```
STATE OF NEW JERSEY
1
 2
           DEPARTMENT OF COMMUNITY AFFAIRS
 3
4
  IN RE:
       Local Finance Board :
5
 6
 7
 8
 9
10
        Location: Department of Community Affairs
11
                    101 South Broad Street
12
                    Trenton, New Jersey 08625
13
        Date:
                    Wednesday, March 9, 2022
14
        Commencing At: 11:03 a.m.
15
         (Taken Remotely Via Teams.)
16
17
18
19
20
                   RENZI LEGAL RESOURCES
21
       Court Reporting, Videography & Legal Services
22
             2277 STATE HIGHWAY #33, SUITE 410
             HAMILTON SQUARE, NEW JERSEY 08690
23
      TEL: (609) 989-9199 TOLL FREE: (800) 368-7652
24
25
              www.RLResources.com No. 408105
```

```
HELD BEFORE: (ALL MEMBERS APPEARING VIA VTC)
 2
3 JACQUELYN SUAREZ, Chairwoman
4 TED LIGHT
 5 ADRIAN MAPP
 6 WILLIAM CLOSE
7 IDIDA RODRIGUEZ
 8 NICK DIROCCO
 9
10 A L S O P R E S E N T:
11
12 NICK BENNETT, Executive Secretary
13
14
15
16
17
18
19
20
21
22
23
24
25
```

		<u> </u>
1	I N D E X	
2	ITEM	PAGE
3	Cumberland County Improvement Authority	6
4	Paterson City Parking Authority	7
5	Parsippany-Troy Hills Township	8
6	Fire District #1	
7	South Brunswick Township Fire District #2	15
8	Marlboro Township Fire District #1	20
9	Wallington Borough	24
10	Weehawken Township	28
11	Paterson City	35
12	Mahwah Township	42
13	Bergen County Improvement Authority	57
14	Camden County Improvement Authority	6 4
15	Hudson County Improvement Authority	73
16	Adjournment	83
17		
18		
19		
20		
21		
22		
23		
24		
25		

```
MR. BENNETT: Miss Suarez?
1
 2
                MS. SUAREZ: Present.
 3
                MR. BENNETT: Mr. Mapp?
 4
                MR. MAPP: Here.
 5
                MR. BENNETT: Mr. DiRocco?
 6
                MR. DIROCCO: Here.
 7
                MR. BENNETT: Mr. Close?
 8
                MR. CLOSE: Here.
 9
                MR. BENNETT: Mr. Avery is absent.
10 Miss Rodriquez?
11
                MS. RODRIGUEZ: Here.
12
                MR. BENNETT: And Mr. Light?
13 don't have Ted yet, but we do have a quorum.
14
                MS. SUAREZ: Okay, great. In the
15 interest of time, let's get started and then Mr.
16 Light can join in as soon as he's present.
17
  think we have one final ethics matter today.
  that is Case Number C18-44 with a recommendation
18
19
  to adopt the initial decision with modifications
20
  to typographical errors. Do we have a motion for
21
  that?
22
                MS. RODRIGUEZ: So moved.
23
                MR. MAPP:
                           Second.
24
                MR. LIGHT: Hello?
25
                MR. BENNETT: Miss Suarez?
```

```
MS. SUAREZ: Yes.
1
 2
                MR. BENNETT: Mr. Mapp?
 3
                MR. MAPP:
                           Yes.
 4
                MR. BENNETT: Mr. DiRocco?
 5
                MR. DIROCCO:
                             Yes.
                MR. BENNETT:
                             Mr. Close?
 6
 7
                MR. CLOSE:
                          Yes.
 8
                MR. BENNETT: Mr. Avery is absent.
  Miss Rodriguez?
10
                MS. RODRIGUEZ: Yes.
11
                MR. BENNETT: And Mr. Light, this is
12
  the initial decision that was just discussed in
13
  closed session.
14
                MR. LIGHT: Okay. Yes.
                                         Thank you.
15
                MR. BENNETT: Motion approved.
16
                MS. SUAREZ: So that ends the ethics
17
  portion of the Board's agenda for today. We can
18
  proceed to the applications. Before we begin, I
  just remind everybody to please remain on mute
19
20
  until you are presenting before the board.
21
                When it is your turn to testify,
  please make sure that your cameras are turned on
23
  and you speak up so you can be sworn in prior to
24
  testifying if you are not counsel.
25
                The first application is being heard
```

```
on consent today. It is the Cumberland County
  Improvement Authority, and they are proposing to
  issue advanced refunding bonds of the authority's
  outstanding county guaranteed revenue bonds.
 5
                The refunding will realize the
  statutory threshold of at least three percent in
 6
  savings. So, but for, the county quarantee, this
  would not have needed to come before the board.
  Therefore, the appearance is waived and the
10
  matter is being on consent. Do I have a motion
11
  to approve?
12
                MR. MAPP:
                           Motion.
                MR. LIGHT: I'll second.
13
14
                MR. BENNETT: Miss Suarez?
15
                MS. SUAREZ: Yes.
16
                MR. BENNETT:
                              Mr. Mapp?
17
                MR. MAPP:
                          Yes.
18
                MR. BENNETT: Mr. DiRocco?
19
                MR. DIROCCO: Yes.
20
                MR. BENNETT: Mr. Close?
21
                MR. CLOSE:
                           Yes.
22
                MR. BENNETT:
                             Miss Rodriquez?
23
                MS. RODRIGUEZ:
                                Yes.
24
                MR. BENNETT: Mr. Light?
25
                MR. LIGHT: Yes.
```

```
1
                MR. BENNETT: Motion approved.
 2
                MS. SUAREZ: The next item on the
  agenda is old business from last month's meeting.
  The Paterson City Parking Authority received
  positive findings for a 32 million dollar
  municipal guarantee.
7
                In the February meeting, the
  applicant had provided testimony on its plan to
  have the municipality quarantee the full project
10
  amount of 48 million dollars. The applicant
11 argues that by fully guaranteeing the entire
12
  project, the city and Parking Authority intend to
13 increase efficiency and reduce costs when the
14 Parking Authority issues the bonds.
15
                Do I have a motion to approve the
16 municipal quarantee for the full 48 million and
  revoke the 32 million dollar approval from last
17
18
  month?
19
                MR. MAPP:
                           Motion.
20
                MR. CLOSE:
                            Second.
21
                MR. BENNETT: Miss Suarez?
22
                MS. SUAREZ: Yes.
23
                MR. BENNETT:
                             Mr. Mapp?
24
                MR. MAPP:
                          Yes.
25
                MR. BENNETT: Mr. DiRocco?
```

```
MR. DIROCCO: Yes.
1
 2
                MR. BENNETT: Mr. Close?
 3
                MR. CLOSE: Yes.
 4
                MR. BENNETT: Miss Rodriquez?
 5
                MS. RODRIGUEZ:
                                I am going to recuse
  because I was not at last month's meeting, did
 6
7
  not hear the testimony for the hearing.
 8
                MR. BENNETT: Mr.
                                  Light?
 9
                MR.
                   LTGHT:
                          Yes.
10
                MR. BENNETT: With five votes, the
11 motion is approved.
12
                MS. SUAREZ:
                            Okay. Great.
                                            The
13 first applicant we have appearing before us today
14 is Parsippany-Troy Hills Township Fire District
15
  Number 1. I believe Miss Tracey is on this
  application?
16
17
                MS. TRACEY:
                             Yes.
18
                MS. SUAREZ: If we can get everybody
19
  else from your team to have their cameras on and
20
  we can get everybody sworn in.
21
                MS. TRACEY: Perfect. I see Cheryl
22
  Oberdorf is here. Cheryl is bond counsel to the
23
  fire district and I know we also have a couple of
  the commissioners on as well. Jim Masker and
25
  Jeff Berry. You guys still here?
```

```
UNKNOWN SPEAKER: Yes. We have one
1
 2
  additional commissioner with us, Robert Jamieson.
 3
               MS. TRACEY: Okay. Perfect, great.
 4
                (At which time those wishing to
5
  testify were sworn in.)
 6
               MS. TRACEY: Good morning.
                                            As the
  director mentioned, we're here to present the
  application for Parsippany-Troy Hills Fire
  District Number 1. With me, as I mentioned,
10
  Cheryl Oberdorf, bond counsel to the fire
11
  district, and then Commissioners Jim Masker and
12 Jeff Berry as well.
13
                The fire district has submitted an
14
  application pursuant to N.J.S.A. 40A:5A-6 in
15
  connection with the acquisition and financing of
  two fire trucks. One is a 100 foot aerial ladder
16
  truck and the other is a Class A pumper truck.
17
18
  Both are replacing older vehicles that the fire
19
  district is still utilizing.
20
               However, given their age, the
21
  current ladder truck that they're replacing is 27
22
  years old and the pumper engine truck is about 22
23
  years old. Currently, both are taking up a large
  portion of the fire district's maintenance
  budget, and particularly the ladder truck due to
```

```
its age and difficulty in replacing some of the
  parts, it has become very costly to operate, so
  it was time to replace both of those vehicles.
 4
                The pumper truck could have maybe
5
  made another year or two, but the fire district,
  in looking at the cost of going out for
  financing, and decided to do both of them at the
  same time in order to save some of the
  efficiencies in financing both apparatuses at the
10
  same time.
                The fire district held an election
11
12
  at their general election this past February,
13
  February 19th in which they had two questions.
14
  So they had the question for the fire trucks, and
15
  then they also had included a question on
  spending some additional money for capital.
17
                That capital amount, 305,000, what
18
  they asked voters to spend, is going towards a
19
  payment on the fire trucks. So what will
20
  actually end up happening is because both
21
  questions were successful, the vote to purchase
22
  the fire trucks was passed by a margin, it was
23
  126, yes to 46, no.
24
                And the question on spending the
  additional money for the capital was 140, yes and
```

```
I mentioned the capital because the
  29, no.
  $305,000 that the fire district asked the voters
  to spend is, again, going to be going down as a
  capital contribution towards these fire trucks.
 4
 5
                Going forward, the debt service
  projected on these is roughly about 260,000 a
 6
  year, so because of that increase right now in
  the budget for '22, when they add this debt
  service, it actually will go down a little bit
  for the next 10 years as compared to what the '22
10
11 budget is, when it comes to the acquisition of
  these vehicles.
12
13
                The fire district does plan to use
14
  the HGAC Co-op for acquisition of both.
                                            They
15
  have obtained price quotes, three price quotes
16 for each of the vehicles and determined that was
17
  the most cost effective method of purchasing the
18
  vehicles.
19
                They do plan to issue general
20
  obligation bonds for the trucks given that the
21
  full amount of the financing would be $2,324,000.
22
  The estimated cost of acquiring both is
23
  2,629,000, but as I mentioned, they will be using
24
  305 as a capital contribution.
25
                The bonds are expected to amortize
```

```
over 10 years, and while the debt service is
  projected to average taxpayer will increase about
 3
  $52 in the average home.
 4
                Again, that's actually going to be a
  little bit of a decrease from the '22 budget
5
  given that they have the 305,000 in capital.
  Direct tor, I'll turn it back to you at this
  point for any questions on the application.
 9
                MS. SUAREZ:
                             Thank you very much.
10
  One question I do have. I know that they're
  going to be retiring the existing apparatus.
12
  I believe in the application it mentioned selling
13
         Any sense as to what that might generate?
14
  I know it's never as much.
15
                UNKNOWN SPEAKER:
                                  In a perfect
  world, I think we'd like to see near $100,000,
17
  possibly a little bit more. And whatever those
18
  funds are will be utilized for debt reduction.
19
                MS. SUAREZ: Just so I'm clear, that
20
  would be $100,000 for both apparatus, correct?
21
                UNKNOWN SPEAKER:
                                  I think where
  we're starting, we're over hopeful.
                                       Maybe with
23 |lead times on new equipment, it may go higher.
24
                MS. SUAREZ: Okay. And then my only
25
  other question is I know there were a couple
```

```
different questions that were actually on the
  ballot, but the apparatus themselves were not
 3
  separated into two questions, right?
 4
               MS. TRACEY: That's correct.
                                              They
5
  were together as the first question.
 6
               MS. SUAREZ: Is that typically how
7
  the fire district does it? They lump it in, or
  is this an abnormality that typically there are
  two apparatus that are coming up at the same
10
  time?
11
               MS. OBERDORF:
                               I mean, typically,
12 it's together.
                   If they're purchasing equipment
13
  or accessories, depending on how it's broken
14
         They've done other referendums starting in
  down.
15 2017 where there was an acquisition of a building
  plus fire trucks. That was broken down by line
17
  items in the question itself, but not separate
18
  questions.
19
               MS. SUAREZ: Okay. And just so I'm
20
  clear, even though it was one question, it was
  not separate line items for each apparatus,
22
  correct?
23
               MS. OBERDORF:
                               Correct.
24
               MS. SUAREZ: Is that something that
  could easily be done in the future? I only ask
```

```
because I know sometimes apparatus change or
  equipment changes or things go higher, and so one
  apparatus will go forward and one will not.
 4
                So kind of I guess the exact same
5
  reason why you would separate the building from
  the apparatus or equipment, so that's why it's
 6
7
  not separate line items.
8
                               Certainly, it can be
                MS. OBERDORF:
  done.
         The reason why I put everything together
10 is because the fire district was interested in
11 replacing both at the same time, and I didn't
12
  want one to be voted up and the other one voted
13 down.
14
                MS. SUAREZ:
                             Right. I do understand
15 that logic. That's the only questions I had.
                                                   Do
16
  the board members or any members of the public
17
  have any additional questions they would like to
18
        Hearing none, do I have a motion to
  ask?
19
  approve?
20
                MR. CLOSE:
                           So moved.
21
                MR. DIROCCO:
                              I'll second it.
22
                MR. BENNETT: Miss Suarez?
23
                MS. SUAREZ: Yes.
24
                MR. BENNETT: Mr. Mapp?
25
                MR. MAPP: Yes.
```

```
MR. BENNETT: Mr. DiRocco?
1
 2
                MR. DIROCCO: Yes.
 3
                MR.
                   BENNETT:
                             Mr. Close?
 4
                MR. CLOSE: Yes.
                                  These guys do a
5
   great job, so absolutely.
 6
                MR. BENNETT:
                             Miss Rodriquez?
 7
                MS. RODRIGUEZ:
                                Yes.
                MR. BENNETT: And Mr. Light?
 8
 9
                MR. LIGHT: Yes.
10
                MR. BENNETT:
                              Motion approved.
11
                MS. OBERDORF: Thank you very much.
12
                MS. SUAREZ: Good luck.
                                          So the
13
  second applicant appearing before the board today
14
  is South Brunswick Township Fire District Number
15
      I believe Mr. Braslow is on this one.
16
                MR. BRASLOW: I am, Director.
17
        I should have commissioner Tom Young
  you.
18
  appearing on camera?
19
                MS. SUAREZ: I do see him on camera.
20
  He's just currently muted. As soon as he goes
  off mute, we can get him sworn in.
22
                (At which time those wishing to
23
  testify were sworn in.)
24
                MR. BRASLOW:
                              Thank you.
25
  application involves the purchase of a fire truck
```

```
and the fire district undertaking the lease
  purchase financing concerning the purchase.
                                                The
  fire district, on December 16, 2021 held a
  special election that approved the purchase of a
  fire truck for an amount not exceeding $1,950,000
  and also authorized the securement of lease
7
  purchase financing.
 8
                The fire district, in purchasing the
  truck, will be utilizing $1,100,000 of previously
  accumulated capital funds. The proposed purchase
10
11 would be with Pierce Manufacturing. The purchase
12 would be a mid mount tower ladder fire truck.
13 And the proposed purchase would be is based on
14 financing.
15
                The fire district took competitive
16 bids on financing proposals. It received 16
17
  bids. It did receive two bids in response to the
18
       The low bidder was Municipal Leasing
  bid.
19
  Consultants at seven years at 2.385 percent.
                                                 The
20
  other bid was Community Leasing Partners for
21
  seven years at 2.86 percent.
22
               The Municipal Leasing Consultant
23 debt payment would be $101,924.41 per year over a
24
  seven year period. The fire district in the
  election had 744 voters. The yes votes were 668.
25
```

