STATE OF NEW JERSEY 1 2 DEPARTMENT OF COMMUNITY AFFAIRS 3 -----x 4 IN RE: : 5 Local Finance Board : 6 ----x 7 8 9 10 Location: Department of Community Affairs 11 101 South Broad Street 12 Trenton, New Jersey 08625 13 Wednesday, August 14, 2024 Date: Commencing At: 11:04 a.m. 14 15 (Taken Remotely Via Teams.) 16 17 18 19 20 RENZI LEGAL RESOURCES 21 Court Reporting, Videography & Legal Services 22 2277 STATE HIGHWAY #33, SUITE 410 HAMILTON SQUARE, NEW JERSEY 08690 23 TEL: (609) 989-9199 TOLL FREE: (800) 368-7652 24 25 www.RLResources.com No. 428866

1 HELD BEFORE: (ALL MEMBERS APPEARING VIA VTC) 2 3 JACQUELYN SUAREZ, Chairwoman 4 WILLIAM CLOSE 5 ALAN AVERY 6 ROBERT JACKSON 7 IDIDA RODRIGUEZ 8 DOMINICK DIROCCO 9 10 11 ALSO PRESENT: 12 13 NICK BENNETT, Executive Secretary 14 MATTHEW MARTHALER 15 16 17 18 19 20 21 22 23 24 25

2ITEMPAGE3Ethics44Monroe Township Fire District #3105Bordentown Township Fire District #2186City of Trenton247Borough of East Newark308Irvington Township37	
4Monroe Township Fire District #3105Bordentown Township Fire District #2186City of Trenton247Borough of East Newark308Irvington Township37	GE
5 Bordentown Township Fire District #2 18 6 City of Trenton 24 7 Borough of East Newark 30 8 Irvington Township 37	
6 City of Trenton 24 7 Borough of East Newark 30 8 Irvington Township 37	
7Borough of East Newark308Irvington Township37	
8 Irvington Township 37	
9 Cumberland County Improvement Authority 50	
10 Passaic County Improvement Authority 59	
11 Passaic County Improvement Authority 82	
12 Essex County Improvement Authority 89	
13 Middlesex County Improvement Authority 96	
14 Middlesex County Improvement Authority 10.	3
15 Beach Haven Borough 11:	2
16 Butler Borough Electric Utility 11	4
17 Adjournment 12	1
18	
19	
20	
21	
22	
23	
24	
25	

MS. SUAREZ: Good morning, everyone. 1 2 The first matter before the board today is last 3 month's meeting minutes. Do I have a motion to adopt the July 10th 2024 minutes as submitted? 4 5 MR. AVERY: So moved. 6 MR. DIROCCO: Second. 7 MR. BENNETT: Miss Suarez? MS. SUAREZ: Yes. 8 9 MR. BENNETT: Mr. DiRocco? MR. DIROCCO: Yes. 10 11 MR. BENNETT: Mr. Close? Mr. Avery? 12 MR. AVERY: Yes. 13 MR. BENNETT: Miss Rodriguez? Mr. 14 Jackson? MR. JACKSON: 15 Yes. 16 MR. BENNETT: Mr. Close? 17 MS. RODRIGUEZ: Yes. 18 MR. BENNETT: We do have five votes, 19 the minutes are adopted. 20 MS. SUAREZ: Thank you. Next we're 21 going to move on to the ethics portion of the agenda. 22 Mr. Marthaler, would you please walk us 23 through the considerations and determinations 24 before the board today? 25 MR. MARTHALER: Thank you,

> Renzi Legal Resources (609) 989-9199 www.RLResources.com

Commissioner. First up is 21-018. Here the 1 2 board is being asked to approve a notice of 3 investigation to investigate potential violations of Subsections A, C and D and 9-22.6A 4 and 5. 4 5 MS. SUAREZ: Thank you for that. Are there any questions? Hearing none, do we 6 7 have a motion? 8 MR. JACKSON: So moved. 9 MR. DIROCCO: Second. 10 MR. BENNETT: Miss Suarez? 11 MS. SUAREZ: Yes. 12 MR. BENNETT: Mr. DiRocco? 13 MR. DIROCCO: Yes. 14 MR. BENNETT: Mr. Close? Mr. Close, I can't hear you. Mr. Avery? 15 16 MR. AVERY: Yes. 17 BENNETT: Miss Rodriguez? MR. 18 MS. RODRIGUEZ: I had to jump off at 19 the end the discussion, so I'm going to recuse 20 myself. Mr. Jackson? 21 MR. JACKSON: Yes. 22 MR. BENNETT: We do have four votes 23 and the motion is approved. 24 MR. MARTHALER: Next up is the 25 matter of 17-017. Here the board is being asked

to approve three notices of violations. Each 1 notice of violation is for violations of 2 Subsections A, E, F, G, H and two violations of C 3 assessing a 100 dollar fine for each violation 4 for a total fine of \$700 dollars each. 5 6 Additionally, the board is being 7 asked approve a notice of dismissal to one local government officer. 8 9 MS. SUAREZ: Any questions on this one? Hearing none, do we have a motion? 10 11 MR. AVERY: So moved. 12 MR. DIROCCO: Second. 13 MR. BENNETT: Miss Suarez? 14 MS. SUAREZ: Yes. MR. BENNETT: Mr. DiRocco? 15 16 MR. DIROCCO: Yes. 17 MR. BENNETT: Mr. Close? Mr. Avery? 18 MR. AVERY: Yes. 19 MR. BENNETT: Miss Rodriguez? 20 MS. RODRIGUEZ: Yes. 21 MR. BENNETT: Mr. Jackson? 22 MR. JACKSON: Yes. 23 MR. BENNETT: I do need to circle 24 back to Mr. Close on this one because it is a notice of violation. 25

1 MR. MARTHALER: Do you want me to 2 move on to the next one? 3 MR. BENNETT: No, the motion is We have to make sure he's on. 4 pending. Mr. 5 Close, if you're on, can you hear me? 6 Nick, are there any MS. SUAREZ: 7 other ones we can move on to without Mr. Close at this juncture? Otherwise, we can circle back 8 9 maybe at the end of the meeting. 10 With the motion MR. BENNETT: 11 pending, I'm not sure if we're able to circle 12 back. Mr. Close, I see you're on now. This is the 1717 matter, notice of violation, proposed 13 14 motion for a notice of violation to three local government officers. And you are muted. 15 Ι 16 believe star 6 will unmute you. Mr. Close? 17 MR. CLOSE: Yes. 18 MR. BENNETT: Motion approved. 19 MR. MARTHALER: Thank you, Nick. 20 Next up is the matter of 21-024. Here the board 21 is being asked to approve a notice of determination where the board is dismissing the 22 23 complaint for lack of jurisdiction and is 24 referring the matter to the state ethics 25 commission.

MS. SUAREZ: Any questions on this 1 2 one? Hearing none, do we have a motion? 3 MR. AVERY: So moved. 4 MR. JACKSON: Second. 5 MR. BENNETT: Mr. Avery and Mr. Miss Suarez? 6 Jackson. 7 MS. SUAREZ: Yes. MR. BENNETT: Mr. DiRocco? 8 9 MR. DIROCCO: Yes. MR. BENNETT: Mr. Close? 10 11 MR. CLOSE: Yes. 12 MR. BENNETT: Mr. Avery? 13 MR. AVERY: Yes. 14 MR. BENNETT: Miss Rodriguez? Mr. Jackson? 15 16 MR. JACKSON: Yes. 17 MR. BENNETT: Circle back to Miss 18 Rodriguez. 19 MS. RODRIGUEZ: I wasn't on the call 20 for the discussion on that one, so I'm going to 21 recuse. 22 MR. BENNETT: Motion is approved. 23 MR. MARTHALER: And the final matter 24 is 19-036. The board had previously voted to 25 find the violation in this matter for a violation

of Subsection D at the Local Government Ethics 1 2 Law. The LGO has requested an administrative 3 hearing. At this time, the board is being asked to transmit the matter to the Office of 4 5 Administrative Law for a hearing. 6 MS. SUAREZ: Any questions? Hearing none, do we have a motion? 7 8 MR. AVERY: So moved. 9 MS. RODRIGUEZ: Second. 10 MR. BENNETT: Mr. Avery and Miss 11 Rodriguez. Miss Suarez? 12 MS. SUAREZ: Yes. 13 MR. BENNETT: Mr. DiRocco? 14 MR. DIROCCO: Yes. MR. BENNETT: Mr. Close? 15 16 MR. CLOSE: Yes. 17 MR. BENNETT: Mr. Avery? 18 MR. AVERY: Yes. 19 MR. BENNETT: Miss Rodriguez? 20 MS. RODRIGUEZ: Yes. 21 MR. BENNETT: And Mr. Jackson? 22 MR. JACKSON: Yes. 23 MR. BENNETT: Motion approved. 24 MR. MARTHALER: Commissioner, that 25 concludes the ethics portion.

1 MS. SUAREZ: Thank you, Mr. 2 Marthaler. As we move on to applications, I'm 3 going to remind everyone to please make sure they remain muted to eliminate any unnecessary 4 5 background noise. Anybody who has joined by audi only, 6 7 star 6 will both mute and unmute the call. As 8 each applicant appears to testify, please make 9 sure your camera is on and speak up when your 10 application is called so that your image will 11 appear, thus, permitting us to swear you in prior 12 to testifying. 13 First applicant appearing the board 14 today is Monroe Township Fire District #3, 15 MR. JESSUP: Good morning, Director. Matt Jessup, McManimon, Scotland and Baumann. 16 17 MS. SUAREZ: Good morning, Mr. 18 Is there anybody with you that needs to Jessup. 19 get sworn in? 20 MR. JESSUP: Yes, we should have 21 fire chief Wayne Lyons, fire district chairman 22 Les Barta, and although he doesn't need to be 23 sworn in, I believe Bob Schwartz, fire district 24 general counsel is also on. 25 MS. SUAREZ: I see Mr. Lyons. I do

not see his camera on, if we can make sure that 1 2 is turned on. 3 (At which time those wishing to testify were sworn in.) 4 5 MS. SUAREZ: Mr. Jessup, the floor 6 is yours. 7 MR. JESSUP: Great. Good morning, 8 everyone. Matt Jessup, McManimon, Scotland and 9 Baumann. This is an application by the Monroe 10 Township Fire District #3 pursuant to N.J.S.A. 11 40A:5A-6 in connection with the issuance of bonds 12 and notes to finance a fire pumper truck in an 13 amount not to exceed \$900,000. 14 The acquisition of the fire truck 15 and the bond note financing of the same in an amount not to exceed \$900,000 was first approved 16 17 by the voters at an election held by the February 18 19th 2022. The vote was 817 in favor and 170 19 against for a total of 995 votes. 20 Order of magnitude, there are, 21 approximately, 14,800 registered voters in the 22 fire district. Subsequent to the first 23 referendum, the fire district learned, that the 24 total cost of the truck was going to be, at 25 least, 1.12 million dollars for the truck itself

plus fit out. 1 2 So the fire district was really 3 looking at a total of 1.3 million dollars in 4 total. So the fire district held a second referendum election on December 12, 2023 seeking 5 approval from the voters for an additional 6 7 \$400,000 for the fire truck. 8 The vote was 23 in favor and zero 9 against. However, the second referendum was held 10 from 5 p.m. to 9 p.m., not 2 p.m. from 9 p.m. as 11 required by statute. So in consultation with Mr. Bennett 12 13 and the Local Finance Board team, the fire 14 district is treating the second referendum as a 15 capital meeting which, of course, permits the 16 fire district to authorize the expenditure of 17 funds on hand for capital projects, which the fire district has. 18 19 So the fire district will be 20 financing the truck with a mix of bond and note 21 financing in an amount not to exceed \$900,000 as 22 properly authorized by the first referendum. 23 And the remainder in capital cash, 24 which the fire district has on hand, and or, will 25 accumulate, and I'll get into that in a minute,

to pay for the balance. The fire district will 1 2 procure the truck through HGAC. 3 Again, the purchase price for the truck itself is, approximately, 1.12 million. 4 5 The equipment manufacturer has represented that the fire district is saving at least five percent 6 7 on the purchase price of the truck by going through HGAC. 8 9 And of course, we save on costs 10 above public procurement, that whole legal 11 process, et cetera. The new fire district is 12 replacing an existing 2010 fire truck that has 13 over 102,000 miles on it and over 7900 service 14 miles. 15 So while the truck may be newer in 16 terms of number of years than the board is used 17 to seeing, certainly the number of miles and the 18 service hours on it are sort of off the charts relative to what we're all used to seeing and 19 20 that's really a product of Monroe being a very 21 large geographic municipality, over 40 square 22 miles. 23 This fire district, getting upwards 24 of 2,000 service calls a year, means this truck 25 is on the street every single day and could be

going upwards of 30 plus miles each way every 1 2 single day, so the truck has had a significant 3 amount of use relative to its number of years. 4 On top of that of course, it's going 5 to take us three years to get a new truck, so this truck will actually be in service for 6 7 another, at least, three years. 8 After that, once the new truck is in 9 place, the plan is to move this truck to be sort 10 of secondary or back up truck for a couple of 11 years basically to ride it out a little bit 12 longer, if possible, and then it will be sold on 13 Gov Deals, for essentially, at that point, we 14 anticipate scrap value. The fire district will finance the 15 16 \$900,000 for the issuance of bonds and notes over 17 a 10 year term. At present, that plan of finance 18 includes upwards of three years of notes followed by a seven year bond. We'll make principal 19 20 payments in each year. 21 The aggregate financing is 22 structured to produce level debt service of, 23 approximately, \$110,000 per year for the 10 year 24 combined term. The fire district does not need 25 to raise taxes to provide for the debt service

payments as it fits within their current budget. 1 2 Primarily the result of an existing 3 178,000 per year capital lease that comes off the books in 2025. So the plan will be to use that 4 178,000 in 2026 and 2027, accumulate it to help 5 pay for the cost of the truck and then to start 6 7 using it in 2028 to pay debt service on the 8 110,000 dollar obligation. 9 Director, with that, we'll stop and 10 see if you have any questions. 11 MS. SUAREZ: My only question I 12 think that you did not address was, one, sounds 13 like they're going to eventually scrap the 14 apparatus when the time comes. Any sense as to 15 what that might look like? What the value would 16 be at the time of scrap? 17 MR. JESSUP: I'll defer to the 18 chief, but I think the understanding is that it 19 will be nominal amounts of money, whatever we can 20 procure competitively off of Gov Deals. 21 MR. LYONS: Couple thousand dollars. 22 That's probably what it's worth. 23 MS. SUAREZ: Okay. And then Mr. 24 Jessup, I think you referenced too just about the 25 cash that was on hand.

Can you just delve into that a 1 2 little bit in greater detail as to how that's 3 going to be bifurcated and what's available? 4 MR. JESSUP: Sure. There's a couple 5 things, and again, the chief can chime in on existing cash, but the fire district has 6 7 sufficient existing cash on hand through fund balances, et cetera, to provide for the 8 difference between the 900,000 and the ultimate 9 all in purchase price, which will not exceed the 10 11 1.3 million right after the equipment fit out of 12 the truck, which again, costs 1.12 million. 13 So we expect to go up to that 1.3 14 million dollar number for the total cost of the 15 truck. \$900,000 will be financed, at least 16 \$400,000 will be paid in full by cash. The fire 17 district has that cash on hand. 18 However, in addition, basically the 19 cash on hand, the fire district has in their 20 budget 178,000 dollar capital lease obligation 21 that it's paying now that it finishes paying in 22 2025. So you have \$178,000 that's in the budget 23 in 2026 and a\$178,000 in the budget in 2027. 24 And obviously, in and of itself, 25 almost accumulates the full \$400,000 that we're

talking about that can be raised. So either way, 1 2 they have more than enough money to provide for the difference between the amount that will be 3 financed and the total amount of the cost of the 4 5 truck. 6 MS. SUAREZ: Understood. I do not 7 have any other questions. I will open it up for 8 additional questions and comments from the board 9 and the public. Hearing none, do we have a 10 motion to issue positive findings in an amount 11 not to exceed 1.4 million dollars? 12 MR. BENNETT: 900,000. 13 MS. SUAREZ: You're right. 900,000. 14 1.4 is the total, potentially. 15 MR. JACKSON: So moved. 16 MR. DIROCCO: Second. 17 MR. BENNETT: Mr. Jackson and Mr. 18 Miss Suarez? DiRocco. 19 MS. SUAREZ: Yes. 20 MR. BENNETT: Mr. DiRocco? 21 MR. DIROCCO: Yes. 22 MR. BENNETT: Mr. Close? 23 MR. CLOSE: Yes. 24 MR. BENNETT: Mr. Avery? 25 MR. AVERY: Yes.

MR. BENNETT: Miss Rodriguez? 1 2 MS. RODRIGUEZ: Yes. 3 MR. BENNETT: And Mr. Jackson? 4 MR. JACKSON: Yes. 5 MR. JESSUP: Thank you all very much. We appreciate it. 6 7 MS. SUAREZ: Good luck. The next 8 applicant appearing before the board today is 9 Bordentown Township Fire District Number 2. 10 MR. FEARON: Good morning. My name I'm from Dilworth Paxson. 11 is Jim Fearon. Μv 12 colleague, John Glynn is also on the line as is a 13 representative of the fire district. I was 14 planning on handing it off to John to make the presentation. So I think John, if you're on, go 15 16 with it. 17 MR. GLYNN: Thank you, Jim. Good 18 My name is John Glynn. morning. 19 MS. SUAREZ: Sorry, Mr. Glynn. 20 Before you jump in, I just wanted to make sure 21 because I did hear there was somebody else with 22 you. Is there anybody that does need to get sworn in? 23 24 Captain Keith MR. GLYNN: Yes. 25 Scully is with us from the district. He is here

to be sworn in. 1 2 (At which time those wishing to 3 testify were sworn in.) 4 Mr. Glynn, the floor is MS. SUAREZ: 5 yours. 6 Thank you. MR. GLYNN: I am an 7 attorney with Dilworth Paxson. We are the 8 township fire district attorneys for Bordentown 9 Township Fire District Number 2. We are here to 10 present the application pursuant to N.J.S.A. 40A:5A-6. 11 12 We're requesting positive findings 13 for a proposed fire truck purchase financing in 14 which the district will utilize a 1.391 million 15 dollar loan from the United States Department of Agriculture, World Development Program to 16 17 purchase a new fire truck and related equipment. 18 The purchase of the truck will be 19 made through the HGAC whereas the purchase of the 20 related equipment will be made separate and apart 21 from the fire truck purchase. The proposed new 22 truck will replace a fire truck that is 20 years 23 old. 24 It no longer satisfies all safety 25 requirements for fire trucks and replacement

1 parts for which are becoming difficult to procure 2 due to its age and the end of production of the 3 model.

4 A referendum on the subject of the 5 purchase of the new truck, and related equipment, at a cost of \$1,391,000.35 was approved by voters 6 7 of the fire district on February 17th of this 8 year, 2024 by a vote of 176 to 65. 9 Under the Department of 10 Agriculture's financing program as under the 11 Local Finance Board requirements, this truck 12 can't be purchased prior to delivery and 13 inspection of the vehicle. 14 Once delivered and inspected, the 15 fire district will be required to purchase the

16 truck and equipment with its own funds before
17 seeking reimbursement from the USDA.

18 So accordingly, shortly prior to the 19 time of delivery, the district proposes to issue 20 Bond Anticipation Notes in the amount of 1.391 21 million dollars in anticipation of the USDA loan. 22 We anticipate these notes will mature within three months of issuance. 23 Then 24 after delivery of the vehicle and payment by the 25 district, the USDA loan will become available.

And at that point, repayments will begin over 10 years via 20 equal semi annual payments of principal and interest in the amount of \$83,000, approximately.

5 Regarding the fire truck that is 6 being proposed for replacement, the district 7 plans to sell the engine via an auction in, 8 approximately, three years at a point in time 9 after the proposed new engine has been received 10 pending approval of the proposed purchase of 11 course.

12 The tax impact of the purchase is 13 projected to be, approximately, \$41.70 on the 14 average home in the district. Currently, the 15 assessments for average homes in the district are 16 \$243,000 as included in the application. With 17 that, I will pause for any questions the board 18 may have.

MS. SUAREZ: So one of the questions that I wanted to put a finer point on had to do with the down payment. If you could walk us through the rationale behind not putting a down payment and why the fire district went in that direction.

25

MR. FEARON: Let me jump in on that.

The vendor did not require us to make an advance 1 payment to the fire district and I think the 2 3 rationale, with respect to not putting up a current budgeted amount, I think the idea was 4 5 that if we had the opportunity to finance the entire amount, which we are allowed to, under the 6 7 fire district statute, that we should do that. 8 I mean, I suppose by putting up a 9 down payment, we would effectively reduce the 10 10 year payments and effectively make it into an 11 11 year obligation. 12 We just didn't consider that as an 13 option because most of the time, when you do an 14 optional down payment like that out of your 15 budget, you're doing it because the vendor would 16 be requiring an advance payment of some sort. 17 And in this case, they did not require an advance 18 payment to build the truck. 19 MS. SUAREZ: And just out of 20 curiosity, what is the plan for the retired 21 apparatus, or will be, retired apparatus? 22 MR. GLYNN: So the plan is to have 23 it auctioned. After receiving the new engine, 24 the plan is to put up for auction, at which 25 point, the district is hopeful to get a price of

1 \$50,000 as a starting point.

2	The engine has been well cared for
3	despite the fact that it doesn't meet a number of
4	safety requirements. It's not clear that they
5	will be able to get that asking price.
6	At that point, the engine will be 23
7	years old, approximately, and again, the
8	availability of replacement parts continue to be
9	more and more scarce, but that is the hope, that
10	is the intention, to auction it.
11	MS. SUAREZ: Thank you. I don't
12	have any other questions. I will open it up to
13	see if any board members or anyone from the
14	public does. Hearing none, do we have a motion
15	to issue positive findings in an amount not to
16	exceed \$1,391,000.
17	MR. JACKSON: So moved.
18	MR. AVERY: Second.
19	MR. BENNETT: Mr. Jackson and Mr.
20	Avery. Miss Suarez?
21	MS. SUAREZ: Yes.
22	MR. BENNETT: Mr. DiRocco?
23	MR. DIROCCO: Yes.
24	MR. BENNETT: Mr. Close?
25	MR. CLOSE: Yes. (Inaudible) down

payment, but I'll vote yes 1 2 MR. BENNETT: Mr. Avery? 3 MR. AVERY: Yes. 4 MR. BENNETT: Miss Rodriguez? 5 MS. RODRIGUEZ: Yes. MR. BENNETT: And Mr. Jackson? 6 7 MR. JACKSON: Yes. MR. BENNETT: Motion approved. 8 9 MS. SUAREZ: Good luck. 10 MR. GLYNN: Thank you very much. 11 MS. SUAREZ: The next applicant 12 appearing before the board today is the City of 13 Trenton. And I see Mayor Gusciora. 14 MR. GUSCIORA: Good morning, Commissioner. I'm home with COVID. 15 16 MS. SUAREZ: Well, I wish you low 17 symptoms and a speedy recovery. 18 MR. GUSCIORA: It's been miserable. 19 MS. SUAREZ: I'm sorry to hear that. Do we have Mr. Johnson with us? 20 21 MR. CHERRY: He is not on this one, 22 Commissioner. 23 MR. JOHNSON: I am on, but I'm not a 24 part of this application. 25 MS. SUAREZ: Fair. I associate you

with all things Trenton. My apologies, Mr. 1 2 Johnson. 3 MR. JOHNSON: I will sit here and be 4 available if necessary. 5 MS. SUAREZ: So then just is Mr. Beach going to be taking lead on this 6 7 application? Who is going to be delivering for 8 the city. 9 MR. GUSCIORA: I'm going to start off, Commissioner. 10 11 MS. SUAREZ: Before you do, Mayor, I 12 want to make sure that we get everybody sworn in. 13 (At which time those wishing to 14 testify were sworn in.) 15 MS. SUAREZ: Mayor, by all means. 16 MR. GUSCIORA: Good morning, 17 Commissioner. We are presenting an application 18 for the waiver of \$9,001,846.11 in appropriations 19 which represent the amount that we are over the 20 3.5 percent appropriations CAP for calendar year 21 2024. 22 This overage has been caused by a 23 variety of factors, including the prior city 24 council's refusal to adopt an ordinance to create 25 a CAP bank and increase the appropriations CAP to

3.5 percent and rising costs of public safety. 1 2 It is important to note that the 3 City of Trenton has continued to work extremely hard to limit the impact of these rising costs on 4 5 our residents. In fact, importantly, the city is under the tax levy CAP by \$2,822,707.33. 6 7 The city continues to work hard to address our budgetary issues, including with the 8 assistance of the staff at the Local Government 9 10 Services bringing our total debt under the debt 11 limit for the first time in over a decade. 12 We appreciate the board's 13 consideration of our application today and I want 14 to thank the Division of Local Government 15 Services for their assistance in preparing this 16 application and their diligent work during this 17 entire budgetary process. My team and I would be 18 happy to answer any questions you may have. 19 MS. SUAREZ: Thank you very much, 20 Mayor. I'm going to jump in then. Firstly, want 21 to just thank you for the premeeting. I think 22 there were some candid conversations in there. 23 And one of the things I wanted to 24 highlight for the board meeting is some of our 25 conversation circulated around a review of

> Renzi Legal Resources (609) 989-9199 www.RLResources.com

department expenses to kind of ensure that the 1 2 city efficiently meets the needs of its residents 3 going forward, a comparison of the health benefit cost to ensure that the city is not overpaying. 4 5 And I think we may have talked a little bit moving forward with a 3.5 percent COLA 6 7 ordinance. I couldn't remember if that had 8 already been done or not. 9 So I wanted to bring up a couple of those items to make sure we're moving in that 10 11 direction to alleviate this need going forward, 12 since this is a hefty amount, and want to see how 13 we can address it going forward without having to 14 frequently come before the board. 15 MR. GUSCIORA: Commissioner, I 16 notice our council president is also on, Crystal 17 Feliciano. 18 MS. FELICIANO: Thank you, Mayor. 19 MS. SUAREZ: Good morning, Council 20 President. 21 MS. FELICIANO: Good morning, 22 Commissioner. If I may, I would like to say that 23 I agree with the mayor's position on the 24 application as evidenced by our unanimous support for the resolution to submit the application. 25

1 The city will need to spend more 2 money if it ever hopes to progress from where we 3 are today. I also want to thank the Division of 4 Local Government Services for your support. And 5 I appreciate the partnership that DCA has shown 6 throughout this process.

MS. SUAREZ: Thank you, Council 8 President. The team is always ready to stand by 9 and assist. Happy to keep moving forward. 10 Definitely looking forward to seeing what the 11 comparison is with health benefits looks like, 12 what some of the efficiency evaluations look like 13 for the different departments.

