STATE OF NEW JERSEY 1 2 DEPARTMENT OF COMMUNITY AFFAIRS 3 ----x 4 IN RE: : 5 Local Finance Board : 6 ----x 7 8 9 Location: Department of Community Affairs 10 101 South Broad Street 11 12 Trenton, New Jersey 08625 13 Wednesday, February 12, 2025 Date: 14 Commencing At: 11:33 a.m. 15 16 17 18 19 20 RENZI LEGAL RESOURCES 21 Court Reporting, Videography & Legal Services 22 2277 STATE HIGHWAY #33, SUITE 410 HAMILTON SQUARE, NEW JERSEY 08690 23 24 TEL: (609) 989-9199 TOLL FREE: (800) 368-7652 25 www.RLResources.com No. 440525

HELD BEFORE: (ALL MEMBERS APPEARING VIA VTC) MICHAEL ROGERS, Chairman WILLIAM CLOSE ALAN AVERY ROBERT JACKSON IDIDA RODRIGUEZ DOMINICK DIROCCO ALSO PRESENT: NICK BENNETT, Executive Secretary MATTHEW MARTHALER

		0
1	I N D E X	
2	ITEM	PAGE
3	Ethics	5
4	Little Egg Harbor Township Fire District #3	9
5	Woodbine Borough	15
6	Atlantic City	23
7	Monroe Township Board of Education	35
8	Burlington County Bridge Commission	43
9	Hudson County Improvement Authority	46
10	Cumberland County Improvement Authority	54
11	Newark City	65
12	Millville City	81
13	Adjournment	94
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1	MR. BENNETT: We're in compliance	
2	with the Open Public Meeting Act. Notice was	
3	given to the Secretary of State, The Star Ledger	
4	and the Trenton Times. Mr. Rogers?	
5	MR. ROGERS: Here.	
6	MR. BENNETT: Mr. DiRocco? Mr.	
7	Close?	
8	MR. CLOSE: Here.	
9	MR. BENNETT: Mr. Avery?	
10	MR. AVERY: Here.	
11	MR. BENNETT: Miss Rodriguez?	
12	MS. RODRIGUEZ: Here.	
13	MR. BENNETT: And Mr. Jackson?	
14	MR. JACKSON: Here.	
15	MR. BENNETT: We have five members	
16	present. We have a quorum.	
17	MR. ROGERS: Thank you, Mr. Bennett.	
18	Good morning, everyone. Thank you for	
19	accommodating this delayed time change for the	
20	meeting due to the inclement weather and closure	
21	of the state government for the first couple	
22	hours.	
23	So let's go right into what we're	
24	going to do the meeting a little bit differently.	
25	Typically, we would move into closed session at	

Г

this point, but because of the delay, we're going 1 2 to move right to the business on the agenda. 3 So I think we're going to start off 4 with the minutes from the last meeting. Do we 5 have a motion to approve the minutes of the January 8, 2025 meeting as submitted? 6 7 MR. CLOSE: So moved. MS. RODRIGUEZ: Second. 8 9 MR. BENNETT: I have Mr. Close and 10 Miss Rodriguez. Mr. Rogers? 11 MR. ROGERS: Yes. MR. BENNETT: Mr. Close? 12 13 MR. CLOSE: Yes. 14 MR. BENNETT: Mr. Avery? 15 MR. AVERY: Yes. 16 MR. BENNETT: Miss Rodriguez? 17 MS. RODRIGUEZ: Yes. 18 MR. BENNETT: And Mr. Jackson? 19 MR. JACKSON: Yes. 20 MR. BENNETT: Motion approved. 21 MR. ROGERS: Let's move on to ethics 22 matters. Mr. Marthaler, please take the board 23 through the ethics items to be considered today. 24 MR. MARTHALER: Thank you, Director. 25 So the first matter today is 22-010. Here the

board is being asked to approve a notice of 1 2 determination where the board is dismissing the 3 complaint for having no reasonable factual basis. 4 MR. ROGERS: Do board members have 5 any questions? Public? Hearing none, do we have a motion to approve or dismiss the complaint? 6 7 MR. AVERY: So moved. MR. JACKSON: 8 Second. 9 MR. BENNETT: I believe that was Mr. 10 Jackson with the second. Mr. Avery and Mr. 11 Jackson. Mr. Rogers? 12 MR. ROGERS: Yes. 13 MR. BENNETT: Mr. Close? 14 MR. CLOSE: Yes. 15 MR. BENNETT: Mr. Avery? 16 MR. AVERY: Yes. 17 MR. BENNETT: Miss Rodriguez? 18 MS. RODRIGUEZ: Yes. 19 MR. BENNETT: And Mr. Jackson? 20 MR. JACKSON: Yes. 21 MR. BENNETT: Motion approved. 22 MR. MARTHALER: The next matter is 23 19-036. Here, the board is being asked to 24 approve a notice of dismissal. The board had 25 investigated this matter for potential violations

of Subsection D and found no violation. 1 2 MR. ROGERS: Any comments, questions 3 from the board members? Public? Hearing none, 4 do we have a motion to dismiss? 5 MS. RODRIGUEZ: So moved MR. AVERY: Second. 6 7 MR. BENNETT: Miss Rodriguez and Mr. 8 Avery. Mr. Rogers? 9 MR. ROGERS: Yes. 10 MR. BENNETT: Mr. Close? MR. CLOSE: Yes. 11 12 MR. BENNETT: Mr. Avery? MR. AVERY: Yes. 13 14 MR. BENNETT: Miss Rodriguez? 15 MS. RODRIGUEZ: Yes. 16 MR. BENNETT: And Mr. Jackson? 17 MR. JACKSON: Yes. 18 MR. BENNETT: Motion approved. 19 MR. MARTHALER: The last matter 20 before the board is the final 2024 FDS 21 enforcement. At this time, the board is being 22 asked to waive the fine for failure to file a 23 2024 FDS by 11 LGO's who either had general 24 excuses or (inaudible) and to rescind the 25 violations for five LGO's who were deceased or

who were found in violation due to clerk error. 1 2 The board is also being asked to acknowledge the 3 payment of a fine by 222 LGO's. 4 MR. ROGERS: Any questions from the 5 board? The public? Hearing none, do we have a motion to waive the fine for the LGO's as set 6 forth by Mr. Marthaler? 7 8 MR. CLOSE: So moved. 9 MS. RODRIGUEZ: Second 10 MR. BENNETT: Mr. Avery and Miss 11 Rodriguez. Mr. Rogers? 12 MR. ROGERS: Yes. 13 MR. BENNETT: Mr. Close? 14 MR. CLOSE: Yes. 15 MR. BENNETT: Mr. Avery? 16 MR. AVERY: Yes. 17 MR. BENNETT: Miss Rodriguez? 18 MS. RODRIGUEZ: Yes. 19 MR. BENNETT: And Mr. Jackson? 20 MR. JACKSON: Yes. 21 MR. BENNETT: Motion approved. 22 MR. MARTHALER: Director, that 23 concludes the ethics portion. 24 MR. ROGERS: Great. Thank you, Mr. 25 Marthaler. Appreciate it. I guess we can move

on to the application portion. Just a reminder, 1 2 just please remain muted during the meeting just 3 to eliminate background noise. 4 If you are on audio, please press, 5 star six to mute and unmute your call. And then finally, when your application is before the 6 7 board to be heard and you are testifying, please put on your video. It's a requirement. And I 8 9 think that is it. 10 So we're on to the first 11 application. First application, Mr. Bennett? 12 MR. BENNETT: That would be little 13 Eqq Harbor Township Fire District Number 3. 14 MR. ROGERS: Okay. Great. MR. JESSUP: Good morning, Director. 15 16 Matt Jessup. 17 MR. ROGERS: Mr. Jessup, good 18 morning. 19 MR. JESSUP: How are you. 20 MR. ROGERS: Good to see you. 21 MR. JESSUP: You, too. So we have, 22 on behalf of the fire district, Frank Runza, so I 23 see here is here. We also have Rich Braslow who 24 is fire district general counsel. Mr. Runza, 25 will need to be sworn.

1 MR. BRASLOW: Good morning. 2 (At which time those wishing to 3 testify were sworn in.) 4 MR. ROGERS: The floor is yours, Mr. 5 Jessup. MR. JESSUP: Thank you. So again, 6 7 Matt Jessup, McManimon, Scotland and Baumann, bond counsel to Little Eqg Harbor Fire District 8 9 Number 3. 10 This is an application by the fire district pursuant to N.J.S.A. 40A:5A-6 in 11 12 connection with the issuance of bonds or notes to 13 finance a fire rescue pumper truck in an amount 14 not to exceed 1.2 million dollars. 15 The acquisition of the fire truck 16 and the bond and note financing of the truck was 17 approved by the voters over two elections. The 18 first on February 17th 2024 in an amount not to 19 exceed 1 million dollars with a vote of 79 in favor and 30 against. 20 21 And a second on October 21, 2024 for 22 a supplemental amount of \$200,000 out of capital 23 with a vote of 16 in favor and one against. The 24 second election was the result of a realization 25 that the fire truck was going to cost more than

1 originally anticipated.

2 The fire district is procuring the 3 fire truck through the HGAC Cooperative. The 4 purchase price is \$1,198,556. The fire district 5 has estimated they're saving about --MR. ROGERS: Could everybody mute 6 7 themselves? Thank you. So the fire district is 8 MR. JESSUP: 9 estimating about a 15 thousand dollar savings on 10 the cost of the truck by going through the HGAC, 11 plus the time and cost savings that would incur 12 as a result of a separate procurement. 13 The district is making a 400 14 thousand dollar cash down payment on the fire 15 truck from cash that it has on hand. The new 16 truck is going to replace a 26 year old fire 17 engine that's actually been out of service since 18 2023 and has 36,000 miles on it, nearly 1700 19 service hours. 20 We will sell the outgoing truck via 21 competitive bid. And whatever residual value 22 comes in, obviously, will be used towards debt 23 service. We're not expecting anything material. 24 Net, of the 33 percent down payment that the fire district is voluntarily making on 25

the truck, they'll finance the remaining \$800,000 1 2 through the issuance of bonds and notes over a 10 3 year term, a combined 10 year term. 4 At present, the plan is three years 5 of notes followed by a seven year bond. That will obviously be an interest rate sensitive 6 7 decision, will make principal payments in each 8 year so that the aggregate financing produces level debt service of, approximately, \$97,000 per 9 10 year for the combined 10 year term. 11 The fire district does not need to 12 raise taxes. They can absorb that 97,000 into 13 their budget. The fire district does not have 14 any outstanding debt at this time. 15 And with that, we'll turn it back to 16 you, Director, for any questions you may have. 17 MR. ROGERS: Okay. Great. I just 18 have one question. What was your fund balance? 19 I don't know if the fund balance has been 20 calculated already for 2024. That's really what 21 I'm asking you. After this 400 thousand dollar 22 down payment what your remaining fund balance is 23 for the district. 24 MR. JESSUP: Frank, do you have that 25 number by chance?

The fund balance is over 1 MR. RUNZA: 2 \$400,000 in reserve and we're still going to put 3 135,000 in each year to bring the reserve up. We 4 actually want to pay more for the truck when it 5 gets here. MR. ROGERS: 6 Thank you. 7 MR. JESSUP: I should add, Director, 8 the equipment incident delivered until late '27 9 or early '28. So to Mr. Runza's point, they'll 10 be additional capital built up by the time the 11 truck gets delivered. 12 MR. ROGERS: Right. Great. That's 13 the only question I have. I'll open it up to the 14 board and the public for any questions. 15 MR. CLOSE: Chief Runza, quick 16 question, I know the cost of the equipment and 17 apparatus has gone up dramatically over the last 18 several years. When you first went out, what 19 accounted for the increase? 20 Just normal market conditions, or 21 were there additional features or items that you 22 thought you needed on the apparatus that pushed 23 the cost up over the initial estimate? 24 MR. RUNZA: Our community got 25 together in 2022 to start the process, to start

replacing the truck. By the time we went out to 1 2 bid, we had a million dollars. We couldn't touch 3 nothing for what we needed. It was just a stock. 4 MR. CLOSE: Sure. Okay. I 5 recognize that's gone up dramatically. Just curious if there was anything beyond normal 6 7 market conditions that drove the price up from 8 your initial. 9 MR. RUNZA: Not at all. 10 MR. CLOSE: That was my only 11 question, Director. 12 MR. ROGERS: Thank you, Mr. Close. 13 Anyone else? Hearing none, I guess we have a 14 motion rendering positive findings in connection 15 with this bond and note financing for the 16 acquisition of the fire rescue pumper truck, not 17 to exceed 1.2 million dollars. 18 I'll move that. MR. AVERY: 19 MR. CLOSE: I'll second. 20 MR. BENNETT: Mr. Avery and Mr. 21 Close. I want to note for the record, that Mr. 22 DiRocco arrived prior to this application. Mr. 23 Rogers? 24 MR. DIROCCO: I'm here. Thank you. 25 MR. ROGERS: Yes.

MR. BENNETT: Mr. DiRocco? 1 2 MR. DIROCCO: Yes. 3 MR. BENNETT: Mr. Close? 4 MR. CLOSE: Yes. 5 MR. BENNETT: Mr. Avery? 6 MR. AVERY: Yes. 7 MR. BENNETT: Miss Rodriguez? 8 MS. RODRIGUEZ: Yes. 9 MR. BENNETT: And Mr. Jackson? 10 MR. JACKSON: Yes. 11 MR. BENNETT: Motion approved. 12 MR. BRASLOW: Thank you very much. 13 MR. JESSUP: Thank you all very 14 much. We appreciate it. 15 MR. ROGERS: Have a good day. Thank 16 you. Move on to our second application, Borough of Woodbine. 17 18 MR. FLEISHMAN: Yes, good morning, 19 Director. 20 MR. AVERY: Mr. Chairman, before we 21 begin this, I'm a member of the Pinelands 22 Commission. This matter will have to come before 23 the Commission for consideration, so I'm going to 24 recuse myself out of an avoidance of any 25 conflict.

1 MR. ROGERS: Okay. Thank you, Mr. 2 Avery. 3 MR. AVERY: Nick, you'll text me 4 when I can come back in? 5 MR. BENNETT: Certainly. Thank you, Director. 6 MR. FLEISHMAN: 7 Good morning, Director, secretary Bennett, members of the board. My name is Joel Fleishman, 8 9 bond counsel for the Borough of Woodbine. Glad 10 to be here this morning to request approval for 11 the Borough of a non-conforming debt service for 12 a USDA loan on a project consistent with N.J.S.A. 13 40A: 2-26(e). 14 I have several members here that I'd 15 like to introduce to the board and I guess to be 16 sworn, Director. Mayor Pikolycky is on with us 17 this morning. Bruce Graham, who is our borough 18 engineer; Jim Verna who is our project engineer 19 and Carolyn Zumpino who is our financing 20 consultant; Nancy Sbrolla, who is the borough 21 auditor. 22 I don't believe our CFO is on, but 23 I'm not sure, but we do have that cast here to 24 answer questions and whatnot. 25 MR. ROGERS: Okay. Great. We'll

have Lauren swear them in. 1 2 (At which time those wishing to 3 testify were sworn in.) 4 Thank you, Director. MR. FLEISHMAN: 5 Just way by of brief background on the project, Director, the borough has been working on this 6 7 new sewer line since 2018 when we originally -this is a borough that really doesn't have any 8 sewer. It's mainly septic. 9 10 So since about 2018, we had a 11 commitment from United States Department of 12 Agriculture from USDA to fund up a new sewer line 13 extension that's going to run through the 14 downtown area of the county, Route 550 corridor 15 to the airport. 16 Basically, we've been working on 17 phase 1. All that is, phase 1 of this project, 18 that phase has a project budget of 5 million 223. 19 Phase 2 of this project, should we get to it, 20 would be the tie in with the Cape May County MUA 21 for their wastewater treatment plant. 22 So the sources of funding for this 5 23 million 223, I think, are interesting and we have 24 the mayor's been very successful with the Triad 25 Associates for getting grant funding for 2.5

million; USDA loan, 1 million 539. 1 The 2 Department of Human Services has contributed 3 400,000. 4 Of course, I just want to note, the 5 Woodbine Developmental Center is on this corridor and will be a substantial beneficiary of this 6 7 sewer line because they use septic now. And the borough is committed to funding 700,000. 8 9 So in order for us to proceed with 10 the USDA loan, we, obviously, need approval of a 11 non-conforming debt service schedule. I know 12 that staff raised two questions, and I have 13 Carolyn Zumpino who can address them. 14 One of the questions is in light of 15 the recent freeze which has been unfrozen, I 16 think, at the federal government, what would 17 happen to the project if, for some reason, USDA 18 funding was dried up. 19 And the other question is, I just 20 want to note that our original five year period 21 under the USDA loan commitment was set to expire 22 in 2023. We had gotten an extension until 2024, 23 June of 2024. 24 The borough has requested, just 25 recently back in December, that the USDA extend

that loan commitment, as well as, the grant 1 2 funding commitment until the end of December of 3 this year. That request is being reviewed. 4 We have not gotten a definitive 5 answer yet, but I believe, based upon the conversations with the USDA representative 6 7 debtor, that we expect to have that funding 8 remain in place. 9 So I'd like to ask Carolyn if she 10 could just address the board on those two 11 questions. What happens if we lose the USDA 12 funding. And what's the status, Carolyn, if you 13 know anything further, of our extension request. 14 MS. ZUMPINO: Sure. Thank you, 15 Joel. Good afternoon. Director, thank you for 16 having us. As Joel mentioned, we had several meetings with USDA and we've been in the process 17 18 of submitting our request, which included the 19 submission of additional information as it 20 relates to the project and the schedule. 21 All else being equal, we anticipate 22 that we should get the official approval from 23 USDA very shortly. The funds have already been 24 obligated for this prosect, so barring any 25 incredibly unusual circumstances or changes, I

don't anticipate that there will be any 1 2 reclamation of those funds. 3 In the event that we need additional 4 funds, and for some reason we're not able to 5 pursue that through USDA, we've already starting engaging in discussions with some state programs, 6 7 such as the IBank, to offset some of the funds 8 that may be necessary. 9 MR. FLEISHMAN: Thank you, Carolyn. 10 Director, other than just summation would be 11 that, obviously, we're looking for approval this 12 morning for the use of a non-conforming debt 13 service schedule on the USDA loan portion of this 14 project. Thank you. 15 MR. ROGERS: Thank you, Mr. 16 Appreciate it. Okay. I believe Miss Fleishman. 17 Zumpino had answered my questions. That was 18 really just around what's your plan B if, for any 19 reason, you don't get the extension that was 20 requested. So I will open it up to the board and 21 public for any questions. 22 MR. CLOSE: Wanted to just make 23 With respect to the sewer rate study, I sure. 24 anticipate once you have confirmation of funding, 25 you're going to then undertake the process of

securing a firm to do an analysis for the 1 2 evaluation of your sewer rate and potential 3 increase of those rates to offset your debt 4 service and operating expenses? 5 MR. FLEISHMAN: Yes, absolutely. At this point it's premature. We can't even 6 7 determine a rate schedule because we don't know how many users, but you're absolutely right. 8 9 We would have to commission that 10 study and then determine what the rates are going 11 to be. We anticipate that it will be -- we 12 anticipate that USDA, number 1, is going to 13 require the sewer to be a separate utility and 14 that it will be self-liquidating. 15 Okay. Just wanted it on MR. CLOSE: 16 the record that once you have confirmation of 17 that process, that will be part of the process 18 that you'll be undertaking? 19 MR. FLEISHMAN: Yes, sir. 20 MR. CLOSE: That answers my 21 question. Thank you. 22 MR. ROGERS: Thank you, Mr. Close. 23 Anyone else? Hearing none, do we have a motion 24 to approve the Non-Conforming Maturity Schedule 25 for the USDA loan?