The no votes were 76. 1 2 The fire district would be replacing an aerial fire truck which is a 2003 emergency As detailed in the application, there 4 one truck. have been significant repair issues concerning the truck which resulted in a significant 7 downtime where the truck cannot be utilized. 8 The truck has 1700 engine hours and it was projected, the fire district's intent 10 would be to sell the truck in accordance with 11 statute. And the anticipated return on the truck 12 would be anywhere from 100,000 to \$250,000. 13 the fire district has 17,100 registered voters. 14 The population of the fire district 15 is 28,000. There is a square miles of 29.6 which is serviced by the fire district. The average 17 value of a home is \$194,300. The tax rate is 18 .043 per hundred dollars of assessed value, so 19 the average tax rate is 83.55 per resident. 20 And there is outstanding debt as detailed in the application. The last debt 22 payment will be 2023, which is when the first 23 payment on this proposed debt would be made. Therefore, the fire district is anticipating no tax increase because the new debt payment will be

```
a little bit less than what is currently the
1
 2
  debt.
 3
                One more thing. The fire district,
4
  in looking at the lease purchase, they will be
  using the Houston Galveston Cooperative program.
  The fire district did meet with at least three
  vendors, and the fire district also took a look
  at a state contract.
 9
                This vehicle was not available under
10
  state contract. They also looked at other
11
  cooperative programs which were available.
                                                This
12
  truck, if it had been purchased through the
13
  Sourcewell purchasing program, would have
14
  resulted in an additional $11,700 in cost.
                They also looked at what would have
15
  been the cost of bidding and they projected that
17
  if this had gone out to bid, it would have
18
  resulted in an additional cost of $45,000.
19
  the district believes that by using the useful
20
  debt and the co-op and by having talked to the
21
  three manufacturers, that this is the best method
22
  of going forward and continuing to serve the
23
  community.
24
                Director, those are all the relevant
25
  details. I'd be happy to answer any questions.
```

```
MS. SUAREZ: Well, I think you
1
2
  answered all of my questions, so I appreciate
  that very much, Mr. Braslow. I will open it up
  if any board or public members have any
5
  questions. Hearing none, do we have a motion to
  approve?
 6
7
                MR. CLOSE: So moved.
                MR. DIROCCO: I will second it.
8
  That was well done. Thank you.
10
                MR. BENNETT: Miss Suarez?
                MS. SUAREZ: Yes.
11
12
                MR. BENNETT: Mr. Mapp?
13
                MR. MAPP:
                         Yes.
14
                MR. BENNETT: Mr. DiRocco?
15
                MR. DIROCCO: Yes.
16
                MR. BENNETT: Mr. Close?
17
                MR. CLOSE: Yes.
                                  Excellent
18
  presentation.
19
                MR. BENNETT: Miss Rodriquez?
20
                MS. RODRIGUEZ:
                                Yes.
21
                MR. BENNETT: Mr. Light?
22
                MR. LIGHT: Yes.
23
                MR. BENNETT: Motion approved.
24
                MR. BRASLOW: Thank you very much.
25
                MS. SUAREZ: Next one up is the
```

```
Township of Marlboro Township Fire District
  Number 1. I know we have Mr. Braslow and Mr.
  Jessup. Do we have any other members of the
  group today with you?
 5
               MR. JESSUP: Yes, Director.
           We have Commissioner Doug Tilton who is
 6
  Jessup.
  the vice chairman of the fire district. He'll
  need to be sworn in.
 9
                (At which time those wishing to
10
  testify were sworn in.)
11
               MS. SUAREZ:
                            The floor is yours.
12
               MR. JESSUP: I think the plan
13
  originally was I'm presenting this application,
14 but after the job that Rich just did and the
15 praise he got, I think, Rich, if you want to take
  over, by all means, I'm ready for you here.
16
17
               MR. BRASLOW:
                             Matt, I'm going to
18
  defer respectively. Go right ahead.
19 appreciate that.
20
               MR. JESSUP: So Director, staff,
  members, this is an application pursuant to
22
  N.J.S.A. 40A:5A-6 by the Township of Marlboro
23 Fire District Number 1 in connection with a lease
  purchase financing and acquisition of a fire
  truck in a financing an amount not to exceed
```

```
$500,000.
1
 2
                The cost of the fire truck is just
  under $700,000 and is being procured through the
  Houston Galveston Area Council.
                                    The truck is a
  Spartan Kenworth tanker truck. The acquisition
  of the fire truck and the lease purchase
  financing were approved by the voters of the fire
  district at a referendum held on December 15th
  2021.
10
                The vote was 5088 in favor, 29
11
            There are approximately 14,680
  against.
12
  registered voters in the fire district.
                                            The new
13
  truck is replacing a 36 year old truck which
14
  hopefully, needless to say, needs to be taken out
  of service at this point in time due to its age.
15
16
                The fire district is making a
17
  $200,000 voluntary down payment on the truck
18
  resulting in that financing amount of $500,000.
19
  The fire district competitively procured the
20
  lease purchase financing on January 25th 2022 and
21
  received four bids at rates ranging from 2.435
22
  percent to as high as 2.99 percent, all for a
23
  term of 10 years.
24
                The annual debt service payment,
  based on the low bid, is $56,038 per year.
```

```
is no tax impact as a result of this new
  financing.
             The fire district does have the
  ability to absorb the new payment into its budget
  without an increase in taxes.
 5
                The fire district does not have any
  outstanding debt. That said, the average fire
 6
  district tax is about $198 on an assessed value
  home of approximately $536,000.
                                    And at this
  point, Director, I'll turn it back to you.
10
                MS. SUAREZ:
                             Thank you very much.
11
  So the only question I have remaining is the old
12
  apparatus, anticipating selling or scrapping
13
  that?
14
                MR. TILTON:
                             That hasn't really been
15 determined. I think they're going to retire it
  when the other one goes into service.
17
  there, we're not sure if we'll public bid it or
18
  maybe the fire company may wish to retain it as
19
  an antique so to speak. I'm not sure yet.
20
  don't have room to house it, but there is some
21
  nostalgia involved in the truck, but it's really
22
  served a long dedicated life.
23
                MS. SUAREZ: 36 years, right?
24
                MR. YOUNG:
                           Yes.
                MR. JESSUP: Unfortunately,
25
```

```
Director, I don't think we can anticipate the
  same type of revenue we sometimes see from a 20
  year old truck. We may be passed that point of
  no return with a 36 year old truck here.
5
               MS. SUAREZ: Yes. I won't comment
 6
  whether or not it's older than me.
                                       I do not have
  any additional questions. I open it up to the
  board and members of the public. Hearing none,
  do we have a motion to approve?
10
                          Motion to approve.
               MR. MAPP:
11
               MR. LIGHT: Second.
               MR. BENNETT: Miss Suarez?
12
13
               MS. SUAREZ: Yes.
14
               MR. BENNETT: Mr. Mapp?
15
               MR. MAPP: Yes.
16
               MR. BENNETT: Mr. DiRocco?
17
               MR. DIROCCO: Yes.
18
               MR. BENNETT: Mr. Close?
19
               MR. CLOSE: Yes.
20
               MR. BENNETT: Miss Rodriquez?
21
               MS. RODRIGUEZ: Yes.
22
               MR.
                   BENNETT: Mr. Light?
23
               MR. LIGHT:
                          Yes.
24
               MR. BENNETT: Motion approved.
25
               MR. JESSUP: Thank you very much.
```

```
1
                MS. SUAREZ: You're very welcome.
 2
  Good luck.
             Next appearing before is Wallington
           I see Mr. Garbarini, and I apologize if
  Borough.
  I mutilated your last name. And then do we have
4
  anybody else from your group?
 6
                MR. SIRECI: I'm here as CFO, David
7
  Sireci.
 8
                MR. GARBARINI:
                                And Steve Rogut.
 9
                (At which time those wishing to
10
  testify were sworn in.)
11
                MR. ROGUT:
                           I'll get started.
12
  borough is seeking approval of a $400,000 tax
13
  appeal refunding bond ordinance with a three year
14
  maturity schedule. The tax appeal involved the
15
  former Farmland Dairies property which went
16
  through a bankruptcy a number of years ago.
17
                If the settlement is funded in one
18
  year, the tax impact would be $131 for the
19
  average household which is assessed at $315,000.
20
  If we're financing over three years, the impact
21
  is $44 per year for the average household.
22
  the board have any questions?
23
                MS. SUAREZ: I have a couple
  questions mainly just to kind of understand
  what's happened in the past and on other appeals.
```

```
So Mr. Rogut, I'm not sure if you have this
1
  information, but perhaps maybe the borough does.
 3
                As far as what's been paid out
4
  successful appeals for maybe the last 10 years or
  so, just kind of determining the exposure and are
 6
  there any other large tax appeals that are out
  there or lingering or potential exposure to the
  borough?
 9
                MR. ROGUT:
                            In terms of the history,
  there's been a lot of turnover at the borough.
10
11 We're still trying to gather that. From my
12
  knowledge, I've been in Wallington a long time,
13
  and I don't think, we probably haven't paid more
14
  than maybe $50,000 a year in any particular year.
15
                And when we've paid that through
  money that we've raised in a reserve or charged a
17
  surplus, et cetera. Because the last time we had
18
  a tax appeal, I think it was 2010, the same
19
  property and then we financed that amount.
20
                But since then, we've been able to
  handle all the regular appeals without any
22
  problem.
             In terms of appeals that are pending
23
  now, we went through an analysis with a tax
  appeal attorney and our feeling is that we'll
  either prevail on those appeals or the impact
```

```
would not be significant.
1
2
                We might handle them through
 3
  credits, et cetera. In terms of refunds, what
  we'll handle through credits for adjustments for
  future assessments, we don't feel like we have
  significant exposure at this point.
                                        We have
  |\$50,000 in a reserve for tax appeals and we feel
  that can handle things.
 9
                MS. SUAREZ: So this is truly an
10
  anomaly?
11
                MR. ROGUT:
                            Absolutely, yeah.
12
                MS. SUAREZ: Okay.
                                    And something
13
  that's not anticipated to happen in the near
14 future?
15
                MR. ROGUT:
                            No. We actually have
16 the tax appeal attorney does an excellent job and
17
  with most of the other cases pending, we're
18
  either going to prevail, or we'll just make
19
  adjustments going forward without having to make
20
  refunds.
21
                MS. SUAREZ:
                            Okay.
                                    That concludes
  my questions. I'll open it up to see if any
23
  board members or the public have additional
24
  questions.
25
                MR. ROGUT: Mr. Rogut, Mr. Sireci,
```

```
what's the amount that you budget annually for
 2
  tax appeals?
               Is it 50,000?
 3
                MR.
                   SIRECI: Yes.
 4
                MR. ROGUT: We budgeted 50 in '21
5
  and 50,000 this year.
 6
                           And it's 50 this year.
                MR. CLOSE:
7
  Over the period of time, you talked over the last
8 10 years, Mr. Rogut, you don't recall it being
  more than $50,000. Has that annually been the
10 amount the municipality has allocated in the
11 budget for this purpose?
12
                MR. ROGUT:
                           Frankly, I'm not sure if
13 it's the history beyond the last couple of years.
14 I do know that the borough was able to handle tax
  appeals without any need to fund them through an
15
16
  ordinance.
             They might have charged them to
  operations. I don't think there were significant
17
18
  refunds over the last, you know, prior to this
19
  tax appeal.
20
                MR. CLOSE: So you've used the
  budgeted amount and done the rest through credits
22
  I take it?
23
                MR. ROGUT:
                           Yes, that's my
24
  understanding. David, do you agree?
25
                MR. SIRECI: From my short time
```

```
here, it's either credits or future concessions
2
  on their assessment going forward.
 3
                MR. CLOSE: Okay.
 4
                    SUAREZ: Any other questions?
                MS.
5
  Hearing none, do we have a motion?
 6
                MR.
                    MAPP:
                           I'll make a motion.
 7
                MS. RODRIGUEZ:
                                 I'll second.
 8
                MR. BENNETT: Miss Suarez?
 9
                MS. SUAREZ: Yes.
10
                MR. BENNETT:
                             Mr. Mapp?
11
                MR. MAPP:
                          Yes.
12
                MR. BENNETT: Mr. DiRocco?
13
                MR. DIROCCO: Yes.
14
                MR. BENNETT: Mr. Close?
15
                MR. CLOSE: Yes.
16
                MR. BENNETT: Miss Rodriquez?
17
                MS. RODRIGUEZ: Yes.
18
                MR. BENNETT: Mr. Light?
19
                MR. LIGHT: Yes.
                MR. BENNETT: Motion approved.
20
21
                MR. ROGUT: Thank you very much.
22
  Thank you.
23
                MS. SUAREZ: You're welcome.
                                               Good
          The next applicant we have appearing
  before the board today is Weehawken Township.
```

```
Mr. Capizzi, do we have to get a couple people
 2
  sworn in?
 3
                MR. CAPIZZI: Yes.
                                    We have Mayor
  Richard Turner and CFO Lisa Toscano.
 4
 5
                (At which time those wishing to
  testify were sworn in.)
 6
 7
                MR. CAPIZZI:
                              Good morning, Director
  and board members. I'm Jason Capizzi. I serve
  as bond counsel to the Township of Weehawken.
10
  We're before you this morning seeking approval to
11
  finally adopt a refunding bond ordinance
12
  authorizing the issuance of not to exceed
13
  $830,000 of tax appeals refunding notes pursuant
14
  to a five year maturity which will result in a
15
  tax impact of about $35 per household if
  approved.
             If not approved, the impact would be
16
17
  about $160 per average household.
18
                MS. TOSCANO:
                              That's correct.
19
                MR. CAPIZZI: With that, I'll turn
20
  it over to Mayor Turner.
21
                MR. TURNER:
                            It's my understanding
22
  the board does not like to go below $50.
23
  issue is the cumulative affect of all our COVID
  expenses being as the law allows arriving at a
25
   '23 budget and a '24 budget, so the cumulative
```

```
affect will be, approximately, at $35, $400 per
  average household, so basically, a lot of this
 3
  comes back from the reval from '18.
 4
               We've been dealing with a lot of the
5
  big developers. Most of this 500,000, Roseland
  Properties which is a big developer on the
  waterfront. Obviously, the reval can be very
  problematic.
 9
               So we're still working our way
  through, the reval took effect '18, '19, and this
10
11 is probably the last of the big developers.
12
  have a little dispute with one of them, but we
13
  think that will come out okay.
14
               MS. SUAREZ: Okay.
                                    I appreciate
15
  that. And we know that you're seeking the five
  years which is going to have a 34 or 35 dollar a
17
  year impact which, yes, is less than usually our
  50 dollar threshold.
18
19
               But taking that into account with
20
  the totality of the circumstances, the board was
21
  willing to hear the five years at the 30
22
  something dollar impact because it's going to be
23
  significant with the emergencies coming due,
  well, the payment starting due next year for the
25
  COVID special emergencies.
```

```
1
                I do have one question. In the
2
  application, it referenced another 84 pending
  property tax appeals. Are those large ones?
  What's the exposure looking like there?
 5
               MR. TURNER:
                            They're mostly
  homeowners.
 6
               MS. TOSCANO: They're residential in
  nature and they go back to the reval again and
  they just came out, and basically, we're being
10
  told that they're going to be vigorously fought
11 in tax court because they do go back to the
12
  reval.
13
               MR. TURNER: And it's a situation
14 where if we think they're all unjustified, but if
  one gets granted, then the whole neighborhood
15
16
  starts to apply for tax appeals because everybody
17
  watches everything.
18
                Prior to the pandemic, up until 2020
19
  budget which ended June 30, we were absorbing
20
  about 150,000 worth of appeals a year through tax
21
  credits. We stopped doing that when the pandemic
  hit because of the loss of other revenue.
22
23
                If everything keeps moving forward,
24
  the way it's moving forward now, we may be able
  to absorb whatever comes out. We'll have to see
```

how we end the year. 1 MS. SUAREZ: One of the other 2 3 concerns that the division and the board has I quess expressed in the past is just using special 4 5 emergencies to close out the budget year over year and some of the revenue projections, which 6 we've talked about, used at a three year average, which seems a bit over estimated over the past few years and what those revenues are actually 10 going to be. What's the plan going forward to 11 cease the operating deficits at the end of each 12 fiscal year and beyond? 13 MS. TOSCANO: Our revenues are 14 starting to pick up and when we adopted the 15 budget this year, we analyzed very closely and discussed with the division the fact that most of 16 17 the revenues we anticipate coming in pretty 18 We're very hopeful that we're got going solid. to be needing any kind of deficit, and if we had 19 20 to, we would --21 TURNER: I don't think the MR. budget was based on a deficit. We never know 23 where the revenues are going. We're still low in 24 The courts are not coming back, as 25 everybody knows.

```
They're just starting to come back,
1
2
  but they're not in full session, and our parking
  revenue is down, but the hotel tax is coming back
  and we get 99.9 percent tax collection with the
  accelerated. That's what holding it together.
 6
                And as we all know, everybody wants
7
  to know if we're going to do a tax increase or
  not and everyone, from the bonding agencies to
  the division is encouraging a tax increase.
10
  the revenues don't come back, we're going to have
11
  to take a serious look at where we are.
12
  already have a $400 situation pending.
13
                MS. SUAREZ:
                             I know.
14
                MR.
                   TURNER:
                             And Tina will make sure
  she'll examine every aspect of it coming in, we
  were doing great through December.
                                      We had a
17
  little fall back in January, which is normally
18
  after the holidays with a lot of the revenue and
19
  we'll see.
20
                One of the biggest contributors to
  the parking tax is UBS. They're not back yet.
22
  They have about 3,000 employees, so hopefully
23
  they'll be back shortly and revenues will start
  picking up over there also.
25
                Our building fees, we think we're
```

```
going to reach our building fees because the
  development is now starting again. It went for
  two years of uncertainty.
 4
               MS. SUAREZ: Understood.
                                          Ιt
5
  certainly hasn't been ideal, and I understand
  that Weehawken has been hit particularly hard by
  the COVID impacts on revenue. That's it for my
  questions. I will open it up to see if any board
  members or the public have additional ones.
  Hearing none, do we have a motion to approve?
11
               MR. DIROCCO: Motion to approve.
12
               MR. MAPP: I'll second.
13
               MR. BENNETT: Miss Suarez?
14
               MS. SUAREZ: Yes.
15
               MR. BENNETT: Mr. Mapp?
16
               MR. MAPP:
                          Yes.
17
               MR. BENNETT: Mr. DiRocco?
18
               MR. DIROCCO: Yes.
19
               MR. BENNETT: Mr. Close?
20
               MR. CLOSE: Yes.
21
               MR. BENNETT: Miss Rodriquez?
22
               MS. RODRIGUEZ:
                                Yes.
23
               MR. BENNETT: Mr. Light?
24
               MR. LIGHT: Yes.
25
               MR. BENNETT: Motion approved.
```

```
MR. TURNER: I want to thank the
1
2
  board, and we made it through two tough years and
  everybody is still here, so that's good news.
  won't be here at 12:30 with the pooled financing.
 5
                The mayor will appreciate this.
 6
  have to go to the hospital and marry somebody.
  Very bad turn, so he wants to get married today,
  so that's what I'll be doing at 12:30. If you
  have any tough questions, pretend I'm here at
  12:30.
10
         Thank you guys. Appreciate it. Be well.
11
               MS. SUAREZ: Good luck. The next
12
  applicant appearing before the board today is
13
  Paterson City. I see Mr. Cantalupo. I did see
14
  the mayor. I see he popped off and I also see
15
  Miss Long.
16
               MS. LONG:
                           Good morning.
17
               MS. SUAREZ: So I see a few members.
18
  I see the mayor again, so why don't we get
19
  everybody sworn in.
20
                (At which time those wishing to
  testify were sworn in.)
22
               MR. CANTALUPO:
                                Thank you.
                                            Thank
23
  you, Director.
                   We're here today for the City of
  Paterson.
             With us, we have Mayor Andre Sayegh,
  business administrator Kathleen Long; CFO, Javier
```

```
Silva and Heather Litzebauer from NW Financial
  who is the municipal advisor.
 3
                We're here today because the city
  would like to issue $9,251,425 in qualified bonds
5
  and notes pursuant to the Municipal Qualified
              Those series of bonds will be issued
  Bond Act.
7
  pursuant to five separate bond ordinances.
 8
                One for 4 million, which would be
  for sewer improvements. One for, approximately,
10
  2.8 million, which would be for police fire and
  OEM improvements, one for about 1.2 million.
  That would be for public works improvements.
12
13
  for 950,000 for park improvements, and the last,
14
  for $300,000 in bonds and notes for general
15
  capital in the administrative offices, flooring
  and computer, hardware, software, et cetera.
17
                The city will likely issue these
18
  bonds through the Passaic County Improvement
19
  Authority. However, they also may issue them on
20
  a competitive basis pursuant to open public bid.
  We have some great news here today.
22
                The city has a decrease in its debt
23
  service of, approximately, 2.6 million dollars
  this year, so this issue of bonds would have no
25
  tax impact on the city residents given that there
```

```
1
  is a fall off of the 2.6 million.
2
                However, even if there weren't a
  fall off, the total tax impact for this bond
  would be $40.68 on the average assessed home of
  roughly $200,000 in the city.
                                  That would be
  broken down as $15.44 for the sewer improvements;
  $12.81 for the police and fire and OEM
  improvements; $8.50 for the public works
  improvements; $2.56 for the parks and $1.29 for
10
  the general capital improvements.
11
                At this time, Director, we'd like to
12
  respectfully request that the Local Finance Board
13
  approve the issuance of these bonds and notes
14
  pursuant to the Municipal Qualified Bond Act as
15
  qualified bonds and notes as well as endorse your
16
  consent upon the bond ordinances that are
17
  anticipated to be adopted at their next city
18
  council meeting.
19
                With that, that concludes our
20
  presentation, and we would lie to turn it over to
  you for questions. And at this time, before I
22
  turn it over to questions, I would like to have
23
  the mayor speak about the importance of these
  projects to the city and then we would turn it
  over for questions. Mayor?
```

```
1
               MR. SAYEGH: Thank you, John.
2
  want to express my appreciation to you, Director
          You visited us recently in Paterson and
  we were really encouraged by the fact that you
  were able to enlighten us and let us know we're
  heading down the right path and we appreciate
  your support and the support of the Local Finance
  Board.
 9
                I saw Mayor Mapp at the budget
10
  address, and I expressed our profound gratitude
  to him and the other members.
                                  Idida Rodriguez is
12
  a proud Patersonian. Bill has always had our
13
  back as well and these initiatives will help us
  improve a multitude of areas, whether it's public
14
  works, public safety.
15
16
               For a long time, our parks have been
17
  neglected.
             Now, our parks are a priority.
18
  You're going to help us achieve the vision that
19
  we had four years ago when we assumed office and
20
  said, our children deserve better places to play
21 in Paterson. We also want to upgrade vehicles
22
  for our public works department.
23
               Quite frankly, it wasn't the worst
  winter, but in anticipation of what could happen
  next year, we always want to be prepared in
```

```
Paterson and we want to equip our police officers
  with the most up to date vehicles and equipment
  so they can better protect and serve our
  residents and we don't want to exclude the fire
 4
  department either, one of the finest in the
  country, featured in the New York Times for their
 6
7
  work during the pandemic.
 8
                I want to express our profound
  appreciation to, Director Suarez and the Local
10
  Finance Board for always having Paterson's back.
11
                MS. SUAREZ:
                             Thank you very much for
12
  the kind words, Mayor. And it's really a
13
  testament to the hard work that you and your team
14
  has been doing recently. I'm proud to say, and
15
  I'm sure you're proud to have it acknowledged,
16
  that your city continues to decrease in
17
  transitional need by the number that they're
18
  supposed to every year which is not a feat that
19
  is accomplished by the all the transitional aid
20
  municipalities, so I give you and your team a lot
21
  of kudos for doing all the hard work that's
22
  necessary to make sure you're self sustaining as
23 much as possible.
24
                MR. SAYEGH:
                             I approve that message.
25
                MS. SUAREZ:
                             I do have just one
```

```
question for your group. Just in the
  application, I notice that two of the
  introductions only had five votes in favor.
  wanted to see if you're confident that you're
  going to have the two third votes necessary to
  actually adopt fully on all of these.
 6
 7
               MR. SAYEGH: Yeah, we are cautiously
  confident.
8
              We are working on one individual that
  may need some further enlightenment.
10
                            Understood. We can all
               MS. SUAREZ:
11 use enlightenment.
12
               MR. SAYEGH: I don't necessarily
13
  tell you how the sausage gets made, but we're
14
  optimistic that we'll have some turkey sausage
15
  for those that don't eat pork. Mayor Mapp liked
16
  that one.
17
               MR. MAPP:
                          Yes, I do.
18
               MS. SUAREZ: I very appreciate your
  candor.
19
           I do not have any additional questions.
20
  I will open it up to the members of the public
  and the board, if they have any.
22
               MS. RODRIGUEZ:
                                I don't have a
23
  question, but I'd like to make a comment.
  again, personally, I want to thank Mayor Sayegh
  for really coming into the City of Paterson
```

```
really during very turbulent times and under
 2
  siege basically.
 3
                You know, to a political
  perspective, he's done a phenomenal job.
 4
                                              I am a
  witness to that, and I think he's going to
  continue to do a phenomenal job. He probably
  didn't get nine election season and he knows what
8 he's doing, so I'm confident he will get to nine
  or to seven or whatever he needs because he knows
10 how to count.
11
                Mayor, on a personal level, and not
12
  only a native Patersonian, but I also still own
13
  property in Paterson, I want to commend you and
14 Kathy Long and everybody, Cantalupo and everybody
15 who comes in, all the professionals, Mr. Silva,
  who have come in and joined your team and have
17
  done a really great job in turning Paterson
  around and making it look, you know, better than
18
19
  it has in a long time.
20
                MR. SAYEGH: I approve that message.
21
                MS. LONG:
                           Thank you, Idida.
22
                MR. MAPP:
                           On that note, Director, I
23
  would like to move.
24
                MS. RODRIGUEZ:
                                And I second it.
25
                MR. BENNETT: Miss Suarez?
```

```
MS. SUAREZ: Yes.
1
 2
                MR. BENNETT: Mr. Mapp?
 3
                MR. MAPP:
                          Yes.
 4
                MR. BENNETT: Mr. DiRocco?
 5
                MR. DIROCCO: Yes. And for the
  record, Mr. Cantalupo is a Monmouth guy, that's
 6
  why he's doing such a great job.
 8
                MR. BENNETT: Mr. Close?
 9
                MR. CLOSE:
                           Yes.
10
                MR. BENNETT: Miss Rodriquez?
11
                MS. RODRIGUEZ:
                                Yes.
12
                MR. BENNETT: And Mr. Light?
13
                MR. LIGHT: Yes.
14
                MR. BENNETT: Motion approved.
15
                MR. SAYEGH:
                             Thank you everyone.
  Appreciate it.
17
                MS. LONG:
                           Thank you so much.
18
                MS. SUAREZ: Good luck.
                                          The next
19
  applicant we have before the board today is
20 Mahwah Township, and I believe we have Mr.
21 Jessup.
22
                MR. JESSUP: Yes.
                                   Good morning,
23 Director.
             We also have with us Ben Kezmarsky,
  who is the township administrator; Joe Kovalcik
  who is the township chief financial officer.
```

```
Those two will need to be sworn in.
1
 2
  And we should also have Susan Sharp, who is
  general counsel to the township. Susan, are you
  in the room?
 5
                MS. SHARP: I'm in the waiting room
 6
  I think.
                MR. JESSUP: We can hear you.
  Fred Semarella on?
 9
                MS. SHARP: I don't know.
                                            I know he
  had an emergent matter.
11
                MR. JESSUP: So we have Susan Sharp
12
  as general counsel to the township.
13
                (At which time those wishing to
14
  testify were sworn in.)
15
                             Mr. Jessup, the floor
                MS. SUAREZ:
16 is yours.
17
                MR. JESSUP:
                             Thank you. So this is
18
  an application by the Township of Mahwah pursuant
19
  to N.J.S.A. 40A2-7(d) and 2-11(c) in connection
20
  with the adoption of a bond ordinance authorizing
  the issuance of 14.4 million dollars for the
21
22
  acquisition of property, and more importantly,
23
  the acquisition of an existing 75 unit market
  rate residential senior housing project.
25
                The township is going to convert
```

```
that project into a residential rental project
  for low and moderate income senior residents.
  this is a very exciting project for the township.
4
  It presents a unique opportunity to provide
  affordable housing within the township.
 6
                The location of the project is ideal
7
  for affordable housing. It's located in a quite
  neighborhood. It's located close to public
  transportation, grocery and other retail
10
  businesses.
11
                The project first become a reality
12
  in July of 2021, and after eight months or so now
13
  of difficult on again off again negotiations with
14
  the property owner, the parties are committed to
15
  closing on the sale and making this affording
  housing project a reality.
16
17
                The purchase price for the property
18
  is 14.4 million dollars. The township did get an
19
  appraisal on the property completed in November
20
  of 2021 that showed a market value of 13.4
21
  million dollars. The acquisition of the property
22
  will obviously take the township off the tax
23
  rolls.
24
                The property currently pays $21,000
  per year to the township which obviously, the
```

```
township will no longer receive as part of the
2
           At the same time, you don't have a
  property owner paying it which sort of describes
  the difference between the appraisal price and
 5
  the purchase price.
 6
                The township will run the project
7
  like a self-liquidating utility.
                                     In fact, by
  statute, under the Local Redevelopment Housing
  Law, the township is required to set a rental
10
  schedule that only provides for principal and
11 interest on the debt service on the bonds and
12
  notes being authorized, the cost of the annual
13
  operation and maintenance of the affordable
14
  housing project and a debt service reserve fund
15
  essentially equal to maximum principal and
  interest in any one year.
17
                Those are some of the only amounts
18
  that are allowed to be provided for by statute
19
  and rentals are set at an amount that equal those
         Again, akin to a self-liquidating utility.
20
  cost.
21
  We did include in Exhibit E to the application, a
22
  comprehensive 30 year project pro forma that does
23 illustrate how those rental revenues at the
  allowed one and-a-half percent annual increase
  will cover all of those costs that I just
```