14 And then lastly, Mayor, I'm not sure 15 if that would be you or perhaps Mr. Swisher or 16 Mr. Cherry who is also on, is there a three and-a-half percent COLA ordinance that sits 17 18 already on the books for Trenton, or is that 19 something we should pursue with the city? 20 MR. SWISHER: It's my understanding, 21 Commissioner, that that's already been done. 22 MS. SUAREZ: Perfect. Okay. Great. 23 Glad to here it. I do not have any other 24 questions or comments. I will open it up to see 25 if any other board members, or anyone from the

public, does. 1 2 Hearing none, do we have a motion to 3 approve the appropriation CAP waiver for the calendar year '24 municipal budget we in an 4 5 amount not to exceed \$9,001,846.11 6 MR. DIROCCO: So moved. 7 MR. AVERY: Second. 8 MR. BENNETT: I have Mr. DiRocco and 9 Mr. Avery. Miss Suarez? 10 MS. SUAREZ: Yes. 11 MR. BENNETT: Mr. DiRocco? 12 MR. DIROCCO: Yes. 13 MR. BENNETT: Mr. Close? Mr. Close? 14 Mr. Avery? 15 MR. AVERY: Yes. 16 MR. BENNETT: Miss Rodriguez? 17 MS. RODRIGUEZ: Yes. 18 MR. BENNETT: Mr. Jackson? 19 MR. JACKSON: Yes. 20 MR. BENNETT: Circling back to Mr. 21 Close. 22 MR. CLOSE: Yes, Nick. The answer 23 is yes. 24 MR. BENNETT: Motion approved. 25 MR. GUSCIORA: Thank you.

MS. SUAREZ: Best of luck. 1 Look forward to continuing to work together. 2 And 3 Mayor, I hope you feel better. 4 MR. GUSCIORA: Thanks so much. 5 Thank you. 6 MS. SUAREZ: The next applicant 7 appearing before the board today is the Borough of East Newark. I think we have Mr. Wielkotz 8 with us. 9 10 MR. WIELKOTZ: Good morning, 11 Commissioner. Good morning, board members. We 12 also should have Hiram Gonzalez. Hiram, are you 13 here? 14 MR. GONZALEZ: Yes. 15 MR. WIELKOTZ: Who is the CFO in 16 East Newark. The mayor was going to be on, but 17 she has jury duty. So fulfilling her public 18 service one more time. 19 (At which time those wishing to 20 testify were sworn in.) 21 MR. WIELKOTZ: This application for 22 the Borough of East Newark is requesting a cash 23 surplus waiver pursuant to 40A:4-45.3(ee) in an 24 amount of \$126,134 to meet their '24 25 appropriation CAP requirement.

The budget has been introduced. 1 Ιt 2 actually has been reviewed by the division. Ι 3 think we're pretty well set. The reason for this CAP waiver is in 2023 the budget resulted in a 4 5 240,775 dollar in over expenditures, quite candidly, because they didn't have a CFO that did 6 7 their job. I'll leave it at that. 8 Looking at the budget document, when 9 the former auditors prepared the AFS, the over expenditures were in the middle 300's. There has 10 11 been three (inaudible) of the AFS. As Mr. Gonzalez and I were going 12 13 through the drafts, there was grant money that 14 wasn't expended correctly and was charged to the 15 operating budget. There was a whole bunch of things that just weren't done right. 16 17 The borough entered into an 18 interlocal agreement in the fourth quarter of 19 last year with the Town of Guttenberg to utilize 20 their clerk, Cosmo Cirillo, and their deputy CFO, 21 who is the CFO here, and will be the CFO, in 22 Guttenberg at some point next year to take over 23 the operations. 24 We've gone through a lot of trials 25 and tribulations. We've implemented -- Hiram has

implemented controls so that there's monthly 1 2 budget reports that are able to be reviewed. 3 And the goal is that there will be no over expenditures in 2024 which will allow 4 5 that 240 comes out of the budget. The 126 CAP waiver goes back inside the CAP. 6 7 There is still some room in flexibility because the waiver is less than the 8 9 deferred charge. And we do not expect to be back 10 in front of this board next year with a similar 11 issue. With that, I would ask if there is any 12 questions. 13 MS. SUAREZ: Thank you, Mr. 14 Wielkotz. I guess the only question I do have is 15 you touched upon this a little bit. Could you be 16 or Mr. Gonzalez talk a little more in depth about 17 some of the, I guess, the procedures that have 18 been in place to ensure that there won't be over 19 expenditures again next year. 20 MR. WIELKOTZ: Well, we'll start 21 with the CFO paying attention to the budget 22 reports on a regular basis. 23 MR. JACKSON: Madam Chair, I'm sorry 24 to interrupt. I think we should stray away from 25 individual assessments about performance and just

talk about what we have to deal with. Because I 1 2 think we're getting close to some issues of 3 talking about individual performance, which I don't think it's appropriate, nor, should we in 4 5 this setting. We have an issue. We'll just deal I'm getting concerned about talking 6 with it. 7 about an individual's performance.

8 MR. WIELKOTZ: Okay. Again, control 9 -- controlling the department heads, in terms of 10 purchasing, making sure they're encumbering 11 before they're ordering as opposed to purchasing 12 and then coming in and say, I bought this, can 13 you process the bill, you know.

That was going on, on a regular basis. So again, much better oversight by the department, and again, controlling how the department heads spend money.

18 MS. SUAREZ: So is there, I quess, 19 almost like a check and balance put into place there? 20 If there was an issue potentially with 21 the CFO's office, is there somebody else that's 22 also been interjected there to make sure they're 23 capturing or, for lack of a better word, almost 24 like auditing to ensure that's done in the 25 future, not just swapping out an individual.

Is there some other check and 1 2 balance put into place to ensure if that is 3 happening again, something is going to catch it before it becomes an issue for the budget. 4 5 MR. WIELKOTZ: Well, I mean, Hiram 6 is in charge. The individual that does the day 7 to day work is getting the oversight needed and required in order for that office to run 8 9 correctly. 10 MS. SUAREZ: Okay, so Mr. Gonzalez 11 is a new component to this. Is that accurate? 12 MR. WIELKOTZ: Correct. 13 MS. SUAREZ: His oversight is going 14 to be a new component to this. 15 MR. WIELKOTZ: Right. And I'm 16 watching him. 17 MR. GONZALEZ: Commissioner, if Ι 18 could add. I took over in December of 2023, so 19 unfortunately, when I did take over, there wasn't 20 a lot of checks and balances in place. The 21 person that does the accounts payable process, 22 she's only been there for six months. 23 So I'm trying to guide her in making 24 sure she doesn't pay everything right away. 25 Whatever invoice comes in place, the mayor is

> Renzi Legal Resources (609) 989-9199 www.RLResources.com

actually going ahead and stamping it approved, 1 2 going to her and sent to me for final approval 3 before they actually put it in the system for payment, so we're establishing the checks and 4 5 balances going forward? MS. SUAREZ: Got it. 6 Thank you. Ι 7 think that's exactly what we're trying to see, so 8 there is not one individual who is going to be 9 able do those things, but there are multiple points of verification. 10 Okay. 11 MR. GONZALEZ: That's correct. 12 MS. SUAREZ: Thank you. I don't 13 have any other questions or comments. I will 14 open it up for any board members or anyone from 15 the public. 16 MR. CLOSE: Commissioner, Mr. 17 Wielkotz, Steve, is there a QPA involved in the 18 process to help rectify someone working with the 19 CFO, yourself, Mr. Gonzalez on rectifying some of 20 the internal checks and balances and processing 21 issues you've alluded to here? If so, is that 22 person existing or are they new? 23 MR. GONZALEZ: So it's a new person. 24 It's Cosmo Cirillo. He's actually the QPA and 25 the municipal clerk at the Borough of East Newark

and he's also the QPA here in the Town of 1 2 Guttenberg. 3 So he became the municipal clerk I believe it was the fourth 4 late last year. 5 quarter, so he's also part of the reviewing process and invoicing and approval. 6 7 MR. CLOSE: So he's also one of the checks and balances and sign offs now with the 8 9 new CFO relative to the approval of any purchase orders as to avoid a confirming purchase order 10 11 Steve just described? 12 MR. GONZALEZ: That's correct. He's 13 part of the review process. 14 MR. CLOSE: Okay. Thank you. 15 MS. SUAREZ: Any other questions or 16 Hearing none, I'm going to ask for a comments? 17 motion to approve the appropriation CAP waiver 18 for use of surplus in the amount of \$126,134. 19 MR. JACKSON: So moved. 20 MR. AVERY: Second. 21 MR. BENNETT: Mr. Jackson and Mr. 22 Avery. Miss Suarez? 23 Yes. MS. SUAREZ: 24 MR. BENNETT: Mr. DiRocco? 25 MR. DIROCCO: Yes.

MR. BENNETT: Mr. Close? 1 2 MR. CLOSE: Yes. 3 BENNETT: Mr. Avery? MR. 4 MR. AVERY: Yes. 5 MR. BENNETT: Miss Rodriguez? MS. RODRIGUEZ: 6 Yes. 7 MR. BENNETT: And Mr. Jackson? MR. JACKSON: Yes. 8 9 MR. BENNETT: Motion approved. 10 MR. WIELKOTZ: Thank you very much. 11 MS. SUAREZ: Thank you all. The 12 next applicant appearing before the board today 13 is the Township of Irvington. Miss Rodriguez is 14 going to be recusing. Mr. Jessup, are you going 15 to be presenting this application? 16 MR. JESSUP: I am, Director, yes. We should have with us, the CFO for the township, 17 18 Faheem Ra'Oof. We might have Joe Faccone from 19 Samuel Klein and Company. And we should also have Jennifer Edwards from Acacia Financial, the 20 21 township's municipal advisor. 22 MS. EDWARDS: Good morning. 23 MS. SUAREZ: Good morning. 24 MS. SUAREZ: So I heard two. I want to make sure that's who we have so we can get 25

them sworn in. 1 MR. JESSUP: I didn't here Joe 2 3 Faccone, but I'm not 100 sure that he was joining. Joe, if you're there, chime in. 4 5 Otherwise, we'll go ahead and move forward. (At which time those wishing to 6 7 testify were sworn in.) 8 MS. SUAREZ: Mr. Jessup, the floor 9 is yours. 10 MR. JESSUP: Thank you. So still 11 good morning, everyone. Matt Jessup, McManimon, 12 Scotland and Baumann. This is an application by 13 the Township of Irvington seeking two approvals. 14 One, under the Municipal Qualified Bond Act and one pursuant to N.J.S.A. 40A2-26(e). 15 16 So in that order, first, we are looking for 17 approval of the board under the Municipal 18 Qualified Bond Act for the adoption of a 2024 19 bond ordinance that appropriates 20 million 20 dollars for various capital improvements. 21 The 20 million dollar appropriation includes 2.5 million dollars in American Rescue 22 Plan funds, \$432,000 in UEZ funds and a 1 million 23 24 dollar cash down payment. 25 So the net expectation is that the

township will issue bonds and notes in the amount 1 2 of 16.068 million dollars, the 20 million dollars 3 less all the cash that we just walked through. 4 The bond ordinance authorizes 5 multiple capital improvements including police SUV's and other police building improvements, 6 7 repairs to fire stations, construction of a new 8 DPW building, acquisition of DPW trucks, 9 intersection and road improvements park and pool 10 improvement, et cetera. 11 As you know, as the board knows, the 12 township is a Municipal Qualified Bond Act 13 municipality, and therefore, we need the board's 14 approval to adopt any bond ordinance under the Municipal Qualified Bond Act. That's part one. 15 16 Part two, the township is also 17 seeking approval pursuant to the Municipal 18 Qualified Bond Act to issue long term bonds and 19 to issue them pursuant to a non-conforming 20 Maturity Schedule under the Local Bond Law. 21 Let's talk about what we're 22 financing real quick. The township has one 23 general improvement note outstanding in the 24 amount of 6.751 million. That funds the 25 township's 2018 general capital ordinance that

1 was done similar to this 2020 ordinance before 2 you.

The township wants to issue long term bonds to finance that 6.751 million dollar note. We also want to long term finance the 16.068 million I just described earlier to fund all of the 2024 bond ordinance net of the cash funds, the ARP money, the UEZ money and the cash down payment.

10 That results in a bond sale in an 11 amount of \$22,819,000. This will leave the 12 township with no short term debt other than a 13 200,000 dollar taxable redevelopment note that 14 gets paid off over time, will never go long term 15 bonds.

And NJIB construction notes to fund the township's allocable share of North Jersey District Water Supply Commission projects, but also have been and will continue to come before this board through the supply commission.

So basically, all of the township's municipal debt is addressed by this plan that we're proposing before you. Now, the non-conforming Maturity Schedule is just that, It's definitely non-conforming, but it's

the result of an odd existing debt profile that 1 2 looks something like this. 3 In 2025 and 2026, 8.7 million dollars in outstanding debt. In 2027 and 2028, 4 5 9.6 million dollars, an increase of nearly a million dollars. 2029, 2033, 7 million dollars. 6 And after 2033, there's no debt service, \$80,000 7 in 2034. We're not adding that. 8 9 So from 2034 on, there's basically 10 no debt service whatsoever. So we have this 11 roller coaster swing, up a million, two years 12 later, down 2 and-a-half, and in year 10, no debt 13 service whatsoever. 14 So the schedule that we've proposed 15 in this for this bond sale, accommodates those 16 early swings. There are light principal payments 17 in the first four years when if we stated notes 18 on the new money piece, on the 16 million, we 19 would have no principal payments in the first 20 three of those four years. 21 Then our Maturity Schedule is 22 heavily front loaded from there with about 62 23 percent of our principal on the entire bond issue 24 paid in the years five through nine. And then we 25 have smaller principal payments in the last six

years, 2034 and beyond, where, again, there is no 1 2 existing debt service at all. 3 So there are three primary benefits of this non-conforming Maturity Schedule serves. 4 5 First, the proposed schedule fixes this roller coaster existing debt service profile that allows 6 7 for better fiscal planning management by the 8 township. 9 Total debt service will now increase from 8.7 million dollars to 9.7 in 2025. 10 Then to 11 10 million in 2026, then to 10.5 million dollars 12 in 2027 and stay there until through 2023. 13 Those are manageable increases over 14 reasonable periods of time that allow for better 15 budgeting practices for the municipal utility, as opposed to the up a million, down two and-a-half 16 17 million, et cetera. 18 Second, this proposed schedule 19 allows room for future capital needs. Any new 20 debt service can be evenly layered on top of the 21 10.5 million dollars in those '27 through '33 22 years with plenty of future borrowing space in 23 2034 and beyond where debt service, after this 24 bond issue, is only a million and-a-half dollars. 25 Third, the proposed schedule is

> Renzi Legal Resources (609) 989-9199 www.RLResources.com

1 cheaper and pays principal faster than a 2 conforming Maturity Schedule does. So under the 3 proposed schedule, the township pays nearly 3 4 million dollars more in principal up through 5 2033, than it would under a non-conforming 6 Maturity Schedule.

7 So our schedule starts slow to 8 accommodate the existing ups and downs of the 9 existing service schedule, but it catches up 10 really guickly.

Finally, I think important to note, certainly for the record, that the proposed bond issue and the total existing, and now after, the bond issue total debt service profile fits within the township's Municipal Qualified Bond Act revenue limitations, right, with room to spare. So after this bond issue is issued,

18 we still have capacity to issue additional bonds 19 for future projects which we know are coming 20 through North Jersey District Water Supply 21 Commission.

We have that capacity under the Municipal Qualified Bond Act to continue to address capital needs on a going forward basis. Director, with that, I'll stop and 1 turn it back to you for questions.

2	MS. SUAREZ: Thank you very much.
3	Before I jump in, I'm going to see if there are
4	any questions or comments from any board members
5	or anyone from the public. Hearing none, the
6	only thing I wanted to just quickly address, Mr.
7	Jessup was and I just couldn't remember.
8	Did we talk at all about just what's
9	going to remain of the outstanding notes and what
10	the kind of plan is there.
11	MR. JESSUP: Sure. So Director, the
12	nice thing about this plan is the only notes that
13	remain outstanding, after this bond issue, is a
14	200,000 dollar taxable note that was issued a few
15	years ago to fund redevelopment activities that
16	is getting paid off through the budget over
17	multiple years, almost like a special emergency
18	note.
19	It gets paid down over time without
20	any long term financing, so that will be taken
21	care of through the budget. The only other short
22	term debt outstanding at that point are the
23	township's construction notes that it has issued
24	to the Ibank as a result of the North Jersey
25	District Water Supply Commission undertaking its

1 capital projects and the township being a part 2 of, a responsible party to those financing 3 obligations.

And those of course will be permanently financed through the NJIB once the projects are complete through the ordinary process and schedule that I know the board is intimately familiar with.

9 So there is no other short term debt 10 remaining other than those two obligations, both 11 of which, have a plan sort of outside of the 12 traditional bond issues by the township.

13 MS. SUAREZ: Okay. Thank you. And 14 the last thing I want to address does not have to 15 deal with this application in particular, but 16 just kind of the chronic lateness that we see 17 with the municipality in getting us documents, 18 whether that's the budget, the audit, the AFS. 19 And what is going to be done to address that? 20 MR. JESSUP: Two things, I'll turn 21 it over to Faheem first. We, obviously, discussed that that's critically important to us 22 23 too during our premeeting which we really 24 appreciate.

25

We always enjoy the opportunity to

Renzi Legal Resources (609) 989-9199 www.RLResources.com

be able to have these conversations with you and 1 2 Nick and the team ahead of time, so we appreciate 3 that. And I know that was something that's 4 equally important to the township. 5 So I think Faheem can go ahead and 6 address what the plan is, to make sure that's 7 fixed. 8 MR. RA'OOF: Thank you, Matt. As we 9 mentioned in the premeeting before, basically the 10 strategy and plan had been to speed up the 11 process in reference to our audit, as well as, 12 the completion of the AFS and the budget. 13 So this year, basically, we finished 14 up '22 back in May. We had the auditors 15 scheduled to come back in another week and-a-half 16 to finish up '23. That will get us back on 17 cycle. 18 The current budget is already in 19 Trenton referenced to the review. I have a 20 scheduled meeting with our finance committee 21 meeting for amendment tomorrow night. And we 22 anticipate to be able to adopt and start the 23 budget process for '25 in the month of October. 24 We also have, on the books, an 25 ordinance that requires me to begin the process

1 in October with a timeline and so we're back on 2 track with that.

3 We also get ready to engage an additional outside consultants to come in and 4 5 help us with some oversight and some of the 6 financial work to prepare these documents which 7 we've been in discussions with and we anticipate 8 to have the contract approved by council at its 9 next meeting. And so basically, we anticipate '25 to be on time and ahead of schedule. 10 11 MS. SUAREZ: So to that point, Mr.

12 Ra'Oof, thank you for that. Is an October start 13 time frame for the calendar year '25 budget, is 14 that much earlier than what we've seen in the 15 last couple budget cycles?

MR. RA'OOF: It's been pretty much earlier than what we've been. We've been probably starting around late November, and then you get into the holiday season and it falls apart. So we figure we get it going in October. We can get through the departments and get back and then have to deal with the

23 council and hopefully get the introduction done 24 before the court.

25

The other part basically is getting

Renzi Legal Resources (609) 989-9199 www.RLResources.com

the AFS done in reference to the audit was almost 1 2 nine months out to a year, so that backed up 3 everything right there. 4 So we're going to get this audit 5 done, hopefully have it finished before October and then we're able to start the AFS as well in 6 7 time and get it done within the required 8 statutory time frame. 9 MS. SUAREZ: What I would like to 10 ask of you is just to keep the Borough of 11 Financial Regulations in the loop about where you 12 stand with actually commencing the budget in 13 October and how the AFS is moving along just so 14 the division understands where you are and can 15 provide any technical assistance necessary to 16 make sure you meet the statutory deadlines that 17 you have to. 18 Happy to service technical guidance 19 in any way, shape or form that you need it, but 20 wan to make sure that the time frames that you 21 are putting in place are met, and any way that we 22 can be of assistance in doing that, we will. 23 MR. RA'OOF: Sure. Will do. 24 MS. SUAREZ: Any other questions or 25 comments? Hearing none, do we have a motion to

approve the adoption of the bond issuance, the 1 2 issuance of the general obligation bonds and the 3 waver of Maturity Schedule. 4 MR. DIROCCO: So moved. 5 MR. AVERY: Second. 6 MR. BENNETT: Mr. DiRocco with Mr. 7 Avery second. Miss Suarez? 8 MS. SUAREZ: Yes. 9 MR. BENNETT: Mr. DiRocco? 10 MR. DIROCCO: Yes. 11 MR. CLOSE: Mr. Close? 12 MR. CLOSE: Yes. I want to 13 reiterate the commissioner's concerns about the 14 lateness of filings and reports, the overall 15 comptrollers report on audit of financial 16 management practices. So, yes. 17 MR. BENNETT: Mr. Avery? 18 MR. AVERY: Yes. 19 MR. BENNETT: Miss Rodriguez is 20 Mr. Jackson? recused. 21 MR. JACKSON: Yes. 22 MR. BENNETT: Motion approved. 23 MR. JESSUP: Thank you very much. 24 MS. SUAREZ: Best of luck. The next 25 applicant appearing before the board today is the

Cumberland County Improvement Authority. 1 2 MR. WINITSKY: Good afternoon, Jeff 3 Winitsky from Parker McCay. We're bond counsel to the Improvement Authority. I believe we have 4 5 on the line today Gerry Velazquez who is the CFO of the Improvement Authority; Trish McGahhey who 6 7 is the CFO for the City of Bridgeton; Anthony Inverso who is the financial advisor to the 8 9 Improvement Authority. 10 And I don't know, I didn't see, but 11 he may be on, Chris Langhart who is the bond 12 counsel to the City of Bridgeton. If there is 13 anybody else that I don't see, feel free to chime 14 in now, all of which need to be sworn in, with 15 the exception of Chris. 16 MR. LANGHART: Jeff, I'm on. 17 MR. WINITSKY: Very good. Thank 18 you. 19 (At which time those wishing to 20 testify were sworn in.) 21 MR. WINITSKY: Thank you. As I 22 said, Jeff Winitsky from Parker McCay. We are 23 bond counsel to the Improvement Authority. We 24 are here today seeking positive findings pursuant 25 to N.J.S.A. 40A:5A-6 for the issuance by the

authority of its not to exceed 3 million dollars 1 2 of city general obligation lease revenue bonds, 3 what we call, the Bridgeton Fire Station Project. 4 The bonds are being issued by the 5 authority on behalf of the City of Bridgeton to finance the cost to complete a new, 6 7 approximately, 30,000 square foot fire emergency medical services demand communication center 8 located in the heart of the City of Bridgeton. 9 10 The new facility is a state of the art fire station and communications facility that 11 12 is going to be home to the City of Bridgeton Fire 13 Department, as well as, their Department of 14 Emergency Medical Services. By way of background, for those who 15 16 may not remember, it's been a bit. The authority 17 initially issued bonds in 2021 to finance a 18 portion of the cost of this new facility. 19 Unfortunately, the facility is being 20 built, or fortunately or unfortunately, depending 21 on your perspective, the new facility is being 22 built in an existing historic building and so to 23 construct anything in a facility like that, we're 24 required to go through the State Historical 25 Preservation Office which often results in some

1 delays, some deliberations, some approvals, et
2 cetera.

3 Complicating matters even more, the facility started construction in 2021 which, as 4 5 everybody recalls, was the peak of COVID which led to construction delays, based on availability 6 7 of labor, which then correspondingly resulted in 8 substantially increased construction costs, as 9 everybody on the line is aware, not just for 10 Bridgeton, but for really worldwide.

As a result of those delays, and as an interesting consequence of those delays, the fire department and the Department of Emergency Medical Services took a look at design and decided to make some additional tweaks, improvement, design changes along the way.

17 As a result of everything I just 18 described cost, time, et cetera, to get the 19 facility complete under the new design plans with 20 the approvals in place with all the requirements that need to be done in order to make the 21 22 building subject to a CO, it's going to cost on 23 additional 2.8 or so to get complete. 24 So to do so, the authority is back,

25 on behalf of the city, to issue an additional

1 series of bonds in an amount not to exceed 3
2 million dollars. Those funds will be utilized to
3 finish construction and to pay for any cost of
4 issuance associated with the issuance of the
5 bonds.

As was the case for 2021, the r structure of the bonds is following security structure specifically. The City of Bridgeton owns, obviously, the land upon which the new facility is being constructed. That land and the facility on it is already being leased to the authority.

The City of Bridgeton then leases it hack together with the land and pays lease payments that presently are in an amount sufficient to pay debt service on the 2021 bonds. We use the exact same structure for the new bonds to be issued.

Only difference being the lease payments will be -- the new release payments will be equivalent to the debt service of the 2024 bonds so that an aggregate total lease payments will pay both the 2021 bonds, as well as, the 24 2024 bonds.

25

The new bonds are going to be issued

pursuant to the Improvement Authority's Act bond 1 2 resolution to be adopted by the authority at a 3 trust indenture which will set forth the security for the repayment to the bonds for bond holders. 4 5 The lease payments to be made by the City of Bridgeton like they were in 2021 are 6 7 general obligation full faith and credit of the 8 Those lease payments, with that security city. 9 structure, were approved by what is essentially a bond ordinance. 10 11 In this case, you're making a lease 12 payments instead of bond payments. The bonds 13 will amortize over a period of 20 years with 14 substantially level debt service. Depending on 15 where interest rates lie at the end of the day, 16 based on the average assessed home in Bridgeton 17 which is around \$220,000, it's about a 30 dollar 18 tax increase per household. 19 We've got folks, as I said, from the 20 authority. Oh, and I would like to mention, as 21 was the case from 2021, the Improvement Authority 22 was, and is, acting as the project manager, 23 construction manager to facilitate design, 24 construction, completion, et cetera on behalf of 25 the city, which the authority regularly does

throughout the county and they're doing so again 1 2 in partnership with the city now. 3 So as I said, we've got folks from the authority and from the city and the financial 4 5 advisor if there are any questions about the 6 project or the financing in general. 7 MR. INVERSO: I want to clarify one The bonds will be 8 thing. It's Anthony Inverso. 9 issued over a 20 year period. 10 MR. WINITSKY: Did I say 30, 11 Anthony? 12 MR. INVERSO: You said 30. MR. WINITSKY: The 2021 bonds had a 13 14 30 year amortization. The 2024 bonds have a 20 year amortization. Thank you for the correction, 15 16 Anthony. I apologize. 17 MR. INVERSO: No worries. 18 MS. SUAREZ: I just have a couple of 19 items that I'd like to just highlight. I want to 20 confirm, I believe it was 5 million dollars put 21 towards the project costs in 2021; is that 22 correct? 23 MR. WINITSKY: I believe that's 24 correct. 25 MR. VELAZQUEZ: From the city? Yes.

MS. MCGAHHEY: 5 million out of our 1 2 ARP funds. 3 MS. SUAREZ: Thank you. And I know you touched a little bit upon the project scope, 4 5 some of the delays and what kind of caused some 6 of the higher costs that were realized. And what had been to done to cut 7 that back and make it more within that was 8 9 budgeted and pay it going forward, so thank you for that. I guess, one of the things that I 10 11 don't know if it was flushed out and I'd like to 12 make sure that it is. 13 What, I guess, is the cost to the 14 city to temporarily house the fire department and 15 I guess how much longer are we anticipating that. 16 I quess it's up until the project completion, correct? 17 18 MR. VELAZQUEZ: I'll let Kevin and 19 Trish talk a little bit more specific about cost, 20 but the current facility that the city is in 21 require them to move out as soon as possible, so 22 they've been working with the code officials with 23 respect to the existing conditions. 24 And the code officials have been 25 working with the city because they know that

> Renzi Legal Resources (609) 989-9199 www.RLResources.com

1 they're building a new facility. So from an 2 operational perspective, besides being not 3 programatically as good as they would like, there 4 is a cost.

5 And quite frankly, they have to move 6 out just because of code and other issues related 7 to the existing buildings that they're in. So 8 from a building perspective, that's the answer on 9 that side.