MR. CLOSE: So moved 1 2 MS. RODRIGUEZ: Second. 3 MR. BENNETT: Mr. Close and Miss 4 Rodriguez. Mr. Rogers? 5 MR. ROGERS: Yes. 6 MR. BENNETT: Mr. DiRocco? 7 MR. DIROCCO: Yes. MR. BENNETT: Mr. Close? 8 9 MR. CLOSE: Yes. 10 MR. BENNETT: Mr. Avery has recused 11 himself. Miss Rodriguez? 12 MS. RODRIGUEZ: Yes. MR. BENNETT: And Mr. Jackson? 13 14 MR. JACKSON: Yes. MR. BENNETT: Motion approved. 15 16 MR. FLEISHMAN: Thank you, Director, and members of the board. Appreciate your time 17 18 this morning. Thank you all. 19 MR. PIKOLYCKY: Thank you, Mr. 20 Director. On behalf of the Borough of Woodbine, 21 thank you. 22 MR. ROGERS: Thank you. 23 MR. FLEISHMAN: Have a good day, 24 all. 25 MR. ROGERS: So the next application

involving Atlantic City, I will have to recuse 1 2 myself due to my oversight and responsibilities 3 for the city's finances, so I think we're going 4 to hand it over to Miss Rodriguez to chair. 5 MS. RODRIGUEZ: Thank you, Director. If I may, Miss 6 MR. BENNETT: 7 Rodriguez, I reached out to Mr. Avery, but I wanted to make sure he is able to re enter the 8 9 meeting. I apologize for interrupting. 10 MS. RODRIGUEZ: Not a problem. Will 11 you let me know when he's on? 12 MR. BENNETT: Certainly. Yes. Mr. 13 Avery, I have you back in the meeting? 14 MR. AVERY: Yeah. 15 MR. BENNETT: Thank you for Great. 16 your patience. 17 MS. RODRIGUEZ: So we're going to 18 listen to the application from Atlantic City. 19 The first portion is a motion to approve the 20 proposed adoption of an ordinance pursuant to the 21 Municipal Qualified Bond Act. And then the 22 second is the motion to approve the proposed 23 extension of the credit. 24 Thank you. MR. PEARLMAN: Thank 25 you, Miss Rodriguez. Appreciate it. Steve

Pearlman, Pearlman and Miranda. We're bond 1 2 counsel for the city. We have some people that 3 need to be sworn in. I believe Anthony Swan is 4 on, the business administrator; Toro Aboderin, 5 the CFO is also on and I think Jim Rutala, planning engineering is also on, along with Jenn 6 7 Edwards, the financial advisor from Acacia Financial. 8 9 (At which time those wishing to 10 testify were sworn in.) 11 This is a bond MR. PEARLMAN: 12 ordinance. We're seeking qualified bond status. 13 And this financing will be done through the 14 state's IBank program with 100 percent principal 15 forgiveness. That's why we're before you today. 16 Since the city has been in its 17 financial situation now for several years, it has 18 stayed away from bonding, even for mandatory 19 capital and since we're paying for capital out of 20 its budget. 21 But when you have the opportunity to 22 have 100 percent principal forgiveness, through 23 the IBank program, as we do here, there's no net 24 effect on the city's bottom line, so we're before 25 you today.

We need qualified bond status 1 2 because the IBank requires the participants to 3 have a investment grade rating. While we're 4 getting very close, and the borough is very proud 5 of that fact, we're not quite there. I think we're one click below 6 7 investment grade, which for those of you that 8 have been with us for all these many years, 9 that's quite an accomplishment for the city to be this close. 10 11 We spoke to Mr. Bennett before the 12 meeting because we do not yet -- we have not yet 13 worked our way through the IBank program, so we 14 do not have the debt service schedule. So I 15 think where we landed on this was allow us to go 16 ahead, assuming a positive vote today, with final 17 adoption of the bond ordinance, that we will hold 18 of on qualified bond approval of the actual 19 issuance of the bonds which the city is fine with 20 and accepts. 21 We are asking for a net debt CAP 22 waiver. In addition, I will also throw out, and 23 Jenn Edwards supported this with some back and 24 forth from staff, that while we're down from 25 where we were considerably, and we still have a

little ways to go, when you add in the PILOT 1 2 revenue that's due from the largest taxpayers in 3 the city, chiefly the casinos, we're actually 4 within the three and-a-half percent net debt CAP. 5 Technically, that's not allowed under the calculation, therefore we are before 6 7 you today for those two approvals. Qualified 8 bond, final adoption of the ordinance and the net 9 debt capital. And I'm happy to take any 10 questions and we'll go from there. 11 MS. RODRIGUEZ: Do any of the 12 members have any questions? 13 MR. JACKSON: I have more of a 14 comment than a question, Chair. I'm going to be 15 voting no on both of these. And I'm going to 16 just read -- when Atlantic City came back to us 17 in July, I expressed concerns about the amount of 18 the tax cut, the tax rate cut, as well as, the 19 tax levy cut, a tax rate cut and a levy cut 20 somewhere between six and seven percent, which, 21 in my experience, is extraordinary in New Jersey 22 and I'm just going to read what I wrote to staff. 23 A tax cut is ill-advised for a 24 challenged community particularly in this 25 inflationary environment. I am confident that

the city will come looking for this money in the 1 2 next year of two. There's some other stuff, but 3 I won't bore everybody with that. 4 And I said, I recommend keeping the 5 2023 tax rate, 2024. Again, the cut to 145 in 2024 as proposed is not helpful in my opinion, 6 7 maintaining the 2023 rate will generate 2.9 8 million dollars more than this contemplated and 9 the budget and apparently not needed for 10 operating purposes. 11 However, it could be used for STAL 12 capital expenditures and for STAL debt to allow 13 the capital expenditures, since it's apparently 14 not meeting for operating expenses. Μy 15 compromised position is to maintain the 2023 levy 16 of 37.2 million dollars which would generate 2.3 17 million dollars that could be used for capital, 18 and again, for starting debt. 19 And actually two, even if you 20 maintain the levy, that would result in a tax 21 rate cut from 155 to 153. So in my opinion, here 22 we are and I think that this is sort of a 23 somewhat, I just -- I said this back in July. 24 I'm surprised that here we are only seven months later, and here we are looking to 25

expand the debt ratio. And this could have been 1 2 easily tackled by just not having such an 3 aggressive tax cut, which again, I argued about 4 in July, and here we are again. 5 And I just think constantly increasing debt is not a good idea and it's 6 7 particularly in the context of when you just had 8 a budget, when you cut taxes, cut a tax rate and 9 the tax levies by almost 11 percent, which I 10 don't know of anybody else in New Jersey who is 11 doing that. So I'll be voting no on both. 12 MR. PEARLMAN: I'd like to make one 13 comment on the record, if I may. Voluntarily, 14 last year, Jenn Edwards can tell me the exact 15 I believe it was in December, the city date. 16 voluntarily, and ahead of schedule, because of 17 available revenues, paid down called tender an 18 additional 6 million dollars of bonds. 19 It was not required to, it was not 20 scheduled, but it had revenues, so it did pay 21 down 6 million in bonds and it is on schedule to 22 do something similar this year. 23 So net, even with this 2.1 million, 24 of which, 100 percent of it is due back from the 25 state, we're actually ahead of the game from a

debt increasing standpoint. I just want to put 1 2 that on the record. 3 MS. RODRIGUEZ: Thank you. I have a 4 few questions because I'm trying to wrap my head 5 around this myself. So financing is described as a principal forgiveness loan, correct? 6 7 MR. PEARLMAN: Correct, which means 8 you have to take out the loan --9 MS. RODRIGUEZ: Yes, I was going to 10 ask you, can you describe that process? 11 MR. PEARLMAN: Right. We still have 12 to go through the IBank for additional process. 13 It would be nice if it was treated as a grant and 14 we could deal with it in that fashion, but 15 unfortunately, that's not the case. 16 We're in the process of going 17 through that application with the IBank, so we do 18 not have the actual schedule as to when we'll 19 have to -- how long the term will be and when we 20 will receive the money from the state to forgive 21 the debt. 22 The fact that you're withholding 23 approval of the bonds is in part because we don't 24 have those items and that information. When we 25 have it, we'll be back in front of you for that

and we'll be able to supply that detail. 1 2 I think it's pretty clear, the city 3 is not intending to go forward with this unless 4 it has that 100 percent principal forgiveness 5 locked down with the state. MS. RODRIGUEZ: So if the principal 6 7 forgiveness does not materialize, you're saying 8 your plan is not to go forward with this, 9 correct? 10 MR. PEARLMAN: That's the only 11 reason we're here today is because the principal 12 forgiveness. As I said earlier in my testimony, 13 the capital has been paid out of pocket ever 14 since several years ago when there was a series 15 of financings done to help the city through its financial situation. 16 17 So yes, Toro or Anthony, if you want 18 to confirm that, but, yes, it's my understanding, 19 we would not be here today if is were not for the 20 principal forgiveness with respect to this bond 21 ordinance. 22 MS. ABODERIN: You're absolutely 23 correct, Steve. We would not be here if this was 24 not going to be a principal forgiveness. Over 25 the past few years, we have paid capital out of

1 the budget.

2 We have budgetary -- last year we 3 budgeted about 14.6 million that we used for 4 various capitals from road repairs to paving to 5 improvements to our building. We've paid that out of pocket. We have a pay as you go plan, and 6 that's what we've been using. 7 8 The IBank actually came to us with 9 this program as well. This is principal 10 We're not looking to go into forgiveness. 11 further debt if this does not materialize. 12 MS. EDWARDS: And the only reason 13 for seeking the Qualified Bond Act for this is 14 because the IBank wants you to have an investment 15 grade credit rating. So in order to do that, we 16 have to have it qualified in order to seek the 17 program. 18 MS. RODRIGUEZ: Okay. My final 19 question is when does the city anticipate getting 20 back under the statutory debt limit of 3.5 21 I heard a mention about it, but I percent? 22 wanted to come back to that question. 23 MS. EDWARDS: So right now, with the 24 casinos being excluded from the tax base, it 25 looks like it would be about 2031 with the

natural attrition of principal being reduced each 1 2 year. 3 If we have these additional pay off 4 of bonds this year, and possibly the following 5 year, that could accelerate up an additional year, 2030. 6 7 As Steve mentioned, based on the 8 casino PILOT revenue, if they were included in 9 the tax base, we would already be below that 10 three and-a-half percent currently, if the 11 casinos were included. But right now, without 12 that, it's 2031, based on the calculation. 13 MS. RODRIGUEZ: Got it. Thank you. 14 Thank you. Any other questions from the members 15 or anyone in the public? 16 MR. AVERY: I have a question. On 17 the forgiveness rate, is it normal for the IBank 18 to forgive 100 percent of the principal payments? 19 MR. PEARLMAN: They have different 20 programs. Some yes, some no. But this 21 particular program, yes. 22 MR. AVERY: Okay. So this gualifies 23 as one of their priority programs? 24 Yes. Again, we would MR. PEARLMAN: 25 not be here if it didn't.

Mr. Avery just asked my 1 MR. CLOSE: 2 question, so thank you, Mr. Pearlman, for 3 answering that. With respect to, previously you 4 had mentioned, Miss Edwards, that there was a 6 5 million dollar pay down last year? MS. EDWARDS: Yes, in December. 6 7 MR. CLOSE: And you're anticipating 8 another one this year of an equal or greater 9 amount? 10 Correct. Very similar MS. EDWARDS: 11 It might actually be a little bit amount. 12 larger. 13 MR. CLOSE: Okay. Thank you. 14 MS. RODRIGUEZ: So for the first 15 portion of the motion to approve the proposed 16 adoption of an ordinance pursuant to the 17 Municipal Qualified Bond Act, do we have a 18 motion? 19 MR. AVERY: I'll move its approval. 20 MR. DIROCCO: I'll second it. 21 MR. BENNETT: On the qualified bond 22 portion of it, I have Mr. Avery moving, Mr. 23 DiRocco, second and Mr. Rogers has recused. Mr. 24 DiRocco? 25 MR. DIROCCO: Yes.

MR. BENNETT: Mr. Close? 1 2 MR. CLOSE: I know Mr. Jackson's 3 concerns, your pay down, but I certainly endorse 4 that being a preferable way to go. But given 5 it's a 100 percent principal forgiveness, and you're not going to move forward without it, and 6 7 the pay down of the debt is described, I will 8 vote yes. 9 MR. BENNETT: Mr. Avery? 10 MR. AVERY: I'm going to vote yes 11 because I'm essentially viewing it as 12 (inaudible). 13 MR. BENNETT: Mr. Avery, I recorded 14 you as a yes. Miss Rodriguez? 15 MS. RODRIGUEZ: Yes. I'm going to 16 vote yes. I think it needs comments, what have 17 you, into consideration, but I have seen quite an 18 accomplishment from Atlantic City being here from 19 the beginning of, you know, of the relationship 20 between DCA and Atlantic City, so my vote is yes. 21 MR. BENNETT: And Mr. Jackson? 22 MR. JACKSON: No. 23 MR. BENNETT: We will need a 24 separate motion on the extension for credit, 25 proposed extension of credit.

MS. RODRIGUEZ: Can we have a motion 1 2 for approval? 3 MR. AVERY: I'll move it. 4 MR. DIROCCO: I'll second it. 5 MR. BENNETT: Mr. Avery and Mr. 6 DiRocco and Mr. Rogers is recused. Mr. DiRocco? 7 MR. DIROCCO: Yes. MR. BENNETT: Mr. Close? 8 9 MR. CLOSE: Yes. 10 MR. BENNETT: Mr. Avery? 11 MR. AVERY: Yes. 12 MR. BENNETT: Miss Rodriguez? 13 MS. RODRIGUEZ: Yes. MR. BENNETT: And Mr. Jackson? 14 15 MR. JACKSON: No. 16 MR. BENNETT: The motions are 17 approved. 18 MR. PEARLMAN: Thank you for your 19 time and we appreciate the comments. Thank you 20 very much. 21 MR. ROGERS: I'm back. Thank you, 22 Miss Rodriguez. We're on to the next 23 application, Township of Monroe Board of 24 Education. Do we have everybody here? Mr. 25 Inverso?

1 MR. INVERSO: Hi. Good morning. 2 MS. SHANES: Good afternoon, 3 My name is Jackie Shanes from McCarter Director. 4 I'm bond counsel to the Board of and English. 5 Education. And we are here today seeking approval for their Energy Savings Improvement 6 7 Program, as well as, financing through a refunding bond ordinance. 8 9 I have with me today, who will need 10 to be sworn in, Laura Allen, the business 11 administrator; Anthony Inverso and Danielle 12 Marino from Phoenix, the municipal advisor, and I 13 believe Carolyn Jackson from Honeywell is also 14 with us today. 15 MR. ROGERS: Thank you, Counselor. 16 So just a reminder for anybody who is testifying, 17 please put on your video when your application is 18 up. Let's swear everybody in for this 19 application. 20 (At which time those wishing to 21 testify were sworn in.) 22 MS. SHANES: Thank you. As I said, 23 we're here today seeking approval for our Energy 24 Savings Improvement Program, which we're going to 25 do with a refunding bond series in an amount not

to exceed 13,500,000. We expect a 21 year life 1 2 maturity for the bond. 3 And I know Anthony was going to 4 present some further detail on the actual 5 financing, so I will turn that over to him. Thank you, Jackie. 6 MR. INVERSO: So 7 as mentioned, this financing is in an amount not to exceed 13.5 million and it involves the Energy 8 9 Savings Improvement Program. 10 And the energy savings improvements 11 include several conservation measures including 12 LED lighting upgrades, boiler replacements, 13 chiller replacements, building management 14 controls, roof top unit upgrades, building 15 envelope improvements and a combined heat and 16 power system. 17 So with that, we're looking to 18 finance this over a 21 year period through the 19 issuance of refunding bonds. And that 21 year 20 period represents a time period within the useful 21 life of all the improvements. 22 And we're anticipating that the 23 energy savings will be more than sufficient to 24 cover the debt service on the refunding issue. 25 And the choice of utilizing refunding bonds has a

couple advantages for the school districts. 1 2 The school district can take 3 advantage of the favorable market rates that are 4 available, as well as, the full faith and credit 5 backing of the school district making the general obligations of the school district that also 6 7 benefit from the school bond reserve fund. So all that together will lead to 8 9 the lowest possible cost financing for the school 10 district to complete this project. We are 11 selling these bonds through a negotiated sale. 12 We conducted a request for proposals 13 process to choose an underwriter and we expect to 14 sell these bonds in the coming weeks. We've 15 worked with the ESCO on the project sizing, and 16 we're anticipating that the project will be about 17 12.2 million dollars, so well within that not to 18 exceed number that we mentioned before. 19 So of course we're only going to 20 issue as much as we need to complete the 21 financing. The financing will also include 22 capitalized interest for about a year in order to allow for the payment of debt service during the 23 24 installation period as the projects get completed 25 and the savings from the energy starts, it allows

for those bonds to be paid. 1 2 And overall, we're looking for 3 approval of the ordinance so that the energy 4 savings plan can be implemented and we can issue 5 these refunding bonds to finance energy savings improvement on the most favorable terms possible 6 7 for the school district. 8 So open it up to any questions you 9 may have. 10 Thank you, Mr. Inverso. MR. ROGERS: 11 I just have one question. I'm just curious, are 12 there any grants left through the BPU, or 13 anywhere else, to offset costs? 14 MR. INVERSO: We are expecting, but we are anticipating that there will be some grant 15 funds that will offset some of the costs of the 16 17 projects. 18 MR. ROGERS: I'm just curious what's 19 the left that's out there. 20 MS. JACKSON: Would you like me to 21 answer that? 22 MR. INVERSO: Yeah, sure, Carolyn, 23 if you would like to jump in, sure. 24 MS. JACKSON: So yes, we have custom 25 and prescriptive rebates that are in the program

or grant, and they're just under 600,000 or just 1 2 around 600,000 for the project. There are a 3 number of other programs that haven't quite yet 4 kicked off and we will be following those and, 5 you know, applying them as we can, right. There's like a decarbonization 6 7 grant, but the forms aren't out yet from the 8 utilities. So like I said, we have our eye on 9 those, and if we can do more work or give it back 10 to the district, that will be determined, if and 11 when, the grant comes along anything else. 12 MR. ROGERS: Okay. Thank you, Miss 13 That's all I have, questions. Jackson. I'11 14 open it up to the board and the public. 15 MR. CLOSE: Director, just a quick 16 I'm just curious, what is the design question. and engineering cost on the project. It was 127, 17 I think total estimated? 18 19 MR. INVERSO: If I heard the 20 question correctly, the design and engineering 21 cost associated with it? 22 MR. CLOSE: Yeah, of the 127, Mr. 23 Inverso, of the 127 total projected cost of the 24 project, what are the design and engineering 25 costs on it, just curious?

MR. INVERSO: Carolyn, do you have 1 2 that number? 3 MS. JACKSON: I don't have the 4 breakdown at my fingertips, but I would say about 5 20 percent or 15 percent. I don't have the 6 breakdown though in front of me. 7 MR. CLOSE: Okay. 8 Thank you, Mr. Close. MR. ROGERS: 9 Anyone else? Hearing none, we have two motions 10 We have a motion to approve the issuance here. of the school refunding bonds? 11 I'll make a motion to 12 MR. DIROCCO: 13 approve. 14 MR. JACKSON: I'll second it. 15 MR. BENNETT: I believe I heard Mr. 16 Jackson first. Mr. Rogers? 17 MR. ROGERS: Yes. 18 MR. BENNETT: Mr. DiRocco? 19 MR. DIROCCO: Yes. 20 MR. BENNETT: Mr. Close? 21 MR. CLOSE: Yes 22 MR. BENNETT: Mr. Avery? 23 MR. AVERY: Yes. 24 MR. BENNETT: Miss Rodriguez? 25 MS. RODRIGUEZ: Yes.

	12
1	
1	MR. BENNETT: And Mr. Jackson?
2	MR. JACKSON: Yes.
3	MR. BENNETT: The motion to approve
4	the refunding, issuance of refunding bonds is
5	approved.
6	MR. ROGERS: And the second motion
7	to approved a energy savings program. Do we have
8	a motion?
9	MR. DIROCCO: So moved.
10	MR. JACKSON: Second.
11	MR. BENNETT: I think that was Mr.
12	DiRocco and Mr. Jackson?
13	MR. DIROCCO: Yes.
14	MR. BENNETT: Mr. Rogers?
15	MR. ROGERS: Yes.
16	MR. BENNETT: Mr. DiRocco?
17	MR. DIROCCO: Yes.
18	MR. BENNETT: Mr. Close?
19	MR. CLOSE: Yes.
20	MR. BENNETT: Mr. Avery?
21	MR. AVERY: Yes.
22	MR. BENNETT: Miss Rodriguez?
23	MS. RODRIGUEZ: Yes.
24	MR. BENNETT: And Mr. Jackson?
25	MR. JACKSON: Yes.

MR. BENNETT: Both motions are 1 2 approved. 3 MR. ROGERS: Thank you very much for 4 your time. 5 MS. JACKSON: Thank you, everybody. Have a good day. 6 7 MR. ROGERS: Thank you. Moving to 8 the Burlington County Bridge Commission 9 application. 10 MS. EDWARDS: Good morning. 11 MR. ROGERS: Good morning. Actually 12 it's afternoon now. 13 MS. EDWARDS: Yes. I know we have 14 several attendees on the line. So Carolyn 15 Havlick, treasurer and CFO of Burlington County 16 should be on and Jaime Werkowski, deputy CFO. 17 Are you both there? 18 MS. HAVLICK: Yes, we're here. 19 MS. WERKOWSKI: We're here. 20 MS. EDWARDS: Tom Hastie from 21 Malamut and Associates who is bond counsel to the 22 Bridge Commission. And Jeff Winitsky, from 23 Parker McCay who is bond counsel to the county. 24 If I missed anyone else, let me know. So I quess they have to be sworn in first. 25

1 MR. ROGERS: Yes. Let's get 2 everybody sworn in. Please turn on your video if 3 you're testifying. 4 (At which time those wishing to 5 testify were sworn in.) MS. EDWARDS: Good afternoon. 6 7 Pursuant to 40A:5A-6, the Burlington County Bridge Commission is requesting positive findings 8 9 for the issuance of 17 million lease revenue 10 bonds on behalf of the County of Burlington. 11 This is for their 2018 county 12 capital program which they have been ongoing 13 issuing notes and permanently financing as they 14 go with the projects on spend down requirements. 15 The ordinance totaled 76 million, 16 approximately. 29 million of which was funded by 17 DOT state and federal grants. The bonds will be 18 issued early April to retire the existing lease 19 revenue notes that are outstanding in the amount 20 of 17 million. 21 And it is anticipated that we will 22 have a 19 year Maturity Schedule, which is within 23 the useful life of the projects. The tax impact 24 on the average home assessment is roughly \$7 for 25 this debt service payment.