mentioned. 1 2 The annual operation and maintenance expenses used in that pro forma are based on the actual costs incurred today by the existing property owner so they're not based on an 6 estimate of expenses, but they were handed to us basically by the existing property owner who has been running this project building facility for quite a while. 10 So again, the township has, I think 11 a unique opportunity to provide a great project 12 to the township and its residents by satisfying 13 its constitutional and moral obligation to 14 provide affordable housing. The down payment 15 that would otherwise be required of \$720,000 is simply too much money to provide in one year's 17 budget. 18 The township would either have had 19 to really forgo any capital improvements 20 whatsoever throughout the township for a two year 21 period and devote 100 percent of that capital 22 improvement fund money to this down payment 23 which, of course, it wasn't feasible, from a 24 timing perspective, because we've only known

about this for the last seven or eight months,

25

```
nor, we propose, from a public safety
  perspective, to not be able to make some of those
  needed capital improvements, or it would require
  the township to impose a tax increase that would
  be 80 percent of the average tax increase that it
 6
  has imposed over each of the last four years.
7
                So given the timing of the ability
8
  to acquire the property, the nature of the
  project itself and the self-liquidating operation
10
  that the township will undertake, the township
11 believes the waiver is appropriate to facilitate
12
  this great project and we certainly hope the
13
  board agrees.
14
                MS. SUAREZ:
                             Thank you, Mr. Jessup.
  I have a couple questions. One being, this
16
  complex itself was previously affordable,
17
  correct? And that time period ended, whether it
18
  was a PILOT or whatever it was, that was making
19
  that affordable.
                     Is that accurate?
20
                MR. JESSUP: Yes.
                                   The project was
  once restricted by the affordability controls.
22
  Those affordability controls lapsed and the
23
  project is now a market rate project.
24
                MS. SUAREZ: And about how many
  years ago did it lapse?
```

```
1
                MR. JESSUP:
                             That, I don't know.
2
  Ben or Sue, do you know, approximately, when that
 3
  happened?
 4
                MS. SHARP:
                            I don't know the date.
 5
                                I don't know the
                MR. KEZMARSKY:
 6
  exact date, but it's got to be within the past
7
  five or seven years.
                             And then I know these
 8
                MS. SUAREZ:
  are some of the things that we talked about in
10
  the premeeting, but I wanted to highlight these
11
            Is the township anticipating managing
  as well.
12
  the complex, or bringing in a management entity?
13
                MR. KEZMARSKY:
                                It's our thought
14
  process to bring in a management company.
                                               It is
15
  the development called Norfolk Village is
16
  surrounded by several other complexes and or
17
  condo associations that have management
18
  companies, so we have several in town already
19
  that we can certainly interview and pick from.
20
                MS. SUAREZ:
                             Okay.
                                    And then one of
  the other things we talked about previously too,
22
  so some of those units, I know in the last
23
  whether it's five to seven years this has lost
  its affordability controls, went to market rate.
  What would the plan be moving forward on bringing
```

```
those or making sure all of the units go back
 2
  into affordability?
 3
                MR. KEZMARSKY: Well, that's the
  ultimate goal is either as they become available
4
 5
  and or working with the current occupants.
  ensure that all of the units become affordable.
 6
 7
                MR. JESSUP: These are existing
8
  rental properties, right or units not for sale?
 9
                MR. KEZMARSKY:
                                Correct.
10
                MR. JESSUP:
                            So we do have, all of
11
  those units will come up for end of lease terms
12
  at some point which will provide the township the
13
  opportunity to ultimately convert them.
14
                MS. SUAREZ:
                             Right. Not reading to
15
  lease and put the affordability back onto it.
16
                MR. JESSUP:
                            Correct.
17
                MS. SUAREZ: At this juncture,
18
  going to open it up to see if any of the board
19
  members or public have questions.
20
                MR. MAPP: To the best of your
  knowledge, were there any attempts by private
22
  entities to acquire this property to using a
23
  finance voucher from the Local Housing Authority
  to keep the affordability or to restore the
25
  affordability?
```

```
1
                MR. KEZMARSKY:
                                To my knowledge, no.
2
  From other parties, you mean, other counties that
 3
  wanted to purchase it?
 4
                MR. MAPP:
                           Yes.
 5
                MR. KEZMARSKY: Not that I'm aware
 6
  of.
 7
                MR. MAPP:
                           (Inaudible) and continue
8
  marketability?
 9
                MR. KEZMARSKY:
                                That's our
  understanding of what was happening, yes.
11
                MR. MAPP:
                          Okay.
12
                MR. CLOSE:
                            Matt, Mr. Kezmarsky, I'm
13
  curious, without this waiver, you would not be
14 moving forward with the project; is that correct?
15
                MR. KEZMARSKY:
                                I believe we'd move
16 forward with the project. The question then
17
  becomes what do we do with our other normal
18
  capital projects for the year.
                                    It becomes
  somewhat burden in terms of if we still have a 2
19
20 million dollar road program for the
  infrastructure updates, things like that.
22
                In your normal course of township,
23
  vehicle purchases, repair or upgrades to
  buildings, parks, playgrounds, things like that.
  Those would either fall by the way side or, as
```

```
discussed, we've included them, but the impact of
  the taxes would be substantial for this year.
 3
                But we feel this project, the
  opportunity here is to purchase this building and
4
5
  get 75 affordable units for our seniors is
  incredibly important to our township, so
 6
7
  definitely move forward with that.
 8
                MR. JESSUP: I'll add some data
  behind that. Over the last four years, the
10
  average township and municipal budget tax
11 increase for the average assessed homeowner has
12
  been about $73, the increase.
13
                The increase to raise all of the
14
  down payment money in one year would be another
15
  $59 on top of the $73, so 80 percent of the $73,
16
  right, additional on top. The township spends
  about $400,000 a year, spends a little less,
17
18
  appropriates $400,000 a year on its capital
19
  improvement fund in order to fund the capital
20
  projects that Ben just mentioned.
21
                You'd be taking all of that money
  for this year and still imposing a tax increase
23 in order to cover the $720,000 down payment on
  the ordinance and then a tax increase,
  presumably, to fund whatever capital projects the
```

```
township determined were necessary and you would
  be doing all of that on a project that can
  support 100 percent of the debt service by virtue
  of the rental revenue coming in set at the rates
 5
  that are allowable in connection with affordable
  housing projects.
 6
                So it seems, we don't want to punish
7
8
  the taxpayer to undertake this project when the
  rental revenue is sufficient to cover 100 percent
  of the cost, including the debt service on the
10
11
  down payment.
12
                MR. CLOSE:
                           Matt, the rentals will
13 be enough to cover both maintenance and the
14 hiring of a management company that we discussed
15 earlier?
16
                             Right.
                MR. JESSUP:
                                    It will be
17
  sufficient to cover debt service, the O&M run by
  a management company and fund a debt service
18
19
  reserve fund that is statutorily permitted, so
20
  you'll have a safety net.
21
                The township will have a safety net
  reserve fund established as well. You don't
22
23 normally see in a self-liquidating operation, but
  again, statutorily, the Redevelopment Housing Law
  permits that.
25
```

```
If I may just add it's
1
                MS. SHARP:
 2
  in terms of -- so it's almost tailor made for
  this project and it really mirrors, at the local
  level, the governor's budget and the emphasis on
  creating affordable housing within the state.
 6
                MS. SUAREZ: So I will piggyback off
7
  of that because I do agree with you, Miss Sharp,
  that certainly dovetails nicely with the
  governor's initiative this year. Is it Mahwah's
  intention to keep this, or is there some
10
  lintention to sell this in the future to some
12
  other entity to operate it as an affordable unit?
13
                MR. KEZMARSKY:
                                It's been our
14
  lintention to keep it. From our standpoint, you
  know, as Matt mentioned, there's the
15
16
  constitutional, but also the moral piece of this
17
  that we're providing senior housing and I think
18
  it's important that the township does that and I
19
  think it's important that the township control
20
  its destiny in this with regards to this building
  and its senior population.
22
                MS. SUAREZ: I certainly support
23
  that, and I think that's a very noble cause and
  something that's near and dear to many of the
  hearts on the members of this board.
```

```
MS. RODRIGUEZ: The director did a
1
2
  really good job explaining who was the population
  that was being served with the specific deal and
  I personally, I had a lot of reservations in the
 5
  outset. But knowing that it's a property that's
 6
  going to be acquired by the town to serve the
  housing need of seniors, that, you know, need
  affordable housing, it's important.
 9
                I'm glad to hear that the town is
  qoing to look to keep the property and it is
10
  looking out for one of its most vulnerable
12
  population which is the senior population that's
13
  sometimes even an invisible population.
14
                So that the director did a good job
  emphasizing all of that information and it turned
16
  me around on this because I had a lot of
17
  reservations not knowing that information.
18
  now that I've heard all of you talk, I want to
19
  commend the town for doing that. I wish more
20
  towns did that.
21
                MR. KEZMARSKY:
                                Thank you very much.
22
                MR.
                   JESSUP:
                            Following those
23
  comments, let me thank the director, Nick and
24
  their team for allowing us the opportunity to
  have a conversation last week in a premeeting to
```

```
explore the application and take everybody
2
  through the plan. Those meetings are always
  really helpful and we really appreciate that
  opportunity.
 4
 5
                MS. SUAREZ: Of course.
                                         That's why
  we do it, especially in applications that we
 6
  don't see very frequently. And as we all know,
  this is not commonplace across the State of New
  Jersey. And I think we only know one that's
10
  currently operating, perhaps one other, that did
11
  operate a housing utility, so certainly not a
12
  well carved path for us.
13
                So any other questions or comments?
14 Hearing none, I want to kind of sum up a little
15
  bit of some of the conversation that we've had
16
  here as well as probably the thought processes
17
  that have been going through many of the minds of
18
  the board members.
19
                The item really before us here today
20
  is the approval of the waiver of down payment.
  And the component not before us, but which of
22
  course is directly related to the purpose of this
23 application is the creation of a housing utility.
24
                And as I just mentioned, housing
  utilities in New Jersey are extremely rare with
```

```
possibly one other existing in the state, or
  believes that the legal authority for forming
  lutility should be solidified and vetted prior to
  the utility's creation which may have already
  been thought through here, but that's certainly
  something that's not within our purview today for
7
  discussion.
8
                With that said, I will ask for a
  motion to approve the waiver of the required five
10
  percent down payment.
11
                           I move that motion.
                MR. MAPP:
12
                                I'll second.
                MS. RODRIGUEZ:
13
                MR. BENNETT: Miss Suarez?
14
                MS. SUAREZ: Yes.
15
                MR. BENNETT: Mr. Mapp?
16
                MR. MAPP:
                          Yes.
17
                MR. BENNETT: Mr. DiRocco?
18
                MR. DIROCCO: Yes.
19
                MR. BENNETT: Mr. Close?
20
                MR. CLOSE: Yes.
21
                              Miss Rodriquez?
                MR. BENNETT:
22
                MS. RODRIGUEZ:
                                Yes.
23
                MR. BENNETT: And Mr. Light?
24
                MR. LIGHT:
                           Yes.
25
                MR. BENNETT: Motion is approved.
```

```
1
                MR. JESSUP:
                             Thank you.
 2
                MS. SHARP: Thank you so much.
 3
                MS. SUAREZ: Best of luck.
                                            Moving
  right along we have the Bergen County Improvement
5
  Authority.
 6
                                 Thank you,
                MR. DRAIKIWICZ:
  Director. John Draikiwicz, bond counsel to the
8 Bergen County Improvement Authority in connection
 9 with this transaction. At this time, I'd like to
10 have the folks on the call who are in attendance
11 announce themselves.
                        John Draikiwicz from
12 Gibbons.
13
                And I guess I'll go through some of
14
  the names here. Steve Wielkotz, the auditor to
15 the county; Nick Wilechansky, underwriter;
  probably should have started with Mauro Raguseo,
17
  the executive director; Frank Huttle of the
  borrower; Jenn Edwards, financial advisor to the
18
  authority on the transaction; John Reinhart,
19
20
  county director of finance and I think that's all
21
  we have. Anyone else?
22
                MR. SPANARKEL:
                                Jim Spanarkel from
23
  Waters, McPherson and McNeill, county bond
24
  counsel.
25
                MR. HUTTLE: We have Robert Cook,
```

```
chairman of the board of PAC. He's on cell.
1
 2
                (At which time those wishing to
 3
  testify were sworn in.)
 4
                                 Thank you board and
                MR. DRAIKIWICZ:
5
  the other members of the Local Finance Board.
  The Bergen County Improvement Authority proposed
  to issue bonds in an amount not to exceed 6
  million dollars.
 9
                The proceeds of which would be
10
  utilized to make a loan to the Bergen Performing
11 Arts Center and in connection with various
12 improvements to its facility.
                                  The bonds will be
13
  secured by loan payments to be made by the Bergen
14
  PAC to cover the debt service on the project, as
15 well as, they will be secured by a county
  quarantee by the County of Bergen in an amount
17
  not to exceed 6 million dollars.
18
                The approval that we are seeking
19
  today is approval to make the loans to the Bergen
20
  Performing Arts Center pursuant to N.J.S.A.
  40:37A-54(1), as well as, to seek positive
21
22
  financings in connection with the county
23
  guarantee, as well as, the project financing.
24
                At this time, I'd like to have Frank
  Huddle, who has been intimately involved with
```

```
this project for quite some time, to describe the
  impact, what the project is composed of and the
  impact it will have on the Arts Center. Frank,
  if I may.
4
 5
                MR. HUTTLE:
                             Thank you very much,
 6
  John.
         I would like to spend a minute on Bergen
  Performing Arts Center which has been founded in
  2003 and 2004 at such time there was a similar
  tax exempt bond paid issued by the BCIA that was
  fully pain in or about 2012.
10
11
                The Bergen Performing Arts Center
12
  goes back to 1926 with the Plaza Theatre.
13
  forward to 1976, the John Harms, and then in
14
  2003, Bergen PAC was performed opening performing
15
  arts center and a performing arts school.
16
                The existing project today that's
17
  before the board is to enter into a major
18
  renovation and restoration project of our theater
19
  to bring it to the amenities and the technology
20
  of 2022.
21
                The last time the facility was
22
  substantially renovated was on or about 1996.
23
  The various improvements include effectively the
  complete renovation of the front of the house, as
25
  I refer to it, which would be setting forth an
```

```
entirely new lobby, entirely new VIP room,
  creating points of sale of beverages from one to
  five, to an expansion of that whole area to going
  inside the theater, the orchestra which would be
 5
  restored.
                The most significant including
 6
7
  purchase and installation of new seating to
  bringing the brilliance of the theater back to
  what it was and it's still extremely beautiful
10
  today, but we're going to enhance it.
11
                And then on the technology side, to
  address all the sound, lighting and other
12
13
  technology and then most important of an area is
14
  on the front exterior of the building would be a
15
  new marquee and exterior work.
16
                We're pretty excited about it, and
17
  if there's any questions, you know, more
18
  specifically includes HVAC updates, and what have
19
  you, so all the mechanicals in there too.
20
  you have any questions, I'd be happy to
21
  elaborate.
22
                MS. SUAREZ:
                             Thank you very much.
23
  Does that conclude the presentation? I want to
  know before I start asking my questions.
                MR. DRAIKIWICZ: Yes, it does.
25
```

```
MS. SUAREZ: So one of the things
1
 2
  that I would like to maybe highlight a little bit
  that we talked about in the premeeting, which I
  think was very helpful from my perspective is, I
  quess, the idea behind here is that the revenues
  brought in will cover the debt service. If you
  can talk a little bit to that, that would be
  helpful to the board members.
 9
                                    I'll cover that.
                MR. HUTTLE:
                             Sure.
  So the projections and our finances will cover
10
  the debt service and we're sitting somewhere
12
  around on 1.9 million on a -- basis that there
13
  will be more than ample funding to cover debt
14 service.
15
                In addition to that, Bergen PAC, the
  bond itself provides both debt reserve as well as
17
  interest reserves. And then Bergen PAC's
  position, and a strong position, on current cash
18
19
  that will be in the bank that will, you know,
20
  should exceed 3 million dollars plus.
                                          So we
21
  believe based on the CFO's reports and that we
22
  would be more than ample to handle the debt
23
  service.
24
                MR. DRAIKIWICZ:
                                Director, if I may
25
  add, I believe the county has also reviewed the
```

```
numbers in terms of issuing its county guarantee.
  They also wanted to be comforted that there was
  adequate security, and I believe John Reinhart,
  along with the county auditors, Steve Wielkotz,
  has reviewed the numbers as well.
               MR. REINHART: If you want me to add
 6
7
  to that, we received the audit report for the
  2019, 2020 year, along with Quick Book reports
  through June of 2021 and some of their forecasts.
  They're doing well, and I think coming out of
10
11
  this pandemic, I think that's only going to
12
  bolster what they do.
13
                One of the questions that came up in
14
  the premeeting was also the percentage, if they
15 were to default, what kind of hit is that on our
16
  budget.
           Just so everybody has an idea, our
  annual debt service is about 99 million dollars,
17
18
  so it's less than half a percent of our budget
  for debt service alone.
19
20
               MS. SUAREZ: That would have been my
  next question, so thank you. And that wraps it
22
  up for me.
             I will open it up to see if any board
23
  members or the public have any additional
  questions or comments.
                           Hearing none, do we have
25
  a motion to approve?
```

```
MR. CLOSE: So moved.
1
 2
                MR. DIROCCO: I'll second.
 3
                MR. BENNETT: Miss Suarez?
 4
                MS. SUAREZ: Yes.
 5
                MR. BENNETT: Mr. Mapp?
                                          Mr.
 6
  DiRocco?
7
                MR. DIROCCO:
                             Yes.
 8
                MR. BENNETT: Mr. Close?
 9
                MR. CLOSE: Yes.
10
                MR. BENNETT: Miss Rodriquez?
11
                MS. RODRIGUEZ:
                                Yes.
12
                MR. BENNETT: Mr. Light?
13
                MR. LIGHT: Yes.
14
                MR. BENNETT: Mr. Mapp, are you
15
  there?
16
                MR. MAPP:
                           Yes.
17
                MR. BENNETT: And you're in favor?
18
                           Yes, in favor.
                MR. MAPP:
19
                MR. BENNETT:
                             Motion approved.
20
                MR. DRAIKIWICZ: On behalf of the
  authority and the Bergen PAC, we appreciate the
22
  board's positive findings and approval. Thank
23 you verb much.
24
                MR. HUTTLE: On behalf of Performing
  Arts Center and Robert Cook, who is on the phone,
```

```
we thank you very much for your support and
1
2
  approval today.
 3
                MS. SUAREZ: You're very welcome.
  Good luck with the project.
4
 5
                MR. HUTTLE:
                             Thank you.
 6
                MS. SUAREZ:
                             Next up on the agenda,
7
  we have the Camden County Improvement Authority.
8
                MR. WINITSKY: Good afternoon,
             Jeff Winitsky from Parker McCay.
  Director.
                                                Wе
10 bond counsel to the Improvement Authority.
11 believe we have also, and it's hard to see,
12 Lex, who is the acting executive director of the
13 authority.
14
                We've got Jenn Edwards who is
  dutifully in place of Josh Nyikita, financial
16
  advisor for the Improvement Authority.
17
  Consilvio who is the CFO of Camden Prep who will
18
  describe who they are in a minute. And we've got
  Guillermo Garcia who is with (inaudible) and
19
20
  Company who is the underwriter for the bonds that
  we'll describe.
21
22
                And I'm not sure if anybody else
23
  from our team is on who might need to be sworn
24
       If they are, please speak up. Hearing none,
  you can go ahead and have those folks sworn in.
```

```
(At which time those wishing to
1
2
  testify were sworn in.)
 3
                MR. WINITSKY:
                               Thank you.
                                           So as I
  mentioned, we're here on behalf of the Camden
  County Improvement Authority seeking positive
  findings pursuant to N.J.S.A. 40A:5A-6 and
  approval pursuant to N.J.S.A. 40:37A-54(1) for
  the issuance by the authority of not to exceed 40
  million dollars of charter school revenue bonds
  which are subsequently described as Camden Prep
10
11 High School project, series of 2022.
12
                The proceeds of these particular
13
  series of bonds will be loaned to an entity
14
  called CP Thorn and Copewood, LLC who is a
15
  special purpose entity established and created by
16
  Uncommon Schools who operates a large network of
17
  charter schools in three states in the northeast
18
  and has partners with Camden Prep for the purpose
19
  of managing schools throughout its network.
20
                So CP Thorn and Copewood was
  established specifically to undertake the
22
  acquisition of the project, land, to build the
23
  facility, that I'll describe in a minute, and
  undertake the financing on behalf of Camden Prep.
  We'll get into specifics later.
```

```
Camden Prep is, for those who might
1
 2
  not otherwise know, is a Renaissance school in
  the City of Camden. They're one of three
  Renaissance school operators established under
  the Urban Hope Act which is a program in New
  Jersey that essentially creates a unique charter
  school that has a different funding formula which
  has a longer life by way of its charter and is
  qualified to operate as a public school on behalf
  of the Camden City School District.
10
11
                So as of today, Camden Prep educates
12
  a little over a thousand students in three
13
  different facilities. This project specifically
14
  is going to add to their facilities by virtues of
15
  creating a new high school. That high school is
  going to be around 72,000 square feet to educate
17
  kids in I believe 10th through 12th grade.
18
                Once complete, the network, the
19
  Camden Prep network is going to educate about
20
  2,000 at full capacity which is exciting because
21
  they'll now have a complete K through 12 system
22
  through Camden Prep. This is the last piece of
23
  that puzzle so to speak.
24
                In addition to financing the cost of
25
  the facility itself, the proceeds of bonds will
```

```
be utilized to pay capitalized interest on those
  bonds during the period of construction which we
  expect to be completed around June of 2023.
  addition, we're going to fund a debt service
  reserve fund for the bond which provides
  additional security for holders and pay cost of
 6
7
  lissuance related to the bond issuance itself.
 8
                So in addition to bond proceeds for
  this project, Uncommon is providing a rather
  large equity contribution to the tune of around
10
11 | 15 million dollars. Total project cost is around
12
  48, 49 million dollars, so we've got bond
13
  proceeds on the one hand and we've got an equity
14
  contribution on the other to wrap up all the
15 project costs.
16
                So as you see, Uncommon is very
17
  committed to this project, to this school and to
18
  Camden Prep in general. The way that this works
19
  is Camden Prep will be the tenant of the school
20
  upon completion. Camden Prep will then pay
21
  rental payments to the borrower here, CP Thorn
22
  and Copewood.
23
                Those rental payments will be used
24
  to pay for debt service on the bonds.
                                         The bonds
  are being issued to the Improvement Authority
```

```
purely as a conduit. The authority has the
  ability to issue tax exempt debt for these kinds
  of projects, so we'll have loan payments received
  by CP Thorn and Copewood.
 5
                Those loan payments are essentially
 6
  funded by lease payments received by Camden Prep.
  In addition to the loan payment as security for
  the bonds, we're going to have a mortgage on the
  property constituting the new property. That is
  standard for these kinds of transactions where
10
11 you've got a tenant and you've got, sort of, I'll
12
  call it a lower credit quality, and I mean no
13
  disrespect to Camden Prep or Uncommon.
14
               Rather, it's a new entity. They've
  only been in existence for less than 10 years at
16
  the end of the day, so the market place looks at
17
  them as a newer entity, so there's more controls,
18
  more security that is required.
                                    That's why we
19
  have dual layer of security for repayment of the
20
  bonds.
21
                So I can talk a little bit about
22
  Camden Prep and Uncommon itself, other than to
23
  say, that Jenn Consilvio is on the line as well.
  She can probably give you a little overview of
  what they do, the interplay between Uncommon and
```

```
Camden Prep, and what Uncommon does, not just in
2
  the city of Camden, but in the states in which it
 3
  operates.
 4
                So Jenn, I'll turn it over to you
5
  briefly, it you want to give a quick overview.
 6
                MS. CONSILVIO:
                                Thanks.
                                         As Jeff
7
  said, Uncommon is a large charter school
8 management network. We have schools in
 9 Massachusetts, New York and in New Jersey.
10 New Jersey counterpart school is in Newark and is
11 one of the top performing schools, not in the
  state, but in the entire country.
12
13
                And while we know Camden Prep is a
14
  new entity, we expect the same results there
15
  because all they are instructional methodology is
  consistent across all of our schools and we know
16
17
  from the learnings and success of Newark that we
18
  can expect the same in the Camden School System.
19
                MR. WINITSKY: And a little bit
20
  about the bonds themselves. We're looking at a
21
  40 year amortization. As I said, we'll have
22
  capitalized interest for the initial construction
23
  period that we expect level debt service,
  approximately, 1.9 million dollars a year.
25
               As I said before, the lease payments
```

```
form Camden Prep to CP Copewood will be
  structured to pay for the entirety of the debt
  service on the bonds as well as maintain certain
  debt service coverage ratios had the market
  requires and whatever expenses are related to the
  issuance.
 6
                The underwriter is on the line.
  don's know if you need to ask them any specific
  questions.
              I know the market's a little tricky
              We sort of built in those numbers in
10
  right now.
11 all of our modelings and we believe that's what I
12 mentioned with respect to how much debt service
  payments will be, we think that's roughly when we
13
14 do go to market subject to change of course.
15
               We know that Camden Prep's revenue
  profile is sufficient to make up whatever debt
17
  service will be on the bonds. If you have any
18
  questions about the project, about the
  application or otherwise, you have the right
19
20
  folks on the line to answer them.
21
               MS. SUAREZ: Thank you all very
22
  much.
         I just have a couple questions.
                                           I know in
23
  the premeeting which I thought was also very
  helpful, I wanted to confirm for the record this
  is non recourse debt?
```

```
1
                MR. WINITSKY: Yes, that's correct.
 2
  Pure conduit.
 3
                MS. SUAREZ: And then secondly, in
  the premeeting we had discussed that the same
 4
  funding mechanism was used in Newark, and I think
  it would be helpful for the board to hear about
  the financing through the Essex County
  Improvement Authority for Uncommon Schools went?
 9
                MR. WINITSKY: Jenn, I'll turn it
  over to you to answer that question.
11
                MS. EDWARDS:
                              Sure. The financing
12
  for the two issuances we did in Newark was very
13
  successful. We were oversubscribed in both cases
  and we're able to ensure favorable rates in both
15
  of those finances from the school.
16
                MS. SUAREZ:
                           Thank you for that.
17
  That's it for my questions.
18
                MR. WINITSKY:
                               I would just add, in
19
  that regard, Uncommon has a very, very strong
20
  name in the marketplace. It's one of the
  premiere charter school networks in the country,
21
22
  so we expect it to be very well received for this
  particular bond issuance.
23
24
                MS. SUAREZ: I don't see why not.
  Again, this application is really to kind of
```

```
create the school for the high school students,
  right.
         The students who are already in the
  school system for this charter school so that way
  they have the next steps to keep going, so that
  logic and mechanism makes sense.
 6
                MR. WINITSKY: Precisely.
 7
                MS. SUAREZ: Do any board members or
8
  the public have any additional questions?
  Hearing none, do we have a motion?
10
                MR. MAPP:
                           Motion.
11
                MR. LIGHT: I'll second it.
12
                MR. BENNETT: Miss Suarez?
13
                MS. SUAREZ: Yes.
14
                MR. BENNETT: Mr. Mapp?
15
                MR. MAPP:
                         Yes.
16
                MR. BENNETT: Mr. DiRocco?
17
                MR. DIROCCO: Yes.
18
                MR. BENNETT: Mr. Close?
19
                MR. CLOSE: Yes.
20
                MR. BENNETT: Miss Rodriquez?
21
                MS. RODRIGUEZ: Yes.
22
                MR. BENNETT: And Mr. Light?
23
                MR. LIGHT: Yes.
24
                MR. BENNETT: Motion approved.
25
                MR. WINITSKY: Thank you very much.
```

```
We appreciate it.
1
2
                MS. SUAREZ: You're welcome.
                                              Good
 3
         The last application we have before the
  board today is the Hudson County Improvement
  Authority.
 6
                MR. MCMANIMON:
                                Thank you.
  Director, you have Ed McManimon. Can you hear
8 me?
 9
                MS. SUAREZ:
                             I can.
10
                MR. MCMANIMON: I apologize that I'm
11 not on your Zoom. I'm either technologically
12
  challenged or my Wifi isn't effective, but I'll
13
  try to present this. On this we have four
14 borrowers from this pool.
15
                As you know, this program has been
16 in existence since 2009. It has essentially
17
  county guarantee over 2.6 billion dollars of
  notes and save about 34 million dollars of
18
19
  interest rate savings to the challenge credit
20 rating municipalities.
21
                In this application, we have
22 Weehawken Township, Weehawken Parking Authority,
23
  Union City and Bayonne. The Weehawken Parking
24 Authority, and I'll introduce the people who can
  be sworn in really doesn't require any findings
```

```
by the board because it was new money two years
  lago, so it simply requires a note rollover within
  the three year cycle approved by the director or
  have 10 days past.
 5
                For Weehawken we have Lisa Toscano.
 6 I think we have Jason Capizzi on as well.
  the Parking Authority, if necessary, we have
  Carmella Eric. And for Union City, we have Tammy
  Zucca, probably Jeff Winitsky, too. And for
10
  Bayonne, Donna Mauer and John Cantalupo, if he
11 stayed on from earlier. They can be sworn in, I
12
  can then present the application.
13
                (At which time those wishing to
14
  testify were sworn in.)
15
                MR. MCMANIMON:
                                This is an
  application requesting the findings of the board,
17
  the 40,280,000 series 2022 county guaranteed
18
  notes under 40A:5A-6 and 40:37-D.
                                      I just want to
  point out that the three borrowers here have all
19
  stabilized their finances.
20
21
                The Weehawken's net debt is 2.28
22
  percent.
            Union City is 2.17 percent and
23
  Bayonne's is 2.33 percent, so I think that's a
  significant control mechanism over their capital
25
  spending. The Weehawken application involves
```

```
$4,579,000 of notes, 2 million 130 are tax exempt
  for various projects.
 3
               Last year, there was a 1,266,000
  thousand dollar taxable note that the city pulled
4
  out of the program to the township and financed
 6 it permanently in January of this year.
                                            There's
  also new money of $2,476,000 that's also tax
  exempt.
           The 2,103,000 has the pay down also for
  $2,153,000 of notes, and as required, 50,000
10
  dollar pay down.
11
               Union City's borrowing is 22,036,000
12 and it consists of four different sets of notes,
  one of which is taxable, three of which are tax
13
14 exempt. A 10 million dollar portion is new
15 money. The others that are rollovers have the
16 required paydowns.
17
               Bayonne's borrowing is 10,665,000.
18
  3,285,000 is a rollover with the required pay
19
  down, and 7,380,000 is new money. As I pointed
20
  out, the Weehawken Parking Authority is
21
  referencing here because it's part of the pool
  for 3 million dollars.
22
23
               But because of the way the statute
24 and the rules work, they simply need to get the
  director approval for that. So we have all
```

```
parties assembled to the extent that you have any
1
 2
  questions about it.
 3
                This is a long standing program.
  The authority generally issues three of these
4
  sets of notes throughout the year, so that each
  of the notes that are being financed by the
  authority are able to be done on the current
  refunding which is why we don't combine them into
  one borrowing because they're borrowed at
10
  different times, and have to be able to issue
11
  them within 90 days. If you have any questions,
12
  obviously, we're prepared to answer them.
13
                MS. SUAREZ:
                             Thank you very much for
14
  that. One of the things I would like to talk
  about during the pooled notes conversations is a
16 little bit of an explanation as to some of the
17
  projects you're financing with the new funding.
18
  If we can go over that a little bit, that would
19
  be helpful.
20
                MR. MCMANIMON: Lisa, do you want to
  take the Weehawken money piece?
22
                MS. TOSCANO: Yes, of course.
                                                The
23
  new money that we're financing right now is for a
  various improvement project. The majority of
25
  that are for two items. One, we have a very
```

```
large pool, multi use facility, and the last
2
  portion, the pool is now built.
 3
               We've had other financings regarding
  that previously. We're now looking for about
4
5
  800,000 to put a bubble over the pool so it can
 6 be used for indoor use. And we can have,
  hopefully down the road, it would be revenue
  producing so that swim teams and meets could now
  use it.
10
               But to get that accomplished, we
11 need about 800,000 to go out to bid for the
12 bubble. We're also doing a field resurfacing
13
  which is actually right out the window. I wish I
14 could show you. The Weehawken Stadium is in need
15 of resurfacing.
16
               We're supposed to do this probably
17
  every 10 years. We haven't done it in 15 years,
18
  so it's pretty much in dire need to be done.
19
  like I said, I wish I could show you. That's
20
  about 800,000 of the 2.4. The other big portion
21
  of this ordinance is about $980,000 for police
22
  equipment.
23
                They need to redo their radio
24
  systems and their communications. Apparently,
  there's new technology out there that the
```

```
existing radios do not work with and they're
  looking to go out and, you know, get pricing and
  the pricing came can in very significant, so
  we're looking for about 980,000 there.
 5
                Also, other computer equipment for
  the police. We built an annex for them, so they
 6
7
  do need to have some computer equipment up there,
  so that's what part of the $980,000, but that's
       That's the new ordinance.
  lit.
10
                MS. SUAREZ:
                             Thank you.
11
                MR. MCMANIMON:
                                Thank you.
                                            Tammy,
12
  perhaps there is a 10 million dollar new money
13
  piece for Union City, if you want to address
  those for the director and the board.
                MS. ZUCCA:
15
                            Absolutely. I apologize
16 in advance if you hear a lot of sirens.
  believe there's a fire in the city somewhere, so
17
18
  I'll try to talk loud if they come back.
19
                The bulk of our new money is for
20
  Palisade Avenue which we received three separate
21
  DOT grants for. I believe it was each in three
  million dollars and the project came a little bit
23 above that.
24
                So about three million dollars of
  that is for the different avenues of the
```

```
different phases of Palisade Avenue which there
  are three of them.
                       Road repaving basically, we
  are putting in a new street in Union City to help
  alleviate some of the traffic and that's Peter
 5
  Street, so we're putting a new street and
  widening it. That's about a million dollars.
 6
7
                We're working on 6th Street.
8
  Basically everything else is road repaving,
  cameras that we're going to put in a few of the
10
  parks. And yeah, that's about it, and sidewalk
  repairs around the city that need it and some
11
  street lighting on Summit Avenue.
12
13
                                Thank you.
                MR. MCMANIMON:
                                             I quess
  lastly, maybe Donna, I know there's 7,380,000 of
14
  new money for Bayonne, if you want to address.
15
16
                MS. MAUER: Sure.
                                   This is also
17
  various capital improvements.
                                  The bulk of the
18
  ordinance is for various roadway improvements
19
  throughout the city that's over 3 million
20
  dollars. We also have equipment and some trucks,
21
  garbage truck, fire department equipment, small
22
  equipment and also for some improvements to the
23
  city's library.
24
                MR. MCMANIMON:
                                Thank you.
                                            Just in
25
  closing, I also want to point out that Nick
```

```
Wilechansky from NW is on who has served as the
  financial advisor to this authority, particularly
  this program. He puts together a very
  comprehensive summary and application every time
  with all the back up that's pretty substantial,
  so I wanted to point that out. If you have any
 6
7
  questions beyond that, we're ready to go.
 8
                MS. SUAREZ:
                             Thank you. My last
  question, Mr. McManimon, is just about the
10
  current environment that we're in, is that
11
  pushing any consideration of permanently
12
  financing more of the notes?
13
                MR. MCMANIMON:
                                I might let Nick
14
  address that, or some of the other parties. As
15
  you know, the way most of these municipalities
16
  have done bond issues during the course of the
17
  time when they've had notes and so there's budget
18
  considerations as well as how you carry the debt
19
  service.
20
                I understand the question because,
21
  while the note market is still very strong, it's
22
  increasing and the bond market is also very
23
  strong with low interest rates, but it's
24
  increasing, and there's uncertainty.
25
               And as they go into these next
```

```
series of bond issues or note issues by the
  authority, they will be looking at the future
  ones to determine whether some of this should be
  converted to bonds, the Weehawken had converted
 4
5
  the taxable deal earlier this year because
  taxable rates were at low as they're going to get
 6
7
  probably.
 8
                So yes, that's a very good question
  and suggestion, recommendation for NW and the
10
  towns to consider as they go into the next two
11
  sets of, I hate to use the word tranches, but
12
  that's what they are, to consider whether to
13
  permanently finance, even with budget
14 consideration because ultimately, these are all
15
  going to have to be financed permanently, and
  it's a good time to get into long term rates so
17
  it's a very good point.
18
                MR. WILECHANSKY:
                                  Thank you.
19
  Director, just to add to that.
                                   In addition,
20
  Weehawken had been mentioned to permanently
21
  refinance a portion of their notes earlier this
         They had actually permanently financed in
22
  year.
23
  December of last year as well.
24
                And Union City and Bayonne, also in
25
  the past two years, have been actively
```

```
permanently financing some of these notes as it's
  feasible for their budgeted debt service.
                                               So the
  local units actively look to permanently finance
  whenever feasible, and that's an ongoing analysis
  that each of the local units go through before
5
  issuing notes in the pool each year.
 6
7
                MS. SUAREZ:
                             Thank you for that.
  I guess to sum up, it's a thought and it's being
8
  thought through.
10
                MR. WILECHANSKY:
                                   That's correct.
11
                MS.
                    SUAREZ:
                             Any board members or
12
  anybody in the public have questions?
13
  Hearing none, do with have a motion to render
14
  positive findings.
15
                MR. MAPP:
                           Motion.
16
                MR. CLOSE:
                            Second.
17
                MR.
                    BENNETT: Miss Suarez?
18
                MS. SUAREZ: Yes.
19
                MR. BENNETT: Mr. Mapp?
20
                MR. MAPP:
                           Yes.
21
                MR. BENNETT: Mr. DiRocco?
22
                MR. DIROCCO: Yes.
23
                   BENNETT:
                             Mr. Close?
                MR.
24
                MR. CLOSE:
                           Yes.
25
                MR. BENNETT: Miss Rodriguez?
```

```
MS. RODRIGUEZ: Yes.
1
                MR. BENNETT: And Mr. Light?
2
 3
                MR. LIGHT: Yes.
 4
                MR. BENNETT: Motion approved.
5
                MR. MCMANIMON: As always, thank you
 6
  very much on behalf of the authority and the
7
  units.
8
                MS. SUAREZ: Good luck. So that
  concluded our last agenda item. Do we have a
10
  motion to adjourn?
11
                MR. CLOSE: So moved.
12
                MR. DIROCCO: I'll second it.
13
                MR. BENNETT: All those in favor?
14
                BOARD MEMBERS: Aye.
15
                (Hearing Concluded at 12:46 p.m.)
16
17
18
19
20
21
22
23
24
25
```

