#### **Instruction and Program Indicators**

Directions for Indicators 1 through 7: A school district will receive points for each item up to the maximum points listed below, which varies by school district grade configuration (i.e., kindergarten through grade eight (K-8) or any span within K-8; kindergarten through grade 12 (K-12) or any span within K-12 that is not K-8 or grades nine through 12 (9-12); and grades 9-12 or any span within the high school grades). This grade configuration variation accounts for school districts that contain only high schools and, therefore, do not have student growth measures, and school districts that do not have high schools and, thus, lack graduation data.

Indicators 1, 2, 3, 6, and 7 reflect percentages (e.g. percent proficient, percent graduated) and each school district percentage will be multiplied by the maximum possible point value to determine the points earned for the indicator by the school district.

For example, "School District A" has an English language arts (ELA) achievement score of 80 percent, or .80. The achievement score is based on a number of factors identified in the indicators below. The points earned by School District A for the ELA achievement indicator would vary based on School District A's configuration and would be calculated as follows:

- If School District A is any composition of K-8, the achievement score (.80) would be multiplied by the maximum possible point value of 10, which would earn the school district eight points for the ELA achievement indicator (.8 x 10 = 8).
- If School District A is any composition of K-12, the achievement score (.80) would be multiplied by the maximum possible point value of 7, which would earn the school district 5.6 points for the ELA achievement indicator (.8 x 7 = 5.6).
- If School District A is any composition of 9-12, the achievement score (.80) would be multiplied by the maximum possible point value of 10, which would earn the school district 8 points for the ELA achievement indicator  $(.8 \times 10 = 8)$ .

Indicators 4 and 5, which are indicators of academic progress, are based on school district's median student growth percentiles (mSGP). Each school district's mSGP is converted to a score that ranges from zero to one. School districts can refer to the *NJQSAC Academic Progress Score Conversion Chart* to find their scores. This approach is similar to the mSGP conversion method used for the AchieveNJ system, although the scale and point allocation differ in the NJQSAC application to account for the mSGP distribution properties at the school district level. The calculation for Indicators 4 and 5 are treated the same as the example above because the scores ranges from zero to one. The mSGP converted score that is a decimal from zero to one is multiplied by the maximum value of the indicator, which will yield the NJQSAC score.

The school district is comprised of any composition of:	K – 8	K – 12	9 – 12
<ol> <li>The school district's ELA achievement score. The score is comprised of the following:</li> <li>Overall performance: The proficiency rate of all students in a school district;</li> <li>Student group performance: The proficiency rate of all student groups.</li> </ol>	10	7	10

Instru	action and Program Indicators			
2.	The school district's mathematics achievement score. The score is comprised of the following:			
	• Overall performance: The proficiency rate of all students in a school district;	10	7	10
	• Student group performance: The proficiency rate of all student groups.	10	/	
3.	The school district's science achievement score: The score is comprised of the following:			
	• Overall performance: The proficiency rate of all students in a school district;	5	3.5	5
	• Student group performance: The proficiency rate of all student groups.			
4.	The school district's ELA academic progress.	10.5	0 = -	
	<ul> <li>Academic progress is calculated to include student group performance by averaging the</li> </ul>	12.5	8.75	0
	mSGP of all students with the average of all student groups' mSGPs.			
5.	The school district's mathematics academic progress.	10.5	0.75	0
	<ul> <li>Academic progress is calculated to include student group performance by averaging the</li> </ul>	12.5	8.75	0
	mSGP of all students with the average of all student groups' mSGPs.			
6.	The school district's State graduation rate (average of four-year and five-year adjusted cohort			
	State graduation rates).	0	1.5	25
	• State graduation rate is calculated to include student group performance by averaging the	0	15	25
	combined graduation rate (i.e. the average of the four-year and five-year State graduation			
	rates) of all students with the average of all student groups' combined State graduation rates.			
7.	The school district's measure(s) for school quality and student success is calculated to account			
	for student group performance by averaging the rates for all students with the average of all	10	10	10
	student groups' rates.			
8.	The chief school administrator (CSA) reports participation and performance results of annual			
	Statewide assessments to the district board of education within 60 days of receipt of the		5	
	finalized information from the Department. The reports include aggregated and disaggregated		5	
	student group data, as well as trend and comparative analyses and appropriate intervention			
9.	strategies. (N.J.A.C. 6A:8-4.3)  ELA curriculum and instruction are aligned to the New Jersey Student Learning Standards			
9.	(NJSLS) in accordance with the Department's curriculum implementation timeline and include			
	the following: (N.J.A.C. 6A:8)		3	
	a. Curriculum designed and implemented to meet grade, grade-band, or grade-level			
	expectations and graduation requirements;			
	onpositions and Graduation requirements,	<u>I</u>		