10 And Kevin and Trish, I don't know if 11 you want to talk more specifically about the cost 12 currently in the temporary facilities that you 13 have.

MS. MCGAHHEY: So yes, what Gerry said is correct. The current building that the fire department is in, is a much older building. It's a lot of code issues. We do have to have the standard general repairs to the building, nothing large other than, you know, HVAC, some piping issues.

It's been their facility for beginning of time, several decades. But like Gerry said, the building is out of code with the current code of the trucks being in the building. They sleep above it on the second

floor, so it's been delayed knowing that a new 1 2 facility across the street is being built for 3 them 4 UNKNOWN SPEAKER: The EMS division 5 is not currently housed with the fire division. The EMS is actually occupying an old water works 6 7 building in the city park. 8 So one of the other things that will 9 happen with this project is bringing both 10 divisions together in the new facility. 11 MS. SUAREZ: Thank you. So were 12 there any actual additional costs, other than 13 just having to do some small retrofits and keep 14 it going with housing the apparatus there or no? 15 Everything else has been status quo? 16 MS. MCGAHHEY: Been status quo more 17 or less. 18 UNKNOWN SPEAKER: Relatively minor 19 because they had already occupied the facility 20 that they're currently in the non compliant 21 facility. 22 MS. SUAREZ: Thank you. I do not 23 have any other questions. I will open it up for 24 questions or comments from the board members or 25 anyone from the public. Hearing none, do we have

a motion to issue positive findings? 1 2 MR. AVERY: So moved. 3 MR. DIROCCO: Second. 4 MR. BENNETT: I heard Mr. Avery and 5 Mr. DiRocco. Miss Suarez? 6 MS. SUAREZ: Yes. 7 MR. BENNETT: Mr. DiRocco? 8 MR. DIROCCO: Yes. 9 MR. BENNETT: Mr. Close? 10 MR. CLOSE: Yes. MR. BENNETT: Mr. Avery? 11 12 MR. AVERY: Yes. 13 MR. BENNETT: Miss Rodriguez? 14 MS. RODRIGUEZ: Yes. MR. BENNETT: And Mr. Jackson? 15 16 MR. JACKSON: Yes. 17 MR. BENNETT: Motion approved. 18 MS. MCGAHHEY: Thank you very much. 19 We appreciate it. 20 MS. SUAREZ: The next applicant appearing before the board today is the Passaic 21 22 County Improvement Authority. 23 MS. LITZEBAUER: This is Heather 24 Litzebauer from NW Financial. I'll introduce the 25 team, and then we can get sworn in. From the

borough, we have Mayor Randy George; Chris 1 2 Battaglia, the CFO; Steve Wielkotz from Wielkotz 3 and Company, the borough's auditor; Everett Johnson from Wilentz, Goldman and Spitzer, 4 5 borough bond counsel; Mark McPherson and Jim Spanarkel from Waters McPherson who is the 6 7 authority and county bond counsel. And then myself, Heather Litzebauer, municipal advisor to 8 9 the authority. 10 (At which time those wishing to 11 testify were sworn in.) 12 MS. LITZEBAUER: The Passaic County 13 Improvement Authority is requesting positive 14 findings pursuant to N.J.S.A. 40A:5A-6 in connection with the issuance of its county 15 16 guaranteed governmental lease revenues bonds 2024 17 in an aggregate amount not to exceed 20 million 18 dollars which will provide funds for the Borough 19 of North Haledon to acquire a property and 20 renovate the existing buildings on that property 21 in order to retrofit their municipal offices and 22 police headquarters, which also includes 23 furnishings for the building. 24 And also, positive findings for an 25 unconditional guaranty by the County of Passaic

pursuant to N.J.S.A. 40A:37A-30 and that guaranty 1 2 was introduced by the county commissioners on 3 July 16th. I'd like to turn it over to Steve Wielkotz who will give a history of the project. 4 5 MR. WIELKOTZ: Thanks, Heather. 6 Again, good morning, Commissioner and good 7 morning, board members. A little historical 8 perspective for North Haledon and this project. 9 Their existing municipal building is 10 70 years old and is in need of considerable, 11 considerable improvements. Currently, there's 12 12 parking spaces, most of which are utilized by the 13 employees or the police and it's located on the 14 Molly Ann Brook. 15 Now, that's important because two 16 years ago, when Hurricane Ida came through this 17 area, the brook flooded, flash flood situation 18 and the borough lost over a dozen pieces of 19 police equipment, cars and motorcycles and the 20 such. 21 The borough was originally prepared 22 and they authorized, in 2013, a 6 million dollar 23 bond ordinance to build a stand alone police 24 station at the site of a closed fire house on a 25 piece of property that the borough owns.

That stand alone police station was 1 2 going to be 6 million dollars. As part of that, 3 they've appropriated, over the years, '23 and '24, \$835,000 of capital improvement fund down 4 5 payment money of which 286, I believe, was used for the 6 million dollar bond ordinance for the 6 7 stand alone police building. 8 When this property became available, 9 the borough pivoted to not build a stand alone 10 police department and purchased this property and 11 retrofit the property to both the police 12 department and municipal building. 13 North Haledon is a small town. 14 Having all the facilities in one area, 15 notwithstanding the fact that this property has 16 considerably more parking, both for police, the 17 police, the police cars, the police business and 18 for the residents and the public to come to this 19 venue. 20 The property, the appraisal, which 21 was sent to the board, as part of the application, for a little over 6 million dollars 22 23 for the existing building and the property. The

24 purchase price, the acquisition price is 10 25 million.

But you can't just look at that in a 1 2 Because you have to understand that in vacuum. 3 North Haledon, there's two pieces of property that might fit the bill. One is the fund of the 4 5 planning board for the developer to build residential units. So that property is not 6 7 available. 8 And then there is this piece of 9 property which is an acre and-a-half with an existing building that's 20, what do we got. 10 11 It's almost 27,000 square feet. 12 If the borough were to look, if 13 there was land available to build this kind of a 14 building, the building itself would be over 11 15 million dollars with the industry standard being 16 \$400 and change a square foot to construct the 17 building.

They would also still be spending 5 19 million dollars for the police station part of it 20 because of all the requirements of the state and 21 federal government that surround having a police 22 facility.

And they have to also spend, And they have to also spend, obviously, a number of million dollars in order to retrofit the municipal building for all the 1 departments and all the other services that the 2 borough provides.

3 So again, hypothetical, if there was another piece of property, where they could 4 5 construct this building separately, it would be between the construction costs, they would have 6 7 to acquire the property, which an acre and-a-half 8 in North Haledon probably is upwards of a million 9 and-a-half or two million dollars to purchase in this real estate environment. 10

11 So essentially, again, I say the if 12 because there is no other property available. Ιf 13 there was a property available for them to build 14 it from scratch, it would theoretically cost the borough more than this 20 million dollars which 15 16 is acquiring the property and the building for 10 17 and 5 million for the retrofit for the police 18 department, and an additional 4 million and 19 change, to do all the other things that they need 20 to do to get this existing building up to speed 21 and up to code to be the municipal complex. 22 The other piece of this, I think is 23 important by doing it through the Improvement 24 Authority, by utilizing the authority's statutes,

25 they now have over \$800,000 of capital

improvement fund available to them to do other 1 2 projects and perhaps use some of that to pay cash 3 as opposed to issuing additional debt. 4 On top of that, they have \$780,000 5 of debt service coming off the books in 2026 which is most of the reason for the 6 non-conforming Maturity Schedule allowed by the 7 8 Local Authorities Law that's part of the 9 application. 10 So essentially, they will be able to 11 build a brand new complex and accommodate over a 12 million dollars in debt service by 2026 in their 13 budget with almost no tax impact to the local 14 residents which, again, is, I'm not sure, I'm not sure there is many municipalities that can say 15 16 that. 17 And the only other thing I wanted to 18 say that's relative to this is, three or four 19 years ago, the Bergen County Improvement 20 Authority came before the board with a very 21 similar project for the Township of Saddlebrook 22 where they acquired a vacant Home Depot building 23 in the industrial area by Route 17, purchased it 24 from the developer who had purchased it from Home 25 Depot.

1 The developer in that situation also 2 was contracted to retrofit the building and there 3 was a similar transaction, a little bit more than 20 million dollars, and that was approved by the 4 board back then. 5 With that, I open it up for any 6 7 questions that you, Commissioner, or any of the 8 board members, might have. 9 MS. SUAREZ: I do have a couple of 10 questions I'd like to start off with, and then 11 certainly we'll open it up to others. So I quess 12 just going back to the appraisal versus the 13 anticipated purchase price. 14 Is, I guess how we got to the 10 15 million, is that because that's what the asking 16 price is? And if so, what was done to attempt to 17 whittle that down. Just curious how we even got 18 to that figure. 19 MR. WIELKOTZ: That, I would defer 20 to either Chris or to the mayor. 21 MR. GEORGE: I'm happy to answer. 22 Can you hear me? 23 MR. WIELKOTZ: Yes. 24 MR. GEORGE: One thing that has been 25 missed is our library is also going with this

1 building. Our municipal library is going to move 2 into this building on the second floor, so it 3 will encompass all the municipal facilities. The 4 reason why the 10 million was picked is he has 5 three doctors who are prepared to take the 6 building over.

He will retrofit each floor to each 8 doctor, so that's the price he's going to get 9 from these doctors. So we can either say yes to 10 the 10 million or he sells it to the -- he leases 11 it to the three doctors. So we kind of like 12 didn't have a choice.

And that piece of property that Steve mentioned, it fulfills our third round COAH plan. So the last thing I want to do is stop them from building because we will now fulfill our third round COAH, which as you all know, fourth round starts January 1st, so we want to make sure.

20 We have compliance, but only if this 21 project is built. So the last thing I want to do 22 is interfere with their building, so that 23 property is not on the market for us. 24 MS. SUAREZ: Thank you, Mayor. That

25 makes a lot of sense. Can I ask one other

Renzi Legal Resources (609) 989-9199 www.RLResources.com 1 question then. What is the plan for the existing 2 municipal building? So once we move, if you 3 should move into this new property and that frees 4 up the existing structure where we have the 5 municipal police and then also, as you mentioned, 6 the library, what's the plan for those other 7 structures or properties?

8 MR. GEORGE: Okay. The municipal 9 building, in one of the latest storms, got about 10 three feet of water in the basement. We were 11 told by the engineer, if we had gotten four feet, 12 the building would have collapsed within itself.

13 It's an old single family house 14 which is closer to 80 or 90 years old that was 15 retrofitted 70 years ago to become a municipal 16 building. There is no elevator. We got two, 17 three people crammed into small offices.

There's, like you said, there is virtually no parking. The plan is to knock the building down and make it a parking lot and take the library, which is a newer building, and turn it into a rec center for our children.

23 So that by knocking this building, 24 they'll have more parking for that rec center. 25 It becomes almost a community center for our 1 seniors and for our children.

2 That's why the library is being 3 moved because they don't have enough room either. So the plan is to knock the building down. 4 5 MS. SUAREZ: So it's going to be 6 kept between both properties? 7 MR. GEORGE: It will be kept by the 8 municipality to be a parking lot because our 9 recreation fields are adjacent to this building. 10 When there's a rec game, people actually have to 11 car pool here in order to get a parking spot. 12 MS. SUAREZ: Okay. One other 13 question that I just have is the property to be 14 acquired, what is that currently bringing in, in 15 tax revenue? 16 MR. GEORGE: About \$150,000. 17 MS. SUAREZ: Per year. Okay. 18 MR. GEORGE: Per year. And we 19 acquired a fire house, one of our fire companies 20 went out of business, so we acquired their 21 building, which we're about to put it on the 22 market for sale and we've been offered a million 23 and-a-half dollars for it. 24 Now, we're going to go out to an 25 auction because we want to make sure everybody

> Renzi Legal Resources (609) 989-9199 www.RLResources.com

has a chance to bid on this property, but that's 1 2 going to bring back all the additional taxes and 3 maybe even more taxes, considering what they build there. So we're hoping to offset it. 4 5 MS. SUAREZ: Thank you. I think, from my perspective, everything you just said, 6 7 Mayor, really put a lot of this back into 8 perspective as to what the municipality is 9 looking to accomplish here, how is this going to 10 beneficial to all of its residents, both from the 11 COAH affordable housing perspective, also just 12 ease of use, so I appreciate having you here very 13 much. 14 I'm going to open it up to see if 15 there are anymore questions from the board 16 members or public or any comments they'd like to raise. 17 18 MR. AVERY: Commissioner, I want to 19 follow up on the appraisal issue because I shared some of the concerns about the difference between 20 21 the appraised price and the acquisition price. 22 So my understanding is, is that the 23 desire of the borough to purchase this specific 24 lot is it's a unique lot in terms of its 25 opportunity to meet all your needs. And it also

is in private ownership with an active marketing, 1 2 I guess for future tenants in the building. 3 Now, do you know if there are just 4 verbal agreements on doctors occupying the floors 5 or if there's actually a lease or a contract that the owner has entered into? 6 7 MR. GEORGE: We got to the 8 developer, to the owner, before he signed. He 9 was about to sign. We heard through the 10 grapevine that he was doing this so I approached 11 him. 12 And this building is essentially 13 located in the center of town adjacent to our 14 middle school and right across the street from 15 our fire department. It is the only building in 16 town like this, so, yes, we are paying more money 17 than the appraisal. 18 But in the long run, not only is it 19 the perfect location, but he spent 5 million 20 dollars renovating the infrastructure and the 21 parking lot. 22 So even though it's only assessed at 23 6.5 million dollars, he put in all the necessary 24 funds that we don't have to put in, the heating, the air conditioning, the electric, all of that 25

has been done and he put in bathrooms centrally 1 2 located, handicapped bathrooms that we don't have 3 to move, that we can build around. 4 So on the surface, we're paying a 5 little more money but in the end we're getting something that this borough should have done 20, 6 7 30, 40 years ago and it didn't. 8 MR. AVERY: No, Mayor. I understand 9 that issue and I congratulate you on your 10 foresight. My only question really was if the 11 appraisal was done when there were lease 12 agreements, that might increase the value of the 13 property substantially because it would add 14 revenue to it and that was important for me to 15 find out, so I appreciate your presentation. 16 MR. GEORGE: We've been getting rid 17 of the other condo owners. There was about a 10 18 When he took over condo owners that were there. 19 the building five years ago, it was in such bad 20 shape, that he had a condo meeting and he owns 90 21 percent of the building. 22 He told him he was going to invest 5 23 million dollars, and they told him, we're not 24 going to pay, don't do it. So they had a condo vote and it was 90 to 10, so he went ahead and 25

did it. 1 2 Now, these people didn't pay any 3 fees or any of their assessment, so now he takes one of them or two of them to court at a time, 4 5 and the judge says to the existing owners, you 6 owe the money, pay or get out. 7 So he has three left, which they've 8 already been through the courts. They're just 9 waiting for the decision. It will be just like 10 the other half a dozen or 10. The judge rules 11 that they owe him money and he takes the condo 12 unit from them and he gives a judgment, a 13 financial judgment against him. 14 So he's on the last three. We're just waiting for the judge to make his decision, 15 16 and then we'd like to purchase the building after 17 the tenants have been removed. 18 MR. AVERY: I understand. Ι 19 understand completely. 20 So if he had filled the MR. GEORGE: 21 building, it probably would have been worth a lot 22 more money. 23 MR. AVERY: That was my point, yeah. 24 So you had answered my questions and my concerns 25 that I had and looking at the application without

your presentation, so thank you. I have no 1 2 further questions. 3 MS. RODRIGUEZ: I have a question. Mayor, I don't know if this question applies to 4 5 you, but I'm looking for -- the staff, I believe, requested a project budget. We got a price of a 6 7 cost, but the staff requested a project budget which was not submitted, or hasn't been submitted 8 9 vet. 10 MS. LITZEBAUER: It was submitted. 11 The purchase price, 10 million dollars, the 12 retrofit for the police headquarters was 5 13 million dollars and then the furnishings and the 14 municipal borough portion was 5 million dollars. 15 MS. RODRIGUEZ: Nick? 16 MR. GEORGE: That would include the 17 library though. 18 MS. RODRIGUEZ: As of this morning, 19 I was told that that had not been submitted. 20 MR. BENNETT: I'm sorry, Miss 21 Rodriguez. I believe I miscommunicated that to 22 you. We did get that information and I apologize 23 for that miscommunication. 24 MS. SUAREZ: Mayor, I wanted to say 25 thank you for participating. I think this really

> Renzi Legal Resources (609) 989-9199 www.RLResources.com

highlights to everybody who's present, while it's 1 2 really important to have the elected on these 3 conversations because we really get to hear from you exactly what's being accomplished, why you're 4 5 trying to accomplish it and understand the pitfalls and also the successes as to what you 6 7 see moving forward in achieving these kinds of 8 things. So from our vantage point it's really 9 helpful, so I thank you for your time today. 10 MR. GEORGE: I'd like to thank you 11 because this is going to change the character of 12 the town. Right now, we have to turn away 13 seniors because our library is too small during 14 our programs. 15 Our recreation program doesn't have

16 an existing building to do inside programs. So 17 this is going to change the outlook for the 18 seniors, the young children. And when people 19 come to pay their taxes, there's only five spots 20 for them to park.

So people are circling the parking lot waiting to get in to pay their taxes and you can understand how upset they are when they come in. So I just want to thank you for considering this because this will change the Borough of

North Haledon and how its residents are treated. 1 2 So thank you. 3 MS. SUAREZ: Of course. 4 MR. JACKSON: Mr. Mayor, I must say 5 though, that I'm impressed that you have people circling your town hall to pay their taxes. 6 7 That's pretty good. 8 MR. GEORGE: They're not happy when 9 they actually pay them, but that's why they 10 compline. I'm circling and I got to pay you? 11 You know? 12 MS. SUAREZ: Absolutely. The only 13 other thing that I think was raised a little bit 14 by the board that perhaps, Mayor, you might be 15 able to help address as well is, and I know this 16 was addressed by Mr. Wielkotz, but can you go 17 into a little more detail for us as to why it is 18 that the borough is going through the Improvement 19 Authority and just, I guess how necessary it 20 would be for the borough because I think that would be the final hurdle for the board. 21 22 MR. GEORGE: I enjoy this phenomenal 23 relationship with the Passaic County 24 Commissioners. I am, of course, a Republican. 25 They are Democrats and they work with me on every 1 single issue I do in town.

2	And it's a relationship that other
3	groups should be envious because when they ask me
4	for something, I do everything I can to help
5	them. When I ask them, they do it, so and I can
6	also save money. And I can take the down payment
7	out of my municipal budget.
8	So that means, I don't have to hurt
9	the taxpayers with a potential tax increase by
10	going with them and I'm thrilled that I can be
11	part of the Improvement Authority.
12	MS. SUAREZ: So, Mayor, what are
13	your plans. I know we talked about this a little
14	bit. What are the plans in particular for the
15	money that has already been set aside. I know we
16	keep talking about other improvement to the
17	municipality, other capital items. What exactly
18	are you planning to do with the money that has
19	already been set aside?
20	MR. GEORGE: Well, we pave about
21	\$600,000 of roads a year. That's a drop in the
22	bucket. We're three and-a-half square miles and
23	the asphalt is not what it used to be. You used
24	to be able to get 10, 15 years out of a road.
25	We're lucky to get six or seven

years without them starting to deteriorate, so I 1 2 need, I would like, to do a very aggressive 3 paving project throughout the town. Right now, I do about six, seven roads a year. I need to be 4 5 doing 10, 12 roads a year in order to catch up. 6 So no decision has been made yet, 7 but my recommendation is going to be to the 8 council is to let's pave more roads each year. 9 We're lucky, we get a 250,000 dollar DOT grant 10 every year and we put about \$500,000 in our 11 budget, but it's not enough. 12 We need to pave more, and of course 13 when you're paving a road, there is always the 14 drainage system that is under size, not enough 15 catch basins and curbs that divert the water. 16 North Haledon is a rural town. We don't have a 17 lot of curb and sidewalk. 18 We just got a DOT grant for almost 19 \$400,000 to put a sidewalk on a very dangerous road. Well, with this extra money, maybe we can 20 21 do more of these projects, but one of that has 22 been decided because I have to go in front of the 23 governing body and make my pitch. 24 MS. SUAREZ: Of course. Appreciate 25 that.

MR. GEORGE: You know, I've been 1 2 here 26 years. I've been the mayor for 26 years, 3 and we have turned this town around. They could have bought this building 35 years ago, from the 4 5 Resolution Trust Corporation for \$750,000. 6 It wasn't finished, but people 7 before me, if they heard the word tax increase, 8 they all got upset. You have to have periodic 9 tax increases even though you don't want to. 10 Everything costs more money, health insurance, 11 pensions, salaries. 12 So they were skittish to spend the 13 money, so now I'm at this end now where I would 14 not be doing my job if I didn't pursue this 15 purchase, so I just wanted you to know that. Ι 16 didn't just get here. We have a stable tax rate. 17 We're at the bottom third of taxes in Passaic 18 County. 19 I'm very proud of that. And that's 20 because all my professionals -- you know, most elected officials think they know more than the 21 22 professionals. I'm one of the ones that, no, I 23 don't know more. I know less. 24 So I need to be guided by them, so 25 I'm pretty happy about that. I want you to know

this was not no spur of the moment decision. 1 2 This has been going on for a handful of years. 3 MS. SUAREZ: Are there any other questions or comments from anybody else? Hearing 4 5 none, I'm going to ask if we have a motion to 6 issue positive findings on the project financing 7 and county guaranty. 8 MR. DIROCCO: I'm make that motion. 9 MR. JACKSON: Second. 10 MR. BENNETT: Miss Suarez? 11 MS. SUAREZ: Yes. 12 MR. BENNETT: Mr. DiRocco? 13 MR. DIROCCO: Yes. 14 MR. BENNETT: Mr. Close? 15 MR. CLOSE: Mr. Close? Mr. Avery? 16 MR. AVERY: Yes. 17 MR. BENNETT: Miss Rodriguez? 18 MS. RODRIGUEZ: Well, Mayor, I want 19 to commend you for coming in because it always makes a huge difference and an impact when a 20 21 mayor comes in and really shows -- I'm from 22 Passaic County and I know your professionals and 23 you've got a great team around you, so let me 24 start with that. And I'm very familiar -- I 25 think I have some really good friends that live

in North Haledon, beautiful town, really 1 2 beautiful town. 3 And I'm not going to lie, I was very hesitant with this application, being from 4 5 Passaic County, the fact that the property was a little over 6 million and, you know, 10 million 6 7 dollars was offered for it, I think you gave a 8 great explanation. 9 I do see all the development that's 10 going on, all over Passaic County. So I see 11 your -- the need to do it and your concern about 12 it and I have to commend you. I have to commend 13 you, you're business savvy, your love for your 14 town, your borough. So, yeah, I vote yes. 15 MR. GEORGE: Thank you. 16 MR. BENNETT: Mr. Jackson? JACKSON: 17 MR. Yes. 18 MR. BENNETT: Circle back to Mr. 19 Close? 20 MR. CLOSE: Nick, yeah, I'm back. 21 And I do want to echo the comments about Yes. 22 Mayor George's presentation and participation. Ι 23 think it was extremely valuable. Thank you. 24 MR. BENNETT: Motion is approved. 25 MR. WIELKOTZ: Thank you very much.

1 MR. GEORGE: Yes. 2 MS. SUAREZ: I'd like a ribbon 3 cutting invitation, so I'm throwing that out now, so when we get to that juncture, you can keep the 4 5 board posted 6 MR. GEORGE: Yes. And I would be 7 happy for all of you come and to see how your 8 vote how we do business in the Borough of North 9 Haledon. Thank you very much. 10 MS. SUAREZ: Thanks, Mayor. 11 MR. WIELKOTZ: Thank you. 12 MS. SUAREZ: The next application 13 before the board today is also by the Passaic 14 County Improvement Authority. Miss Rodriguez, I believe you're going to be recusing from this 15 one, correct? 16 17 MS. RODRIGUEZ: Yes. 18 MS. SUAREZ: Miss Litzebauer, are 19 you also presenting this one? 20 MS. LITZEBAUER: I think John 21 Draikiwicz, bond counsel, is going to be 22 presenting. 23 MR. DRAIKIWICZ: John Draikiwicz 24 from Gibbons Law Firm. Glad to be here for sure. 25 We also have, in attendance, Heather Litzebauer,

the financial advisor, from NW Capital Markets; 1 Leah Sandbank, who represents the borrower from 2 3 McManimon Scotland. And from the school, the borrower, we have Robert Guarasci and Ira 4 5 Griffith. And they're ready to be sworn in. (At which time those wishing to 6 7 testify were sworn in.) 8 MR. DRAIKIWICZ: Thank you, 9 Director, and rest of the board. The Passaic 10 County Improvement Authority is seeking Local 11 Finance Board approval pursuant to 40A:37A-54(1) 12 and also positive findings in connection with 13 40A:5A-6 in connection with the financing by the 14 authority consisting of the issuance of not to 15 exceed \$18,500,000 of its revenue bonds which 16 will be used for the benefit of Community Charter 17 School of Paterson, a public charter school 18 located in Paterson, New Jersey. 19 The bonds will be issued, and the 20 proceeds of which, will be loaned to Morris 21 Charter, Inc., the borrower, for the purposes of 22 acquiring an existing school facilities located 23 at 8-14 Morris Street in Paterson. 24 Proceeds will also be used to fund a 25 deposit to the debt service reserve found. And

also to finance the cost of issuance of the 1 2 bonds. The bonds will be secured by rent 3 payments to be paid by the school to the borrower 4 pursuant to a lease agreement between the borrower and the school. 5 The bond will also be secured by a 6 7 debt service reserve fund and also through an 8 assignment of the leases through the rents. The 9 bond will also not be secured by the credit of 10 the county or from the Passaic County Improvement 11 Authority. 12 I would now like to turn it over to 13 Robert Guarasci, in connection with the school, 14 to describe a little bit more about the school 15 and what the goals here are in connection with 16 this financing. Bob? 17 MR. GUARASCI: Good afternoon. 18 Members of the board and others. I am Bob Guarasci, CEO of an organization called New 19 20 Jersey Community Development Corporation based in 21 Paterson. 22 And in 2008 we founded the Community Charter School of Paterson. 23 The Charter School 24 is a 900 student charter school, grades K to eight. The school's middle school students are 25

currently in the building that we wish to 1 2 purchase. 3 The building, and its stand alone gymnasium are vital to the school, to its 4 students and to its families. 5 Now, the building's current owner wants to sell the 6 7 building and we want to ensure that the building 8 stays as the home of the Charter School for many, 9 many more years to come. 10 And accordingly, and because of 11 that, we wish to purchase the school using tax 12 exempt bond financing through the Passaic County 13 Improvement Authority. Thank you. 14 MR. DRAIKIWICZ: At this time, if 15 the Commissioner, Director, would like to have 16 any questions, we'd be happy to answer them at 17 this time. 18 MS. SUAREZ: Thank you very much. Ι 19 just had one quick question, and perhaps this is 20 more of a technicality than anything else, but I 21 did notice that, I guess, there was some sort of 22 letter that was issued by the IRS just 23 essentially saying that the Morris Charter has not yet received non profit status and they also 24 25 don't meet the statutory requirements for a

1 corporation.