## 1 CERTIFICATE 2 3 I, LAUREN ETIER, a Certified Court Reporter, License No. XI 02211, and Notary Public of the State of New Jersey, that the foregoing is 6 a true and accurate transcript of the testimony as taken stenographically by and before me at the time, place and on the date hereinbefore set forth. 10 I DO FURTHER CERTIFY that I am neither a 11 relative nor employee nor attorney nor council of 12 any of the parties to this action, and that I am 13 neither a relative nor employee of such attorney 14 or council, and that I am not financially interested in the action. 15 16 17 18 19 20 21 Lauren M. Etier 22 23 Notary Public of the State of New Jersey 24 My Commission Expires June 30, 2022 25 Dated: March 21, 2022

		17 0	7 10
A	acting 64:12	17:3	<b>amount</b> 7:10
a.m1:14	action 84:12	<b>Affairs</b> 1:2,10	10:17 11:21
ability 22:3	84:15	<b>affect</b> 29:23	16:5 20:25
47:7 68:2	actively 81:25	30:1	21:18 25:19
<b>able</b> 25:20	82:3	affordability	27:1,10,21
27:14 31:24	actual 46:4	47:21,22	45:19 58:7
38:5 47:2	<b>add</b> 11:8 51:8	48:24 49:2	58:16
71:14 76:7	53:1 61:25	49:15,24,25	amounts 45:17
76:10	62:6 66:14	affordable	<b>ample</b> 61:13,22
abnormality	71:18 81:19	44:5,7 45:13	analysis 25:23
13:8	addition 61:15	46:14 47:16	82:4
<b>absent</b> 4:9 5:8	66:24 67:4,8	47:19 49:6	analyzed 32:15
absolutely	68:7 81:19	51:5 52:5	and-a-half
15:5 26:11	additional 9:2	53:5,12 54:8	45:24
78:15	10:16,25	affording	<b>Andre</b> 35:24
<b>absorb</b> 22:3	14:17 18:14	44:15	<b>annex</b> 78:6
31:25	18:18 23:7	afternoon 64:8	announce 57:11
absorbing	26:23 34:9	<b>age</b> 9:20 10:1	annual 21:24
31:19	40:19 51:16	21:15	45:12 <b>,</b> 24
accelerated	62:23 67:6	agencies 33:8	46:2 62:17
33:5	72:8	agenda 5:17	annually 27:1
accessories	address 38:10	7:3 64:6	27:9
13:13	60:12 78:13	83:9	anomaly 26:10
accomplished	79:15 80:14	<b>ago</b> 24:16	answer 18:25
39:19 77:10	adequate 62:3	38:19 47:25	70:20 71:10
account 30:19	adjourn 83:10	74:2	76:12
accumulated	Adjournment	<b>agree</b> 27:24	answered19:2
16:10	3:16	53:7	anticipate
accurate 47:19	adjustments	agrees 47:13	23:1 32:17
84:6	26:4,19	<b>ahead</b> 20:18	anticipated
achieve 38:18	administra	64:25	17:11 26:13
	36 <b>:</b> 15	aid39:19	37:17
acknowledged	administrator	<b>akin</b> 45:20	anticipating
39:15	35:25 42:24	alleviate 79:4	17:24 22:12
acquire 47:8 49:22	adopt 4:19	allocated	48:11
	29:11 40:6	27:10	anticipation
acquired 54:6	<b>adopted</b> 32:14	allowable 52:5	38:24
acquiring	37:17	allowed 45:18	antique 22:19
11:22	adoption 43:20	45:24	anybody 24:5
acquisition	ADRIAN 2:5	allowing 54:24	64:22 82:12
9:15 11:11	advance 78:16	allows 29:24	apologize 24:3
11:14 13:15	advanced 6:3	amenities	73:10 78:15
20:24 21:5	advanced 6:3	59:19	apparatus
43:22,23	57:18 64:16	amortization	12:11,20
44:21 65:22	80:2	69:21	13:2,9,21
Act 36:6 37:14	aerial 9:16	amortize 11:25	14:1,3,6
66:5	actiat J. 10	amor crze II.ZJ	17.1/0/0
	1		1

00.10	10 10 10 16	1	
22:12	40:18 42:16	asking 60:24	79:1,12
apparatuses	55:3 63:21	aspect 33:15	avenues 78:25
10:9	73:1	assembled 76:1	average 12:2,3
Apparently	appreciation	assessed 17:18	17:16,19
77:24	38:2 39:9	22:7 24:19	22:6 24:19
<b>appeal</b> 24:13	appropriate	37:4 51:11	24:21 29:17
24:14 25:18	47:11	assessment	30:2 32:7
25:24 26:16	appropriates	28:2	37:4 47:5
27:19	51:18	assessments	51:10,11
<b>appeals</b> 24:25	approval 7:17	26:5	<b>Avery</b> 4:9 5:8
25:4,6,21,22	24:12 29:10	associations	<b>aware</b> 50:5
25:25 26:7	55:20 58:18	48:17	<b>Aye</b> 83:14
27:2 <b>,</b> 15	58:19 63:22	<b>assumed</b> 38:19	
29:13 31:3	64:2 65:7	attempts 49:21	B
31:16,20	75 <b>:</b> 25	attendance	back 12:7 22:9
appearance 6:9	approve 6:11	57 <b>:</b> 10	30:3 31:8,11
appearing 2:1	7:15 14:19	attorney 25:24	32:24 33:1,3
8:13 15:13	19:6 23:9,10	26:16 84:11	33:10,17,21
15:18 24:2	34:10,11	84:13	33:23 38:13
28:24 35:12	37:13 39:24	<b>audit</b> 62:7	39:10 49:1
applicant 7:8	41:20 56:9	auditor 57:14	49:15 59:12
7:10 8:13	62:25	auditors 62:4	60:8 78:18
15:13 28:24	approved 5:15	<pre>authority 3:3</pre>	80:5
35:12 42:19	7:1 8:11	3:4,13,14,15	<b>bad</b> 35:7
application	15:10 16:4	6:2 7:4 <b>,</b> 12	ballot13:2
5:25 8:16	19:23 21:7	7:14 36:19	<b>bank</b> 61:19
9:8,14 12:8	23:24 28:20	49:23 56:2	bankruptcy
12:12 15:25	29:16,16	57:5,8,19	24:16
17:4,21	34:25 42:14	58:6 63:21	<b>based</b> 16:13
20:13,21	56:25 63:19	64:7,10,13	21:25 32:22
31:2 40:2	72:24 74:3	64:16 65:5,8	46:3,5 61:21
43:18 45:21	83:4	67:25 68:1	basically 30:2
55:1,23	approximately	71:8 73:5,22	31:9 41:2
70:19 71:25	21:11 22:8	73:24 74:7	46:7 79:2,8
73:3,21	30:1 36:9,23	75:20 76:4 <b>,</b> 7	<b>basis</b> 36:20
74:12,16,25	48:2 69:24	80:2 81:2	61:12
80:4	area 21:4 60:3	83:6	<b>Bayonne</b> 73:23
applications	60:13	authority's	74:10 79:15
5:18 55:6	areas 38:14	6 <b>:</b> 3	81:24
<b>apply</b> 31:16	argues 7:11	authorized	Bayonne's
appraisal	arriving 29:24	16:6 45:12	74:23 75:17
44:19 45:4	arts 58:11,20	authorizing	<b>BCIA</b> 59:9
appreciate	59:3,7,11,15	29:12 43:20	beautiful 60:9
19:2 20:19	59:15 63:25	available 18:9	behalf 63:20
30:14 35:5	<b>asked</b> 10:18	18:11 49:4	63:24 65:4
35:10 38:6	11:2	<b>Avenue</b> 78:20	65:24 66:9

