24,25	44:10,13
61:25 62:19	93:18 101:1	91:17 95:7	46:20 49:12
63:2,25 64:4	warehouse 94:9	106:17	49:25
64:8,9,21	96:9 97:9	108:20 110:1	wise 11:16
65:20 66:2	104:10,13	we've 7:25	74:16
66:22 71:15	warehouses	37:8 43:9	wishing 6:10
71:24 72:8	48:19	47:11 48:17	17:2 39:13
73:16,21	Warren 30:25	48:18 60:16	50:11 56:13
74:12 75:6	wasn't 28:22	67:17 98:4	65:18 78:11
75:10,13,17	48:1 61:15	Wednesday 1:13	89:4 93:15
75:22 76:18	101:1	69:16	withdrawn 40:4
77:11,12,23	water 16:17	week 43:13	witnessed 7:8
77:25 78:13	17:13,19	57:15,21	wonderful
82:7,11	20:8 27:18	71:20 108:8	71:14 108:13
84:15 85:7	37:2	weeks 40:15	word 15:25
85:18,25	Waters 55:25	welcome 53:23	16:8,11
87:4,7,23	65:2	56:18	work 10:18
88:2,3,15,20	way 14:1,19	Welding 39:11	16:17 29:22
89:18 90:6	41:14 43:5	39:11 44:24	32:22 90:10
91:3,21,24	60:3 70:1	46:4,9 47:3	103:13
92:8,9,21	89:17 90:10	went 28:16	workable 83:4
93:17 96:1	95:9	36:23 85:3	worker 104:13
99:2,17,21	ways 40:14	weren't 40:7	working 24:6
100:5 101:4	we'll 9:5,7	West 30:24	30:17 76:4,5
101:8 102:19	38:2,20	32:16	83:20 86:3

98:4 103:17 109:15 works 41:20,21 41:21 72:2 world 83:8 worth 20:4 74:4 wouldn't 101:9 wound 102:2 Wright 102:23 writer 72:1 www.renzia... 1:25	90:3 99:9,13 105:13,17,18 108:18,19 109:16 years 6:21,22 7:16 10:20 14:2,4 17:25 18:18 22:11 34:2 44:16 45:8 47:14 50:21,24 53:12 54:11 60:7,21 61:7 61:8,13,16 62:7 71:11 75:18 79:8 80:4,5,6,8 81:17 82:18 83:3 96:18 102:10 106:8 106:14 yesterday 13:3 York 72:20 young 15:24 Youssef 5:24 5:24 6:12 9:1 12:22 13:5,15,20 14:4,20 15:7 15:12 16:10 Yvonne 89:1	73:6 1,335,000 105:17 1.2 31:25 97:10 1.5 97:3 1.6 5:19 103:18 1.7 97:11 1.85 53:4,7 1.9 53:10 73:20 10 34:2 53:12 60:21 79:8 80:7 83:3 98:7 105:14 105:18 106:8 106:14 10:39 1:14 100 61:22 75:3 102:8,8 101 1:11 108 3:20 11 1:13 80:8 11,800,000 17:14 11.5 81:25 11.7 17:18 110 3:21 27:7 116,000 81:4,8 84:11 11c 19:12 12 34:4 82:18 12-31 90:25 12.3 17:16 12.6 18:9 12:39 110:20 124 106:15,16 126 87:3 13 38:24 39:20 41:1 46:9 13.9 18:11 133 79:6 87:6 14 45:8 15 34:2 40:18 45:9 46:1,17	46:19 50:21 80:8 85:12 85:17 97:19 104:13 150 42:25 1500 83:11 15th 108:24 16 3:10 80:10 1600 48:10 17 45:2 97:21 18 6:22 45:2 85:17 96:18 18.47 9:15 19 21:23 44:17 44:17,18 45:2 97:23 19.2 36:1 1917 63:18 1998 40:13
X			
x 1:3,6 3:1 XI 111:4			
Y			
