

**ANNUAL COMPREHENSIVE FINANCIAL REPORT OF THE  
KIPP: COOPER NORCROSS, INC.  
FOR THE FISCAL YEAR ENDED JUNE 30, 2024**

# KIPP: COOPER NORCROSS, INC.

Table of Contents  
June 30, 2024

---

| <b>INTRODUCTORY SECTION</b>   | <b><u>Pages</u></b> |
|---|---------------------|
| Letter of Transmittal .....   | 1 - 4               |
| Organizational Chart .....  | N/A                 |
| Roster of Officials .....   | 5                   |
| Consultants, Independent Auditors and Advisors .....  | 6                   |
| <br><b>FINANCIAL SECTION</b>  |                     |
| Unmodified Opinion on Financial Statements Accompanied by Required Supplementary Information, Supplementary Information and Other Information - Governmental Entity ..... | 7 - 7B              |
| <br><b>Required Supplementary Information – Part I</b>  |                     |
| Management’s Discussion and Analysis .....  | 8 - 13              |
| <br><b>Basic Financial Statements:</b>  |                     |
| <b>A. School-wide Financial Statements</b>  |                     |
| A-1 Statement of Net Position .....   | 14                  |
| A-2 Statement of Activities .....   | 15                  |
| <br><b>B. Fund Financial Statements</b>   |                     |
| <b>Governmental Funds:</b>  |                     |
| B-1 Balance Sheet .....   | 16                  |
| B-2 Statement of Revenues, Expenditures and Changes in Fund Balances .....  | 17                  |
| B-3 Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities .....                     | 18                  |
| <br><b>Proprietary Funds:</b>   |                     |
| B-4 Statement of Net Position .....   | 19                  |
| B-5 Statement of Revenues, Expenses and Changes in Fund Net Position .....  | 20                  |
| B-6 Statement of Cash Flows .....   | 21                  |
| <br><b>Fiduciary Funds:</b>   |                     |
| B-7 Statement of Fiduciary Net Position .....   | N/A                 |
| B-8 Statement of Changes in Fiduciary Net Position .....  | N/A                 |
| <br><b>Notes to the Basic Financial Statements</b> .....  | 22 - 55             |
| <br><b>Required Supplemental Information - Part II</b>  |                     |
| <b>C. Budgetary Comparison Schedules:</b>   |                     |
| C-1 Budgetary Comparison Schedule General Fund .....  | 56 - 57             |
| C-2 Budgetary Comparison Schedule Special Revenue Fund .....  | 58                  |
| <br><b>Notes to Required Supplementary Information:</b>   |                     |
| C-3 Budget-to-GAAP Reconciliation .....   | 59                  |

**KIPP: COOPER NORCROSS, INC.**

Table of Contents  
June 30, 2024

---

| <b>Required Supplementary Information - Part III</b>  | <b><u>Pages</u></b> |
|---|---------------------|
| <b>L. Schedules Related to Accounting and Reporting for Pensions (GASB 68):</b>   |                     |
| L-1 Schedule of the Renaissance School's Proportionate Share of the Net Pension Liability - PERS .....  | 60                  |
| L-2 Schedule of Renaissance School Contributions - PERS .....   | 61                  |
| L-3 Schedule of the Charter School's Proportionate Share of the Net Pension Liability - TPAF .....  | 62                  |
| L-4 Schedule of the School District's Contribution Teachers' Pension and Annuity Fund (TPAF) .....  | N/A                 |
| L-5 Schedule of Contributions TPAF Notes to Required Supplementary Information .....  | 63                  |
| <b>M. Schedules Related to Accounting and Reporting for OPEB (GASB 75):</b>   |                     |
| M-1 Schedule of Changes in the Renaissance School's Total OPEB Liability and Related Ratios - PERS and TPAF .....                             | 64                  |
| <b>Other Supplementary Information:</b>   |                     |
| <b>D. School Based Budget Schedules:</b>  |                     |
| D-1 Combining Balance Sheet.....  | N/A                 |
| D-2 Blended Resource of Fund - Schedule of Expenditures Allocated by Resource Type - Actual .....   | N/A                 |
| <b>E. Special Revenue Fund:</b>   |                     |
| E-1 Combining Schedule of Program Revenues and Expenditures, Special Revenue Fund - Budgetary Basis .....                                     | 65                  |
| E-2 Preschool Education Aid Schedule of Expenditures - Budgetary Basis .....  | N/A                 |
| <b>F. Capital Projects Fund:</b>  |                     |
| F-1 Summary Schedule of Project Expenditures .....  | 66                  |
| F-2 Summary Schedule of Revenues, Expenditures and Changes in Fund Balance - Budgetary Basis .....  | 67                  |
| F-2a Schedule of Project Revenues, Expenditures, Project Balance and Project Status - Budgetary Basis, The Whittier High School Project ..... | 68                  |
| F-2b Schedule of Project Revenues, Expenditures, Project Balance and Project Status - Budgetary Basis, The Hatch Middle School Project .....  | 69                  |
| <b>G. Proprietary Funds:</b>  |                     |
| <b>Enterprise Fund:</b>   |                     |
| G-1 Statement of Net Position .....   | 70                  |
| G-2 Statement of Revenues, Expenses and Changes in Fund Net Position .....  | 71                  |
| G-3 Statement of Cash Flows .....   | 72                  |
| <b>Internal Service Fund:</b>   |                     |
| G-4 Statement of Net Position .....   | N/A                 |
| G-5 Statement of Revenues, Expenses and Changes in Fund Net Position .....  | N/A                 |
| G-6 Statement of Cash Flows .....   | N/A                 |

**KIPP: COOPER NORCROSS, INC.**

Table of Contents  
June 30, 2024

---

| <b>Required Supplementary Information - Part III (Continued)</b>                   | <b><u>Pages</u></b> |
|--|---------------------|
| <b>Fiduciary Funds:</b>  |                     |
| H-1 Combining Statement of Fiduciary Net Position .....                            | N/A                 |
| H-2 Statement of Changes in Fiduciary Net Position .....                           | N/A                 |
| <b>I. Long-Term Debt:</b>  |                     |
| I-1 Schedule of Serial Bonds Payable .....   | N/A                 |
| I-2 Schedule of Obligations Under Capital Leases .....                             | 73                  |
| I-3 Debt Service Fund Budgetary Comparison Schedule .....                          | 74                  |
| <b>Statistical Section (Unaudited):</b>  |                     |
| <b>J. Financial Trends:</b>  |                     |
| J-1 Net Position by Component .....  | 75                  |
| J-2 Changes in Net Position .....  | 76 - 77             |
| J-2a Statement of Net Position - All Activities .....                              | 78                  |
| J-2b Statement of Revenues, Expenditures and Changes in Fund Balances .....        | 79                  |
| J-2c Statement of Cash Flows .....   | 80                  |
| J-3 Fund Balances - Governmental Funds .....                                       | 81                  |
| J-4 Changes in Fund Balances - Governmental Funds .....                            | 82                  |
| J-5 General Fund - Other Local Revenue by Source .....                             | 83                  |
| <b>J. Revenue Capacity:</b>  |                     |
| J-6 Assessed Value and Actual Value of Taxable Property .....                      | N/A                 |
| J-7 Direct and Overlapping Property Tax Rates .....                                | N/A                 |
| J-8 Principal Property Taxpayers .....   | N/A                 |
| J-9 Property Tax Levies and Collections .....                                      | N/A                 |
| <b>J. Debt Capacity:</b>   |                     |
| J-10 Ratios of Outstanding Debt by Type .....                                      | 84                  |
| J-11 Ratios of General Bonded Debt Outstanding .....                               | N/A                 |
| J-12 Direct and Overlapping Governmental Activities Debt .....                     | N/A                 |
| J-13 Legal Debt Margin Information .....   | N/A                 |
| <b>J. Demographic and Economic Information:</b>                                    |                     |
| J-14 Demographic and Economic Statistics .....                                     | 85                  |
| J-15 Principal Employers .....   | N/A                 |
| <b>J. Operating Information:</b>   |                     |
| J-16 Full-Time Equivalent School Employees by Function/Program .....               | 86                  |
| J-17 Operating Statistics .....  | 87                  |
| J-18 School Building Information .....   | 88                  |
| J-19 Schedule of Allowable Maintenance Expenditures by School Facility .....       | N/A                 |
| J-20 Insurance Schedule .....  | 89                  |
| J-21 Renaissance School Project Framework, Finance Performance, Fiscal Ratios..... | 90                  |

**KIPP: COOPER NORCROSS, INC.**

Table of Contents  
June 30, 2024

---

| <b>SINGLE AUDIT SECTION K</b> |   | <b><u>Pages</u></b> |
|-------------------------------|---|---------------------|
| K-1                           | 1 Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i> ..... | 91 - 92             |
| K-2                           | 2 Report on Compliance for Each Major Federal and State Program and Report on Internal Control Over Compliance Required by the Uniform Guidance and New Jersey OMB Circular Letter 15-08 .....              | 93 - 95             |
| K-3                           | 3 Schedule of Expenditures of Federal Awards, Schedule A .....  | 96                  |
| K-4                           | 4 Schedule of Expenditures of State Financial Assistance, Schedule B .....  | 97                  |
| K-5                           | 5 Notes to the Schedules of Awards and Financial Assistance .....   | 98 - 99             |
| K-6                           | 6 Schedule of Findings and Questioned Costs .....   | 100 - 102           |
| K-7                           | 7 Summary Schedule of Prior Audit Findings and Questioned Costs .....   | 103                 |

N/A = Not Applicable

## **INTRODUCTORY SECTION**

December 16, 2024

The Commissioner  
New Jersey Department of Education  
100 Riverview Executive Plaza CN 500  
Trenton, NJ 08625

Dear Commissioner:

The Annual Comprehensive Financial Report of the KIPP: Cooper Norcross, Inc. (the Renaissance School or KCN) for the fiscal year ended June 30, 2024, is hereby submitted.

Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Renaissance School. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the Renaissance School. All disclosures necessary to enable the reader to gain an understanding of the Renaissance School's financial activities have been included.

Governmental Accounting Standards Board (GASB) requires that management provide a narrative introduction overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The Renaissance School's MD&A can be found immediately following the Independent Auditor's Report.

The Annual Comprehensive Financial Report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter and the Renaissance School's list of principal officials, consultants and advisors. The financial section includes the independent auditor's report, MD&A and the basic financial statements, including the Renaissance School-wide financial statements presented in conformity with GASB Statement No. 34. The basic financial statements also include individual fund financial statements and required supplemental information (RSI). The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

The Renaissance School is required to undergo an annual single audit in conformity with the provisions of the Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and the New Jersey OMB's Circular 15-08, *"Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid."* Information related to this single audit, including the auditor's report on internal control and compliance with applicable laws and regulations and findings and recommendations are included in the single audit section of this report.

Information related to this single audit, including the auditor's report on internal control and compliance with applicable laws and regulations and findings and recommendations are included in the single audit section of this report.

- 1) **Reporting Entity and its Services:** KCN is an independent reporting entity within the criteria adopted by GASB as established by National Council on Governmental Accounting (NCGA) Statement No. 3. All funds and account groups of the Renaissance School are included in this report.

The overarching mission of KCN is to inspire and empower its students, families and staff with opportunities to successfully shape and transform their lives by becoming successful, lifelong learners who possess the critical-thinking, academic, advocacy, and leadership skills required to continuously open new doors in their lives and the lives of others.

KCN is open to all Camden students on a space available basis and does not discriminate in its admission policies or practices on the basis of intellectual or athletic ability, measures of achievement or aptitude, status as a handicapped person, proficiency in the English language, or any other basis that would be illegal if used by a Renaissance school.

- 2) **Renaissance School Enrollment, Demographics and Other Highlights:** KCN was established in order to meet the academic, educational and social development needs of the residents in the City of Camden.

KCN provides special needs services to students in accordance with their approved Individual Education Programs. Additionally, we provide therapy for students that have been identified as needing the services.

- 3) **Internal Accounting Controls:** Management of the Renaissance School is responsible for establishing and maintaining internal control designed to ensure the assets of the Renaissance School are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with GAAP. The system of internal control is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of Federal awards and state financial assistance, the Renaissance School also is responsible for ensuring that adequate system of internal controls is in place to ensure compliance with applicable laws and regulations related to those programs. This system of internal control is also subject to periodic evaluation by the Renaissance School's management.

As part of the Renaissance School's single audit described earlier, tests are made to determine the adequacy of the system of internal controls, including that portion related to Federal awards and state financial assistance programs, as well as to determine that the Renaissance School has complied with applicable laws and regulations.

- 4) **Budgetary Controls:** In addition to internal accounting controls, the Renaissance School maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with the statutory requirements of Renaissance school budgets. Annual appropriated budgets are adopted for general and special revenue funds. The final budget amount, as amended for the fiscal year, is reflected in the financial section. An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year end are either canceled or are included as re-appropriations of fund balance in the subsequent year.

During the 2023-2024 school year, the Renaissance School continued its efforts to improve its operational processes and procedures, correcting deficiencies identified in previous audits and reviews, and on maintaining general compliance with sound fiscal practices.



- 5) **Accounting System and Reports:** The Renaissance School's accounting records reflect GAAP, as promulgated by GASB. The accounting records also reflect New Jersey State Statute (N.J.S.A 18:4-14) that requires a uniform system of double-entry bookkeeping consistent with the GAAP established by GASB for all school districts and Renaissance schools. The accounting system is organized on the basis of funds in accordance with the Uniform Renaissance of Accounts (Handbook 2R2) for New Jersey Public Schools. These funds are explained in "Notes to the Financial Statements", Note 2.
- 6) **Financial Statement Information at Fiscal Year-End:** As demonstrated by the various statements and schedules included in the financial section of this report, the Renaissance School continues to meet its responsibility for sound financial management.

The following schedule presents a summary of the governmental funds and proprietary funds for the fiscal year ended June 30, 2024:

| <u>Revenue</u>                         | <u>Amount</u>        | <u>Percent of Total</u> |
|--|----------------------|-------------------------|
| Local revenue - general fund           | \$ 49,522,763        | 69%                     |
| State aid - general fund               | 3,383,387            | 5                       |
| Federal aid - general fund             | 121,851              | -                       |
| Sublease income - general fund         | 180,000              | -                       |
| Private grants - general fund          | 179,204              | -                       |
| Interest income - general fund         | 1,219,971            | 2                       |
| Miscellaneous - general fund           | 1,398,972            | 2                       |
| Enterprise fund                        | 2,503,192            | 3                       |
| Federal aid - special revenue          | 7,905,281            | 11                      |
| State aid - special revenue            | 243,807              | -                       |
| Private grants - special revenue       | 647,493              | 1                       |
| Private grants - capital projects fund | 300,000              | 1                       |
| Interest income - debt service fund    | 975,651              | 1                       |
| Federal aid - debt service fund        | 3,788,610            | 5                       |
|  | <u>\$ 72,370,182</u> | <u>100%</u>             |

The following schedule presents a summary of the governmental and proprietary Funds expenditures for the fiscal year ended June 30, 2024:

| <u>Expenditures</u>    | <u>Amount</u>        | <u>Percent of Total</u> |
|------------------------|----------------------|-------------------------|
| Current - general fund | \$ 47,777,970        | 64%                     |
| Special revenue fund   | 8,868,944            | 12                      |
| Capital projects fund  | 6,269,278            | 9                       |
| Enterprise fund        | 2,127,730            | 2                       |
| Debt service fund      | 9,949,156            | 13                      |
| Total                  | <u>\$ 74,993,078</u> | <u>100%</u>             |

- 7) **Cash Management:** The investment policy of the Renaissance School is guided in large part by state statute as detailed in "Notes to the Basic Financial Statements". The Renaissance School has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provision of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from loss of funds on deposit with a failed banking institution in New Jersey. The law requires Governmental Units to deposit public funds in public depositories located in New Jersey, where the funds are secured in accordance with the Act.
- 8) **Risk Management:** The Board carries various forms of insurance, including, but not limited to, general liability and comprehensive/collision, hazard and theft insurance on property and contents, fidelity bonds, and worker's compensation.

**9) Other Information:**

**Independent Audit** - State statute requires an annual audit by independent Certified Public Accountants or registered Municipal Accountants. The Renaissance School appointed the accounting firm of AAFCPAs, Inc.

In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Uniform Guidance* and New Jersey OMB Circular Letter 15-08 "*Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*".

The 2023-2024 school-year was one of great strides in terms of academic achievement at the Renaissance School. In addition, it continues to enjoy a fairly reasonable financial position through careful stewardship of its resources. The next school year promises to be one that builds upon these successes with additional progress in all areas of the Renaissance School's operations, and particularly in the area of student achievement.

**10) Acknowledgments:** A note of appreciation is extended to the Audit Committee of the Renaissance School for their ongoing support and commitment to fiscal integrity and to the Renaissance School's Board of Trustees for their selfless dedication to improving student achievement.

A special note of appreciation is extended to the Business Office and to all of the business operations staff members for their untiring efforts to improve processes, procedures and audit outcomes. Their contributions in support of the students and staff of the Renaissance School are truly noteworthy. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial, accounting and administrative staff.

Respectfully submitted,

Signed by:  
  
\_\_\_\_\_  
Steve Small  
School Business Administrator

**ROSTER OF TRUSTEES AND OFFICERS  
JUNE 30, 2024**

| <b><u>Members of Board of Trustees</u></b> | <b><u>Term Expires</u></b> |
|--|----------------------------|
| Rahul Goyal, President, Voting             | 4/2025                     |
| Michael Goodman, Trustee, Voting           | 2/2026                     |
| Christine Choi, Trustee, Voting            | 4/2025                     |
| Kathleen Nugent Hughes, Trustee, Voting    | 4/2025                     |
| Jordan Metzger, Trustee, Voting            | 3/2026                     |
| Chris Keating, Trustee, Voting             | 2/2026                     |
| Anthony Welch, Trustee, Voting             | 10/2026                    |
| Lisa Morina, Trustee, Voting               | 10/2026                    |
| LaPree Burgess, Trustee, Voting            | 10/2026                    |

## **CONSULTANTS, INDEPENDENT AUDITORS AND ADVISORS**

### **AUDIT FIRM**

AAFCPAs, Inc.  
50 Washington Street  
Westborough, MA 01581

### **ATTORNEYS**

Thomas O. Johnston, Esq.  
Johnston Law Firm LLC  
75 Midland Avenue, Suite # 1  
Montclair, NJ 07042

### **OFFICIAL DEPOSITORY**

M&T Bank  
250 Pehle Avenue, Suite 104  
Saddle Brook, NJ 07663

## **FINANCIAL SECTION**

**Unmodified Opinion on Financial Statements Accompanied by Required Supplementary Information,  
Supplementary Information and Other Information – Governmental Entity**

Independent Auditor's Report

To the Board of Trustees of  
KIPP: Cooper Norcross, Inc. and KCNA Project, LLC:

**Report on the Audit of the Financial Statements**

***Opinion***

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of KIPP: Cooper Norcross, Inc. (KCN) and its blended component unit of KCNA Project, LLC (the LLC) (collectively, the Renaissance School), County of Camden, State of New Jersey, as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise of the Renaissance School's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of KIPP: Cooper Norcross, Inc. and KCNA Project, LLC, County of Camden, State of New Jersey as of June 30, 2024, and the respective changes in financial position and, where applicable, cash flows, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and audit requirements as prescribed by the *Office of School Finance, Department of Education, State of New Jersey*. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Renaissance School and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion. The financial statements of KCNA Project, LLC were not audited in accordance with *Government Auditing Standards*.