Instru	Instruction and Program Indicators				
	b.	Integrated accommodations and modifications for students with disabilities, multilingual			
		learners, students at risk of school failure, gifted and talented students, and students with			
		504 plans;			
	c.	Assessments, including, formative, summative, benchmark, and alternative assessments;			
	d.	List of core instructional and supplemental materials, including grade-level appropriate			
		texts and decodable texts for emergent readers;			
	e.	Pacing guide; and			
	f.	Interdisciplinary connections.			
10.	Matl	hematics curriculum and instruction are aligned to the NJSLS in accordance with the			
	Depa	artment's curriculum implementation timeline and include the following: (N.J.A.C. 6A:8)	3		
	a.	Curriculum designed and implemented to meet grade, grade-band, or grade-level			
		expectations and graduation requirements;			
	b.	Integrated accommodations and modifications for students with disabilities, multilingual			
		learners, students at risk of school failure, gifted and talented students, and students with			
		504 plans;			
	c.	Assessments, including, formative, summative, benchmark, and alternative assessments;			
	d.	List of core instructional and supplemental materials, including grade-level appropriate			
		texts and decodable texts for emergent readers;			
	e.	Pacing guide; and			
	f.	Interdisciplinary connections.			
11.		nce curriculum and instruction are aligned to the NJSLS in accordance with the	2		
	Depa	artment's curriculum implementation timeline and include the following: (N.J.A.C. 6A:8)	3		
	a.	Curriculum designed and implemented to meet grade, grade-band, or grade-level			
		expectations and graduation requirements;			
	b.	Integrated accommodations and modifications for students with disabilities, multilingual			
		learners, students at risk of school failure, gifted and talented students, and students with			
		504 plans;			
	c.	Assessments, including, formative, summative, benchmark, and alternative assessments;			
	d.	List of core instructional and supplemental materials, including grade-level appropriate			
		texts and decodable texts for emergent readers;			
	e.	Pacing guide; and			
	f.	Interdisciplinary connections.			

Instruc	ction ar	nd Program Indicators	
12.		l studies curriculum and instruction are aligned to the NJSLS in accordance with the	
		rtment's curriculum implementation timeline and include the following: (N.J.A.C. 6A:8)	3
	a.	Curriculum designed and implemented to meet grade, grade-band, or grade-level	
		expectations and graduation requirements;	
	b.	Integrated accommodations and modifications for students with disabilities, multilingual	
		learners, students at risk of school failure, gifted and talented students, and students with	
		504 plans;	
	c.	Assessments, including, formative, summative, benchmark, and alternative assessments;	
	d.	List of core instructional and supplemental materials, including grade-level appropriate	
		texts and decodable texts for emergent readers;	
	e.	Pacing guide;	
	f.	Interdisciplinary connections;	
	g.	Amistad Commission mandates* that curricula in K-12 include the teaching of the	
		African slave trade, slavery in America, the vestiges of slavery in this country, and the	
		contributions of African Americans to this country;	
	h.	Holocaust Commission mandates* that curricula in K-12 address issues of bias,	
		prejudice, and bigotry, including bullying, through the teaching of the Holocaust and	
		genocide; and	
	i.	The Commission on Asian American Heritage mandates that curricula in K-12 address	
		the contributions, history, and heritage of Asian Americans and Pacific Islanders (AAPI)	
		in accordance with N.J.S.A. 18A:35-4.44.	
		can be met in content areas other than social studies. Being out of compliance with either	
		ults in the loss of all points for this indicator.	
13.		d languages curricula and instruction are aligned to the NJSLS in accordance with the	
	Depai	rtment's curriculum implementation timeline and include the following: (N.J.A.C. 6A:8)	3
	a.	Curriculum designed and implemented to meet grade, grade-band, or grade-level	
		expectations and graduation requirements;	
	b.	Integrated accommodations and modifications for students with disabilities, multilingual	
		learners, students at risk of school failure, gifted and talented students, and students with	
		504 plans;	
	c.	Assessments, including, formative, summative, benchmark, and alternative assessments;	
	d.	List of core instructional and supplemental materials, including grade-level appropriate	
		texts and decodable texts for emergent readers;	