1	But however, when you look at the
2	entire debt portfolio of the county, there
3	actually won't be any increase when this debt
4	comes on-line in 2026 compared to where it is in
5	25.
6	They actually have a little bit of a
7	dip, so there really won't be any increase in the
8	debt service due to this bond issue. I'll leave
9	it at that and see if we have any questions.
10	Just real quick, the projects that
11	are involved in this 17 million, majority of
12	which is bridges and roads. There is some
13	equipment involved as well, but I think majority
14	there is bridges which Carolyn and Jamie can
15	address any questions regarding the question of
16	the projects.
17	MR. ROGERS: You mentioned it, Miss
18	Edwards, is the debt secured through lease
19	agreements through the county; is that correct?
20	MS. EDWARDS: Yes, it's a general
21	obligation lease, so it's not subject to
22	appropriation, general obligation lease. It will
23	be an improvement lease and an equipment lease
24	for the projects.
25	MR. ROGERS: Okay. I don't have any

Г

additional questions. I will open it up to the 1 2 board and the public at this time. 3 Hearing none, I guess do we have a 4 motion to render positive findings on the 5 proposed project financing in an amount not to exceed 17 million dollars? 6 7 MS. RODRIGUEZ: I'll make a motion. 8 MR. DIROCCO: I'll second it. 9 MR. BENNETT: Miss Rodriguez and Mr. 10 DiRocco. Mr. Rogers? 11 MR. ROGERS: Yes. 12 MR. BENNETT: Mr. DiRocco? 13 MR. DIROCCO: Yes. 14 MR. BENNETT: Mr. Close? 15 MR. CLOSE: Yes. 16 MR. BENNETT: Mr. Avery? 17 MR. AVERY: Yes. 18 MR. BENNETT: Miss Rodriguez? 19 MS. RODRIGUEZ: Yes. 20 MR. BENNETT: And Mr. Jackson? 21 MR. JACKSON: Yes. 22 MR. BENNETT: Motion approved. 23 MS. EDWARDS: Thank you. 24 MR. ROGERS: Hudson County 25 Improvement Authority application.

MR. LEE: Good afternoon. 1 This is 2 Bakari Lee. I am with McManimon, Scotland and 3 We are bond counsel to the Hudson Baumann. 4 County Improvement Authority in connection with 5 this proposed note issuance. We are appearing before you relative 6 7 to the proposed 44,589,000 dollar tax exempt county guaranty 2025 A1 notes and pursuant to 8 9 N.J.S.A. 40A:5A-6 and N.J.S.A. 40:37A-80. We do 10 have certain representatives here who would need 11 to be sworn in. 12 I believe we have Risha Prasad and 13 Jim Fagan, financial advisor to the Improvement 14 Authority. Judy Tutela who is the CFO of the Improvement Authority. And then among the 15 16 borrowers, Lisa Toscano, Tammy Zucca and Donna 17 Mauer are all treasurer CFO's of the respective 18 borrowers as well as their respective bond 19 counsels. So the non attorneys would need to be 20 sworn in at this time. 21 (At which time those wishing to 22 testify were sworn in.) 23 The floor is yours, MR. ROGERS: Mr. 24 Lee. Thank you. 25 MR. LEE: Thank you. Good

afternoon, Director, as well to the board 1 2 members. If you don't mind, I think what I will 3 do is just kind of run through the substance of 4 this proposed issuance. 5 And if there are any questions, either myself or the bond counsel or the local 6 7 units, anything relative to them specifically, 8 are here on hand to answer questions. Just by 9 way of background, this program was initiated in 2009. 10 11 To date, it's issued 2.8 billion 12 dollars in notes and saved local units in excess 13 of 37 million dollars. Obviously, it enables 14 local units to access the short term debt market 15 at much lower rates as a result of being able to rely on the county's credit. 16 17 That same factor is not necessary 18 for the long term market as the local units 19 utilized in Municipal Qualified Bond Act for that 20 purpose. 21 I think it's an important point to 22 note that in the event default by a local unit, 23 the county guaranty is not triggered for the 24 entire pool, but only triggered to the extent of 25 that specific borrower, the amount relative to

1 that specific borrower.

2	That having been said, to date,
3	there have been no events of default from any
4	borrower or draws against the county guaranty.
5	Now, what I'll do is I'll pivot to the respective
6	borrowers from the underlying borrowers and we
7	will start with Weehawken.
8	Weehawken will be issuing an
9	8,292,000 dollar Bond Anticipation Note on a tax
10	exempt basis to refund its currently maturing
11	8,770,000 tax exempt BAN, along with the 415,000
12	dollar statutorily required pay down obviously in
13	accordance with the Local Bond Law that is being
14	issued to finance various capital improvements
15	and the purchase of real property.
16	Weehawken also has a 332,000 dollar
17	tax appeal refunding note, tax exempt, to
18	currently refund its maturing 498,000 dollar tax
19	appeal refunding note along with a 166,000 dollar
20	statutorily required pay down and then also a
21	4,476,000 dollar tax exempt BAN on anticipation
22	to currently refund this maturing 4,476,000
23	dollar tax exempt BAN issued outside of the
24	program, this is a new ordinance added to the
25	pool this year.

So as a result, there is no 1 2 statutorily required pay down. The purpose of 3 this issuance was to fund the purchase of real 4 property. 5 And now pivoting over to Union City. 6 They will be issuing a 14,497,000 dollar tax 7 exempt BAN to currently refund a maturing a 8 15,208,000 dollar BAN, also tax exempt, along 9 with a 711,000 dollar statutorily required pay 10 down. 11 This is financing various capital 12 improvements, park improvements, real property, 13 et cetera. Union City is also issuing a 14 1,092,000 dollar special emergency BAN on a tax 15 exempt basis to currently refund its 2,188,000 16 dollar special emergency note with a 1,096,000 17 dollar pay down and that is in connection with 18 the expenditures related to COVID-19. 19 And then our last local unit 20 borrower is the City of Bayonne. They will be 21 issuing a 9,900,000 dollar tax exempt BAN to 22 currently refund their maturing 10 million dollar 23 tax exempt BAN along with a 385,000 dollar pay 24 down. 25 And then lastly, for this borrower

and the pool overall, Bayonne will be issuing a 6 1 2 million dollar new money tax exempt BAN to 3 finance the acquisition of real property and 4 construction of a ferry peer along with various 5 dock improvements. So that is the pool for this tranche 6 7 Again, as I indicated, we have of this year. 8 representatives from each of the local units who 9 are here to speak to any questions specific to 10 them, as well as, ACIA CFO and financial advisor 11 to speak to the program overall. Thank you. 12 MR. ROGERS: Thank you, Mr. Lee. Ι 13 was just curious, with the ferry pier of the City 14 of Bayonne, if they could take me through a 15 little bit more of that project, where it's 16 It's just curiosity, given I'm from located. 17 Hudson County and I know that area fairly well. 18 I was curious where that was being 19 located and just a little bit about the project, 20 if there's anything else that's planned around 21 that ferry, or it's sort of docking area. 22 MS. MAUER: That's the former 23 Military Ocean Terminal. 24 MR. ROGERS: MOTBY? 25 MS. MAUER: Yep. And it's just for

ferry and for dock improvements around the area. 1 2 We're acquiring the property from the Port 3 Authority. 4 MR. ROGERS: It's a project that's 5 been out there for decades. It's interesting. MS. MAUER: Absolutely. 6 7 MR. ROGERS: It's great to see that 8 being developed as it has over the last 9 generation. Okay. Thank you. And just the last 10 question, what's the overall outstanding debt of 11 the ferry as of the end of 2024? 12 MS. MAUER: Of the ferry? 13 MR. ROGERS: The authority debt. 14 MR. LEE: Do you have the 15 outstanding debt? 16 MS. TUTELA: I do not have that with 17 I apologize. Judy. I can definitely get me. 18 you that. 19 MS. PRASAD: I have it. Give me one 20 second. 21 MS. TUTELA: Thank you. I thought 22 you would. 23 I definitely have it. MS. PRASAD: 24 It just takes a second to load. It's a big file. 25 Outstanding debt, as of 12-31-2024 for the

authority, is 872,479,038. And I can send that 1 2 to anyone who needs that number. MR. ROGERS: Thank you. Appreciate 3 4 I don't have anymore questions. I'll open that. 5 it up to the board and the public. I'm not 6 hearing any, so I guess we will move to, do we 7 have a motion to render positive findings on the proposed project financing for the proposed 8 9 county guaranty? 10 MR. JACKSON: So moved. 11 I'll second it. MR. DIROCCO: 12 MR. BENNETT: Mr. Jackson with Mr. 13 DiRocco seconding. Mr. Rogers? 14 MR. ROGERS: Yes. MR. BENNETT: Mr. DiRocco? 15 16 MR. DIROCCO: Yes. 17 MR. BENNETT: Mr. Close? 18 MR. CLOSE: Yes. 19 MR. BENNETT: Mr. Avery? 20 MR. AVERY: Yes. 21 MR. BENNETT: Miss Rodriguez? 22 MS. RODRIGUEZ: Yes. 23 MR. BENNETT: And Mr. Jackson? 24 MR. JACKSON: Yes. 25 MR. BENNETT: Motion approved.

1 MR. LEE: Thank you, Director, and 2 members of the board. 3 MR. ROGERS: Thank you, sir. Have a 4 good day everyone. How are we doing on the 5 schedule here? Are we ahead? MR. BENNETT: Considering, I think 6 7 we're doing okay. MR. ROGERS: I didn't know if we 8 9 were moving ahead with timing. 10 I see Mr. Sena, MR. BENNETT: 11 counsel for the next application, so I believe 12 we're --13 MR. ROGERS: Okay. Great. I quess 14 we'll move on to the Cumberland County 15 Improvement Authority application. 16 MR. SENA: Good afternoon, Director, 17 members of the board, Jason Sena of Archer and 18 Greiner, counsel to the Cumberland County 19 Improvement Authority. 20 With me, I have Jeffrey Winitsky of 21 Parker McCay, who is bond counsel to the 22 authority. And the following representatives who 23 will need to be sworn. 24 We have Jerry Velazquez, who is the 25 president and CEO of the authority. Nicholas

Pacitto, CFO; Tony Rivera is the director of 1 2 landfill operations; financial advisor, Anthony 3 Inverso from Phoenix Advisors and a 4 representative of the proposed vendor, Heartland 5 and Cumberland, LLC, Ricardo Bernal. I would ask that they be sworn at this time. 6 7 (At which time those wishing to testify were sworn in.) 8 9 MR. SENA: The authority seeks Local 10 Finance Board review and positive findings for a 11 proposed contract between the authority and 12 vendor, Heartland Cumberland, LLC for the design, 13 construction, financing, ownership and operation 14 of a direct reversed osmosis leachate processing 15 system which will be on site at the Cumberland 16 County landfill. 17 The proposed term of the contract is 18 an initial term of 20 years with two options for 19 10 year periods. Approval from the Local Finance 20 Board is required pursuant to the Wastewater 21 Treatment Public Private Contracting Act, 22 N.J.S.A. 58:27-19. 23 As set forth in the application, the 24 authority has complied with the extensive public 25 notice and public hearing requirements of the

1	Act. I can certainly answer any questions on
2	that if the board has any.
3	In general, the project has a
4	significant public benefit here. The authority's
5	attempting to treats a process all of the
6	leachate generated from the landfill on site.
7	Currently, they're trucking and treating the
8	leachate off site at a higher cost.
9	As demonstrated in our application
10	and the pro formas prepared by Mr. Inverso's
11	office, this project, if permitted, is projected
12	to save at least \$175,000 a year and perhaps more
13	in leachate processing costs. And the proposed
14	contract is beneficial to the authority and the
15	public.
16	It doesn't obligate the authority to
17	pay Heartland to construct, design and build the
18	system until leachate is actually processed at
19	the landfill. Heartland has proposed to take on
20	that responsibility which is significant, obtain
21	their own private financing, design, transport
22	and prefabricated transport to the facility,
23	install it, construct it at their own costs.
24	This project, if approved would not
25	materially impair the authority's ability to pay

any principal or interest on the existing debt. 1 2 It doesn't require the authority to remit any 3 payment to the vendor until leachate is actually 4 processed on site. 5 As you saw in the application, and 6 Mr. Winitsky can speak further to this if 7 necessary, but bond counsel is providing the 8 opinion that the post contract won't effect the 9 tax exempt status of the interest on any 10 outstanding bonds that exist today. 11 There is no concession fee being 12 proposed to be paid by the CCIA. The resulting 13 savings from this project will directly reduce 14 the authority's budget. The way the authority --15 the landfill operations are funded through 16 tipping fees. 17 This is not a situation where 18 there's individual ratepayers that you would see 19 at a sewer authority who are funding the 20 operations. You're paying rates. Waste haulers 21 come to the landfill. They deliver the waist 22 there and they pay a tipping fee to the 23 authority, so the proposed savings will directly 24 reduce the authority's budget. 25 It's not going to increase the

tipping fees that are charged obviously. 1 The 2 authority isn't taking on any debt under this 3 proposed contract, and tipping fees would not be 4 effected as a result. The risk of financing is 5 being born completely by the contractor here. It's a significant benefit to the 6 7 authority that we want to highlight. The way the 8 contract is structured, Heartland is going to 9 order a prefabricated system at their own costs 10 to be delivered to the authority and installed 11 and become operational within a certain period of 12 time after the contract. 13 The system is going to be maintained 14 and operated solely by Heartland under the 15 In fact, one of the CCIA employees is contract. 16 going to be utilized in operating the facility, 17 so there's going to be no effect on the employees 18 of the authority. 19 Nobody is going to be laid off or 20 anything like that under the proposed contract. 21 And Heartland is going to be required to pay in 22 the form of a credit for that employee's 23 compensation package, so long as they're being 24 exclusively utilized to operate the proposed 25 reverse osmosis system.

1	The contract addresses the
2	allocation of risks and circumstances that are
3	beyond the party's control, which I can certainly
4	speak to, if any of the members have some
5	specific questions.
6	Generally speaking, the authority is
7	required to produce 55,000 gallons of leachate
8	per day. If we look back at the historic data,
9	they've never even come close to producing less
10	than that.
11	It's actually been significant
12	amount more than that, and that was intentional
13	when the contract was negotiated because the
14	authority wasn't going to be asked to agree to
15	produce a volume that they weren't historically
16	able to produce.
17	The landfill is growing. It's not
18	shrinking. Heartland has every incentive to keep
19	the system operational because that's how they
20	get paid. They're paid a per gallon cost of five
21	or six cents per gallon depending upon the volume
22	being treated.
23	And it's in their best interest to
24	keep the system operational and they would only
25	be excused from doing that in very rare instances

Г

which are described in the contract. 1 2 Currently, the authority is paying 3 seven cents or more per gallon to transport and 4 treat the leachate off site. The events of 5 default under the agreement are extremely rare Things like failure to install the 6 occurrences. 7 system within 12 months, failure to meet 8 performance requirements by the company. 9 And on the CCIA side of things, 10 default would be something like failure to secure 11 the required permits through NJ DEP, which by the 12 way, is currently and will remain the CCIA 13 responsibility under the proposed contract or 14 something -- or another eventive default would be 15 change and control, governmental control of the 16 CCIA, which would affect its status which is 17 almost certainly not going to happen. 18 As I mentioned earlier, no CCIA 19 employees are going to be negatively effected in 20 this proposed contract. Because the system is 21 being financed and procured by the proposed 22 vendor, there's no requirement of a performance 23 bond here. 24 They're taking all that risk on 25 And if they didn't perform under the themselves.

contract and have the system delivered and 1 2 operational in a certain period of time, CCIA 3 would be in the same position as it is now and 4 would have the option of going in a different 5 direction. With that, I'll also mention that 6 7 the authority CFO, whose office is located on the 8 same property as the landfill and the authority 9 staff are going to be monitoring compliance with 10 this contract. 11 With that, I will offer up any of 12 the witnesses for any questions that the board 13 may have and I'm also happy to answer any 14 questions. 15 MR. ROGERS: Okay. Thank you, Mr. 16 Appreciate the overview of the project. Sena. 17 We're seeing more and more of these for the 18 board, so thank you for that. 19 MR. SENA: You're welcome. 20 MR. ROGERS: So I presume this 21 application had to be reviewed by the DEP. Can 22 someone take me through that, if there were any 23 comments by the DEP that we should be aware of? 24 No, we did not receive MR. SENA: 25 any comments from DEP. We provided all of the

required notices to DEP. Quite frankly, 1 2 simultaneously with the filing of the 3 application, so everything that the Local Finance 4 Board received was also delivered DEP in the same manner at the same time, and we didn't receive 5 I quess that's a good sign. 6 any comments. 7 MR. VELAZQUEZ: This is Jerry 8 Velazquez. I just want to add, we actually 9 submitted via our landfill engineer, we were up 10 for renewal of our TWA, so they reviewed this 11 project and indicated that we could include this 12 project as a modification to the existing TWA. 13 So they're familiar, they've taken a 14 look at it. Separate and apart from the 15 application for financing, they've indicated to 16 us that they're okay with us including this new 17 process and the modification to the existing 18 permit. 19 MR. ROGERS: Okay. Thank you, Mr. 20 Velazquez. Anyone else want to speak on the 21 application? Okay. I don't have any additional 22 questions. I will now open it to the board and 23 the public. 24 MR. AVERY: I have a question, more 25 of general interest for me. Does this address

the removal of the PFAS contaminants from the 1 2 leachate? 3 MR. VELAZQUEZ: Yes, that was a 4 significant issue. We previously run a treatment 5 facility that was ultrafiltration UF and RO system bringing this methodology and this 6 7 structure in using the process is going to eliminate the PFAS. 8 9 So one of the key considerations for 10 us in selecting a vendor was to make sure that we 11 were going to be in line with the upcoming PFAS 12 requirements. 13 And this meets all those 14 requirements as they've been laid out. 15 Obviously, not officially, but unofficially by 16 the DEP. 17 MR. AVERY: So the material that 18 results from running it through this equipment is 19 a sludge type cake? Is that what it is? 20 MR. VELAZQUEZ: A little looser than 21 a cake. And we also have an on site evaporator 22 that we operate. So what goes through the system 23 and gets treated is a direct discharge to a 24 basin. 25 And then the residual that's coming

through goes to an evaporator which then it gets 1 2 evaporated on site. So ultimately, the goal here 3 is that nothing leaves the sites. 4 So the solids, whatever MR. AVERY: 5 solids remain would go back into the landfill? MR. VELAZQUEZ: 6 Yes. 7 MR. AVERY: Thank you. You're welcome. 8 MR. VELAZQUEZ: 9 MR. ROGERS: Thank you, Mr. Avery. 10 Anyone else? Hearing none -- Mr. Sena, you had 11 mentioned that there will be someone whose office 12 is on the site. That was the -- did you say CFO? 13 MR. SENA: Yes. The CCIA offices 14 are located next to the landfill basically. 15 MR. ROGERS: And they will be tasked 16 for monitoring the performance; is that correct? 17 MR. SENA: That's correct. 18 MR. ROGERS: Okay. Because it's 19 customary that the board will condition the 20 approval on such. So do we have a motion to 21 approve the public private contract for 22 wastewater treatment on the condition that, the 23 authority designated employee responsible for 24 monitoring the performance of the contract, and 25 that annual reports are provided with the LFB on

that performance? Do we have a motion? 1 2 MR. DIROCCO: I'll make that motion. 3 MS. RODRIGUEZ: Second. 4 MR. BENNETT: I have Mr. DiRocco 5 moving and Miss Rodriguez seconding. Mr. Rogers? MR. ROGERS: 6 Yes. 7 MR. BENNETT: Mr. DiRocco? MR. DIROCCO: Yes. 8 9 MR. BENNETT: Mr. Close? 10 MR. CLOSE: Yes. 11 MR. BENNETT: Mr. Avery? 12 MR. AVERY: Yes. 13 MR. BENNETT: Miss Rodriguez? 14 MS. RODRIGUEZ: Yes. MR. BENNETT: Mr. Jackson? 15 16 MR. JACKSON: Yes. 17 MR. BENNETT: Motion approved. 18 MR. SENA: Thank you all. 19 MR. ROGERS: Thank you. Moving on 20 to the City of Newark application. 21 MR. MAYER: Good afternoon, 22 Director, Mr. Bennett, members of the board. 23 Bill Mayer with DeCotiis Fitzpatrick. I think 24 we're going to have a couple people sworn in. 25 I'm expecting Tim Eismeier to pop up

here somewhere. He's the city's municipal 1 2 advisor. We have Allison Ladd. I see Allison on 3 the line. Allison is the director of the 4 economic and housing development in the city. 5 Carina Pereira also is on the line. I was looking for Elnardo Webster, but I found Jodi 6 7 Luciani. Jodi, are you on? MS. LUCIANI: Good afternoon. 8 9 MR. MAYER: Hi, is Elnardo joining 10 us or are you in charge? I will be here on 11 MS. LUCIANI: behalf of Paramount. 12 13 MR. MAYER: Very good. Are there 14 any representatives of Paramount here that need 15 to be sworn in? 16 MS. LUCIANI: Joe Leiding is on. 17 MR. LEIDING: I couldn't get on 18 through the link, but I got on through the phone. 19 MR. MAYER: We can have them sworn 20 in, Director. 21 MR. ROGERS: Yes. Lauren? 22 (At which time those wishing to 23 testify were sworn in.) 24 MR. MAYER: Very good. Thank you. 25 This is an a application by the City of Newark

for approval of the Local Finance Board's 1 2 approval of a 500,000 dollar non recourse 3 Redevelopment Area Bond and also the approval of 4 the private sale of that bond pursuant to the 5 provisions of the Local Redevelopment Housing 6 Law. 7 Mr. Eismeier has been very close to 8 this project and has filed the application, and 9 I'm going to ask that he give you a brief 10 presentation on it. We have talked to Nick and 11 your staff, Director. Tim? 12 MR. ROGERS: Thank you, Mr. Mayer. 13 MR. EISMEIER: Sure. Thank you. 14 The proposed project is a 81 residential unit 15 project consisting of 65 market rate units and 16 16 affordable units. 17 Those 16 affordable units will 18 consist of units at various different levels of 19 area median income, or will be affordable for 20 residents at various levels of area median income 21 at 40 percent, 60 percent and 80 percent of AMI 22 consistent with the city's inclusionary zoning 23 ordnance. The building will also include about 24 25 3900, just under 4,000 square feet, of retail