***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Renaissance School's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* and audit requirements as prescribed by the *Office of School Finance, Department of Education, State of New Jersey* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Renaissance School's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Renaissance School's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the *Management's Discussion and Analysis, Budgetary Comparison Information and Pension Information* (as listed in the table of contents) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of the financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### ***Supplementary and Other Information***

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying individual fund financial statements and Schedule of Expenditures of Federal Awards and Schedule of Expenditures of State Financial Assistance for the year ended June 30, 2024, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and the provisions of New Jersey Department of the Treasury OMB's Circular Letter 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, respectively, are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

The introductory section (pages 1 through 6) and statistical section (pages 75 through 90) have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 16, 2024, on our consideration of the Renaissance School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Renaissance School's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Renaissance School's internal control over financial reporting and compliance.

The signature is written in a cursive, handwritten style. It reads "AAFCPAs, Inc." with a period at the end. The letters are fluid and connected, typical of a personal or professional signature.

Westborough, Massachusetts  
December 16, 2024

Matthew T. McGinnis, C.P.A.  
Public School Accountant  
PSA #20CC04260100



**REQUIRED SUPPLEMENTARY INFORMATION – PART I  
MANAGEMENT’S DISCUSSION AND ANALYSIS**

## KIPP: COOPER NORCROSS, INC.

Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2024

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### INTRODUCTION

This section of the KIPP: Cooper Norcross, Inc.'s (KCN) and KCNA Project, LLC's (the LLC) (collectively, the Renaissance School) Annual Comprehensive Financial Report presents our discussion and analysis of the Renaissance School's financial performance and provides an overview of the Renaissance School's financial activities for the fiscal year ended June 30, 2024. It should be read in conjunction with the transmittal letter at the front of this report and the Renaissance School's financial statements, which follow this section.

Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standards Board's (GASB) Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments*. Certain comparative information between the current fiscal year and the prior fiscal year is required to be presented in the MD&A.

### FINANCIAL HIGHLIGHTS

Key financial highlights for the 2023-2024 fiscal year include the following:

- Net Position of governmental activities ended fiscal years 2024 and 2023 with \$(49,651) and \$3,763,140, respectively. Net position of business-type activities, which represent food service operations, ended fiscal years 2024 and 2023 with \$1,727,964 and \$1,536,003, respectively.
- General revenues accounted for \$60,698,046 in revenue or 87 percent of total governmental activities revenues of \$69,866,990. Program specific revenues, in the form of charges for services, grants, and contributions, accounted for \$9,168,944 or 13 percent of total governmental activities revenues.
- The Renaissance School had \$72,865,348 in expenses related to governmental activities; \$9,168,944 of these expenses is offset by operating and capital grants and contributions. General governmental revenues (primarily local sources) of \$60,698,046 helped to provide for the balance of these programs.
- The Governmental Fund reported a fund balance at June 30, 2024, of \$31,049,452, and a deficit of \$(2,998,358) before other financing sources and uses. The Governmental Fund reported a fund balance at June 30, 2023, of \$35,614,309, and a deficit of \$(15,769,884) before other financing sources and uses.

### USING THE BASIC FINANCIAL STATEMENTS

This annual report consists of a series of basic financial statements, required supplementary information, other supplementary information, and notes to those statements and information.

The report is organized so the reader can understand the Renaissance School as a financial whole, or as an entire operating entity. The first two basic financial statements, the Statement of Net Position and the Statement of Activities, are governmental-wide financial statements and provide overall information about the activities of the entire Renaissance School, presenting both an aggregate view of the Renaissance School's finances and a long-term view of those finances. The remaining basic financial statements are fund financial statements that focus on the individual parts of the government, reporting the Renaissance School's operation in more detail than the government-wide statements. The fund financial statements also look at the Renaissance School's most significant funds with all other non-major funds presented in total in a single column. For the Renaissance School, the Fund is the most significant fund.

The governmental funds statements tell how general government services were financed in the short-term as well as what remains for future spending.

## **USING THE BASIC FINANCIAL STATEMENTS (Continued)**

Proprietary fund statements offer short and long-term financial information about the activities, the government operates like a business, such as food service.

Fiduciary fund statements provide information about the financial relationship in which the Renaissance School acts solely as a trustee or agent for the benefits of others, to whom the resources in question belong. There was no fiduciary fund activity during fiscal year 2024.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of Required Supplementary Information that further explains and supports the information in the financial statements.

## **REPORTING THE RENAISSANCE SCHOOL AS A WHOLE**

### **Statement of Net Position and Statement of Activities**

While this report contains the fund used by the Renaissance School to provide programs and activities, the view of the Renaissance School as a whole looks at all financial transactions and asks the question, "how did we do financially during fiscal year 2024?" The Statement of Net Position and the Statement of Activities answer this question. These statements include all the Renaissance School's assets and liabilities using the accrual basis of accounting similar to the accounting system used by most private sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash was received or paid.

These two statements report the Renaissance School's net position and changes in those assets. This change in net position is important because it identifies whether the financial position of the Renaissance School has improved or diminished for the Renaissance School as a whole. The cause of this change may be the result of many factors some financial, some not. Non-financial factors include the property tax base of the School District where the Renaissance School is located, current educational funding laws in New Jersey, facilities conditions, required educational programs, and other factors. In the Statements of Net Position and the Statements of Activities, the Renaissance School is divided into two distinct kinds of activities:

- *Governmental activities* - Most of the Renaissance School's programs and services are reported here including instructions, extracurricular activities, curriculum, staff development, special education and other support services, operation and maintenance of plant, pupil transportation, health services, and general administration.
- *Business-type activities* - Services are provided on a charge for goods or services or reimbursement basis to recover the expenses of the goods or services provided. The food service operations/after care programs enterprise fund is reported as a business activity.

## **REPORTING THE RENAISSANCE SCHOOL'S MOST SIGNIFICANT FUNDS**

### **Fund Financial Statements**

Fund financial reports provide detailed information about the Renaissance School's major funds - not the Renaissance School as a whole. Funds are accounting devices that the Renaissance School uses to keep track of a multitude of financial transactions. The Renaissance School's major governmental funds included the General fund, Special Revenue fund, Capital Projects fund, and Debt Service fund.

**KIPP: COOPER NORCROSS, INC.**

Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2024

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**REPORTING THE RENAISSANCE SCHOOL'S MOST SIGNIFICANT FUNDS (Continued)****Governmental Funds**

Most of the Renaissance School's activities are reported in governmental funds, which focus on how monies flow into and out of those funds and the balances left at fiscal year-end for spending in future periods. These funds are reported using an accounting method called modified accrual accounting which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statement provides a detailed short-term view of the Renaissance School's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or less financial resources that can be spent in the near future to finance educational programs. The relationship, or differences, between governmental activities reported in the Statement of Net Position and the Statement of Activities and the governmental funds are reconciled in the financial statements.

**Enterprise Fund**

The enterprise fund uses the same basis of accounting as business-type activities; therefore, these statements are essentially the same.

**THE RENAISSANCE SCHOOL AS A WHOLE**

The perspective of the Statement of Net Position is of the Renaissance School as a whole. Net position may serve over time as a useful indicator of a government's financial position. In the case of the Renaissance School, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$1,678,313 at the close of fiscal year 2024. The following table provides a summary of net position relating to the Renaissance School's governmental and business-type activities:

|   | <b>2024</b>                        |  |                       |
|---|------------------------------------|--|-----------------------|
|   | <b>Governmental<br/>Activities</b> | <b>Business-<br/>Type<br/>Activities</b> | <b>Total</b>          |
| <b>Assets and deferred outflows of resources:</b>     |                                    |  |                       |
| Current assets  | \$ 42,295,182                      | \$ 1,439,249                             | \$ 43,734,431         |
| Capital assets, net                                   | 130,872,679                        | 406,231                                  | 131,278,910           |
| Right-to-use lease assets, net                        | 8,856,766                          | -  | 8,856,766             |
| Deferred outflows of resources                        | <u>21,365,815</u>                  | <u>-</u>                                 | <u>21,365,815</u>     |
| Total assets and deferred outflows of resources       | <u>\$ 203,390,442</u>              | <u>\$ 1,845,480</u>                      | <u>\$ 205,235,922</u> |
| <b>Liabilities and deferred inflows of resources:</b> |                                    |  |                       |
| Current liabilities                                   | \$ 11,245,730                      | \$ 117,516                               | \$ 11,363,246         |
| Long-term liabilities                                 | 190,736,589                        | -  | 190,736,589           |
| Deferred inflows of resources                         | <u>1,457,774</u>                   | <u>-</u>                                 | <u>1,457,774</u>      |
| Total liabilities and deferred inflows of resources   | <u>\$ 203,440,093</u>              | <u>\$ 117,516</u>                        | <u>\$ 203,557,609</u> |
| <b>Net position:</b>                                  |                                    |  |                       |
| Invested in capital assets, net of related debt       | \$ (16,970,584)                    | \$ 406,231                               | \$ (16,564,353)       |
| Restricted  | 1,417,933                          | -  | 1,417,933             |
| Unrestricted  | <u>15,503,000</u>                  | <u>1,321,733</u>                         | <u>16,824,733</u>     |
| Total net position                                    | <u>\$ (49,651)</u>                 | <u>\$ 1,727,964</u>                      | <u>\$ 1,678,313</u>   |

The largest portion of the Renaissance School's net position is its current assets. The Renaissance School uses these current assets to provide services.

**KIPP: COOPER NORCROSS, INC.**

Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2024

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**THE RENAISSANCE SCHOOL AS A WHOLE (Continued)**

The total net position of the Renaissance School decreased by \$3,620,830 during the current fiscal year ended June 30, 2024. The majority of the decrease is attributable to a deficit of \$3,812,791 in the governmental activities. The Renaissance School's business-type activities during the year ended June 30, 2024, resulting in a surplus of \$191,961.

The following table reflects the change in fund balance before other financing sources and uses and transfers for fiscal year 2024:

|   | <b>2024</b>                        |  |                       |
|---|------------------------------------|--|-----------------------|
|   | <b>Governmental<br/>Activities</b> | <b>Business-<br/>Type<br/>Activities</b> | <b>Total</b>          |
| Revenues:   |                                    |  |                       |
| Program revenues:   |                                    |  |                       |
| Charge for services   | \$ -                               | \$ 43,628                                | \$ 43,628             |
| Operating grants and contributions  | 8,868,944                          | -  | 8,868,944             |
| Capital grants and contributions  | <u>300,000</u>                     | <u>-</u>                                 | <u>300,000</u>        |
| Total program revenues  | <u>9,168,944</u>                   | <u>43,628</u>                            | <u>9,212,572</u>      |
| General revenues:   |                                    |  |                       |
| Local aid   | 49,522,763                         | -  | 49,522,763            |
| Federal and state aid   | 7,293,848                          | 2,459,564                                | 9,753,412             |
| Other   | <u>3,881,435</u>                   | <u>-</u>                                 | <u>3,881,435</u>      |
| Total general revenues  | <u>60,698,046</u>                  | <u>2,459,564</u>                         | <u>63,157,610</u>     |
| Total revenues  | <u>69,866,990</u>                  | <u>2,503,192</u>                         | <u>72,370,182</u>     |
| Expenses:   |                                    |  |                       |
| Instruction   | 16,260,363                         | -  | 16,260,363            |
| Administrative and support services   | 40,304,084                         | -  | 40,304,084            |
| Capital outlay  | 6,346,746                          | -  | 6,346,746             |
| Interest  | 9,954,155                          | -  | 9,954,155             |
| Food service  | <u>-</u>                           | <u>2,127,730</u>                         | <u>2,127,730</u>      |
| Total expenses  | <u>72,865,348</u>                  | <u>2,127,730</u>                         | <u>74,993,078</u>     |
| Change in fund balance before transfers<br>and other financing sources (uses) | <u>\$ (2,998,358)</u>              | <u>\$ 375,462</u>                        | <u>\$ (2,622,896)</u> |

## KIPP: COOPER NORCROSS, INC.

Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2024

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### GOVERNMENTAL ACTIVITIES

The Statement of Activities reflects the cost of program services and the charges for services and operating grants and contributions offsetting those services. The table below, for governmental activities, indicates the total cost of services and the net cost of services. It identifies the cost of these services supported by unrestricted state entitlements for the fiscal year ended June 30, 2024.

|                                     | <u>Total Cost of<br/>Services</u> | <u>Net Cost of<br/>Services</u> |
|-------------------------------------|-----------------------------------|---------------------------------|
| Instruction                         | \$ 16,260,363                     | \$ 14,406,747                   |
| Administrative and support services | 40,304,084                        | 33,543,117                      |
| Capital outlay                      | 6,346,746                         | 5,792,385                       |
| Interest                            | <u>9,954,155</u>                  | <u>9,954,155</u>                |
| Total expenses                      | <u>\$ 72,865,348</u>              | <u>\$ 63,696,404</u>            |

### BUSINESS-TYPE ACTIVITY

The business-type activity of the Renaissance School consists of the food service operation. This program had revenues of \$2,503,192, operating expenses of \$2,127,730, and transfers of \$183,501 for fiscal year 2024. The Renaissance School intended to have food services be self-operating without assistance from the General Fund. During the year ended June 30, 2024, the food service operation earned an operating surplus of \$191,961 after transfers.

### THE RENAISSANCE SCHOOL'S FUNDS

The Renaissance School's governmental funds are accounted for using the modified accrual basis of accounting. All governmental funds had revenues of \$69,866,990 and expenditures of \$72,865,348. The negative change in fund balance for the year was \$(2,998,358), before other net financing sources of \$(1,566,499). The fund balance in governmental funds decreased by \$4,564,857.

The Renaissance School's budget is prepared according to New Jersey law and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund.

During the course of fiscal year 2024, the Renaissance School amended its General Fund budget as needed. The Renaissance School uses state-aid and other revenue-based budgets. The budgeting systems are designed to tightly control total budget, but provide flexibility for the Renaissance School's management teams.

For the General Fund, final budgeted revenues were \$50,882,412, which included a local share of \$49,522,763. Expenditures were budgeted at \$52,518,681. The Renaissance School anticipated a budgeted general fund balance decrease of \$(1,636,269) in its 2023-2024 budget year.

### CAPITAL ASSETS

At the end of fiscal year 2024, the Renaissance School had \$131,278,910 invested in capital assets in its governmental and business-type activities.

The Renaissance School's 2024-2025 budget anticipates additional spending on capital projects in line with its expansion plans.

**KIPP: COOPER NORCROSS, INC.**

Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2024

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**LONG-TERM DEBT**

At June 30, 2024, the Renaissance School had \$168,202,505 in long-term debt. More detailed information about the Renaissance School's long-term obligations is presented in the notes to the financial statements.

**CONTACTING THE RENAISSANCE SCHOOL'S FINANCIAL MANAGEMENT**

This financial report is designed to provide our citizens, taxpayers, investors, and creditors with a general overview of the Renaissance School's finances and to reflect the Renaissance School's accountability for the monies it receives. Questions about this report or additional financial information needs should be directed to:

**KIPP: COOPER NORCROSS, INC.**  
**Business Office, 60 Park Place, Suite 802**  
**Newark, New Jersey 07102**  
**Tel: (973) 622 0905 \* Fax: (973) 556 1441**

## **BASIC FINANCIAL STATEMENTS**

The basic financial statements provide a financial overview of KIPP: Cooper Norcross, Inc.'s operations. These financial statements present the financial position and operating results of all funds as of June 30, 2024.



## **SCHOOL-WIDE FINANCIAL STATEMENTS**

**KIPP: COOPER NORCROSS, INC.**Statement of Net Position  
As of June 30, 2024

|  | <b>Governmental<br/>Activities</b> | <b>Business-type<br/>Activities</b> | <b>Total</b>          |
|--|------------------------------------|-------------------------------------|-----------------------|
| <b>Assets:</b>   |                                    |                                     |                       |
| Cash and cash equivalents  | \$ 14,376,626                      | \$ 801,188                          | \$ 15,177,814         |
| Restricted cash  | 11,593,920                         | -                                   | 11,593,920            |
| Investments  | 11,530,310                         | -                                   | 11,530,310            |
| Accounts receivables   | 3,382,971                          | 638,061                             | 4,021,032             |
| Due from related party   | 946,797                            | -                                   | 946,797               |
| Prepaid expenses and other assets  | 464,558                            | -                                   | 464,558               |
| Right-to-use assets - land leases, net                                   | 8,856,766                          | -                                   | 8,856,766             |
| Capital assets, net  | 130,872,679                        | 406,231                             | 131,278,910           |
| <b>Total assets</b>  | <b>182,024,627</b>                 | <b>1,845,480</b>                    | <b>183,870,107</b>    |
| <b>Deferred Outflows of Resources:</b>                                   |                                    |                                     |                       |
| Pension deferred outflows  | 21,365,815                         | -                                   | 21,365,815            |
| <b>Total assets and deferred outflows of resources</b>                   | <b>\$ 203,390,442</b>              | <b>\$ 1,845,480</b>                 | <b>\$ 205,235,922</b> |
| <b>Liabilities:</b>  |                                    |                                     |                       |
| Intergovernmental payables - state                                       | \$ 1,954,534                       | \$ -                                | \$ 1,954,534          |
| Accounts payable   | 637,813                            | 117,516                             | 755,329               |
| Payroll deductions and withholdings                                      | 663,433                            | -                                   | 663,433               |
| Accrued expenses - development   | 91,444                             | -                                   | 91,444                |
| Due to related party   | 458,484                            | -                                   | 458,484               |
| Deferred revenue   | 382,678                            | -                                   | 382,678               |
| Accrued interest   | 7,057,344                          | -                                   | 7,057,344             |
| Bonds and notes payable, net of discounts and premium                    | 168,202,505                        | -                                   | 168,202,505           |
| Net pension liability  | 22,534,084                         | -                                   | 22,534,084            |
| <b>Total liabilities</b>   | <b>201,982,319</b>                 | <b>117,516</b>                      | <b>202,099,835</b>    |
| <b>Deferred Inflows of Resources:</b>                                    |                                    |                                     |                       |
| Pension deferred inflows   | 1,457,774                          | -                                   | 1,457,774             |
| <b>Total liabilities and deferred inflows of resources</b>               | <b>203,440,093</b>                 | <b>117,516</b>                      | <b>203,557,609</b>    |
| <b>Net Position:</b>   |                                    |                                     |                       |
| Net invested in capital assets, net of related debt                      | (16,970,584)                       | 406,231                             | (16,564,353)          |
| Restricted   | 1,417,933                          | -                                   | 1,417,933             |
| Unrestricted   | 15,503,000                         | 1,321,733                           | 16,824,733            |
| <b>Total net position</b>  | <b>(49,651)</b>                    | <b>1,727,964</b>                    | <b>1,678,313</b>      |
| <b>Total liabilities, deferred inflows of resources and net position</b> | <b>\$ 203,390,442</b>              | <b>\$ 1,845,480</b>                 | <b>\$ 205,235,922</b> |
| Fund Balance, June 30, 2024 - B-1  | \$ 31,049,452                      |                                     |                       |
| Right-to-use assets, net of accumulated amortization                     | 8,856,766                          |                                     |                       |
| Cost of capital assets, net of accumulated depreciation                  | 130,872,679                        |                                     |                       |
| Principal balance of bonds and notes payable, net of discount            | (168,202,505)                      |                                     |                       |
| Net position before pension adjustments                                  | 2,576,392                          |                                     |                       |
| Less - pension, net (deficit)  | (2,626,043)                        |                                     |                       |
| <b>Total net position, June 30, 2024</b>                                 | <b>\$ (49,651)</b>                 |                                     |                       |