Instru	Instruction and Program Indicators				
	e.	Pacing guide; and			
	f.	Interdisciplinary connections.			
14.	Com	prehensive health and physical education curricula and instruction are aligned to the			
	NJSI	LS in accordance with the Department's curriculum implementation timeline and include	3		
	the fo	ollowing: (N.J.A.C. 6A:8)			
	a.	Curriculum designed and implemented to meet grade, grade-band, or grade-level			
		expectations and graduation requirements;			
	b.	Integrated accommodations and modifications for students with disabilities, multilingual			
		learners, students at risk of school failure, gifted and talented students, and students with			
		504 plans;			
	c.	Assessments, including, formative, summative, benchmark, and alternative assessments;			
	d.	List of core instructional and supplemental materials, including grade-level appropriate			
		texts and decodable texts for emergent readers;			
	e.	Pacing guide; and			
	f.	Interdisciplinary connections.			
15.		al and performing arts curricula and instruction are aligned to the NJSLS in accordance	_		
		the Department's curriculum implementation timeline and include the following: (N.J.A.C.	3		
	6A:8	,			
	a.	Curriculum designed and implemented to meet grade, grade-band, or grade-level			
		expectations and graduation requirements;			
	b.	Integrated accommodations and modifications for students with disabilities, multilingual			
		learners, students at risk of school failure, gifted and talented students, and students with			
		504 plans;			
	c.	Assessments, including, formative, summative, benchmark, and alternative assessments;			
	d.	List of core instructional and supplemental materials, including grade-level appropriate			
		texts and decodable texts for emergent readers;			
	e.	Pacing guide; and			
	f.	Interdisciplinary connections.			
16.		er readiness, life literacies, and key skills curricula and instruction are aligned to the NJSLS	2		
		cordance with the Department's curriculum implementation timeline and include the	3		
	follov	wing: (N.J.A.C. 6A:8)			
	a.	Curriculum designed and implemented to meet grade, grade-band, or grade-level			
		expectations and graduation requirements;			

Instru	Instruction and Program Indicators				
modu	b.	Performance expectations may be integrated within and across other content areas or			
	0.	presented as an independent course;			
	c.	Integrated accommodations and modifications for students with disabilities, multilingual			
	С.	learners, students at risk of school failure, gifted and talented students, and students with			
		504 plans;			
	d.	Assessments, including, formative, summative, benchmark, and alternative assessments;			
	e.	List of core instructional and supplemental materials, including grade-level appropriate			
		texts and decodable texts for emergent readers;			
	f.	Pacing guide; and			
	g.	Interdisciplinary connections.			
17.		outer science and design thinking curricula and instruction are aligned to the NJSLS in			
		dance with the Department's curriculum implementation timeline and include the	3		
		ving: (N.J.A.C. 6A:8)			
	a.	Curriculum designed and implemented to meet grade, grade-band, or grade-level			
		expectations and graduation requirements;			
	b.	Performance expectations may be integrated within and across other content areas or			
		presented as an independent course;			
	c.	Integrated accommodations and modifications for students with disabilities, multilingual			
		learners, students at risk of school failure, gifted and talented students, and students with			
		504 plans;			
	d.	Assessments, including, formative, summative, benchmark, and alternative assessments;			
	e.	List of core instructional and supplemental materials, including grade-level appropriate			
		texts and decodable texts for emergent readers;			
	f.	Pacing guide; and			
	g.	Interdisciplinary connections.			
18.		atutory curricular requirements are incorporated within the school district curriculum as	2		
	indica	ated within the statute. This includes, but is not limited to:	3		
	a.	Diversity, equity, and inclusion in accordance with N.J.S.A. 18A:35-4.36a; and			
	b.	The history of persons with disabilities and lesbian, gay, bisexual, and transgender			
		people in middle and high school curriculum in accordance with N.J.S.A. 18A:35-4.35.			
19.		es and procedures exist to ensure a coordinated system for planning, delivering,	_		
	meası	aring, and modifying intervention and referral services is implemented in each school by a	5		

Instruction an	nd Program Indicators
multi	disciplinary team to address the learning, behavioral, and health needs of all students.
(N.J.A	A.C. 6A:16-8) This requirement may be fulfilled through implementation of the New
Jersey	y Tiered System of Support (NJTSS) or other models such as Response to Intervention
(RTI)	and Multi-Tiered Systems of Support (MTSS). The system includes:
a.	A continuum of supports and interventions available in each school to support learning,
	behavior, and health needs;
b.	Action plans for interventions based on student data and desired outcomes;
c.	Professional development for multidisciplinary teams and staff who provide
	interventions; and
d.	Review and assessment of effectiveness of interventions (e.g., progress monitoring).

Fiscal	Indicators	Points
1.	Monthly district board of education secretary's reports are completed and reconciled without exceptions and submitted to the district board of education within 60 days of the month's end for approval, pursuant	8
	to N.J.S.A. 18A:17-9 and N.J.A.C. 6A:23A-16.10.	
2.	A standard operating procedures (SOP) manual for business functions is maintained, updated, and	0
	implemented, pursuant to N.J.A.C. 6A:23A-6.6. The SOP manual includes a system of internal controls	8
	in accordance with N.J.A.C. 6A:23A-6.4 to prevent the over-expenditure of line item accounts and to	
	safeguard assets from theft and fraud and includes a section that details purchasing procedures.	
3.	The annual audit of its Annual Comprehensive Financial Report (ACFR), Auditor's Management Report	
	(AMR), Federal Data Collection Form, Audit Summary, and other supporting forms and collections have	6
	been filed by the due date set forth at N.J.S.A. 18A:23-1.	
4.	The school district:	
	a. Implements a corrective action plan (CAP) that addresses all audit recommendations and is	4
	acceptable to the Department (if required);	
	b. Reports no repeat audit findings of a substantive nature in the ACFR or AMR.	4
	c. Reports no material weaknesses or significant deficiencies in the ACFR.	4
	d. Ends the year with no deficit balances and no line item over-expenditures (on the budgetary basis	
	of accounting) in the general fund, special revenue fund, capital projects fund, or debt service	4
	fund (other than permitted under State law and generally accepted accounting principles (GAAP).	
5.	Entitlement and discretionary grants are managed and overseen as required. Specifically, the school	
	district:	