2 So if the non profit status is not 3 received, how does the Charter and the Improvement Authority intend to move forward on 4 5 this. I just want to see if that's been thought 6 through and what the intent is. 7 MR. DRAIKIWICZ: Leah, would you like to answer that, if you're on the phone? 8 9 MS. SANDBANK: T am. So we have not received a letter from the IRS that the 10 11 determination has not been received. It's still 12 going through the IRS process. 13 They are extraordinarily backed up 14 and are only reviewing applications now, that were received, I think, in January or February. 15 I know we've spoken with Bob. 16 17 There are, I think, a couple 18 different options, whether the CDC initially 19 acquires or another entity or the school acquires 20 the building with the opportunity to transfer it 21 when the non profit status is received. They've 22 all been thrown around. 23 I don't think we've settled 24 specifically on a plan B at this time if Morris 25 Charter's acceptance -- usually the IRS doesn't

They say, here are our just reject something. 1 2 problems, it's a back and forth. 3 You fix whatever the deficiencies 4 are that they see and then you represent it to them, so it's likely more a matter of time than 5 it is an if. 6 7 MR. DRAIKIWICZ: If I may add, 8 Director, we do have not for profit status in New Jersey. It's the IRS 501C3 status that we're 9 10 waiting for, and you're also correct, we could 11 not issue tax exempt bonds until that letter is 12 received. 13 So if the status changes as to who 14 the borrower would be prior to going out with the bonds, we would obviously notify the Director and 15 inform them of the change of who the borrower is. 16 17 The borrower is really just a pass 18 through entity, but we're hoping it would still be Morris Charter, which we hope to expect to get 19 from the IRS in the next month or so? 20 21 MR. GUARASCI: I would just chime in 22 that we already have a number of related entities 23 that do have 501C3 status conferred upon them, 24 which we could utilize for this purchase. 25 We created Morris Charter, Inc., as

> Renzi Legal Resources (609) 989-9199 www.RLResources.com

a stand alone 501C3 purpose, but there would be 1 2 options that I think are consistent with what counsel has stated if we needed to avail 3 ourselves of them, the board would be notified. 4 5 MS. SUAREZ: Thank you. I'm gonna open it up to see if there are any other 6 7 questions or comments from the board. Hearing 8 none, do we have a motion to issue positive 9 findings under N.J.S.A. 40A:5A-6 and approve the project financing under 40:37A-54? 10 11 MR. JACKSON: So moved. 12 MR. DIROCCO: Second. 13 MR. BENNETT: Mr. Jackson with Mr. 14 DiRocco second. Miss Suarez? 15 MR. SUAREZ: Yes. 16 MR. BENNETT: Mr. DiRocco? 17 MR. DIROCCO: Yes. 18 MR. BENNETT: Mr. Close? 19 MR. CLOSE: Yes. 20 MR. BENNETT: Mr. Avery? 21 MR. AVERY: Yes. 22 MR. BENNETT: Miss Rodriguez is 23 Mr. Jackson? recused. 24 MR. JACKSON: Yes. If I may, I want 25 to say, the great work that Bob does in Paterson.

I happen to be a friend of one of your staff 1 2 members, (inaudible) Truinski (ph) and just doing 3 tremendous work and this is just another example 4 in my opinion, so keep it up. 5 MR. GUARASCI: Thank you, sir. 6 MS. SUAREZ: Certainly, a Godsend 7 for Paterson and surrounding area. But I wish 8 you very much luck and expedience from the IRS 9 for whatever I can utter that into existence for 10 you, so best of luck. 11 MR. GUARASCI: Thank you very much. 12 MS. SUAREZ: The next applicant 13 appearing before the board today is the Essex 14 County Improvement Authority. 15 MR. DRAIKIWICZ: Thank you, 16 Director. John Draikiwicz representing Essex 17 County Improvement Authority in connection with 18 this matter. I want to introduce some of the 19 folks on the Microsoft today. 20 It's Steve Rother, who is the 21 executive director of the Improvement Authority; 22 Jenn Edwards, the financial advisor from Acacia 23 representing the Improvement Authority; Leah 24 Sandbank, who is the counsel to the borrower from 25 McManimon and Scotland.

Leah, if you could introduce who is 1 2 representing the borrower on this transaction? 3 MS. SANDBANK: Sure. Ron Beit from RBH Group should be on as well. 4 5 (At which time those wishing to testify were sworn in.) 6 7 MR. DRAIKIWICZ: The Essex County 8 Improvement Authority is seeking Local Finance 9 Board approval pursuant to 40:37A-54(1) and also 10 positive findings in connection with 40A:5A-6 in 11 connection with the financing by the authority 12 consisting of the issuance of not to exceed 80 13 million dollars of its ref new bonds which will 14 be loaned to RBH Social Impact Newark, LLC, which is a New Jersey not for profit corporation. 15 16 The bonds will be issued for the 17 purpose of acquiring a lease hold interest in 18 certain real property located in Newark, New 19 Jersey. 20 And the proceeds will also be utilized to finance capitalized interest 21 22 providing a deposit for various reserve funds, as 23 well as, financing the cost of issuance of the 24 bonds. 25 The project that is being acquired

1 is a housing project, which consists of 203
2 units, which currently are being used for work
3 force housing primarily for teachers in the
4 Newark area.

5 The building will be revised to 6 consist of 123 work force units, as well as, 80 7 senior units over the next couple of years. The 8 bonds are going to be secured by the lien on the 9 revenues derived from the operations of the 10 housing project.

It will also be secured by a debt service reserve fund, as well as, a mortgage, a lease hold mortgage on the property. The bonds will not receive the credit support from the suthority, nor, will it receive the credit's lease the county of Essex.

I would like now to turn it over to Note: Not

22 those of you who are familiar, this is the 23 existing Teachers Village Project we're talking 24 about at Halsey and Williams Street in Newark. 25 Nick pointed out to me, or reminded 1 me, and some of you may have been around 2 originally in 2012 when we probably went in front 3 of this board for approval of a financial 4 agreement by the city that would then secure an 5 issuance of Redevelopment Area Bonds, so this is 6 that same project.

7 It is an existing project. When 8 constructed, there were sort of three components. 9 There was originally a charter school components 10 and then these two work force housing with retail 11 components that were financed in 2012, 2013 and; 12 '14.

And when constructed, this project was actually the first newly residential housing in Newark in 50 years or 70 years. And it's been very successful, as John indicated, at least 70 percent of the units are rented to teachers and other educators which is how it's marketed and geared as really a community for teachers and educators to live near where they work.

This project, and the idea of transferring ownership to RBH Social Impact, this is very similar to the project that RBH Social Impact presented to this board, at this point, I think maybe it was in May for the Jersey City 1 project which similarly was an acquisition, at 2 that time, newly constructed building and turning 3 into what RBH now calls Teachers Village Plus 4 Project.

5 And this is a national model to 6 build decent low income areas all over the 7 country. This is sort of teed up because this 8 building and the work force parts of this project 9 already exist.

10 So the idea is to get ownership of 11 the existing Teachers Village Project into the 12 non profit through its subsidiary, RBH Social 13 Impact Newark. And then as units turn over to 14 convert 80 of the existing housing units to 15 senior units, in order to establish the 16 intergenerational community.

17 That's the whole not profit purpose 18 of RBH Social Project is to establish intergenerational communities. Like all these 19 20 projects, the units, the work force units, will 21 be governed by the CAP restrictions of 120 22 percent AMI and 20 percent of the units are 23 restricted at 80 percent AMI. 24 And the project will remain subject

25 to the terms of the financial agreement and will

assume the existing Redevelopment Area Bond that 1 2 is associated with that financial agreement. 3 MR. DRAIKIWICZ: With that, if there 4 is any questions from the board, from the 5 Director and the rest of the board, we'd be happy to answer them at this time. 6 7 MS. SUAREZ: So I want to put a 8 slightly finer point on just the RAB application 9 from 12 years ago. I guess how is that performed 10 and just ensuring that this financing is not going to disturb that in any way. 11 12 MS. SANDBANK: Sure. This financing 13 will not disturb that the non profit subsidiary 14 will receive approval hopefully to be treated as 15 an urban renewal entity. 16 The terms of requirements for URE 17 are the same as what it's doing anyway, so it 18 will convert to a URE and then the financial 19 agreement will essentially just be transferred to 20 the new URE which is owned by the non profit. 21 And so everything else on the real 22 estate side, on the payment side, on the 23 (inaudible) side is staying the same. It will be 24 considered a URE to URE transfer. 25 The agreement has been performing --

> Renzi Legal Resources (609) 989-9199 www.RLResources.com

I know there has been some issues with the city 1 2 in terms of billing and making sure the right 3 annual service charge is being billed and paid correctly, so they are working through some of 4 5 the issues that existed with the billing and the numbers, but the RAB is outstanding will continue 6 7 to be paid and has been paid. 8 MS. SUAREZ: Thank you for that. 9 Any other questions or comments? Hearing none, 10 then, do we have a motion to approve the issuance 11 of the revenue bonds at an amount not to exceed 80 million dollars. 12 13 MR. DIROCCO: So moved. 14 MR. AVERY: Second. 15 MR. BENNETT: Just to clarify, 16 that's also for the positive findings on the 17 project financing and the approval for the 37A:54? 18 19 MS. SUAREZ: Yes, for both. 20 MR. BENNETT: Miss Suarez? 21 MS. SUAREZ: Yes. 22 Mr. DiRocco? MR. BENNETT: 23 MR. DIROCCO: Yes. 24 MR. BENNETT: Mr. Close? 25 MR. CLOSE: Yes.

1 MR. BENNETT: Mr. Avery? 2 MR. AVERY: Yes. 3 MR. BENNETT: Miss Rodriguez? 4 MS. RODRIGUEZ: Yes. 5 MR. BENNETT: Mr. Jackson? MR. JACKSON: Yes. 6 MR. BENNETT: Motion approved. 7 8 MR. DRAIKIWICZ: The authority 9 appreciates your input. Thank you very much. 10 Have a great day. 11 Best of luck. MS. SUAREZ: The next 12 applicant appearing before the board today is the 13 Middlesex County Improvement Authority. 14 MR. LANGHART: Good afternoon, 15 Director. Chris Langhart from McManimon, 16 Scotland and Baumann representing the Improvement Authority. I think we have Anthony Inverso from 17 18 Phoenix Advisors on as well, and I believe we 19 have William Brennan, CFO from the Improvement 20 Authority; Jim Polos, executive director from the 21 authority, as well, and Nicholas Jeglinski, CFO 22 from the county on as well. And we can swear 23 them in as necessary. 24 (At which time those wishing to testify were sworn in.) 25

1 MS. SUAREZ: The floor is yours. 2 MR. LANGHART: Thank you. Good 3 afternoon, Director, members and staff of the 4 Local Finance Board. Thank you for hearing our 5 application. The Middlesex County Improvement Authority is here before you today for positive 6 7 findings and approval of a county guaranty that's 8 related to the issuance of -- I'm getting an I don't know if it's disturbing anyone 9 echo. 10 else. 11 MS. SUAREZ: I think I figured out 12 who it was. I muted that person. 13 MR. LANGHART: Thank you, Director. 14 So we're here for approval of a county guaranty 15 relate today the issuance of refunding bonds of 16 the authority. We find ourselves in a tricky 17 situation sometimes. 18 Although the Improvement Authority 19 is permitted to issue the refunding bonds without 20 LFB approval so long as we comply with the post 21 closing administrative code conditions, all five 22 of them. 23 In this instance, we do need 24 approval of the county guaranty for the refunding 25 bonds. Just a brief history. The Improvement

> Renzi Legal Resources (609) 989-9199 www.RLResources.com

Authority issued bonds on behalf of the Middlesex
 Regional Educational Services Commission back in
 2008 for capital improvements on behalf of the
 commission.

5 Those bonds were refunded in 2014 6 and both those bond issuances had county 7 guarantees. The 2014 refunding bonds had a 8 county guaranty that only applied to those bonds. 9 Sometimes now we write the guaranteed ordinance 10 so that it applies to refundings or refinancings 11 of those bonds. We don't have that there.

So to go forward with a refunding as we planned, we need to adopt a new county guaranty which is scheduled to be adopted to morrow, and the county has graciously offered to their guaranty for this. But we need to come pefore you to get positive findings.

18 So with that brief history, we're 19 happy to answer any questions you might have for 20 the county quaranty which is an amount not to exceed 22 million which I should have added. 21 22 MS. SUAREZ: I just have one 23 Probably a little abnormal for the question. 24 questions that we have. But looking at just the 25 sheer amount in reserve, what, I guess, is kind

of the plan going to potentially realize an 1 2 additional \$70,000 in annual savings. 3 Is there kind of a plan, or is this truly building up the nest egg? What is, I 4 5 guess, the thought process going forward. It's a good one to have, right. Just curious. 6 7 MR. LANGHART: So I think I got the 8 gist of that, Director. It was a little hard to 9 hear you. I think Anthony Inverso may be able to 10 answer that if he heard you. 11 MR. INVERSO: I'm not sure I heard 12 of that. I think you asked about the savings? 13 MS. SUAREZ: Can you hear me better 14 now or no? 15 INVERSO: A little bit, yeah. MR. 16 BENNETT: If I may, I believe MR. the commissioner was asking, with the substantial 17 18 reserve build up by the Educational Services 19 Commission and obviously saving money is a good 20 thing, the \$70,000 a year. 21 Overall, what is the total plan 22 regarding that reserve and the incorporation of 23 the \$70,000 or so into that. 24 MR. LANGHART: The commission's 25 reserve?

1 MR. BENNETT: Correct, yeah, the 2 additional savings per year, especially given the 3 recent comptrollers report. 4 MR. LANGHART: Anthony, I don't know 5 if you had a chance to review that. I'm just not familiar with their finances. 6 That may be 7 something that we need come back to the board on. 8 MR. INVERSO: Yeah, I think it's 9 just pure debt service savings, in this case, 10 just to take advantage of the market. You know, where that money will go. I can't speak for 11 12 that, but the opportunity to save \$70,000 a year, 13 you know, or a total of \$725,000 over the terms 14 of the bonds is an opportunity that shouldn't be 15 overlooked. So what they'll ultimately do with 16 the funds, I can't attest to that, but it's just 17 opportunity to take advantage of lower interest 18 rates and save money. 19 MR. LANGHART: I don't know if that 20 suffices, Director. We still may not be able to hear you, unfortunately. 21 22 MS. SUAREZ: Can you hear me now? 23 LANGHART: Yes. MR. 24 MS. SUAREZ: So I feel like I should 25 get paid by Verizon for that. I think it does

> Renzi Legal Resources (609) 989-9199 www.RLResources.com

generally answer it. I was just curious if we 1 2 were saving truly for just rainy day funds, 3 always great to have a surplus, or if there was something more general, not necessarily tied into 4 5 this application. I always think it's great to look 6 7 for cost savings in any way, shape or form, and that's certainly what's being done here, right. 8 9 There's going to be about \$70,000 a year. It's 10 going to be realized in savings, fantastic. 11 Just based on how large the reserves are, is there something -- I was just curious 12 13 about working towards, or is it just good fiscal management practices and we're looking to build 14 15 that nest eqq. 16 MR. LANGHART: I think it's the 17 latter, just taking advantage of the savings and 18 the opportunity that we have. 19 MS. SUAREZ: Okay. I saw Mr. Polos 20 certainly shaking his head emphatically during 21 that, so I'll take that, that was his thoughts as 22 well. 23 MR. POLOS: It is true. The 24 administration there runs a very tight ship when 25 it comes to their educational programs and what

opportunities they want to create for the children 1 within our district. I know that they're very 2 3 frugal when it comes to saving every dollar 4 possible. 5 MS. SUAREZ: Okay. Thank you. I do not have any other questions or comments. 6 Does 7 anyone else? Hearing none, do we have a motion not to exceed 22 million? 8 9 MR. DIROCCO: So moved. 10 MR. JACKSON: Second. 11 MR. BENNETT: Mr. DiRocco and Mr. 12 Jackson second. Miss Suarez? 13 MS. SUAREZ: Yes. 14 MR. BENNETT: Mr. DiRocco? 15 MR. DIROCCO: Yes. 16 MR. BENNETT: Mr. Close? 17 MR. CLOSE: Yes. 18 MR. BENNETT: Mr. Avery? 19 MR. AVERY: Yes. 20 MR. BENNETT: Miss Rodriguez? 21 MS. RODRIGUEZ: Yes. 22 MR. BENNETT: Mr. Jackson? 23 MR. JACKSON: Yes. 24 MR. BENNETT: Motion approved. 25 MR. LANGHART: Thank you. We

appreciate it. 1 2 MR. INVERSO: Thank you. 3 MS. SUAREZ: Best of luck. The Middlesex County Improvement Authority is not 4 5 going far because they are the next applicant 6 before the board. Mr. Langhart, is that also 7 vours? 8 MR. LANGHART: Yeah, I'll take it. 9 Anthony is going to take the lead on this one. 10 Do we need to swear everybody in again, or is it sufficient from the last one? 11 12 MS. SUAREZ: If it's the same team, 13 I think we're okay. If there's anybody new, then 14 they should get sworn in. 15 MR. INVERSO: I think it's the same 16 team from the authority and county. We do have 17 some participants as part of the program who are 18 I don't know if you want to swear them in on. 19 now, or if you have any questions directed 20 towards them, have them sworn in at that point. 21 I don't know how you want to proceed with that. 22 MS. SUAREZ: Let's just get them 23 sworn in now so that it's over and done with, in 24 case they should answer any questions. 25 MR. INVERSO: I know we have,

> Renzi Legal Resources (609) 989-9199 www.RLResources.com

jumping ahead here, stealing my thunder, but 1 2 that's okay. 3 We have participants from Carteret Borough, Dunellen Borough, Highland Park Borough, 4 5 South Brunswick Township and I mentioned County of Middlesex. I think the only one weren't able 6 7 to get a representative was Helmetta, but it some 8 body from Helmetta is on, certainly we'll swear them in as well. 9 10 If those representatives could be 11 put your cameras on and microphones so you can be 12 sworn in. 13 (At which time those wishing to 14 testify were sworn in.) 15 MR. INVERSO: So Middlesex 16 Improvement Authority is seeking positive 17 findings in connection with the issuance of not 18 to exceed 23 million of its capital equipment and 19 improvement revenue bonds which will be 20 quaranteed by the County of Middlesex and that 21 will provide the county's strong AAA rating to 22 the financing. 23 You've probably seen this one 24 before. The authority has been undertaking this program annually since 1992, so quite a bit of 25

The bonds will finance the acquisition of 1 time. 2 certain equipments like IT equipment and the 3 like, vehicles and other capital improvements. 4 Some of the projects will be leased 5 to participants through a lease program of this 6 financing while others will be acquired through a 7 loan program and a loan agreement will be entered 8 into. 9 As I mentioned before, we have six 10 participants in the program. Carteret, Dunellen, 11 Helmetta, Highland Park, South Brunswick and the 12 county. In total, the amount to be financed is 13 \$7,776,000. This obviously is much lower than 14 the 23 million not to exceed par amount. 15 And that's because certain projects 16 changed and some participants, who were 17 originally interested, dropped out after the 18 authority had adopted the resolution to make 19 application to Local Finance Board.

20 So originally we had 21 million 21 dollars worth of projects and things have changed 22 since then so we're down to about 7.7 million. 23 So we need to issue, which at this point, looks 24 like about 8 million dollars of bonds.

And of course the balance of that

25

Renzi Legal Resources (609) 989-9199 www.RLResources.com

not to exceed authorization would go away. We're 1 2 not going to issue more than we need to. The 3 bonds will mature over a seven year period and each participant's repayments will be on a level 4 5 debt service schedule which will also be scheduled that conforms to the requirements of 6 7 the New Jersey Local Bond Law.

8 So in conclusion, the authority is 9 seeking positive findings for the issuance of the not to exceed 23 million of bonds and the 10 guaranty of the bonds by the County of Middlesex. 11 12 So we're certainly happy to answer 13 any questions you may have. And as I mentioned 14 before, we have most of the participants on the 15 call as well.

16 MS. SUAREZ: Thank you, Mr. Inverso. 17 I think the only thing that I typically like to 18 hear from the participants in this program is just the reason why they picked to go through the 19 20 pooled program as opposed to going out on their 21 own for financing. If I could hear from the participants on that who are with us today, that 22 23 will be great.

24 MR. INVERSO: Absolutely. We'll 25 start alphabetically. Carteret, I think Rick

Llanos is on. 1 2 MR. LLANOS: That's correct. Hello. 3 Carteret is requesting, through the MCIA lease agreement, three police vehicles at 50,000 each 4 5 for a total of 150,000. And also two mason dump trucks for 90,000 each for a total of 180,000. 6 7 And the reason why we're doing this 8 is because we're trying to partake into the 9 higher rating that the MCIA partakes. So it's 10 cheaper for us to go through them than for us to 11 go on our own, so that's that. 12 MS. SUAREZ: Thank you, Mr. Llanos. 13 INVERSO: And for Dunellen, we MR. 14 have Scott Olsen. 15 MR. OLSEN: High, good afternoon. 16 Dunellen is home an to Olympic gold medalist 17 twice now, so we're very pleased with that. The 18 application today is for replacement equipment 19 for the fire department. 20 We lost the firehouse a few years 21 ago and we're slowly rebuilding that and getting 22 the equipment apparatus. And in particular here, 23 we're looking for hoses and turn out gear and 24 that type of thing, radios, are the bigger ticket 25 items and there is also a sewer jet truck in

1 here.

2	But Dunellen doesn't have a bond
3	rating and we've utilized the financing through
4	the Middlesex County Improvement Authority in the
5	past and it's been very helpful to get on a
6	regular debt service schedule and also to take
7	advantage of the AAA rating.
8	MS. SUAREZ: And congratulations to
9	Sidney.
10	MR. INVERSO: Helmetta, I don't
11	believe anybody was able to join, but their
12	project is 125,000 dollar dump truck body to be
13	financed over a five year period. I know for
14	Helmetta, it is a small town. They don't have
15	their own bond rating and they have been a
16	participant in this program in the past because
17	of the AAA rating that the county provides and
18	typically the size of their financing, it's not
19	economical for them to go out on their own to
20	finance something of that size. Highland park?
21	I think Teri is on?
22	MS. JOVER: Yes. Good afternoon.
23	The borough is interested in participating in the
24	lease program, purchasing three police vehicles,
25	two community services, one community service

vehicle for in town rides and a code enforcement 1 2 vehicle. 3 We're doing our best to also go EV 4 and or hybrid as much as possible. And through 5 the loan program, freight liner multi body dump truck for our Public Works. Ours is very old and 6 7 we want something that's more multi functional. 8 We've been participating in this 9 program for a long time. The timing works very well for us for vehicles. That's why we focus on 10 vehicles and the cost benefits us as well. 11 12 MS. SUAREZ: Thank you. 13 INVERSO: South Brunswick? MR. 14 Samantha? 15 UNKNOWN SPEAKER: Thank you. We are 16 looking to get six police patrol vehicles for 76,000 each totaling 456,000. Also, two police 17 18 detective vehicles at 55,000 each totaling 19 110,000. So in total, we're looking for 566,000. 20 We have participated in this lease 21 program in the past and we chose to take part 22 again due to the AAA bond rating and to get the 23 loans that we need. 24 MR. INVERSO: And last, but 25 certainly not least, the county, Nick Jeglinski.

1 MR. JEGLINSKI: Sure. So ultimately 2 I just want to compliment what all the other 3 participants said. Middlesex County firmly 4 supports working in a collaborative effort, 5 particularly with our local agencies. 6 So while we support the program this 7 year, we anticipate continuing this for many 8 years forward. I can't entirely remember what 9 date Anthony gave, as far as, when we began this 10 program, but it's been a very good effort forward 11 and, obviously, utilizing our AAA rating is 12 beneficial, not only to the county and the amount 13 of equipment we look to purchase, but all our 14 neighboring townships agencies, townships and 15 boroughs. 16 It's great to actually be a part of 17 it at a further local level. Similar to what other agencies are purchasing, we look to utilize 18 19 this for various security and software upgrades, 20 countywide fixtures and furniture, and primarily 21 for central vehicle and parks related equipment 22 replacements, all part of our bigger fleet 23 management cycle plan. 24 MR. INVERSO: Thank you. Director, 25 that is all the participants.

MS. SUAREZ: Thank you all very 1 2 much. Always appreciate hearing directly from 3 the participants as to the benefits that they are going to realize, as well as, what they're going 4 5 to accomplish with the pooled program. Not to single anybody out, but congratulations to Sidney 6 7 in Dunellen. I'm an avid Olympic watcher, so 8 happy to see that again. 9 I will open it up to see if there is any other questions or comments from any of the 10 11 board members or anyone from the public. Then 12 hearing none, do we have a motion to issue 13 positive findings in an amount not to exceed 23 14 million dollars. 15 MR. JACKSON: So moved. 16 MR. AVERY: Second. Mr. Jackson and 17 Mr. Avery second. Miss Suarez? 18 MS. SUAREZ: Yes. 19 MR. BENNETT: Mr. DiRocco? 20 MR. DIROCCO: Yes. 21 MR. BENNETT: Mr. Close? 22 MR. CLOSE: Yes. 23 MR. BENNETT: Mr. Avery? 24 MR. AVERY: Yes. 25 MR. BENNETT: Miss Rodriguez?

MS. RODRIGUEZ: 1 Yes. 2 MR. BENNETT: Mr. Jackson? 3 MR. JACKSON: Yes. 4 MR. BENNETT: Motion approved. 5 MR. POLOS: Thank you. On behalf of Middlesex County, I wanted to thank you very 6 7 We appreciate your support with this great much. 8 program we do in Middlesex County. 9 MS. SUAREZ: Best of luck with it. 10 The next applicant appearing before the board 11 today is the Borough of Beach Haven. The 12 municipality is seeking to enter into a public 13 private partnership for the provision of water 14 storage tank maintenance. 15 It's a contract for 20 years in an 16 amount not to exceed \$4,895,842. The 17 municipality will maintain authority over the 18 operations of the utility including the authority's rates. 19 20 Typically, the board asks 21 applications seeking this type of approval to 22 identify the municipal employee to be tasked with 23 monitoring the performance of the contract and to make an annual report to the Local Finance Board 24 25 on that performance.

The municipality has identified the 1 2 water utility superintendent to be the person 3 with that responsibility. This would satisfy the board's concerns on the matter, and as such, the 4 5 appearance of the applicant was waived. Therefore, I'm asking for a motion 6 7 to approve on the condition that the municipality 8 tasked the water utility superintendent with 9 monitoring the contract and that the water 10 utility superintendent provide an annual report 11 to the board on this performance. 12 Before I do that, I wanted to ask if 13 there are any questions whether that's from the board or anyone from the public or any comments 14 15 that they would like to raise at this time. Hearing none, then I'm going to ask for that 16 motion. 17 MR. AVERY: So moved. 18 19 MR. CLOSE: Second. 20 MR. BENNETT: Mr. Avery with Mr. 21 Close seconding. Miss Suarez? 22 MS. SUAREZ: Yes. 23 Mr. DiRocco? MR. BENNETT: 24 MR. DIROCCO: Yes. 25 MR. BENNETT: Mr. Close?

MR. CLOSE: Yes. 1 2 MR. BENNETT: Mr. Avery? 3 MR. AVERY: Yes. 4 MR. BENNETT: Miss Rodriguez? 5 MS. RODRIGUEZ: Yes. MR. BENNETT: Mr. Jackson? 6 7 MR. JACKSON: Yes. 8 MR. BENNETT: Motion approved. 9 MS. SUAREZ: And then the final 10 applicant appearing before the board today is the 11 Borough of Butler. I see Miss Dolan. 12 MS. DOLAN: Yes. Hi, how are you? 13 MS. SUAREZ: Good. How are you? 14 MS. DOLAN: Good. I'm Valerie Dolan 15 from Nisivoccia. I am here with Dave Evans who is consultant with Nisivoccia. We have Jim 16 17 Kozimor, the CFO from the Borough of Butler; Jim 18 Lampmann, the Butler administrator and Bob 19 Oostdyk, I believe I saw him. He's the attorney. 20 (At which time those wishing to 21 testify were sworn in.) 22 MR. EVANS: The Borough of Butler 23 electric Utility is seeking emergent rate relief 24 through 40A:5A-25 for the base portion of its 25 rates.