## KIPP: COOPER NORCROSS, INC.

Statement of Activities  
For the Year Ended June 30, 2024

| Functions/Programs   | Expenses             | Program Revenues     |                                    |                                  | Net Expense (Revenue) and Changes in Net Position |                          |                     |
|--|----------------------|----------------------|------------------------------------|----------------------------------|---|--------------------------|---------------------|
|  |                      | Charges for Services | Operating Grants and Contributions | Capital Grants and Contributions | Governmental Activities                           | Business-type Activities | Total               |
| <b>Governmental Activities:</b>                                |                      |                      |                                    |                                  |   |                          |                     |
| Instruction:   |                      |                      |                                    |                                  |   |                          |                     |
| Regular  | \$ 16,260,363        | \$ -                 | \$ 1,853,616                       | \$ -                             | \$ 14,406,747                                     | \$ -                     | \$ 14,406,747       |
| Support services:  |                      |                      |                                    |                                  |   |                          |                     |
| General administration   | 19,073,893           | -                    | -                                  | -                                | 19,073,893  | -                        | 19,073,893          |
| Support services   | 17,894,064           | -                    | 6,760,967                          | -                                | 11,133,097  | -                        | 11,133,097          |
| TPAF Social Security (Reimbursed)                              | 534,603              | -                    | -                                  | -                                | 534,603   | -                        | 534,603             |
| TPAF Pension (On-behalf - Non-Budgeted)                        | 2,200,263            | -                    | -                                  | -                                | 2,200,263   | -                        | 2,200,263           |
| TPAF Post-Retirement Medical (On-Behalf - Non-Budgeted)        | 598,831              | -                    | -                                  | -                                | 598,831   | -                        | 598,831             |
| TPAF Long-Term Disability Insurance (On-Behalf - Non-Budgeted) | 2,430                | -                    | -                                  | -                                | 2,430   | -                        | 2,430               |
| Capital outlay   | 6,346,746            | -                    | 254,361                            | 300,000                          | 5,792,385   | -                        | 5,792,385           |
| Debt service:  |                      |                      |                                    |                                  |   |                          |                     |
| Interest   | 9,954,155            | -                    | -                                  | -                                | 9,954,155   | -                        | 9,954,155           |
| Total governmental activities                                  | <u>72,865,348</u>    | <u>-</u>             | <u>8,868,944</u>                   | <u>300,000</u>                   | <u>63,696,404</u>                                 | <u>-</u>                 | <u>63,696,404</u>   |
| <b>Business-type Activities:</b>                               |                      |                      |                                    |                                  |   |                          |                     |
| Food Service   | 2,127,730            | 43,628               | -                                  | -                                | -   | 2,084,102                | 2,084,102           |
| Total business-type activities                                 | <u>2,127,730</u>     | <u>43,628</u>        | <u>-</u>                           | <u>-</u>                         | <u>-</u>  | <u>2,084,102</u>         | <u>2,084,102</u>    |
| Total primary government                                       | <u>\$ 74,993,078</u> | <u>\$ 43,628</u>     | <u>\$ 8,868,944</u>                | <u>\$ 300,000</u>                | <u>63,696,404</u>                                 | <u>2,084,102</u>         | <u>65,780,506</u>   |
| <b>General Revenues:</b>                                       |                      |                      |                                    |                                  |   |                          |                     |
| Local sources  |                      |                      |                                    |                                  | 49,522,763  | -                        | 49,522,763          |
| State aid  |                      |                      |                                    |                                  | 3,383,387   | 48,441                   | 3,431,828           |
| Federal aid  |                      |                      |                                    |                                  | 3,910,461   | 2,411,123                | 6,321,584           |
| Interest income  |                      |                      |                                    |                                  | 2,195,622   | -                        | 2,195,622           |
| Philanthropic support and other income                         |                      |                      |                                    |                                  | 1,685,813   | -                        | 1,685,813           |
| Total general revenues   |                      |                      |                                    |                                  | <u>60,698,046</u>                                 | <u>2,459,564</u>         | <u>63,157,610</u>   |
| Excess (deficiency) of expenditures over revenues              |                      |                      |                                    |                                  | (2,998,358)                                       | 375,462                  | (2,622,896)         |
| <b>Other Financing Sources</b>                                 |                      |                      |                                    |                                  | <u>(1,566,499)</u>                                | <u>(183,501)</u>         | <u>(1,750,000)</u>  |
| Net increase (decrease) in fund balance                        |                      |                      |                                    |                                  | (4,564,857)                                       | 191,961                  | (4,372,896)         |
| Increase in net capital outlay                                 |                      |                      |                                    |                                  | 2,609,632   | -                        | 2,609,632           |
| Decrease in right-to-use asset                                 |                      |                      |                                    |                                  | (150,671)   | -                        | (150,671)           |
| Net payments on notes payable and line of credit               |                      |                      |                                    |                                  | 1,750,000   | -                        | 1,750,000           |
| Amortization expense   |                      |                      |                                    |                                  | (989,350)   | -                        | (989,350)           |
| Decrease in pension deficit (A-1 Net Position)                 |                      |                      |                                    |                                  | <u>(2,467,545)</u>                                | <u>-</u>                 | <u>(2,467,545)</u>  |
| Changes in net position  |                      |                      |                                    |                                  | (3,812,791)                                       | 191,961                  | (3,620,830)         |
| <b>Net Position - beginning July 1, 2023</b>                   |                      |                      |                                    |                                  | <u>3,763,140</u>                                  | <u>1,536,003</u>         | <u>5,299,143</u>    |
| <b>Net Position - ending June 30, 2024</b>                     |                      |                      |                                    |                                  | <u>\$ (49,651)</u>                                | <u>\$ 1,727,964</u>      | <u>\$ 1,678,313</u> |

The accompanying notes are an integral part of these statements.

## **FUND FINANCIAL STATEMENTS**

## **GOVERNMENTAL FUNDS**

**KIPP: COOPER NORCROSS, INC.**

Balance Sheet  
Governmental Funds  
June 30, 2024

|  | General<br>Fund      | Special<br>Revenue<br>Fund | Capital<br>Projects<br>Fund | Debt<br>Service<br>Fund | Total<br>Governmental<br>Funds |
|--|----------------------|----------------------------|-----------------------------|-------------------------|--------------------------------|
| <b>Assets:</b>                             |                      |                            |                             |                         |                                |
| Cash and cash equivalents                  | \$ 13,993,948        | \$ 382,678                 | \$ -                        | \$ -                    | \$ 14,376,626                  |
| Restricted cash                            | 338,716              | -                          | 2,338,402                   | 8,916,802               | 11,593,920                     |
| Investments                                | 11,530,310           | -                          | -                           | -                       | 11,530,310                     |
| Due to (from) funds                        | 4,660,134            | (771,727)                  | (1,079,674)                 | (2,808,733)             | -                              |
| Receivables:                               |                      |                            |                             |                         |                                |
| State                                      | 440,256              | -                          | -                           | -                       | 440,256                        |
| Federal                                    | -                    | 1,750,831                  | -                           | 949,275                 | 2,700,106                      |
| Other                                      | 234,802              | 7,807                      | -                           | -                       | 242,609                        |
| Due from related party                     | 440,320              | 506,477                    | -                           | -                       | 946,797                        |
| Prepaid expenses and other assets          | 214,558              | -                          | 250,000                     | -                       | 464,558                        |
| <b>Total assets</b>                        | <b>\$ 31,853,044</b> | <b>\$ 1,876,066</b>        | <b>\$ 1,508,728</b>         | <b>\$ 7,057,344</b>     | <b>\$ 42,295,182</b>           |
| <b>Liabilities and Fund Balances:</b>      |                      |                            |                             |                         |                                |
| <b>Liabilities:</b>                        |                      |                            |                             |                         |                                |
| Intergovernmental payables - state         | \$ 469,838           | \$ 1,484,696               | \$ -                        | \$ -                    | \$ 1,954,534                   |
| Accounts payable                           | 629,770              | 8,043                      | -                           | -                       | 637,813                        |
| Payroll deductions and withholdings        | 663,433              | -                          | -                           | -                       | 663,433                        |
| Accrued expenses - development             | -                    | -                          | 91,444                      | -                       | 91,444                         |
| Due to related party                       | 458,484              | -                          | -                           | -                       | 458,484                        |
| Deferred revenue                           | -                    | 382,678                    | -                           | -                       | 382,678                        |
| Accrued interest                           | -                    | -                          | -                           | 7,057,344               | 7,057,344                      |
| <b>Total liabilities</b>                   | <b>2,221,525</b>     | <b>1,875,417</b>           | <b>91,444</b>               | <b>7,057,344</b>        | <b>11,245,730</b>              |
| <b>Fund balances:</b>                      |                      |                            |                             |                         |                                |
| Unassigned                                 | 29,416,961           | -                          | -                           | -                       | 29,416,961                     |
| Nonspendable                               | 214,558              | -                          | 250,000                     | -                       | 464,558                        |
| Restricted:                                |                      |                            |                             |                         |                                |
| Student related programs                   | -                    | 649                        | -                           | -                       | 649                            |
| Capital projects                           | -                    | -                          | 1,167,284                   | -                       | 1,167,284                      |
| <b>Total fund balances</b>                 | <b>29,631,519</b>    | <b>649</b>                 | <b>1,417,284</b>            | <b>-</b>                | <b>31,049,452</b>              |
| <b>Total liabilities and fund balances</b> | <b>\$ 31,853,044</b> | <b>\$ 1,876,066</b>        | <b>\$ 1,508,728</b>         | <b>\$ 7,057,344</b>     | <b>\$ 42,295,182</b>           |

Amounts reported for *governmental activities* in the statement of net position (A-1) are different because:

|  |                    |
|--|--------------------|
| Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$148,582,756 and the accumulated depreciation is \$17,710,076 (see Note 4).                 | \$ 130,872,679     |
| Right-to-use assets - land lease used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$10,000,000 and the accumulated amortization is \$1,143,234 (see Note 5). | 8,856,766          |
| Deferred outflows related to pension contributions subsequent to the net pension liability measurement date and other deferred items are not current financial resources and therefore are not reported in the fund statements (see Note 8).   | 21,365,815         |
| Deferred inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements (see Note 8).                         | (1,457,774)        |
| Net pension liability that is not due and payable in the current period and therefore are not reported as liabilities in the fund statements (see Note 8).   | (22,534,084)       |
| Long-term liabilities (net of discounts and premium), including bonds and notes payable that are not due and payable in the current period and therefore are not reported as liabilities in the fund statements (see Note 14).                 | (168,202,505)      |
| <b>Net position of governmental activities</b>   | <b>\$ (49,651)</b> |

**KIPP: COOPER NORCROSS, INC.**

Statement of Revenues, Expenditures and Changes in Fund Balances  
 Governmental Funds  
 For the Year Ended June 30, 2024

|  | General<br>Fund | Special<br>Revenue<br>Fund | Capital<br>Projects<br>Fund | Debt<br>Service<br>Fund | Total<br>Governmental<br>Funds |
|--|-----------------|----------------------------|-----------------------------|-------------------------|--------------------------------|
| <b>Revenues:</b>   |                 |                            |                             |                         |                                |
| Local sources:   |                 |                            |                             |                         |                                |
| Local share  | \$ 49,522,763   | \$ -                       | \$ -                        | \$ -                    | \$ 49,522,763                  |
| Sublease income  | 180,000         | -                          | -                           | -                       | 180,000                        |
| Philanthropic support  | 179,204         | 647,493                    | 300,000                     | -                       | 1,126,697                      |
| Interest income  | 1,219,971       | -                          | -                           | 975,651                 | 2,195,622                      |
| Miscellaneous  | 1,398,972       | -                          | -                           | -                       | 1,398,972                      |
| Total - local sources  | 52,500,910      | 647,493                    | 300,000                     | 975,651                 | 54,424,054                     |
| Federal sources  | 121,851         | 7,905,281                  | -                           | 3,788,610               | 11,815,742                     |
| State sources  | 3,383,387       | 243,807                    | -                           | -                       | 3,627,194                      |
| Total revenues   | 56,006,148      | 8,796,581                  | 300,000                     | 4,764,261               | 69,866,990                     |
| <b>Expenditures:</b>   |                 |                            |                             |                         |                                |
| Current:   |                 |                            |                             |                         |                                |
| Instruction  | 14,406,747      | 1,853,616                  | -                           | -                       | 16,260,363                     |
| Administrative   | 19,073,893      | -                          | -                           | -                       | 19,073,893                     |
| Support services   | 10,883,396      | 6,760,967                  | 249,701                     | -                       | 17,894,064                     |
| TPAF Social Security contributions (reimbursed)                | 534,603         | -                          | -                           | -                       | 534,603                        |
| TPAF Pension (On-Behalf - Non-Budgeted)                        | 2,200,263       | -                          | -                           | -                       | 2,200,263                      |
| TPAF Post-Retirement Medical (On-Behalf - Non-Budgeted)        | 598,831         | -                          | -                           | -                       | 598,831                        |
| TPAF Long-Term Disability Insurance (On-Behalf - Non-Budgeted) | 2,430           | -                          | -                           | -                       | 2,430                          |
| Capital outlay   | 72,808          | 254,361                    | 6,019,577                   | -                       | 6,346,746                      |
| Debt service:  |                 |                            |                             |                         |                                |
| Interest expense   | 4,999           | -                          | -                           | 9,949,156               | 9,954,155                      |
| Total expenditures   | 47,777,970      | 8,868,944                  | 6,269,278                   | 9,949,156               | 72,865,348                     |
| Excess (deficiency) of revenues over expenditures              | 8,228,178       | (72,363)                   | (5,969,278)                 | (5,184,895)             | (2,998,358)                    |
| <b>Other Financing Sources (Uses):</b>                         |                 |                            |                             |                         |                                |
| Repayment of debt  | -               | -                          | -                           | (1,750,000)             | (1,750,000)                    |
| Transfers  | (1,830,987)     | -                          | -                           | 2,014,488               | 183,501                        |
| Total other financing sources (uses)                           | (1,830,987)     | -                          | -                           | 264,488                 | (1,566,499)                    |
| Net change in fund balances                                    | 6,397,191       | (72,363)                   | (5,969,278)                 | (4,920,407)             | (4,564,857)                    |
| <b>Fund Balance - July 1, 2023</b>                             | 23,234,328      | 73,012                     | 7,386,562                   | 4,920,407               | 35,614,309                     |
| <b>Fund Balance - June 30, 2024</b>                            | \$ 29,631,519   | \$ 649                     | \$ 1,417,284                | \$ -                    | \$ 31,049,452                  |

The accompanying notes are an integral part of these statements.

**KIPP: COOPER NORCROSS, INC.**

Reconciliation of the Statement of Revenues, Expenditures  
and Changes in Fund Balances of Governmental Funds  
to the Statement of Activities  
For the Year Ended June 30, 2024

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**Total net change in fund balances - governmental funds (from B-2)** \$ (4,564,857)

Amounts reported for governmental activities in the statement  
of activities (A-2) are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.

|                      |                  |           |
|----------------------|------------------|-----------|
| Depreciation expense | \$ (3,737,114)   |           |
| Capital outlays      | <u>6,346,746</u> | 2,609,632 |

The addition of right-to-use assets is reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as amortization expense. This amount reflects total amortization as there were no capital outlay additions in the period. (150,671)

Pension contributions are reported in governmental funds as expenditures; however, in the statement of activities, the contributions are adjusted for actuarial valuation adjustments, including service and interest costs, administrative costs, investment returns, and experience/assumption. This is the amount by which net pension liability and deferred inflows/outflows related to pension changes during the period. (2,467,545)

Net payments on notes payable 1,750,000

Net amortization increases bonds payable but the expense is not included in the fund balance. (989,350)

**Changes in net position of governmental activities** \$ (3,812,791)



## **PROPRIETARY FUNDS**

**KIPP: COOPER NORCROSS, INC.**

Statement of Net Position  
 Proprietary Funds  
 As of June 30, 2024

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|                                    | <b><u>Business-type<br/>Activities -<br/>Enterprise Fund</u></b> |
|------------------------------------|--|
| <b>Assets:</b>                     |  |
| Current assets:                    |  |
| Cash and cash equivalents          | \$ 801,188   |
| Accounts receivable - Federal Aid  | 630,507  |
| Accounts receivable - State        | <u>7,554</u>   |
| Total current assets               | 1,439,249  |
| Capital assets                     | <u>406,231</u>   |
| Total assets                       | <u><u>\$ 1,845,480</u></u>                                       |
| <b>Liabilities:</b>                |  |
| Current liabilities:               |  |
| Accounts payable                   | <u>\$ 117,516</u>  |
| <b>Net Position:</b>               |  |
| Invested in capital assets         | 406,231  |
| Unrestricted                       | <u>1,321,733</u>   |
| Total net position                 | <u>1,727,964</u>   |
| Total liabilities and net position | <u><u>\$ 1,845,480</u></u>                                       |

**KIPP: COOPER NORCROSS, INC.**

Statement of Revenues, Expenses and Changes in Fund Net Position  
 Proprietary Funds  
 For the Year Ended June 30, 2024

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|  | <b><u>Business-type<br/>Activities -<br/>Enterprise Fund</u></b> |
|--|--|
| <b>Operating Revenues:</b>               |  |
| Charges for services:                    |  |
| Daily sales - nonreimbursable programs   | \$ 43,628  |
| <b>Operating Expenses:</b>               |  |
| Cost of sales - reimbursable programs    | 2,034,841  |
| Cost of sales - nonreimbursable programs | 92,889   |
|  | <u>2,127,730</u>   |
| Total operating expenses                 | <u>2,127,730</u>   |
| Operating loss                           | <u>(2,084,102)</u>   |
| <b>Non-operating Revenues:</b>           |  |
| State sources:                           |  |
| State school lunch program               | 48,441   |
| Federal sources:                         |  |
| National school lunch program            | 1,662,542  |
| School breakfast program                 | 696,712  |
| Fresh fruit and vegetable program        | 51,869   |
|  | <u>2,459,564</u>   |
| Total non-operating revenues             | <u>2,459,564</u>   |
| Income before transfers                  | 375,462  |
| <b>Transfers to General Fund</b>         | <u>(183,501)</u>   |
| Changes in net position                  | 191,961  |
| <b>Total Net Position - beginning</b>    | <u>1,536,003</u>   |
| <b>Total Net Position - ending</b>       | <u><u>\$ 1,727,964</u></u>                                       |

**KIPP: COOPER NORCROSS, INC.**

Statement of Cash Flows  
 Proprietary Funds  
 For the Year Ended June 30, 2024

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|   | <b>Business-Type<br/>Activities -<br/>Enterprise Fund</b> |
|---|---|
| <b>Cash Flows from Operating Activities:</b>                                      |   |
| Receipts from customers   | \$ 56,494   |
| Payments to suppliers   | <u>(2,437,109)</u>  |
| Net cash used in operating activities   | <u>(2,380,615)</u>  |
| <b>Cash Flows from Noncapital Financing Activities:</b>                           |   |
| State and Federal sources   | 2,191,095   |
| Transfers   | <u>(183,501)</u>  |
| Net cash provided by noncapital financing activities                              | <u>2,007,594</u>  |
| Net decrease in cash and cash equivalents   | (373,021)   |
| <b>Cash and Cash Equivalents Balance - beginning of year</b>                      | <u>1,174,209</u>  |
| <b>Cash and Cash Equivalents Balance - end of year</b>                            | <u><u>\$ 801,188</u></u>                                  |
| <b>Reconciliation of Operating Loss to Net Cash Used in Operating Activities:</b> |   |
| Operating loss  | \$ (2,084,102)  |
| Depreciation  | 45,137  |
| Adjustments to reconcile operating loss to net cash used in operating activities: |   |
| Changes in operating assets and liabilities:                                      |   |
| Decrease in accounts payable  | (202,564)   |
| Decrease in due to funds  | (151,952)   |
| Increase in accounts receivable - other   | <u>12,866</u>   |
| Net cash used in operating activities   | <u><u>\$ (2,380,615)</u></u>                              |

## **NOTES TO THE BASIC FINANCIAL STATEMENTS**

**1. DESCRIPTION OF THE RENAISSANCE SCHOOL AND REPORTING ENTITY**

KIPP: Cooper Norcross, Inc. (KCN) was incorporated in the State of New Jersey in 2002 as a not-for-profit corporation for the purpose of operating and maintaining a public school under a charter granted by the State of New Jersey, which promotes comprehensive educational reform by infusing innovation into the public education system. It is an instrumentality of the State of New Jersey, established to function as an education institution. KCN's Board of Trustees (the Board) is responsible for the fiscal control of KCN. A School Leader/Chief Executive Officer is appointed by the Board and is responsible for the administrative control of KCN. Under the existing statutes, KCN's duties and powers include, but are not limited to, the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

During fiscal year 2022, KCNA Project, LLC (the LLC) was formed for the purposes of obtaining financing to facilitate the construction projects for KCN (see Note 14). The LLC is a blended component unit of KCN. KCN and the LLC are collectively referred to as "the Renaissance School".