Fisca	cal Indicators		Points
	a. Submits initial applications, revisions, and final reports grants by published due dates and expends Federal fund cost rate and grant application.		2
	b. Budgets grant funds according to the approved applicate Amendments and budget modifications are completed fundamental threshold of 10 percent or for modifications that require	or charges that exceed the applicable	2
	c. Shows evidence of required consultations with nonpublic federally funded program and expends nonpublic school expended for nonpublic school services, the school distribution and provides evidence of consulting with nonpublic unexpended funds.	l allocations as required. If funds are not rict specifies the reason the funds were not	2
	d. Approves salaries funded by Federal grants as documen and maintains the required time and activity reports.		2
	e. Reimbursement requests for Federal grant awards are su amount of incurred expenditures.	bmitted in a timely manner for the actual	4
6.	Proper oversight and accounting of capital projects accounted f the school district:	or in Fund 30 are provided. Specifically,	
	a. Maintains separate accounting by project.		2
	b. Monitors the detailed accounts regularly and oversees c available.	hange orders to ensure/certify funds are	3
	c. Spends within the authorized amount, unless proper appreciational funds to augment the authorized amount.	provals have been received to raise	6
	d. Conducts the proper fiscal close-out of completed proje earned annually to the debt service and/or general fund.		3
7.	Projects consistent with the approved long-range facilities plan pursuant to N.J.A.C. 6A:26-2.		2
8.	County office approval has been granted for emergent projects,	pursuant to N.J.A.C. 6A:26-3.14.	2
9.	Annual health and safety reviews:		
	a. Have been conducted once per year in each building using Health and Safety Evaluation of School Buildings. (N.J. 6A:19-6)	<u> </u>	5

Fiscal	Indicators	Points
	b. Meet the "100% item" section in the Annual Facilities Checklist Health and Safety Evaluation	5
	of School Buildings, which means all items are in compliance in all buildings.	
	c. Meet the "80% item" section Annual Facilities Checklist Health and Safety Evaluation of	2
	School Buildings, which means at least 80 percent of items are in compliance in all buildings.	
10.	An annual budget calendar that is developed and shared with the district board of education and that	
	reflects all applicable legal and management requirements, pursuant to N.J.S.A. 18A:22-7, is followed.	4
	This development timeline includes input from all relevant programmatic staff for requirements and	
	materials needed for teaching and student learning.	
11.	All persons employed as a buildings and grounds supervisor, as defined at N.J.S.A. 18A:17-49, possess a	Δ
	valid authorization from the Department to serve as a certified educational facilities manager.	Т
12.	The transfer of funds during the budget year is made in accordance with N.J.S.A. 18A:22-8.1 and 8.2 and	1
	complies with all budgetary control provisions, pursuant to N.J.A.C. 6A:23A-16.10.	<del>-</del>
13.	Fiscal-year cash flow management for all funds is prepared and analyzed on a regular basis to ensure	4
	payments can be made on a prompt basis.	<del>4</del>
14.	The district board of education approves purchase orders approved by only the purchasing agent and	1
	issued in advance of goods received or services rendered and encumbered for the full contractual amount.	<del> </del>
	There are no confirming orders.	

Gove	mance Indicators	Points
1.	At least annually, and more frequently if required by changes in case law, regulation, or statute, the district board of education or the advisory district board of education, reviews, updates, and adopts, by resolution, policies, procedures, and by-laws reflective of current statutory and regulatory authority. (N.J.S.A. 18A:11)	8
2.	The district board of education:	
	a. Establishes a policy and a contract with the CSA to annually evaluate the CSA based on the adoption of goals and performance measurements that reflect that highest priority is given to student achievement and attention is given to student group achievement and each new member has received training on CSA evaluation. (N.J.S.A. 18A:17-20.3)	7
	b. Completes the CSA evaluation by July 1 in accordance with N.J.A.C. 6A:10-8.1(g).	6
3.	All new, renegotiated, amended, altered, or extended contracts for CSAs, deputy superintendents, assistant superintendents, and school business administrators are submitted to the executive county superintendent (ECS) for review and approval. The district board of education takes no formal action to	6