1	space. The developer has estimated that the
2	project will generate, approximately, 75 jobs
3	during construction, as well as, 20 permanent
4	retail jobs once the project is complete.
5	The estimated total project cost of
6	the development, located at 20 to 24 Branford
7	Place in the city, is about 24.4 million. The
8	proposed structure of the tax abatement, the
9	PILOT, is a 30 year tax abatement.
10	The unpledged portion, which is the
11	portion of the PILOT that would go to the city as
12	general revenue would be structured at five
13	percent of annual gross revenue, the revenue
14	generated from the project.
15	And the pledged portion of the
16	PILOT, with the annual service charge would be
17	the amount sufficient to pay debt service on the
18	500,000 dollar Redevelopment Area Bond, which as
19	Bill mentioned, is a non recourse RAB.
20	The city's general obligation credit
21	would not be pledged as a guaranty of any form to
22	pay debt service on the RAB, if for whatever
23	reason, the pledged portion of the annual service
24	charge was not paid.
25	It is anticipated that an affiliate

of the developer will be a purchaser of the RAB. 1 2 This project was reviewed by the city's Economic 3 and Housing Development Department, as well as, 4 myself as the city's financial consultant, as 5 well as, by DeCotiis as the city's outside redevelopment counsel. 6 7 And the determination was made that 8 the project could not proceed without a tax 9 abatement, as well as, without the additional assistance of the RAB component. 10 11 With that being said, as Bill 12 mentioned, we did have a discussion with 13 representatives of the division, as well as, DCA 14 to discuss this project and answer some 15 questions. 16 We'd be happy to answer any 17 additional questions or talk about this project 18 in more detail here. 19 And as Bill mentioned, we have 20 representatives of EHD at the city, as well as, 21 the finance department, as well as, 22 representatives of the developer if you have questions that are more specific to the project 23 24 itself. 25 MR. MAYER: Just to interject, I

think I skipped Mr. Guzman in my introduction. 1 2 Ben Guzman is the acting CFO in the city, and I 3 know he's on line. 4 MR. EISMEIER: And I believe he was 5 sworn in during the swearing in process. MR. ROGERS: Anyone else who wants 6 7 to add anything more to the application on your behalf? 8 9 Director, this is Allison MS. LADD: I serve as the Director of Economic and 10 Ladd. 11 Housing Development for Mayor Barak in the city 12 of Newark. It's great to be with you today. 13 Thank you for considering this application. 14 As you know, our city continues to 15 grow in population and we continue to be more housing that's affordable for all incomes that 16 17 are in our city. And so one thing that we're 18 excited about to being able to transform this 19 site, along with our partners, into new 20 residential housing, but also some community 21 spaces within our city. 22 Second, we're excited that this is 23 equitable development, so we're able to do, not 24 only market rate housing, but we're able to do 25 affordable housing and we're glad to see that

because that really helps us be able to provide 1 2 housing for residents in the City of Newark. 3 And as the cost continues to rise, 4 we do need housing that's affordable to our 5 residents as well who already live in our city. And in closing, I would say that we are seeing an 6 7 exciting time in our city where we are seeing a lot of development that's happening. 8 9 And one thing we're proud of is, 10 over the last few years, we've had about 5600 11 units under construction or opened, and 25 12 percent of those are affordable, so that even 13 exceeds our idea. 14 So we're really proud of this and we 15 hope that this project will be looked on 16 favorably, as well as, see a great benefit of 17 reusing a space that's already in our downtown. 18 So thank you for the opportunity, and again, the 19 team is here for any additional questions, but 20 thank you, Director. 21 Thank you, Miss Ladd. MR. ROGERS: 22 Anyone else on the applicant side would like to 23 speak? 24 Miss Ladd, I just have one specific 25 question to the project just because I don't

believe that I saw any information. What is the 1 2 projected ROI in this project? I'm just curious 3 of what that was. 4 MR. EISMEIER: I can address that 5 question. Under conventional taxes, we estimated a negative rate of return on an internal rate of 6 7 return calculation basis. Assuming either a sale or 8 9 refinancing of the project after 10 years, we 10 estimated an IAR of about negative two percent 11 with a yield on cost of four percent. So 12 obviously, those are metrics that would suggest 13 that the project would not proceed under 14 conventional taxes. 15 Under the proposed PILOT structure, and under those same metrics, the internal rate 16 17 of return increased to about eight and-a-half 18 percent with an estimated yield on cost of about 19 5.87, which, in today's market, is about a market 20 rate of return, although in the grand scheme of 21 things, relatively low. 22 Although developers in the kind of 23 post COVID world of higher project costs and 24 higher interest rates have been willing to accept 25 lower rates of return, so that's kind of what

we've been seeing as we evaluated dozens of 1 2 projects in this environment that we're in. 3 The projects that might not have 4 been willing to proceed with rates of return like 5 that are able to move forward with, what might have been considered, a below market rate of 6 7 return six years ago. So with the PILOT, the 8 MR. ROGERS: 9 internal rate of return, that assumes a 10 year 10 sale? That assumes a 11 MR. EISMEIER: 12 capital event of some kind, whether it's a sale 13 or a refinancing to pull out equity, whatever it 14 is. 15 MR. ROGERS: Okay. Great. Thank 16 you. And Miss Ladd, do you know offhand how many 17 PILOT agreements exist in Newark at this time? 18 MS. LADD: Thanks, Director. Great 19 question. I would say that I don't have the 20 exact answer, but I can give you a frame of 21 reference. We see about 20 applications approved 22 each year. 23 I've been here now for about five 24 and-a-half years and we've seen about 20 each 25 year be approved. The overwhelming majority of

them are PILOT applications without a RAB, and so 1 2 we've been trying to be judicious about how we 3 look at Redevelopment Area Bonds to ensure that 4 we're really addressing the needs through our tax 5 base, and so I did want to share that with you. The second part, I'd say, is that we 6 7 do see about 20 applications that come in each 8 year that start the process with us, too. We are 9 currently going through a review of all of those 10 like data points so that we can ensure that we're 11 projecting in the future properly for our tax 12 base, as well as, for the development needs for 13 the population that lives here. So hopefully 14 that gives you some frame of reference of what 15 we're seeing. 16 MR. ROGERS: So is there a trend, 17 hopefully, a trend, positive trend, for land 18 value in the city increasing, is that part of the 19 reason why you receive these applications for 20 PILOTS because you're seeing a trend of land 21 value increases? 22 I think we all know, certainly to 23 construct these days and the increase in labor 24 and materials, but do you see land increasing its 25 land value increasing?

MS. LADD: Yes, Director. 1 So our 2 financial advisor may have more, but in my 3 opinion and what I've seen, whether it's 4 residential, commercial or industrial space, I've 5 seen a significant increase in the cost of 6 acquiring property, especially privately. 7 I will say as a small note, also, when the city sells land, we have slightly 8 9 increased our price per square foot, also due to 10 market. And I think that that has benefitted, 11 not only the city, but also looking ahead into 12 the future. 13 But I'll close that by telling you 14 that for any land that the city sells, we have 50 15 percent requirement of all land sales to be for 16 affordable housing, so we're trying to do both. 17 We're trying to do investment, 18 redevelopment, use land as a subsidy, but at the 19 same time, look at ways that we're providing 20 housing that's affordable. And affordable for us 21 can mean for very low income families, but it 22 also could be for moderate work force housing. 23 So we do try to help housing along 24 the spectrum, but I would definitely say, sir, 25 that, yes, we have seen in some of these projects

that we've evaluated I'm surprised at the 1 2 valuation of what someone is paying, but I'm also 3 glad that people are because it's helping our 4 economy and our city grow. 5 MR. ROGERS: Yeah, that could sometimes -- I assume you're evaluating that when 6 7 you're looking at the applications because 8 sometimes people just overpay, and not that that 9 should be any concern to you, as far as a what a 10 buyer is willing to pay. 11 I appreciate market negotiated sales, but sometimes people overpay for 12 13 properties and that really does play into, you 14 know, just the rate of return and that doesn't 15 always justify what a PILOT -- whether a PILOT 16 application should be granted or not, but I 17 didn't see anything too egregious with this 18 application, so. 19 MS. LADD: Understood, Director. Ι 20 would just add that that's why we have a team 21 that works on this and it's not just city 22 officials. 23 We need the experts like a financial 24 advisor. We have multiple financial advisors 25 that help us. We have our director of finance on

the line, Ben Guzman. We have our legal counsel, 1 2 and they help us evaluate the project. 3 Ultimately, yes, the decision has to 4 lie within the City of Newark, but we do look to 5 our professionals that have vast experience and expertise to help us in that case. 6 7 And I'll close by telling you, yes, 8 we push back often with our development partners. 9 We're very glad about the team that's currently 10 on the line for this application. They've been 11 investing in our city for many years, but I will 12 say that it's not always an easy negotiation to 13 get to a final decision. 14 And to be willing to bring a project 15 like this to the state and to the Local Finance 16 Board is something that we take seriously. So I 17 understand where your questions are and we 18 continue to evaluate that as our city grows. 19 MR. ROGERS: I appreciate your 20 thoughts. Thank you. 21 MR. EISMEIER: One point I wanted to 22 add as it relates to the volume of tax abatement 23 that the city has approved. One point, as it 24 relates to that, is that I would say the reason 25 why there are a lot of tax abatements are

approved in the city is really the sheer demand 1 2 for development in the city. 3 There are a lot of developers and a 4 lot of projects just looking to come on line and 5 get built that maybe weren't there 10 to 15 years ago. And the result of that is that there's a 6 7 lot of need to approve incentives to get those 8 projects built. 9 I know that when we come down to 10 Local Finance Board for approval, for 11 redevelopment Area Bond, you can kind of see a 12 tax abatement structure that's a little bit on 13 the lower end, in terms of, what the PILOT terms 14 are. 15 But as Director Ladd pointed out, 16 the vast majority of the PILOT agreements that 17 the city has been approving has been far more 18 favorable terms than what the city was able to 19 negotiate a decade plus ago for reasons like, you 20 know, the rents are higher, there's more interest 21 in developing in Newark generally. 22 So the city has done a great job of 23 leveraging its resources and its position to get 24 the best possible deal it can in every scenario. 25 It's just kind of like, when we're here, you just

happen to see the ones that maybe need a little 1 2 bit more support or incentive to get to the 3 finish line, but most of the projects are not 4 RABs. 5 They're a percentage of AGR that are double or more than what you see here, but again, 6 7 that was in -- I've been working with the city 8 for a long time. 9 And a long time ago, it was routine 10 for most projects to need a Redevelopment Area 11 Bond at a low percentage of AGR to even get any 12 kind of anywhere, as it relates to development, 13 and that's certainly not the case now. 14 MR. ROGERS: Good to hear, Mr. 15 Eismeier. Thank you. I will now open it up to 16 the board and the public for any questions. 17 Hearing none, I quess we have two motions. 18 First motion to approve request to 19 permit the issuer to sell bonds at public sale to 20 any willing buyer of less than par or at private 21 sale to any willing buyer without advertisement 22 at par or less than par. 23 Do we have a motion? Anyone? 24 I'll move the motion. MR. AVERY: 25 MR. ROGERS: Thank you, Mr. Avery.

1	MR. JACKSON: Second.
2	MR. ROGERS: Thank you, Mr. Jackson.
3	MR. BENNETT: Mr. Avery moves, Mr.
4	Jackson seconds. Mr. Rogers?
5	MR. ROGERS: Yes.
6	MR. BENNETT: Mr. DiRocco is absent.
7	Mr. Close?
8	MR. CLOSE: Yes.
9	MR. BENNETT: Mr. Avery?
10	MR. AVERY: Yep.
11	MR. BENNETT: Miss Rodriguez?
12	MS. RODRIGUEZ: Yes.
13	MR. BENNETT: And Mr. Jackson?
14	MR. JACKSON: Yes.
15	MR. BENNETT: That motion was
16	approved.
17	MR. ROGERS: And the second motion
18	to approver the issuance of non recourse
19	Redevelopment Area Bonds in an amount not to
20	exceed 500,000 secured by a pledge of the annual
21	service charge. Do we have a motion?
22	MR. JACKSON: So moved.
23	MR. AVERY: Second.
24	MR. BENNETT: Mr. Jackson and Mr.
25	Avery. Mr. Rogers?

1 MR. ROGERS: Yes. 2 MR. BENNETT: Mr. DiRocco is absent. Mr. Close? 3 4 MR. CLOSE: Yes. 5 MR. BENNETT: Mr. Avery? MR. AVERY: 6 Yes. 7 MR. BENNETT: Miss Rodriguez? MS. RODRIGUEZ: 8 Yes. 9 MR. BENNETT: And Mr. Jackson? 10 MR. JACKSON: Yes. 11 MR. BENNETT: Both motions are 12 approved. 13 MR. ROGERS: Thank you everyone? 14 MS. LADD: Thank you, Director. 15 Thank you, Board. 16 MR. ROGERS: Thank you. We are on 17 to our last application which is the City of 18 Millville. Who will be leading the applicant 19 side here? 20 MR. KIMMEL: I will be. Hi. My 21 name is Connor Kimmel with McManimon, Scotland 22 and Baumann. We are redevelopment counsel to the 23 city of Millville. 24 Also here is Joe Baumann from our 25 office, Bryan Morris from Phoenix Advisors,

financial advisors to the City of Millville and 1 2 Joe Calchi, city administrator. 3 Today, we're seeking approval from 4 the board, pursuant to Section 29(a)(3) of the 5 Local Redevelopment and Housing Law and Section 4(q) of the Redevelopment Area Bond Financing 6 7 Law, for the issuance of nonrecourse 8 Redevelopment Area Bonds in an aggregate amount not to exceed \$400,000. 9 10 THE COURT REPORTER: I'm sorry. Ι 11 just have to swear in, everyone. 12 MR. KIMMEL: Yeah. 13 MR. ROGERS: Thank you, Lauren. 14 (At which time those wishing to 15 testify were sworn in.) 16 MR. KIMMEL: The funds from these 17 bonds will be contemplated towards the extension 18 of Nabb Avenue within the City of Millville to 19 minimize traffic impacts resulting from increased 20 development within the city. 21 This extension would promote 22 congestion reduction. It would enhance mobility, 23 further redevelopment. It would further 24 redevelopment, and otherwise, approve the quality 25 of life for residents, and it would not adversely

impact the financial stability of the 1 2 municipality as these bonds are nonrecourse 3 bonds. 4 This extension has been a 5 longstanding goal of the city contemplated as far back in the city's 2005 circulation plan. 6 Α 7 little background of the project. The project is 8 located within a redevelopment area commonly 9 known as the James R. Hurley Industrial Park 10 Redevelopment Area. 11 And subject to the James R. Hurley 12 Redevelopment Plan, our developer here, CRP 13 Development of Urban Renewal approached the city 14 in December of 2022 to purchase this property and 15 develop on there. 16 The property has been city owned 17 for, approximately, 20 years with no development. 18 And in December of 2024, the city authorized a 19 purchase and sale agreement and development 20 agreement for the purchase and development of the 21 property. 22 The redevelopment agreement 23 contemplates a three phase project. The first 24 phase, two warehouses totaling 744,000 square 25 feet and 527,000 square feet with associated

loading docks, parking spaces and storage spaces. 1 2 The second phase is an additional 3 two warehouses at 682,000 square feet and 620,000 square feet. 4 5 And the third phase, a final warehouse of, approximately, 930,000 square feet 6 7 and a hotel of, approximately, 33,000 square 8 feet. Their contemplated completion dates of the 9 first phase is December 31st '27. 10 The second phase, October 31st '29, 11 and the third phase, December 31st 2030. The 12 city also authorized the financial agreement with 13 the developer and long term tax exemption on 14 December 17, 2024. 15 The road, Nabb Avenue is a county 16 Cumberland County had a final feasibility road. 17 assessment report, prepared on its behalf, in 18 June of 2024 where they provided the purpose of 19 the extension would be to minimize or eliminate 20 heavy truck traffic through the city of 21 Millville. 22 And that given the increased 23 interest in developing within the city, would 24 generate high volumes of traffic, including truck 25 traffic, necessitating an alternative route to

1 accommodate that traffic.

2 The report has three proposed ways 3 to extend Nabb Avenue and has a preferred 4 alternative, which would be to extend from NJ 49 5 through existing farmland to meet another county road of Fairton Millville Road. 6 7 I have a couple maps if you would 8 like to see the proposed alternative from the 9 county in order to do this, or I'm open to any 10 questions that the board may have. 11 MR. ROGERS: Thank you, Mr. Kimmel. Does anyone else from your team would like to add 12 13 anything at this time? 14 MR. MORRIS: This is Bryan Morris 15 from Phoenix Advisors. Just touch on a couple 16 financial points. Overall, the project a 365 17 million dollar investment in the city. 18 It's designed to bring jobs, 19 additional business, local spending to the area. 20 As Connor mentioned, the site's been vacant, has 21 not generated any revenue to the taxing districts 22 for 20 years. 23 At completion, we expect that it 24 would generate, in addition to the significant PILOT revenues, which range from 2.2 million in 25

the first year of all three phases to over 13 1 2 million towards the end. 3 It would generate about 230,000 of 4 land tax revenue that would be split between the 5 county, city and school district to provide revenues. There's other taxing entities after 6 7 not receiving anything from the property for a significant amount of time. 8 9 And then I think just overall, 10 again, just jobs that were mentioned 700 to a 11 thousand construction jobs, as well as, the 12 developer estimates about over 1500 direct in 13 contract permanent full-time jobs once the 14 warehouses are up and running. 15 MR. ROGERS: Thank you, Mr. Morris. 16 Just curious, what was the prior use for this 17 property? I assume it was an industrial area. 18 What business or businesses were there 20 years 19 ago? 20 MR. KIMMEL: Joe Calchi, do you know 21 what was there on the property predating the 20 22 years? It's been undeveloped land. 23 MR. CALCHI: It's undeveloped land. 24 MR. ROGERS: Okay. 25 MR. CALCHI: Undeveloped land.

Adjacent to the airport. 1 2 MR. ROGERS: Okay. So it's just 3 been vacant. It wasn't anything previously, 4 buildings torn down and now it's vacant. Okay. 5 Mr. Morris, I do have a question around the financing. 6 7 Can you take me through a little bit 8 the zero percent that's being contemplated, the 9 process behind that? Like, why is it zero 10 percent initially? 11 MR. MORRIS: For the RAB interest 12 rate? MR. ROGERS: 13 Yes. 14 MR. MORRIS: Sure. So we had the city team had significant back and forth 15 16 negotiations with the developer. You know, 17 stepping back from the RAB for a second. 18 They initially came in with a five 19 and-a-half percent PILOT proposal which generated 20 100 million dollars for the city over the 30 year 21 period. After a couple months of negotiations, 22 we got to the final result which is 490 million. 23 The RAB, as Connor mentioned, is 24 important to the Nabb Avenue extension for all 25 the city's purposes, but it's also important for

1 the developer's purposes.