A reporting entity is comprised of the primary government, component units and other organizations that are included to ensure that the financial statements of the Renaissance School are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the Renaissance School. For the Renaissance School, this includes general operations, food service and student related activities of the Renaissance School.

The primary criterion for including activities within the Renaissance School's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board (GASB) Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the Renaissance School. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, and ability to significantly influence operations and accountability for fiscal matters. The financial statements include all funds of the Renaissance School over which the Board exercises operating control. Based on the aforementioned criteria, the Renaissance School has no component units to be included in the reporting entity. Further, the Renaissance School is not includable in any other reporting entity on the basis of such criteria.

The Renaissance School's Board also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls. Its mission is to establish a character school to serve as a neighborhood resource and as a model for other similar schools. The Renaissance School is committed to achieving the New Jersey Core Curriculum Content Standards and producing high academic achievement by all students. The Renaissance School will integrate a holistic curriculum, utilize learner center techniques, family and caregiver centered approaches, comprehensive community involvement, cutting edge technology, and an intimate nurturing environment that will enhance positive self-images.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

This summary of significant accounting policies of the Renaissance School is presented to assist in understanding the Renaissance School's financial statements and notes are a representation of the Renaissance School's management, which is responsible for their integrity and objectivity. These accounting policies conform to generally accepted accounting principles in the United States (GAAP) as applied to governmental units and have been consistently applied in the preparation of these financial statements.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

The financial statements of the Renaissance School have been prepared in conformity with GAAP as applied to governmental units. GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

**Basis of Presentation**

The Renaissance School's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements that provide a more detailed level of financial information.

**Renaissance School Government-wide Financial Statements**

The statement of net position and the statement of activities display information about the Renaissance School as a whole. These statements include the financial activities of the Renaissance School, except for fiduciary funds.

The statement of net position presents the financial condition of the governmental and business-type activities of the Renaissance School at fiscal year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Renaissance School's governmental and business-type activities. Direct expenses are those that are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues of the Renaissance School, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the Renaissance School.

The governmental activities generally are financed through Federal and state awards, taxes and other non-exchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.

**Fund Financial Statements**

Fund financial statements of the Renaissance School are organized into funds, each of which is considered to be separate accounting entities. Each fund is accounted for by providing a separate set of self-balancing accounts that constitute its assets, liabilities, fund equity, revenues, and expenditure/expenses. Funds are organized into three major categories: governmental, proprietary, and fiduciary. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the Renaissance School. The New Jersey Department of Education (NJDOE) requires that all funds be reported as major, as it is considered important for public interest and to promote consistency among the Renaissance School's financial reporting in the State of New Jersey.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **Fund Accounting**

The Renaissance School segregates transactions related to certain Renaissance School functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Renaissance School at a more detailed level.

### **Governmental Funds**

Governmental funds are those funds through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance.

The following are the Renaissance School's major governmental funds:

*General Fund* – The General Fund is the primary operating fund of the Renaissance School. It is used to account for all financial resources except those that are legally or administratively required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment which are classified in the Capital Outlay sub-fund.

As required by the NJDOE, the Renaissance School included budgeted capital outlay in this fund. Generally accepted accounting principles, as they pertain to governmental entities, state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid and appropriated fund balance. Expenditures are those that result in the acquisition of, or additions to, fixed assets for land, existing buildings, improvements of ground, construction of buildings, additions to or remodeling of buildings, and the purchase of built-in equipment. These resources can be transferred from and to current expense by Board resolution.

*Special Revenue Fund* – The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government (other than major Capital Projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

*Capital Projects Fund* – The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

*Debt Service Fund* – The Debt Service Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.



## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Fund Accounting (Continued)

#### *Proprietary Funds*

The focus of Proprietary Funds' measurement is upon determination of changes in net position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector.

The following is a description of the Proprietary Funds of the Renaissance School:

*Enterprise Fund* – The Enterprise Fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the Renaissance School is that the cost (i.e. expenses including depreciation and indirect costs) of providing goods and services of food service to the students on a continuing basis be financed or recovered primarily through user charges; or where the Renaissance School has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriated for capital maintenance, public policy, management control, accountability, or other purposes.

All Proprietary Funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or non-current, associated with their activity are included on their statements of net position. Their reported fund equity (total net assets) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenue) and decreases (expenses) in net total position.

#### *Fiduciary Funds*

Fiduciary or Trust and Agency Funds are used to account for assets held by the Renaissance School in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. There were no fiduciary funds as of June 30, 2024.

#### **Measurement Focus**

On the government-wide statements of net position and the statement of activities, both governmental and business-like activities are presented using the economic resources measurement focus. The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The operating statement of these funds present increases (i.e., revenues and other financing sources), and decreases (i.e., expenditures and other finances uses) during a given period. These funds use fund balance as their measure of available spendable financial resources at the end of the period.

All proprietary funds are accounted for on a flow economic resources measurement focus. With this measurement focus, the accounting adjectives are the determination of operating income, changes in net position (or cost recovery), financial position, and cash flow. All assets and all liabilities, whether current or non-current, associated with their activities are included on the balance sheet. Fund equity (i.e., net total position) is classified as net position.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Basis of Accounting**

In the government-wide statement of net position and statement of activities, both governmental and business-like activities are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recognized when the liability, resulting from exchange and exchange-like transactions, is incurred (i.e., the exchange takes place), regardless of the timing of related cash flows.

In the fund financial statements, governmental fund and agency funds are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible with the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental funds revenues.

Gifts of cash and other assets are reported as restricted program funds, if they are received with donor stipulations that limit the use of the donated assets. When a stipulated purpose restriction is accomplished, donor restricted net position assets are reclassified to operating and capital asset funds and are reported in the statements of revenues, expenses and changes in net position as transfers between funds.

**Budgets/Budgetary Control**

Annual appropriated budgets are prepared in the spring of each year for the general and special revenue fund. The budgets are submitted to the County Office and the Education Commissioner for approval. Budgets, except for the special revenue fund, which is prepared using a non-GAAP budgetary basis, are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by Renaissance School Board resolution at any time during the fiscal year subject to the limitation of P.L. 2004 c73 (S1701). The Board of Trustees did not make any material supplemental budgetary appropriations during the fiscal year.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the Special Revenue Fund as noted below.

Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental funds types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognized encumbrances as expenditures and also recognized the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow of the presentation of GAAP basis financial reports.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Cash, Cash Equivalents and Restricted Cash**

Cash and cash equivalents include petty cash, change funds, cash in banks, and all highly liquid investments with a maturity of three months or less. Cash and cash equivalents also include certain reserves and set-asides which are reported as restricted cash.

New Jersey Renaissance Schools are limited as to the types of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey Renaissance Schools.

Additionally, the Renaissance School has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from loss funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et. Seq. established the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the GUDPA Act. Public depositories include Savings and Loan Institutions, bank (both state and national banks) and saving bank, the deposits of which are Federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposit of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

**Investments**

The Renaissance School's investments (see Note 3) consisted of \$11,526,701 of U.S. Government obligations and \$3,609 of cash that are presented in the financial statements at fair value. U.S. Government obligations have an active market with quoted prices and, as a result, the market price of identical securities (Level 1 inputs) is used to determine fair value.

**Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. In the accompanying school-wide statement of net position, deferred outflows of resources consist of deferred amounts on net pension liability.

Deferred amounts on net pension liability are reported in the school-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; (4) changes in proportion and differences between employer contributions and proportionate share of contributions; and (5) contributions made subsequent to the measurement date. These amounts are deferred and amortized over future years.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Deferred Outflows/Inflows of Resources (Continued)**

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Renaissance School has one type which arise only under the accrual basis of accounting that qualify for reporting in this category. The item that qualifies for reporting in this category is the deferred amounts on net pension liability. Deferred amounts on net pension liability are reported in the school-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; and (4) changes in proportion and differences between employer contributions and proportionate share of contributions. These amounts are deferred and amortized over future years.

**Net Position/Fund Balance**

School-Wide Statements

In the school-wide statements, there are three classes of net position:

- Net Invested in Capital Assets, net of related debt - consists of net capital assets (cost less accumulated depreciation) reduced by outstanding balances of related debt obligations from the acquisition, construction or improvement of those assets. Deferred outflows of resources and deferred inflows of resources attributable to the acquisition, construction or improvement of those assets or related debt also should be included.
- Restricted Net Position - reports net position when constraints placed on the residual amount of noncapital assets are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation. Restricted net position also represents funds received or committed for specific program needs which have not yet been expended. Donor-restricted net position for the Renaissance School's programs totaled \$649 at June 30, 2024, all of which were program restricted. Net position restricted for capital projects has a temporary surplus of \$1,167,284 at June 30, 2024.
- Unrestricted Net Position - any portion of net position not already classified as either net invested in capital assets, net of related debt, or net position - restricted is classified as net position - unrestricted, which includes deferred inflows and outflows.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Fund Balance and Equity

The Renaissance School follows GASB issued GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* (GASB 54), in establishing fund balance classifications that comprise a hierarchy based primarily on the extent to which government is bound to observe constraints imposed upon the use of resources reported in governmental funds. Under GASB 54, fund balances in the governmental funds' financial statements are reported under the modified accrual basis of accounting and classified into the following five categories, as defined below:

1. Nonspendable – includes amounts that cannot be spent because they either (a) not in spendable form or (b) legally or contractually required to be maintained intact. Assets included in this fund balance category include prepaid assets, inventories, long-term receivables, and corpus of any permanent funds.
2. Restricted – includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.
3. Committed – includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority.
4. Assigned – amounts intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed.
5. Unassigned – includes all spendable amounts not contained in the other classifications.

When both restricted and unrestricted resources are available for use, it is the Renaissance School's policy to use restricted resources first, then unrestricted resources as they are needed. For the unrestricted fund balance, the Renaissance School first spends committed funds, then assigned funds, and finally, unassigned funds.

### Right-To-Use Assets - Land Leases

Right-to-use assets - land leases consist of ground subleases entered into by the Renaissance School (see Note 5) to construct its school facilities on (see Note 4). The Renaissance School prepaid in full for the right-to-use assets at the inception of the lease, and recognizes amortization expense using the straight-line method over the term of the respective leases.

### Capital Assets

Capital assets, which include buildings and improvements, equipment, and furniture and fixtures are reported in the applicable governmental or business-type activities columns of the government-wide financial statements. Capital assets are defined by the Renaissance School as assets with initial, individual cost of more than \$2,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or through estimation procedures performed by an independent appraisal company.

The cost of normal repairs and maintenance that do not add to the value of the asset or materially extend the assets lives are not capitalized. Donated capital assets are capitalized at estimated fair market value on the date donated. Depreciation of capital assets is computed and recorded by the straight-line method.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)****Capital Assets (Continued)**

The following estimated useful lives are used to compute depreciation:

| <u>Description of Capital Cost</u> | <u>Estimated Useful Lives</u> |
|------------------------------------|-------------------------------|
| Buildings and improvements         | 40 years                      |
| Land improvements                  | 15 years                      |
| Furniture and equipment            | 10 years                      |

**Compensated Absences**

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the Renaissance School and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the Renaissance School and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

For governmental fund financial statements, the current portion of unpaid compensated absences is in the amount expected to be paid using expendable available resources. These amounts are recorded in the account "compensated absences payable" in the fund from which the employees who have accumulated unpaid leave are paid. The noncurrent portion of the liability is not reported.

The entire sick leave and vacation leave liabilities are reported on the school-wide financial statements.

The Renaissance School had no liability for compensated absences as of June 30, 2024.

**Accrued Liabilities and Long-Term Obligations**

All payables, accrued liabilities, and long-term obligations are reported on the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, the non-current portion of compensated absences and mortgage payable (if any) that will be paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are normally expected to be paid with expendable, available financial resources.

**Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates that affect the recorded amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Income Taxes**

The Renaissance School accounts for uncertainty in income taxes in accordance with ASC Topic, *Income Taxes*. This standard clarifies the accounting for uncertainty in tax positions and prescribes a recognition threshold and measurement attribute for the financial statements regarding a tax position taken or expected to be taken in a tax return. The Renaissance School has determined that there are no uncertain tax positions which qualify for either recognition or disclosure in the financial statements at June 30, 2024. The Renaissance School's information returns are subject to examination by the Federal and state jurisdictions.

**Fair Value of Financial Instruments**

The Renaissance School follows the accounting and disclosure standards pertaining to GASB No. 72, *Fair Value Measurement and Application*, for qualifying assets and liabilities. Fair value is defined as the price that the Renaissance School would receive upon selling an asset or pay to settle a liability in an orderly transaction between market participants at the measurement date.

The Renaissance School uses a framework for measuring fair value that includes a hierarchy that categorizes and prioritizes the sources used to measure and disclose fair value. This hierarchy is broken down into three levels based on inputs that market participants would use in valuing the financial instruments based on market data obtained from sources independent of the Renaissance School. Inputs refer broadly to the assumptions that market participants would use in pricing the financial instrument, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that are developed using market data, such as publicly available information about actual events or transactions, and which reflect the assumptions that market participants would use when pricing an asset or liability. Unobservable inputs are inputs for which market data are not available and that are developed using the best information available about the assumptions that market participants would use when pricing an asset or liability.

The three-tier hierarchy of inputs is summarized in the three broad levels as follows:

Level 1 - Inputs that reflect unadjusted quoted prices in active markets for identical assets at the measurement date.

Level 2 - Inputs other than quoted prices that are observable for the asset either directly or indirectly, including inputs in markets that are not considered to be active.

Level 3 - Inputs that are unobservable and which require significant judgment or estimation.

An asset or liability's level within the framework is based upon the lowest level of any input that is significant to the fair value measurement.

**3. DEPOSITS AND INVESTMENTS**

**Deposits**

New Jersey statutes require that Renaissance Schools deposit public funds in public depositories located in New Jersey that are insured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. Renaissance Schools are also permitted to deposit public funds in the State of New Jersey Cash Management Fund (NJCMF), the New Jersey Arbitrage Rebate Management Fund (NJARM) and the M.B.I.A Class.

**3. DEPOSITS AND INVESTMENTS (Continued)****Deposits (Continued)**

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows: The market value of the collateral must equal at least 5% of the average daily balance of collected funds on deposit.

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%. All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

The Renaissance School's cash and cash equivalents are classified below to inform financial statement users about the extent to which the Renaissance School's deposits and investments are exposed to custodial credit risk. As of June 30, 2024, the Renaissance School's carrying amounts of deposits and investments are as follows:

|                                | <b><u>School-Wide<br/>Financial<br/>Statements</u></b> |
|--------------------------------|--|
| Cash balance                   | \$ 15,177,814  |
| Restricted cash                | <u>11,593,920</u>                                      |
| Total cash and restricted cash | <u>\$ 26,771,734</u>                                   |

Operating cash accounts are held in the Renaissance School's name by one banking institution. At June 30, 2024, the Renaissance School's bank balance was \$27,422,621.

Pursuant to various debt agreements (see Note 14), the Renaissance School is required to maintain debt service and various restricted cash accounts (the Restricted Accounts). Certain Restricted Accounts are held by the Trustees, as defined in the respective agreements, and are only to be used to fund development costs, make required debt service payments, purchase, or redeem bonds, or payment of arbitrage, as defined in the agreements. The accounts held by the Trustees include the interest and debt service reserves, project fund and cost of issuance fund.

Of the bank balance, \$250,000 of the Renaissance School's cash deposits on June 30, 2024, were secured by Federal deposit insurance and \$27,172,621 was covered by a collateral pool maintained by the bank as required by New Jersey statutes in accordance with the New Jersey GUDPA.

Reconciliation to the financial statements:

|   |                      |
|---|----------------------|
| Total cash balance covered by collateral pool   | \$ 27,172,621        |
| Plus - Federally insured amount                 | 250,000              |
| Plus - Deposits-in-transit and other            | 10,348               |
| Less - Outstanding checks                       | <u>(661,235)</u>     |
| Total cash per school-wide financial statements | <u>\$ 26,771,734</u> |



**3. DEPOSITS AND INVESTMENTS (Continued)**

**Deposits (Continued)**

GASB Statement No. 40 requires that the Renaissance School disclose whether its deposits are exposed to custodial risk (risk that in the event of failure of the counterparty, the Renaissance School would not be able to recover the value of its deposit or investment).

In general, deposits are considered to be exposed to custodial risk by three categories described below:

***Category 1***

Insured or collateralized with securities held by the Renaissance School or by its agent in the Renaissance School's name.

***Category 2***

Collateralized with securities held by the pledging public depository's trust department or agent in the Renaissance School's name.

***Category 3***

Uncollateralized, including any deposits that are collateralized with securities held by the pledging public depository, or by its trust department or agent, but not in the Renaissance School's name.

The Renaissance School does not have a policy for the management of the custodial risk, other than depositing all of its funds in banks covered by GUDPA.

**Investments**

New Jersey statutes permit the Renaissance School to purchase the following types of securities:

1. Bonds or other obligations of the United States or obligations guaranteed by the United States.
2. Bonds of any Federal Intermediate Credit Bank, Federal Home Loan Bank, Federal National Mortgage Agency or of any United States Bank for Cooperatives which have a maturity date not greater than twelve months from the date of purchase.
3. Bonds or other obligations of the Renaissance School.
4. New Jersey Cash Management Fund, New Jersey Arbitrage Rebate Management Fund and MBIA CLASS.

Statutes authorize the Renaissance School to invest in U.S. Treasury bills, U.S. government agency bonds, time or share accounts, or institutions insured by the Federal Deposit Insurance Corporation or Federal Savings and Loan Insurance Corporation, or in certificates of deposit when they are secured by proper bond and/or collateral, repurchase agreements, State Treasurer's investment pools, or mutual funds.

**KIPP: COOPER NORCROSS, INC.**

Notes to the Basic Financial Statements  
June 30, 2024

**3. DEPOSITS AND INVESTMENTS (Continued)****Investments (Continued)**

Assets of the Renaissance School for which values are determined on a recurring basis as of June 30, 2024, are summarized as follows:

|                     | <u>Level 1</u>       | <u>Level 2</u> | <u>Level 3</u> | <u>Total</u>         |
|---------------------|----------------------|----------------|----------------|----------------------|
| Cash                | \$ 3,609             | \$ -           | \$ -           | \$ 3,609             |
| U.S. Treasury Bills | <u>11,526,701</u>    | <u>-</u>       | <u>-</u>       | <u>11,526,701</u>    |
|                     | <u>\$ 11,530,310</u> | <u>\$ -</u>    | <u>\$ -</u>    | <u>\$ 11,530,310</u> |

There were no transfers between levels of the fair value hierarchy during the year ended June 30, 2024. The U.S. Treasury Bills are available for sale.

The Renaissance School earned approximately \$530,000 of investment income for the fiscal year ended June 30, 2024, which is included in interest income in the accompanying statement of revenues, expenditures and changes in fund balances.