Gov	ernance Indicators	Points
	approve or implement such contracts prior to ECS review and approval. (N.J.S.A. 18A:7-8 and N.J.A.C.	
	6A:23A-3.1)	
4.	The district board of education approves appointments and transfers, and removes or renews certificated	
	and non-certificated officers and employees, only by a roll call majority vote of the district board of	6
	education's full membership upon the CSA's recommendation. (N.J.S.A. 18A:27-4.1 and N.J.A.C.	
	6A:32-4.1)	
5.	The district board of education-approved corrective action plans are submitted for any finding or	_
	recommendation for all compliance-related reports, consolidated monitoring reports, financial audits,	7
	students with disabilities reports, etc. The school district has no outstanding monitoring or complaint	
	investigation findings that exceed the required timelines for correction. There is no evidence of the	
	school district not implementing the plan.	
6.	The budgeting process and allocation of resources, including grant funding, are aligned with instructional	
	priorities and student needs to provide for a thorough and efficient education as demonstrated by: (N.J.S.A. 18A:7F-6 and 46 and N.J.A.C. 6A:23A-8.1)	
	a. Adoption and implementation of written policies and procedures for the budget and financial	
	planning process that are integrated and aligned with school district priorities and planning	8
	objectives based on Statewide assessments and applicable strategic plans.	
	b. Annually align fiscal goals and budget objectives with curricula that comply with the NJSLS.	8
7.	The district board of education follows the budget process by:	
	a. Conducting a public hearing on the proposed budget, within the timeframe established at N.J.S.A.	8
	18A:22-7 and 10;	
	b. Adopting the budget at a public meeting, within the timeframe established at N.J.S.A. 18A:22-10;	
	c. Providing ongoing information on the budget's status and any revision(s) or emergent conditions;	
	and	
	d. Making the budget available for public notice and inspection. (N.J.S.A. 18A:22-7 and N.J.A.C.	
	6A:23A-8.1 and 8.2)	
8.	The district board of education ensures compliance with all stakeholder engagement requirements	
	pursuant to the Federal grant programs for which the school district receives funds, which shall include,	6
	but not be limited to, grant programs under the Elementary and Secondary Education Act, the Individuals	
0	with Disabilities Education Act, and the Carl D. Perkins Career and Technical Education Act.	
9.	The district board of education has established programs and services for all multilingual learners	7
	pursuant to N.J.A.C. 6A:15.	

Governance Indicators		
10.	The district board of education implements the Open Public Meetings Act and there have been no findings of noncompliance since the last NJQSAC monitoring. (N.J.S.A. 10:4-6 et seq.)	3
11.	The district board of education approves the monthly district board of education secretary's and treasurer's reports within 60 days of month's end and, in its minutes, certifies that major funds (general fund, special revenue, and capital projects fund) have not been over-expended. (N.J.A.C. 6A:23A-16.10(c))	6
12.	Minutes of all meetings, including executive sessions, reflect all district board of education actions and are publicly available within two weeks or by the next district board of education meeting. (N.J.S.A.18A:17-7)	6
13.	District board of education members and school administrators annually file a timely and properly completed financial and personal/relative disclosure statement. The district board of education annually discusses the School Ethics Act and no district board of education member or administrator has been found in violation of the School Ethics Act. (N.J.S.A. 18A:12-22 and 26)	5
14.	The district board of education ensures that all students have access to library media services that are connected to classroom studies in each school building, including access to computers; school district-approved instructional software; appropriate books, including novels, anthologies, and other reference materials; and supplemental materials that motivate students to read in and out of school and to conduct research. Each school district shall provide these library-media services under the direction of a certified school library media specialist. (N.J.A.C. 6A:13-2.1(h))	3

Oper	tions Indicators	Points
1.	1. The school district has demonstrated that its data in the Department's Statewide longitudinal data system and the school district's educator evaluation data files:	
	a. Have been certified by established deadlines and provide complete data; and	2
	b. Have an error rate of less than 1.5 percent for each file – inclusive of student sync errors.	3
2.	The school district's County District School (CDS) Information System data:	
	a. Have been submitted by established deadlines and no evidence of changes not approved by the Department was reported since the last NJQSAC monitoring: and	1
	b. Have accurately maintained the required school contacts throughout the year and the school district has submitted, to the Department for approval, any change requiring district board of education action within five business days of the action.	3
3.	The school district has a data management process that includes:	