83:6	83:13	42:19 47:13	borrowing
believe 8:15	Bergen 3:13	49:18 53:25	75:11,17
12:12 15:15	57:4,8 58:6	55:18 58:1,4	76:9
42:20 50:15	58:10,13,16	58:5 59:17	Braslow 15:15
61:21,25	58:19 59:6	61:8 62:22	15:16,24
62:3 64:11	59:11,14	71:6 72:7	19:3,24 20:2
66:17 70:11	61:15 <b>,</b> 17	73:4 74:1,16	20:17
78:17 <b>,</b> 21	63:21	78:14 82:11	<pre>briefly 69:5</pre>
believes 18:19	<b>Berry</b> 8:25	83:14	brilliance
47:11 56:2	9:12	<b>board's</b> 5:17	60:8
<b>Ben</b> 42:23 48:2	<b>best</b> 18:21	63:22	<b>bring</b> 48:14
51:20	49:20 57:3	bolster 62:12	59:19
<b>BENNETT</b> 2:12	<b>better</b> 38:20	bond 8:22 9:10	bringing 48:12
4:1,3,5,7,9	39:3 41:18	24:13 29:9	48:25 60:8
4:12,25 5:2	beverages 60:2	29:11 36:6,7	<b>Broad</b> 1:11
5:4,6,8,11	<b>beyond</b> 27:13	37:3,14,16	<b>broken</b> 13:13
5:15 6:14,16	32:12 80:7	43:20 57:7	13:16 37:6
6:18,20,22	<b>bid</b> 16:18,20	57:23 59:9	brought 61:6
6:24 7:1,21	18:17 21:25	61:16 64:10	Brunswick 3:7
7:23,25 8:2	22:17 36:20	67:5,7,8,12	15:14
8:4,8,10	77:11	71:23 80:16	<b>bubble</b> 77:5,12
14:22,24	bidder 16:18	80:22 81:1	budget 9:25
15:1,3,6,8	bidding 18:16	bonding 33:8	11:8,11 12:5
15:10 19:10	bids 16:16,17	bonds 6:3,4	22:3 27:1,11
19:12,14,16	16:17 21:21	7:14 11:20	29:25,25
19:19,21,23	big 30:5,6,11	11:25 36:4,6	31:19 32:5
23:12,14,16	77:20	36:14,18,24	32:15,22
23:18,20,22	biggest 33:20	37:13,15	38:9 46:17
23:24 28:8	Bill 38:12	45:11 58:7	51:10 53:4
28:10,12,14	<b>billion</b> 73:17	58:12 64:20	62:16,18
28:16,18,20	<b>bit</b> 11:9 12:5	65:9,13	80:17 81:13
34:13,15,17	12:17 18:1	66:25 67:2	budgeted 27:4
34:19,21,23	32:8 55:15	67:24,24	27:21 82:2
34:25 41:25	61:2,7 68:21	68:8,20	build 65:22
42:2,4,8,10	69:19 76:16	69:20 70:3	<b>building</b> 13:15
42:12,14	76:18 78:22	70:17 81:4	14:5 33:25
56:13,15,17	board 1:5 5:20 6:8 14:16	Book 62:8	34:1 46:8 51:4 53:20
56:19,21,23 56:25 63:3,5	15:13 19:4	borough 3:9 24:3,12 25:2	60:14
63:8,10,12	23:8 24:22	25:8,10	buildings
63:14,17,19	26:23 28:25	27:14	50:24
72:12,14,16	29:8,22	borrowed 76:9	<b>built</b> 70:10
72:12,14,16	30:20 32:3	borrower 57:18	77:2 78:6
72:18,20,22	34:8 35:2,12	67:21	<b>bulk</b> 78:19
82:19,21,23	37:12 38:8	borrowers	79:17
82:25 83:2,4	39:10 40:21	73:14 74:19	<b>burden</b> 50:19
02.20 00.2,4		, , , , , , , , , , , , , , , , , , , ,	
	-	-	·

business 7:3	carry 80:18	<b>chief</b> 42:25	33:4
35:25	carry 60.16	children 38:20	combine 76:8
businesses	Case 4:18	circumstances	come 6:8 30:13
44:10	cases 26:17	30:20	33:1,10
	71:13	city 3:4,11	41:16 49:11
C	cash 61:18	7:4,12 35:13	78:18
C84:1,1	<b>cause</b> 53:23	35:23 36:3	comes 11:11
<b>C18-44</b> 4:18	cautiously	36:17,22,25	30:3 31:25
<b>call</b> 57:10	40:7	37:5,17,24	41:15
68:12	<b>cease</b> 32:11	39:16 40:25	comforted 62:2
<b>called</b> 48:15	<b>cell</b> 58:1	66:3,10 69:2	coming 13:9
65:14	center 58:11	73:23 74:8	30:23 32:17
<b>Camden</b> 3:14	58:20 59:3,7	74:22 75:4	32:24 33:3
64:7,17 65:4	59:11,15	78:13 <b>,</b> 17	33:15 40:25
65:10,18,24	63:25	79:3,11,19	52:4 62:10
66:1,3,10,11	certain 70:3	81:24	Commencing
66:19,22	certainly 14:8	city's 75:11	1:14
67:18,19,20	34:5 47:12	79 <b>:</b> 23	<b>commend</b> 41:13
68:6,13,22	48:19 53:8	<b>Class</b> 9:17	54:19
69:1,2,13,18	53:22 55:11	<b>clear</b> 12:19	comment 23:5
70:1,15	56:5	13:20	40:23
camera 15:18	Certified 84:3	<b>close</b> 2:6 4:7	comments 54:23
15:19	<b>CERTIFY</b> 84:10	4:8 5:6,7	55:13 62:24
cameras 5:22	cetera 25:17	6:20,21 7:20	Commission
8:19 79:9	26:3 36:16	8:2,3 14:20	84:24
candor 40:19	<b>CFO</b> 24:6 29:4	15:3,4 19:7	commissioner
Cantalupo	35:25 64:17	19:16,17	9:2 15:17
35:13,22	CFO's 61:21	23:18,19	20:6
41:14 42:6	chairman 20:7	27:6,20 28:3	commissioners
74:10	58:1	28:14,15	8:24 9:11
capacity 66:20	Chairwoman 2:3	32:5 34:19	committed
capital 10:16	challenge	34:20 42:8,9	44:14 67:17
10:17,25	73:19	44:8 50:12	commonplace
11:1,4,24 12:6 16:10	challenged	52:12 56:19	55:8
36:15 37:10	73:12	56:20 63:1,8	communicat
46:19,21	<b>change</b> 14:1	63:9 72:18	77:24
47:3 50:18	70:14	72:19 82:16	community 1:2 1:10 16:20
51:18,19,25	changes 14:2	82:23,24	
74:24 79:17	<b>charged</b> 25:16 27:16	83:11 closed 5:13	18:23
capitalized	charter 65:9	closed 5:15 closely 32:15	companies 48:18
67:1 69:22	65:17 66:6,8	closery 32:13	company 22:18
Capizzi 29:1,3	69:7 71:21	79:25	48:14 52:14
29:7,8,19	72:3	co-op 11:14	52:18 64:20
74:6	Cheryl 8:21,22	18:20	compared 11:10
Carmella 74:8	9:10	collection	compared 11.10
	J•±0	COTTECCTOIL	COMPECTOTAE
	•	•	•

	I		I
16:15 36:20	80:11 81:14	63 <b>:</b> 25	74:17
competitively	considerat	cooperative	couple 8:23
21:19	80:18	18:5,11	12:25 24:23
complete 59:24	Consilvio	Copewood 65:14	27:13 29:1
66:18,21	64:17 68:23	65:20 67:22	47:15 70:22
completed	69:6	68:4 70:1	<b>course</b> 46:23
44:19 67:3	consistent	correct 12:20	50:22 55:5
completion	69:16	13:4,22,23	55:22 70:14
67 <b>:</b> 20	consists 75:12	29:18 47:17	76:22 80:16
<b>complex</b> 47:16	constituting	49:9,16	<b>court</b> 1:21
48:12	68:9	50:14 71:1	31:11 84:3
complexes	constituti	82:10	courts 32:24
48:16	46:13 53:16	cost10:6	32:24
component	construction	11:17 <b>,</b> 22	<b>cover</b> 45:25
55:21	67:2 69:22	18:14,16,18	51:23 52:9
composed 59:2	Consultant	21:2 45:12	52:13,17
comprehensive	16:22	45:20 52:10	58:14 61:6,9
45:22 80:4	Consultants	66:24 67:6	61:10,13
computer 36:16	16:19	67 <b>:</b> 11	coverage 70:4
78:5 <b>,</b> 7	continue 41:6	<b>costly</b> 10:2	<b>COVID</b> 29:23
concerning	50:7	<b>costs</b> 7:13	30:25 34:7
16:2 17:5	continues	45:25 46:4	<b>CP</b> 65:14,20
concerns 32:3	39:16	67 <b>:</b> 15	67:21 68:4
concessions	continuing	council 21:4	70:1
28:1	18:22	37:18 84:11	create 72:1
conclude 60:23	contract 18:8	84:14	created 65:15
concluded 83:9	18:10	counsel 5:24	creates 66:6
83:15	contribution	8:22 9:10	<pre>creating 53:5</pre>
concludes	11:4,24	29:9 43:3,12	60:2 66:15
26:21 37:19	67:10 <b>,</b> 14	57:7 <b>,</b> 24	creation 55:23
condo 48:17	contributors	64:10	56:4
conduit 68:1	33:20	count 41:10	credit 68:12
71:2	<b>control</b> 53:19	counterpart	73:19
confident 40:4	74:24	69:10	credits 26:3,4
40:8 41:8	controls 47:21	counties 50:2	27:21 28:1
confirm 70:24	47:22 48:24	country 39:6	31:21
connection	68:17	69:12 71:21	Cumberland 3:3
9:15 20:23	conversation	county 3:3,13	6:1
43:19 52:5	54:25 55:15	3:14,15 6:1	cumulative
57:8 58:11	conversations	6:4,7 36:18	29:23,25
58:22	76:15	57:4,8,15,20	curious 50:13
consent 6:1,10	convert 43:25	57:23 58:6	current 9:21
37:16	49:13	58:15,16,22	49:5 61:18
consider 81:10	converted 81:4	61:25 62:1,4	76:7 80:10
81:12	81:4	64:7 65:5	currently 9:23
consideration	<b>Cook</b> 57:25	71:7 73:4,17	15:20 18:1
	<u>I</u>	1	1

	l	l	10 7 10 00 1
<b>cycle</b> 74:3	<b>defer</b> 20:18	directly 55:22	18:7,19 20:1
	deficit 32:19	director 9:7	20:7,23 21:8
<b>D</b> 3:1	32:22	15:16 18:24	21:12,16,19
Dairies 24:15	deficits 32:11	20:5,20 22:9	22:2,5,7
data 51:8	definitely	23:1 29:7	66:10
date 1:13 39:2	51:7	35:23 37:11	district's
48:4,6 84:8	department 1:2	38:2 39:9	9:24 17:9
Dated 84:25	1:10 38:22	41:22 42:23	<b>division</b> 32:3
David 24:6	39:5 79:21	54:1,14,23	32:16 33:9
27:24	depending 13:13	57:7,17,20 61:24 64:9	doing 31:21 33:16 35:8
day 68:16	describe 59:1	64:12 73:7	39:14,21
days 74:4	64:18,21	74:3 75:25	41:8 42:7
76:11	65:23	78:14 81:19	52:2 54:19
<b>deal</b> 54:3 81:5	described	DiRocco 2:8	62:10 77:12
dealing 30:4	65:10	4:5,6 5:4,5	dollar 7:5,17
dear 53:24	describes 45:3	6:18,19 7:25	30:16,18,22
debt 11:5,8	describes 43.3 deserve 38:20	8:1 14:21	50:20 75:4
12:1,18	destiny 53:20	15:1,2 19:8	75:10,14
16:23 17:20	detailed 17:4	19:14,15	78:12
17:21,23,25	17:21	23:16,17	dollars 7:10
18:2,20	details 18:25	28:12,13	17:18 36:23
21:24 22:6	determine 81:3	34:11,17,18	43:21 44:18
36:22 45:11	determined	42:4,5 56:17	44:21 58:8
45:14 52:3	11:16 22:15	56:18 63:2,6	58:17 61:20
52:10,17,18	52:1	63:7 72:16	62:17 65:9
58:14 61:6	determining	72:17 82:21	67:11 <b>,</b> 12
61:11,13,16	25:5	82:22 83:12	69:24 73:17
61:22 62:17	developer 30:6	discussed 5:12	73:18 75:22
62:19 67:4	developers	32:16 51:1	78:22 <b>,</b> 24
67:24 68:2	30:5,11	52:14 71:4	79:6 <b>,</b> 20
69:23 70:2,4	development	discussion	don's 70:8
70:12,16,25	34:2 48:15	56:7	<b>Donna</b> 74:10
74:21 80:18	<b>devote</b> 46:21	dispute 30:12	79:14
82:2	difference	disrespect	<b>DOT</b> 78:21
December 16:3	45:4	68:13	<b>Doug</b> 20:6
21:8 33:16	different 13:1	district 3:6,7	dovetails 53:8
81:23	66:7,13	3:8 8:14,23	downtime 17:7
decided 10:7	75:12 76:10	9:9,11,13,19	Draikiwicz
decision 4:19	78:25 79:1	10:5,11 11:2	57:6,7,11
5:12 decrease 12:5	difficult	11:13 13:7	58:4 60:25
36:22 39:16	44:13	14:10 15:14	61:24 63:20
dedicated	difficulty	16:1,3,8,15	dual 68:19
22:22	10:1	16:24 17:2	<b>due</b> 9:25 21:15
<b>default</b> 62:15	dire 77:18	17:13,14,16	30:23,24
deraure 02.13	Direct 12:7	17:24 18:3,6	dutifully
	I	1	1