**4. CAPITAL ASSETS**

The following schedule is a summarization of the governmental activities changes in capital assets for the fiscal year ended June 30, 2024:

| <u>Governmental Activities</u>                                 | <u>Beginning<br/>Balance<br/>July 1, 2023</u> | <u>Additions</u>    | <u>(Transfers)</u>  | <u>Ending<br/>Balance<br/>June 30, 2024</u> |
|--|---|---------------------|---------------------|---|
| Capital assets, not being depreciated:                         |   |                     |                     |   |
| Construction in progress - The Hatch<br>Middle School Project  | \$ 20,553,190                                 | \$ 5,357,455        | \$ (25,910,645)     | \$ -  |
| Construction in progress - The<br>Whittier High School Project | <u>23,534,634</u>                             | <u>662,123</u>      | <u>(24,196,757)</u> | <u>-</u>                                    |
| Total construction in progress                                 | <u>44,087,824</u>                             | <u>6,019,578</u>    | <u>(50,107,402)</u> | <u>-</u>                                    |
| Capital assets, being depreciated:                             |   |                     |                     |   |
| Building and improvements                                      | 97,365,035                                    | 26,852              | 50,107,402          | 147,499,289                                 |
| Land improvements  | 621,530                                       | -                   | -                   | 621,530                                     |
| Equipment  | <u>161,620</u>                                | <u>300,317</u>      | <u>-</u>            | <u>461,937</u>                              |
| Total capital assets being<br>depreciated                      | <u>98,148,185</u>                             | <u>327,169</u>      | <u>50,107,402</u>   | <u>148,582,756</u>                          |
| Less - accumulated depreciated:                                |   |                     |                     |   |
| Building and improvements                                      | 13,768,784                                    | 3,686,811           | -                   | 17,455,595                                  |
| Land improvements  | 123,552                                       | 31,076              | -                   | 154,628                                     |
| Equipment  | <u>80,626</u>                                 | <u>19,227</u>       | <u>-</u>            | <u>99,853</u>                               |
| Total accumulated depreciation                                 | <u>13,972,962</u>                             | <u>3,737,114</u>    | <u>-</u>            | <u>17,710,076</u>                           |
| Total capital assets, net                                      | <u>\$ 128,263,047</u>                         | <u>\$ 2,609,632</u> | <u>\$ -</u>         | <u>\$ 130,872,679</u>                       |

Depreciation expense of \$3,737,114 was charged to an unallocated function.

**KIPP: COOPER NORCROSS, INC.**

Notes to the Basic Financial Statements  
June 30, 2024

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**4. CAPITAL ASSETS (Continued)**

The following schedule is a summarization of the business-type activities changes in capital assets for the year ended June 30, 2024:

| <u>Business-Type Activities</u>                                | <u>Beginning<br/>Balance<br/>July 1, 2023</u> | <u>Net<br/>Additions</u> | <u>(Transfers)</u> | <u>Ending<br/>Balance<br/>June 30, 2024</u> |
|--|---|--------------------------|--------------------|---|
| Capital assets, not being depreciated:                         |   |                          |                    |   |
| Construction in progress - The Whittier<br>High School Project | \$ 299,416                                    | \$ -                     | \$ (299,416)       | \$ -  |
| Construction in progress - The Hatch<br>Middle School Project  | <u>151,952</u>                                | <u>-</u>                 | <u>(151,952)</u>   | <u>-</u>                                    |
| Total construction in progress                                 | 451,368                                       | -                        | (451,368)          | -   |
| Capital assets, being depreciated:                             |   |                          |                    |   |
| Equipment  | -   | -                        | 451,368            | 451,368                                     |
| Less - accumulated depreciated                                 | <u>-</u>                                      | <u>45,137</u>            | <u>-</u>           | <u>45,137</u>                               |
| Total capital assets, net                                      | <u>\$ 451,368</u>                             | <u>\$ (45,137)</u>       | <u>\$ -</u>        | <u>\$ 406,231</u>                           |

Depreciation expense of \$45,137 was charged to an unallocated function.

**5. LEASE OBLIGATIONS****Ground Subleases**

The Renaissance School enters into long-term land leasing arrangements where it pays for the fair value of the land at inception. The prepayments are recorded as right-to-use assets - land leases and amortized over the life of the lease.

The total land value for the Lanning Project (see Note 14) is \$4,000,000 and the sublease term is for sixty-eight years and nine months. Sublease expense amounted to \$58,182 for the fiscal year ended June 30, 2024.

The total land value for the Whittier Project (see Note 14) is \$3,500,000 and the sublease term is for sixty-six years and one month. Sublease expense amounted to \$52,963 for the fiscal year ended June 30, 2024.

The total land value for the Sumner Project (see Note 14) is \$2,500,000 and the sublease term is for sixty-three years and three months. Sublease expense amounted to \$39,526 for the fiscal year ended June 30, 2024.

Amortization expense of ground subleases was \$150,671 for the year ended June 30, 2024, and will continue to be approximately \$151,000 per year for the duration of the lease periods.

The following schedule is a summary of the right-to-use assets as of June 30, 2024:

|                                 |                     |
|---------------------------------|---------------------|
| Right-to-use assets             | \$ 10,000,000       |
| Less - accumulated amortization | <u>(1,143,234)</u>  |
| Right-to-use assets, net        | <u>\$ 8,856,766</u> |

## 6. RELATED PARTY TRANSACTIONS AND MANAGEMENT AGREEMENT

The Renaissance School shares some common Board members and management with the following organization:

**KIPP Team and Family Schools, Inc. (formerly, KIPP New Jersey a NJ Nonprofit Corporation)** (KTAF), a nonprofit charter school management organization, provided management services in the amount of \$5,942,732 to the Renaissance School for the year ended June 30, 2024. The management agreement operates on a July 1 to June 30 cycle, which coincides with the Renaissance School's fiscal year. This agreement is renewable after an initial term with three months' written notice of each party's intention to renew the agreement. In the absence of such written notice, the agreements noted above will expire at the end of their initial term. Under the agreement, the service fees are paid monthly and are equal to 12% of core state and local funds received by the Renaissance School. In addition to the management fee, the Renaissance School is obligated to reimburse KTAF for salary and related costs (the Ancillary Services) attributable to certain employees who were previously employed by the Renaissance School and that are considered to be performing direct school functions that represent those of an employee of the Renaissance School.

In addition, KTAF provided services such as academic, facilities expansion, financial, technology, and curriculum and operations support. In the opinion of management, the payments are less than the market. KTAF also raises grants which are passed-through to the Renaissance School. The Renaissance School received a total of \$1,113,826 in grants awarded from KTAF during the year ended June 30, 2024.

Due from related party of \$946,797 consists of \$506,467 of grants receivable and \$440,320 of operating advances from KTAF as of June 30, 2024. Due to related party consists of operating costs of \$458,484 due to KTAF as of June 30, 2024.

The Renaissance School enters into finance agreements with the following organization:

**Cooper Lanning Square Renaissance School Facilities, Inc. (CLSRSF)** is a New Jersey nonprofit corporation organized to facilitate financing to fund the construction of real property located in Camden, New Jersey, in which the Renaissance School operates its schools. The Renaissance School has three notes payable due to CLSRSF as of June 30, 2024 (see Note 14).

## 7. PENSION PLANS

**Description of Plans** - Substantially all of the employees of the Renaissance School are covered by either the Public Employees' Retirement System (PERS) or the Teachers' Pension and Annuity Fund (TPAF) (both of which are contributory defined benefits plans). Both were established by state statute and are administered by the New Jersey Division of Pension and Benefit (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the PERS and the TPAF. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey 08625.

**7. PENSION PLANS (Continued)**

***Teachers' Pension and Annuity Fund (TPAF)*** - TPAF was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage including post-retirement health care to substantially all full-time certified teachers or professional staff of the public school systems in the State.

The TPAF is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the Renaissance School and the systems other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

***Public Employees' Retirement System (PERS)*** - PERS was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full-time employees of the State or any county municipality, school, or public agency provided the employee is not a member of another state-administered retirement system. The PERS is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

***Defined Contribution Retirement Program (DCRP)*** - The Defined Contribution Retirement Program (DCRP) was established under the provision of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 to provide coverage to elected and certain appointed officials, effective July 1, 2007. Membership is mandatory for such individuals with vesting occurring after one year of membership.

***Vesting and Benefit Provisions*** - The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15a and 43:03B and N.J.S.A. 18A: for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after twenty-five years of service. Retirement benefits for age and service are available at age 55 and are generally determined to be 1/55 of the final average salary for each year of service credit as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years).

Members may seek early retirement after achieving twenty-five years of service credit or they may elect deferred retirement after achieving eight to ten years of service, in which case benefits would begin the first day of the month after the member attains normal retirement age.

The TPAF and PERS provide for specified medical benefits for member who retire after achieving twenty-five years of qualified service, as defined, or under the disability provisions of the System.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

***Significant Legislation*** - Effective June 28, 2011, P.L. 2011, c. 78 enacted certain changes in the operations and benefit provisions of the TPAF and the PERS systems.

**7. PENSION PLANS (Continued)**

**Pension Plan Design Changes** - Effective June 28, 2011, P.L. 2011, c. 78, new members of TPAF and PERS, hired on or after June 28, 2011, will need thirty years of creditable service and have attained the age of 65 for receipt of the early retirement benefit without a reduction of 1/4 of 1% for receipt of the early retirement benefit without a reduction of 1/4 of 1% for each month that the member is under age 65. New members will be eligible for a service retirement benefit at age 65.

**Funding Changes** - Under the new legislation, the methodology for calculating the unfunded accrued liability payment portion of the employer's annual pension contribution to the PERS and TPAF. The unfunded actuarial accrued liability (UAAL) will be amortized for each plan over an open-ended thirty-year period and paid in level dollars. Beginning with the July 1, 2019, actuarial valuation (July 1, 2018 for PERS), the UAAL will be amortized over a closed thirty-year period until the remaining period reaches twenty, when the amortization period will revert to an open-ended twenty-year period.

**Cost-of-Living Adjustment Suspension**

The payment of automatic cost-of-living adjustment to current and future retirees and beneficiaries is suspended until reactivated as permitted by this law.

**Contribution Requirements**

Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for cost-of-living adjustments, non-contributory death benefits, and post-retirement medical premiums. Under current statute, the Renaissance School is a non-contributing employer of TPAF (i.e., the State of New Jersey makes the employer contribution on behalf of public school districts and charter schools).

The contribution policy is set by N.J.S.A. 43:15A and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation.

**Annual Pension Costs (APC)**

Per the requirements of GASB Statement No. 27, for TPAF, which is a cost-sharing plan with special funding situations, annual pension cost differs from the annual required contribution. For PERS, which is a cost-sharing multi-employer defined benefit pension plan, the annual pension cost equals contributions made. TPAF employer contributions are made annually by the State of New Jersey to the pension system on behalf of the Renaissance School.

PERS employer contributions are made annually by the Board of Trustees to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution.

The Renaissance School's contribution to PERS for the year ended June 30, 2024, was \$2,079,306.

In accordance with N.J.S.A 18A:66-66, the State reimbursed the Renaissance School \$534,603 for the year ended June 30, 2024, for the employer's share of Social Security contributions for TPAF members, as calculated on their base salaries. Also, the State paid \$2,801,524 into the TPAF pension representing on-behalf employer's portion of the TPAF Pension System Contributions, TPAF Post-Retirement Medical Benefits Contributions, and TPAF Long-Term Disability Insurance Premium Contributions for the Renaissance School.

**7. PENSION PLANS (Continued)**

**Annual Pension Costs (APC) (Continued)**

These amounts have been included in the school-wide financial statements and the fund financial statements as revenues and expenditures in accordance with GASB No. 68, *Accounting and Financial Reporting for Pensions*.

**8. PENSION PLANS – GASB 68**

**Teachers' Pension and Annuity Fund (TPAF)**

***Summary of Significant Accounting Policies***

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the TPAF and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF.

For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension***

The employer contributions for the Renaissance School are legally required to be funded by the State in accordance with N.J.S.A 18:66-33. Therefore, the Renaissance School (the Employer) is considered to be in a special funding situation as defined by GASB Statement No. 68, and the State is treated as a non-employer contributing entity. Since the Employer does not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the Renaissance School. However, the State's portion of the net pension liability that was associated with the Renaissance School was \$22,021,344 as measured on June 30, 2023.

For the year ended June 30, 2024, the Renaissance School's pension expense of \$541,000 and revenue of \$541,000 for support was provided by the State. The measurement period for the pension expense and revenue reported in the Renaissance School's financial statements (A-2) at June 30, 2024, is based upon changes in the collective net pension liability with a measurement period of June 30, 2022 through June 30, 2023. Accordingly, the pension expense and the related revenue associated with the support provided by the State are based upon the changes in the collective net pension liability between July 1, 2022 and June 30, 2023.

Although the Renaissance School does not report net pension liability or deferred outflows or inflows related to the TPAF, the schedule on page 40 illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the Renaissance School. The collective amounts are the total of all New Jersey local governments participating in the TPAF plan.

**8. PENSION PLANS – GASB 68 (Continued)****Teachers' Pension and Annuity Fund (TPAF) (Continued)*****Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension (Continued)***

|  | <u>June 30, 2023</u> |
|--|----------------------|
| Collective deferred outflows of resources  | \$ 2,413,548,676     |
| Collective deferred inflows of resources   | \$ 14,741,373,312    |
| Collective net pension liability (Non-employer - State of New Jersey)  | \$ 51,032,669,551    |
| State's portion of the net pension liability that was associated with the Renaissance School   | \$ 22,021,344        |
| State's portion of the net pension liability that was associated with the Renaissance School as a percentage of the collective net pension liability | .043151%             |

***Actuarial Assumptions***

The total pension liability for the June 30, 2023 measurement date was determined by an actuarial valuation as of July 1, 2022, which was rolled forward to June 30, 2023. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

|                            |   |
|----------------------------|---|
| Inflation:                 |   |
| Price                      | 2.75%                                   |
| Wage                       | 3.25%                                   |
| Salary Increases:          | 2.75% - 4.25% based on years of service |
| Investment Rate of Return: | 7%                                      |

Pre-retirement, mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Healthy Retiree mortality table with a 114.7% adjustment for males and 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2021.

The actuarial assumptions used in the July 1, 2022 valuation were based on the results of an actuarial experience study for the period July 1, 2018 to June 30, 2021.

***Long-Term Expected Rate of Return***

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2023) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.



**8. PENSION PLANS – GASB 68 (Continued)****Teachers' Pension and Annuity Fund (TPAF) (Continued)*****Long-Term Expected Rate of Return*** (Continued)

These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2023, are summarized in the following table:

|                                | <b><u>Target<br/>Allocation</u></b> | <b><u>Long-term<br/>Expected Real<br/>Rate of Return</u></b> |
|--------------------------------|-------------------------------------|--|
| US Equity                      | 28.00%                              | 8.98%  |
| Non-US Developed Market Equity | 12.75%                              | 9.22%  |
| International Small Cap Equity | 1.25%                               | 9.22%  |
| Emerging Market Equity         | 5.50%                               | 11.13%   |
| Private Equity                 | 13.00%                              | 12.50%   |
| Real Estate                    | 8.00%                               | 8.58%  |
| Real Assets                    | 3.00%                               | 8.40%  |
| High Yield                     | 4.50%                               | 6.97%  |
| Private Credit                 | 8.00%                               | 9.20%  |
| Investment Grade Credit        | 7.00%                               | 5.19%  |
| Cash Equivalents               | 2.00%                               | 3.31%  |
| U.S. Treasuries                | 4.00%                               | 3.31%  |
| Risk Mitigation Strategies     | 3.00%                               | 6.21%  |

***Discount Rate***

The discount rate used to measure the State's total pension liability was 7.00% as of June 30, 2023.

The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be based on 100% of the actuarially determined contributions for the state. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments in determining the total pension liability.

***Sensitivity of the Renaissance School's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate***

Since the Renaissance School has no proportionate share of the net pension liability because of the special funding situation, the Renaissance School would not be sensitive to any changes in the discount rate. Detailed information about the pension plan's sensitivity of the collective net pension liability to changes in the discount rate is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at:

<https://www.nj.gov/treasury/pensions/documents/financial/gasb/gasb68-tpaf24.pdf>

**8. PENSION PLANS – GASB 68 (Continued)****Teachers' Pension and Annuity Fund (TPAF) (Continued)*****Pension Plan Fiduciary Net Position***

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at: <http://www.nj.gov/treasury/pensions/gasb-notices.shtml>

**Public Employees' Retirement System (PERS)*****Summary of Significant Accounting Policies***

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS, and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

***Pension Liabilities, Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension***

At June 30, 2024, the Renaissance School reported a liability of \$22,534,084 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2023, and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2022, which was rolled forward to June 30, 2023. The Renaissance School's proportion of the net pension liability is based on the ratio of the contributions as an individual employer to total contributions to the PERS during the year ended June 30, 2023. At June 30, 2023, the Renaissance School's proportion was .155575%.

For the year ended June 30, 2024, the Renaissance School recognized pension expense of \$5,368,775. At June 30, 2024, the Renaissance School reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

|   | <b><u>Deferred<br/>Outflows of<br/>Resources</u></b> | <b><u>Deferred<br/>Inflows of<br/>Resources</u></b> |
|---|--|---|
| Differences between expected and actual experience  | \$ 215,455   | \$ 92,112   |
| Changes of assumptions  | 49,503   | 1,365,662   |
| Net difference between projected and actual earnings on pension plan investments  | 103,772  | -   |
| Changes in proportion and differences between Renaissance School contributions and proportionate share of contributions | 18,917,779   | -   |
| Renaissance School contributions subsequent to the measurement date   | <u>2,079,306</u>                                     | <u>-</u>  |
| Total   | <u>\$ 21,365,815</u>                                 | <u>\$ 1,457,774</u>                                 |

**8. PENSION PLANS – GASB 68 (Continued)****Public Employees' Retirement System (PERS) (Continued)*****Pension Liabilities, Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension (Continued)***

The \$2,079,306 reported as deferred outflows of resources related to pensions resulting from the Renaissance School's contributions subsequent to the measurement date (i.e., for the school year ended June 30, 2024, the plan measurement date was June 30, 2023) will be recognized as a reduction of the net pension liability measured as of June 30, 2024. Other amounts reported as deferred outflows of resources related to pensions will be recognized in pension expense as follows:

| <b><u>Year Ending<br/>June 30,</u></b>                     |                             |
|--|-----------------------------|
| 2023   | \$ (1,189,715)              |
| 2024   | (664,053)                   |
| 2025   | 927,970                     |
| 2026   | (166,070)                   |
| 2027   | <u>2,824</u>                |
| Total  | <u>\$ (1,089,044)</u>       |
|  | <b><u>June 30, 2023</u></b> |
| Collective deferred outflows of resources                  | \$ 1,080,204,730            |
| Collective deferred inflows of resources                   | \$ 1,780,216,457            |
| Collective net pension liability (Non-State - Local Group) | \$ 14,606,489,066           |
| Renaissance School's proportion of net pension liability   | \$ 22,534,084               |
| Renaissance School's proportion percentage                 | .155575%                    |

***Actuarial Assumptions***

The collective total pension liability for the June 30, 2023 measurement date was determined by an actuarial valuation as of July 1, 2022, which was rolled forward to June 30, 2023. This actuarial valuation used the following actuarial assumptions:

|                            |   |
|----------------------------|---|
| Inflation:                 |   |
| Price                      | 2.75%                                   |
| Wage                       | 3.25%                                   |
| Salary increases:          | 2.75% - 6.55% based on years of service |
| Investment rate of return: | 7.00%                                   |

**8. PENSION PLANS – GASB 68 (Continued)****Public Employees' Retirement System (PERS) (Continued)****Actuarial Assumptions (Continued)**

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2021.

The actuarial assumptions used in the July 1, 2022 valuation were based on the results of an actuarial experience study for the period July 1, 2018 to June 30, 2021.