Oper	rations Indicators	Points
	a. Identification of a school district data coordinator, school district contacts for all Department data submission applications, and an internal communication/information dissemination procedure; and	2
	b. Submission of data collection applications via the Department's website by the established deadlines.	3
4.	The school district has policies and procedures that require the use of multiple sources of data to monitor student achievement and progress and to evaluate the effectiveness of programs, initiatives, and strategies.	3
5.	The district board education adopts, and annually distributes to staff, parents, and students, policies and procedures to address the equitable application of a code of student conduct that establishes expectations for academic achievement, behavior, and attendance. The policy provides comprehensive tiered behavioral supports and responses to violations that include positive disciplinary practices that minimize exclusionary practices, such as suspension and expulsion; and details students' due process rights. The district board of education provides all employees annual training on the code of student conduct and its equitable application, including training on the prevention, intervention, and remediation of student conduct that violates the district board of education's code of student conduct. (N.J.A.C. 6A:16-7.1)	5
6.	Twice per year, the CSA presents to the district board of education a summary of violence, vandalism, substance abuse, and harassment, intimidation, and bullying (HIB) incidents submitted on the Department's incident reporting system. (N.J.A.C. 6A:16-5.3) The CSA or designee submits the final data verification to the Department in accordance with the due dates annually established by the Department.	5
7.	The school district implements a process to ensure the school safety/school climate team in each school, with support from the CSA: (1) reviews and takes action to strengthen school climate; (2) educates the community, including students, teachers, staff, and parents, to prevent HIB; and (3) provides professional development opportunities that address effective practices of successful school climate programs or approaches. The CSA submits to the Department the statement of assurance and the district board of education approval date for the HIB self-assessment for each school in the school district in accordance with the due dates annually established by the Department. (N.J.S.A. 18A:17-46 and 18A:37-14 through 18 and N.J.A.C. 6A:16-7.7)	7
8.	The Uniform State Memorandum of Agreement Between Education and Law Enforcement Officials (MOA) has been signed within the past year. There have been no findings of noncompliance since the last NJQSAC monitoring. (N.J.A.C. 6A:16-6.2)	3

Operations Indicators		
9.	The comprehensive alcohol, tobacco, and other drug abuse program includes policies and procedures for the prevention, assessment, intervention, referral for evaluation, referral for treatment, enforcement of the code of student conduct for students using alcohol or other drugs, and continuity of care and supports. (N.J.S.A. 18A:40A and N.J.A.C. 6A:16-3 and 4)	6
10.	Policies and procedures are established to review and resolve transportation incidents and ensure the safety of students by meeting Motor Vehicle Commission requirements for inspections by bus drivers and evacuation drills. The CSA presents to the district board of education evidence of completion of emergency exit drills. (N.J.A.C. 6A:27-11.1, 11.2, and 12)	6
11.	Policies and procedures are established to report potentially missing, abused, or neglected children to law enforcement and child welfare authorities; to appoint a school district liaison to law enforcement authorities; and to provide training to school district employees, volunteers, and interns on policies and procedures. There have been no findings of noncompliance since the last NJQSAC monitoring. (N.J.A.C. 6A:16-11)	6
12.	Comprehensive record of immunizations, required physical examinations and health screenings are maintained to identify the need for medical services for public and nonpublic school students. Health records are kept separately from other student records. There have been no findings of noncompliance since the last NJQSAC monitoring. (N.J.A.C. 6A:16-2.1(a)8, 2.2, and 2.5 and 6A:32-7.4(c))	4
13.	At least one certified school nurse is employed by the school district (not through a third-party contract). For medically fragile students who require one-to-one clinical nursing services, the school district uses a provider of clinical nursing services who appears in the New Jersey Department of Human Services' New Jersey Medicaid Management Information System (NJMMIS) or is approved to provide private duty nursing through the New Jersey FamilyCare Program. The district board of education annually adopts a nursing services plan for each school that addresses sufficient nursing requirements and the needs of all students, including nonpublic school students. (N.J.A.C. 6A:16-2.1(b) and 2.5(j)6 and N.J.S.A. 18A:40-3.3)	8
14.	Students removed for disciplinary reasons (e.g., suspension or expulsion) or for chronic or temporary illness have received educational services within five days of a student's removal for disciplinary reasons or within five days after receipt of the school physician's verification of the need for home instruction due to chronic or temporary illness (e.g., home instruction/temporary hospital setting). The educational services are provided by a certified instructor who has completed the Department's criminal history record check. (N.J.S.A. 18A:6-7.1 and N.J.A.C. 6A:16-7.2, 7.3, and 10.1)	6