Yeah 26:22,24 27:16 46:21 100:7 105:9 year 9:20 11:15 12:2,3 12:4 14:2 18:7,8,10,14 18:17 19:1 19:18 22:12 22:15,21,23 23:1,4,6,7 23:13 24:16 26:19,20,20 26:24 28:13 32:11 34:5 35:3,6,12,25 41:23 42:12 42:14,19 46:18,19 47:4 51:19 51:23,24 52:25 53:11 58:22 60:23 75:3,5,20 79:1 80:5,7 80:9,10,12 81:1,2,18,23			
Z			
zero 25:5 81:17 zone 62:24 zoned 73:1 zones 31:1			
0			
02211 111:4 08625 1:12 08690 1:23			
1			
1 3:6,9 72:16			2
			2 111:25 2.1 18:16 2.21 80:11 2.27 9:13 2.5 96:24 2.9 97:8 20 6:21,22 10:19 17:25 23:17 50:24 85:13,17 20,000 44:8 200 74:20 102:8 2000s 97:14 2008 101:24 2010 40:13 47:14 2015 90:21 97:12,14 101:17 102:5 2016 45:2 2018 52:25 54:2 2019 1:13 9:16 9:21,23 18:7

36:11 52:1 52:19 54:7, 9 2020 9:18, 23 19:18 22:2 22:25 41:23 42:14 52:20 54:9, 16, 19 54:22 98:13 108:19, 19 111:24, 25 2021 22:13 75:2 2023 98:14 2026 26:21 35:8 2027 54:10 20s 86:17 20th 67:9 109:7 219 74:13 21st 72:7 22 95:10, 14, 19 100:8, 21, 25 225,000 78:2 78:18 2277 1:22 23 66:5 24 103:2 25 11:15 24:25 104:13 250,000 78:25 2500 99:9 26 35:4 36:2, 6 79:4 28 56:24 283 54:8 283,000 54:1 283,483 54:10 283,493 52:20 28th 108:22 109:8	3.5 18:3 51:3 30 10:9 11:15 15:5 79:5 80:10 81:17 81:23 105:13 105:18 111:24 30,000 51:24 52:5 54:17 300,000 9:23 30th 18:8 22:25 109:4 109:7, 8 31,000 51:23 52:6 315,000 54:2, 6 32 27:14 3200 27:11 322030 1:25 33 1:22 34,500 51:19 35 13:13 35,000 10:9 350,000 8:10 3500 10:22 36 82:25 363,500 52:11 368-7652 1:24 38 3:11 380,000 51:22	<hr/> 5 <hr/> 5 3:9 5.1 25:1 50 3:12 11:19 15:5 83:12 50,000 32:3 500 104:18 500,000 44:16 520 44:17 46:23 520,000 42:19 42:24 44:2 540,000 105:12 55 3:14 56 42:22 46:16 58,963,000 20:4	60:7 104:12 800 1:24 104:18 88 3:16
<hr/> 3 <hr/> 3,000 104:7 3,380,452 41:11	<hr/> 4 <hr/> 4 3:4, 5, 7, 8 40 80:4 86:6 40,000 84:9 400,000 50:17 51:19 40A:12A-29A3 78:20 40A2-51 39:18 40A2-7D 19:9 40s 60:8 410 1:22 42 35:9 47:20 45 104:16 47 53:13	<hr/> 6 <hr/> 6,000 11:1 60 46:5 80:6 60,000 11:19 13:13 609 1:24 615,700 19:20 64 3:15 65 46:5 80:25 65,000 83:10 67 41:11 75:2 67G 78:20 680,000 106:1	<hr/> 9 <hr/> 9,174 9:15 9.3 42:1 90 104:16 92 3:18, 19 36:9, 13 94 75:2 95 85:23 960,000 17:10 105:13 989-9199 1:24 99 47:14
		<hr/> 7 <hr/> 70 47:18, 22 700,000 99:12 70s 70:19 72,000 61:4 750 46:22 105:17 750,000 94:6 7500 81:18 775 46:22 78 3:17	
		<hr/> 8 <hr/> 80 27:2 35:2, 3	