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2023) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2023, are summarized in the following table:

|                                | <b><u>Target<br/>Allocation</u></b> | <b><u>Long-term<br/>Expected Real<br/>Rate of Return</u></b> |
|--------------------------------|-------------------------------------|--|
| US Equity                      | 28.00%                              | 8.98%  |
| Non-US Developed Market Equity | 12.75%                              | 9.22%  |
| International Small Cap Equity | 1.25%                               | 9.22%  |
| Emerging Market Equity         | 5.50%                               | 11.13%   |
| Private Equity                 | 13.00%                              | 12.50%   |
| Real Estate                    | 8.00%                               | 8.58%  |
| Real Assets                    | 3.00%                               | 8.40%  |
| High Yield                     | 4.50%                               | 6.97%  |
| Private Credit                 | 8.00%                               | 9.20%  |
| Investment Grade Credit        | 7.00%                               | 5.19%  |
| Cash Equivalents               | 2.00%                               | 3.31%  |
| U.S. Treasuries                | 4.00%                               | 3.31%  |
| Risk Mitigation Strategies     | 3.00%                               | 6.21%  |

**8. PENSION PLANS – GASB 68 (Continued)****Public Employees' Retirement System (PERS) (Continued)*****Discount Rate***

The discount rate used to measure the total pension liability was 7.00% as of June 30, 2023. The projection of cash flows used to determine the discount rate is assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the nonemployer contributing entity will be based on 100% of the actuarially determined contributions for the state employer and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

***Sensitivity of the Renaissance School's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate***

The following presents the Renaissance School's proportionate share of the net pension liability measured as of June 30, 2023, calculated using the discount rate of 7.00%, as well as what the Renaissance School's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one-percentage-point lower or one-percentage-point higher than the current rate:

|  | <b>2023</b>                        |  |                                    |
|--|------------------------------------|--|------------------------------------|
|  | <b>1%<br/>Decrease<br/>(6.00%)</b> | <b>Current<br/>Discount Rate<br/>(7.00%)</b> | <b>1%<br/>Increase<br/>(8.00%)</b> |
| Charter School's proportionate share<br>of the net pension liability | <u>\$ 29,581,897</u>               | <u>\$ 22,534,084</u>                         | <u>\$ 16,887,142</u>               |

***Pension Plan Fiduciary Net Position***

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at: <http://www.nj.gov/treasury/pensions/gasb-notices.shtml>.

**9. POST-RETIREMENT BENEFITS****Other Postemployment Benefit Plan (OPEB)**

P.L. 1987, c. 384 and P.L. 1990, c.6 required the TPAF and the PERS, respectively, to fund post-retirement medical benefits for those state employees who retire after accumulating twenty-five years of credited service or on a disability retirement. P.L. 2007, c 103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired state employees and retired educational employees.

The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a prefunding basis to a pay-as-you-go basis beginning in fiscal year 1994.

**9. POST-RETIREMENT BENEFITS (Continued)**

**Other Postemployment Benefit Plan (OPEB) (Continued)**

The State is also responsible for the cost attributable to P.L. 1992, c.126 which provides employer-paid health benefits to members of PERS, and the Alternate Benefit Program who retired from a Board of Education or county college with twenty-five years of service. The State paid \$231.2 million toward Chapter 126 benefits for 20,045 eligible retired members in fiscal year 2016.

***Plan Description and Benefits Provided***

The Renaissance School is in a "special funding situation", as described in GASB Statement No. 75, in that OPEB contributions and expenses are legally required to be made by and are the sole responsibility of the State of New Jersey, not the Renaissance School.

The State of New Jersey reports a liability as a result of its statutory requirements to pay other post-employment (health) benefits for State Health Benefits Local Education Retired Employees Plan. The State Health Benefit Local Education Retired Employees Plan is a multiple-employer defined benefit OPEB plan that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in paragraph 4 of GASB Statement No. 75, *Accounting and Financial Reporting for the Postemployment Benefit Other Than Pensions*. The State Health Benefit Local Education Retired Employees Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A. 52:14-17.32f. According to N.J.S.A. 52: 14-17.32f, the State provides employer-paid coverage to employees who retire from a Board of Education or county college with twenty-five years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than twenty years of creditable service on June 28, 2011, will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with twenty-five years or more of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

The total nonemployer OPEB liability does not include certain other postemployment benefit obligations that are provided by the local education employers. The reporting of these benefits, if any, is the responsibility of the individual education employers.

***Total Nonemployer OPEB Liability***

The State, a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The Renaissance School's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Accordingly, the Renaissance School did not recognize any portion of the collective net OPEB liability in the statement of net position. Accordingly, the following OPEB liability note information is reported at the State's level and is not specific to the Renaissance School. Note that actual numbers will be published in the NJ State's ACFR. (<https://www.nj.gov/treasury/omb/publications/archives.shtml>).

**9. POST-RETIREMENT BENEFITS (Continued)****Other Postemployment Benefit Plan (OPEB) (Continued)*****Actuarial Assumptions and Other Inputs***

The total OPEB liability for the June 30, 2023 measurement date was determined by an actuarial valuation as of June 30, 2021, which was rolled forward to June 30, 2023. The total OPEB liability for the June 30, 2022 measurement date was determined by an actuarial valuation as of June 30, 2019, which was rolled forward to June 30, 2021. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in.

This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

|                  | <b>TPAF</b>                          | <b>PERS</b>                          | <b>PFRS</b>                           |
|------------------|--------------------------------------|--------------------------------------|---------------------------------------|
| Salary increases | 2.75% - 4.25% based on service years | 2.75% - 6.55% based on service years | 3.25% - 16.25% based on service years |

Preretirement mortality rates were based on the Pub-2010 Healthy "Teachers" (TPAF/ABP), "General" (PERS), and "Safety" (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projection from the current year using Scale MP-2021. Postretirement mortality rates were based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021. Disability mortality was based on Pub-2010 "General" classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021 for current disables retirees. Future disabled retirees were based on the Pub-2010 "Safety" (PFRS), "General" (PERS), and "Teachers" (TPAF/ABP) classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021.

The actuarial assumptions used in the July 1, 2022 valuation were based on the results of the actuarial experience studies prepared for July 1, 2018 to June 30, 2021.

***Health Care Trend Assumptions***

For pre-Medicare medical benefits, the trend rate is initially 6.5% and decreases to a 4.5% long-term trend rate after nine years. For post-65 medical benefits PPO, the trend is increasing to 14.8% in fiscal year 2026 and decreases to 4.50% in fiscal year 2033. For HMO, the trend is increasing to 17.4% in fiscal year 2026, and decreases to 4.50% in fiscal year 2033. For prescription drug benefits, the initial trend rate is 9.5% and decreases to a 4.50% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.00%.

**9. POST-RETIREMENT BENEFITS (Continued)****Other Postemployment Benefit Plan (OPEB) (Continued)*****Discount Rate***

The discount rate used to measure the total OPEB liability was 3.65%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

***Changes in the Total OPEB Liability Reported by the State of New Jersey***

|   | <b><u>Renaissance School's<br/>Proportionate Share<br/>of the OPEB Liability</u></b> | <b><u>Total<br/>OPEB Liability</u></b> |
|---|--|--|
| Balance at June 30, 2021, measurement date                      | \$ -   | \$ 60,007,650,970                      |
| Changes recognized for the fiscal year:                         |  |  |
| Service cost  | -  | 2,770,618,025                          |
| Interest on total OPEB liability                                | 176,389  | 1,342,187,139                          |
| Changes of benefit terms  | -  | -                                      |
| Effect of differences between expected and<br>actual experience | 8,434,165  | 1,399,200,736                          |
| Effect of changes of assumptions                                | (1,785,512)  | (13,586,368,097)                       |
| Contributions from the members                                  | 5,605  | 42,650,252                             |
| Contributions from the employer                                 | (174,719)  | (1,329,476,059)                        |
| Net changes   | <u>6,655,928</u>   | <u>9,361,188,004</u>                   |
| Balance at June 30, 2022, measurement date                      | <u>6,655,928</u>   | <u>50,646,462,966</u>                  |
| Changes recognized for the fiscal year:                         |  |  |
| Service cost  | 1,639,625  | 2,136,235,476                          |
| Interest on total OPEB liability                                | 375,289  | 1,844,113,951                          |
| Changes of benefit terms  | -  | -                                      |
| Effect of differences between expected and<br>actual experience | 2,246,529  | (980,424,863)                          |
| Effect of changes of assumptions                                | 21,478   | 105,539,463                            |
| Contributions from the members                                  | 9,617  | 47,258,104                             |
| Contributions from the employer                                 | (292,544)  | (1,437,516,858)                        |
| Net changes   | <u>3,999,994</u>   | <u>1,715,205,273</u>                   |
| Balance at June 30, 2023, measurement date                      | <u>\$ 10,655,922</u>   | <u>\$ 52,361,668,239</u>               |



**9. POST-RETIREMENT BENEFITS (Continued)****Other Postemployment Benefit Plan (OPEB) (Continued)*****Sensitivity of Total Nonemployer OPEB Liability to Changes in the Discount Rate***

The following presents the total nonemployer OPEB liability as of June 30, 2023, calculated using the discount rate as disclosed above, as well as what the total nonemployer OPEB liability would be if it was calculated using a discount rate that is one-percentage point lower or one-percentage point higher than the current rate:

|  | <b>2023</b>                           |  |                                       |
|--|---------------------------------------|--|---------------------------------------|
|  | <b><u>1%<br/>Decrease (2.56%)</u></b> | <b><u>At Discount<br/>Rate (3.65%)</u></b> | <b><u>1%<br/>Increase (4.65%)</u></b> |
| Renaissance School's proportionate share of the net OPEB liability | \$ 12,492,239                         | \$ 10,655,922                              | \$ 9,181,573                          |
| Total OPEB liability   | \$ 61,385,066,712                     | \$ 52,361,668,239                          | \$ 45,116,926,835                     |
|  | <b>2022</b>                           |  |                                       |
|  | <b><u>1%<br/>Decrease (2.54%)</u></b> | <b><u>At Discount<br/>Rate (3.54%)</u></b> | <b><u>1%<br/>Increase (4.54%)</u></b> |
| Renaissance School's proportionate share of the net OPEB liability | \$ 7,823,343                          | \$ 6,655,928                               | \$ 5,720,303                          |
| Total OPEB liability   | \$ 59,529,589,697                     | \$ 50,646,462,966                          | \$ 43,527,080,995                     |

***Sensitivity of Total Nonemployer OPEB Liability to Changes in the Healthcare Trend Rate:***

The following presents the total nonemployer OPEB liability as of June 30, 2023, calculated using the healthcare trend rate as well as what the total nonemployer OPEB liability would be if it was calculated using a discount rate that is one-percentage point lower or one-percentage point higher than the current rate:

|  | <b>2023</b>                   |  |                               |
|--|-------------------------------|--|-------------------------------|
|  | <b><u>1%<br/>Decrease</u></b> | <b><u>Healthcare Cost<br/>Trend Rate</u></b> | <b><u>1%<br/>Increase</u></b> |
| Renaissance School's proportionate share of the net OPEB liability | \$ 8,846,058                  | \$ 10,655,922                                | \$ 13,024,134                 |
| Total OPEB liability   | \$ 43,468,257,358             | \$ 52,361,668,239                            | \$ 63,998,719,320             |
|  | <b>2022</b>                   |  |                               |
|  | <b><u>1%<br/>Decrease</u></b> | <b><u>Healthcare Cost<br/>Trend Rate</u></b> | <b><u>1%<br/>Increase</u></b> |
| Renaissance School's proportionate share of the net OPEB liability | \$ 5,501,531                  | \$ 6,655,928                                 | \$ 8,172,298                  |
| Total OPEB liability   | \$ 41,862,397,291             | \$ 50,646,462,966                            | \$ 62,184,866,635             |

**9. POST-RETIREMENT BENEFITS (Continued)****Other Postemployment Benefit Plan (OPEB) (Continued)*****OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB***

For the fiscal year ended June 30, 2024, the Renaissance School recognized OPEB expense and related revenue of \$2,930,455 as determined by the State of New Jersey Division of Pensions and Benefits. This expense and the related offsetting revenue are for benefits provided by the State through a defined benefit OPEB plan that meets the criteria in GASB Statement 75, in which there is a special funding situation.

The State of New Jersey's total OPEB liability is \$52,361,668,239. Of this amount, the total OPEB liability attributable to the Renaissance School was \$10,655,922. The State of New Jersey's proportionate share of the total OPEB liability is 100%, including the proportion attributable to the Renaissance School of 0.0204%.

In accordance with GASB Statement 75, as the Renaissance School does not recognize a liability for the proportionate share of the OPEB liability; there is no recognition of the allocation of the proportionate share of the deferred inflows and outflows of resources.

At June 30, 2023, the State had deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

|   | <u>Deferred Outflows<br/>of Resources</u> | <u>Deferred Inflows<br/>of Resources</u> |
|---|---|--|
| Differences between expected and actual experience  | \$ 7,639,717,639                          | \$ (13,791,541,217)                      |
| Changes of assumptions  | 7,445,895,322                             | (14,449,948,556)                         |
| Net difference between projected and actual earnings on pension plan investments  | -   | -  |
| Changes in proportion and differences between Renaissance School contributions and proportionate share of contributions | -   | -  |
| Contributions subsequent to the measurement date  | <u>TBD</u>                                | <u>N/A</u>                               |
| Total   | <u>\$ 15,085,612,961</u>                  | <u>\$ (28,241,489,773)</u>               |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

| <u>Year Ending<br/>June 30,</u> |                            |
|---------------------------------|----------------------------|
| 2024                            | \$ (2,611,225,301)         |
| 2025                            | (2,611,225,301)            |
| 2026                            | (2,269,523,460)            |
| 2027                            | (1,338,024,839)            |
| 2028                            | (273,877,609)              |
| Thereafter                      | <u>(4,052,000,302)</u>     |
| Total                           | <u>\$ (13,155,876,812)</u> |

**10. ECONOMIC DEPENDENCY**

The Renaissance School received approximately 93% of its support from Federal and state governments for the year ended June 30, 2024. A significant reduction in the level of support, if it were to occur, could have an effect on the Renaissance School's programs and activities.

**11. CONTINGENT LIABILITIES**

Certain amounts from Federal and state agencies are subject to possible audit by the appropriate government agencies. In the opinion of management, the results of such audits, if any, will not have a material effect on the net position of the Renaissance School as of June 30, 2024, or on its changes in fund balances for the year then ended.

The Renaissance School, from time-to-time, is the defendant in lawsuits. It is management's belief that the Renaissance School will prevail in these lawsuits. Accordingly, no amounts have been reflected in the accompanying financial statements for any potential liability resulting from these lawsuits (see Note 14).

**12. RISK MANAGEMENT**

The Renaissance School is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**Property and Liability Insurance** - The Renaissance School maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section (UNAUDITED) of this Annual Comprehensive Financial Report.

**New Jersey Unemployment Compensation** - The Renaissance School has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method." Under this plan, the Renaissance School is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The Renaissance School is billed quarterly for amounts due to the State.

**13. RECEIVABLES**

Receivables as of June 30, 2024, consisted of accounts, intergovernmental, grants, and miscellaneous. All receivables are considered collectible in full.

A summary of the principal items of receivables is as follows:

|              | <u>General</u> | <u>Special<br/>Revenue</u> | <u>Food<br/>Service</u> | <u>Debt<br/>Service</u> | <u>Total</u> |
|--------------|----------------|----------------------------|-------------------------|-------------------------|--------------|
| Receivables: |                |                            |                         |                         |              |
| Accounts     | \$ 675,058     | \$ 1,758,638               | \$ 638,061              | \$ 949,275              | \$ 4,021,032 |

There was no allowance for doubtful accounts deemed necessary as of June 30, 2024.

As of June 30, 2024, approximately 94% of the Renaissance School's school-wide receivables were due from the State of New Jersey.

**14. BONDS AND NOTES PAYABLE****Bonds Payable**

The Renaissance School desired to construct or rehabilitate certain real property to be operated as Renaissance School facilities.

Pursuant to the IRC of 1986, as amended, 26 U.S.C. Sections 54A, 54F, and 54E, and Treasury Regulations promulgated thereunder, certain public school facilities were financed in part with the proceeds of issuance of obligations known as Qualified School Construction Bonds (QSCB) and Qualified Zone Academy Bonds (QZAB).

New Jersey Economic Development Authority (NJEDA) issued Series 2014 QSCB, 2017 QSCB and 2017 QZAB (collectively, the Bonds), on behalf of the Renaissance School, at various purchase prices (see page 52). The par amounts of the Bonds are due at various dates through December 2050 and bear interest at rates ranging from 1.63% to 4.55%. The discounts on the Bonds are accreted over the terms of the Bonds using effective interest rates ranging from 6.86% to 7.98%.

Camden Count Improvement Authority (CIAA) issues Series 2022 Charter School Revenue Bonds (collectively, 2022 Bonds), on behalf of the Renaissance School, at various purchase prices. The par amounts of the Bonds mature at various dates through June 30, 2062, and bear an interest rate of 6%. The premium on the 2022 bonds is amortized on a straight-lined basis over the term of forty years, which approximates the effective interest rate method.

Bonds payable consist of the following at June 30, 2024:

|   |               |
|---|---------------|
| 6.00% 2022 bonds payable to CCIA on the Hatch Facility and Whittier Facility. Interest payments are made annually through maturity of the bonds (June 2062). Principal payments will be made annually beginning in June 2033 through June 2035, and will resume in June 2037, maturing at various dates through June 2062. This bond is secured by a shared first priority interest in the Hatch Facility and the Whitter Facility. | \$ 84,130,000 |
| 4.37% bond payable to NJEDA (2014 QSCB) on the Lanning Project (see Note 5), which is a Renaissance School building located at 525 Clinton Street, Camden, New Jersey (NJ). Interest-only payments are due quarterly through July 2035 (maturity), when all unpaid principal and interest will be due in full. This bond is secured by a shared first priority interest in the Lanning Project.                                     | 60,000,000    |
| 4.55% bond payable to NJEDA (2017 QSCB) on the Whittier Project (see Note 5), which is a Renaissance School building located at 740 Chestnut Street, Camden, NJ. Interest-only payments are due quarterly through February 2048 (maturity), when all unpaid principal and interest will be due in full. This bond is secured by a shared first priority interest in the Whittier Project.   | 29,833,634    |

**KIPP: COOPER NORCROSS, INC.**

Notes to the Basic Financial Statements  
June 30, 2024

**14. BONDS AND NOTES PAYABLE (Continued)****Bonds Payable (Continued)**

1.63% bond payable to NJEDA (2017 QZAB) on the Sumner Project (see Note 5), which is a Renaissance School building located at 1600 S. 8th Street, Camden, NJ. Interest-only payments are due quarterly through December 2050 (maturity), when all unpaid principal and interest will be due in full. This bond is secured by a shared first priority interest in the Sumner Project.

|   |                       |
|---|-----------------------|
|   | 15,508,000            |
| Total bonds payable                                   | 189,471,634           |
| Less - unamortized bond discounts and premium         | <u>23,727,757</u>     |
| Total bonds payable, net of discounts                 | 165,743,877           |
| Notes payable (see page 54)                           | <u>2,458,628</u>      |
| Bonds and notes payable, net of discounts and premium | <u>\$ 168,202,505</u> |

The amortization of the bond discounts and premium is calculated using the effective interest rate method over the term of the bonds as follows:

| Bond Issued    | Par Value             | Original Bond Discount (Premium) | June 30, 2024                                    |                        |
|----------------|-----------------------|----------------------------------|--|------------------------|
|                |                       |                                  | Accumulated Bond Discount (Premium) Amortization | Net Discount (Premium) |
| 2014 QSCB      | \$ 60,000,000         | \$ 22,000,000                    | \$ 6,183,452                                     | \$ 15,816,547          |
| 2017 QSCB      | 29,833,634            | 8,833,634                        | 791,862  | 8,041,772              |
| 2017 QZAB      | 15,508,000            | -                                | -  | -                      |
| 2022 Bonds:    |                       |                                  |  |                        |
| 2042 Term Bond | 3,175,000             | -                                | -  | -                      |
| 2047 Term Bond | 13,105,000            | -                                | -  | -                      |
| 2052 Term Bond | 16,185,000            | -                                | -  | -                      |
| 2062 Term Bond | <u>51,665,000</u>     | <u>(137,434)</u>                 | <u>(6,872)</u>                                   | <u>(130,562)</u>       |
|                | <u>\$ 189,471,634</u> | <u>\$ 30,696,200</u>             | <u>\$ 6,968,442</u>                              | <u>\$ 23,727,757</u>   |

Given the premium on the 2022 Bonds is immaterial to the financial statements as a whole, the Renaissance School did not allocate a portion to each bond within the collective group of 2022 Bonds. Net amortization of the bond discounts (premium) was \$989,350 for the fiscal year ended June 30, 2024. Amortization expense over the next five years is expected to be as follows:

|      |              |
|------|--------------|
| 2025 | \$ 1,069,412 |
| 2026 | \$ 1,155,948 |
| 2027 | \$ 1,249,481 |
| 2028 | \$ 1,350,578 |
| 2029 | \$ 1,459,852 |

In accordance with IRC Section 54A, the Renaissance School is entitled to an interest rebate from the U.S. Department of the Treasury to pay a portion of the quarterly stated interest of the 2014 and 2017 QSCB and QZAB bonds. For the year ended June 30, 2024, the Renaissance School incurred total interest costs, excluding bond discount amortization, of \$4,232,211. The Renaissance School has incurred \$1,057,993 of accrued interest as of June 30, 2024, in conjunction with these bonds. The Renaissance School recognized \$3,788,610 in interest rate subsidies for the year ended June 30, 2024.