The Electric Utility has been in operation for almost 120 years and serves Butler, Kinnelon, Bloomingdale, a little bit of Riverdale and a little bit of West Milford. 95 percent of the customers outside of the borough are in Kinnelon and Bloomingdale.

7 We're seeking to raise the base 8 portion of the rates by 26 percent, which will 9 equate to about a 10 percent increase on the 10 total bill for about \$11 a month for the average 11 user.

12 The electric utility has not 13 increased its base rates for 16 years. So this 14 is the first time since 2008 that they have 15 requested an increase. After the increase, the 16 average ratepayer in Butler Electric Utility will 17 still be more than 20 percent less than Jersey 18 Central Power Light winter rate and more than 30 19 percent less than the JCP&L summer rate.

If the taxpayers are forced to assume the deficit that will occur if the rate increases are granted, it will amount to a little over \$500 annually for the average taxpayer in the Borough of Butler.

25

Considering that, two thirds of the

1 customers that the Electric Utility, serves are 2 outside of the borough, this seems like an unfair 3 situation. 40A:31-23 allows water utilities, 4 under the jurisdiction of the Board of Public 5 Utilities to change their rates without BPU 6 approval provided they charge the same rates both 7 inside their town and outside.

8 For some reason, they omitted the 9 electric utilities. Butler has charged the same 10 rates inside and outside of its borough 11 boundaries for over 40 years. They have been 12 given assurances that the statute will we changed 13 to include electric utilities that it was an 14 oversight, but so far that hasn't happened.

The participating towns have all heen notified of the proposed action that we're asking for today. It is my understanding that the administration has reached out to the mayors of Kinnelon and Bloomingdale, which account to more than 95 percent of our customers outside of the borough and they understand.

And I don't want to put words in 23 your mouth, Jim, but they understand the reasons 24 for the increase and recognize that there's been 25 no base rate increase for 16 years.

That's correct. 1 MR. LAMPMANN: 2 MR. EVANS: With that, I quess we're 3 open to any questions or comments that was lamp 4 nan? 5 MS. SUAREZ: I'm going to first open 6 it up to the board members or anyone from the 7 public who has any questions or comments they'd 8 like to raise. Hearing none, first, I want to 9 say that I think it's pretty incredible, even 10 with the increase, the rates seem to be 11 significantly lower than any of the competition 12 in the area. 13 One of the items that I just wanted 14 to put a finer point on. This increase will 15 allow the utility to remain self-liquidating until around what point of time are we 16 17 anticipating? 18 MR. EVANS: 12-31-26. 19 MS. SUAREZ: I heard the testimony 20 about the legislature making some sort of 21 intimations that this was an unintended 22 consequence, that the electric utility should 23 have been included in the same legislation they 24 had done for the water utilities. 25 I've had a conversation with the

1 Board of Public Utilities with the president over 2 there just to make sure that we were aligned in 3 moving forward on this project since jurisdiction 4 can fall under BPU for this.

5 And I was informed, or I should say, 6 at least it was confirmed that Butler is the only 7 entity in the state that kind of falls under this 8 weird auspice where you cannot increase the rates 9 without BPU, and that your alternative is to come 10 before the board.

11 So not ideal, but I think there will 12 be some interest in seeing if we can't find a 13 more streamlined approach for future increases to 14 find of take affect.

15 With that being said, I will happily 16 ask for a motion. I think it's already been 17 conveyed to the group that there be some sort of 18 condition placed upon this that would just make 19 sure that some sort of conversation happened with 20 BPU before coming to the board, should that 21 happen before January 1 of 2027 since it's being 22 conveyed to this board that this increase will 23 take you through that time period to keep you in 24 self-liquidating status.

25

MR. EVANS: It's my understanding

that the stipulation will be that we will not 1 2 come before the Local Finance Board prior to 3 January first of 2027, or if we do, we will have filed a petition already with the Board of Public 4 5 Utilities. Is that correct? On the stipulation? MS. SUAREZ: That's correct. 6 I want 7 to clarify one pint. It's either that you file 8 the petition before the Board of Public 9 Utilities, or that they decline jurisdiction over 10 the rate increase, right, which would leave you 11 solely with the remedy to come before the Local 12 Finance Board, so it's either or of that 13 situation. 14 MR. EVANS: Okay. 15 MS. SUAREZ: Any other questions or 16 comments from anyone? Hearing none, I'm going to 17 ask for a motion to order the base rate increase 18 on the condition that the borough not make an 19 application to the Local Finance Board to 20 increase the base rate prior to January 1st 2027, 21 which is the date which the borough says the 22 increase currently before the board will keep 23 them self-liquidating unless the borough can 24 affirmatively represent to the board that the BPU 25 declined jurisdiction over the rate increase

review or that the borough is able to document 1 2 that the petition to increase the base rate has 3 been submitted to the BPU for review. 4 MR. AVERY: I'll move that motion. 5 MR. DIROCCO: I'll second it. 6 MR. BENNETT: Mr. Avery and Mr. 7 DiRocco. Miss Suarez? 8 MS. SUAREZ: Yes. 9 MR. BENNETT: Mr. DiRocco? 10 MR. DIROCCO: Yes. 11 MR. BENNETT: Mr. Close? 12 MR. CLOSE: Yes. 13 MR. BENNETT: Mr. Avery? 14 MR. AVERY: Yes. 15 MR. BENNETT: Miss Rodriguez? 16 MS. RODRIGUEZ: Yes. MR. BENNETT: And Mr. Jackson? 17 18 MR. JACKSON: Yes. 19 MR. BENNETT: Motion approved. 20 MR. EVANS: Thank you all. Have a wonderful afternoon. 21 22 MS. SUAREZ: You as well. Best of 23 luck. That will conclude our agenda for today. 24 Do I have a motion to adjourn? 25 MR. CLOSE: So moved.

1	MR. JACKSON: Second.
2	MR. BENNETT: I heard Mr. Close and
3	then Mr. Jackson. Miss Suarez?
4	MS. SUAREZ: Yes.
5	MR. BENNETT: Mr. DiRocco?
6	MR. DIROCCO: Yes.
7	MR. BENNETT: Mr. Close?
8	MR. CLOSE: Yes.
9	MR. BENNETT: Mr. Avery?
10	MR. AVERY: Yes.
11	MR. BENNETT: Miss Rodriguez?
12	MS. RODRIGUEZ: Yes.
13	MR. BENNETT: And Mr. Jackson?
14	MR. JACKSON: Yes.
15	MR. BENNETT: We are adjourned.
16	(Hearing Concluded at 1:38 p.m.)
17	
18	
19	
20	
21	
22	
23	
24	
25	

1	CERTIFICATE
2	
3	I, LAUREN ETIER, a Certified Court
4	Reporter, License No. XI 02211, and Notary Public
5	of the State of New Jersey, that the foregoing is
6	a true and accurate transcript of the testimony
7	as taken stenographically by and before me at the
8	time, place and on the date hereinbefore set
9	forth.
10	I DO FURTHER CERTIFY that I am neither a
11	relative nor employee nor attorney nor council of
12	any of the parties to this action, and that I am
13	neither a relative nor employee of such attorney
14	or council, and that I am not financially
15	interested in the action.
16	
17	
18	
19	
20	
21	Lauren M. Etier O
22	Autor M. Cube.
23	Notary Public of the State of New Jersey
24	My Commission Expires June 30, 2026
25	Dated: August 26, 2024

	acquires 86:19	121:15	120:23
A	86:19	Adjournment	aggregate
a\$178,000	acquiring	3:17	14:21 53:22
16:23	64:16 83:22	administra	60:17
a.m 1:14	90:17	101:24	aggressive
AAA 104:21		116:18	
108:7,17	acquisition 11:14 39:8		
109:22	62:24 70:21	administra	ago 44:15 61:16 65:19
110:11	93:1 105:1	9:2,5 97:21	68:15 72:7
able 7:11 23:5	acre 63:9 64:7	administrator	
32:2 35:9		114:18	72:19 79:4
46:1,22 48:6	Act 38:15,18	adopt 4:4	94:9 107:21
65:10 76:15	39:12,15,18	25:24 39:14	agree 27:23
77:24 99:9	43:15,23	46:22 98:13	agreement
100:20 104:6	54:1	adopted 4:19	31:18 84:4
108:11 120:1	acting 54:22	54:2 98:14	92:4 93:25
<pre>abnormal 98:23</pre>	action 116:16	105:18	94:2,19,25
Absolutely	122:12,15	adoption 38:18	105:7 107:4
76:12 106:24	active 71:1	49:1	agreements
Acacia 37:20	activities	advance 22:1	71:4 72:12
89:22	44:15	22:16,17	Agriculture
acceptance	actual 58:12	advantage	19:16
86:25	add 34:18	100:10,17	Agriculture's
accommodate	72:13 87:7	101:17 108:7	20:10
43:8 65:11	added 98:21	advisor 37:21	ahead 35:1
accommodates	adding 41:8	50:8 55:5	38:5 46:2,5
41:15	addition 16:18	60:8 83:1	47:10 72:25
accomplish	additional	89:22	104:1
70:9 75:5	12:6 17:8	Advisors 96:18	air 71:25
111:5	43:18 47:4	Affairs 1:2,10	ALAN 2:5
accomplished	52:15,23,25	affect 118:14	aligned118:2
75:4	58:12 64:18	affirmatively	alleviate
account 116:19	65:3 70:2	119:24	27:11
accounts 34:21	99:2 100:2	affordable	allocable
accumulate	Additionally	70:11	40:17
12:25 15:5	6:6	AFS 31:9,11	allow 32:4
accumulates	address 15 : 12	45:18 46:12	42:14 117:15
16:25	26:8 27:13	48:1,6,13	allowed22:6
accurate 34:11	43:24 44:6	afternoon 50:2	65 : 7
122:6	45:14 , 19	84:17 96:14	allows 42:6,19
achieving 75:7	46:6 76:15	97:3 107:15	116:3
acquire 60:19	addressed	108:22	alluded 35:21
64:7	40:22 76:16	120:21	alphabetic
acquired 65:22	<pre>adjacent 69:9</pre>	age 20:2	106:25
69:14,19,20	71:13	agencies 110:5	alternative
90:25 105:6	adjourn 120:24	110:14,18	118:9
	adjourned	agenda 4 : 22	amendment

	1		
46:21	answered 73:24	37:12 49:25	33:4
American 38:22	Anthony 50:7	59:20 89:12	appropriated
AMI 93:22,23	55:8,11,16	96:12 103:5	62:3
amortization	96:17 99:9	112:10 113:5	appropriates
55:14,15	100:4 103:9	114:10	38 : 19
amortize 54:13	110:9	application	appropriation
amount 11:13	anticipate	10:10 11:9	29:3 30:25
11:16 12:21	14:14 20:22	19:10 21:16	36:17 38:21
14:3 17:3,4	46:22 47:7,9	24:24 25:7	appropriat
17:10 20:20	110:7	25:17 26:13	25:18,20,25
21:3 22:4,6	anticipated	26:16 27:24	approval 12:6
23:15 25:19	66:13	27:25 30:21	21:10 35:2
27:12 29:5	anticipating	37:15 38:12	36:6,9 38:17
30:24 36:18	56:15 117:17	45:15 62:22	39:14,17
39:1,24	anticipation	65:9 73:25	83:11 90:9
40:11 53:1	20:20,21	81:4 82:12	92:3 94:14
53:15 60:17	anybody 10:6	94:8 97:5	95:17 97:7
95:11 98:20	10:18 18:22	101:5 105:19	97:14,20,24
98:25 105:12	50:13 80:4	107:18	112:21 116:6
105:14	103:13	119:19	approvals
110:12	108:11 111:6	applications	38:13 52:1
111:13	anymore 70:15	10:2 86:14	52:20
112:16	anyway 94 : 17	112:21	approve 5:2
115:22	apart 19:20	<pre>applied 98:8</pre>	6:1,7 7:21
amounts 15:19	47:20	applies 74:4	29:3 36:17
and-a-half	apologies 25:1	98:10	49:1 88:9
28:17 41:12	apologize	appraisal	95:10 113:7
42:16,24	55:16 74:22	62:20 66:12	<pre>approved 5:23</pre>
46:15 63:9	apparatus	70:19 71:17	7:18 8:22
64:7,9 69:23	15:14 22:21	72:11	9:23 11:16
77:22	22:21 58:14	appraised	20:6 24:8
Ann 61:14	107:22	70:21	29:24 35:1
annual 21:2	appear 10:11	appreciate	37:9 47:8
95:3 99:2	appearance	18:6 26:12	49:22 54:9
112:24	113:5	28:5 45:24	59:17 66:4
113:10	<pre>appearing2:1</pre>	46:2 59:19	81:24 96:7
annually	10:13 18:8	70:12 72:15	102:24 112:4
104:25	24:12 30:7	78:24 103:1	114:8 120:19
115:23	37:12 49:25	111:2 112:7	approximately
answer 26:18	59:21 89:13	appreciates	11:21 13:4
29:22 57:8	96:12 112:10	96:9	14:23 21:4,8
66:21 85:16	114:10	approach	21:13 23:7
86:8 94:6	appears 10:8	118:13	51:7
98:19 99:10	applicant10:8	approached	area 61 : 17
101:1 103:24	10:13 18:8	71:10	62:14 65:23
106:12	24:11 30:6	appropriate	89:7 91:4
	I		l

			Fage 125
0.0.5 0.4.1		110.10	101.10
92:5 94:1 117:12	auction 21:7 22:24 23:10	112:19 authorization	121:10 avid111:7
areas 93:6	69:25		
		106:1	avoid 36:10
ARP 40:8 56:2	auctioned	authorize	aware 52:9
art 51:11	22:23	12:16	В
aside 77:15,19	audi 10:6	authorized	
asked 5:2,25	audit 45:18	12:22 61:22	B 86:24
6:7 7:21 9:3	46:11 48:1,4	authorizes	back 6:24 7:8
99:12	49:15	39:4	7:12 8:17
asking23:5	<pre>auditing 33:24</pre>	avail 88:3	14:10 29:20
66:15 99:17	auditor 60:3	availability	32:6,9 44:1
113:6 116:17	auditors 31:9	23:8 52:6	46:14,15,16
asks 112:20	46:14	available16:3	47:1,22
asphalt 77:23	August1:13	20:25 25:4	52:24 53:14
assessed 54:16	122:25	62:8 63:7,13	56:8 66:5,12
71:22	auspice 118:8	64:12,13	70:2,7 81:18
assessing 6:4	Authorities	65 : 1	81:20 87:2
assessment	65:8	average 21:14	98:2 100:7
73:3	<pre>authority 3:9</pre>	21:15 54:16	backed 48:2
assessments	3:10,11,12	115:10,16,23	86:13
21:15 32:25	3:13,14 50:1	Avery 2:5 4:5	background
assignment	50:4,6,9,23	4:11,12 5:15	10:5 51:15
84:8	51:1,5,16	5:16 6:11,17	bad 72:19
assist28:9	52:24 53:12	6:18 8:3,5	balance 13:1
assistance	54:2,20,21	8:12,13 9:8	33:19 34:2
26:9,15	54:25 55:4	9:10,17,18	105:25
48:15,22	59:22 60:7,9	17:24,25	balances 16:8
associate	60:13 64:24	23:18,20	34:20 35:5
24:25	65:20 76:19	24:2,3 29:7	35:20 36:8
associated	77:11 82:14	29:9,14,15	bank 25:25
53:4 94:2	83:10,14	36:20,22	Barta 10:22
assume 94:1	84:11 85:13	37:3,4 49:5	base 114:24
115:21	86:4 89:14	49:7,17,18	115:7,13
assurances	89:17,21,23	59:2,4,11,12	116:25
116:12	90:8,11	70:18 72:8	119:17,20
attained 91:20	91:15 96:8	73:18,23	120:2
attempt 66:16	96:13,17,20	80:15,16	based 52:6
attendance	96:21 97:6	88:20,21	54:16 84:20
82:25	97:16,18	95:14 96:1,2	101:11
attention	98:1 103:4	102:18,19	basement 68:10
32:21	103:16	111:16,17,23	basically
attest100:16	104:16,24	111:24	14:11 16:18
attorney 19:7	105:18 106:8	113:18,20	40:21 41:9
114:19	108:4 112:17	114:2,3	46:9,13 47:9
122:11,13	authority's	120:4,6,13	47:25
attorneys 19:8	54:1 64:24	120:14 121:9	basins 78:15
	•	•	•

	_		_
basis 32:22	9:19,21,23	beyond 42:1,23	94:4,5 96:12
33:15 43:24	12:12 17:12	bid 70:1	97:4 100:7
bathrooms 72:1	17:17,20,22	bifurcated	103:6 105:19
72:2	17:24 18:1,3	16:3	111:11
Battaglia 60:2	23:19,22,24	bigger 107:24	112:10,20,24
Baumann 10:16	24:2,4,6,8	110:22	113:11,14
11:9 38:12	29:8,11,13	bill 33:13	114:10 116:4
96:16	29:16,18,20	63:4 115:10	117:6 118:1
Beach 3:15	29:24 36:21	billed 95:3	118:10,20,22
25:6 112:11	36:24 37:1,3	billing 95:2,5	119:2,4,8,12
beautiful 81:1	37:5,7,9	bit 14:11 16:2	119:19,22,24
81:2	49:6,9,17,19	27:6 32:15	board's 26:12
becoming 20:1	49:22 59:4,7	51:16 56:4	39:13 113:4
began 110:9	59:9,11,13	56:19 66:3	Bob 10:23
beginning	59:15,17	76:13 77:14	84:16,18
57:22	74:20 80:10	84:14 91:18	86:16 88:25
behalf 51:5	80:12,14,17	99:15 104:25	114:18
52:25 54:24	81:16,18,24	115:3,4	body 78:23
98:1,3 112:5	88:13,16,18	Bloomingdale	104:8 108:12
Beit 90:3	88:20,22	115:3 , 6	109:5
believe 7:16	95:15,20,22	116:19	bond 11:15
10:23 36:4	95:24 96:1,3	board 1:5 4:2	12:20 14:19
50:4 55:20	96:5,7 99:16	4:24 5:2,25	20:20 38:15
55:23 62:5	100:1 102:11	6:6 7:20,22	38:18,19
74:5,21	102:14,16,18	8:24 9:3	39:4,12,14
82:15 96:18	102:20,22,24	10:13 12:13	39:15,18,20
99:16 108:11	111:19,21,23	13:16 17:8	40:7,10
114:19	111:25 112:2	18:8 20:11	41:15,23
beneficial	112:4 113:20	21:17 23:13	42:24 43:12
70:10 110:12	113:23,25	24:12 26:24	43:14,15,17
<pre>benefit 27:3</pre>	114:2,4,6,8	27:14 28:25	43:23 44:13
83:16	120:6,9,11	30:7,11	45:12 49:1
benefits 28:11	120:13,15,17	32:10 35:14	50:3,11,23
42:3 109:11	120:19 121:2	37:12 38:17	54:1,4,10,12
111:3 Represent 2:12	121:5,7,9,11	39:11 40:20	60:5,7 61:23
Bennett 2:13 4:7,9,11,13	121:13,15	44:4 45:7 49:25 58:24	62:6 82:21 84:6,9 85:12
	Bergen 65:19 best 30:1	59:21 61:7	94:1 98:6
4:16,18 5:10 5:12,14,17	49:24 89:10	62:21 63:5	106:7 108:2
5:22 6:13,15	96:11 103:3	65:20 66:5,8	108:15
6:17,19,21	109:3 112:9	70:15 76:14	109:22
6:23 7:3,10	120:22	76:21 82:5	bonds 11:11
7:18 8:5,8	better 30:3	82:13 83:9	14:16 39:1
8:10,12,14	33:15,23	83:11 84:18	39:18 40:4
8:17,22 9:10	42:7,14	88:4,7 89:13	40:15 43:18
9:13,15,17	99:13	90:9 92:3,24	49:2 51:2,4
		JU.J JL.J/LI	

51.17 52.1 F	b	70.11	69:20 81:13
51:17 53:1,5	borrower 83:2	78:11	
53:7,16,17	83:4,21 84:3	budgetary 26:8	82:8
53:22,23,24	84:5 87:14	26:17	Butler 3:16
53:25 54:4	87:16,17	budgeted 22:4	114:11,17,18
54:12 55:8	89:24 90:2	56:9	114:22 115:2
55:13,14	borrowing	budgeting	115:16,24
60:16 83:15	42:22	42:15	116:9 118:6
83:19 84:2,2	bottom 79:17	build 22:18	
87:11,15	bought 33:12	61:23 62:9	C
90:13,16,24	79:4	63:5,13	C 5:4 6:3
91:8,13 92:5	boundaries	64:13 65:11	122:1,1
95:11 97:15	116:11	70:4 72:3	calendar 25:20
97:19,25	BPU 116:5	93:6 99:18	29:4 47:13
98:1,5,7,8	118:4,9,20	101:14	call 8:19 10:7
98:11 100:14	119:24 120:3	building 39:6	51:3 106:15
104:19 105:1	brand 65:11	39:8 51:22	called 10:10
105:24 106:3	Brennan 96:19	52:22 57:1,8	84:19
			calls 13:24
106:10,11	Bridgeton 50:7	57:15,16,18	93:3
books 15:4	50:12 51:3,5	57:23,24	
28:18 46:24	51:9,12	58:7 60:23	camera 10:9
65 : 5	52:10 53:8	61:9 62:7,12	11:1
Bordentown 3:5	53:13 54:6	62:23 63:10	cameras 104:11
18:9 19:8	54:16	63:14,14,17	candid 26:22
borough 3:7,15	brief 97:25	63:25 64:5	candidly 31:6
3:16 30:7,22	98:18	64:16,20	CAP 25:20,25
31:17 35:25	bring 27:9	65:22 66:2	25:25 26:6
48:10 60:1,5	70:2	67:1,2,6,16	29:3 30:25
60:18 61:18	bringing 26:10	67:22 68:2,9	31:4 32:5,6
61:21,25	58:9 69:14	68:12,16,20	36:17 93:21
62:9 63:12	Broad 1:11	68:21,23	capacity 43:18
64:2,15	brook 61:14,17	69:4,9,21	43:22
70:23 72:6	Brunswick	71:2,12,15	capital 12:15
74:14 75:25	104:5 105:11	72:19,21	12:17,23
76:18,20	109:13	73:16,21	15:3 16:20
81:14 82:8	bucket 77:22	75:16 79:4	38:20 39:5
104:4,4,4	budget 15:1	85:1,3,7,7	39:25 42:19
	-		43:24 45:1
108:23	16:20,22,23	86:20 91:5	62:4 64:25
112:11	22:15 29:4	93:2,8 99:4	
114:11,17,22	31:1,4,8,15	building's	77:17 83:1
115:5,24	32:2,5,21	85:6	98:3 104:18
116:2,10,21	34:4 44:16	buildings 57:7	105:3
119:18,21,23	44:21 45:18	60:20	capitalized
120:1	46:12,18,23	built 51:20,22	90:21
borough's 60:3	47:13,15	58:2 67:21	Captain 18:24
boroughs	48:12 65:13	bunch 31:15	capturing
110:15	74:6,7 77:7	business 62:17	33:23
	<u> </u>		

	I		1
car 69:11	CFO 30:15 31:6	chief 10:21	8:10,11 9:15
care 44:21	31:20,21,21	15:18 16:5	9:16 17:22
cared 23:2	32:21 35:19	children 68:22	17:23 23:24
cars 61:19	36:9 37:17	69:1 75:18	23:25 29:13
62:17	50:5,7 60:2	102:1	29:13,21,22
Carteret 104:3	96:19,21	chime 16:5	33:2 35:16
105:10	114:17	38:4 50:13	36:7,14 37:1
106:25 107:3	CFO's 33:21	87 : 21	37:2 49:11
case 22:17	Chair 32:23	choice 67:12	49:11,12
53:6 54:11	chairman 10:21	chose 109:21	59:9,10
54:21 100:9	Chairwoman 2:3	Chris 50:11,15	80:14,15,15
103:24	chance 70:1	60:1 66:20	81:19,20
cash 12:23	100:5	96:15	88:18,19
15:25 16:6,7	change 63:16	chronic 45:16	95:24,25
16:16,17,19	64:19 75:11	circle 6:23	102:16,17
30:22 38:24	75:17,25	7:8,11 8:17	111:21,22
39:3 40:7,8	87:16 116:5	81:18	113:19,21,25
65:2	changed 105:16	circling 29:20	114:1 120:11
catch 34:3	105:21	75:21 76:6	120:12,25
78:5,15	116:12	76 : 10	121:2,7,8
catches 43:9	changes 52 : 16	circulated	closed 61:24
caused 25:22	87:13	26:25	closer 68:14
56:5	character	Cirillo 31:20	closing 97:21
CDC 86:18	75:11	35:24	COAH 67:14,17
center 51:8	charge 32:9	city 3:6 24:12	70:11
68:22,24,25	34:6 95:3	25:8,23 26:3	coaster 41:11
71:13	116:6	26:5,7 27:2	42:6
central 110:21	charged 31:14	27:4 28:1,19	code 56:22,24
115:18	116:9	50:7,12 51:2	57:6,17,23
centrally 72:1	charter 83:16	51:5,9,12	57:24 64:21
CEO 84:19	83:17,21	52:25 53:8	97:21 109:1
certain 90:18	84:23,23,24	53:13 54:6,8	COLA 27:6
105:2,15	85:8,23 86:3	54:25 55:2,4	28 : 17
certainly	87:19,25	55:25 56:14	collaborative
13:17 43:12	92:9	56:20,25	110:4
66:11 89:6	Charter's	58:7 92:4,25	collapsed
101:8,20	86:25	95 : 1	68 : 12
104:8 106:12	charts 13:18	clarify 55:7	colleague
109:25	cheaper 43:1	95:15 119:7	18:12
Certified	107:10	clear 23:4	combined 14:24
122:3	check 33:19	clerk 31:20	come 27:14
CERTIFY 122:10	34:1	35:25 36:3	40:19 46:15
cetera 13:11	checks 34:20	close 2:4 4:11	47:4 62:18
16:8 39:10	35:4,20 36:8	4:16 5:14,14	75:19,23
42:17 52:2	Cherry 24:21	6:17,24 7:5	82:7 85:9
52:18 54:24	28:16	7:7,12,16,17	98:16 100:7
	Ι		Ι