2 The second and third phases, they 3 can attract different types of tenants and 4 command a slightly higher rent level with that 5 extension to help with the truck traffic. So when we agreed to fund the 6 7 400,000 dollar RAB, it was just part of the 8 negotiations with the developer to have that come out of the final PILOT revenue that we 9 10 negotiated. And then part of that was that they 11 were willing to accept a zero percent interest 12 rate equal to \$13,333 per year. 13 Maybe I could jump in MR. BAUMANN: 14 quickly. Joe Baumann. We're sort of the 15 architect of this, and let me give you the logic behind it. 16 17 We think nonrecourse RABs really 18 shouldn't find their way into the secondary 19 And when you put interest rates on, they market. 20 do become available, interest rates fluctuating 21 over time to be resolved. 22 And interest rates have gone --23 maybe it's a higher interest rate go low, you can 24 sell it for a premium. We don't really think 25 that's particularly helpful to projects or to

ultimate purchasers. 1 2 So if you set it at zero percent, 3 you sort of assure yourself that that RAB is 4 going to end up with -- the owner of that RAB is 5 sort of going to hang on to that RAB. So it's sort of a process that we 6 7 sort of involved a little bit more at the firm and it's really designed to, frankly, make it not 8 9 find its way into the marketplace. These are 10 RABs -- nonrecourse RABs are challenges and 11 creditworthy, so it's better that the developers, 12 or whoever that are buying them, hang on to them. 13 So that's kind of the logic behind 14 it, why we propose that in some circumstances, if 15 that makes sense. 16 Okay. I just wanted to MR. ROGERS: 17 curious about how it's set at zero. 18 MR. BAUMANN: That's part of the 19 reason, yep. 20 MR. ROGERS: Okay. I would assume 21 -- this is a large project, costs hundreds and 22 millions of dollars. I'm just curious, the 23 financing of this, how is it being financed, the 24 structure of this, over the phases? Are they 25 institutional investors? If anybody could shed

some light on that, it would be great. 1 2 MR. KIMMEL: They have the 3 sufficient cash flow to make the initial purchase 4 of over 10 million dollars. They're still kind 5 of -- they don't have a letter of intent in place yet, but they anticipate it within the next few 6 7 weeks. So I'm not 100 percent sure, but 8 9 they are on track to meet their financing per 10 their financing plan that they had provided to 11 the city. So there's none for the 12 MR. ROGERS: 13 first phase, there's no --14 MR. KIMMEL: They have strong 15 interest in the 700,000 square foot phase 1 16 building, as well as, the 500,000. But they 17 haven't been able to tell us who that lender is 18 yet or share the former LOI at this moment. 19 MR. ROGERS: And just sort of a 20 question I just asked another applicant on their 21 RAB findings. But for this RAB, this project 22 can't be done? 23 MR. KIMMEL: Yes, correct. The 24 first 10 years, I believe of the PILOT term are 25 at eight and-a-half percent AGR. So without this

RAB, the structure of the PILOT would not be 1 2 statutorily compliant under the long term tax 3 exemption law. 4 MR. MORRIS: I can add, so as the 5 city's municipal advisor, you know, we conduct or own independent review pro forma and financial 6 7 analysis of this project and any project. So we did perform that independent 8 9 review. The projected internal rate of return, 10 at the proposed terms, is just under nine 11 percent. And if the project was subject to 12 conventional taxes, that would be reduced to about four and-a-half percent. 13 14 So at the four and-a-half percent 15 would not be enough of a return to warrant 16 private lending or secure the types of investments that you asked about in order to move 17 18 the project forward. 19 MR. ROGERS: I don't think I have 20 anymore questions. I'll open it up to the board 21 and the public. 22 Hearing none, I guess I'll entertain 23 -- we're splitting these into two motions. The 24 first motion will be to approve the private sale 25 of the bonds. Do we have a motion?

1	MS. RODRIGUEZ: I make a motion.
1 2	MR. ROGERS: Thank you, Miss
2	Rodriguez.
4	
	MR. AVERY: Second.
5	MR. ROGERS: Mr. Avery, thank you.
6	MR. BENNETT: Miss Rodriguez and Mr.
7	Avery. Mr. Rogers?
8	MR. ROGERS: Yes.
9	MR. BENNETT: Mr. DiRocco is absent.
10	Mr. Close?
11	MR. CLOSE: Yes.
12	MR. BENNETT: Mr. Avery?
13	MR. AVERY: Yes.
14	MR. BENNETT: Miss Rodriguez?
15	MS. RODRIGUEZ: Yes.
16	MR. BENNETT: Mr. Jackson?
17	MR. JACKSON: Yes.
18	MR. BENNETT: That motion is
19	approved.
20	MR. ROGERS: And then the second
21	motion is to approve the issuance of the
22	nonrecourse Redevelopment Area Bonds in an amount
23	not to exceed 400,000 secured by a pledge of the
24	annual service charge. Do we have a motion?
25	MS. RODRIGUEZ: I make a motion.

1 MR. ROGERS: Thank you. 2 MR. JACKSON: Second. 3 MR. BENNETT: Miss Rodriguez and Mr. 4 Jackson on the second. Mr. Rogers? 5 MR. ROGERS: Yes. MR. BENNETT: Mr. DiRocco absent. 6 7 Mr. Close? MR. CLOSE: Yes. 8 9 MR. BENNETT: Mr. Avery? 10 MR. AVERY: Yes. 11 MR. BENNETT: Miss Rodriguez? 12 MS. RODRIGUEZ: Yes. 13 MR. BENNETT: Mr. Jackson? 14 MR. JACKSON: Yes. 15 MR. BENNETT: And that motion is 16 approved as well. 17 MR. ROGERS: Okay. Thank you, Mr. 18 Baumann and Mr. Morris, Mr. Kimmel, everyone. 19 MR. KIMMEL: Thank you very much. 20 MR. ROGERS: All right. I quess we're going to make, do we have a motion to move 21 22 into closed session? 23 MR. BENNETT: Mr. Director, before 24 we do that, just want to touch base in terms of 25 Lauren's time as the court reporter. There are

1	no other agenda items or action items listed for
2	after this. Would you should we dismiss
3	Lauren at this point or just go into closed
4	session?
5	MR. ROGERS: That's fine. We'll
6	come back out and close the meeting. Let's just
7	take notes and whatever we need to add for the
8	transcript, we can do that.
9	(Hearing Concluded at 1:24 p.m.)
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

1	CERTIFICATE
2	
3	I, LAUREN ETIER, a Certified Court
4	Reporter, License No. XI 02211, and Notary Public
5	of the State of New Jersey, that the foregoing is
6	a true and accurate transcript of the testimony
7	as taken stenographically by and before me at the
8	time, place and on the date hereinbefore set
9	forth.
10	I DO FURTHER CERTIFY that I am neither a
11	relative nor employee nor attorney nor council of
12	any of the parties to this action, and that I am
13	neither a relative nor employee of such attorney
14	or council, and that I am not financially
15	interested in the action.
16	
17	
18	
19	
20	SOTCA
21	Lauren M. Etier (0)
22	or awar m. cube
23	Notary Public of the State of New Jersey
24	My Commission Expires June 30, 2026
25	Dated: February 24, 2025

	acquisition	adversely	Agriculture
A	10:15 14:16	82:25	17:12
a.m 1:14	51:3	advertisement	ahead 25:16
A1 47:8	Act 4:2 23:21	79:21	28:16,25
abatement 68:8	31:13 33:17	advisor24:7	54:5,9 75:11
68:9 69:9	48:19 55:21	36:12 47:13	airport 17:15
77:22 78:12	56:1	51:10 55:2	87:1
abatements	acting 70:2	66:2 75:2	ALAN 2:5
77:25	action 94:1	76:24 91:5	Allen 36:10
ability 56:25	95:12,15	advisors 55:3	Allison 66:2,2
able 20:4 23:8	actual 25:18	76:24 81:25	66:3 70:9
30:1 48:15	29:18 37:4	82:1 85:15	allocation
59:16 70:18	add 13:7 26:1	Affairs 1:2,10	59:2
70:23,24	62:8 70:7	affect 60:16	allow 25:15
71:1 73:5	76:20 77:22	affiliate	27:12 38:23
78:18 90:17	85:12 91:4	68:25	allowed 26:5
Aboderin 24:4	94:7	affordable	allows 38:25
30:22	added 49:24	67:16,17,19	alternative
absent 80:6	addition 25:22	70:16,25	84:25 85:4,8
81:2 92:9	85:24	71:4,12	AMI 67:21
93:6	additional	75:16,20,20	amount 10:13
absolutely	13:10,21	afternoon	10:18,22
21:5,8 30:22 52:6	19:19 20:3	19:15 36:2	26:17 33:9
	28:18 29:12	43:12 44:6	33:11 36:25
absorb 12:12 Acacia 24:7	32:3,5 46:1	47:1 48:1	37:7 44:19
accelerate	62:21 69:9	54:16 65:21	46:5 48:25
32:5	69:17 71:19	66:8	59:12 68:17
accept 72:24	84:2 85:19	agenda 5:2	80:19 82:8
88:11	address18:13	94:1	86:8 92:22
accepts 25:20	19:10 45:15	aggregate 12:8	analysis 21:1
access 48:14	62:25 72:4	82:8	91 : 7
accommodate	addresses 59:1	aggressive	and-a-half
85:1	addressing	28:3	26:4 32:10
accommodating	74:4	ago 30:14 73:7	72:17 73:24
4:19	Adjacent 87:1	78:6,19 79:9	87:19 90:25
accomplish	Adjournment	86:19	91:13,14
25:9 34:18	3:13	AGR 79:5,11	annual 64:25
accounted	administrator	90 : 25	68:13,16,23
13:19	24:4 36:11	agree 59:14	80:20 92:24
accurate 95:6	82:2	agreed 88:6	answer 16:24
ACIA 51:10	<pre>adoption 23:20</pre>	<pre>agreement 60:5</pre>	19:5 39:21
acknowledge	25:17 26:8	83:19,20,22	48:8 56:1
8:2	33:16	84:12	61:13 69:14
acquiring 52:2	<pre>advantage 38:3</pre>	agreements	69:16 73:20
75:6	advantages	45:19 73:17	answered 20:17
	38:1	78:16	<pre>answering 33:3</pre>

			I
answers 21:20	62:15,21	73:25 77:23	assure 89:3
Anthony 24:3	65:20 66:25	78:1 80:16	Atlantic 3:6
30:17 36:11	67:8 70:7,13	81:12 92:19	23:1,18
37:3 55:2	76:16,18	93:16	26:16 34:18
anticipate	77:10 81:17	approver 80:18	34:20
19:21 20:1	applications	approving	attempting
20:24 21:11	73:21 74:1,7	78:17	56:5
21:12 31:19	74:19 76:7	approximately	attendees
90:6	<pre>applying 40:5</pre>	12:9 44:16	43:14
anticipated	appreciate	68:2 83:17	attorney 95:11
11:1 44:21	8:25 15:14	84:6,7	95:13
68:25	20:16 22:17	April 44:18	attorneys
anticipating	23:25 35:19	Archer 54:17	47:19
33:7 37:22	53:3 61:16	architect	attract 88:3
38:16 39:15	76:11 77:19	88:15	attrition 32:1
anticipation	approached	area 17:14	audio 9:4
49:9,21	83:13	51:17,21	auditor16:21
anybody 28:10	appropriation	52:1 67:3,19	<pre>authority 3:9</pre>
36:16 89:25	45:22	67:20 68:18	3:10 46:25
anymore 53:4	approval 16:10	74:3 78:11	47:4,14,15
91:20	18:10 19:22	79:10 80:19	52:3,13 53:1
apart 62:14	20:11 25:18	82:6,8 83:8	54:15,19,22
apologize 23:9	29:23 33:19	83:10 85:19	54:25 55:9
52:17	35:2 36:6,23	86:17 92:22	55:11,24
apparatus	39:3 55:19	argued 28:3	56:14,16
13:17,22	64:20 67:1,2	arrived14:22	57:2,14,19
apparently	67:3 78:10	asked 6:1,23	57:23 58:2,7
27:9,13	82:3	7:22 8:2	58:10,18
appeal 49:17	approvals 26:7	33:1 59:14	59:6,14 60:2
49:19	approve 5:5	90:20 91:17	61:7,8 64:23
<pre>appearing2:1</pre>	6:1,6,24	asking12:21	authority's
47:6	21:24 23:19	25:21	56:4,25
applicant	23:22 33:15	assessment	57:14,24
71:22 81:18	41:10,13	44:24 84:17	authorized
90:20	42:3 64:21	assistance	83:18 84:12
application	78:7 79:18	69 : 10	available
9:1,6,11,11	82:24 91:24	associated	28:17 38:4
10:10 14:22	92:21	40:21 83:25	88:20
15:16 22:25	approved 5:20	Associates	Avenue 82:18
23:18 29:17	6:21 7:18	17:25 43:21	84:15 85:3
35:23 36:17	8:21 10:17	assume 76:6	87:24
36:19 43:9	15:11 22:15	86:17 89:20	average 44:24
46:25 54:11	35:17 42:5,7	assumes 73:9	Avery 2:5 4:9
54:15 55:23	43:2 46:22	73:11	4:10 5:14,15
56:9 57:5	53:25 56:24	assuming 25:16	6:7,10,15,16
61:21 62:3	65:17 73:21	72:8	7:6,8,12,13
	l		l

8:10,15,16	13:1	benefitted	best 59:23
14:18,20	BAN 49:11,21	75:10	78:24
15:5,6,20	49:23 50:7,8	Bennett 2:12	better 89:11
16:2,3 22:10	50:14,21,23	4:1,6,9,11	beyond 14:6
23:7,13,14	51:2	4:13,15,17	59:3
32:16,22	Barak 70:11	5:9,12,14,16	bid 11:21 14:2
33:1,19,22	<pre>barring19:24</pre>	5:18,20 6:9	big 52:24
34:9,10,13	base 31:24	6:13,15,17	Bill 65:23
35:3,5,10,11	32:9 74:5,12	6:19,21 7:7	68:19 69:11
41:22,23	93:24	7:10,12,14	69:19
42:20,21	based 19:5	7:16,18 8:10	billion 48:11
46:16,17	32:7,12	8:13,15,17	bit 4:24 33:11
53:19,20	basically	8:19,21 9:11	45:6 51:15
62:24 63:17	17:16 64:14	9:12 14:20	51:19 78:12
64:4,7,9	basin 63:24	15:1,3,5,7,9	79:2 87:7
65:11,12	basis 6:3	15:11 16:5,7	89:7
79:24,25	49:10 50:15	22:3,6,8,10	board 1:5 3:7
80:3,9,10,23	72:7	22:13,15	5:22 6:1,2,4
80:25 81:5,6	Baumann 10:7	23:6,12,15	6:23,24 7:3
92:4,5,7,12	47:3 81:22	25:11 33:21	7:20,21 8:2
92:13 93:9	81:24 88:13	34:1,9,13,21	8:5 9:7
93:10	88:14 89:18	34:23 35:5,8	13:14 16:8
avoidance	93:18	35:10,12,14	16:15 19:10
15:24	Bayonne 50:20	35:16 41:15	20:20 22:17
aware 61:23	51:1,14	41:18,20,22	35:23 36:4
	beginning	41:24 42:1,3	40:14 46:2
B	34:19	42:11,14,16	48:1 53:5
B 20:18	behalf 9:22	42:18,20,22	54:2,17
back 12:15	22:20 44:10	42:24 43:1	55:10,20
16:4 18:25	66:12 70:8	46:9,12,14	56:2 61:12
23:13 25:23	84:17	46:16,18,20	61:18 62:4
26:16 27:23	believe 6:9	46:22 53:12	62:22 64:19
28:24 29:25	16:22 19:5	53:15,17,19	65:22 77:16
31:20,22	20:16 24:3	53:21,23,25	78:10 79:16
35:21 40:9	28:15 36:13	54:6,10 65:4	81:15 82:4
59:8 64:5	41:15 47:12	65:7,9,11,13	85:10 91:20
77:8 83:6	54:11 70:4	65:15,17,22	Board's 67:1
87:15,17	72:1 90:24	80:3,6,9,11	boiler 37:12
94:6	Ben 70:2 77:1	80:13,15,24	bond 10:8,16
background 9:3	beneficial	81:2,5,7,9	12:5 14:15
17:5 48:9	56:14	81:11 92:6,9	16:9 23:21
83:7	beneficiary	92:12,14,16	24:1,11,12
backing 38:5	18:6	92:18 93:3,6	25:1,17,18
Bakari 47:2	<pre>benefit 38:7</pre>	93:9,11,13	26:8 30:20
balance 12:18	56:4 58:6	93:15,23	31:13 33:17
12:19,22	71:16	Bernal 55:5	33:21 36:4,8
	l		I

		0.6 6 00 10	
36:25 37:2	43:8,22 44:8	26:6 32:12	Certified 95:3
38:7 43:21	bridges 45:12	72:7	CERTIFY 95:10
43:23 45:8	45:14	call 9:5	cetera 50:13
47:3,18 48:6	brief 17:5	called 28:17	CFO 16:22 24:5
48:19 49:9	67:9	CAP 25:21 26:4	43:15,16
49:13 54:21	bring 13:3	Cape 17:20	47:14 51:10
57:7 60:23	77:14 85:18	capital 10:22	55 : 1 61 : 7
67:3,4 68:18	bringing 63:6	13:10 24:19	64:12 70:2
78:11 79:11	Broad 1:11	24:19 26:9	CFO's 47:17
82:6	Bruce 16:17	27:12,13,17	chair 23:4
bonding 24:18	Bryan 81:25	30:13,25	26:14
bonds 10:12	85:14	44:12 49:14	Chairman 2:3
12:2 25:19	budget 12:13	50:11 73:12	15:20
28:18,21	17:18 24:20	capitalized	challenged
29:23 32:4	27:9 28:8	38:22	26:24
37:19,25	31:1 57:14	capitals 31:4	challenges
38:11,14	57:24	Carina 66:5	89:10
39:1,5 41:11	<pre>budgetary 31:2</pre>	Carolyn 16:19	chance 12:25
42:4 44:10	<pre>budgeted 31:3</pre>	18:13 19:9	change 4:19
44:17 57:10	build 56:17	19:12 20:9	60 : 15
74:3 79:19	<pre>building 31:5</pre>	36:13 39:22	changes 19:25
80:19 82:8	37:13,14	41:1 43:14	charge 66:10
82:17 83:2,3	67:24 90:16	45:14	68:16,24
91:25 92:22	buildings 87:4	case 29:15	80:21 92:24
bore 27:3	built 13:10	77:6 79:13	charged 58:1
born 58:5	78:5,8	cash 11:14,15	Chief 13:15
borough 3:5	Burlington 3:8	90:3	chiefly26:3
15:16 16:9	43:8,15 44:7	casino 32:8	chiller 37:13
16:11,17,20	44:10	casinos26:3	choice 37:25
17:6,8 18:8	business 5:2	31:24 32:11	choose 38:13
18:24 22:20	24:4 36:10	cast 16:23	circulation
25:4	85:19 86:18	CCIA 57:12	83:6
borrower 48:25	businesses	58:15 60:9	circumstances
49:1,4 50:20	86:18	60:12,16,18	19:25 59:2
50:25	buyer 76:10	61:2 64:13	89:14
borrowers	79:20,21	Center 18:5	city 3:6,11,12
47:16,18	buying 89:12	cents 59:21	23:1,18 24:2
49:6,6		60:3	24:16 25:9
bottom 24:24	C	CEO 54:25	25:19 26:3
BPU 39:12	C 95:1,1	certain 47:10	26:16 27:1
Branford 68:6	cake 63:19,21	58:11 61:2	28:15 30:2
Braslow9:23	Calchi 82:2	certainly16:5	30:15 31:19
10:1 15:12	86:20,23,25	23:12 34:3	34:18,20
breakdown 41:4	calculated	56:1 59:3	50:5,13,20
41:6	12:20	60:17 74:22	51:13 65:20
Bridge 3:8	calculation	79:13	66:4,25 68:7
	l		

68:11 69:20	59:9 65:9,10	compared 45:4	10:12 14:14
70:2,11,14	67:7 75:13	compensation	47:4 50:17
70:17,21	77:7 80:7,8	58 : 23	Connor 81:21
71:2,5,7	81:3,4 92:10	competitive	85:20 87:23
74:18 75:8	92:11 93:7,8	11:21	conservation
75:11,14	94:6	<pre>complaint 6:3</pre>	37:11
76:4,21 77:4	closed 4:25	6:6	considerably
77:11,18,23	93:22 94:3	complete 38:10	25 : 25
78:1,2,17,18	closing71:6	38:20 68:4	consideration
78:22 79:7	closure 4:20	completed	15:23 34:17
81:17,23	combined 12:3	38:24	considerat
82:1,2,18,20	12:10 37:15	completely	63 : 9
83:5,13,16	come 15:22	58 : 5	considered
83:18 84:12	16:4 27:1	completion	5:23 73:6
84:20,23	31:22 57:21	84:8 85:23	considering
85:17 86:5	59:9 74:7	compliance 4:1	54:6 70:13
87:15,20	78:4,9 88:8	61:9	consist 67:18
90:11	94:6	<pre>compliant 91:2</pre>	consistent
city's 23:3	comes 11:22	complied 55:24	16:12 67:22
24:24 66:1	40:11 45:4	component	consisting
67:22 68:20	coming 38:14	69 : 10	67 : 15
69:2,4,5	63 : 25	compromised	constantly
83:6 87:25	command 88:4	27:15	28:5
91:5	Commencing	concern 76:9	construct
clear 30:2	1:14	concerns 26 : 17	56:17 , 23
clerk 8:1	comment 26:14	34:3	74:23
click 25:6	28:13	concession	construction
close 2:4 4:7	comments 7:2	57 : 11	51:4 55:13
4:8 5:7,9,12	34:16 35:19	Concluded 94:9	68:3 71:11
5:13 6:13,14	61:23,25	concludes 8:23	86 : 11
7:10,11 8:8	62:6	condition	consultant
8:13,14	commercial	64:19,22	16:20 69:4
13:15 14:4	75:4	conditions	contaminants
14:10,12,19	commission 3:8	13:20 14:7	63 : 1
14:21 15:3,4	15:22,23	conduct 91:5	contemplated
20:22 21:15	21:9 43:8,22	conducted	27:8 82:17
21:20,22	44:8 95:24	38 : 12	83:5 84:8
22:1,3,8,9	commitment	confident	87 : 8
25:4,10 33:1	17:11 18:21	26:25	contemplates
33:7,13 34:1	19:1,2	confirm 30:18	83:23
34:2 35:8,9	committed 18:8	confirmation	context 28:7
40:15,22	commonly 83:8	20:24 21:16	continue 70:15
41:7,8,20,21	community 1:2	conflict 15:25	77 : 18
42:18,19	1:10 13:24	congestion	continues
42:18,19 46:14,15	26:24 70:20	82:22	70:14 71:3
42:18,19		-	