**KIPP: COOPER NORCROSS, INC.**

Notes to the Basic Financial Statements  
June 30, 2024

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**14. BONDS AND NOTES PAYABLE (Continued)****Bonds Payable (Continued)**

The original discount and other elements of the Renaissance School's 2014 QSCB and 2017 QSCB bond transactions are under review by the Internal Revenue Service (IRS). Management, with the aid of legal counsel, responded to and vigorously contested the IRS findings and, during fiscal year 2023, the IRS issued communications concluding that both reviews were closed and all claims against the Agency will no longer be pursued.

**Notes Payable**

Notes payable consist of the following at June 30, 2024:

|   |                     |
|---|---------------------|
| 7.00% note payable to CLSRSF to finance the Lanning Project (see Notes 4 and 5). Interest-only payments are due through maturity, February 1, 2044 (maturity). This note is secured by a shared first priority interest in the Lanning Project. There was a principal payment of \$1,250,000 during fiscal year 2024. Accrued interest on this note is \$4,810,592 as of June 30, 2024. | \$ 1,793,000        |
| 7.00% note payable to CLSRSF to finance the Whittier Project (see Notes 4 and 5). Interest-only payments are due through maturity, February 23, 2048 (maturity). This note is secured by a shared first priority interest in the Whittier Project. Accrued interest on this note is \$723,431 as of June 30, 2024.  | 360,628             |
| 7.50% note payable with a maximum borrowing capacity of \$6,000,000 to CLSRSF to finance the Sumner Project (see Note 4). Interest-only payments are due through maturity, December 28, 2050 (maturity). This note is secured by a shared first priority interest in the Sumner Project. Accrued interest on this note is \$465,327 as of June 30, 2024.                                | <u>305,000</u>      |
| Total notes payable   | <u>\$ 2,458,628</u> |

The Renaissance School must comply with various non-financial covenants under its bonds payable and note payable agreements. The Renaissance School was in compliance with these covenants at June 30, 2024.

Future minimum payments on bonds, notes payable and line of credit (see Note 13) are expected to be as follows:

| <u>Fiscal Year</u> | <u>Principal</u> | <u>Interest</u> | <u>Total</u>  |
|--------------------|------------------|-----------------|---------------|
| 2025               | \$ -             | \$ 9,453,640    | \$ 9,453,640  |
| 2026               | \$ -             | \$ 9,453,640    | \$ 9,453,640  |
| 2027               | \$ -             | \$ 9,453,640    | \$ 9,453,640  |
| 2028               | \$ -             | \$ 9,453,640    | \$ 9,453,640  |
| 2029               | \$ -             | \$ 9,453,640    | \$ 9,453,640  |
| 2030 - 2034        | \$ 295,000       | \$ 47,262,499   | \$ 47,557,499 |
| 2035 - 2039        | \$ 61,245,000    | \$ 36,746,632   | \$ 97,991,632 |
| 2040 - 2044        | \$ 5,928,000     | \$ 33,369,199   | \$ 39,297,199 |
| 2045 - 2049        | \$ 47,444,262    | \$ 27,687,526   | \$ 75,131,788 |
| 2050 - 2054        | \$ 32,228,000    | \$ 17,066,251   | \$ 49,294,251 |
| 2055 - 2059        | \$ 21,125,000    | \$ 11,050,500   | \$ 32,175,500 |
| 2060 - 2063        | \$ 23,665,000    | \$ 3,338,700    | \$ 27,003,700 |

**15. SUBSEQUENT EVENTS**

The Renaissance School has evaluated all subsequent events occurring through the date of the Independent Auditor's Report of December 16, 2024, which is the date the financial statements were available to be issued. No events that met the criteria for disclosure within the financial statements.

**16. RECONCILIATION OF SCHOOL-WIDE AND FUND FINANCIAL STATEMENTS****Explanation of Certain Differences Between the Governmental Fund Balance Sheet (B-1) and the School-wide Statement of Net Position (A-1).**

The governmental fund balance sheet includes reconciliation between fund balance - total governmental funds and net position - governmental activities as reported in the School-wide statement of net position. One element of that reconciliation explains that long-term liabilities, including deferred pension liability, are not due and payable in the current period and therefore are not reported in the funds.

The reconciliation is as follows:

|   |                     |
|---|---------------------|
| Fund balance per B-1 as of June 30, 2024                      | \$ 31,049,452       |
| Cost of capital assets, net of accumulated depreciation       | 130,872,679         |
| Right-to-use assets, net of accumulated amortization          | 8,856,766           |
| Principal balance of bonds and notes payable, net of discount | (168,202,505)       |
| Pension deferred outflows                                     | 21,365,815          |
| Pension deferred inflows                                      | (1,457,774)         |
| Deferred pension liability                                    | <u>(22,534,084)</u> |
| Net position (per A-1) as of June 30, 2024                    | <u>\$ (49,651)</u>  |

## **REQUIRED SUPPLEMENTARY INFORMATION PART II**



## **BUDGETARY COMPARISON SCHEDULES**

**KIPP: COOPER NORCROSS, INC.**

Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2024

|  | <u>Original<br/>Budget</u> | <u>Budget<br/>Transfers</u> | <u>Final<br/>Budget</u> | <u>Actual</u>     | <u>Variance<br/>Final to Actual</u> |
|--|----------------------------|-----------------------------|-------------------------|-------------------|-------------------------------------|
| <b>Revenues:</b>   |                            |                             |                         |                   |                                     |
| Local Sources:   |                            |                             |                         |                   |                                     |
| Local share  | \$ 49,522,763              | \$ -                        | \$ 49,522,763           | \$ 49,522,763     | \$ -                                |
| Sublease income  | 180,000                    | -                           | 180,000                 | 180,000           | -                                   |
| Philanthropic support  | -                          | -                           | -                       | 179,204           | (179,204)                           |
| Interest income  | -                          | -                           | -                       | 1,219,971         | (1,219,971)                         |
| Miscellaneous  | 515,000                    | -                           | 515,000                 | 1,398,972         | (883,972)                           |
| Total Local Sources  | <u>50,217,763</u>          | <u>-</u>                    | <u>50,217,763</u>       | <u>52,500,910</u> | <u>(2,283,147)</u>                  |
| Federal Sources:   |                            |                             |                         |                   |                                     |
| SEMI   | 94,649                     | -                           | 94,649                  | 121,851           | (27,202)                            |
| State Sources:   |                            |                             |                         |                   |                                     |
| Special Education Aid  | 20,000                     | -                           | 20,000                  | 47,260            | (27,260)                            |
| TPAF Social Security (Reimbursed)                              | 550,000                    | -                           | 550,000                 | 534,603           | 15,397                              |
| TPAF Pension (On-Behalf - Non-Budgeted)                        | -                          | -                           | -                       | 2,200,263         | (2,200,263)                         |
| TPAF Post-Retirement Medical (On-Behalf - Non-Budgeted)        | -                          | -                           | -                       | 598,831           | (598,831)                           |
| TPAF Long-Term Disability Insurance (On-Behalf - Non-Budgeted) | -                          | -                           | -                       | 2,430             | (2,430)                             |
| Total State Sources  | <u>570,000</u>             | <u>-</u>                    | <u>570,000</u>          | <u>3,383,387</u>  | <u>(2,813,387)</u>                  |
| <b>Total Revenues</b>  | <u>50,882,412</u>          | <u>-</u>                    | <u>50,882,412</u>       | <u>56,006,148</u> | <u>(5,123,736)</u>                  |
| <b>Expenditures:</b>   |                            |                             |                         |                   |                                     |
| <b>Current Expense:</b>  |                            |                             |                         |                   |                                     |
| <b>Regular Programs - Instruction:</b>                         |                            |                             |                         |                   |                                     |
| Teachers salaries  | 12,221,873                 | (488,971)                   | 11,732,902              | 11,351,703        | 381,199                             |
| Other salaries   | -                          | -                           | -                       | 1,353,283         | (1,353,283)                         |
| General education supplies                                     | 773,563                    | 115,516                     | 889,079                 | 834,197           | 54,882                              |
| Textbooks  | 127,750                    | (75,722)                    | 52,028                  | 4,540             | 47,488                              |
| Miscellaneous expenses   | 404,246                    | (3,615)                     | 400,631                 | 863,024           | (462,393)                           |
| <b>Total Regular Programs - Instruction</b>                    | <u>13,527,432</u>          | <u>(452,792)</u>            | <u>13,074,640</u>       | <u>14,406,747</u> | <u>(1,332,107)</u>                  |
| <b>Administrative:</b>   |                            |                             |                         |                   |                                     |
| Salaries   | 6,187,132                  | 107,885                     | 6,295,017               | 3,181,231         | 3,113,786                           |
| Cost of benefits   | 11,791,971                 | (876,939)                   | 10,915,032              | 7,244,523         | 3,670,509                           |
| Purchased professional technical services                      | 6,421,799                  | 10,000                      | 6,431,799               | 7,004,993         | (573,194)                           |
| Other purchased services                                       | -                          | -                           | -                       | 177,467           | (177,467)                           |
| Communications and telephones                                  | 136,564                    | (445)                       | 136,119                 | 133,253           | 2,866                               |
| Supplies and materials   | 819,907                    | (1,149)                     | 818,758                 | 823,376           | (4,618)                             |
| Miscellaneous expenses   | 6,178,308                  | (2,251,996)                 | 3,926,312               | 509,050           | 3,417,262                           |
| <b>Total Administrative</b>                                    | <u>31,535,681</u>          | <u>(3,012,644)</u>          | <u>28,523,037</u>       | <u>19,073,893</u> | <u>9,449,144</u>                    |

**KIPP: COOPER NORCROSS, INC.**

Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2024

|   | <u>Original<br/>Budget</u> | <u>Budget<br/>Transfers</u> | <u>Final<br/>Budget</u> | <u>Actual</u>        | <u>Variance<br/>Final to Actual</u> |
|---|----------------------------|-----------------------------|-------------------------|----------------------|-------------------------------------|
| <b>Expenditures: (Continued)</b>  |                            |                             |                         |                      |                                     |
| <b>Current Expense: (Continued)</b>   |                            |                             |                         |                      |                                     |
| <b>Support Services:</b>  |                            |                             |                         |                      |                                     |
| Salaries  | 3,775,875                  | (141,272)                   | 3,634,603               | 5,153,063            | (1,518,460)                         |
| Purchased professional technical services   | -                          | -                           | -                       | 2,000,369            | (2,000,369)                         |
| Other purchased services  | 2,226,493                  | 1,253,732                   | 3,480,225               | 680,351              | 2,799,874                           |
| Insurance   | 502,000                    | 198                         | 502,198                 | 502,372              | (174)                               |
| Supplies and materials  | 181,823                    | 121,266                     | 303,089                 | 25,678               | 277,411                             |
| Energy and utilities  | 1,084,287                  | 12,220                      | 1,096,507               | 937,184              | 159,323                             |
| Miscellaneous expenses  | 575,740                    | (40,727)                    | 535,013                 | 194,445              | 340,568                             |
| Transportation other than to/from school  | 1,282,281                  | -                           | 1,282,281               | 1,389,934            | (107,653)                           |
| <b>Total Support Services</b>   | <u>9,628,499</u>           | <u>1,205,417</u>            | <u>10,833,916</u>       | <u>10,883,396</u>    | <u>(49,480)</u>                     |
| <b>Total Current Expense</b>  | <u>54,691,612</u>          | <u>(2,260,019)</u>          | <u>52,431,593</u>       | <u>44,364,036</u>    | <u>8,067,557</u>                    |
| <b>Capital Outlay:</b>  |                            |                             |                         |                      |                                     |
| Building improvements   | 175,000                    | (87,912)                    | 87,088                  | 72,808               | 14,280                              |
| <b>Interest</b>   | -                          | -                           | -                       | 4,999                | (4,999)                             |
| <b>TPAF Social Security Contributions (Reimbursed)</b>  | -                          | -                           | -                       | 534,603              | (534,603)                           |
| <b>On-Behalf TPAF Contributions</b>   |                            |                             |                         |                      |                                     |
| TPAF Pension (On-Behalf - Non-Budgeted)   | 550,000                    | -                           | -                       | 2,200,263            | (2,200,263)                         |
| TPAF Post-Retirement Medical (On-Behalf - Non-Budgeted)   | -                          | -                           | -                       | 598,831              | (598,831)                           |
| TPAF Long-Term Disability Insurance (On-Behalf - Non-Budgeted)  | -                          | -                           | -                       | 2,430                | (2,430)                             |
| <b>Total On-Behalf TPAF Contributions</b>   | <u>550,000</u>             | <u>-</u>                    | <u>-</u>                | <u>2,801,524</u>     | <u>(2,801,524)</u>                  |
| <b>Total Expenditures - General Fund</b>  | <u>55,416,612</u>          | <u>(2,347,931)</u>          | <u>52,518,681</u>       | <u>47,777,970</u>    | <u>4,740,711</u>                    |
| <b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>  | <u>(4,534,200)</u>         | <u>2,347,931</u>            | <u>(1,636,269)</u>      | <u>8,228,178</u>     | <u>(9,864,447)</u>                  |
| <b>Other Financing Sources (Uses):</b>  |                            |                             |                         |                      |                                     |
| Transfers   | -                          | -                           | -                       | (1,830,987)          | 1,830,987                           |
| <b>Excess (Deficiency) of Revenues and Other Financing Sources<br/>    Over (Under) Expenditures and Other Financing Uses</b> | <u>(4,534,200)</u>         | <u>2,347,931</u>            | <u>(1,636,269)</u>      | <u>6,397,191</u>     | <u>(8,033,460)</u>                  |
| <b>Fund Balance, July 1</b>   | <u>8,281,870</u>           | <u>(5,673,544)</u>          | <u>19,002,829</u>       | <u>23,234,328</u>    | <u>7,309,144</u>                    |
| <b>Fund Balance, June 30</b>  | <u>\$ 3,747,670</u>        | <u>\$ (3,325,613)</u>       | <u>\$ 17,366,560</u>    | <u>\$ 29,631,519</u> | <u>\$ (724,316)</u>                 |

**KIPP: COOPER NORCROSS, INC.**

Budgetary Comparison Schedule  
 Special Revenue Fund  
 For the Fiscal Year Ended June 30, 2024

|   | <u>Original<br/>Budget</u> | <u>Budget<br/>Transfers</u> | <u>Final<br/>Budget</u> | <u>Actual</u>    | <u>Variance<br/>Final to Actual</u> |
|---|----------------------------|-----------------------------|-------------------------|------------------|-------------------------------------|
| <b>Revenues:</b>  |                            |                             |                         |                  |                                     |
| Federal sources   | \$ 6,823,942               | \$ -                        | \$ 6,823,942            | \$ 7,905,281     | \$ (1,081,339)                      |
| State sources   | -                          | -                           | -                       | 243,807          | (243,807)                           |
| Philanthropic support   | 4,217,996                  | -                           | 4,217,996               | 647,493          | 3,570,503                           |
| <b>Total Revenues</b>   | <u>11,041,938</u>          | <u>-</u>                    | <u>11,041,938</u>       | <u>8,796,581</u> | <u>2,245,357</u>                    |
| <b>Expenditures:</b>  |                            |                             |                         |                  |                                     |
| <b>Instruction:</b>   |                            |                             |                         |                  |                                     |
| Salaries of teachers  | 1,165,625                  | (636,089)                   | 529,536                 | 1,166,880        | (637,344)                           |
| Purchased professional and technical services   | 75,000                     | (75,000)                    | -                       | 427,489          | (427,489)                           |
| General supplies  | 464,051                    | 110,093                     | 574,144                 | 72,615           | 501,529                             |
| Textbooks   | 63,000                     | 69,681                      | 132,681                 | 124,999          | 7,682                               |
| Miscellaneous   | 117,780                    | (38,083)                    | 79,697                  | 61,633           | 18,064                              |
| <b>Total Instruction</b>  | <u>1,885,456</u>           | <u>(569,398)</u>            | <u>1,316,058</u>        | <u>1,853,616</u> | <u>(537,558)</u>                    |
| <b>Support Services:</b>  |                            |                             |                         |                  |                                     |
| Support service salaries  | 4,211,303                  | 348,522                     | 4,559,825               | 4,197,882        | 361,943                             |
| Employee benefits   | 598,482                    | (166,867)                   | 431,615                 | 910,967          | (479,352)                           |
| Purchased professional and technical services   | 1,296,408                  | 50,737                      | 1,347,145               | 1,050,767        | 296,378                             |
| Supplies  | 33,575                     | 77,240                      | 110,815                 | 116,219          | (5,404)                             |
| Miscellaneous   | 745,172                    | 70,966                      | 816,138                 | 485,132          | 331,006                             |
| <b>Total Support Services</b>   | <u>6,884,940</u>           | <u>380,598</u>              | <u>7,265,538</u>        | <u>6,760,967</u> | <u>504,571</u>                      |
| <b>Capital Outlay:</b>  |                            |                             |                         |                  |                                     |
| Noninstructional equipment  | 140,000                    | 332,912                     | 472,912                 | 254,361          | 218,551                             |
| <b>Total Expenditures</b>   | <u>8,910,396</u>           | <u>144,112</u>              | <u>9,054,508</u>        | <u>8,868,944</u> | <u>185,564</u>                      |
| <b>Excess (Deficiency) of Revenues Over (Under) Expenditures<br/>and Other Financing Sources (Uses)</b> | 2,131,542                  | (144,112)                   | 1,987,430               | (72,363)         | 2,059,793                           |
| <b>Fund Balance, July 1</b>   | <u>940,277</u>             | <u>-</u>                    | <u>(425,069)</u>        | <u>73,012</u>    | <u>-</u>                            |
| <b>Fund Balance, June 30</b>  | <u>\$ 3,071,819</u>        | <u>\$ (144,112)</u>         | <u>\$ 1,562,361</u>     | <u>\$ 649</u>    | <u>\$ 2,059,793</u>                 |
| <b>Restricted:</b>  |                            |                             |                         |                  |                                     |
| Curriculum and enrollment   |                            |                             |                         | \$ 649           |                                     |
| <b>Total Fund Balance</b>   |                            |                             |                         | <u>\$ 649</u>    |                                     |

## **NOTES TO REQUIRED SUPPLEMENTARY INFORMATION**

**KIPP: COOPER NORCROSS, INC.**

Required Supplementary Information Budgetary Comparison Schedule Note to RSI  
Budget-to-GAAP Reconciliation  
For the Fiscal Year Ended June 30, 2024

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**Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures**

The General Fund budget and the special revenue budget basis are GAAP, therefore, no reconciliation is required.