118:9 119:2 119:11 **comes** 15:3,14 32:5 34:25 80:21 101:25 102:3 **coming** 33:12 43:19 65:5 80:19 118:20 commencing 1:14 48:12 **commend** 80:19 81:12,12 comments 17:8 28:24 35:13 36:16 44:4 48:25 58:24 70:16 80:4 81:21 88:7 95:9 102:6 111:10 113:14 117:3 117:7 119:16 commission 7:25 40:18 40:20 43:21 44:25 98:2,4 99:19 122:24 commission's 99:24 commissioner 5:1 9:24 24:15,22 25:10,17 27:15,22 28:21 30:11 34:17 35:16 61:6 66:7 70:18 85:15 99:17 commission... 49:13 commissioners 61:2 76:24 committee 46:20

communication 51:8 communicat... 51:11 communities 93:19 community 1:2 1:10 68:25 83:16 84:20 84:22 92:19 93:16 108:25 108:25 companies 69:19 **Company** 37:19 60:3 comparison 27:3 28:11 competition 117:11 competitively 15:20 complaint 7:23 complete 45:6 51:6 52:19 52:23 completely 73:19 completion 46:12 54:24 56:16 **complex** 64:21 65:11 compliance 67:20 compliant 58:20 Complicating 52:3 compliment 110:2 compline 76:10 **comply** 97:20 component 34:11,14 components

92:8,9,11 comptrollers 49:15 100:3 concern 81:11 concerned 33:6 concerns 49:13 70:20 73:24 113:4 conclude 120:23 Concluded 121:16 concludes 9:25 conclusion 106:8 condition 113:7 118:18 119:18 conditioning 71:25 conditions 56:23 97:21 condo 72:17,18 72:20,24 73:11 conferred 87:23 confirm 55:20 confirmed 118:6 confirming 36:10 conforming 43:2 conforms 106:6 congratulate 72:9 congratula... 108:8 111:6 connection 11:11 60:15 83:12,13 84:13,15 89:17 90:10 90:11 104:17

52:12 117:22 consider 22:12 considerable 61:10,11 considerably 62:16 consideration 26:13 considerat... 4:23 considered 94:24 considering 70:3 75:24 115:25 consist 91:6 consistent 88:2 consisting 83:14 90:12 consists 91:1 construct 51:23 63:16 64:5 constructed 53:10 92:8 92:13 93:2 construction 39:7 40:16 44:23 52:4,6 52:8 53:3 54:23,24 64:6 consultant 114:16 consultants 47:4 consultation 12:12 continue 23:8 40:19 43:23 95:6 continued 26:3 continues 26:7 continuing 30:2 110:7

Renzi Legal Resources (609) 989-9199 www.RLResources.com

consequence

			Tage 150
contract 47:8	57:11 64:14	county's	58:5,20
71:5 112:15	74:7 84:1	104:21	61:11 69:14
112:23 113:9	90:23 101:7	countywide	85:1 91:2
contracted	109:11	110:20	119:22
66:2			
	costs 13:9	couple 14:10	customers
control 33:8	16:12 26:1,4	15:21 16:4	115:5 116:1
controlling	52:8 55:21	27:9 47:15	116:20
33:9,16	56:6 58:12	55:18 66:9	cut 56:7
controls 32:1	64:6 79:10	86:17 91:7	cutting 82:3
conversation	council 27:16	course 12:15	cycle 46:17
26:25 117:25	27:19 28:7	13:9 14:4	110:23
118:19	47:8,23 78:8	21:11 45:4	cycles 47:15
conversations	122:11,14	76:3,24	
26:22 46:1	council's	78:12,24	
75:3	25:24	105:25	D 3:1 5:4 9:1
convert 93:14	counsel 10:24	court 1:21	dangerous
94:18	50:3,12,23	47:24 73:4	78:19
conveyed	60:5,7 82:21	122:3	date 1:13
118:17,22	88:3 89:24	courts 73:8	110:9 119:21
corporation	country 93:7	COVID 24:15	122:8
79:5 84:20	county 3:9,10	52:5	Dated 122:25
86:1 90:15	3:11,12,13	crammed 68:17	Dave 114:15
correct 34:12	3:14 50:1	create 25:24	day13:25 14:2
35:11 36:12	55:1 59:22	102:1	34:6,7 54:15
55:22,24	60:7,12,15	created 87:25	96:10 101:2
56:17 57:15	60:25 61:2	credit 54:7	DCA 28:5
82:16 87:10	65:19 76:23	84:9 91:14	deadlines
100:1 107:2	79:18 80:7	credit's 91:15	48:16
117:1 119:5	80:22 81:5	critically	deal 33:1,5
119:6	81:10 82:14	45:22	45:15 47:22
correction	83:10 84:10	Crystal 27:16	Deals 14:13
55:15	84:10 85:12	Cumberland 3:9	15:20
correctly	89:14,17	50:1	debt 14:22,25
31:14 34:9	90:7 91:16	curb 78:17	15:7 26:10
95:4	96:13,22	curbs 78:15	26:10 40:12
correspond	97:5,7,14,24	curiosity	40:22 41:1,4
52:7	98:6,8,13,15	22:20	41:7,10,12
Cosmo 31:20	98:20 103:4	curious 66:17	42:2,6,9,20
35:24	103:16 104:5	99:6 101:1	42:23 43:14
cost 11:24	104:20	101:12	44:22 45:9
15:6 16:14	104.20	current 15:1	53:16,21
17:4 20:6	106:11 108:4	22:4 46:18	54:14 65:3,5
27:4 51:6,18	108:17	56:20 57:15	65:12 83:25
-	109:25 110:3		84:7 91:11
52:18,22		57:24 85:6	100:9 106:5
53:3 56:13	110:12 112:6	currently	108:6
56:19 57:4	112:8	21:14 57:12	100.0
	1	1	1

decade 26:11	107:19	Dilworth 18:11	dismissal 6:7
decade 26:11 decades 57:22	departments	19:7	dismissal 6: / dismissing
December 12:5	28:13 47:21	directed	7:22
34:18	64:1	103:19	district 3:4,5
decent 93:6	depending	direction	10:14,21,23
decided 52:15	51:20 54:14	21:24 27:11	11:10,22,23
78:22	deposit 83:25	directly 111:2	12:2,4,14,16
decision 73:9	90:22	director 10:15	12:18,19,24
73:15 78:6	Depot 65:22,25	15:9 37:16	13:1,6,11,23
80:1	depth 32:16	43:25 44:11	14:15,24
decline 119:9	deputy 31:20	83:9 85:15	16:6,17,19
declined	derived 91:9	87:8,15	18:9,13,25
119:25	describe 84:14	89:16,21	19:8,9,14
defer 15:17	91:18	94:5 96:15	20:7,15,19
66:19	described	96:20 97:3	20:25 21:6
deferred 32:9	36:11 40:6	97:13 99:8	21:14,15,23
deficiencies	52:18	100:20	22:2,7,25
87:3	design 52:14	110:24	40:18 43:20
deficit 115:21	52:16,19	DiRocco2:8	44:25 102:2
definitely	54:23	4:6,9,10 5:9	disturb 94:11
28:10 40:25	desire 70:23	5:12,13 6:12	94:13
delayed 58:1	despite 23:3	6:15,16 8:8	disturbing
delays 52:1,6	detail 16:2	8:9 9:13,14	97:9
52:11,12	76 : 17	17:16,18,20	divert 78:15
56:5	detective	17:21 23:22	division 26:14
deliberations	109:18	23:23 29:6,8	28:3 31:2
52:1	deteriorate	29:11,12	48:14 58:4,5
delivered	78:1	36:24,25	divisions
20:14	determination	49:4,6,9,10	58:10
delivering	7:22 86:11	59:3,5,7,8	doctor 67:8
25:7	determinat	80:8,12,13	doctors 67:5,9
delivery 20:12	4:23	88:12,14,16	67:11 71:4
20:19,24	developer 63:5	88:17 95:13	document 31:8
delve 16:1	65:24 66:1	95:22,23	120:1
demand 51:8	71:8	102:9,11,14	documents
Democrats	development	102:15	45:17 47:6
76:25	19:16 81:9	111:19,20	doing 22:15 48:22 55:1
department 1:2 1:10 19:15	84:20 difference	113:23,24 120:5,7,9,10	48:22 55:1 64:23 71:10
20:9 27:1	16:9 17:3	121:5,6	78:5 79:14
33:9,16,17	53:19 70:20	discussed	89:2 94:17
51:13,13	80:20	45:22	107:7 109:3
52:13,13	different	discussion	Dolan 114:11
56:14 57:16	28:13 86:18	5:19 8:20	114:12,14,14
62:10,12	difficult 20:1	discussions	dollar 6:4
64:18 71:15	diligent 26:16	47:7	15:8 16:14

			-
16:20 19:15	109:22	79:21	87:18 94:15
31:5 38:21	dump 107:5	election 11:17	118:7
38:24 40:4	108:12 109:5	12:5	envious 77:3
40:13 44:14	Dunellen 104:4	electric 3:16	environment
54:17 61:22	105:10	71:25 114:23	64:10
62:6 78:9	107:13,16	115:1,12,16	equal 21:2
102:3 108:12	108:2 111:7	116:1,9,13	equally 46:4
dollars 6:5	duty 30:17	117:22	equate 115:9
11:25 12:3		elevator 68:16	equipment13:5
15:21 17:11	E	eliminate 10:4	16:11 19:17
20:21 38:20	E 2:11,11 3:1	emergency	19:20 20:5
38:22 39:2,2	6:3 122:1,1	44:17 51:7	20:16 61:19
41:4,5,6,6	earlier 40:6	51:14 52:13	104:18 105:2
42:10,11,21	47:14,17	emergent	107:18,22
42:24 43:4	early 41:16	114:23	110:13,21
51:1 53:2	ease 70:12	emphatically	equipments
55:20 60:18	East 3:7 30:8	101:20	105:2
62:2,22	30:16,22	employee	equivalent
63:15,19,24	35:25	112:22	53:21
64:9,15	echo 81:21	122:11,13	especially
65:12 66:4	97:9	employees	100:2
69:23 71:20	economical	61:13	essentially
71:23 72:23	108:19	EMS 58:4,6	14:13 54:9
74:11,13,14	educational	encompass 67:3	64:11 65:10
81:7 90:13	98:2 99:18	encumbering	71:12 85:23
95:12 105:21	101:25	33:10	94:19
105:24	educators	enforcement	Essex 3:12
111:14	92:18,20	109:1	89:13,16
DOMINICK 2:8	Edwards 37:20	engage 47:3	90:7 91:16
DOT 78:9,18	37:22 89:22	engine 21:7,9	establish
downs 43:8	effectively	22:23 23:2,6	93:15,18
dozen 61:18	22:9,10	engineer 68:11	establishing
73:10	efficiency	enjoy 45:25	35:4
DPW 39:8,8	28:12	76:22	estate 64:10
drafts 31:13	efficiently	ensure 27:1,4	94:22
Draikiwicz	27:2	32:18 33:24	et13:11 16:8
82:21,23,23	effort 110:4	34:2 85:7	39:10 42:17
83:8 85:14	110:10	ensuring 94:10	52:1,18
86:7 87:7	egg 99:4	enter 112:12	54:24
89:15,16	101:15	entered 31:17	ethics 3:3
90:7 94:3	eight 84:25	71:6 105:7	4:21 7:24
96:8	either 17:1	entire 22:6	
drainage 78:14	66:20 67:9	26:17 41:23	9:1,25 ETIER122:3
drop 77:21	69:3 119:7	entirely 110:8	ETTER 122:5 EV 109:3
dropped 105:17	119:12	entities 87:22	evaluations
due 20:2	elected 75:2		28:12
uue 20.2		entity 86:19	20.12
		1	1

	1		
Evans 114:15	43:9,13	56:20 57:1	final 8:23
114:22 117:2	51:22 56:23	57:21 58:2	35:2 76:21
117:18	57 : 7 60:20	58:10,19,21	114:9
118:25	61:9 62:23	63:22	Finally 43:11
119:14	63:10 64:20	fact 23:3 26:5	finance1:5
120:20	68:1,4 73:5	62:15 81:5	11:12 12:13
evenly 42:20	75:16 83:22	factors 25:23	14:15,17
eventually	91:23 92:7	Faheem 37:18	20:11 22:5
15:13	93:11,14	45:21 46:5	40:4,5 46:20
Everett 60:3	94:1	Fair 24:25	51:6,17
everybody	expect 16:13	faith 54:7	83:11 84:1
25:12 52:5,9	32:9 87:19	fall 118:4	90:8,21 97:4
69:25 75:1	expectation	falls 47:19	105:1,19
103:10	38:25	118:7	108:20
evidenced	expedience	familiar 45:8	112:24 119:2
27:24	89:8	80:24 91:22	119:12,19
exact 53:17	expended 31:14	100:6	financed16:15
<pre>exactly 35:7</pre>	expenditure	families 85:5	17:4 45:5
75:4 77:17	12:16	family 68:13	92:11 105:12
example 89:3	expenditures	fantastic	108:13
exceed 11:13	31:5,10 32:4	101:10	finances 100:6
11:16 12:21	32:19	far 103:5	financial
16:10 17:11	expenses 27:1	110:9 116:14	37:20 47:6
23:16 29:5	Expires 122:24	faster 43:1	48:11 49:15
51:1 53:1	explanation	favor 11:18	50:8 55:4
60:17 83:15	81:8	12:8	59:24 73:13
90:12 95:11	extra 78:20	Fearon 18:10	83:1 89:22
98:21 102:8	extraordin	18:11 21:25	92:3 93:25
104:18	86:13	February 11:17	94:2,18
105:14 106:1	extremely 26:3	20:7 86:15	financially
106:10	81:23	federal 63:21	122:14
111:13		feel 30:3	financing
112:16	F	50:13 100:24	11:15 12:20
exception	F6:3 122:1	fees 73:3	12:21 14:21
50:15	Faccone 37:18	feet 63:11	19:13 20:10
executive 2:13	38:3	68:10,11	39:22 44:20
89:21 96:20	facilitate	Feliciano	45:2 55:6
exempt 85:12	54:23	27:17,18,21	80:6 83:13
87:11	facilities	fields 69:9	84:16 85:12
exist 93:9	57:12 62:14	figure 47:20	88:10 90:11
existed 95:5	67:3 83:22	66:18	90:23 91:20
existence 89:9	facility 51:10	figured 97:11	94:10,12
existing 13:12	51:11,18,19	file 119:7	95:17 104:22
15:2 16:6,7	51:21,23	filed119:4	105:6 106:21
35:22 41:1	52:4,19	filings 49:14	108:3,18
42:2,6 43:8	53:10,11	filled 73:20	find 8:25

Г

	6	00.10 00 0	e
72:15 97:16	first 4:2 5:1	92:10 93:8	fulfill 67:16
118:12,14	10:13 11:16	93:20	fulfilling
findings 17:10	11:22 12:22	forced 115:20	30:17
19:12 23:15	26:11 38:16	foregoing	fulfills 67:14
50:24 59:1	41:17,19	122:5	full 16:16,25
60:14,24	42:5 45:21	foresight	54:7
80:6 83:12	92:14 115:14	72:10	functional
88:9 90:10	117:5,8	form 48:19	109:7
95:16 97:7	119:3	101:7	fund16:7 40:6
98:17 104:17	<pre>Firstly 26:20</pre>	former 31:9	40:16 44:15
106:9 111:13	fiscal 42:7	forth 54:3	62:4 63:4
fine 6:4,5	101:13	87:2 122:9	65 : 1 83:24
finer 21:20	fit12:1 16:11	fortunately	84:7 91:12
94:8 117:14	63:4	51:20	funds 12:17
finish 46:16	fits 15:1	forward 27:3,6	20:16 38:23
53:3	43:14	27:11,13	38:23 39:24
finished 46:13	five 4:18 13:6	28:9,10 30:2	40:8 53:2
48:5 79:6	41:24 72:19	35:5 38:5	56:2 60:18
finishes 16:21	75:19 97:21	43:24 56:9	71:24 90:22
fire 3:4,5	108:13	75:7 86:4	100:16 101:2
10:14,21,21	fix 87:3	98:12 99:5	furnishings
10:23 11:10	fixed 46:7	110:8,10	60:23 74:13
11:12,14,22	fixes 42:5	118:3	furniture
11:23 12:2,4	fixtures	found 83:25	110:20
12:7,13,16	110:20	founded 84:22	further 74:2
12:18,19,24	flash 61:17	four 5:22	110:17
13:1,6,11,12	fleet 110:22	41:17,20	122:10
13:23 14:15	flexibility	65:18 68:11	future 33:25
14:24 16:6	32:8	fourth 31:18	42:19,22
16:16,19	flood 61:17	36:4 67:18	43:19 71:2
18:9,13 19:8	flooded 61:17	frame 47:13	118:13
19:9,13,17	floor 11:5	48:8	
19:21,22,25	19:4 38:8	frames 48:20	G
20:7,15 21:5	58:1 67:2,7	<pre>frankly 57:5</pre>	G 6:3
21:23 22:2,7	97:1	free 1:24	game 69:10
39:7 51:3,7	floors 71:4	50:13	gear 107:23
51:11,12	flushed 56:11	frees 68:3	geared 92:19
52:13 56:14	focus 109:10	<pre>freight109:5</pre>	general 10:24
57:16 58:5	folks 54:19	frequently	39:23,25
61:24 69:19	55:3 89:19	27:14	49:2 51:2
69:19 71:15	follow 70:19	friend 89:1	54:7 55:6
107:19	followed 14:18	friends 80:25	57:18 101:4
firehouse	following 53:7	front 32:10	generally
107:20	foot 51:7	41:22 78:22	101:1
Firm 82:24	63:16	92:2	geographic
firmly 110:3	force 91:3,6	frugal 102:3	13:21
<u> </u>			
L			

		1	I
George 60:1	13:7 14:1,4	25:16 27:19	60:16 98:9
66:21,24	15:13 16:3	27:21 30:10	104:20
68:8 69:7,16	25:6,7,9	30:11 37:22	guarantees
69:18 71:7	26:20 27:3	37:23 38:11	98:7
72:16 73:20	27:11,13	50:2,17 57:3	guaranty 60:25
74:16 75:10	30:16 31:12	61:6,6 76:7	61:1 80:7
76:8,22	33:14 34:3	80:25 84:17	97:7,14,24
77:20 79:1	34:13 35:1,2	96:14 97:2	98:8,14,16
81:15 82:1,6	35:5,8 36:16	99:6,19	98:20 106:11
George's 81:22	37:14,14	101:13	Guarasci 83:4
Gerry 50:5	43:24 44:3,9	107:15	84:13,17,19
57:14,23	45:19 47:20	108:22	87:21 89:5
getting 13:23	48:4 51:12	110:10	89:11
33:2,6 34:7	52:22 53:25	114:13,14	quess 32:14,17
44:16 45:17	56:9 58:14	gotten 68:11	33:18 56:10
47:25 72:5	62:2 66:12	Gov 14:13	56:13,15,16
72:16 97:8	66:25 67:1,8	15:20	66:11,14
107:21	69:5,24 70:2	governed 93:21	71:2 76:19
Gibbons 82:24	70:9,14	governing	85:21 94:9
gist 99:8	72:22,24	78:23	98:25 99:5
give 61:4	75:11,17	government 6:8	117:2
given 100:2	76:18 77:10	7:15 9:1	guidance 48:18
116:12	78:7 80:2,5	26:9,14 28:4	guide 34:23
gives 73:12	81:3,10	63:21	guided 79:24
Glad 28:23	82:15,21	governmental	Gusciora 24:13
82:24	86:12 87:14	60:16	24:14,18
Glynn 18:12,17	91:8 94:11	graciously	25:9,16
18:18,19,24	99:1,5 101:9	98:15	27:15 29:25
19:4,6 22:22	101:10 103:5	grades 84:24	30:4
24:10	103:9 106:2	grant 31:13	Guttenberg
go 16:13 18:15	106:20 111:4	78:9,18	31:19,22
38:5 40:14		granted 115:22	
46:5 51:24	117:5 119:16	grapevine	gymnasium 85:4
69:24 76:16	gold107:16	71:10	
78:22 98:12	Goldman 60:4	great 11:7	Н
100:11 106:1	gonna 88:5	28:22 80:23	H 6:3
106:19	Gonzalez 30:12	81:8 88:25	Haledon 60:19
107:10,11	30:14 31:12	96:10 101:3	61:8 62:13
108:19 109:3	32:16 34:10	101:6 106:23	63:3 64:8
goal 32:3	34:17 35:11	110:16 112:7	76:1 78:16
goals 84:15	35:19,23	greater 16:2	81:1 82:9
Godsend 89:6	36:12	Griffith 83:5	half 73:10
goes 32:6	good 4:1 10:15	group 90:4	hall 76:6
going 4:21	10:17 11:7	118:17	Halsey 91:24
5:19 8:20	18:7,10,17	groups 77:3	HAMILTON 1:23
10:3 11:24	24:9,14	guaranteed	hand 12:17,24
10.0 11.24	27.7,17	guaranceeu	
	1	1	1

	1		
15:25 16:7	48:25 58:25	historical	I
16:17,19	80:4 88:7	51:24 61:7	Ibank 44:24
handful 80:2	95:9 97:4	history 61:4	Ida 61:16
handicapped	102:7 111:2	97:25 98:18	idea 22:4
72:2	111:12	hold 90:17	92:21 93:10
handing 18:14	113:16 117:8	91:13	ideal 118:11
happen 58:9	119:16	holders 54:4	identified
89:1 118:21	121:16	holiday 47:19	113:1
happened	heart 51:9	home 21:14	identify
116:14	Heather 59:23	24:15 51:12	112:22
118:19	60:8 61:5	54:16 65:22	IDIDA 2:7
happening 34:3	82:25	65:24 85:8	image 10:10
happily 118:15	heating 71:24	107:16	impact 21:12
happy 26:18	heavily 41:22	homes 21:15	26:4 65:13
28:9 48:18	hefty 27:12	hope 23:9 30:3	80:20 90:14
66:21 76:8	held2:1 11:17	87:19	92:22,24
79:25 82:7	12:4,9	hoped 91:19	92:22,24 93:13
85:16 94:5	Hello 107:2	hopeful 22:25	implemented
98:19 106:12	Helmetta 104:7	hopefully	31:25 32:1
111:8	104:8 105:11	47:23 48:5	important 26:2
hard 26:4,7	108:10,14	94:14	43:11 45:22
99:8	help15:5	hopes 28:2	46:4 61:15
Haven 3:15	35:18 47:5	hoping 70:4	64:23 72:14
112:11	76:15 77:4	87:18	75:2
head 101:20	helpful 75:9	hoses 107:23	importantly
headquarters	108:5	hours 13:18	26:5
60:22 74:12	hereinbefore	house 56:14	impressed 76:5
heads 33:9,17	122:8	61:24 68:13	improvement
health 27:3	hesitant 81:4	69 : 19	3:9,10,11,12
28:11 79:10	HGAC 13:2,8	housed 58:5	3:13,14
hear 5:15 7:5	19:19	household	39:10,23
18:21 24:19	Hi 114:12	54:18	50:1,4,6,9
66:22 75:3	High 107:15	housing 58:14	50:23 52:16
99:9,13	higher 56:6	70:11 91:1,3	54:1,21
100:21,22	107:9	91:10 92:10	59:22 60:13
106:18,21	Highland 104:4	92:14 93:14	62:4 64:23
heard 37:24	105:11	huge 80:20	65:1,19
59:4 71:9	108:20	hurdle 76:21	76:18 77:11
79:7 99:10	highlight	Hurricane	77:16 82:14
99:11 117:19	26:24 55:19	61:16	83:10 84:10
121:2	highlights	hurt 77:8	85:13 86:4
<pre>hearing 5:6</pre>	75:1	HVAC 57:19	89:14,17,21
6:10 8:2 9:3	HIGHWAY 1:22	hybrid 109:4	89:23 90:8
9:5,6 17:9	Hiram 30:12,12	hypothetical	96:13,16,19
23:14 29:2	31:25 34:5	64:3	97:5,18,25
36:16 44:5	historic 51:22		103:4 104:16

104 10 100 4			
104:19 108:4	individual's	internal 35:20	49:1,2 50:25
improvements	33:7	interrupt	53:4,4 60:15
38:20 39:5,6	industrial	32:24	83:14 84:1
39:9 61:11	65:23	intersection	90:12,23
98:3 105:3	industry 63:15	39:9	92:5 95:10
inaudible	inform 87:16	intimately	97:8,15
23:25 31:11	information	45:8	104:17 106:9
89:2 94:23	74:22	intimations	<pre>issuances 98:6</pre>
include 74:16	<pre>informed118:5</pre>	117:21	issue 17:10
116:13	infrastruc	introduce	20:19 23:15
included 21:16	71:20	59:24 89:18	32:11 33:5
117:23	initially	90:1	33:20 34:4
includes 14:18	51:17 86:18	introduced	39:1,18,19
38:22 60:22	input 96:9	31:1 61:2	40:3 41:23
including	inside 32:6	introduction	42:24 43:13
25:23 26:8	75:16 116:7	47:23	43:14,17,18
39:5 112:18	116:10	Inverso 50:8	44:13 52:25
income 93:6	inspected	55:7,8,12,17	59:1 70:19
incorporation	20:14	96:17 99:9	72:9 77:1
99:22	inspection	99:11,15	80:6 87:11
increase 25:25	20:13	100:8 103:2	88:8 97:19
41:5 42:9	instance 97:23	103:15,25	105:23 106:2
54:18 72:12	insurance	104:15	111:12
77:9 79:7	79:10	106:16,24	issued 43:17
115:9,15,15	intend 86:4	107:13	44:14,23
116:24,25	intent 86:6	108:10	51:4,17
117:10,14	intention	109:13,24	53:18,25
118:8,22	23:10	110:24	55:9 83:19
119:10,17,20	<pre>interest 21:3</pre>	invest 72:22	85:22 90:16
119:22,25	54:15 90:17	investigate	98:1
120:2	90:21 100:17	5:3	issues26:8
<pre>increased 52:8</pre>	118:12	investigation	33:2 35:21
115:13	interested	5:3	45:12 57:6
increases	105:17	invitation	57:17 , 20
42:13 79:9	108:23	82 : 3	95:1,5
115:22	122:15	invoice 34 : 25	issuing 65:3
118:13	interesting	<pre>invoicing 36:6</pre>	ITEM 3:2
incredible	52:12	involved 35:17	items 27:10
117:9	interfere	Ira 83:4	55:19 77:17
<pre>indenture 54:3</pre>	67:22	IRS 85:22	107:25
indicated	intergener	86:10,12,25	117:13
92:16	93:16,19	87:9,20 89:8	
individual	interjected	Irvington 3:8	J
32:25 33:3	33:22	37:13 38:13	Jackson2:6
33:25 34:6	interlocal	issuance11:11	4:14,15 5:8
35:8	31:18	14:16 20:23	5:20,21 6:21