55:17 56:14	council 95:11	CRP 83:12	78:24
57:8 58:3,8	95:14	Cumberland	debt11:22
58:12,15,20	counsel 9:24	3:10 54:14	12:9,14
59:1,13 60:1	10:8 16:9	54:18 55:5	16:11 18:11
60:13,20	24:2 36:4	55:12,15	20:12 21:3
61:1,10	43:21,23	84:16	25:14,21
64:21,24	47:3 48:6	curiosity	26:4,9 27:12
86:13	54:11,18,21	51:16	27:18 28:1,6
Contracting	57:7 69:6	curious 14:6	29:1,21
55:21	77:1 81:22	39:11,18	31:11,20
contractor	Counselor	40:16,25	34:7 37:24
58:5	36:15	51:13,18	38:23 44:25
contributed	counsels 47:19	72:2 86:16	45:2,3,8,18
18:2	county 3:8,9	89:17,22	48:14 52:10
control 59:3	3:10 17:14	currently	52:13,15,25
60:15,15	17:20 43:8	32:10 49:10	57:1 58:2
controls 37:14	43:15,23	49:18,22	68:17,22
conventional	44:7,10,11	50:7,15,22	debtor 19:7
72:5,14	45:2,19	56:7 60:2,12	decade 78:19
91:12	46:24 47:4,8	74:9 77:9	decades 52:5
conversations	48:23 49:4	custom 39:24	decarboniz
19:6	51:17 53:9	customary	40:6
Cooperative	54:14,18	64:19	deceased 7:25
11:3	55:16 84:15	cut 26:18,18	December 18:25
correct 29:6,7	84:16 85:5,9	26:19,19,19	19:2 28:15
30:9,23	86:5	26:23 27:5	33:6 83:14
33:10 45:19	county's 48:16	27:21 28:3,8	83:18 84:9
64:16,17	couple 4:21	28:8	84:11,14
90:23	38:1 65:24		decision 12:7
correctly	85:7,15	D	77:3,13
40:20	87:21	D 3:1 7:1	DeCotiis 65:23
corridor 17:14	course 18:4	Danielle 36:11	69 : 5
18:5	38:19	data 59:8	default 48:22
cost 10:25	court 1:21	74:10	49:3 60:5,10
11:10,11	82:10 93:25	date 1:13	60 : 14
13:16,23	95:3	28:15 48:11	definitely
38:9 40:17	cover 37:24	49:2 95:8	52:17,23
40:21,23	COVID 72:23	Dated 95:25	75:24
56:8 59:20	COVID-19 50:18	dates 84:8	definitive
68:5 71:3	credit 23:23	day 15:15	19:4
72:11,18	31:15 34:24	22:23 43:6	delay 5:1
75 : 5	34:25 38:4	54:4 59:8	delayed 4:19
costs 39:13,16	48:16 58:22	days 74:23	deliver 57:21
40:25 56:13	68:20	DCA 34:20	delivered13:8
56:23 58:9	creditworthy	69:13	13:11 58:10
72:23 89:21	89:11	deal 29:14	61:1 62:4
	l	l	l

demand 78:1	66:4 68:6	42:16,17	10:19 14:2
demonstrated	69:3 70:11	46:8,10,12	14:17 27:8
56:9	70:23 71:8	46:13 53:11	27:16,17
DEP 60:11	74:12 77:8	53:13,15,16	28:18 38:17
61:21,23,25	78:2 79:12	65:2,4,7,8	46:6 48:12
62:1,4 63:16	82:20 83:13	80:6 81:2	48:13 87:20
department 1:2	83:17,19,20	92:9 93:6	89:22 90:4
1:10 17:11	Developmental	discharge	DOMINICK 2:8
18:2 69:3,21	18:5	63:23	Donna 47:16
depending	different	discuss 69:14	DOT 44:17
59:21	32:19 61:4	discussion	double 79:6
deputy 43:16	67:18 88:3	69:12	downtown 17:14
describe 29:10	differently	discussions	71:17
described 29:5	4:24	20:6	dozens 73:1
34:7 60:1		20:0 dismiss 6:6	
	dip 45:7	7:4 94:2	dramatically 13:17 14:5
design 40:16 40:20,24	direct 55:14 63:23 86:12	dismissal 6:24	draws 49:4
55:12 56:17	direction 61:5	dismissing 6:2	dried 18:18
56:21	directly 57:13	district 3:4	drove 14:7
designated	57:23	9:13,22,24	due 4:20 8:1
64:23	director 5:24	10:8,11 11:2	23:2 26:2
designed 85:18	8:22 9:15	11:4,8,13,25	28:24 45:8
89:8	12:16 13:7	12:11,13,23	75:9
detail 30:1	14:11 15:19	38:2,5,6,10	E
37:4 69:18	16:6,7,16	39:7 40:10	
determination	17:4,6 19:15	86:5	E2:10,10 3:1
6:2 69:7	20:10 22:16	districts 38:1	95:1,1
determine 21:7	22:20 23:5	85:21	earlier 30:12
21:10	36:3 40:15	division 69:13	60:18
determined	48:1 54:1,16	dock 51:5 52:1	early 13:9
40:10	55:1 65:22	docking 51:21	44:18
develop 83:15	66:3 , 20	docks 84:1	easily 28:2
developed 52:8	67:11 70:9	doing 28:11	easy 77:12
developer 68:1	70:10 71:20	54:4,7 59:25	economic 66:4
69:1,22	73:18 75:1	dollar 11:9,14	69:2 70:10
83:12 84:13	76:19,25	12:21 33:5	economy 76:4
86:12 87:16	78:15 81:14	47:7 49:9,12	Education 3:7
88:8	93:23	49:16,18,19	35:24 36:5
developer's	DiRocco2:8	49:21,23	Edwards 24:7
88:1	4:6 14:22,24	50:6,8,9,14	25:23 28:14
developers	15:1,2 22:6	50:16,17,21	31:12,23
72:22 78:3	22:7 33:20	50:22,23	33:4,6,10
89:11	33:23,24,25	51:2 67:2	43:10,13,20
developing	35:4,6,6,7	68:18 85:17	44:6 45:18
78:21 84:23	41:12,18,19	88:7	45:20 46:23
development	42:9,12,13	dollars 10:14	effect 24:24
_			l

57:8 58:17	English 36:4	evaporated	37:1 38:13
effected 58:4	enhance 82:22	64:2	85:23
60:19	ensure 74:3,10 enter 23:8	evaporator 63:21 64:1	expecting
Egg 3:4 9:13 10:8	enter25:0	event 20:3	11:23 39:14 65:25
egregious	91:22	48:22 73:12	expenditures
76:17	entire 45:2	eventive 60:14	27:12,13
EHD 69:20	48:24	events 49:3	50:18
eight 72:17	entities 86:6	60:4	expenses 21:4
90:25	envelope 37:15	everybody 11:6	27:14
Eismeier 65:25	environment	27:3 35:24	experience
67:7,13 70:4	26:25 73:2	36:18 43:5	26:21 77:5
72:4 73:11	equal 19:21	44:2	expertise 77:6
77:21 79:15	33:8 88:12	exact 28:14	experts 76:23
either 7:23	equipment13:8	73:20	expire 18:21
48:6 72:8	13:16 45:13	exceed 10:14	Expires 95:24
election 10:24	45:23 63:18	10:19 14:17	expressed
elections	equitable	37:1,8 38:18	26:17
10:17	70:23	46:6 80:20	extend 18:25
eliminate 9:3 63:8 84:19	equity 73:13 error 8:1	82:9 92:23 exceeds 71:13	85:3,4 extension
Elnardo 66:6,9	ESCO 38:15	exceeds 71:15 excess 48:12	17:13 18:22
emergency	especially	excited 70:12	19:13 20:19
50:14,16	75:6	70:22	23:23 34:24
employee 64:23	essentially	exciting 71:7	34:25 82:17
95:11,13	34:11	excluded 31:24	82:21 83:4
employee's	estimate 13:23	exclusively	84:19 87:24
58:22	estimated 11:5	58:24	88:5
employees	40:18 68:1,5	excused 59:25	extensive
58:15,17	72:5,10,18	excuses 7:24	55 : 24
60:19	estimates	Executive 2:12	extent 48:24
enables 48:13	86:12	exempt 47:7	extraordinary
endorse 34:3	estimating	49:10,11,17	26:21
energy 36:6,23	11:9	49:21,23	extremely 60:5
37:8,10,23	et 50:13	50:7,8,15,21	eye 40:8
38:25 39:3,5	ethics 3:3	50:23 51:2 57:9	F
42:7 enforcement	5:21,23 8:23 ETIER 95:3	exemption	F 95:1
7:21	evaluate 77:2	84:13 91:3	facility 56:22
engaging 20:6	77:18	exist 57:10	58:16 63:5
engine 11:17	evaluated 73:1	73:17	fact 25:5
engineer 16:18	76:1	existing 44:18	29:22 58:15
16:18 62:9	evaluating	57:1 62:12	factor 48:17
engineering	76:6	62:17 85:5	<pre>factual 6:3</pre>
24:6 40:17	evaluation	expand 28:1	Fagan 47 : 13
40:20,24	21:2	expect 19:7	<pre>failure 7:22</pre>

		I	
60:6,7,10	55:10,19	9:22,24 10:8	34:5
fairly 51:17	62:3 67:1	10:10,13,15	form 58:22
Fairton 85:6	69:21 76:25	10:25 11:2,3	68 : 21
faith 38:4	77:15 78:10	11:4,8,14,16	forma 91:6
familiar 62:13	<pre>financed 60:21</pre>	11:25 12:11	formas 56:10
families 75:21	89:23	12:13 14:16	former 51:22
far 76:9 78:17	finances 23:3	firm 21:1 89:7	90:18
83:5	financial 24:7	first 4:21	forms 40:7
farmland 85:5	24:8,17	5:25 9:10,11	forth8:7
fashion 29:14	30:16 47:13	10:18 13:18	25:24 55:23
favor 10:20,23	51:10 55:2	23:19 33:14	87:15 95:9
<pre>favorable 38:3</pre>	69:4 75:2	41:16 43:25	forward 30:3,8
39:6 78:18	76:23,24	79:18 83:23	34:6 73:5
favorably	82:1 83:1	84:9 86:1	91:18
71:16	84:12 85:16	90:13,24	found 7:1 8:1
FDS 7:20,23	91:6	91:24	66:6
feasibility	financially	Fitzpatrick	four 72:11
84:16	95:14	65:23	91:13,14
features 13:21	financing	five 4:15 7:25	frame 73:20
February 1:13	10:16 12:8	18:20 59:20	74:14
10:18 95:25	14:15 16:19	68:12 73:23	Frank 9:22
federal 18:16	24:13 29:5	87:18	12:24
44:17	36:7 37:5,7	Fleishman	frankly 62:1
fee 57:11,22	38:9,21,21	15:18 16:6,8	89:8
fees 57:16	44:13 46:5	17:4 20:9,16	FREE 1:24
58:1,3	50:11 53:8	21:5,19	freeze 18:15
feet 67:25	55:13 56:21	22:16,23	front 29:25
83:25,25	58:4 62:15	floor 10:4	41:6
84:3,4,6,8	82:6 87:6	47:23	full 38:4
ferry 51:4,13	89:23 90:9	flow 90:3	full-time
51:21 52:1	90:10	fluctuating	86:13
	financings	88:20	fund 12:18,19
52:11,12 file7:22	30:15	followed 12:5	12:22 13:1
52:24			17:12 38:7
filed 67:8	find 88:18 89:9	following 32:4	
		40:4 54:22	50:3 88:6
filing 62:2	findings 14:14	foot 75:9	funded 44:16
final 7:20	44:8 46:4	90:15	57:15
25:16 26:8	53:7 55:10	force 75:22	funding 17:22
31:18 77:13	90:21	<pre>foregoing 95:5</pre>	17:25 18:8
84:5,16	fine 7:22 8:3	forgive 29:20	18:18 19:2,7
87:22 88:9	8:6 25:19	32:18	19:12 20:24
finally 9:6	94:5	forgiveness	57:19
finance 1:5	fingertips	24:15,22	funds 19:23
10:13 12:1	41:4	29:6 30:4,7	20:2,4,7
37:18 39:5	finish 79:3	30:12,20,24	39:16 82:16
49:14 51:3	fire 3:4 9:13	31:10 32:17	further 19:13
	Ι	I	I

			raye 105
31:11 37:4		19:1 29:13	Hastie 43:20
	goes 63:22		
57:6 82:23	64:1	39:15 40:1,7	haulers 57:20
82:23 95:10	going 4:24 5:1	40:11	Havlick 43:15
future 74:11	5:3 10:25	granted 76:16	43:18
75:12	11:10,16	grants 39:12	head 29:4
	13:2 15:23	44:17	hear 79:14
G	17:13 20:25	great 8:24	heard 9:7
gallon 59:20	21:10,12	9:14 12:17	31:21 40:19
59:21 60:3	23:3,17	13:12 16:25	41:15
gallons 59:7	26:14,15,22	23:15 52:7	hearing 6:5
game 28:25	29:9,16	54:13 70:12	7:3 8:5
general 7:23	30:24 34:6	71:16 73:15	14:13 21:23
9:24 38:5	34:10,15	73:18 78:22	41:9 46:3
45:20,22	36:24 37:3	90:1	53:6 55:25
56:3 62:25	38:19 57:25	greater 33:8	64:10 79:17
68:12,20		Greiner 54:18	
-	58:8,13,16		91:22 94:9
generally 59:6	58:17,19,21	gross 68:13	Heartland 55:4
78:21	59:14 60:17	grow 70:15	55:12 56:17
generate 27:7	60:19 61:4,9	76:4	56:19 58:8
27:16 68:2	63:7,11	growing 59:17	58:14,21
84:24 85:24	65:24 67:9	grows 77:18	59:18
86:3	74:9 89:4,5	guaranty 47:8	heat 37:15
generated 56:6	93:21	48:23 49:4	heavy 84:20
68:14 85:21	good 4:18 9:15	53:9 68:21	HELD 2:1
87:19	9:17,20 10:1	guess 8:25	help 30:15
generation	15:15,18	14:13 16:15	75:23 76:25
52:9	16:7 19:15	43:24 46:3	77:2,6 88:5
getting 17:25	22:23 28:6	53:6 54:13	helpful 27:6
25:4 31:19	36:1,2 43:6	62:6 79:17	88:25
give 40:9	43:10,11	91:22 93:20	helping 76:3
52:19 67:9	44:6 47:1,25	Guzman 70:1,2	helps 71:1
73:20 88:15	54:4,16 62:6	77:1	hereinbefore
given 4:3 34:4	65:21 66:8	//•⊥	95:8
51:16 84:22		H	
gives 74:14	66:13,24	HAMILTON 1:23	HGAC 11:3,10
glad16:9	79:14	hand 11:15	Hi 36:1 66:9
70:25 76:3	gotten 18:22		81:20
	19:4	23:4 48:8	high 84:24
77:9	government	hang 89:5,12	higher 56:8
go 4:23 25:15	4:21 18:16	happen 18:17	72:23,24
26:1,10	governmental	60:17 79:1	78:20 88:4
29:12 30:3,8	60:15	happening 71:8	88:23
31:6,10 34:4	grade 25:3,7	happens 19 : 11	highlight 58:7
44:14 64:5	31:15	happy 26:9	HIGHWAY 1:22
68:11 88:23	Graham 16:17	61:13 69:16	historic 59:8
94:3	grand 72:20	Harbor 3:4	historically
goal 64:2 83:5	grant 17:25	9:13 10:8	59:15

	I		
hold 25:17	improvement	incredibly	95 : 15
home 44:24	3:9,10 36:6	19:25	interesting
Honeywell	36:24 37:9	incur 11 : 11	17:23 52:5
36:13	39:6 45:23	independent	interject
hope 71:15	46:25 47:4	91:6,8	69 : 25
hopefully	47:13,15	<pre>indicated 51:7</pre>	internal 72:6
74:13,17	54:15,19	62 : 11,15	72:16 73:9
hotel 84:7	improvements	individual	91:9
hours 4:22	31:5 37:10	57 : 18	interrupting
11:19	37:15,21	industrial	23:9
housing 66:4	49:14 50:12	75:4 83:9	introduce
67:5 69:3	50:12 51:5	86 : 17	16 : 15
70:11,16,20	52:1	inflationary	introduction
70:24,25	<pre>inaudible 7:24</pre>	26:25	70:1
71:2,4 75:16	34:12	information	Inverso 35:25
75:20,22,23	incentive	19:19 29:24	36:1,11 37:6
82:5	59:18 79:2	72:1	39:10,14,22
Hudson 3:9	incentives	initial 13:23	40:19,23
46:24 47:3	78:7	14:8 55:18	41:1 55:3
51:17	<pre>incident13:8</pre>	90:3	Inverso's
Human 18:2	<pre>inclement 4:20</pre>	initially	56 : 10
hundreds 89:21	include 37:11	87:10,18	investigated
Hurley 83:9,11	38:21 62:11	<pre>initiated 48:9</pre>	6:25
	67 : 24	install 56:23	investing
I	<pre>included19:18</pre>	60:6	77 : 11
IAR 72:10	32:8,11	installation	investment
IBank 20:7	including	38:24	25:3,7 31:14
24:14,23	37:11 62:16	installed	75:17 85:17
25:2,13	84:24	58:10	investments
29:12,17	inclusionary	instances	91 : 17
31:8,14	67:22	59 : 25	investors
32:17	income 67:19	institutional	89 : 25
idea 28:6	67:20 75:21	89:25	involved 45:11
71:13	incomes 70:16	<pre>intending 30:3</pre>	45:13 89:7
IDIDA 2:7	<pre>increase 13:19</pre>	intent 90:5	<pre>involves 37:8</pre>
ill-advised	21:3 45:3,7	intentional	<pre>involving23:1</pre>
26:23	57:25 74:23	59 : 12	issuance 10:12
impact 44:23	75:5	<pre>interest12:6</pre>	12:2 25:19
83:1	increased	38:22 57:1,9	37:19 41:10
<pre>impacts 82:19</pre>	72:17 75:9	59:23 62:25	42:4 44:9
impair 56:25	82:19 84:22	72:24 78:20	47:5 48:4
implemented	increases	84:23 87:11	50:3 80:18
. 39:4	74:21	88:11,19,20	82:7 92:21
important	increasing	88:22,23	issue 37:24
48:21 87:24	28:6 29:1	90:15	38:20 39:4
87:25	74:18,24,25	interested	45:8 63:4

			Fage 107
144 10			1
	Jeffrey 54:20	86:20 90:2	larger 33:12
	Jenn 24:6	90:14,23	largest 26:2
49:23	25:23 28:14	93:18,19	lastly 50:25
	Jerry 54:24	kind 48:3	late 13:8
issuing 44:13	62:7	72:22,25	Laura 36:10
	Jersey 1:1,12	73:12 78:11	Lauren 17 : 1
50:21 51:1	1:23 26:21	78:25 79:12	66:21 82:13
ITEM 3:2	28:10 95:5	89:13 90:4	94:3 95:3
items 5:23	95:23	know 12 : 19	Lauren's 93:25
13:21 29:24	Jessup 9:15,16	13:16 18:11	law 49:13 67:6
94:1,1	9:17,19,21	19:13 21:7	82:5,7 91:3
	10:5,6,7	23:11 28:10	leachate 55:14
J	11:8 12:24	34:2,19 37:3	56:6,8,13,18
Jackie 36:3	13:7 15:13	40:5 43:13	57:3 59:7
37:6	Jim 16:18 24:5	43:24 51:17	60:4 63:2
Jackson 2:6	47:13	54:8 70:3,14	lead 38:8
4:13,14 5:18	job 78:22	73:16 74:22	<pre>leading 81:18</pre>
	jobs 68:2,4	76:14 78:9	lease 44:9,18
6:11,19,20	85:18 86:10	78:20 86:20	45:18,21,22
7:16,17 8:19	86:11,13	87:16 91:5	45:23,23
	Jodi 66:6,7	known 83:9	leave 45:8
	Joe 66:16		leaves 64:3
26:13 34:21	81:24 82:2	L	LED 37:12
34:22 35:14	86:20 88:14	L 2:10	Ledger 4:3
	Joel 16:8	labor 74:23	Lee 47:1,2,24
39:20,24	19:15,16	Ladd 66:2 70:9	47:25 51:12
	joining 66:9	70:10 71:21	52:14 54:1
	judicious 74:2	71:24 73:16	left 39:12,19
	Judicious 74.2 Judy 47:14	73:18 75:1	legal 1:20,21
42:24,25	52:17	76:19 78:15	77:1
		81:14	-
46:21 53:10	July 26:17	laid 58:19	Leiding 66:16
	27:23 28:4	63:14	66:17
	jump 39:23		lender 90:17
65:15,16	88:13	land 74:17,20	lending 91:16
	June 18:23	74:24,25	let's 4:23
80:14,22,24	84:18 95:24	75:8,14,15	5:21 36:18
81:9,10	justify 76:15	75:18 86:4	44:1 94:6
92:16,17	ĸ	86:22,23,25	letter 90:5
93:2,4,13,14		landed 25:15	level 12:9
	keep 59:18,24	landfill 55:2	88:4
	keeping 27:4	55:16 56:6	levels 67:18
	key 63:9	56:19 57:15	67 : 20
	kicked 40:4	57:21 59:17	leveraging
-	Kimmel 81:20	61:8 62:9	78:23
Jason 54:17	81:21 82:12	64:5,14	levies 28:9
Jeff 43:22	82:16 85:11	large 89:21	levy 26:19,19