E 2:10,10 3:1 45:21 84:1,1 earlier 52:15 74:11 81:5 81:21 encouraging 33:9 ended 31:19 estimate 46:6 engine 9:22 17:8 ends 5:16 endine 9:22 17:8 educates 66:11 Edwards 57:18 64:14 71:11 effect 30:10 effective 11:17 73:12 effectively 59:23 efficiency 7:13 entire 7:11 efficiencies 10:9 efficiency 7:13 eight 44:12 46:25 entire 49:6 21:2 entire 49:2 entire 49:6 21:2 entire 49:2 e		:13	45:15 66:6	expansion 60:
E2:10,10 3:1 45:21 84:1,1 earlier 52:15 74:11 81:5 81:21 easily13:25 eat 40:15 eat 40:15 educate 66:16 66:19 educates 66:11 Edwards 57:18 64:14 71:11 effect 30:10 effective 11:17 73:12 effectively 59:23 efficiencies 10:9 efficiency 77:13 eight 44:12 46:25 either 25:25 26:18 28:1 39:24 encouraging 33:9 estimate 46:6 estimated 11:22 32:8 explair edustes 66:11 Edwards 57:18 64:14 71:11 effect 30:10 enlighten 38:5 enlightenment 40:9,11 ensure 49:6 71:14 entre 59:17 entire 7:11 69:12 entire 7:11 69:12 entire 19:0:1 60:1 entire 49:0:2 entire 49:0:1 examine 33:15 exerch 4:4 executive 2:12 55:25  60:15 66:20 facilit dexide 60:16 explain explain explain 52:22 65:15 expect explain explain explain explain foi:10 explain explain explain explain foi:1  71:22 expect explain explain et 25:17 26:3 36:16 explain explain exerybody 5:19 25:7: 33:6:36:30 33:6:16 explain explain exerybody 5:19 25:7: 33:6:20 33:6:36:36:36 explain explain exerybody 5:19 25:7: 25:16 experion explain explain exerybody 5:19 25:7: 25:16 experion explain exerybody 5:19 25:7: 25:16 experion explain exerybody 5:19 25:7: 25:16 experion explain exerybody 5:19 25:7: 25:16 explain explain exerybody 5:19 25:7: 25:16 experion explain exerybody 5:19 25:7: 25:16 experion explain exerybody 5:19 25:7: 25:16 explain exerybody 6:19 25:7: 25:16 exerybody 6:19 25:7: 25:16 exery		_		<b>expect</b> 67:3
## ## ## ## ## ## ## ## ## ## ## ## ##				69:14,18,23
earlier 52:15 74:11 81:5 81:21 easily 13:25 eat 40:15 eat 40:15 educate 66:16 66:19 educates 66:11 Edwards 57:18 64:14 71:11 effect 30:10 effective 11:17 73:12 effectively 59:23 effectively 59:23 efficiencies 10:9 efficiency 7:13 eight 44:12 efficiency 7:13 eight 44:12 46:25 either 25:25 26:18 28:1 39:5 46:18 49:4 50:25 73:12 elaborate 60:21 election 10:11 10:12 16:4 17:22 32:8 entinate 46:6 estimate 46:6 explore explore exposur  7:14 ensure 49:6 71:14 ensure 49:6 71:14 estificiency 33:6 5:16 estimate 46:6 explore explore explore explore sposur 7:12 estific 2:16 estimate 46:6 explore explore sposur 7:16 explore explore explore sposur 7:16 estimate 46:6 explore explore explore sposur 7:16 estimate 46:6 estimate 46:6 estimate 46:6 estimate 46:6 estimate 46:6 explore explore sposur 7:16 exact 14:4 48:6 exteric estimate 46:6 explore explore sposur 7:12 12:14 12:14 14:14 14 15:14 14 15:14 14:14,14 14 14:14,14 14 16:15 16:16				
74:11 81:5       33:9       estimate 46:6       46:3,         easily13:25       eath 40:15       endorse 37:15       estimated       11:22 32:8       explair         educate 66:16       66:19       endorse 37:15       educates 66:11       endine 9:22       36:16       explair       76:16       explair       62:16       explair       62:17       explair       62:17       explair       62:16       explair       62:17       explair       62:17       explair       62:17       explair       62:17       explair       62:16       explair       62:17       explair       62:16       explair       62:16       explair       62:16		-		expected 11:2
## ## ## ## ## ## ## ## ## ## ## ## ##				expenses 29:2
easily13:25 eat 40:15 Ed 73:7 educate 66:16 66:19 educates 66:11 Edwards 57:18 64:14 71:11 effect 30:10 effective 11:17 73:12 effectively 59:23 efficiencies 10:9 efficiency 7:13 eight 44:12 46:25 eight 44:12 46:25 either 25:25 26:18 28:1 39:5 46:18 49:4 50:25 73:11 elaborate 60:21 entire for 10:11 10:12 16:4 11:12 32:8 explair 54:2 explair 54:2 explair 54:2 explair 55:16 explore explore explose explore sexplore sexplore explore sexplore sex				46:3,6 70:5
eat 40:15         endorse 37:15         et 25:17 26:3         54:2         explant           educate 66:16         engine 9:22         thics 4:17         76:16         explant           educates 66:11         enhance 60:10         ETIER 84:3         explore         exposur           educates 57:18         enlighten 38:5         everybody 5:19         31:4         exposur           effect 30:10         ensure 49:6         33:6 35:3,19         31:4         express           effective         ensure 49:6         33:6 35:3,19         31:4         express           effectively         71:14         enter 59:17         55:1 62:16         express           efficiencies         69:12         entire 7:11         exact 14:4         extent           efficiency         60:1         entirety 70:2         execed 20:25         extreme           7:13         entirety 70:2         65:8         exceeding 16:5         extreme           eight 44:12         entities 49:22         65:8         exceeding 16:5         extreme           eight 44:12         68:17         69:14         excellent         facilit           49:4 50:25         53:12 65:13         excellent         facilit           49:4 50:25         65:16				Expires 84:24
Ed 73:7         ends 5:16         36:16         explana           66:19         endince 60:10         enhance 60:10         explore           Edwards 57:18         64:14 71:11         enlighten 38:5         everybody 5:19         25:7           64:14 71:11         enlightenment         8:18,20         31:4         25:7           effective         ensure 49:6         33:6 35:3,19         39:8         express           effectively         entire 7:11         enter 59:17         exact 14:4         express           10:9         entire 7:11         exact 14:4         extent           60:1         entirety 70:2         entirety 70:2         esamine 33:15         extent           10:9         entirety 70:2         entirety 70:2         esamine 33:15         exceed 20:25         extent           26:18 28:1         60:1         exceeding 16:5         extent         extent           39:5 46:18         68:17 69:14         excited 60:16         exciting 44:3         exceeding 16:5           60:21         equip 39:1         excited 60:16         excited 60:16         excited 60:16           e1 election 10:11         equip 39:1         exceeding 16:5         58:12           entire y:0:2         excited 60:16         exc	_ <del>-</del>			explaining
educate 66:16 66:19 educates 66:11 Edwards 57:18 e4:14 71:11 effect 30:10 effective 11:17 73:12 effectively 59:23 entire 7:11 efficiencies 10:9 efficiency 7:13 eight 44:12 effect 25:25 either 25:25 ei	_			
17:8				explanation
educates 66:11 Edwards 57:18 64:14 71:11 effect 30:10 effective 11:17 73:12 effectively 10:9 entire 7:11 efficiencies 10:9 entirety 70:2 eight 44:12 46:25 either 25:25 26:18 28:1 39:5 46:18 49:4 50:25 73:11 elaborate 60:21 elaborate 60:21 equip 39:1 elaborate 60:21 equip 39:1 elaborate 60:21 equip 39:1 elaborate 60:21 entire 7:12 entire 7:13 entire 7:14 entire 7:15 entire 7:15 entire 7:16 examine 33:15 exceed 20:25 extreme 55:25 extreme 60:15 exceed 20:25 extreme 60:16 exceeding 16:5 excited 60:16 exciting 44:3 express 38:10 extreme exteric 60:11 examine 33:15 exceed 20:25 extreme for 29:12 for 31:14 exact 14:4 exertive exact 14:4 exceeding 16:5 exceeding 16:5 exceeding 16:5 exceeding 16:5 exceeding 16:5 exceeding 16:5 excited 60:16 exciting 44:3 for 31:4 express 38:10 exterity 60:1 examine 33:15 exceeding 16:5 excited 60:16 exciting 44:3 for 31:4 express 38:10 exterity 60:11 exact 14:4 extent exterity 60:12 exceed 20:25 extreme for 29:12 for 31:14 excett 14:4 extent excettive 19:17 26:16 exciting 44:3 for 31:14 exact 14:4 extent excetelent for 19:10 for				
## Company of the com	- '			explore 55:1
64:14 71:11       enlightenment       8:18,20       31:4         effective       40:9,11       31:16 32:25       39:8         11:17 73:12       71:14       41:14,14       express         effectively       entire 7:11       55:1 62:16       axet14:4       extert         efficiencies       69:12       entirely 60:1       examine 33:15       exteric         10:9       entirety 70:2       entirety 70:2       exceed 20:25       extreme         eight 44:12       entirety 70:2       entities 49:22       55:15 68:7       exceeding 16:5       extreme         eight 44:12       53:12 65:13       exceeding 16:5       exceeding 16:5       F84:1         46:25       entity 48:12       entity 48:12       exceeding 16:5       F84:1         39:5 46:18       68:17 69:14       excited 60:16       exciting 44:3       66:13         49:4 50:25       equip 39:1       excited 60:16       exciting 44:3       66:13         election 10:11       10:12 16:4       12:23 13:12       57:17 64:12       77:1         16:25 41:7       equip 39:1       excutive 2:12       55:23         emergencies       79:20,21,22       exempt 59:9       68:2 75:1,8       77:1         30:23,25				exposure 25:5
### ### ### ### ### ### ### ### ### ##		_		
## ## ## ## ## ## ## ## ## ## ## ## ##		_	· •	
11:17 73:12 effectively 59:23 efficiencies 10:9 efficiency 7:13 eight 44:12 46:25 either 25:25 26:18 28:1 39:5 46:18 49:4 50:25 73:11 elaborate 60:21 election 10:11 10:12 16:4 10:12 16:4 110:12 16:4	10	•		express 38:2
enter 59:17 59:23 entire 7:11 69:12 48:6 entirely 60:1 60:1 entirety 70:2 entity 48:12 46:25 entity 48:12 26:18 28:1 39:5 46:18 49:4 50:25 environment 80:10 equal 45:15,19 elaborate 60:21 equip 39:1 elaction 10:11 10:12 16:4 10:12 16:4 16:25 41:7 emergencies 38:10 excect 14:4 48:6 examine 33:15 exceed 20:25 extreme 65:25 extreme 65:25 extreme 65:25 extreme 65:25 extreme 65:25 extreme 65:25 extreme 66:13 exceeding 16:5 F84:1 facilit fa			•	
## Part			•	-
## ## ## ## ## ## ## ## ## ## ## ## ##				
### Part				
### 60:1 ### 60:1 ### 60:1 ### 60:1 ### 60:1 ### 60:1 ### 60:1 ### 60:1 ### 60:1 ### 60:2 ### 60:2 ### 60:2 ### 60:2 ### 60:3 ### 60:4 ### 60:5 ### 60:4 ### 60:5 ### 60:4 ### 60:25 ### 60:4 ### 60:25 ### 60:20 ### 60:21 ### 60:21 ### 60:21 ### 60:21 ### 60:21 ### 60:21 ### 60:21 ### 60:21 ### 60:21 ### 60:21 ### 60:21 ### 60:21 ### 60:21 ### 60:21 ### 60:23 ### 60:23 ### 60:23 ### 60:23 ### 60:20 ### 60	_			
7:13         entirety 70:2         29:12 58:7         55:25           eight 44:12         entities 49:22         58:17 61:20         55:25           46:25         entity 48:12         65:8         exceeding 16:5         F84:1           26:18 28:1         65:15 68:14         excellent         47:11           39:5 46:18         68:17 69:14         19:17 26:16         47:11           49:4 50:25         environment         excited 60:16         66:21           equal 45:15,19         equip 39:1         exclude 39:4         66:13           election 10:11         equip 39:1         excutive 2:12         65:23           10:12 16:4         12:23 13:12         57:17 64:12         77:1           emergencies         77:22 78:5,7         68:2 75:1,8         38:4           30:23,25         79:20,21,22         exibit 45:21         67:13           emergency 17:3         equity 67:10         existence         68:15 73:16           emphasis 53:4         errors 4:20         existing 12:11         Fast 59           emphasizing         especially         43:23 46:4,7         favor 2		_		
eight 44:12 46:25 either 25:25 26:18 28:1 39:5 46:18 49:4 50:25 73:11 elaborate 60:21 election 10:11 10:12 16:4 16:25 41:7 emergencies 30:23,25 20:23,25 20:25 emphasis 53:4 emphasizing entities 49:22 entity 48:12 58:17 61:20 65:8 exceeding 16:5 excellent 19:17 26:16 exciting 44:3 66:13 facilit exciting 44:3 66:20 exclude 39:4 executive 2:12 65:23 77:17 64:12 exempt 59:9 68:2 75:1,8 75:14 fall 33 37:1,2 existence 68:15 73:16 existence far 25: farmlar facilit 65:8 exceeding 16:5 excellent 19:17 26:16 exciting 44:3 66:13 facilit 66:13 facilit 66:13 facilit 67:13 exempt 59:9 68:2 75:1,8 75:14 fall 33 77:1,64:12 existence far 25: farmlar facilit 67:13 exempt 59:9 68:2 75:1,8 75:14 fall 33 77:1,64:12 existence far 25: farmlar facilit 67:13 exectlent 19:17 26:16 exciting 44:3 66:13 facilit 68:13 65:15 68:14 excellent 19:17 26:16 exciting 44:3 66:20 exclude 39:4 executive 2:12 65:23 77:1 existence 68:15 73:16 existence far 25: farmlar facilit 68:13 facilit 68:13 65:13 66:20 exclude 39:4 executive 2:12 65:23 77:1 65:18 exceeding 16:5 excellent 19:17 26:16 exciting 44:3 66:13 facilit 68:13 66:20 exclude 39:4 executive 2:12 65:23 77:1 existence 68:15 73:16 existence far 25:				_
## ## ## ## ## ## ## ## ## ## ## ## ##		_		33:23 60:9
## ## ## ## ## ## ## ## ## ## ## ## ##				F
26:18 28:1 39:5 46:18 49:4 50:25 73:11 80:10 equal 45:15,19 equip 39:1 equip 39:1 equipment 10:12 16:4 16:25 41:7 16:25 41:7 emergencies 30:23,25 emergency 17:3 emergent 43:10 emphasis 53:4 emphasizing excellent 19:17 26:16 exciting 44:3 66:13 facilit exciting 44:3 66:20 exclude 39:4 executive 2:12 65:23 facilit executive 2:12 65:23 77:17 64:12 77:1 exempt 59:9 68:2 75:1,8 75:14 fall 33 37:1,6 existence 68:15 73:16 existence 68:15 73:16 existence far 25: farmlar existing 12:11 existence facilit exciting 44:3 66:13 facilit exciting 44:3 66:13 facilit existing 4:1 65:13 facilit existing 4:1 66:13 facilit existing 4:1 65:23 77:1 fact 32 68:15 77:1 fact 32 68:10 fact 32 69:10 fact 32		_		<u> </u>
39:5 46:18 49:4 50:25 73:11 80:10 equal 45:15,19 equip 39:1 election 10:11 10:12 16:4 16:25 41:7 30:23,25 30:23,25 20emergencies 39:5 46:18 68:17 69:14 environment 80:10 equal 45:15,19 equip 39:1 equip 39:1 equip 39:1 12:23 13:12 14:2,6 39:2 77:22 78:5,7 79:20,21,22 equity 67:10 emergent 43:10 emergent 43:10 emergent 43:10 emphasis 53:4 emphasizing 68:17 69:14 19:17 26:16 excited 60:16 exciting 44:3 66:13 facilit 68:13 68:17 69:14 excited 60:16 exciting 44:3 66:13 facilit 68:13 68:14 executive 2:12 57:17 64:12 exempt 59:9 68:2 75:1,8 75:14 fall 33 37:1,2 68:15 73:16 existence 68:15 73:16			_	facilitate
49:4 50:25       environment       excited 60:16       facility         elaborate       equal 45:15,19       66:20       facility         equip 39:1       equip 39:1       exclude 39:4       58:12         election 10:11       10:12 16:4       12:23 13:12       57:17 64:12       65:23         16:25 41:7       14:2,6 39:2       exempt 59:9       fact 32         emergencies       77:22 78:5,7       68:2 75:1,8       38:4         30:23,25       79:20,21,22       68:2 75:1,8       38:4         emergency 17:3       equity 67:10       existence       68:15 73:16         emergent 43:10       errors 4:20       existing 12:11       fact 32         emphasis 53:4       errors 4:20       existing 12:11       fact 32         existing 12:11       fact 32       43:23 46:4,7       77:1				
73:11       80:10       exciting 44:3       66:13         elaborate       equip 39:1       exclude 39:4       58:12         election 10:11       equip 39:1       exclude 39:4       65:23         10:12 16:4       12:23 13:12       57:17 64:12       77:1         16:25 41:7       14:2,6 39:2       exempt 59:9       fact 32         2 emergencies       77:22 78:5,7       68:2 75:1,8       38:4         30:23,25       79:20,21,22       75:14       fall 33         emergency 17:3       equity 67:10       existence       far 25:         emergent 43:10       errors 4:20       existing 12:11       fast 59         emphasis 53:4       errors 4:20       existing 12:11       favor 2				facilities
elaborate       equal 45:15,19       66:20       facility         60:21       equip 39:1       exclude 39:4       58:12         election 10:11       equipment       12:23 13:12       57:17 64:12       77:1         16:25 41:7       14:2,6 39:2       exempt 59:9       fact 32         emergencies       77:22 78:5,7       68:2 75:1,8       38:4         30:23,25       79:20,21,22       75:14       fall 33         emergency 17:3       equity 67:10       existence       far 25:         emergent 43:10       errors 4:20       existing 12:11       fast 59         emphasis 53:4       errors 4:20       existing 12:11       fast 59         emphasizing       especially       43:23 46:4,7       favor 2				
equip 39:1 equip 39:1 equipment 10:12 16:4 16:25 41:7 emergencies 30:23,25 20:emergency 17:3 emergent 43:10 emphasis 53:4 emphasizing equip 39:1 equip 39:1 equipment 12:23 13:12 14:2,6 39:2 77:22 78:5,7 79:20,21,22 68:2 75:1,8 75:14 fall 33 77:1,22 exempt 45:21 existence 68:15 73:16 existence 68:23 77:1 fact 32 38:4 fall 33 37:1,2 fact 32 43:23 46:4,7 fact 32 43:23 46:4,7 fact 32 43:23 65:23 77:1 fact 32 43:12 65:23 77:1 fact 32 43:13 65:23 77:1 fact 32 67:10 67:13 fact 32 67:13 67:14 fact 32 67:14 f			_	facility 46:8
election 10:11 10:12 16:4 16:25 41:7 20mergencies 30:23,25 32:5 20mergency 17:3 20mergent 43:10 20mergent 43:1				58:12 59:21
10:12 16:4 16:25 41:7 20mergencies 30:23,25 32:5 20mergency17:3 20mergent 43:10 20mergent 43:1		_		65:23 66:25
16:25 41:7  emergencies 30:23,25 32:5  emergency 17:3 emergent 43:10 emphasis 53:4 emphasizing  14:2,6 39:2 77:22 78:5,7 79:20,21,22 67:13 Exhibit 45:21 existence 68:15 73:16 existence		-		
### ### ### ### ### ### #### #### #### ####	^			<b>fact</b> 32:16
30:23,25 32:5 emergency 17:3 emergent 43:10 emphasis 53:4 emphasizing emphasizing emphasizing  79:20,21,22 75:14 Exhibit 45:21 existence 68:15 73:16 existing 12:11 Fast 59 favor 2	<u>.</u>   + -	•	_	38:4 45:7
32:5 emergency 17:3 emergent 43:10 emphasis 53:4 emphasizing emphasizing equity 67:10 67:13 existence 68:15 73:16 existing 12:11 existing 12:11 farmlar existing 12:11 favor 2		·	· ·	fall 33:17
emergency 17:3 67:13 existence far 25: emergent 43:10 errors 4:20 emphasizing especially existing 12:11 fast 59 favor 2	_ '     ' "			37:1,3 50:2
emergent 43:10 Eric 74:8 68:15 73:16 Farmlar emphasis 53:4 errors 4:20 existing 12:11 Fast 59 favor 2		-		· ·
emphasis 53:4 errors 4:20 existing 12:11 Fast 59 emphasizing especially 43:23 46:4,7 favor 2				Farmland 24:1
emphasizing especially 43:23 46:4,7 favor 2				Fast 59:12
				favor 21:10
		_	49:7 56:1	40:3 63:17
				63:18 83:13

favorable	63:22 65:6	forma 45:22	16:10
71:14	73:25 74:16	46:3	further 40:9
feasible 46:23	82:14	<b>former</b> 24:15	84:10
82:2,4	finest39:5	forming 56:2	<b>future</b> 13:25
<b>feat</b> 39:18	fire 3:6,7,8	formula 66:7	26:5,14 28:1
featured 39:6	8:14,23 9:8	<b>forth</b> 59:25	53:11 81:2
February 7:7	9:10,13,16	84:9	
10:12,13	9:18,24 10:5	forward 11:5	G
<b>feel</b> 26:5,7	10:11,14,19	14:3 18:22	Galveston 18:5
51:3	10:22 11:2,4	26:19 28:2	21:4
feeling 25:24	11:13 13:7	31:23,24	garbage 79:21
<b>fees</b> 33:25	13:16 14:10	32:10 48:25	Garbarini 24:3
34:1	15:14 <b>,</b> 25	50:14,16	24:8
<b>feet</b> 66:16	16:1,3,5,8	51:7 59:13	<b>Garcia</b> 64:19
<b>field</b> 77:12	16:12,15,24	<b>fought</b> 31:10	gather 25:11
<b>final</b> 4:17	17:2,3,9,13	<b>founded</b> 59:7	general 10:12
<b>finally</b> 29:11	17:14,16,24	<b>four</b> 21:21	11:19 36:14
finance1:5	18:3,6,7	38:19 47:6	37:10 43:3
37:12 38:7	20:1,7,23,24	51:9 73:13	43:12 67:18
39:10 49:23	21:2,6,7,12	75:12	generally 76:4
57:20 58:5	21:16,19	<b>Frank</b> 57:17	generate 12:13
81:13 82:3	22:2,5,6,18	58:24 59:3	<b>Gibbons</b> 57:12
financed 25:19	36:10 37:7	<b>frankly</b> 27:12	<b>give</b> 39:20
75:5 76:6	39:4 78:17	38:23	68:24 69:5
81:15,22	79:21	Fred 43:8	given 9:20
finances 61:10	<b>first</b> 5:25	<b>FREE</b> 1:24	11:20 12:6
71:15 74:20	8:13 13:5	frequently	36:25 47:7
financial 36:1	17:22 44:11	55 <b>:</b> 7	glad 54:9
42:25 57:18	<b>fiscal</b> 32:12	front 59:24	go 11:9 12:23
64:15 80:2	<b>five</b> 8:10	60:14	14:2,3 20:18
financially	29:14 30:15	<b>full</b> 7:9,16	29:22 31:8
84:14	30:21 36:7	11:21 33:2	31:11 35:6
financing 9:15	40:3 48:7,23	66:20	49:1 57:13
10:7,9 11:21	56:9 60:3	<b>fully</b> 7:11	64:25 70:14
16:2,7,14,16	<b>floor</b> 20:11	40:6 59:10	76:18 77:11
20:24,25	43:15	<b>fund</b> 27:15	78:2 80:7,25
21:7,18,20	flooring 36:15	45:14 46:22	81:10 82:5
22:2 24:20	<b>folks</b> 57:10	51:19,19,25	goal 49:4
35:4 58:23	64:25 70:20	52:18,19,22	goes 15:20
65:24 66:24	Following	67:4,5	22:16 59:12
71:7,11	54:22	<b>funded</b> 24:17	going 8:5 10:6
76:17,23	foot 9:16	68:6	10:18 11:3,3
80:12 82:1	forecasts 62:9	funding 61:13	11:5 12:4,11
financings	foregoing 84:5	66:7 71:5	18:22 20:17
58:22 77:3	forgo 46:19	76:17	22:15 26:18
findings 7:5	<b>form</b> 70:1	<b>funds</b> 12:18	26:19 28:2
	I	I	I

20.16.00	1 4 4	00 15	
30:16,22	guess 14:4	83:15	hospital 35:6
31:10 32:10	32:4 57:13	hearts 53:25	hotel 33:3
32:10,18,23 33:7,10 34:1	61:5 79:13 82:8	<b>Heather</b> 36:1	hours 17:8
38:18 40:5	Guillermo	held2:1 10:11 16:3 21:8	house 22:20 59:24
41:5 43:25	64:19		
49:18 54:6	<b>guy</b> 42:6	Hello 4:24 help 38:13,18	household 24:19,21
54:10 55:17	guys 8:25 15:4	79:3	29:15,17
60:3,10	35:10	helpful 55:3	30:2
62:11 66:14	33.10	61:4,8 70:24	housing 43:24
66:16,19	Н	71:6 76:19	44:5,7,16
67:4 68:8	half 62:18	hereinbefore	45:8,14
72:4 79:9	<b>HAMILTON</b> 1:23	84:8	46:14 49:23
81:6,15	hand 67:13	<b>HGAC</b> 11:14	52:6,24 53:5
good 9:6 15:12	handed 46:6	high 21:22	53:17 54:7,8
24:2 28:23	<b>handle</b> 25:21	65:11 66:15	55:11,23,24
29:7 35:3,11	26:2,4,8	66:15 72:1	Houston 18:5
35:16 42:18	27:14 61:22	<b>higher</b> 12:23	21:4
42:22 54:2	happen 26:13	14:2	<b>Huddle</b> 58:25
54:14 64:4,8	38:24	highlight	Hudson 3:15
73:2 81:8,16	happened 24:25	48:10 61:2	73:4
81:17 83:8	48:3	<b>HIGHWAY</b> 1:22	hundred 17:18
governor's	happening	<b>Hills</b> 3:5 8:14	<b>Huttle</b> 57:17
53:4,9	10:20 50:10	9:8	57:25 59:5
<b>grade</b> 66:17	happy 18:25	hiring 52:14	61:9 63:24
granted 31:15	60:20	history 25:9	64:5
grants 78:21	hard 34:6	27 <b>:</b> 13	HVAC 60:18
gratitude	39:13,21	hit 31:22 34:6	I
38:10	64:11	62:15	
great 4:14	hardware 36:16 Harms 59:13	holders 67:6	idea 61:5 62:16
8:12 9:3	hate 81:11	holding 33:5	ideal 34:5
15:5 33:16	He'll 20:7		44:6
36:21 41:17 42:7 46:11	heading 38:6	home 12:3 17:17 22:8	Idida 2:7
47:12	hear 8:7 30:21	37:4	38:11 41:21
grocery 44:9	43:7 54:9	homeowner	illustrate
group 20:4	71:6 73:7	51:11	45:23
24:5 40:1	78:16	homeowners	impact22:1
guarantee 6:7	heard 5:25	31:6	24:18,20
7:6,9,16	54:18	hope 47:12	25:25 29:15
58:16,23	hearing 8:7	66:5	29:16 30:17
62:1 73:17	14:18 19:5	hopeful 12:22	30:22 36:25
guaranteed 6:4	23:8 28:5	32:18	37:3 51:1
74:17	34:10 55:14	hopefully	59:2,3
guaranteeing	62:24 64:24	21:14 33:22	impacts 34:7
7:11	72:9 82:13	77:7	importance
	<u> </u>	<u> </u>	

			1
37:23	51:6	involves 15:25	22:25 23:25
important 51:6	incurred 46:4	74:25	42:21,22
53:18,19	individual	issuance 29:12	43:7,11,15
54:8 60:13	40:8	37:13 43:21	43:17 47:14
importantly	indoor77:6	65:8 67:7 <b>,</b> 7	47:20 48:1
43:22	information	70:6 71:23	49:7,10,16
impose 47:4	25:2 54:15	issuances	51:8 52:16
imposed 47:6	54:17	71:12	54:22 57:1
imposing 51:22	infrastruc	issue 6:3	Jim 8:24 9:11
<b>improve</b> 38:14	50:21	11:19 29:23	57:22 64:11
improvement	initial 4:19	36:4,17,19	<b>job</b> 15:5 20:14
3:3,13,14,15	5:12 69:22	36:24 58:7	26:16 41:4,6
6:2 36:18	initiative	68:2 76:10	41:17 42:7
46:22 51:19	53:9	issued36:6	54:2,14
57:4,8 58:6	initiatives	59:9 67:25	<b>Joe</b> 42:24
64:7,10,16	38:13	issues7:14	<b>John</b> 38:1 57:7
65:5 67:25	inside 60:4	17:5 76:4	57:11 <b>,</b> 19
71:8 73:4	installation	80:16 81:1,1	59:6,13 62:3
76:24	60 <b>:</b> 7	issuing 62:1	74:10
improvements	instructional	82:6	join 4:16
36:9,11,12	69:15	item 3:2 7:2	<b>joined</b> 41:16
36:13 37:6,8	intend7:12	55:19 83:9	Josh 64:15
37:9,10	intent 17:9	items 13:17,21	July 44:12
46:19 47:3	intention	14:7 76:25	juncture 49:17
58:12 59:23	53:10,11,14		June 31:19
79:17,18,22	interest 4:15		62:9 67:3
inaudible 50:7	45:11,16	JACQUELYN 2:3	84:24
64:19	61:17 67:1	Jamieson 9:2	K
include 45:21	69:22 73:19	<b>January</b> 21:20 33:17 75:6	K 66:21
59:23	80:23	Jason 29:8	Kathleen 35:25
included 10:15	interested	74:6	Kathy 41:14
51:1	14:10 84:15	Javier 35:25	keep 49:24
includes 60:18	<pre>interplay 68:25</pre>	Jeff 8:25 9:12	53:10,14
52:10 60:6	interview	64:9 69:6	54:10 72:4
income 44:2	48:19	74:9	keeps 31:23
increase 7:13	intimately	<b>Jenn</b> 57:18	Kenworth 21:5
11:7 12:2	58:25	64:14,16	Kezmarsky
17:25 22:4	introduce	68:23 69:4	42:23 48:5
33:7,9 45:24	73:24	71:9	48:13 49:3,9
47:4,5 51:11	introductions	Jersey 1:1,12	50:1,5,9,12
51:12,13,22	40:3	1:23 55:9,25	50:15 53:13
51:24	invisible	66:6 69:9,10	54:21
increasing	54:13	84:5,23	kids 66:17
80:22,24	involved 22:21	<b>Jessup</b> 20:3,5	kind 14:4
incredibly	24:14 58:25	20:6,12,20	24:24 25:5
_			
L			