Operations Indicators		
15.	The school district annually assesses plans and facilities to ensure:  a. Safety and security plans, procedures, and mechanisms are annually reviewed and revised in consultation with law enforcement, health, social service, and emergency management agencies and other community members, including parents. The CSA has verified, in writing, that the process has occurred. (N.J.A.C. 6A:16-5.1)  b. A school safety audit has been conducted for each school building in accordance with N.J.S.A. 18A:41-14; and	4
	c. Up-to-date critical incident mapping data for all schools and school grounds have been provided to local law enforcement authorities. (N.J.S.A. 18A:41-7.1)	
16.	A security drill statement of assurance that accurately represents that the monthly security drills were conducted is submitted no later than June 30 each year to the Department. (N.J.S.A. 18A:41-7a)	4
17.	The school district has designated a school safety specialist for the school district. The school safety specialist maintains an active certificate. (N.J.S.A. 18A:17-43.2)	2
18.	The district board of education has adopted and implemented a policy to establish a threat assessment team at each school to provide administrators, teachers, and other staff with assistance in identifying, assessing, and managing students that exhibit concerning or threatening behaviors. (N.J.S.A. 18A:17-43.4)	3
19.	The school district implements a comprehensive equity plan (CEP) designed to eliminate discrimination according to the protected categories and classes set forth at the New Jersey Law Against Discrimination (NJLAD), N.J.S.A. 10:5-1 et seq., and at N.J.A.C. 6A:7-1.1(a) and that has been issued a certificate of completion by the executive county superintendent. Additionally, the school district submits to the Department the annual CEP statement of assurance. (N.J.A.C. 6A:7-1.4)	6
20.	The district board of education has adopted policies and procedures that require regular attendance of students, expectations of timely arrival, daily attendance when school is in session, and responses to unexcused absences and lateness, and attempt to determine the cause and to provide tiered supports in maintaining regular attendance for all students. (N.J.A.C. 6A:16-7.6). Additionally, each school within the school district with 10 percent or more of its enrolled students identified as chronically absent has developed and presented to the district board of education a corrective action plan to improve absenteeism rates. (N.J.A.C. 6A:32-8.6)	8

Perso	nnel In	dicators	Points		
1.		udit of staff personnel files and other relevant school district records			
	development processes have occurred in accordance with N.J.A.C. 6A:9C and 6A:10 in the following categories:				
			100 percent of audited files meets indicators	95 to 99 percent of audited files meets indicators	Less than 95 percent of audited files meets indicators
	a.	Teacher evaluation processes result in complete summative scores, measures of teacher practice, and measures of student growth (SGO and mSGP) (N.J.A.C. 6A:10-2.4, 4.1, 4.2, 4.3, and 4.4);	8	4	0
	b.	School leader evaluation processes result in complete summative scores, measures of principal practice, and measures of student growth (SGO, mSGP, administrator goals) (N.J.A.C. 6A:10-2.4, 5.1, 5.2, 5.3, and 5.4);	6	3	0
	c.	Evaluations of other certificated staff are conducted in accordance with N.J.A.C. 6A:10-2.2, 2.4, 2.5, 6.1, and 6.2;	4	2	0
	d.	Evaluation training for all certified staff has occurred; (N.J.A.C. 6A:10-2.2(b))		2	
	e.	Summary conferences for all certified staff have occurred; (N.J.A.C. 6A:10-2.4(c))		2	
	f.	School improvement panels have been established in each school and are functioning in accordance with the TEACHNJ Act (N.J.S.A. 18A:6-120) and regulations (N.J.A.C. 6A:9C-5.3 and 6A:10-2.3, 2.5, 3.1, and 3.2); and		4	
	g.	Other evaluation structures and processes, including tenure charge proceedings, are conducted according to the TEACHNJ Act (N.J.S.A. 18A:6-11 and 17.3).		2	
2.	The school district demonstrates supportive conditions for high-quality professional learning and development for teachers, educational services staff, and administrators, aligned to the components of professional development and the New Jersey standards for professional learning and as indicated by the following (N.J.A.C. 6A:9C and 6A:13-2):				

a.	School schedules that include adequate and consistent time for	£
	teachers to work together in and across content areas and grade	5
	levels to examine student results and to collaborate on	
	addressing student learning needs, such as through professional	
	learning community (PLC) time. (N.J.A.C. 6A:9C-3.2 and 3-3	
	and 6A:13-2.1)	
b.	The school district-level PDP:	
	<ul> <li>Details districtwide and school-level professional learning</li> </ul>	5
	for active staff holding instructional teaching, educational	
	services, and administrative certificates;	
	<ul> <li>Incorporates professional learning that is sustained and</li> </ul>	
	job-embedded not exclusively one-time workshops; and	
	Addresses the NJSLS and the professional standards for	
	teachers and school leaders (N.J.A.C. 6A:8 and 6A:9) and	
	is based on a variety of sources and types of student,	
	educator, and system evidence, including educator	
	evaluation data and school-level PDPs. (N.J.A.C. 6A:9C-	
	4.2)	
c.	The school district allocates resources for educator professional	
<u> </u>	learning and development (e.g., people, time, technology,	4
	money) that align to the school district's professional	·
	development needs, as stated in the PDP and mentoring plan,	
	beyond the resources designated toward completion of State-	
	mandated professional development topics.	
d.	The school district mentoring plan: (N.J.A.C. 6A:9C-5)	
u.		3
	Details support for all non-tenured teachers in their first      details support through at minimum an introduction	,
	year of employment through, at minimum, an introduction	
	to school district curricula, student assessment policies,	
	and training on the school district's evaluation rubric;	
	<ul> <li>Describes the process for selecting and assigning one-to-</li> </ul>	
	one mentors who meet State eligibility requirements to	
	work with provisional teachers;	
	<ul> <li>Describes how mentors are trained; and</li> </ul>	