	1		
6:22 8:4,6	15:17 , 24	keep 28:9	labor 52:7
8:15,16 9:21	16:4 18:5	48:10 58:13	lack 7:23
9:22 17:15	37:14,16	77:16 82:4	33:23
17:17 18:3,4	38:2,8,10,11	89:4 118:23	lamp 117:3
23:17,19	44:7,11	119:22	Lampmann
24:6,7 29:18	45:20 49:23	Keith 18:24	114:18 117:1
29:19 32:23	jet 107:25	kept 69:6,7	land 53:9,10
36:19,21	Jim 18:11,17	Kevin 56:18	53:14 63:13
37:7,8 49:20	60:5 96:20	57 : 10	Langhart 50:11
49:21 59:15	114:16,17	kind 27:1	50:16 96:14
59:16 76:4	116:23	44:10 45:16	96:15 97:2
80:9 81:16	job 31:7 79:14	56:5 63:13	97:13 99:7
81:17 88:11	Joe 37:18 38:2	67:11 98:25	99:24 100:4
88:13,23,24	38:4	99:3 118:7	100:19,23
96:5,6	John 18:12,14	kinds 75:7	101:16
102:10,12,22	18:15,18	Kinnelon 115:3	102:25 103:6
102:23	82:20,23	115:6 116:19	103:8
111:15,16	89:16 91:21	Klein 37:19	large 13:21
112:2,3	92:16	knock 68:19	57:19 101:11
114:6,7	Johnson 24:20	69 : 4	lastly 28:14
120:17,18	24:23 25:2,3	knocking 68:23	late 36:4
121:1,3,13	60 : 4	know 33:13	47 : 18
121:14	join 108:11	39:11 43:19	lateness 45:16
JACQUELYN 2:3	joined10:6	45:7 46:3	49 : 14
January 67:18	joining 38:4	50:10 56:3	latest 68:9
86:15 118:21	JOVER 108:22	56:11,25	LAUREN 122:3
119:3,20	judge 73:5,10	57:10,19	Law 9:2,5
JCP&L 115:19	73:15	67:17 71:3	39:20 65:8
Jeff 50:2,16	judgment 73:12	74:4 76:11	82:24 106:7
50:22	73:13	76:15 77:13	layered 42:20
Jeglinski	July 4:4 61:3	77:15 79:1	lead 25:6
96:21 109:25	jump 5:18	79:15,20,21	103:9
110:1	18:20 21:25	79:23,23,25	Leah 83:2 86:7
Jenn 89:22	26:20 44:3	80:22 81:6	89:23 90:1
Jennifer 37:20	jumping104:1	86:16 95:1	91:18,20
Jersey 1:1,12	juncture 7:8	97:9 100:4	<pre>learned11:23</pre>
1:23 40:17	82:4	100:10,13,19	lease 15:3
43:20 44:24	June 122:24	102:2 103:18	16:20 51:2
83:18 84:20	jurisdiction	103:21,25	53:14,19,22
87:9 90:15	7:23 116:4	108:13	54:5,8,11
90:19 92:25	118:3 119:9	knowing 58:1	60:16 71:5
106:7 115:17	119:25	knows 39:11	72:11 84:4
122:5,23	jury 30:17	Kozimor 114:17	90:17 91:13
Jessup 10:15	К	L	105:5 107:3
10:16,18,20	K 84:24	L 2:11	108:24
11:5,7,8	N 04.24	\bot \bot \bot \bot	109:20
	1		1

	1	1	
leased 53:11	76:17 77:13	look 15:15	112:14
105:4	81:6 84:14	28:12 30:1	making 33:10
leases 53:13	91:18 98:23	52:14 63:1	34:23 54:11
67:10 84:8	99:8,15	63:12 101:6	95:2 117:20
leave 31:7	115:3,4,22	110:13,18	manageable
40:11 119:10	Litzebauer	<pre>looking12:3</pre>	42:13
led 52:6	59:23,24	28:10 31:8	management
left 73:7	60:8,12	38:16 70:9	42:7 49:16
legal1:20,21	74:10 82:18	73:25 74:5	101:14
13:10	82:20,25	98:24 101:14	110:23
legislation	live 80:25	107:23	manager 54:22
117:23	92:20	109:16,19	54:23
legislature	Llanos 107:1,2	looks 28:11	manufacturer
117:20	107:12	41:2 105:23	13:5
Les 10:22	LLC 90:14	loop 48:11	Mark 60:5
let's 39:21	loaded 41:22	lost 61:18	market 67:23
78:8 103:22	loan 19:15	107:20	69:22 100:10
letter 85:22	20:21,25	lot 31:24	marketed 92:18
86:10 87:11	105:7,7	34:20 57:17	marketing 71:1
level 14:22	109:5	67:25 68:20	Markets 83:1
54:14 106:4	loaned 83:20	69:8 70:7,24	Marthaler 2:14
110:17	90:14	70:24 71:21	4:22,25 5:24
levy 26:6	loans 109:23	73:21 75:22	7:1,19 8:23
LFB 97:20	local 1:5 6:7	78:17	9:24 10:2
LGO 9:2	7:14 9:1	love 81:13	mason 107:5
library 66:25	12:13 20:11	low 24:16 93:6	Matt10:16
67:1 68:6,21	26:9,14 28:4	lower 100:17	11:8 38:11
69:2 74:17	39:20 65:8	105:13	46:8
75:13	65:13 83:10	117:11	matter 4:2
License 122:4	90:8 97:4	luck18:7 24:9	5:25 7:13,20
lie 54:15 81:3	105:19 106:7	30:1 49:24	7:24 8:23,25
lien 91:8	110:5,17	89:8,10	9:4 87:5
light 41:16	112:24 119:2	96:11 103:3	89:18 113:4
115:18	119:11,19	112:9 120:23	matters 52:3
limit 26:4,11	located 51:9	lucky 77:25	MATTHEW 2:14
limitations	61:13 71:13	78:9	mature 20:23
43:16	72:2 83:18	Lyons 10:21,25	106:3
line 18:12	83:22 90:18	15:21	Maturity 39:20
50:5 52:9	location 1:10		40:24 41:21
liner 109:5	71:19	M	42:4 43:2,6
little 14:11	long 39:18	Madam 32:23	49:3 65:7
16:2 27:6	40:3,5,14	magnitude	mayor 24:13
32:15,16	44:20 71:18	11:20	25:11,15
56:4,19 61:7	97:20 109:9	maintain	26:20 27:18
62:22 66:3	longer 14:12	112:17	28:14 30:3
72:5 76:13	19:24 56:15	maintenance	30:16 34:25

	1	1	1
60:1 66:20	67:14 68:5	74:13,14	morning 4:1
67:24 70:7	104:5 105:9	81:6,6 90:13	10:15,17
72:8 74:4,24	106:13	95:12 98:21	11:7 18:10
76:4,14	met 48:21	102:8 104:18	18:18 24:14
77:12 79:2	microphones	105:14,20,22	25:16 27:19
80:18,21	104:11	105:24	27:21 30:10
81:22 82:10	Microsoft	106:10	30:11 37:22
mayor's 27:23	89:19	111:14	37:23 38:11
mayors 116:18	middle 31:10	minor 58:18	61:6,7 74:18
McCay 50:3,22	71:14 84:25	minute 12:25	Morris 83:20
McGahhey 50:6	Middlesex 3:13	<pre>minutes 4:3,4</pre>	83:23 85:23
56:1 57:14	3:14 96:13	4:19	86:24 87:19
58:16 59:18	97:5 98:1	miscommuni	87:25
MCIA107:3,9	103:4 104:6	74:21	mortgage 91:12
McManimon	104:15,20	miscommuni	91:13
10:16 11:8	106:11 108:4	74:23	motion 4:3 5:7
38:11 83:3	110:3 112:6	miserable	5:23 6:10
89:25 96:15	112:8	24:18	7:3,10,14,18
McPherson 60:5	miles 13:13,14	missed 66:25	8:2,22 9:7
60:6	13:17,22	mix 12:20	9:23 17:10
mean 22:8 34:5	14:1 77:22	model 20:3	23:14 24:8
means 13:24	Milford 115:4	93:5	29:2,24
25:15 77:8	million 11:25	Molly 61:14	36:17 37:9
medalist	12:3 13:4	moment 80:1	48:25 49:22
107:16	16:11,12,14	money 15:19	59:1,17 80:5
medical 51:8	17:11 19:14	17:2 28:2	80:8 81:24
51:14 52:14	20:21 38:19	31:13 33:17	88:8 95:10
meet 23:3	38:21,22,23	40:8,8 41:18	96:7 102:7
30:24 48:16	39:2,2,24	62:5 71:16	102:24
70:25 85:25	40:4,6 41:3	72:5 73:6,11	111:12 112:4
	41:5,6,6,11	73:22 77:6	113:6,17
meeting 4:3 7:9 12:15	41:18 42:10	77:15,18	114:8 118:16
26:24 46:20		78:20 79:10	119:17 120:4
46:21 47:9	42:11,11,16 42:17,21,24	79:13 99:19	
72:20	43:4 51:1		120:19,24
meets 27:2	53:2 55:20	100:11,18 monitoring	motorcycles 61:19
		112:23 113:9	
members 2:1	56:1 60:17		mouth 116:23
23:13 28:25	61:22 62:2,6	Monroe 3:4	move 4:21 7:2
30:11 35:14	62:22,25	10:14 11:9	7:7 10:2
44:4 58:24	63:15,19,24	13:20	14:9 38:5
61:7 66:8	64:8,9,15,17	month 46:23	56:21 57:5
70:16 84:18	64:18 65:12	87:20 115:10	67:1 68:2,3
89:2 97:3	66:4,15 67:4	month's 4:3	72:3 86:4
111:11 117:6	67:10 69:22	monthly 32:1	120:4
mention 54:20	71:19,23	months 20:23	moved 4:5 5:8
mentioned 46:9	72:23 74:11	34:22 48:2	6:11 8:3 9:8
	I	1	I

17:15 23:17	nan 117:4	52:19 53:9	60:19 61:8
29:6 36:19	national 93:5	53:17,20,25	62:13 63:3
49:4 59:2	near 92:20	57:1 58:1,10	64:8 76:1
69:3 88:11	nearly 41:5	65:11 68:3	78:16 81:1
95:13 102:9	43:3	83:18 84:19	82:8
111:15	necessarily	87:8 90:13	Notary 122:4
113:18	101:4	90:15,18	122:23
120:25	necessary 25:4	94:20 98:13	note 11:15
moving 27:6,10	48:15 71:23	103:13 106:7	12:20 26:2
28:9 48:13	76:19 96:23	122:5 , 23	39:23 40:5
75:7 118:3	need 6:23	Newark 3:7	40:13 43:11
multi 109:5,7	10:22 14:24	30:8,16,22	44:14,18
multiple 35:9	18:22 27:11	35:25 90:14	notes 11:12
39:5 44:17	28:1 39:13	90:18 91:4	14:16,18
municipal 29:4	48:19 50:14	91:24 92:15	20:20,22
35:25 36:3	52:21 61:10	93:13	39:1 40:16
37:21 38:14	64:19 78:2,4	newer 13:15	41:17 44:9
38:17 39:12	78:12 79:24	68 : 21	44:12,23
39:15,17	81:11 97:23	newly 92:14	notice 5:2 6:2
40:22 42:15	98:13,16	93:2	6:7,25 7:13
43:15,23	100:7 103:10	nice 44:12	7:14,21
60:8,21 61:9	105:23 106:2	Nicholas 96:21	27:16 85:21
62:12 63:25	109:23	Nick 2:13 7:6	notices 6:1
64:21 67:1,3	needed 34:7	7:19 29:22	<pre>notified 88:4</pre>
68:2,5,8,15	88:3	46:2 74:15	116:16
74:14 77:7	needs 10:18	81:20 91:25	notify 87:15
112:22	27:2 42:19	109:25	notwithsta
municipali	43:24 70:25	night 46:21	62:15
65:15	neighboring	nine 41:24	November 47:18
municipality	110:14	48:2	number 13:16
13:21 39:13	neither 122:10	Nisivoccia	13:17 14:3
45:17 69:8	122:13	114:15,16	16:14 18:9
70:8 77:17	nest 99:4	NJIB 40:16	19:9 23:3
112:12,17	101:15	45:5	63:24 87:22
113:1,7	net 38:25 40:7	noise 10:5	numbers 95:6
mute 10:7	never 40:14	nominal 15:19	NW 59:24 83:1
muted 7:15	new1:1,12,23	non 58:20	MN 09.24 00.1
10:4 97:12	13:11 14:5,8	85:24 86:2	0
10.7 57.12	19:17,21	86:21 93:12	0 2:11
N	20:5 21:9	94:13,20	obligation
N2:11 3:1	22:23 34:11	non-confor	15:8 16:20
N.J.S.A11:10	34:14 35:22	39:19 40:24	22:11 49:2
19:10 38:15	35:23 36:9	40:25 42:4	51:2 54:7
50:25 60:14	39:7 41:18	40:25 42:4	obligations
61:1 88:9	42:19 51:6	North 40:17	45:3,10
name 18:10,18		43:20 44:24	obviously
	51:10,18,21	43:20 44:24	ODVIOUSIY
	1		1

			1
16:24 45:21	once14:8	28:17 38:19	121:16
53:9 63:24	20:14 45:5	39:4,14,25	PAGE 3:2
87:15 99:19	68 : 2	40:1,7 46:25	paid 16:16
105:13	ones 7:7 79:22	54:10 61:23	40:14 41:24
110:11	Oostdyk 114:19	62:6 98:9	44:16,19
occupied 58:19	open 17:7	ordinary 45:6	84:3 95:3,7
occupying 58:6	23:12 28:24	organization	95:7 100:25
71:4	35:14 58:23	84:19	par 105:14
occur 115:21	66:6,11	originally	park 39:9 58:7
October 46:23	70:14 88:6	61:21 92:2,9	75:20 104:4
47:1,12,20	111:9 117:3	105:17,20	105:11
48:5,13	117:5	outlook 75:17	108:20
odd 41:1	operating	outside 45:11	Parker 50:3,22
offered 69:22	31:15	47:4 115:5	parking 61:12
81:7 98:15	operation	116:2,7,10	62:16 68:19
office 9:4	115:2	116:20	68:20,24
33:21 34:8	operational	outstanding	69:8,11
51:25	57:2	39:23 41:4	71:21 75:21
officer 6:8	operations	44:9,13,22	parks 110:21
officers 7:15	31:23 91:9	95:6	part 24:24
offices 60:21	112:18	overage 25:22	36:5,13
68:17	opinion 89:4	overall 49:14	39:15,16
officials	opportunities	99:21	45:1 47:25
56:22,24	102:1	overlooked	62:2,21
79:21	opportunity	100:15	63:19 65:8
offs 36:8	22:5 45:25	overpaying	77:11 103:17
offset 70:4	70:25 86:20	27:4	109:21
Oh 54:20	100:12,14,17	oversight	110:16,22
okay 15:23	101:18	33:15 34:7	partake 107:8
28:22 33:8	opposed 33:11	34:13 47:5	partakes 107:9
34:10 35:10	42:16 65:3	116:14	participant
36:14 45:13	106:20	owe73:6,11	108:16
68:8 69:12	option 22:13	owned 94:20	participant's
69:17 101:19	optional 22:14	owner 71:6,8	106:4
102:5 103:13	options 86:18	85 : 6	participants
104:2 119:14	88:2	owners 72:17	103:17 104:3
old 19:23 23:7	order 11:20	72:18 73:5	105:5,10,16
58:6 61:10	34:8 36:10	ownership 71:1	106:14,18,22
68:13,14	38:16 52:21	92:22 93:10	110:3,25
109:6	60:21 63:24	owns 53:9	111:3
older 57:16	69:11 78:5	61:25 72:20	participated
Olsen 107:14	93:15 119:17		109:20
107:15	ordering 33:11	P	participating
Olympic 107:16	orders 36:10	P 2:11	74:25 108:23
111:7	ordinance	p.m 12:10,10	109:8 116:15
omitted 116:8	25:24 27:7	12:10,10	participation
	<u> </u>		<u> </u>

81:22	22:2,9,14,16	periods 42:14	45:11 46:6
particular	22:18 24:1	permanently	46:10 67:15
45:15 77:14	35:4 38:24	45:5	68:1,6,19
107:22	40:9 62:5	permits 12:15	69:4 86:24
particularly	77:6 94:22	permitted	99:1,3,21
110:5	payments 14:20	97:19	110:23
parties 122:12	15:1 21:3	permitting	planned 98:13
partnership	22:10 41:16	10:11	planning18:14
28:5 55:2	41:19,25	person 34 : 21	42:7 63:5
112:13	53:15,20,20	35:22,23	77:18
parts 20:1	53:22 54:5,8	97:12 113:2	plans 21:7
23:8 93:8	54:12,12	perspective	52:19 77:13
party 45:2	84:3	51:21 57:2,8	77:14
pass 87:17	pays 43:1,3	61:8 70:6,8	<pre>please 4:22</pre>
Passaic 3:10	53:14	70:11	10:3,8
3:11 59:21	peak 52:5	petition 119:4	pleased 107:17
60:12,25	pending 7:4,11	119:8 120:2	plenty 42:22
76:23 79:17	21:10	ph 89:2	plus 12:1 14:1
80:22 81:5	pensions 79:11	phenomenal	93:3
81:10 82:13	people 68:17	76:22	point 14:13
83:9 84:10	69:10 73:2	Phoenix 96:18	21:1,8,20
85:12	75:18,21	phone 86 : 8	22:25 23:1,6
Paterson 83:17	76:5 79:6	picked 67:4	31:22 44:22
83:18,23	percent13:6	106:19	47:11 73:23
84:21,23	25:20 26:1	piece 41:18	75:8 92:24
88:25 89:7	27:6 28:17	61:25 63:8	94:8 103:20
patrol 109:16	41:23 72:21	64:4,22	105:23
pause 21:17	92:17 93:22	67:13	117:14,16
pave 77:20	93:22,23	pieces 61:18	pointed 91:25
78:8,12	115:4,8,9,17	63:3	points 35:10
paving 78:3,13	115:19	pint 119:7	police 39:5,6
Paxson 18:11	116:20	piping 57:20	60:22 61:13
19:7	perfect 28:22	pitch 78:23	61:19,23
pay 13:1 15:6	71:19	pitfalls 75:6	62:1,7,10,11
15:7 34:24	performance	pivoted 62:9	62:16,17,17
53:3,16,23	32:25 33:3,7	place 14:9	62:17 63:19
56:9 65:2	112:23,25	32:18 33:19	63:21 64:17
72:24 73:2,6	113:11	34:2,20,25	68:5 74:12
75:19,22	performed 94:9	48:21 52:20	107:4 108:24
76:6,9,10	performing	122:8	109:16,17
payable 34:21	94:25	placed 118:18	Polos 96:20
paying16:21	period 54:13	plan 14:9,17	101:19,23
16:21 32:21	- 55:9 106:3	15:4 22:20	112:5
71:16 72:4	108:13	22:22,24	pool 39:9
payment 20:24	118:23	38:23 40:22	69:11
21:21,23	<pre>periodic 79:8</pre>	44:10,12	pooled 106:20
	l		

·			rage 144
		26.12 45.7	01.1 10 10
portion 4:21	presently 53:15	36:13 45:7	91:1,10,19
9:25 51:18		46:11,23,25	91:23 92:6,7
74:14 114:24	Preservation	86:12 99:5	92:13,21,23
115:8	51:25	processing	93:1,4,8,11
position 27:23	president	35:20	93:18,24
<pre>positive 17:10</pre>	27:16,20	procure 13:2	95:17 108:12
19:12 23:15	28:8 118:1	15:20 20:1	118:3
50:24 59:1	pretty 31:3	procurement	projected
60 : 13 , 24	47:16 76:7	13:10	21:13
80:6 83:12	79:25 117:9	produce 14:22	projects 12:17
88:8 90:10	previously	product 13:20	40:18 43:19
95:16 97:6	8:24	production	45:1,6 65:2
98:17 104:16	price 13:3,7	20:2	78:21 93:20
106:9 111:13	16:10 22:25	professionals	105:4,15,21
possible 14:12	23:5 62:24	79:20,22	properly 12:22
56:21 102:4	62:24 66:13	80:22	properties
109:4	66:16 67:8	<pre>profile 41:1</pre>	68:7 69:6
post 97:20	70:21,21	42:6 43:14	property 60:19
posted 82:5	74:6,11	profit 85:24	60:20 61:25
<pre>potential 5:3</pre>	<pre>primarily15:2</pre>	86:2,21 87:8	62:8,10,11
77:9	91:3 110:20	90:15 93:12	62:15,20,23
potentially	primary 42:3	93:17 94:13	63:3,6,9
17:14 33:20	principal	94:20	64:4,7,12,13
99:1	14:19 21:3	program19:16	64:16 67:13
Power 115:18	41:16,19,23	20:10 75:15	67:23 68:3
practices	41:25 43:1,4	103:17	69:13 70:1
42:15 49:16	prior 10:11	104:25 105:5	72:13 81:5
101:14	20:12,18	105:7,10	90:18 91:13
premeeting	25:23 87:14	106:18,20	<pre>proposed 7:13</pre>
26:21 45:23	119:2,20	108:16,24	19:13,21
46:9	private 71:1	109:5,9,21	21:6,9,10
prepare 47:6	112:13	110:6,10	41:14 42:5
prepared 31:9	probably 15:22	111:5 112:8	42:18,25
61:21 67:5	47:18 64:8	programati	43:3,12
preparing	73:21 92:2	57:3	116:16
26:15	98:23 104:23	programs 75:14	proposes 20:19
present 14:17	problems 87:2	75:16 101:25	proposing
19:10 75:1	procedures	progress 28:2	40:23
presentation	32:17	project 51:3	proud 79:19
18:15 72:15	proceed 103:21	54:22 55:6	provide 14:25
74:1 81:22	proceeds 83:20	55:21 56:4	16:8 17:2
presented	83:24 90:20	56:16 58:9	48:15 60:18
92:24	process 13:11	61:4,8 65:21	104:21
presenting	26:17 28:6	67:21 74:6,7	113:10
25:17 37:15	33:13 34:21	78:3 80:6	provided 116:6
82:19,22	35:18 36:6	88:10 90:25	provides 64:2
			-

			Tage 145
100.17	20.10 50.24	00.7 04.4	107.0 100.2
108:17	39:19 50:24	88:7 94:4	107:9 108:3
providing	54:1 60:14	95:9 98:19	108:7,15,17
90:22	61:1 83:11	98:24 102:6	109:22
provision	84:4 90:9	103:19,24	110:11
112:13	pursue 28:19	106:13	rationale
public 13:10	79:14	111:10	21:22 22:3
17:9 23:14	put 21:20	113:13 117:3	RBH 90:4,14
26:1 29:1	22:24 33:19	117:7 119:15	92:22,23
30:17 35:15	34:2 35:3	quick 39:22	93:3,12,18
44:5 58:25	55:20 69:21	85:19	reached 116:18
62:18 70:16	70:7 71:23	quickly 43:10	ready 28:8
83:17 109:6	71:24 72:1	44:6	47:3 83:5
111:11	78:10,19	quite 31:5	real 39:22
112:12	94:7 104:11	57:5 104:25	64:10 90:18
113:14 116:4	116:22	quo 58:15,16	94:21
117:7 118:1	117:14		realize 99:1
		R	
119:4,8	putting 21:22	R 2:11 122:1	111:4
122:4,23	22:3,8 48:21	Ra'Oof 37:18	realized 56:6
pumper 11:12	Q		101:10
purchase 13:3		46:8 47:12	really12:2
13:7 16:10	QPA 35:17,24	47:16 48:23	13:20 43:10
19:13,17,18	36:1	RAB 94:8 95:6	45:23 52:10
19:19,21	Qualified	radios 107:24	70:7 72:10
20:5,15	38:14,18	rainy 101:2	74:25 75:2,3
21:10,12	39:12,15,18	raise 14:25	75:8 80:21
36:9,10	43:15,23	70:17 113:15	80:25 81:1
62:24 64:9	quarter 31:18	115:7 117:8	87:17 92:19
66:13 70:23	36:5	<pre>raised17:1</pre>	reason 31:3
73:16 74:11	question 15:11	76:13	65:6 67:4
79:15 85:2	32:14 68:1	Randy 60:1	106:19 107:7
85:11 87:24	69:13 72:10	rate 79:16	116:8
110:13	74:3,4 85:19	114:23	reasonable
purchased	98:23	115:18,19,21	42:14
20:12 62:10	questions 5:6	116:25	reasons 116:23
65:23,24	6:9 8:1 9:6	119:10,17,20	rebuilding
purchasing	15:10 17:7,8	119:25 120:2	107:21
33:10,11	21:17,19	ratepayer	rec 68:22,24
108:24	23:12 26:18	115:16	69:10
	28:24 32:12	rates 54:15	
110:18	35:13 36:15	100:18	recalls 52:5
pure 100:9	44:1,4 48:24	112:19	receive 91:14
purpose 88:1	55:5 58:23	114:25 115:8	91:15 94:14
90:17 93:17			received 21:9
purposes 83:21	58:24 66:7	115:13 116:5	85:24 86:3
<pre>pursuant 11:10</pre>	66:10 70:15	116:6,10	86:10,11,15
19:10 30:23	73:24 74:2	117:10 118:8	86:21 87:12
38:15 39:17	80:4 85:16	rating 104:21	receiving
	l	I	l

22:23	regular 32:22	rented 92:17	22:17 56:21
recognize	33:14 108:6	rents 84:8	<pre>required12:11</pre>
116:24	regularly	RENZI 1:20	20:15 34:8
recommenda	54:25	<pre>repairs 39:7</pre>	48:7 51:24
78:7	Regulations	57 : 18	requirement
record 43:12	48:11	repayment 54:4	30:25
recovery 24:17	reimbursement	repayments	requirements
recreation	20:17	21:1 106:4	19:25 20:11
69:9 75:15	reiterate	replace 19:22	23:4 52:20
rectify 35:18	49:13	replacement	63:20 85:25
rectifying	reject 87:1	19:25 21:6	94:16 106:6
35:19	relate 97:15	23:8 107:18	requires 46:25
recuse 5:19	related 19:17	replacements	requiring
8:21	19:20 20:5	110:22	22:16
recused 49:20	57:6 87:22	replacing	Rescue 38:22
88:23	97:8 110:21	13:12	reserve 83:25
recusing 37:14	relationship	report 49:15	84:7 90:22
82:15	76:23 77:2	100:3 112:24	91:12 98:25
redevelopment	relative 13:19	113:10	99:18,22,25
40:13 44:15 92:5 94:1	14:3 36:9	Reporter 122:4	101.11
reduce 22:9	65:18 122:11 122:13	Reporting 1:21 reports 32:2	101:11 residential
ref 90:13		32:22 49:14	63:6 92:14
reference	Relatively 58:18	represent	residents 26:5
46:11 48:1	release 53:20	25:19 87:4	27:2 62:18
referenced	relief 114:23	119:24	65:14 70:10
15:24 46:19	remain 10:4	representa	76:1
referendum	44:9,13	18:13 104:7	resolution
11:23 12:5,9	93:24 117:15	representa	27:25 54:2
12:14,22	remainder	104:10	79:5 105:18
20:4	12:23	represented	RESOURCES 1:20
<pre>referring 7:24</pre>	remaining	13:5	<pre>respect 22:3</pre>
refinancings	45:10	representing	56:23
98:10	remedy 119:11	89:16,23	responsibi
refunded 98:5	<pre>remember 27:7</pre>	90:2 96:16	113:3
refunding	44:7 51:16	represents	responsible
97:15,19,24	110:8	83:2	45:2
98:7,12	<pre>remind 10:3</pre>	Republican	rest 83:9 94:5
refundings	reminded 91:25	76:24	restricted
98:10	Remotely 1:15	requested 9:2	93:23
refusal 25:24	removed 73:17	74:6,7	restrictions
regarding 21:5	renewal 94:15	115:15	93:21
91:19 99:22 Regional 98:2	renovate 60:20	requesting 19:12 30:22	result15:2 41:1 44:24
registered	<pre>renovating 71:20</pre>	60:13 107:3	52:11,17
11:21	rent 84:2	require 22:1	resulted 31:4

results 40:10	78:20	<pre>salaries 79:11</pre>	86:19 92:9
51:25	roads 77:21	sale 40:10	school's 84:25
retail 92:10	78:4,5,8	41:15 69:22	Schwartz 10:23
retired 22:20	Robert 2:6	Samantha	scope 56:4
22:21	83:4 84:13	109:14	Scotland 10:16
retrofit 60:21	Rodriguez 2:7	Samuel 37:19	11:8 38:12
62:11 63:25	4:13,17 5:17	Sandbank 83:2	83:3 89:25
64:17 66:2	5:18 6:19,20	86:9 89:24	96:16
67:7 74:12	8:14,18,19	90:3 91:18	Scott 107:14
retrofits	9:9,11,19,20	91:21 94:12	scrap 14:14
58:13	18:1,2 24:4	satisfies	15:13,16
retrofitted	24:5 29:16	19:24	scratch 64:14
68:15	29:17 37:5,6	satisfy 113:3	Scully 18:25
revenue 43:16	37:13 49:19	save 13:9 77:6	season 47:19
51:2 69:15	59:13,14	100:12,18	second 4:6 5:9
72:14 83:15	74:3,15,18	saving13:6	6:12 8:4 9:9
95:11 104:19	74:21 80:17	99:19 101:2	12:4,9,14
revenues 60:16	80:18 82:14	102:3	17:16 23:18
91:9	82:17 88:22	<pre>savings 99:2</pre>	29:7 36:20
review 26:25	96:3,4	99:12 100:2	42:18 49:5,7
36:13 46:19	102:20,21	100:9 101:7	57:25 59:3
100:5 120:1	111:25 112:1	101:10,17	67:2 80:9
120:3	114:4,5	savvy 81:13	88:12,14
reviewed 31:2	120:15,16	saw 101:19	95:14 102:10
32:2	121:11,12	114:19	102:12
<pre>reviewing 36:5</pre>	roller 41:11	saying 85:23	111:16,17
86:14	42:5	says 73:5	113:19 120:5
revised 91:5	Ron 90:3	119:21	121:1
ribbon 82:2	room 32:7	scarce 23:9	secondary
Rick 106:25	42:19 43:16	<pre>schedule 39:20</pre>	14:10
rid 72:16	69:3	40:24 41:14	seconding
ride 14:11	Rother 89:20	41:21 42:4,5	113:21
rides 109:1	round 67:14,17	42:18,25	Secretary 2:13
right 16:11	67:18	43:2,3,6,7,9	secure 92:4
17:13 31:16	Route 65:23	45:7 47:10	secured 84:2,6
34:15,24	rules 73:10	49:3 65:7	84:9 91:8,11
40:25 43:16	run 34:8 71:18	106:5 108:6	<pre>security 53:7</pre>
48:3 71:14	runs 101:24	scheduled	54:3,8
75:12 78:3	rural 78:16	46 : 15,20	110:19
95:2 99:6		98:14 106:6	see 7:12 10:25
101:8 119:10	<u> </u>	school 71:14	11:1 15:10
rising 26:1,4	S 2:11,11	83:3,17,17	23:13 24:13
Riverdale	Saddlebrook	83:22 84:3,5	27:12 28:24
115:3	65:21	84:13,14,23	35:7 44:3
road 39:9	safety 19:24	84:23,24,25	45:16 50:10
77:24 78:13	23:4 26:1	85:4,8,11	50:13 70:14