32:19 39:12	52:24	<b>little</b> 11:9	looks 68:16
55:14 62:15	<b>layer</b> 68:19	12:5,17 18:1	loss 31:22
71:25	<b>lead</b> 12:23	30:12 33:17	<b>lost</b> 48:23
kinds 68:2,10	learnings	51:17 55:14	<b>lot</b> 25:10 30:2
<b>know</b> 8:23	69:17	61:2,7 66:12	30:4 33:18
12:10,14,25	<b>lease</b> 16:1,6	68:21 <b>,</b> 24	39:20 54:4
14:1 20:2	18:4 20:23	69:19 70:9	54:16 78:16
27:14,18	21:6,20	76:16 <b>,</b> 18	<b>loud</b> 78:18
30:15 32:22	49:11,15	78 <b>:</b> 22	low 16:18
33:6,7,13	68:6 69:25	Litzebauer	21:25 32:23
38:5 41:3,18	Leasing 16:18	36:1	44:2 80:23
43:9,9 48:1	16:20,22	<b>LLC</b> 65:14	81:6
48:2,4,5,8	legal 1:20,21	loan 58:10,13	lower 68:12
48:22 53:15	56:2	68:3,5,7	luck 15:12
54:7 55:7,9	<b>let's</b> 4:15	loaned 65:13	24:2 28:24
60:17,24	level 41:11	loans 58:19	35:11 42:18
61:19 66:2	53:4 69:23	<b>lobby</b> 60:1	57:3 64:4
69:13,16	<b>Lex</b> 64:12	local 1:5	73:3 83:8
70:8,9,15,22	<b>library</b> 79:23	37:12 38:7	lump 13:7
73:15 78:2	License 84:4	39:9 45:8	
79:14 80:15	lie 37:20	49:23 53:3	M
knowing 54:5	life 22:22	58:5 82:3,5	Mahwah 3:12
54:17	66:8	located 44:7,8	42:20 43:18
knowledge	Light 2:4 4:12	location 1:10	<b>Mahwah's</b> 53:9
25:12 49:21	4:16,24 5:11	44:6	maintain 70:3
50:1	5:14 6:13,24	logic 14:15	maintenance
known 46:24	6:25 8:8,9	72:5	9:24 45:13
knows 32:25	15:8,9 19:21	long 22:22	46:2 52:13
41:7,9	19:22 23:11	25:12 35:15	major 59:17
Kovalcik 42:24	23:22,23	35:16,25	majority 76:24
kudos 39:21	28:18,19	38:16 41:14	making 21:16
	34:23,24	41:19,21	41:18 44:15
L	42:12,13	42:17 76:3	47:18 49:1
<b>L</b> 2:10	56:23,24	81:16	management
ladder 9:16,21	63:12,13	longer 45:1	48:12,14,17
9:25 16:12	72:11,22,23	66:8	52:14,18
land 65:22	83:2,3	look 18:7	69:8
lapse 47:25	lighting 60:12	33:11 41:18	managing 48:11
lapsed 47:22	79:12	54:10 82:3	65:19
large 9:23	liked 40:15	looked 18:10	manufacturers
25:6 31:3	line 13:16,21	18:15	18:21
65:16 67:10	14:7 68:23	looking 10:6	Manufacturing
69:7 77:1	70:7,20	18:4 31:4	16:11
lastly 79:14	lingering 25:7	54:11 69:20	Mapp 2:5 4:3,4
<b>LAUREN</b> 84:3	Lisa 29:4 74:5	77:4 78:2,4	4:23 5:2,3
law 29:24 45:9	76:20	81:2	6:12,16,17
	, 0.20	O + • C	
		•	•

7:19,23,24	Mauro 57:16	70:12 81:20	moral 46:13
14:24,25	maximum 45:15	message 39:24	53:16
19:12,13	mayor 29:3,20	41:20	morning 9:6
23:10,14,15	35:5,14,18	method 11:17	29:7,10
28:6,10,11	35:24 37:23	18:21	35:16 42:22
34:12,15,16	37:25 38:9	methodology	mortgage 68:8
38:9 40:15	39:12 40:15	69:15	motion 4:20
40:17 41:22	40:24 41:11	mid16:12	5:15 6:10,12
42:2,3 49:20	McCay 64:9	miles 17:15	7:1,15,19
50:4,7,11	McManimon 73:6	million 7:5,10	8:11 14:18
56:11,15,16	73:7,10	7:16,17 36:8	15:10 19:5
63:5,14,16	74:15 76:20	36:10,11,23	19:23 23:9
63:18 72:10	78:11 79:13	37:1 43:21	23:10,24
72:14,15	79:24 80:9	44:18,21	28:5,6,20
82:15,19,20	80:13 83:5	50:20 58:8	34:10,11,25
March 1:13	McNeill 57:23	58:17 61:12	42:14 56:9
84:25	McPherson	61:20 62:17	56:11,25
margin 10:22	57:23	65:9 67:11	62:25 63:19
market 43:23	mean 13:11	67:12 69:24	72:9,10,24
44:20 47:23	50:2 68:12	73:18 75:1	82:13,15
48:24 68:16	means 20:16	75:14 <b>,</b> 22	83:4,10
70:4,14	mechanicals	78:12,22,24	mount 16:12
80:21,22	60:19	79:6,19	move 41:23
market's 70:9	mechanism 71:5	minds 55:17	50:15 51:7
marketability	72:5 74:24	minute 59:6	56:11
50:8	meet 18:6	64:18 65:23	moved 4:22
marketplace	meeting 7:3,7	mirrors 53:3	14:20 19:7
71:20	8:6 37:18	modelings	63:1 83:11
Marlboro 3:8	meetings 55:2	70:11	moving 31:23
20:1,22	meets 77:8	moderate 44:2	31:24 48:25
marquee 60:15	members 2:1	modifications	50:14 57:3
married 35:7	14:16,16	4:19	multi 77:1
<b>marry</b> 35:6	19:4 20:3,21	money 10:16,25	multitude
Masker 8:24	23:8 26:23	25:16 46:16	38:14
9:11	29:8 34:9	46:22 51:14	municipal 7:6
Massachusetts	35:17 38:11	51:21 74:1	7:16 16:18
69:9	40:20 49:19	75:7 <b>,</b> 15 <b>,</b> 19	16:22 36:2,5
Matt 20:5,17	53:25 55:18	76:21 <b>,</b> 23	37:14 51:10
50:12 52:12	58:5 61:8	78:12 <b>,</b> 19	municipali
53:15	62:23 72:7	79 <b>:</b> 15	39:20 73:20
$\mathtt{matter}\ 4:17$	82:11 83:14	Monmouth 42:6	80:15
6:10 43:10	mentioned 9:7	month 7:18	municipality
maturity 24:14	9:9 11:1,23	month's 7:3	7:9 27:10
29:14	12:12 46:1	8:6	<b>mute</b> 5:19
<b>Mauer</b> 74:10	51:20 53:15	months 44:12	15:21
79:16	55:24 65:4	46:25	<b>muted</b> 15:20
	<u> </u>	<u> </u>	<u> </u>

mutilated 24:4	66:19 69:8	37:13 <b>,</b> 15	old7:3 9:22
	networks 71:21	45:12 73:18	9:23 21:13
N	never 12:14	74:18 75:1,9	22:11 23:3,4
<b>N</b> 2:10 3:1	32:22	75:12 76:5,6	older 9:18
N.J.S.A9:14	new1:1,12,23	76:15 80:12	23:6
20:22 43:19	12:23 17:25	80:17 81:21	once 47:21
58:20 65:6,7	21:12 22:1,3	82:1,6	66:18
name 24:4	39:6 55:8,25	notice 40:2	ones 31:3 34:9
71:20	60:1,1,7,15	<b>November</b> 44:19	81:3
<b>names</b> 57:14	66:5,15 68:9	number 4:18	ongoing 82:4
<b>native</b> 41:12	68:14 69:9,9	8:15 9:9	open 19:3 23:7
nature 31:8	69:10,14	15:14 20:2	26:22 34:8
47 <b>:</b> 8	74:1 75:7,14	20:23 24:16	36:20 40:20
<b>near</b> 12:16	75:19 76:17	39:17	49:18 62:22
26:13 53:24	76:23 77:25	numbers 62:1,5	opening 59:14
necessarily	78:9,12,19	70:10	operate 10:2
40:12	79:3,5,15	NW 36:1 80:1	53:12 55:11
necessary	84:5,23	81:9	66:9
39:22 40:5	Newark 69:10	<b>Nyikita</b> 64:15	operates 65:16
52:1 74:7	69:17 71:5		69:3
<b>need</b> 20:8	71:12	0	operating
27:15 39:17	newer 68:17	02:10	32:11 55:10
40:9 43:1	news 35:3	<b>O&amp;M</b> 52:17	operation
54:7,7 64:23	36:21	Oberdorf 8:22	45:13 46:2
70:8 75:24	nicely 53:8	9:10 13:11	47:9 52:23
77:11,14,18	Nick 2:8,12	13:23 14:8	operations
77:23 78:7	54:23 57:15	15:11	27:17
79:11	79:25 80:13	obligation	operators 66:4
needed 6:8	nine 41:7,8	11:20 46:13	opportunity
47 <b>:</b> 3	<b>noble</b> 53:23	obtained 11:15	44:4 46:11
needing 32:19	<b>non</b> 70:25	obviously 30:7	49:13 51:4
needless 21:14	Norfolk 48:15	44:22,25	54:24 55:4
needs 21:14	normal 50:17	76:12	optimistic
41:9	50:22	occupants 49:5	40:14
neglected	normally 33:17	<b>OEM</b> 36:11 37:7	orchestra 60:4
38:17	52:23	<b>office</b> 38:19	<b>order</b> 10:8
negotiations	northeast	officer 42:25	51:19,23
44:13	65:17	officers 39:1	ordinance
neighborhood	nostalgia	offices 36:15	24:13 27:16
31:15 44:8	22:21	<b>okay</b> 4:14 5:14	29:11 43:20
neither 84:10	Notary 84:4,23	8:12 9:3	51:24 77:21
84:13	note 41:22	12:24 13:19	78:9 79:18
<b>net</b> 52:20,21	74:2 75:4	26:12,21	ordinances
74:21	80:21 81:1	28:3 30:13	36:7 37:16
network 65:16	notes 29:13	30:14 48:20	originally
65:19 66:18	36:5,14	50:11 82:12	20:13
	<u>'</u>		

outset 54:5	80:2		78:13
outstanding	parties 44:14	<pre>percent 6:6   16:19,21</pre>	Pierce 16:11
6:4 17:20	50:2 76:1	21:22,22	piggyback 53:6
22:6	80:14 84:12	33:4 45:24	PILOT 47:18
oversubscr	partners 16:20	46:21 47:5	<b>place</b> 64:15
71:13	65:18	51:15 52:3,9	68:16 84:8
overview 68:24	parts 10:2	56:10 62:18	<b>places</b> 38:20
69:5	Passaic 36:18	74:22,22,23	plan 7:8 11:13
owner 44:14	<b>passed</b> 10:22	percentage	11:19 20:12
45:3 46:5,7	23:3	62:14	32:10 48:25
P	Paterson 3:4	perfect 8:21	55:2
	3:11 7:4	9:3 12:15	<b>play</b> 38:20
<b>P</b> 2:10	35:13 <b>,</b> 24	performed	playgrounds
p.m83:15	38:3,21 39:1	59:14	50:24
PAC 58:1,14	40:25 41:13	performing	<b>Plaza</b> 59:12
59:14 61:15	41:17	58:10 <b>,</b> 20	<b>please</b> 5:19,22
63:21	Paterson's	59:7,11,14	64:24
<b>PAC's</b> 61:17	39:10	59:15 63:24	<b>plus</b> 13:16
<b>PAGE</b> 3:2	Patersonian	69:11	61:20
<pre>paid 25:3,13</pre>	38:12 41:12	period16:24	<b>point</b> 12:8
25:15 59:9	<b>path</b> 38:6	27:7 46:21	21:15 22:9
<b>pain</b> 59:10	55:12	47:17 67:2	23:3 26:6
Palisade 78:20	<b>pay</b> 67:1,6,20	69:23	49:12 74:19
79:1	67:24 70:2	permanently	79:25 80:6
<pre>pandemic 31:18</pre>	75:8,10,18	75:6 80:11	81:17
31:21 39:7	paydowns 75:16	81:13,15,20	pointed 75:19
62:11	paying 45:3	81:22 82:1,3	points 60:2
<b>park</b> 36:13	payment 10:19	permits 52:25	police 36:10
Parker 64:9	16:23 17:22	permitted	37:7 39:1
parking 3:4	17:23,25	52:19	77:21 78:6
7:4,12,14	21:17,24	personal 41:11	political 41:3
33:2,21	22:3 30:24	personally	<b>pool</b> 73:14
73:22,23	46:14,22	40:24 54:4	75:21 77:1,2
74:7 75:20	51:14,23	perspective	77:5 82:6
<b>parks</b> 37:9	52:11 55:20	41:4 46:24	pooled 35:4
38:16,17	56:10 68:7	47:2 61:4	76:15
50:24 79:10	payments 58:13	<b>Peter</b> 79:4	<b>popped</b> 35:14
Parsippany	67:21,23	phases 79:1	population
3:5 8:14 9:8	68:3,5,6	phenomenal	17:14 53:21
part 45:1	69:25 70:13	41:4,6	54:2,12,12
75:21 78:8	pays 44:24	phone 63:25	54:13
particular	pending 25:22	pick 32:14	pork 40:15
25:14 65:12	26:17 31:2	48:19	portion 5:17
71:23	33:12	picking 33:24	9:24 75:14
particularly	people 29:1	piece 53:16	77:2,20
9:25 34:6	73:24	66:22 76:21	81:21
	13.44	00.22 10.21	U 1 • 2 1
	1	1	1

		l	
position 61:18	price 11:15,15	47:23 50:14	provides 45:10
61:18	44:17 45:4,5	50:16 51:3	61:16 67:5
positive 7:5	<b>pricing</b> 78:2,3	52:2,8 53:3	providing
58:21 63:22	principal	58:14,23	53:17 67:9
65:5 82:14	45:10 <b>,</b> 15	59:1,2,16,18	public 14:16
possible 39:23	<b>prior</b> 5:23	64:4 65:11	19:4 22:17
possibly 12:17	27:18 31:18	65:22 66:13	23:8 26:23
56:1	56:3	67:9,11,15	34:9 36:12
<pre>potential 25:7</pre>	<pre>priority 38:17</pre>	67:17 70:18	36:20 37:8
<pre>praise 20:15</pre>	private 49:21	76:24 78:22	38:14,15,22
Precisely 72:6	<b>pro</b> 45:22 46:3	projected 11:6	40:20 44:8
premeeting	<pre>probably 25:13</pre>	12:2 17:9	47:1 49:19
48:10 54:25	30:11 41:6	18:16	62:23 66:9
61:3 62:14	55:16 57:16	projections	72:8 82:12
70:23 71:4	68:24 74:9	32:6 61:10	84:4,23
premiere 71:21	77:16 81:7	projects 37:24	<b>pulled</b> 75:4
<b>Prep</b> 64:17	<pre>problem 25:22</pre>	50:18 51:20	<pre>pumper 9:17,22</pre>
65:10,18,24	problematic	51:25 52:6	10:4
66:1,11,19	30:8	68:3 75:2	<b>punish</b> 52:7
66:22 67:18	proceed 5:18	76:17	<pre>purchase 10:21</pre>
67:19 <b>,</b> 20	proceeds 58:9	properties	15:25 16:2,2
68:6,13,22	65:12 66:25	30:6 49:8	16:4,7,10,11
69:1,13 70:1	67:8,13	property 24:15	16:13 18:4
<b>Prep's</b> 70:15	process 48:14	25:19 31:3	20:24 21:6
<pre>prepared 38:25</pre>	processes	41:13 43:22	21:20 44:17
76:12	55:16	44:14,17,19	45:5 50:3
<pre>present 4:2,16</pre>	<pre>procured 21:3</pre>	44:21,24	51:4 60:7
9:7 73:13	21:19	45:3 46:5,7	purchased
74:12	<pre>producing 77:8</pre>	47:8 49:22	18:12
presentation	professionals	54:5,10 68:9	purchases
19:18 37:20	41:15	68:9	50:23
60:23	<pre>profile 70:16</pre>	proposals	purchasing
presenting	<pre>profound 38:10</pre>	16:16	11:17 13:12
5:20 20:13	39:8	propose 47:1	16:8 18:13
presents 44:4	<pre>program 18:5</pre>	proposed 16:10	<b>Pure</b> 71:2
presumably	18:13 50:20	16:13 17:23	purely 68:1
51:25	66:5 73:15	58:6	purpose 27:11
<pre>pretend 35:9</pre>	75:5 76:3	proposing 6:2	55:22 65:15
<b>pretty</b> 32:17	80:3	<pre>protect 39:3</pre>	65:18
60:16 77:18	programs 18:11	proud 38:12	pursuant 9:14
80:5	<pre>project 7:9,12</pre>	39:14,15	20:21 29:13
prevail 25:25	43:24 44:1,1	provide 44:4	36:5,7,20
26:18	44:3,6,11,16	46:11,14,16	37:14 43:18
previously	45:2,6,14,22	49:12	58:20 65:6,7
16:9 47:16	46:8,11 47:9	provided 7:8	purview 56:6
48:21 77:4	47:12,20,23	45:18	pushing 80:11
	l	1	I

. 1 4 0 40 4	11 15	70.04	
<b>put</b> 14:9 49:15	11:15	70:24	render 82:13
77:5 79:9	R	recourse 70:25	renovated
puts 80:3		recuse 8:5	59:22
<b>putting</b> 79:3,5	R2:10 84:1	Redevelopment	renovation
<pre>puzzle 66:23</pre>	radio 77:23	45:8 52:24	59:18,24
Q	radios 78:1	redo 77:23	rental 44:1
qualified 36:4	Raguseo 57:16 raise 51:13	reduce 7:13	45:9,23 49:8
36:5 37:14	raise 31:13	reduction	52:4,9 67:21
37:15 66:9	ranging 21:21	12:18	67:23
quality 68:12	rare 55:25	refer 59:25	rentals 45:19
quality 08.12 question 10:14	rate 17:17,19	referenced	52:12
10:15,24	43:24 47:23	31:2	<b>RENZI</b> 1:20
12:10,25	48:24 73:19	referencing	repair 17:5 50:23
13:5,17,20	rates 21:21	75:21	
22:11 31:1	52:4 71:14	referendum 21:8	repairs 79:11
40:1,23	80:23 81:6	referendums	<b>repaving</b> 79:2
50:16 62:21	81:16	13:14	
71:10 80:9	rating 73:20	refinance	repayment 68:19
80:20 81:8	ratios 70:4	81:21	replace 10:3
questions	reach 34:1	refunding 6:3	replacing 9:18
10:13,21	reading 49:14	6:5 24:13	9:21 10:1
12:8 13:1,3	ready 20:16	29:11,13	14:11 17:2
13:18 14:15	80:7	76:8	21:13
14:17 18:25	reality 44:11	refunds 26:3	report 62:7
19:2,5 23:7	44:16	26:20 27:18	Reporter 84:4
24:22,24	realize 6:5	regard 71:19	Reporting 1:21
26:22,24	really 22:14	regarding 77:3	reports 61:21
28:4 34:8	22:21 38:4	regards 53:20	62:8
35:9 37:21	39:12 40:25	registered	request 37:12
37:22,25	41:1,17	17:13 21:12	requesting
40:19 47:15	46:19 53:3	regular 25:21	74:16
49:19 55:13	54:2 55:3,3	Reinhart 57:19	require 47:3
60:17,20,24	55:19 71:25	62:3,6	73:25
62:13,24	73:25	related 55:22	required 45:9
70:9,18,22	<b>reason</b> 14:5,9	67:7 70:5	46:15 56:9
71:17 72:8	recall 27:8	relative 84:11	68:18 75:9
76:2,11 80:7	receive 16:17	84:13	75:16 <b>,</b> 18
82:12	45:1	relevant 18:24	requires 70:5
<b>quick</b> 62:8	received 7:4	remain 5:19	74:2
69:5	16:16 21:21	remaining	reservations
<b>quite</b> 38:23	62:7 68:3,6	22:11	54:4 <b>,</b> 17
44:7 46:9	71:22 78:20	remind 5:19	reserve 25:16
59:1	recommenda	Remotely 1:15	26:7 45:14
<b>quorum</b> 4:13	4:18 81:9	Renaissance	52:19 <b>,</b> 22
<b>quotes</b> 11:15	record 42:6	66:2,4	61:16 67:5
		<u> </u>	

	l	1	
reserves 61:17	revenues 32:9	75 <b>:</b> 15	22:12
resident17:19	32:13,17,23	rolls 44:23	season 41:7
residential	33:10,23	room 22:20	seating 60:7
31:7 43:24	45:23 61:5	43:4,5 60:1	second 4:23
44:1	reviewed 61:25	Roseland 30:5	6:13 7:20
residents	62 <b>:</b> 5	roughly 11:6	14:21 15:13
36:25 39:4	revoke 7:17	37:5 70:13	19:8 23:11
44:2 46:12	Rich 20:14,15	<b>rules</b> 75:24	28:7 34:12
RESOURCES 1:20	Richard 29:4	<b>run</b> 45:6 52:17	41:24 56:12
respect 70:12	<b>right</b> 11:7	running 46:8	63:2 72:11
respectfully	13:3 14:14		82:16 83:12
37:12	20:18 22:23		secondly 71:3
respectively	38:6 49:8,14	<b>s</b> 2:10,10	Secretary 2:12
20:18	51:16 52:16	<b>safety</b> 38:15	secured 58:13
response 16:17	57:4 70:10	47:1 52:20	58:15
rest27:21	70:19 72:2	52:21	securement
restoration	76:23 77:13	<b>sale</b> 44:15	16:6
59:18	<b>road</b> 50:20	49:8 60:2	security 62:3
restore 49:24	77:7 79:2,8	satisfying	67:6 68:7,18
restored 60:5	<b>roadway</b> 79:18	46:12	68:19
restricted	Robert 9:2	sausage 40:13	see 8:21 12:16
47:21	57:25 63:25	40:14	15:19 23:2
result 22:1	Rodriguez 2:7	<b>save</b> 10:8	24:3 26:22
29:14	4:10,11,22	73:18	31:25 33:19
resulted 17:6	5:9,10 6:22	savings 6:7	34:8 35:13
18:14,18	6:23 8:4,5	73:19	35:13,14,14
resulting	15:6,7 19:19	<b>saw</b> 38:9	35:17,18
21:18	19:20 23:20	<b>Sayegh</b> 35:24	40:4 49:18
results 69:14	23:21 28:7	38:1 39:24	52:23 55:7
resurfacing	28:16,17	40:7,12,24	62:22 64:11
77:12,15	34:21,22	41:20 42:15	67:16 71:24
retail 44:9	38:11 40:22	schedule 24:14	seek 58:21
retain 22:18	41:24 42:10	45:10	seeking 24:12
retire 22:15	42:11 54:1	school 59:15	29:10 30:15
retiring 12:11	56:12,21,22	65:9,11 66:2	58:18 65:5
return 17:11	63:10,11	66:4,7,9,10	self 39:22
23:4	72:20,21	66:15,15	self-liqui
reval 30:3,7	82:25 83:1	67:17 <b>,</b> 19	45:7,20 47:9
30:10 31:8	Rogut 24:8,11	69:7,10,18	52:23
31:12	25:1,9 26:11	71:15,21	<b>sell</b> 17:10
revenue 6:4	26:15,25,25	72:1,1,3,3	53:11
23:2 31:22	27:4,8,12,23	schools 65:16	selling 12:12
32:6 33:3,18	28:21	65:17,19	22:12
34:7 52:4,9	rollover 74:2	69:8,11,16 71:8	Semarella 43:8
65:9 70:15	75:18		<b>senior</b> 43:24
77:7	rollovers	scrapping	44:2 53:17
	l		l