		Describes the process by which the administrative office	
		- · · · · · · · · · · · · · · · · · · ·	
		oversees mentor payments.	
	e.	Documentation that verifies staff have completed professional	2
		development on State-mandated topics required for their	2
	<b>771</b> 1	assignments. (N.J.S.A. 18A and N.J.A.C. 6A)	0.11 1.0 11 00 1
3.		listrict board of education has ensured the following staffing practice	es are followed for all staff requiring provisional
		ication:	
	a.	Any administrator or educational services staff employed under	2
		a certificate of eligibility with advanced standing (CEAS) or a	3
		certificate of eligibility (CE) has been registered in the	
		appropriate residency program for the appropriate endorsement	
		and the school district has applied to the Department's	
		certification office for a provisional certificate before the	
		residency period began. Any teacher with a CEAS or a CE or	
		serving as a long-term substitute (for greater than 60 days) has	
		been registered in the provisional teacher process within 60 days	
		of beginning employment; (N.J.A.C. 6A:9B)	
	b.	Provisional staff are assigned a mentor, required mentor hours	
		and/or residency hours are tracked, and evaluation is conducted;	3
		and (N.J.A.C. 6A:9B-8.4, 6A:9C-5, and 6A:10)	
	c.	Provisional staff seeking the standard license for teacher of	
		students with disabilities and/or teacher of bilingual education	3
		submit annual transcripts from their educator preparation	
		programs (EPPs) to allow school districts to track staff progress	
		toward completion of required coursework. (N.J.A.C.6A:9A and	
		6A:9B)	
	d.	All school district-provided information required for a	
		professional staff member to obtain a standard certificate is	2
		submitted to the Department within 30 days of the staff member	
		becoming eligible for a standard certificate. (N.J.A.C. 6A:9B)	
4.	The d	listrict board of education has ensured the following staffing practice	es are followed:

	a.	New employees have a successful criminal history record check	2
	u.	prior to employment and are not disqualified for employment;	
		(N.J.S.A. 18A:6-7.1 and 18A:39-19.1)	
	b.	Candidates for employment and employees, when applicable,	2
		receive a physical examination and the resulting medical records	
		are maintained in a secure location separate from personnel	
		files; (N.J.S.A. 18A:16-2 and N.J.A.C. 6A:32-6.2 and 6.3)	
	c.	Approved job descriptions are maintained for every certified	
		staff member. Certified staff are appropriately certified for their	3
		assignment (N.J.A.C. 6A:9B); and	
	d.	Accurate staff attendance records are maintained at school	
		district and school levels. The records include the type and date	3
		of absence and an analysis of attendance patterns. Any issue(s)	
		identified through the analysis of staff attendance has been	
		addressed in accordance with the district board of education's	
		staff attendance policies.	
	e.	The length of service for substitute teachers is tracked and	2
		placement of substitutes is appropriate. (N.J.A.C. 6A:9B-7)	2
	f.	All school district-provided information required for a	
		professional staff member to obtain a standard certificate is	2
		submitted to the Department within 30 days of the staff member	
		becoming eligible for a standard certificate. (N.J.A.C. 6A:9B)	
5.	The p	position control roster: (N.J.A.C. 6A:23A-6.8)	
	a.	Contains the employee name; date of hire; a permanent position	
		tracking number for each employee; a control number for	6
		substitute teachers; a control number for overtime; a control	
		number for extra pay; the status of the position (filled, vacant,	
		abolished, etc.); an indication, when available, of whether an	
		employee is retiring in the budget year or not being renewed,	
		including associated costs such as contractual buyouts,	
		severance pay, paid vacation, or sick days, etc.; base salary;	
		step; longevity; guide; stipends by type; overtime; other extra	
		compensation; the benefits paid by the school district, net of	

	employee reimbursements or co-pays, by type of benefit and for FICA and Medicare; the position's full-time equivalent value by location; the date the position was filled; and the date the position was originally created by the district board of education (if the date the position was originally created is not available, the date the person currently filling that position was approved by the district board of education);	
	b. Is accurate and up to date; and	6
	c. Reconciles with the budget.	4
6.	Documentation and evaluation of administrator practices, as well as an audit of personnel files, including observation reports, indicates that supervision processes are occurring in accordance with N.J.A.C. 6A:10 and result in:	12
	a. Professional practices aligned with goal-setting procedures (N.J.A.C. 6A:10-4.2 and 5.2);	
	b. Supervisory feedback that is timely, targeted, and actionable (N.J.A.C. 6A:10-2.4, 2.5, 4.4, and 5.4); and	
	c. Required individual PDPs or CAPs that are aligned to the professional standards for school leaders or teachers and have been completed for administrators and teachers and that are linked to school district, school, team, and/or individual goals, and to results from individual performance evaluations.  (N.J.A.C. 6A:9C and 6A:10-2.5)	