75:7 81:9,10	53:16,21	similar 32:10	45:11 85:21
82:7 86:5	54:14 65:5	40:1 65:21	92:8 93:7
87:4 88:6	65:12 83:25	66:3 92:23	117:20
111:8,9	84:7 91:12	110:17	118:17,19
114:11	95:3 100:9	<pre>similarly 93:1</pre>	sounds 15 : 12
seeing 13:17	106:5 108:6	single 13:25	South1:11
13:19 28:10	108:25	14:2 68:13	104:5 105:11
118:12	services 1:21	77:1 111:6	109:13
seeking 12:5	26:10,15	sir 89:5	space 42:22
20:17 38:13	28:4 51:8,14	sit 25:3	spaces 61:12
39:17 50:24	52:14 64:1	site 61:24	Spanarkel 60:6
83:10 90:8	98:2 99:18	sits 28:17	spare 43:16
104:16 106:9	108:25	situation	speak 10:9
112:12,21	set 31:3 54:3	61:17 66:1	100:11
114:23 115:7	77:15,19	97:17 116:3	SPEAKER 58:4
seen 47:14	122:8	119:13	58:18 109:15
104:23	<pre>setting 33:5</pre>	six 34:22	special 44:17
self-liqui	<pre>settled 86:23</pre>	41:25 77:25	<pre>specific 56:19</pre>
117:15	seven 14:19	78:4 105:9	70:23
118:24	77:25 78:4	109:16	specifically
119:23	106:3	size 78:14	53:8 57:11
sell 21:7 85:6	sewer 107:25	108:18,20	86:24
sells 67:10	<pre>shaking101:20</pre>	skittish 79:12	speed 46:10
semi 21:2	shape 48:19	sleep 57:25	64:20
senior 91:7	72:20 101:7	slightly 94:8	speedy 24:17
93:15	share 40:17	slow 43:7	spend 28:1
seniors 69:1	shared 70:19	slowly 107:21	33:17 63:23
75:13,18	sheer 98:25	small 58:13	79:12
sense 15:14	ship101:24	62:13 68:17	spending 63:18
67:25	short 40:12	75:13 108:14	spent 71:19
sent 35:2	44:21 45:9	smaller 41:25	Spitzer 60:4
62:21	shortly 20:18	Social 90:14	spoken 86:16
separate 19:20	shown 28:5	92:22,23	spot 69:11
separately	shows 80:21	93:12,18	spots 75:19
64:5	side 57:9	software	spur 80:1
series 53:1	94:22,22,23	110:19	square 1:23
serves 42:4	sidewalk 78:17	sold 14:12	13:21 51:7
115:2 116:1	78:19	solely 119:11	63:11,16
service 13:13	Sidney 108:9	somebody 18:21	77:22
13:18,24	111:6	33:21	stable 79:16
14:6,22,25	sign 36:8 71:9	soon 56:21	staff 26:9
15:7 30:18	signed 71:8	sorry 18:19	74:5,7 89:1
41:7,10,13	significant	24:19 32:23	97:3
42:2,6,9,20	14:2	74:20	stamping 35:1
42:23 43:9	significantly	sort13:18	stand 28:8
43:14 48:18	117:11	14:9 22:16	48:12 61:23
-3.14 40.10		14.9 22.10	10.12 UI.23
	•		1

			raye 149
62:1,7,9	89:20	34:10,13	Subsection 9:1
85:3 88:1	stipulation	35:6,12	Subsections
standard 57:18	119:1,5	36:15,22,23	5:4 6:3
63:15	stop 15:9	37:11,23,24	
	-		Subsequent
star 7:16 10:7	43:25 67:15	38:8 44:2	
start 15:6	storage 112:14	45:13 47:11	subsidiary
25:9 32:20	storms 68:9	48:9,24 49:7	93:12 94:13
46:22 47:12	strategy 46:10	49:8,24	substantial
48:6 66:10	stray 32:24	55:18 56:3	99:17
80:24 106:25	streamlined	58:11,22	substantially
started 52:4	118:13	59:5,6,20	52:8 54:14
<pre>starting23:1</pre>	street1:11	66:9 67:24	72:13
47:18 78:1	13:25 58:2	69:5,12,17	successes 75:6
starts 43:7	71:14 83:23	70:5 74:24	successful
67 : 18	91:24	76:3 , 12	92:16
state 1:1,22	strong 104:21	77:12 78:24	suffices
7:24 51:10	<pre>structure 53:7</pre>	80:3,10,11	100:20
51:24 63:20	53:8,17 54:9	82:2,10,12	sufficient
118:7 122:5	68 : 4	82:18 85:18	16:7 53:16
122:23	structured	88:5,14,15	103:11
stated 41:17	14:22	89:6,12 94:7	SUITE 1:22
88:3	structures	95:8,19,20	summer 115:19
States 19:15	68 : 7	95:21 96:11	superinten
<pre>station 51:3</pre>	student 84:24	97:1,11	113:2,8,10
51:11 61:24	students 84:25	98:22 99:13	supply 40:18
62:1 63:19	85:5	100:22,24	40:20 43:20
stations 39:7	Suarez 2:3 4:1	101:19 102:5	44:25
status 58:15	4:7,8,20 5:5	102:12,13	<pre>support 27:24</pre>
58:16 85:24	5:10,11 6:9	103:3,12,22	28:4 91:14
86:2,21 87:8	6:13,14 7:6	106:16	91:16 110:6
87:9,13,23	8:1,6,7 9:6	107:12 108:8	112:7
118:24	9:11,12 10:1	109:12 111:1	supports 110:4
statute 12:11	10:17,25	111:17,18	suppose 22:8
22:7 116:12	11:5 15:11	112:9 113:21	sure 7:4,11
statutes 64:24	15:23 17:6	113:22 114:9	10:3,9 11:1
statutory 48:8	17:13,18,19	114:13 117:5	16:4 18:20
48:16 85:25	18:7,19 19:4	117:19 119:6	25:12 27:10
stay 42:12	21:19 22:19	119:15 120:7	28:14 33:10
staying 94:23	23:11,20,21	120:8,22	33:22 34:24
stays 85:8	24:9,11,16	121:3,4	37:25 38:3
stealing 104:1	24:19,25	subject 20:4	44:11 46:6
stenograph	25:5,11,15	52:22 93:24	48:16,20,23
122:7	26:19 27:19	submit 27:25	56:12 65:14
Steve 35:17	28:7,22 29:9	submitted 4:4	65:15 67:19
36:11 60:2	29:10 30:1,6	74:8,8,10,19	69:25 82:24
61:3 67:14		120:3	90:3 94:12
01:3 0/:14	32:13 33:18	120:3	90:3 94:1Z
L	1	1	1

95:2 99:11	takes 73:3,11	temporary	76:2 81:15
110:1 118:2	talk 32:16	57 : 12	81:23,25
118:19	33:1 39:21	tenants 71 : 2	82:9,11 83:8
surface 72:4	44:8 56:19	73:17	85:13,18
surplus 30:23	57:11	Teri 108:21	88:5 89:5,11
36:18 101:3	talked 27:5	term 14:17,24	89:15 95:8
surround 63:21	77:13	39:18 40:4,5	96:9 97:2,4
surrounding	talking 17:1	40:12,14	97:13 102:5
89:7	33:3,6 77:16	44:20,22	102:25 103:2
SUV's 39:6	91:23	45:9	106:16
<pre>swapping 33:25</pre>	tank 112:14	terms 13:16	107:12
swear 10:11	tasked 112:22	33:9 70:24	109:12,15
96:22 103:10	113:8	93:25 94:16	110:24 111:1
103:18 104:8	tax 21:12 26:6	95:2 100:13	112:5,6
swing 41:11	54:18 65:13	<pre>testify10:8</pre>	120:20
swings 41:16	69:15 77:9	11:4 19:3	Thanks 30:4
Swisher 28:15	79:7,9,16	25:14 30:20	61:5 82:10
28:20	85:11 87:11	38:7 50:20	91:21
sworn 10:19,23	taxable 40:13	60:11 83:7	theoretically
11:4 18:23	44:14	90:6 96:25	64:14
19:1,3 25:12	taxes 14:25	104:14	they'd 70:16
25:14 30:20	70:2,3 75:19	114:21	117:7
38:1,7 50:14	75:22 76:6	testifying	thing 44:6,12
50:20 59:25	79:17	10:12	45:14 55:8
60:11 83:5,7	taxpayer	testimony	65 : 17 66:24
90:6 96:25	115:23	117:19 122:6	67:15,21
103:14,20,23	<pre>taxpayers 77:9</pre>	thank 4:20,25	76:13 99:20
104:12,14	115:20	5:5 7:19	106:17
114:21	teachers 91:3	10:1 18:5,17	107:24
symptoms 24:17	91:23 92:17	19:6 23:11	things 16:5
system 35:3	92:19 93:3	24:10 26:14	25:1 26:23
78:14	93:11	26:19,21	31:16 35:9
	team 12:13	27:18 28:3,7	45:20 56:10
T	26:17 28:8	29:25 30:5	58:8 64:19
T 2:11 122:1,1	46:2 59:25	32:13 35:6	75:8 105:21
take 14:5	80:23 103:12	35:12 36:14	think 15:12,18
31:22 34:19	103:16	37:10,11	15:24 18:15
67:5 68:20	Teams 1:15	38:10 44:2	22:2,4 26:21
77:6 100:10	technical	45:13 46:8	27:5 30:8
100:17	48:15,18	47:12 49:23	31:3 32:24
101:21 103:8	technicality	50:17,21	33:2,4 35:7
103:9 108:6	85:20	55:15 56:3,9	43:11 46:5
109:21	teed 93:7	58:11,22	64:22 70:5
118:14,23	TEL 1:24	59:18 67:24	74:25 76:13
taken 1:15	temporarily	70:5 74:1,25	76:20 79:21
44:20 122:7	56:14	75:9,10,24	80:25 81:7

81:23 82:20	42:14 44:19	17:4,14	94:24
86:15,17,23	46:2 47:10	26:10 42:9	^{94:24} transferred
88:2 92:25	47:13 48:7,8	43:13,14	94:19
96:17 97:11	48:20 50:19	53:22 99:21	transferring
99:7,9,12	52:18 57:22	100:13	92:22
100:8,25	60:10 73:4	105:12 107:5	transmit9:4
101:6,16	75:9 83:6	107:6 109:19	treated 76:1
103:13,15	85:14,17	115:10	94:14
104:6 106:17	86:24 87:5	totaling	treating 12:14
106:25	90:5 93:2	109:17,18	tremendous
108:21 117:9	94:6 96:24	touched 32:15	89:3
118:11,16	104:13 105:1	56:4	Trenton 1:12
third 42:25	109:9 113:15	town 31:19	3:6 24:13
67:14,17	114:20	36:1 62:13	25:1 26:3
79:17	115:14	71:13,16	28:18 46:19
thirds 115:25	117:16	75:12 76:6	trials 31:24
thought 86:5	118:23 122:8	77:1 78:3,16	tribulations
99:5	timeline 47:1	79:3 81:1,2	31:25
thoughts	timing 109:9	81:14 108:14	tricky 97:16
101:21	today 4:2,24	109:1 116:7	Trish 50:6
thousand 15:21	10:14 18:8	towns 116:15	56:19 57:10
three 6:1 7:14	24:12 26:13	township 3:4,5	truck 11:12,14
14:5,7,18	28:3 30:7	3:8 10:14	11:24,25
20:23 21:8	37:12 49:25	11:10 18:9	12:7,20 13:2
28:16 31:11	50:5,24	19:8,9 37:13	13:4,7,12,15
41:20 42:3	59:21 75:9	37:17 38:13	13:24 14:2,5
65:18 67:5	82:13 89:13	39:1,12,16	14:6,8,9,10
67:11 68:10	89:19 96:12	39:22 40:3	15:6 16:12
68:17 73:7	97:6,15	40:12 42:8	16:15 17:5
73:14 77:22	106:22	43:3 45:1,12	19:13,17,18
92:8 107:4	107:18	46:4 65:21	19:21,22,22
108:24	112:11	104:5	20:5,11,16
thrilled 77:10	114:10	township's	21:5 22:18
<pre>throwing 82:3</pre>	116:17	37:21 39:25	107:25
thrown 86:22	120:23	40:17,21	108:12 109:6
thunder 104:1	told 68:11	43:15 44:23	trucks 19:25
ticket 107:24	72:22,23	townships	39:8 57:24
tied 101:4	74:19	110:14,14	107:6
tight 101:24	TOLL 1:24	track 47:2	true 101:23
time 9:3 11:3	tomorrow 46:21	traditional	122:6
15:14,16	98:15	45:12	Truinski 89:2
19:2 20:19	top 14:4 42:20	transaction	truly 99:4
21:8 22:13	65:4	66:3 90:2	101:2
25:13 26:11	total 6:5	transcript	trust 54:3
30:18,19	11:19,24	122:6	79:5
38:6 40:14	12:3,4 16:14	transfer 86:20	trying 34:23
L	1		l

35:7 75:5	118:25	117:24 118:1	Videography
107:8	understands	119:5,9	1:21
turn 44:1	48:14	utility 3:16	Village 91:23
45:20 61:3	Understood	42:15 112:18	93:3,11
68:21 75:12	17:6	113:2,8,10	violation 6:2
84:12 91:17	undertaking	114:23 115:1	6:4,25 7:13
93:13 107:23	44:25 104:24	115:12,16	7:14 8:25,25
turned 11:2	unfair 116:2	116:1 117:15	violations 5:3
79:3	unfortunately	117:22	6:1,2,3
turning 93:2	34:19 51:19	utilize19:14	virtually
tweaks 52:15	51:20 100:21	31:19 87:24	68:19
twice 107:17	unintended	110:18	vital 85:4
	117:21		
two 6:3 37:24		utilized 53:2	vote 11:18
38:13 39:16	unique 70:24	61:12 90:21	12:8 20:8
41:11 42:16	unit 73:12	108:3	24:1 72:25
45:10,20	United 19:15	utilizing	81:14 82:8
61:15 63:3	units 63:6	64:24 110:11	voted 8:24
64:9 68:16	91:2,6,7	utter 89:9	voters 11:17
73:4 92:10	92:17 93:13	v	11:21 12:6
107:5 108:25	93:14,15,20		20:6
109:17	93:20,22	vacant 65:22	votes 4:18
115:25	UNKNOWN 58:4	vacuum 63:2	5:22 11:19
type 107:24	58:18 109:15	Valerie 114:14	VTC 2:1
112:21	unmute 7:16	valuable 81:23	
typically	10:7	value 14:14	
106:17	unnecessary	15:15 72:12	waiting 73:9
108:18	10:4	vantage 75:8	73:15 75:22
112:20	upgrades	variety 25:23	87:10
	110:19	various 38:20	waived 113:5
<u> </u>	ups 43:8	90:22 110:19	waiver 25:18
UEZ 38:23 40:8	upset 75:23	vehicle 20:13	29:3 30:23
ultimate 16:9	79:8	20:24 109:1	31:4 32:6,8
ultimately	upwards 13:23	109:2 110:21	36:17
100:15 110:1	14:1,18 64:8	vehicles 105:3	walk 4:22
unanimous	urban 94 : 15	107:4 108:24	21:21
27:24	URE 94:16,18	109:10,11,16	walked 39:3
unconditional	94:20,24,24	109:18	wan 48:20
60:25	USDA 20:17,21	Velazquez 50:5	want7:1 25:12
understand	20:25	55:25 56:18	26:13,20
63:2 72:8	use 14:3 15:4	vendor 22:1,15	27:12 28:3
73:18,19	36:18 53:17	venue 62:19	37:24 40:5
75:5,23	65:2 70:12	verbal 71:4	45:14 49:12
116:21,23	user 115:11	verification	55:7,19
understanding	usually 86:25	35:10	57:11 67:15
15:18 28:20	utilities	Verizon 100:25	67:18,21
70:22 116:17	116:3,5,9,13	versus 66 : 12	69:25 70:18

			Tage 100
75:24 79:9	39:21 40:23	81:25 82:11	x
79:25 80:18	41:8 47:1	Wilentz 60:4	
81:21 85:7	48:4,6 50:3	William 2:4	x 1:3,6 3:1
86:5 88:24	51:23 69:21	96:19	XI 122:4
89:18 94:7	69:24 70:4	Williams 91:24	Y
102:1 103:18	72:4,5,23	Winitsky 50:2	yeah 73:23
103:21 109:7	73:14 77:22	50:3,17,21	_
110:2 116:22	77:25 78:9	50:22 55:10	81:14,20 99:15 100:1
117:8 119:6	79:17 87:9	55:13,23	100:8 103:8
wanted 18:20	87:18 91:23	winter 115:18	
21:20 26:23	97:14 98:18	wish24:16	year 13:24
27:9 44:6	101:14	85:1,11 89:7	14:17,19,20
65:17 74:24	103:13	wishing 11:3	14:23,23
79:15 112:6	105:22 106:1	19:2 25:13	15:3 20:8
113:12	106:12 107:7	30:19 38:6	22:10,11
117:13	107:8,17,21	50:19 60:10	25:20 29:4
wants 40:3	107:23 109:3		31:19,22 32:10,19
85:6	109:19 115:7	96:24 104:13	-
wasn't8:19	116:16 117:2	114:20	36:4 41:12 46:13 47:13
31:14 34:19	we've 31:24,25	wonderful	48:2 55:9,14
79:6	41:14 47:7	120:21	55:15 69:17
watcher 111:7	47:14,17,17	word 33:23	69:18 77:21
watching 34:16	54:19 55:3	79:7	78:4,5,8,10
water 40:18	69:22 72:16	words 116:22	99:20 100:2
43:20 44:25	86:16,23	work 26:3,7,16	100:12 101:9
58:6 68:10	108:3 109:8	30:2 34:7	106:3 108:13
78:15 112:13	Wednesday 1:13	47:6 76:25	110:7
113:2,8,9	week 46:15	88:25 89:3	years 13:16
116:3 117:24	weird118:8	91:2,6 92:10	14:3,5,7,11
Waters 60:6	went 21:23	92:20 93:8	14:18 19:22
waver 49:3	69:20 72:25	93:20	21:2,8 23:7
way14:1 17:1	92:2	working 35:18	41:11,17,20
48:19,21	weren't 31:16	56:22,25	41:24 42:1
51:15 52:16	104:6	95:4 101:13	42:22 44:15
94:11 101:7	West115:4	110:4	44:17 54:13
Wayne 10:21	whatsoever	works 58:6	61:10,16
we'll14:19	41:10,13	109:6,9	62:3 65:19
15:9 32:20	whittle 66:17	World19:16	68:14,15
33:5 38:5	Wielkotz 30:8	worldwide	72:7,19
66:11 104:8	30:10,15,21	52:10	77:24 78:1
106:24	32:14,20	worries 55:17	79:2,2,4
we're4:20	33:8 34:5,12	worth15:22	80:2 85:9
7:11 13:19	34:15 35:17	73:21 105:21	91:7 92:15
16:25 19:12	37:10 60:2,2	write 98:9	92:15 94:9
27:10 31:3	61:4,5 66:19	www.RLReso	107:20 110:8
33:2 35:4,7	66:23 76:16	1:25	112:15 115:2

115.10	15.0 100.10	10.0 10.0	40.11 CE.E
115:13	15:8 109:19	18:9 19:9	42:11 65:5
116:11,25	112 3:15	41:12	65:12 122:24
young 75:18	114 3:16	2,00013:24	2027 15:5
Z	12 12:5 61:11	2,822,707.33	16:23 41:4
zero12:8	78:5 94:9	26:6 2 F 20, 22	42:12 118:21
zero 12.0	12-31-26	2.5 38:22	119:3,20
0	117:18	2.8 52:23	2028 15:7 41:4
02211 122:4	120 93:21	20 19:22 21:2	2029 41:6 203 91:1
086251:12	115:2 121 3:17	38:19,21 39:2 54:13	
086901:23	121 5:17 123 91:6	55:9,14	2033 41:6,7 43:5
		60:17 63:10	2034 41:8,9
1	125,000 108:12 126 32:5	64:15 66:4	42:1,23
1 38:23 118:21	126,134 30:24	72:6 93:22	21 105:20
1,391,000	36:18	112:15	21-018 5:1
23:16	14 1:13 92:12	115:17	21-018 5.1 21-024 7:20
1,391,000.35	14 , 800 11:21	200,000 40:13	21-024 7:20 22 46:14 98:21
20:6	15 77:24	44:14	102:8
1.12 11:25	150,000 69:16	2008 84:22	22,819,000
13:4 16:12	107:5	98:3 115:14	40:11
1.3 12:3 16:11	16 41:18	2010 13:12	220,000 54:17
16:13	115:13	2012 92:2,11	2277 1:22
1.391 19:14	116:25	2012 52:2711 2013 61:22	23 12:8 23:6
20:20	16.068 39:2	92:11	46:16 62:3
1.4 17:11,14	40:6	2014 98:5,7	104:18
1:38 121:16	16th 61:3	2018 39:25	105:14
10 3:4 14:17	17 65:23	2020 40:1	106:10
14:23 21:2	17-017 5:25	2021 51:17	111:13
22:9 41:12	170 11:18	52:4 53:6,16	24 3:6 29:4
42:11 62:24	1717 7:13	53:23 54:6	30:24 62:4
64:16 66:14	176 20:8	54:21 55:13	240 32:5
67:4,10	178,000 15:3,5	55 : 21	240,775 31:5
72:17,25	16:20,22	2022 11:18	243,000 21:16
73:10 74:11	17th 20:7	2023 12:5 31:4	25 46:23 47:10
77:24 78:5	18 3:5	34:18 42:12	47:13
81:6 115:9	18,500,000	2024 1:13 4:4	250,000 78:9
10.542:11,21	83:15	20:8 25:21	26 79:2,2
100 6:4 38:3	180,000 107:6	32:4 38:18	115:8 122:25
1011:11	19-036 8:24	40:7 53:21	27 42:21
102,000 13:13	1992 104:25	53:24 55:14	27,000 63:11
103 3:14	19th 11:18	60:16 122:25	286 62:5
10th 4:4	1st 67:18	2025 15:4	
11 22:10 63:14	119:20	16:22 41:3	3
115:10		42:10	3 3:4 10:14
11:04 1:14	2	2026 15:5	11:10 43:3
110,00014:23	2 3:5 12:10	16:23 41:3	51:1 53:1

3.525:2026:1 27:6 303:714:1 54:1755:10 55:12,14 72:7115:18 122:24 30,00051:7 300's31:10 331:2242:21 3579:4 368-76521:24 373:8 37A:5495:18 4 43:35:4 64:18 4,895,842 112:16 4013:2172:7 116:11 40:37A-54 88:10 40:37A-54 88:10 40:37A-54(1) 90:9 40063:16 400,00012:7 16:16,25 78:19 40A:31-23 116:3 40A:37A-30	41.7021:13 4101:22 4288661:25 432,00038:23 456,000109:17 <u>5</u> 55:412:10 55:2056:1 63:1864:17 71:1972:22 74:12,14 503:992:15 50,00023:1 107:4 500115:23 500,00078:10 501C387:9,23 88:1 55,000109:18 566,000109:19 593:10 <u>6</u> 67:1610:7 61:2262:2,6 62:2281:6 6.571:23 6.75139:24 40:4 600,00077:21 6091:24 6241:22	725,000 100:13 750,000 79:5 76,000 109:17 780,000 65:4 7900 13:13 8 8 105:24 8-14 83:23 8.7 41:3 42:10 80 68:14 90:12 91:6 93:14 93:23 95:12 80,000 41:7 800,000 64:25 817 11:18 82 3:11 83,000 21:4 835,000 62:4 89 3:12 9 912:10,10 9-22.6A 5:4 9,001,846.11 25:18 29:5 9.6 41:5 9.7 42:10 90 68:14 72:20 72:25 90,000 107:6 900 84:24	
40:37A-54(1) 90 : 9	6 7:16 10:7 61:22 62:2,6	9-22.6A5:4 9,001,846.11	
400,000 12:7 16:16,25	6.571:23 6.75139:24	9.6 41:5 9.7 42:10	
40A:31-23	600,00077:21	72:25	
61:1 40A:37A-54(1) 83:11 40A:4-45.3	6520:8 7 741:6 7,776,000	900,000 11:13 11:16 12:21 14:16 16:9 16:15 17:12 17:13	
30:23 40A:5A-25 114:24 40A:5A-611:11 19:11 50:25 60:14 83:13 88:9 90:10 40A2-26(e) 38:15	105:13 7.7105:22 7061:1068:15 92:15,16 70,00099:2,20 99:23100:12 101:9 7006:5	95 115:4 116:20 96 3:13 989-9199 1:24 995 11:19	