53:21 54:12	sewer 36:9	15 <b>:</b> 14	55:8 56:1
seniors 51:5	37:6	Spanarkel	69:12 84:5
54:7	<b>Sharp</b> 43:2,5,9	57:22,22	84:23
sense 12:13	43:11 48:4	Spartan 21:5	<b>states</b> 65:17
72:5	53:1,7 57:2	<b>speak</b> 5:23	69:2
separate 13:17	<b>she'11</b> 33:15	22:19 37:23	statute 17:11
13:21 14:5,7	<b>short</b> 27:25	64:24 66:23	45:8,18
36:7 78:20	<b>shortly</b> 33:23	SPEAKER 9:1	75 <b>:</b> 23
separated 13:3	show 77:14,19	12:15 <b>,</b> 21	statutorily
series 36:6	<b>showed</b> 44:20	special 16:4	52:19 <b>,</b> 24
65:11 <b>,</b> 13	<b>side</b> 50:25	30:25 32:4	statutory 6:6
74:17 81:1	60:11	65 <b>:</b> 15	<b>stayed</b> 74:11
serious 33:11	sidewalk 79:10	<pre>specific 54:3</pre>	stenograph
<b>serve</b> 18:22	siege 41:2	70:8	84:7
29:8 39:3	significant	specifically	<b>steps</b> 72:4
54:6	17:5,6 26:1	60:18 65:21	<b>Steve</b> 24:8
<b>served</b> 22:22	26:6 27:17	66:13	57:14 62:4
54:3 80:1	30:23 60:6	specifics	stopped 31:21
<b>service</b> 11:5,9	74:24 78:3	65 <b>:</b> 25	street1:11
12:1 21:15	<b>Silva</b> 36:1	<b>spend</b> 10:18	79:3,5,5,7
21:24 22:16	41:15	11:3 59:6	79:12
36:23 45:11	similar 59:8	spending 10:16	strong 61:18
45:14 52:3	<b>simply</b> 46:16	10:24 74:25	71:19 80:21
52:10,17,18	74:2 75:24	<b>spends</b> 51:16	80:23
58:14 61:6	Sireci 24:6,7	51:17	structured
61:11,14,23	26:25 27:3	square 1:23	70:2
62:17,19	27:25	17:15 66:16	students 66:12
67:4,24	sirens 78:16	stabilized	72:1,2
69:23 70:3,4	sitting 61:11	74:20	Suarez 2:3 4:1
70:12,17	situation	Stadium 77:14	4:2,14,25
80:19 82:2	31:13 33:12	staff 20:20	5:1,16 6:14
serviced 17:16	small 79:21	standard 68:10	6:15 7:2,21
Services 1:21 session 5:13	software 36:16 solid 32:18	standing 76:3	7:22 8:12,18
33:2	solid 32:18 solidified	standpoint 53:14	12:9,19,24 13:6,19,24
set 45:9,19	56:3	start 33:23	14:14,22,23
52:4 84:8	somebody 35:6	60:24	15:12,19
sets 75:12	somewhat 50:19	started 4:15	19:1,10,11
76:5 81:11	soon 4:16	24:11 57:16	19:25 20:11
setting 59:25	15:20	starting 12:22	22:10,23
settlement	sort 45:3	13:14 30:24	23:5,12,13
24:17	68:11 70:10	32:14 33:1	24:1,23 26:9
seven 16:19,21	sound 60:12	34:2	26:12,21
16:24 41:9	Sourcewell	<b>starts</b> 31:16	28:4,8,9,23
46:25 48:7	18:13	state 1:1,22	30:14 32:2
48:23	South 1:11 3:7	18:8,10 53:5	33:13 34:4
		,	

			1 490 100
34:13,14	64:1	48:9,21 61:3	62 <b>:</b> 1
35:11,17		•	testament
38:3 39:9,11	<b>supposed</b> 39:18 77:16	Tammy 74:8 78:11	39:13
1			
39:25 40:10	<b>sure</b> 5:22	tanker 21:5	testify 5:21
40:18 41:25	22:17,19	tax 17:17,19	9:5 15:23
42:1,18	25:1 27:12	17:25 22:1,7	20:10 24:10
43:15 47:14	33:14 39:15	24:12,14,18	29:6 35:21
47:24 48:8	39:22 49:1	25:6,18,23	43:14 58:3
48:20 49:14	61:9 64:22	26:7,16 27:2	65:2 74:14
49:17 53:6	71:11 79:16	27:14 <b>,</b> 19	testifying
53:22 55:5	surplus 25:17	29:13 <b>,</b> 15	5:24
56:13,14	surrounded	31:3,11,16	testimony 7:8
57:3 60:22	48:16	31:20 33:3,4	8:7 84:6
61:1 62:20	<b>Susan</b> 43:2,3	33:7,9,21	<b>thank</b> 5:14
63:3,4 64:3	43:11	36:25 37:3	12:9 15:11
64:6 70:21	sustaining	44:22 47:4,5	15:16,24
71:3,16,24	39:22	51:10,22,24	19:9,24
72:7,12,13	<b>swim</b> 77:8	59:9 68:2	22:10 23:25
73:2,9 76:13	<b>sworn</b> 5:23	75:1,7,13	28:21 <b>,</b> 22
78:10 80:8	8:20 9:5	taxable 75:4	35:1,10,22
82:7,11,17	15:21,23	75:13 81:5,6	35:22 38:1
82:18 83:8	20:8,10	taxes 22:4	39:11 40:24
subject 70:14	24:10 29:2,6	51:2	41:21 42:15
submitted 9:13	35:19,21	taxpayer 12:2	42:17 43:17
subsequently	43:1,14 58:3	52:8	47:14 54:21
65:10	64:23,25	team 8:19	54:23 57:1,2
substantial	65:2 73:25	39:13,20	57:6 58:4
51:2 80:5	74:11,14	41:16 54:24	59:5 60:22
substantially	<b>system</b> 66:21	64:23	62:21 63:22
59:22	69:18 72:3	teams 1:15	64:1,5 65:3
success 69:17	systems 77:24	77:8	70:21 71:16
successful	Systems //.24	technologi	72:25 73:6
10:21 25:4	T	73 <b>:</b> 11	76:13 78:10
71:13	T2:10 84:1,1	technology	78:11 79:13
Sue 48:2	tailor 53:2	59:19 60:11	79:24 80:8
sufficient	take 20:15	60:13 77:25	81:18 82:7
52:9,17	27:22 33:11	Ted 2:4 4:13	83:5
70:16	44:22 55:1	TEL 1:24	Thanks 69:6
	76:21		
suggestion	taken 1:15	tell 40:13	<b>theater</b> 59:18
81:9	21:14 84:7	tenant 67:19	60:4,8
<b>SUITE</b> 1:22	talk 54:18	68:11	<b>Theatre</b> 59:12
sum 55:14 82:8	61:7 68:21	term 21:23	thing 18:3
summary 80:4		81:16	things 14:2
Summit 79:12	76:14 78:18	terms 25:9,22	26:8 48:9,21
<b>support</b> 38:7,7	talked18:20	26:3 49:11	50:21,24
52:3 53:22	27:7 32:7	50:19 53:2	61:1 76:14
	l		

think 4:17	41:19 43:13	20:1,1,22	11:4,20
12:16,21	45:2 47:17	28:25 29:9	13:16 79:20
19:1 20:12	57:9 58:2,24	42:20,24,25	true 84:6
20:15 22:15	59:1,8,21	43:3,12,18	truly 26:9
23:1 25:13	65:1 74:13	43:25 44:3,5	try 73:13
25:18 27:17	80:4,17	44:18,22,25	78:18
30:13 31:14	81:16 84:8	45:1,6,9	trying 25:11
32:21 33:25	times 12:23	46:10,12,18	tune 67:10
41:5 43:6	39:6 41:1	46:20 47:4	turbulent 41:1
	76:10		turkey 40:14
46:10 53:17		47:10,10	_
53:19,23	timing 46:24	48:11 49:12	turn 5:21 12:7
55:9 57:20	47:7	50:22 51:6	22:9 29:19
61:4 62:10	Tina 33:14	51:10,16	35:7 37:20
62:11 70:13	today 4:17	52:1,21	37:22,24
71:5 74:6,23	5:17 6:1	53:18,19	69:4 71:9
third 40:5	8:13 15:13	73:22 75:5	turned 5:22
<b>Thorn</b> 65:14,20	20:4 28:25	<b>Tracey</b> 8:15,17	54:15
67:21 68:4	35:7,12,23	8:21 9:3,6	Turner 29:4,20
<b>thought</b> 48:13	36:3,21	13:4	29:21 31:5
55:16 56:5	42:19 46:4	traffic 79:4	31:13 32:21
70:23 82:8,9	55:19 56:6	tranches 81:11	33:14 35:1
thousand 66:12	58:19 59:16	transaction	turning 41:17
75 <b>:</b> 4	60:10 64:2	57:9 <b>,</b> 19	turnover 25:10
three 6:6	66:11 73:4	transactions	<b>two</b> 9:16 10:5
11:15 18:6	told 31:10	68:10	10:13 13:3,9
18:21 24:13	<b>TOLL</b> 1:24	transcript	16:17 34:3
24:20 32:7	<b>Tom</b> 15:17	84:6	35:2 40:2,5
65:17 66:3	top 51:15,16	transitional	43:1 46:20
66:12 74:3	69:11	39:17 <b>,</b> 19	71:12 74:1
74:19 75:13	tor 12:7	transporta	76:25 81:10
76:4 78:20	Toscano 29:4	44:9	81:25
78:21,24	29:18 31:7	Trenton1:12	<b>type</b> 23:2
79:2	32:13 74:5	<b>tricky</b> 70:9	typically 13:6
threshold 6:6	76:22	truck 9:17,17	13:8,11
30:18	total 37:3	9:21,22,25	typographical
Tilton 20:6	67:11	10:4 15:25	4:20
22:14	totality 30:20	16:5,9,12	
time 4:15 9:4	tough 35:2,9	17:3,4,6,7,8	U
10:3,8,10	tower 16:12	17:10,11	<b>UBS</b> 33:21
13:10 14:11	town 48:18	18:12 20:25	ultimate 49:4
15:22 20:9	54:6,9,19	21:2,4,5,6	ultimately
21:15 24:9	towns 54:20	21:13,13,17	49:13 81:14
25:12,17	81:10	22:21 23:3,4	uncertainty
27:7,25 29:5	township 3:5,7	79:21	34:3 80:24
35:20 37:11	3:8,10,12	trucks 9:16	Uncommon 65:16
37:21 38:16	8:14 15:14	10:14,19,22	67:9,16
37.21 30.10	0.14 10.14	10.17,19,44	3,.3,10
L	'		1

		1	I
68:13,22,25	<b>usually</b> 30:17	11:2 16:25	we'll 22:17
69:1,7 71:8	utilities	17:13 21:7	25:24 26:4
71:19	55:25	21:12	26:18 31:25
understand	utility 45:7	<b>votes</b> 8:10	33:19 40:14
14:14 24:24	45:20 55:11	16:25 17:1	49:5 64:21
34:5 80:20	55:23 56:3	40:3,5	65:25 68:3
understanding	utility's 56:4	voucher 49:23	69:21
27:24 29:21	utilized12:18	<b>VTC</b> 2:1	we're 9:7
50:10	17:7 58:10	vulnerable	12:22,22
Understood	67 <b>:</b> 1	54:11	22:17 24:20
34:4 40:10	utilizing 9:19		25:11 26:17
undertake	16:9	W	29:10 30:9
47:10 52:8		waiting 43:5	31:9 32:18
65:21,24	V	waived 6:9	32:18,23
undertaking	<b>value</b> 17:17,18	waiver 47:11	33:7,10,25
16:1	22:7 44:20	50:13 55:20	35:23 36:3
underwriter	various 58:11	56:9	38:5 40:13
57:15 64:20	59:23 75:2	Wallington 3:9	53:17 60:10
70:7	76:24 79:17	24:2 25:12	60:16 61:11
Unfortunately	79:18	want 14:12	65:4 67:4
22:25	vehicle 18:9	20:15 35:1	68:8 69:20
Union 73:23	50:23	38:2,21,25	71:14 76:12
74:8,22	vehicles 9:18	39:1,4,8	76:23 77:4
75:11 78:13	10:3 11:12	40:24 41:13	77:12 <b>,</b> 16
79:3 81:24	11:16,18	52:7 54:18	78:4 79:5,7
unique 44:4	38:21 39:2	55:14 60:23	79:9 80:7,10
46:11 66:6	vendors 18:7	62:6 69:5	we've 25:15,16
unit 43:23	<b>verb</b> 63:23	74:18 76:20	25:20 30:4
53:12	vetted 56:3	78:13 79:15	32:7 46:24
units 48:22	<b>vice</b> 20:7	79:25	51:1 55:15
49:1,6,8,11	Videography	wanted 40:4	64:14,18
51:5 82:3,5	1:21	48:10 50:3	67:12 <b>,</b> 13
83:7	vigorously	62:2 70:24	77:3
unjustified	31:10	80:6	Wednesday 1:13
31:14	Village 48:15	<b>wants</b> 33:6	Weehawken 3:10
<b>UNKNOWN</b> 9:1	<b>VIP</b> 60:1	35:7	28:25 29:9
12:15,21	virtue 52:3	wasn't38:23	34:6 73:22
updates 50:21	virtues 66:14	46:23	73:22,23
60:18	<b>vision</b> 38:18	watches 31:17	74:5,25
<b>upgrade</b> 38:21	visited 38:3	waterfront	75:20 76:21
upgrades 50:23	voluntary	30:7	77:14 81:4
<b>Urban</b> 66:5	21:17	Waters 57:23	81:20
use 11:13	<b>vote</b> 10:21	way 30:9 31:24	Weehawken's
40:11 77:1,6	21:10	50:25 66:8	74:21
77:9 81:11	voted 14:12,12	67:18 72:3	week 54:25
useful 18:19	voters 10:18	75:23 80:15	welcome 24:1
	ı	<u> </u>	<u> </u>

28:23 64:3	worst 38:23	48:23 51:9	<b>12</b> 66:21
73:2	worth 31:20	68:15 74:1	<b>12.81</b> 37:7
went 24:15	wrap 67:14	77:17,17	<b>12:30</b> 35:4,8
25:23 34:2	wraps 62:21	81:25	35:10
48:24 71:8	www.RLReso	York 39:6 69:9	<b>12:46</b> 83:15
weren't 37:2	1:25	Young 15:17	<b>126</b> 10:23
whatsoever		22:24	<b>12th</b> 66:17
46:20	X		<b>13.4</b> 44:20
widening 79:6	<b>x</b> 1:3,6 3:1	Z	<b>130</b> 75:1
Wielkotz 57:14	<b>XI</b> 84:4	<b>Zoom</b> 73:11	<b>131</b> 24:18
62:4		<b>Zucca</b> 74:9	<b>14,680</b> 21:11
Wifi 73:12	Y	78:15	<b>14.4</b> 43:21
Wilechansky	<b>yeah</b> 26:11		44:18
57:15 80:1	40:7 79:10	0	<b>140</b> 10:25
81:18 82:10	<pre>year 10:5 11:7</pre>	<b>02211</b> 84:4	<b>15</b> 3:7 67:11
WILLIAM 2:6	16:23,24	<b>043</b> 17:18	77:17
willing 30:21	21:13,25	<b>08625</b> 1:12	<b>15.44</b> 37:6
window 77:13	23:3,4 24:13	<b>08690</b> 1:23	<b>150,000</b> 31:20
Winitsky 64:8	24:18,21		15th 21:8
64:9 65:3	25:14,14	1	<b>16</b> 16:3,16
69:19 71:1,9	27:5,6 29:14	<b>1</b> 3:6,8 8:15	<b>160</b> 29:17
71:18 72:6	30:17,24	9:9 20:2,23	<b>17,100</b> 17:13
72:25 74:9	31:20 32:1,5	<b>1,100,000</b> 16:9	<b>1700</b> 17:13
winter 38:24	32:6,7,12,15	<b>1,266,000</b> 75:3	<b>18</b> 30:3,10
wish 22:18	36:24 38:25	<b>1,950,000</b> 16:5	<b>19</b> 30:10
54:19 77:13	39:18 44:25	<b>1.2</b> 36:11	<b>1926</b> 59:12
77:19	45:16,22	<b>1.29</b> 37:9	<b>194,300</b> 17:17
wishing 9:4	46:20 50:18	<b>1.9</b> 61:12	<b>1976</b> 59:13
15:22 20:9	51:2,14,17	69:24	<b>198</b> 22 <b>:</b> 7
24:9 29:5	51:18,22	<b>10</b> 11:10 12:1	<b>1996</b> 59:22
35:20 43:13	53:9 62:8	21:23 25:4	<b>19th</b> 10:13
58:2 65:1	69:21,24	27:8 68:15	1701110.15
74:13	74:3 75:3,6	74:4 75:14	2
witness 41:5	76:5 81:5,22	77:17 78:12	<b>2</b> 3:7 15:15
word 81:11	81:23 82:6	10,665,000	50:19 75:1
words 39:12	year's 46:16	75:17	<b>2-11(c)</b> 43:19
work 39:7,13	years 9:22,23	<b>100</b> 9:16 46:21	<b>2,000</b> 66:20
39:21 60:15	11:10 12:1	52:3 <b>,</b> 9	<b>2,103,000</b> 75:8
75:24 78:1	16:19,21	<b>100,000</b> 12:16	<b>2,153,000</b> 75:9
working 30:9	21:23 22:23	12:20 17:12	2,324,000
40:8 49:5	24:16,20	<b>101</b> 1:11	11:21
79:7	25:4 27:8,13	101,924.41	<b>2,476,000</b> 75:7
works 36:12	30:16,21	16:23	2,629,000
37:8 38:15	32:9 34:3	<b>10th</b> 66:17	11:23
38:22 67:18	35:2 38:19	<b>11,700</b> 18:14	<b>2.17</b> 74:22
world 12:16	47:6,25 48:7	<b>11:03</b> 1:14	<b>2.28</b> 74:21
			<del>-</del>
	-	-	-

			1490 107
<b>2.33</b> 74:23	<b>28,000</b> 17:15	<b>42</b> 3:12	<b>8.50</b> 37:8
<b>2.385</b> 16:19	<b>29</b> 11:1 21:10	<b>44</b> 24:21	<b>80</b> 47:5 51:15
<b>2.4</b> 77:20	<b>29.6</b> 17:15	<b>45,000</b> 18:18	<b>800</b> 1:24
<b>2.435</b> 21:21	29.017.13	<b>46</b> 10:23	<b>800,000</b> 77:5
<b>2.56</b> 37:9	3	<b>48</b> 7:10,16	77:11,20
<b>2.6</b> 36:23 37:1	<b>3</b> 61:20 75:22	67:12	<b>83</b> 3:16
73:17	79:19	<b>49</b> 67:12	<b>83.55</b> 17:19
<b>2.8</b> 36:10	<b>3,000</b> 33:22	49 07.12	<b>830,000</b> 29:13
<b>2.86</b> 16:21	3,285,000	5	<b>84</b> 31 : 2
<b>2.99</b> 21:22	75:18	<b>50</b> 27 : 4, 6	
20 3:8 23:2	<b>30</b> 30:21 31:19	29:22 30:18	9
200,00021:17	45:22 84:24	<b>50,000</b> 25:14	<b>9</b> 1:13
37:5	<b>300,000</b> 36:14	26:7 27:2,5	<b>9,251,425</b> 36:4
<b>2003</b> 17:3 59:8	<b>305</b> 11:24	27:9 75:9	<b>90</b> 76 <b>:</b> 11
59:14	<b>305,000</b> 10:17	<b>500,000</b> 21:1	<b>950,000</b> 36:13
2004 59:8	11:2 12:6	21:18 30:5	<b>980,000</b> 77:21
<b>2009</b> 73:16	<b>315,000</b> 24:19	<b>5088</b> 21:10	78:4 <b>,</b> 8
<b>2010</b> 25:18	<b>32</b> 7:5,17	<b>52</b> 12 <b>:</b> 3	<b>989-9199</b> 1:24
<b>2012</b> 59:10	<b>33</b> 1:22	<b>536,000</b> 22:8	<b>99</b> 62:17
<b>2017</b> 13:15	<b>34</b> 30:16 73:18	<b>56,038</b> 21:25	<b>99.9</b> 33:4
<b>2019</b> 62:8	<b>35</b> 3:11 29:15	<b>57</b> 3 <b>:</b> 13	
<b>2020</b> 31:18	30:1,16	<b>59</b> 51:15	
62:8	<b>36</b> 21:13 22:23		
<b>2021</b> 16:3 21:9	23:4	6	
44:12,20	<b>368-7652</b> 1:24	<b>6</b> 3:3 58:7,17	
62:9		<b>609</b> 1:24	
<b>2022</b> 1:13	4	<b>64</b> 3:14	
21:20 59:20	<b>4</b> 36:8	<b>668</b> 16:25	
65:11 74:17	4,579,00075:1	<b>6th</b> 79:7	
84:24,25	<b>40</b> 65:8 69:21	7	
<b>2023</b> 17:22	40,280,000		
67 <b>:</b> 3	74:17	73:4	
<b>21</b> 27:4 84:25	40.6837:4	<b>7,380,000</b> 75:19 79:14	
<b>21,000</b> 44:24	<b>40:37-D</b> 74:18		
<b>22</b> 9:22 11:8	40:37A-54(1)	<b>700,000</b> 21:3 <b>72,000</b> 66:16	
11:10 12:5	58:21 65:7	<b>720,000</b> 66:16 <b>720,000</b> 46:15	
22,036,000	400 30:1 33:12	51:23	
75:11	<b>400,000</b> 24:12	<b>73</b> 3:15 51:12	
<b>2277</b> 1:22	51:17,18	51:15,15	
<b>23</b> 29:25	4081051:25	<b>744</b> 16:25	
<b>24</b> 3:9 29:25	<b>40A:5A-6</b> 9:14	<b>75</b> 43:23 51:5	
<b>250,000</b> 17:12	20:22 65:6	<b>76</b> 17:1	
<b>25th</b> 21:20	74:18		
<b>260,000</b> 11:6	<b>40A2-7 (d)</b> 43:19	8	
<b>27</b> 9:21	<b>410</b> 1:22	<b>8</b> 3 <b>:</b> 5	
<b>28</b> 3:10	3101.22	- × • •	
	I		