27:15,20	85:19	27:7	Mauer 47:17
LFB 64:25	located 51:16	majority 45:11	51:22,25
LGO's 7:23,25	51:19 61:7	45:13 73:25	52:6,12
8:3,6	64:14 68:6	78:16	Mayer 65:21,23
License 95:4	83:8	making 11:13	66:9,13,19
lie 77:4	Location 1:10	11:25 38:5	66:24 67:12
life 37:1,21	locked 30:5	Malamut 43:21	69:25
44:23 82:25	logic 88:15	management	Mayor 16:16
light 18:14	89:13	37:13	70:11
90:1	LOI 90:18	mandatory	mayor's 17:24
lighting 37:12	long 29:19	24:18	McCarter 36:3
limit 31:20	48:18 58:23	manner 62:5	McCay 43:23
line 17:7,12	79:8,9 84:13	maps 85:7	54:21
18:7 24:24	91:2	Marino 36:12	McManimon 10:7
43:14 63:11	longstanding	market 13:20	47:2 81:21
66:3,5 70:3	83:5	14:7 38:3	mean 75:21
77:1,10 78:4	look 45:1 59:8	48:14,18	means 29:7
79:3	62:14 74:3	67:15 70:24	measures 37:11
link 66:18	75:19 77:4	72:19,19	median 67:19
Lisa 47:16	looked 71:15	73:6 75:10	67:20
listed 94:1	looking 20:11	76:11 88:19	meet 60:7 85:5
listen 23:18	27:1,25	marketplace	90:9
little 3:4	31:10 37:17	89:9	meeting 4:2,20
4:24 9:12	39:2 66:6	Marthaler 2:13	4:24 5:4,6
10:8 26:1	75:11 76:7	5:22,24 6:22	9:2 23:9,13
33:11 45:6	78:4	7:19 8:7,22	25:12 27:14
51:15,19	looks 31:25	8:25	94:6
63:20 78:12	looser 63:20	<pre>material 11:23</pre>	meetings 19:17
79:1 83:7	lose 19:11	63 : 17	meets 63:13
87:7 89:7	lot 71:8 77:25	materialize	member 15:21
live 71:5	78:3,4,7	30:7 31:11	members 2:1
lives 74:13	low 72:21	materially	4:15 6:4 7:3
LLC 55:5,12	75:21 79:11	56:25	16:8,14
load 52:24	88:23	materials	22:17 26:12
loading $84:1$	lower 48:15	74:24	32:14 48:2
loan 16:12	72:25 78:13	Matt 9:16 10:7	54:2,17 59:4
18:1,10,21	lowest 38:9	matter 5:25	65:22
19:1 20:13	Luciani 66:7,8	6:22,25 7:19	mention 31:21
21:25 29:6,8	66:11,16	15:22	61:6
local 1:5 48:6	· · · · · ·	matters 5:22	mentioned
48:12,14,18	<u>M</u>	MATTHEW 2:13	19:16 32:7
48:22 49:13	maintain 27:15	<pre>maturing 49:10</pre>	33:4 37:7
50:19 51:8	27:20	49:18,22	38:18 45:17
55:9,19 62:3	maintained	50:7,22	60:18 64:11
67:1,5 77:15	58:13	maturity 21:24	
78:10 82:5	maintaining	37:2 44:22	69:19 85:20
L	l		l

86:10 87:23	35:23	79:24 91:17	78:7 79:1,10
methodology	months 27:25	93:21	94:7
63:6	60:7 87:21	moved 5:7 6:7	needed 13:22
metrics 72:12	morning 4:18	7:5 8:8 22:1	14:3 27:9
72:16	9:15,18 10:1	42:9 53:10	needs 34:16
MICHAEL 2:3	15:18 16:7	80:22	53:2 74:4,12
miles 11:18	16:10,17	moves 80:3	negative 72:6
Military 51:23	20:12 22:18	moving 33:22	72:10
million 10:14	36:1 43:10	43:7 54:9	negatively
10:19 14:2	43:11	65:5,19	60:19
14:17 17:18	Morris 81:25	MUA 17:20	negotiate
17:23 18:1,1	85:14,14	multiple 76:24	78:19
27:8,16,17	86:15 87:5	municipal	negotiated
28:18,21,23	87:11,14	23:21 33:17	38:11 59:13
31:3 33:5	91:4 93:18	36:12 48:19	76:11 88:10
37:8 38:17	MOTBY 51:24	66:1 91:5	negotiation
44:9,15,16	motion 5:5,20	municipality	77:12
44:20 45:11	6:6,21 7:4	83:2	negotiations
46:6 48:13	7:18 8:6,21	mute 9:5 11:6	87:16,21
50:22 51:2	14:14 15:11	muted 9:2	88:8
68:7 85:17	21:23 22:15		neither 95:10
85:25 86:2	23:19,22	N	95:13
87:20,22	33:15,18	N2:10 3:1	net 11:24
90:4	34:24 35:1	N.J.S.A 10:11	24:23 25:21
millions 89:22	41:10,12	16:12 47:9,9	26:4,8 28:23
Millville 3:12	42:3,6,8	55:22	never 59:9
81:18,23	46:4,7,22	Nabb 82:18	new 1:1,12,23
82:1,18	53:7,25	84:15 85:3	11:15 17:7
84:21 85:6	64:20 65:1,2	87:24	17:12 26:21
mind 48:2	65:17 79:18	name 16:8 36:3	28:10 49:24
minimize 82:19	79:23,24	81:21	51:2 62:16
84:19	80:15,17,21	Nancy 16:20	70:19 95:5
minutes 5:4,5	91:24,25	natural 32:1	95:23
Miranda 24:1	92:1,18,21	nearly 11:18	Newark 3:11
missed 43:24	92:24,25	necessary 20:8	65:20 66:25
mobility 82:22	93:15,21	48:17 57:7	70:12 71:2
moderate 75:22	motions 35:16	necessitating	73:17 77:4
modification	41:9 43:1	84:25	78:21
62:12,17	79:17 81:11	need 9:25	nice 29:13
moment 90:18	91:23	12:11 18:10	Nicholas 54:25
money 27:1	move 4:25 5:2	20:3 24:3	Nick 2:12 16:3
29:20 51:2	5:21 8:25	25:1 34:23	67:10
monitoring	14:18 15:16	36:9 38:20	nine 91:10
61:9 64:16	33:19 34:6	47:10,19	NJ 60:11 85:4
64:24	35:3 53:6	54:23 66:14	noise 9:3
Monroe 3:7	54:14 73:5	71:4 76:23	non 47:19 67:2
	•	•	•

	1	1	1
68:19 80:18	72:12	91:20	overall 39:2
non-confor	occurrences	opened 71 : 11	51:1,11
16:11 18:11	60:6	operate 58:24	52:10 85:16
20:12 21:24	Ocean 51:23	63:22	86:9
nonrecourse	October 10:21	operated 58:14	overpay 76:8
82:7 83:2	84:10	operating 21:4	76:12
88:17 89:10	offer 61:11	27:10,14	oversight 23:2
92:22	offhand 73:16	58:16	overview 61:16
normal 13:20	office 56:11	operation	overwhelming
14:6 32:17	61:7 64:11	55:13	73:25
Notary 95:4,23	81:25	operational	owned 83:16
note 10:16	offices 64:13	58:11 59:19	owner 89:4
14:15,21	official 19:22	59:24 61:2	ownership
18:4,20 47:5	officially	operations	55:13
48:22 49:9	63:15	55:2 57:15	
49:17,19	officials	57:20	P
50:16 75:7	76:22	opinion 27:6	P 2:10
notes 10:12	offset 20:7	27:21 57:8	p.m 94:9
12:2,5 44:13	21:3 39:13	75:3	Pacitto 55:1
44:19 47:8	39:16	opportunity	package 58:23
48:12 94:7	okay 9:14	24:21 71:18	PAGE 3:2
notice 4:2 6:1	12:17 14:4	option 61:4	paid 28:17
6:24 55:25	16:1,25	options 55:18	30:13,25
notices 62:1	20:16 21:15	order 18:9	31:5 39:1
number 9:13	31:18 32:22	31:15,16	57:12 59:20
10:9 12:25	33:13 40:12	38:22 58:9	59:20 68:24
21:12 38:18	41:7 45:25	85:9 91:17	par 79:20,22
40:3 41:2	52:9 54:7,13	ordinance	79:22
53:2	61:15 62:16	23:20 24:12	Paramount
	62:19,21	25:17 26:8	66:12,14
0	64:18 73:15	30:21 33:16	park 50:12
0 2:10	86:24 87:2,4	36:8 39:3	83:9
obligate 56:16	89:16,20	44:15 49:24	Parker 43:23
obligated	93:17	ordnance 67:23	54:21
19:24	old 11:16	original 18:20	parking $84:1$
obligation	on-line 45:4	originally	part 21:17
45:21,22	once 20:24	11:1 17:7	29:23 74:6
68:20	21:16 68:4	osmosis 55:14	74:18 88:7
obligations	86:13	58:25	88:10 89:18
38:6	ones 79:1	<pre>outgoing 11:20</pre>	participants
obtain 56:20	ongoing 44:12	outside 49:23	25:2
obviously	open 4:2 13:13	69 : 5	particular
11:22 12:6	20:20 39:8	outstanding	32:21
18:10 20:11	40:14 46:1	12:14 44:19	particularly
48:13 49:12	53:4 62:22	52:10,15,25	26:24 28:7
58:1 63:15	79:15 85:9	57 : 10	88:25

	1		
parties 95:12	88:11 89:2	76:15,15	<pre>portfolio 45:2</pre>
partners 70:19	90:8,25	78:13,16	portion 8:23
77:8	91:11,13,14	85:25 87:19	9:1 20:13
party's 59:3	percentage	88:9 90:24	23:19 33:15
patience 23:16	79:5,11	91:1	33:22 68:10
paving 31:4	Pereira 66:5	PILOTS 74:20	68:11,15,23
pay 13:4 28:20	perform 60:25	Pinelands	position 27:15
31:6 32:3	91:8	15:21	61:3 78:23
33:5 34:3,7	performance	pivot 49:5	positive 14:14
49:12,20	60:8,22	pivoting 50:5	25:16 44:8
50:2,9,17,23	64:16,24	place 19:8	46:4 53:7
56:17,25	65 : 1	68:7 90:5	55:10 74:17
57:22 58:21	period 18:20	95:8	<pre>possible 38:9</pre>
68:17,22	37:18,20,20	plan 12:4	39:6 78:24
76:10	38:24 58:11	20:18 30:8	possibly 32:4
paying 24:19	61:2 87:21	31:6 39:4	post 57:8
57:20 60:2	periods 55:19	83:6,12	72:23
76:2	permanent 68:3	90:10	potential 6:25
payment 8:3	86:13	planned 51:20	21:2
11:14,24	permanently	planning24:6	power 37:16
12:22 38:23	44:13	plant 17:21	Prasad 47:12
44:25 57:3	permit 62:18	play 76:13	52:19,23
payments 12:7	79:19	please 5:22	predating
32:18	permits 60:11	9:2,4,7	86:21
Pearlman 23:24	permitted	36:17 44:2	prefabricated
24:1,1,11	56:11	pledge 80:20	56:22 58:9
28:12 29:7	PFAS 63:1,8,11	92:23	preferable
29:11 30:10	phase 17:17,17	pledged 68:15	34:4
32:19,24	17:18,19	68:21,23	<pre>preferred 85:3</pre>
33:2 35:18	83:23,24	plus 11 : 11	premature 21:6
peer 51:4	84:2,5,9,10	78:19	premium 88:24
people 24:2	84:11 90:13	pocket 30:13	prepared 56:10
65:24 76:3,8	90:15	31:6	84:17
76:12	phases 86:1	point 5:1 13:9	prescriptive
percent 11:24	88:2 89:24	21:6 48:21	39:25
24:14,22	Phoenix 36:12	77:21,23	present 4:16
26:4,20 28:9	55:3 81:25	94:3	12:4 37:4
28:24 30:4	85:15	pointed 78:15	presentation
31:21 32:10	phone 66:18	points 74:10	67:10
32:18 34:5	pier 51:13	85:16	president
41:5,5 67:21	Pikolycky	pool 48:24	54:25
67:21,21	16:16 22:19	49:25 51:1,6	press 9:4
68:13 71:12	PILOT 26:1	pop 65 : 25	presume 61:20
72:10,11,18	32:8 68:9,11	population	pretty 30:2
75:15 87:8	68:16 72:15	70:15 74:13	previously
87:10,19	73:8,17 74:1	Port 52:2	33:3 63:4
	l		l

			Tage IIZ
07.0	21.0 17	----	70.10 10
87:3	31:9,17	properly 74:11	79:16,19
price 11:4	32:21 36:7	properties	91:21 95:4
14:7 75:9	36:24 37:9	76:13	95:23
principal 12:7	39:25 42:7	property 49:15	pull 73:13
24:14,22	44:12 48:9	50:4,12 51:3	pumper 10:13
29:6 30:4,6	49:24 51:11	52:2 61:8	14:16
30:11,20,24	<pre>programs 20:6</pre>	75:6 83:14	purchase 11:4
31:9 32:1,18	32:20,23	83:16,21	49:15 50:3
34:5 57:1	40:3	86:7,17,21	83:14,19,20
prior 14:22	<pre>project16:12</pre>	proposal 87:19	90:3
86:16	16:18 17:5	proposals	purchaser 69:1
<pre>priority 32:23</pre>	17:17,18,19	38:12	purchasers
private 55:21	18:17 19:20	propose 89:14	89:1
56:21 64:21	20:14 38:10	proposed 23:20	purpose 48:20
67:4 79:20	38:15,16	23:22 27:6	50:2 84:18
91:16,24	40:2,17,24	33:15 34:25	purposes 27:10
privately 75:6	46:5 51:15	46:5 47:5,7	87:25 88:1
pro 56:10 91:6	51:19 52:4	48:4 53:8,8	pursuant 10:11
problem 23:10	53:8 56:3,11	55:4,11,17	23:20 33:16
proceed 18:9	56:24 57:13	56:13,19	44:7 47:8
69:8 72:13	61:16 62:11	57:12,23	55:20 67:4
73:4	62:12 67:8	58:3,20,24	82:4
process 13:25	67:14,15	60:13,20,21	pursue 20:5
19:17 20:25	68:2,4,5,14	67:14 68:8	push 77:8
21:17,17	69:2,8,14,17	72:15 85:2,8	pushed 13:22
29:10,12,16	69:23 71:15	91:10	put 9:8 13:2
38:13 56:5	71:25 72:2,9		29:1 36:17
		prosect19:24	88:19
62:17 63:7	72:13,23	proud 25:4	00:19
70:5 74:8	77:2,14 83:7	71:9,14	Q
87:9 89:6	83:7,23	provide 71:1	
processed	85:16 89:21	86:5	qualified 23:21 24:12
56:18 57:4	90:21 91:7,7	provided 61:25	
processing	91:11,18	64:25 84:18	25:1,18 26:7
55:14 56:13	projected	90:10	31:13,16
procured 60:21	40:23 56:11	providing 57:7	33:17,21
procurement	72:2 91:9	75:19	48:19
11:12	projecting	provisions	qualifies
procuring 11:2	74:11	67:5	32:22
produce 59:7	projects 38:24	public 4:2 6:5	quality 82:24
59:15,16	39:17 44:14	7:3 8:5	question 12:18
produces 12:8	44:23 45:10	13:14 20:21	13:13,16
producing 59:9	45:16,24	32:15 40:14	14:11 18:19
professionals	73:2,3 75:25	46:2 53:5	21:21 26:14
77:5	78:4,8 79:3	55:21,24,25	31:19,22
program 24:14	79:10 88:25	56:4,15	32:16 33:2
24:23 25:13	promote 82:21	62:23 64:21	39:11 40:16
	l	l	l

	1		1
40:20 45:15	rare 59:25	received 62:4	related 50:18
52:10 62:24	60:5	<pre>receiving 86:7</pre>	relates 19:20
71:25 72:5	rate 12:6	reclamation	77:22 , 24
73:19 87:5	20:23 21:2,7	20:2	79:12
90:20	26:18,19	recognize 14:5	relationship
questions 6:5	27:5,7,21	recommend 27:4	34:19
7:2 8:4	28:8 32:17	record 14 : 21	relative 47:6
12:16 13:14	67:15 70:24	21:16 28:13	48:7 , 25
16:24 18:12	72:6,6,16,20	29:2	95:11,13
18:14 19:11	73:6,9 76:14	recorded 34:13	relatively
20:17,21	87:12 88:12	recourse 67:2	72:21
26:10,12	88:23 91:9	68:19 80:18	rely 48:16
29:4 32:14	ratepayers	recuse 15:24	<pre>remain 9:2</pre>
39:8 40:13	57:18	23:1	19:8 60:12
45:9,15 46:1	rates 21:3,10	recused 22:10	64:5
48:5,8 51:9	38:3 48:15	33:23 35:6	remaining 12:1
53:4 56:1	57:20 72:24	redevelopment	12:22
59:5 61:12	72:25 73:4	67:3,5 68:18	reminder 9:1
61:14 62:22	88:19,20,22	69:6 74:3	36:16
69:15,17,23	<pre>rating 25:3</pre>	75:18 78:11	remit 57:2
71:19 77:17	31:15	79:10 80:19	removal 63:1
79:16 85:10	ratio 28:1	81:22 82:5,6	render 46:4
91:20	reached 23:7	82:8,23,24	53:7
quick 13:15	read 26:16,22	83:8,10,12	rendering
40:15 45:10	real 45:10	83:22 92:22	14:14
quickly 88:14	49:15 50:3	reduce 57:13	renewal 62:10
quite 25:5,9	50:12 51:3	57:24	83:13
34:17 40:3	realization	reduced 32:1	rent 88:4
62:1	10:24	91:12	rents 78:20
quorum 4:16	really 12:20	reduction	RENZI 1:20
R	17:8 20:18	82:22	repairs 31:4
R2:10 83:9,11		reference	replace 11:16
95:1	74:4 76:13	73:21 74:14	replacements
RAB 68:19,22	78:1 88:17	refinancing	37:12,13
69:1,10 74:1	88:24 89:8	72:9 73:13	replacing 14:1
87:11,17,23	reason 18:17	refund 49:10	report 84:17
88:7 89:3,4	20:4,19	49:18,22	85:2
89:5 90:21	30:11 31:12	50:7,15,22	reporter 82:10
90:21 91:1	68:23 74:19	refunding 36:8	93:25 95:4
RABs 79:4	77:24 89:19 reasonable 6:3	36:25 37:19	Reporting 1:21
88:17 89:10	reasonable 6:3 reasons 78:19	37:24,25 39:5 41:11	reports 64:25
89:10	rebates 39:25	42:4,4 49:17	representa 19:6 55:4
raise 12:12	receive 29:20	42:4,4 49:17 49:19	
raised 18:12	61:24 62:5	regarding	representa 47:10 51:8
range 85:25	74:19	45:15	54:22 66:14
		J. J	JI.22 UU.14
	•		•

69:13,20,22	responsibi	Risha 47:12	14:12,23,25
represents	23:2	risk 58:4	15:15 16:1
37:20	responsibi	60:24	16:25 20:15
request 16:10	56:20 60:13	risks 59:2	21:22 22:4,5
19:3,13,18	responsible	Rivera 55:1	22:22,25
38:12 79:18	64:23	RO 63:5	33:23 35:6
requested	result 10:24	road 31:4	35:21 36:15
18:24 20:20	11:12 27:20	84:15,16	39:10,18
requesting	48:15 50:1	85:6,6	40:12 41:8
44:8	58:4 78:6	roads 45:12	41:16,17
require 21:13	87:22	ROBERT 2 : 6	42:6,14,15
57:2	resulting	Rodriguez 2:7	43:3,7,11
required 28:19	57:12 82:19	4:11,12 5:8	44:1 45:17
49:12,20	results 63:18	5:10,16,17	45:25 46:10
50:2,9 55:20	retail 67:25	6:17,18 7:5	46:11,24
58:21 59:7	68 : 4	7:7,14,15	47:23 51:12
60:11 62:1	retire 44:18	8:9,11,17,18	51:24 52:4,7
requirement	return 72:6,7	15:7,8 22:2	52:13 53:3
9:8 60:22	72:17,20,25	22:4,11,12	53:13,14
75:15	73:4,7,9	23:4,5,7,10	54:3,8,13
requirements	76:14 91:9	23:17,25	61:15,20
44:14 55:25	91:15	26:11 29:3,9	62:19 64:9
60:8 63:12	reusing 71:17	30:6 31:18	64:15,18
63:14	revenue 26:2	32:13 33:14	65:5,6,19
requires 25:2	32:8 44:9,19	34:14,15	66:21 67:12
rescind7:24	68:12,13,13	35:1,12,13	70:6 71:21
rescue 10:13	85:21 86:4	35:22 41:24	73:8,15
14:16	88:9	41:25 42:22	74:16 76:5
reserve 13:2,3	revenues 28:17	42:23 46:7,9	77:19 79:14
38:7	28:20 85:25	46:18,19	79:25 80:2,4
residential	86:6	53:21,22	80:5,17,25
67:14 70:20	reverse 58:25	65:3,5,13,14	81:1,13,16
75:4	reversed 55:14	80:11,12	82:13 85:11
residents	review 55:10	81:7,8 92:1	86:15,24
67:20 71:2,5	74:9 91:6,9	92:3,6,14,15	87:2,13
82:25	<pre>reviewed19:3</pre>	92:25 93:3	89:16,20
residual 11:21	61:21 62:10	93:11,12	90:12,19
63:25	69:2	Rogers 2:3 4:4	91:19 92:2,5
resolved 88:21	Ricardo 55:5	4:5,17 5:10	92:7,8,20
resources 1:20	Rich 9:23	5:11,21 6:4	93:1,4,5,17
78:23	right 4:23 5:2	6:11,12 7:2	93:20 94:5
respect 20:23	13:12 21:8	7:8,9 8:4,11	ROI 72:2
30:20 33:3	29:11 31:23	8:12,24 9:14	roof 37:14
respective	32:11 40:5	9:17,20 10:4	roughly 44:24
47:17,18	93:20	11:6 12:17	route 17:14
49:5	rise 71:3	13:6,12	84:25
	<u> </u>		<u> </u>

			Tage IIJ
routine 79:9	86:5	36:23 82:3	set8:6 18:21
run 17:13 48:3	Scotland 10:7	seeks 55:9	55:23 89:2
63:4	47:2 81:21	seen 34:17	89:17 95:8
running 63:18	second 5:8 6:8	73:24 75:3,5	seven 12:5
86:14	6:10 7:6 8:9	-	26:20 27:25
		75:25	
Runza 9:22,24	10:21,24	selecting	60:3
13:1,15,24	14:19 15:16	63:10	sewer 17:7,9
14:9	22:2 23:22	self-liqui	17:12 18:7
Runza's 13:9	33:20,23	21:14	20:23 21:2
Rutala 24:5	35:4 41:14	sell11:20	21:13 57:19
S	42:6,10 46:8	38:14 79:19	Shanes 36:2,3
	52:20,24	88:24	36:22
S2:10,10 sale 38:11	53:11 65:3	selling 38:11	share 74:5
	70:22 74:6	sells 75:8,14	90:18
67:4 72:8	80:1,17,23	Sena 54:10,16	shed 89:25
73:10,12	84:2,10	54:17 55:9	sheer 78:1
79:19,21	87:17 88:2	61:16,19,24	short 48:14
83:19 91:24	92:4,20 93:2	64:10,13,17	shortly 19:23
sales 75:15	93:4	65:18	shrinking
76:12	secondary	send 53:1	59:18
save 56:12	88:18	sense 89:15	side 60:9
saved 48:12	seconding	sensitive 12:6	71:22 81:19
saving 11:5	53:13 65:5	separate 11:12	sign 62:6
savings 11:9	seconds 80:4	21:13 34:24	significant
11:11 36:6	secretary 2:12	62:14	56:4,20 58:6
36:24 37:9	4:3 16:7	septic17:9	59:11 63:4
37:10,23	Section 82:4,5	18:7	75:5 85:24
38:25 39:4,5	secure 60:10	series 30:14	86:8 87:15
42:7 57:13	91:16	36:25	similar 28:22
57:23	secured 45:18	seriously	33:10
saw 57:5 72:1	80:20 92:23	77:16	simultaneo
saying 30:7	securing 21:1	serve 70:10	62:2
Sbrolla 16:20	see 9:20,23	service 11:17	sir21:19 54:3
scenario 78:24	45:9 52:7	11:19,23	75:24
schedule 18:11	54:10 57:18	12:9 16:11	site 55:15
19:20 20:13	66:2 70:25	18:11 20:13	56:6,8 57:4
21:7,24	71:16 73:21	21:4 25:14	60:4 63:21
25:14 28:16	74:7,24	37:24 38:23	64:2,12
28:21 29:18	76:17 78:11	44:25 45:8	70:19
44:22 54:5	79:1,6 85:8	68:16,17,22	site's 85:20
scheduled	seeing 61:17	68:23 80:21	sites 64:3
28:20	71:6,7 73:1	92:24	situation
scheme 72:20	74:15,20	Services 1:21	24:17 30:16
school 38:1,2	seek 31:16	18:2	57:17
38:5,6,7,9	seeking 24:12	session 4:25	six 9:5 26:20
39:7 41:11	31:13 36:5	93:22 94:4	59:21 73:7
1	1	I	I

sizing 38:15	25:24 26:22	stuff27:2	47:11,20,22
skipped 70:1	61:9 67:11	subject 45:21	54:23 55:6,8
slightly 75:8	STAL 27:11,12	83:11 91:11	65:24 66:15
88:4	standpoint	submission	66:19,23
sludge 63:19	29:1	19:19	70:5 82:15
small 75:7	star 4:3 9:5	<pre>submitted 5:6</pre>	system 37:16
solely 58:14	<pre>start 5:3</pre>	62:9	55:15 56:18
solids 64:4,5	13:25,25	submitting	58:9,13,25
<pre>somewhat 27:23</pre>	49:7 74:8	19:18	59:19,24
sorry 82:10	<pre>starting20:5</pre>	Subsection $7:1$	60:7,20 61:1
sort 27:22	27:18	subsidy 75:18	63:6,22
51:21 88:14	starts 38:25	<pre>substance 48:3</pre>	т
89:3,5,6,7	state 1:1,22	substantial	
90:19	4:3,21 20:6	18:6	T 2:10 95:1,1
sources 17:22	28:25 29:20	successful	tackled 28:2
South 1:11	30:5 44:17	17:24	take 5:22 26:9
space 68:1	77:15 95:5	sufficient	29:8 38:2
71:17 75:4	95:23	37:23 68:17	51:14 56:19
spaces 70:21	state's 24:14	90:3	61:22 77:16
84:1,1	States 17:11	suggest 72:12	87:7 94:7
speak 51:9,11	status 19:12	SUITE 1:22	taken 62:13
57:6 59:4	24:12 25:1	summation	95 : 7
62:20 71:23	57:9 60:16	20:10	takes 52:24
<pre>speaking 59:6</pre>	statutorily	supplemental	talk 69:17
special 50:14	49:12,20	10:22	talked 67:10
50:16	50:2,9 91:2	supply 30:1	Tammy 47:16
specific 48:25	statutory	<pre>support 79:2</pre>	tasked 64:15
49:1 51:9	31:20	supported	tax 26:18,18
59:5 69:23	stayed 24:18	25:23	26:19,19,23
71:24	<pre>stenograph</pre>	sure 14:4	27:5,20 28:3
specifically	95:7	16:23 19:14	28:8,9 31:24
48:7	stepping 87:17	20:23 23:8	32:9 44:23
spectrum 75:24	Steve 23:25	39:22,23	47:7 49:9,11
spend 44:14	30:23 32:7	63:10 67:13	49:17,17,18
<pre>spending 85:19</pre>	stock 14:3	87:14 90:8	49:21,23
split 86:4	<pre>storage 84:1</pre>	surprised	50:6,8,14,21
splitting	Street 1:11	27:24 76:1	50:23 51:2
91:23	strong 90:14	Swan 24:3	57:9 68:8,9
spoke 25:11	structure 63:7	swear17:1	69:8 74:4,11
square 1:23	68:8 72:15	36:18 82:11	77:22,25
67:25 75:9	78:12 89:24	swearing 70:5	78:12 84:13
83:24,25	91:1	sworn 9:25	86:4 91:2
84:3,4,6,7	structured	10:3 16:16	taxes 12:12
90:15	58:8 68:12	17:3 24:3,10	28:8 72:5,14
stability 83:1	study 20:23	36:10,21	91:12
staff 18:12	21:10	43:25 44:2,5	taxing 85:21
	1		I

86:6 23:24 29:3 **thought** 13:22 **top** 37:14 32:13,14 taxpayers 26:2 52:21 torn 87:4 **team** 71:19 33:2,13 **thoughts** 77:20 **Toro** 24:4 35:18,19,21 76:20 77:9 thousand 11:9 30:17 85:12 87:15 36:15,22 11:14 12:21 **Toscano** 47:16 Technically 37:6 39:10 86:11 total 40:18,23 26:5 40:12 41:8 **three** 12:4 68:5 **TEL** 1:24 43:3,5,7 26:4 32:10 totaled 44:15 83:23 85:2 **tell** 28:14 46:23 47:24 totaling 83:24 90:17 47:25 51:11 86:1 **touch**14:2 **telling** 75:13 51:12 52:9 **throw** 25:22 85:15 93:24 77:7 52:21 53:3 **tie**17:20 Township 3:4,7 **tenants** 88:3 54:1,3 61:15 **Tim** 65:25 9:13 35:23 tender 28:17 61:18 62:19 67:11 **track** 90:9 time 4:19 7:21 **term** 12:3,3,10 64:7,9 65:18 **traffic** 82:19 10:2 11:11 29:19 48:14 65:19 66:24 84:20,24,25 12:14 13:10 48:18 55:17 67:12,13 85:1 88:5 70:13 71:18 14:1 17:2 55:18 84:13 **tranche** 51:6 71:20,21 90:24 91:2 22:17 24:9 transcript **Terminal** 51:23 73:15 77:20 35:19 36:20 94:8 95:6 **terms** 39:6 79:15,25 37:20 43:4 transform 78:13,13,18 80:2 81:13 44:4 46:2 70:18 91:10 93:24 81:14,15,16 47:20,21 transport testify10:3 82:13 85:11 55:6,7 58:12 56:21,22 61:2 62:5 60:3 17:3 24:10 86:15 92:2,5 36:21 44:5 93:1,17,19 66**:**22 71**:**7 treasurer 47:22 55:8 **Thanks** 73:18 73:17 75:19 43:15 47:17 66:23 82:15 **thing** 70:17 79:8,9 82:14 **treat** 60:4 testifying 9:7 71:9 85:13 86:8 **treated** 29:13 36:16 44:3 **things** 60:6,9 88:21 93:25 59:22 63:23 testimony 72:21 95:8 treating 56:7 30:12 95:6 **think** 5:3 9:9 Times 4:4 treatment **text**16:3 17:23 18:16 **timing** 54:9 17:21 55:21 23:3 24:5 thank 4:17,18 **tipping** 57:16 63:4 64:22 5:24 8:24 25:6,15 57:22 58:1,3 **treats** 56:5 10:6 11:7 27:22 28:5 **today** 5:23,25 **trend** 74:16,17 30:2 34:16 13:6 14:12 24:15,25 74:17,20 14:24 15:12 40:18 42:11 25:16 26:7 **Trenton** 1:12 15:13,15 45:13 48:2 30:11,19 4:4 36:5,9,14,23 **Triad**17:24 16:1,6 17:4 48:21 54:6 57:10 70:12 19:14,15 65:23 70:1 triggered 20:9,14,15 74:22 75:10 82:3 48:23,24 21:21,22 86:9 88:17 today's 72:19 **truck** 10:13,15

Renzi Legal Resources (609) 989-9199 www.RLResources.com

TOLL1:24

Tom 43:20

Tony 55:1

10:16,25 11:3,10,15

11:16,20

88:24 91:19

third84:5,11

88:2

22:16,18,19

23:5,15,24

22:21,22

	1	1	-
12:1 13:4,11	underwriter	v	waiver 25:22
14:1,16	38:13	vacant 85:20	want13:4
84:20,24	undeveloped	87:3,4	14:21 18:4
88:5	86:22,23,25	valuation 76:2	18:20 29:1
trucking 56:7	unfortunately	value 11:21	30:17 58:7
true 95:6	29:15	74:18,21,25	62:8,20 74:5
try 75:23	unfrozen 18 : 15	various 31:4	93:24
trying 29:4	Union 50:5,13	49:14 50:11	wanted 20:22
74:2 75:16	unit 37:14	51:4 67:18	21:15 23:8
75:17	48:22 50:19	67:20	31:22 77:21
turn 12:15	67 : 14	vast 77:5	89 : 16
37:5 44:2	United 17:11	78:16	wants 31:14
Tutela 47:14	units 48:7,12	Velazquez	70 : 6
52:16,21	48:14,18	54:24 62:7,8	<pre>warehouse 84:6</pre>
TWA 62:10,12	51:8 67:15	62:20 63:3	warehouses
two 10:17	67:16,17,18	63:20 64:6,8	83:24 84:3
18:12 19:10	71:11	vendor 55:4,12	86 : 14
26:7 27:2,19	unmute 9:5	57:3 60:22	warrant 91:15
41:9 55:18	unofficially	63:10	wasn't 59:14
72:10 79:17	63:15	Verna 16:18	87:3
83:24 84:3	unpledged	video 9:8	Waste 57:20
91:23	68:10	36:17 44:2	wastewater
type 63:19	unusual 19:25	Videography	17:21 55:20
types 88:3	upcoming 63:11	1:21	64:22
91:16	upgrades 37:12	viewing 34:11	way17:5 25:13
Typically 4:25	37:14	<pre>violation 7:1</pre>	34:4 48:9
U	Urban 83:13	8:1	57:14 58:7
UF 63:5	USDA 16:12	violations	60:12 88:18
ultimate 89:1	17:12 18:1	6:25 7:25	89:9
ultimately	18:10,17,21	volume 59:15	ways 26:1
64:2 77:3	18:25 19:6	59:21 77:22	75:19 85:2
ultrafiltr	19:11,17,23	volumes 84:24	we'll 12:15
63:5	20:5,13	voluntarily	16:25 26:10
underlying	21:12,25 use18:7 20:12	11:25 28:13	29:18,25 30:1 54:14
49:6	75:18 86:16	28:16	94:5
understand	useful 37:20	vote 10:19,23	we're4:1,23
77:17	44:23	25:16 34:8	5:1,3 9:10
understanding	users 21:8	34:10,16,20	11:23 13:2
30:18	utilities 40:8	voters 10:17	20:4,11 23:3
Understood	utility 21:13	voting 26:15	23:17 24:1
76:19	utilized 48:19	28:11	24:12,15,19
undertake	58:16,24	VTC 2:1	24:24 25:3,5
20:25	utilizing		25:6,24 26:3
undertaking	37:25	waist 57:21	28:25 29:16
21:18		waist 57:21 waive 7:22 8:6	30:11 31:10
		warve /:22 0:0	00.11 01.10
	-	-	-

35:22 36:23	36:20 44:4	87:20 88:12	100 24:14,22
36:24 37:17	47:21 55:7	years 12:4	28:24 30:4
		-	
37:22 38:16	66:22 82:14	13:18 24:17	32:18 34:5
38:19 39:2	withholding	25:8 30:14	87:20 90:8
43:18,19	29:22	30:25 55:18	101 1:11
52:2 54:7,12	witnesses	71:10 72:9	11 7:23 28:9
61:17 65:24	61:12	73:7 , 24	11:33 1 : 14
70:17,22,23	Woodbine 3:5	77:11 78:5	12 1:13 60:7
70:24,25	15:17 16:9	83:17 85:22	12-31-2024
71:9,14 73:2	18:5 22:20	86:18,22	52:25
74:4,10,15	work 40:9	90:24	12.2 38:17
75:16,17,19	75:22	yep 51:25	127 40:17,22
77:9 78:25	worked 25:13	80:10 89:19	40:23
82:3 88:14	38:15	yield 72:11,18	13 86:1
91:23 93:21	working 17:6		13,333 88:12
we've17:16	17:16 79:7	Z	13,500,000
19:17 20:5	works 76:21	zero 87:8,9	37:1
31:5,7 38:14	world 72:23	88:11 89:2	13.5 37:8
71:10 73:1	wrap 29:4	89:17	135,000 13:3
73:24 74:2	wrote 26:22	zoning 67:22	14,497,000
		Zucca 47:16	· ·
76:1	www.RLReso	Zumpino 16:19	50:6
weather 4:20	1:25	-	14.6 31:3
Webster 66:6	x	18:13 19:14	145 27:5
Wednesday 1:13		20:17	15 3:5 11:9
Weehawken 49:7	x 1:3,6 3:1	0	41:5 78:5
49:8,16	XI 95:4		15,208,000
weeks 38:14	Y	02211 95:4	50 : 8
90 : 7		086251:12	1500 86:12
welcome 61:19	Yeah 23:14	08690 1:23	153 27:21
64 : 8	39:22 40:22	1	155 27:21
went13:18	76:5 82:12		16 10:23 67:15
14:1	year 11:16	1 10:19 17:17	67 : 17
weren't 59:15	12:3,3,5,8	17:17 18:1	166,000 49:19
78:5	12:10,10	21:12 90:15	17 44:9,20
Werkowski	13:3 18:20	1,092,000	45:11 46:6
43:16,19	19:3 27:2	50:14	84:14
whatnot 16:24	28:14,22	1,096,000	1700 11:18
WILLIAM 2:4	31:2 32:2,4	50 : 16	175,000 56:12
willing 72:24	32:5,6 33:5	1,198,55611:4	17th 10:18
73:4 76:10	33:8 37:1,18	1.2 10:14	19 44:22
77:14 79:20	37:19 38:22	14:17	19-036 6:23
79:21 88:11	44:22 49:25	1:24 94:9	TJ-030 0.23
	51:7 55:19	10 12:2,3,10	2
Winitsky 43:22	56:12 68:9	50:22 55:19	2 17:19
54:20 57:6	73:9,22,25	72:9 73:9	
wishing 10:2	74:8 86:1	78:5 90:4,24	2,188,000
17:2 24:9	1.00 U.I		50 : 15
	I	1	I

	1		1
2.1 28:23	26 11:16	47:7	8,770,000
2.2 85:25	27 13:8 84:9	440525 1:25	49 : 11
2.3 27:16	28 13:9	46 3:9	80 67:21
2.5 17:25	29 44:16 84:10	49 85:4	800 1:24
2.8 48:11	29(a)(3) 82:4	490 87:22	800,00012:1
2.9 27:7		498,000 49:18	81 3:12 67:14
20 41:5 55:18	3	F	872,479,038
68:3,6 73:21	3 3:4 9:13	5	53 : 1
73:24 74:7	10:9	5 3:3 17:18,22	
83:17 85:22	3.531:20	5.87 72:19	9
86:18,21	30 10:20 68:9	50 75:14	9 3:4
200,00010:22	87:20 95:24	500,000 67:2	9,900,000
2005 83:6	31st 84:9,10	68:18 80:20	50:21
2009 48:10	84:11	90:16	930,000 84:6
201817:7,10	33 1:22 11:24	527,000 83:25	94 3:13
44:11	33,000 84:7	539 18:1	97,00012:9,12
2022 13:25	332,000 49:16	54 3:10	989-91991:24
83:14	35 3:7	55,000 59:7	
2023 11:18	36,000 11:18	550 17:14	
18:22 27:5,7	365 85:16	5600 71:10	
27:15	368-7652 1:24	58:27-19 55:22	
20247:20,23	37 48:13	6	
10:18,21	37.2 27:16	6 28:18,21	
12:20 18:22	385,000 50:23	33:4 51:1	
18:23 27:5,6	3900 67:25	60 67:21	
52:11 83:18	4	600,000 40:1,2	
84:14,18	4 (g) 82:6	609 1:24	
2025 1:13 5:6	4,000 67:25	620,000 84:3	
47:8 95:25	4,476,000	65 3:11 67:15	
2026 45:4	49:21,22	682,000 84:3	
95:24	40 67:21		
2030 32:6	40:37A-80 47:9	7	
84:11 2031 31:25	400 11:13	744:24	
32:12	12:21	700 86:10	
21 10:21 37:1	400,000 13:2	700,000 18:8	
37:18,19	18:3 82:9	90:15	
22-010 5:25	88:7 92:23	711,000 50:9	
22-010 5:25 222 8:3	40A:2-26(e)	744,000 83:24	
223 17:18,23	16:13	75 68:2	
2277 1:22	40A:5A-6 10:11	76 44:15	
23 3:6	44:7 47:9	79 10:19	
230,00086:3	410 1:22		
24 68:6 95:25	415,000 49:11	8	
24.4 68:7	43 3:8	8 5:6	
25 45:5 71:11	44,589,000	8,292,000 49:9	
	-	-	-