## **REQUIRED SUPPLEMENTARY INFORMATION PART III**

**KIPP: COOPER NORCROSS, INC.**

Schedule of the Renaissance School's Proportionate Share of the Net Pension Liability - PERS  
 For the Years Ended June 30\*

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|  | <u>2024</u>   | <u>2023</u>   |
|--|---------------|---------------|
| Renaissance School Proportion of the Net Position Liability (Asset)            | 0.155575%     | 0.099709%     |
| Renaissance School's Proportionate Share of the Net Position Liability (Asset) | \$ 22,534,084 | \$ 15,047,456 |
| Renaissance School Covered-Employee Payroll                                    | \$ 16,274,669 | \$ 12,020,784 |
| Renaissance School's Proportionate Share of the Net Pension Liability (Asset)  |               |               |
| as a percentage of its covered-employee payroll                                | 138.46%       | 125.18%       |
| Plan Fiduciary Net Position as a percentage of the total pension liability     | 72.22%        | 79.89%        |

\* Until a full ten year trend is compiled, information will be presented for those years for which the information is available.



**KIPP: COOPER NORCROSS, INC.**Schedule of Renaissance School Contributions - PERS  
For the Years Ended June 30\*

|   | <u>2024</u>        | <u>2023</u>        |
|---|--------------------|--------------------|
| Contractually required contribution                                   | \$ 2,079,306       | \$ 1,257,378       |
| Contributions in relation to the contractually required contributions | <u>(2,079,306)</u> | <u>(1,257,378)</u> |
| Contribution deficit (excess)   | <u>\$ -</u>        | <u>\$ -</u>        |
| Renaissance School covered-employee payroll                           | \$ 16,274,669      | \$ 12,020,784      |
| Contributions as a percentage of covered-employee payroll             | 12.78%             | 10.46%             |

\* Until a full ten year trend is compiled, information will be presented for those years for which the information is available.

**KIPP COOPER NORCROSS ACADEMY**

Schedule of the Charter School's Proportionate Share of the Net Pension Liability - TPAF  
For the Years Ended June 30\*

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|  | <b>2024</b> |
|--|-------------|
| Renaissance School Proportion of the Net Pension Liability (Asset)**   | N/A         |
| State's Proportionate Share of the Net Pension Liability (Asset)<br>associated with the Renaissance School                       | 100%        |
| Renaissance School's Proportionate Share of the Net Pension Liability (Asset)**  | N/A         |
| State's Proportionate Share of the Net Pension Liability (Asset)<br>associated with the Renaissance School                       | 22,021,344  |
| Total  | 22,021,344  |
| Renaissance School Covered-Employee Payroll  | 534,603     |
| Renaissance School's Proportionate Share of the Net Pension Liability (Asset)<br>as a percentage of its covered-employee payroll | 0%          |
| State's Proportionate Share of the Net Pension Liability<br>as a percentage of its covered-employee payroll                      | 4119%       |
| Plan Fiduciary Net Position as a Percentage of the Total Pension Liability   | 53%         |

\*\* Note: TPAF is a special funding situation as defined by GASB Statement No. 68 in which the State of New Jersey is 100% responsible for contributions to the plan. Since the Renaissance School (employer) does not contribute directly to the plan, there is no net pension liability to report in the financial statements of the Renaissance School.

**KIPP: COOPER NORCROSS, INC.**

Notes to Required Supplementary Information Pension Schedules  
For the Fiscal Year Ended June 30, 2024

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**Public Employees' Retirement System (PERS)**

*Changes of benefit terms.* The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after twenty-five years of service or under the disability provisions of PERS.

*Changes of assumptions.* Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back one year for males and females) with adjustments for mortality improvements from the base year of 2013 Based on Projection Scale AA.

**Teachers' Pension and Annuity Fund (TPAF)**

*Changes of benefit terms.* The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after twenty-five years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

*Changes of assumptions.* Mortality rates were based on the RP-2000 Health Annuitant Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements based on Scale AA. Pre-retirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus fifteen years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus seven years to account for future mortality improvement.

**KIPP: COOPER NORCROSS, INC.**

Schedule of Changes in the Renaissance School's Total OPEB Liability and  
 Related Ratios - PERS and TPAF  
 For the Fiscal Years Ended June 30\*

|   | <u>2024</u>                 | <u>2023</u>                |
|---|-----------------------------|----------------------------|
| Changes for the Year:   |                             |                            |
| Service cost  | \$ 1,639,625                | \$ -                       |
| Interest cost   | 375,289                     | 176,389                    |
| Changes between expected and actual expenditures  | 2,246,529                   | 8,434,165                  |
| Changes of assumptions  | 21,478                      | (1,785,512)                |
| Member contributions  | 9,617                       | 5,605                      |
| Contributions from employer   | (292,544)                   | (174,719)                  |
| Net change in total OPEB liability  | 3,999,994                   | 6,655,928                  |
| Total OPEB Liability - beginning of year  | <u>6,655,928</u>            | <u>-</u>                   |
| Total OPEB Liability - end of year  | <u><u>\$ 10,655,922</u></u> | <u><u>\$ 6,655,928</u></u> |
| Covered-Employee Payroll - PERS and TPAF  | \$ 17,925,426               | \$ 17,925,426              |
| Total OPEB liability as a percentage of covered-employee payroll  | 59%                         | 37%                        |
| State's proportionate share of the net OPEB liability (asset) associated<br>with the Renaissance School | 0.02035%                    | 0.01314%                   |
| Renaissance School's contributions  | <u><u>\$ -</u></u>          | <u><u>\$ -</u></u>         |

\* Until a full ten year trend is compiled, information will be presented for those years for which the information is available.

\*\* Information not available

**Notes to Schedule:**

*Changes of Benefits Terms* - None

Changes of Assumptions - The discount rate changed from 3.5% to 3.65%.

## **OTHER SUPPLEMENTARY INFORMATION**

## **SPECIAL REVENUE FUND**

Special Revenue Funds are used to account for the proceeds of special revenue resources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

KIPP: COOPER NORCROSS, INC.

Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
Special Revenue Fund  
For the Fiscal Year Ended June 30, 2024

|  | Total        | KTAF<br>Grant | KTAF<br>Rebranding<br>Grant | KIPP<br>Foundation<br>Early Literacy<br>DIBELS | CEF<br>Advocacy<br>Grant | CEF<br>All<br>Learners<br>Grant | CEF<br>HQIM<br>Grant | Holman<br>Community<br>Grant | ARP ESSER<br>Accelerated<br>Learning,<br>Coaching and<br>Educator<br>Support Grant | ARP ESSER<br>Evidence Based<br>Summer Learning<br>and Enrichment<br>Activities Grant | ARP ESSER<br>Evidence Based<br>Comprehensive<br>Beyond School<br>Day Activities | NJSIG | ARP IDEA<br>Basic | ARP IDEA<br>Preschool | Title I SIA | Emergent<br>and Capital<br>Maintenance | Title I      | Title III | IDEA Part<br>B-Basic<br>Reg. Prog. | Promise<br>Neighborhood | ARP Homeless<br>Children and<br>Youth II Grant | CRRSA<br>Act Mental<br>Health Grant | CRRSA Act<br>Learning<br>Acceleration<br>Grant | ARP<br>ESSER III |
|--|--------------|---------------|-----------------------------|--|--------------------------|---------------------------------|----------------------|------------------------------|--|--|---|-------|-------------------|-----------------------|-------------|--|--------------|-----------|------------------------------------|-------------------------|--|-------------------------------------|--|------------------|
| Revenues:  |              |               |                             |  |                          |                                 |                      |                              |  |  |   |       |                   |                       |             |  |              |           |                                    |                         |  |                                     |  |                  |
| Intergovernmental:   |              |               |                             |  |                          |                                 |                      |                              |  |  |   |       |                   |                       |             |  |              |           |                                    |                         |  |                                     |  |                  |
| Federal  | \$ 7,905,281 | \$ -          | \$ -                        | \$ -   | \$ -                     | \$ -                            | \$ -                 | \$ -                         | \$ 226,683   | \$ 26,818  | \$ 40,000   | \$ -  | \$ 3,154          | \$ 1,557              | \$ 247,422  | \$ -                                   | \$ 1,970,889 | \$ 39,463 | \$ 494,299                         | \$ 515,473              | \$ 2,622                                       | \$ 45,000                           | \$ 58,605                                      | \$ 4,233,296     |
| State  | 243,807      | -             | -                           | -  | -                        | -                               | -                    | -                            | -  | -  | -   | -     | -                 | -                     | -           | 243,807                                | -            | -         | -                                  | -                       | -  | -                                   | -  | -                |
| Other Sources:   |              |               |                             |  |                          |                                 |                      |                              |  |  |   |       |                   |                       |             |  |              |           |                                    |                         |  |                                     |  |                  |
| Philanthropic support  | 647,493      | 491,102       | -                           | 30,000   | 50,000                   | -                               | 48,584               | 20,000                       | -  | -  | -   | 7,807 | -                 | -                     | -           | -                                      | -            | -         | -                                  | -                       | -  | -                                   | -  | -                |
| Total Revenues   | 8,796,581    | 491,102       | -                           | 30,000   | 50,000                   | -                               | 48,584               | 20,000                       | 226,683  | 26,818   | 40,000  | 7,807 | 3,154             | 1,557                 | 247,422     | 243,807                                | 1,970,889    | 39,463    | 494,299                            | 515,473                 | 2,622  | 45,000                              | 58,605   | 4,233,296        |
| Expenditures   |              |               |                             |  |                          |                                 |                      |                              |  |  |   |       |                   |                       |             |  |              |           |                                    |                         |  |                                     |  |                  |
| Instruction:   |              |               |                             |  |                          |                                 |                      |                              |  |  |   |       |                   |                       |             |  |              |           |                                    |                         |  |                                     |  |                  |
| Salaries of teachers   | 1,166,880    | -             | -                           | -  | -                        | 16,527                          | -                    | -                            | -  | -  | -   | -     | -                 | -                     | -           | -                                      | 143,000      | -         | -                                  | -                       | -  | -                                   | -  | 1,007,353        |
| Purchased professional and technical services  | 427,489      | -             | -                           | -  | -                        | -                               | -                    | -                            | -  | -  | -   | -     | -                 | -                     | -           | -                                      | 116,470      | -         | -                                  | -                       | -  | -                                   | -  | 311,019          |
| General supplies   | 72,615       | -             | -                           | 9,291  | -                        | -                               | -                    | -                            | -  | -  | -   | -     | -                 | -                     | -           | -                                      | -            | 20,800    | -                                  | 42,524                  | -  | -                                   | -  | -                |
| Textbooks  | 124,999      | -             | -                           | 20,709   | -                        | 19,283                          | 48,584               | -                            | -  | -  | -   | -     | -                 | -                     | -           | -                                      | -            | -         | -                                  | 36,423                  | -  | -                                   | -  | -                |
| Miscellaneous  | 61,633       | 61,633        | -                           | -  | -                        | -                               | -                    | -                            | -  | -  | -   | -     | -                 | -                     | -           | -                                      | -            | -         | -                                  | -                       | -  | -                                   | -  | -                |
| Total Instruction  | 1,853,616    | 61,633        | -                           | 30,000   | -                        | 35,810                          | 48,584               | -                            | -  | -  | -   | -     | -                 | -                     | -           | -                                      | 259,470      | 20,800    | -                                  | 78,947                  | -  | -                                   | -  | 1,318,372        |
| Support Services:  |              |               |                             |  |                          |                                 |                      |                              |  |  |   |       |                   |                       |             |  |              |           |                                    |                         |  |                                     |  |                  |
| Salaries of supervisors of instruction   | 4,197,882    | 27,520        | -                           | -  | 81,120                   | -                               | -                    | 20,000                       | 210,800  | -  | 40,000  | -     | 3,154             | 1,557                 | 3,000       | -                                      | 1,386,731    | 7,000     | 488,714                            | 312,873                 | 2,622  | 41,800                              | 58,605   | 1,512,386        |
| Employee benefits  | 910,967      | 4,021         | -                           | -  | 5,430                    | -                               | -                    | -                            | 15,883   | -  | -   | -     | -                 | -                     | -           | -                                      | 324,688      | -         | 5,585                              | 9,414                   | -  | 3,200                               | -  | 542,746          |
| Other purchased services   | 1,050,767    | -             | -                           | -  | -                        | -                               | -                    | -                            | -  | 26,818   | -   | -     | -                 | -                     | 160,165     | -                                      | -            | 6,063     | -                                  | 29,804                  | -  | -                                   | -  | 827,917          |
| Supplies and materials   | 116,219      | 84            | 3                           | -  | -                        | -                               | -                    | -                            | -  | -  | -   | -     | -                 | -                     | 84,257      | -                                      | -            | -         | -                                  | -                       | -  | -                                   | -  | 31,875           |
| Miscellaneous  | 485,132      | 395,097       | -                           | -  | -                        | -                               | -                    | -                            | -  | -  | -   | -     | -                 | -                     | -           | -                                      | -            | 5,600     | -                                  | 84,435                  | -  | -                                   | -  | -                |
| Total Support Services   | 6,760,967    | 426,722       | 3                           | -  | 86,550                   | -                               | -                    | 20,000                       | 226,683  | 26,818   | 40,000  | -     | 3,154             | 1,557                 | 247,422     | -                                      | 1,711,419    | 18,663    | 494,299                            | 436,526                 | 2,622  | 45,000                              | 58,605   | 2,914,924        |
| Facilities Acquisition and Construction Services:  |              |               |                             |  |                          |                                 |                      |                              |  |  |   |       |                   |                       |             |  |              |           |                                    |                         |  |                                     |  |                  |
| Capital Outlay   | 254,361      | 2,747         | -                           | -  | -                        | -                               | -                    | -                            | -  | -  | -   | 7,807 | -                 | -                     | -           | 243,807                                | -            | -         | -                                  | -                       | -  | -                                   | -  | -                |
| Total Expenditures   | 8,868,944    | 491,102       | 3                           | 30,000   | 86,550                   | 35,810                          | 48,584               | 20,000                       | 226,683  | 26,818   | 40,000  | 7,807 | 3,154             | 1,557                 | 247,422     | 243,807                                | 1,970,889    | 39,463    | 494,299                            | 515,473                 | 2,622  | 45,000                              | 58,605   | 4,233,296        |
| Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses) | (72,363)     | -             | (3)                         | -  | (36,550)                 | (35,810)                        | -                    | -                            | -  | -  | -   | -     | -                 | -                     | -           | -                                      | -            | -         | -                                  | -                       | -  | -                                   | -  | -                |
| Fund Balance, July 1   | 73,012       | -             | 652                         | -  | 36,550                   | 35,810                          | -                    | -                            | -  | -  | -   | -     | -                 | -                     | -           | -                                      | -            | -         | -                                  | -                       | -  | -                                   | -  | -                |
| Fund Balance, June 30  | \$ 649       | \$ -          | \$ 649                      | \$ -   | \$ -                     | \$ -                            | \$ -                 | \$ -                         | \$ -   | \$ -   | \$ -  | \$ -  | \$ -              | \$ -                  | \$ -        | \$ -                                   | \$ -         | \$ -      | \$ -                               | \$ -                    | \$ -   | \$ -                                | \$ -   | \$ -             |

## **CAPITAL PROJECTS FUND**

Capital Projects Funds are used to account for the acquisition and construction of major capital facilities and equipment purchases other than those financed by proprietary funds.



**KIPP: COOPER NORCROSS, INC.**

Capital Projects Fund  
Summary Schedule of Project Expenditures  
For the Year Ended June 30, 2024

| Project Title/Issue   | Approval Date | Revised<br>Budgetary<br>Appropriations | GAAP<br>Expenditures to Date |                     | Unexpended<br>Appropriations<br>June 30, 2024 |
|---|---------------|--|------------------------------|---------------------|---|
|   |               |  | Prior<br>Years               | Current<br>Year     |   |
| KIPP High School (the Whittier High School Project) - Expand an existing school building to accommodate a new High School. This project is currently under construction.  | February 2021 | <u>\$ 26,300,000</u>                   | <u>\$ 23,668,774</u>         | <u>\$ 912,385</u>   | <u>\$ 1,718,841</u>                           |
| KIPP Middle School (the Hatch Project) - Acquisition and substantial reconstruction of a former middle school. Project is planned to open in fiscal year 2024 to provide a permanent home for the second middle school. | August 2020   | <u>\$ 26,000,000</u>                   | <u>\$ 20,544,664</u>         | <u>\$ 5,356,893</u> | <u>\$ 98,443</u>                              |

**KIPP: COOPER NORCROSS, INC.**Summary Schedule of Revenues, Expenditures and Changes in Fund Balance - Budgetary Basis  
For the Year Ended June 30, 2024**Revenues:**

Local sources:

|                |            |
|----------------|------------|
| Capital grants | \$ 300,000 |
|----------------|------------|

**Expenditures:**

Capital outlay

6,019,577

Maintenance services

249,701

Total expenditures

6,269,278

Net change in fund balance

(5,969,278)

**Fund Balance, July 1, 2023**

7,386,562

**Fund balance, June 30, 2024**

\$ 1,417,284

**KIPP: COOPER NORCROSS, INC.**

Schedule of Project Revenues, Expenditures, Project Balance and Project Status - Budgetary Basis  
The Whittier High School Project  
From Inception and for the Year Ended June 30, 2024

|  | <u>Prior Periods</u> | <u>Current Period</u> | <u>Totals</u> |
|--|----------------------|-----------------------|---------------|
| <b>Revenues and Other Financing Sources:</b>             |                      |                       |               |
| Bond proceeds  | \$ 16,785,851        | \$ -                  | \$ 16,785,851 |
| Line of credit proceeds                                  | 14,976,154           | -                     | 14,976,154    |
| Capital grant  | 10,283,796           | 300,000               | 10,583,796    |
|  |                      |                       |               |
| Total revenues and other financing sources               | 42,045,801           | 300,000               | 42,345,801    |
|  |                      |                       |               |
| <b>Expenditures and Other Financing Uses:</b>            |                      |                       |               |
| Payments on line of credit                               | 14,976,154           | -                     | 14,976,154    |
| Financing costs  | 1,069,647            | -                     | 1,069,647     |
| Maintenance services                                     | -                    | 249,701               | 249,701       |
| Construction services                                    | 23,668,774           | 662,684               | 24,331,458    |
|  |                      |                       |               |
| Total expenditures and other financing uses              | 39,714,575           | 912,385               | 40,626,960    |
|  |                      |                       |               |
| Excess (deficiency) of revenues over<br>(under) expenses | \$ 2,331,226         | \$ (612,385)          | \$ 1,718,841  |

**KIPP: COOPER NORCROSS, INC.**

Schedule of Project Revenues, Expenditures, Project Balance and Project Status - Budgetary Basis  
 The Hatch Middle School Project  
 From Inception and for the Year Ended June 30, 2024

|  | <u>Prior Periods</u> | <u>Current Period</u> | <u>Totals</u>       |
|--|----------------------|-----------------------|---------------------|
| <b>Revenues and Other Financing Sources:</b>             |                      |                       |                     |
| Bond proceeds  | \$ 26,169,647        | \$ -                  | \$ 26,169,647       |
| Line of credit proceeds                                  | 3,009,816            | -                     | 3,009,816           |
| Capital grant  | 500,000              | -                     | 500,000             |
|  | <u>29,679,463</u>    | <u>-</u>              | <u>29,679,463</u>   |
| <b>Expenditures and Other Financing Uses:</b>            |                      |                       |                     |
| Payments on line of credit                               | 3,009,816            | -                     | 3,009,816           |
| Financing costs  | 1,069,647            | -                     | 1,069,647           |
| Construction services                                    | 20,544,664           | 5,356,893             | 25,901,557          |
|  | <u>24,624,127</u>    | <u>5,356,893</u>      | <u>29,981,020</u>   |
| Excess (deficiency) of revenues over<br>(under) expenses | <u>\$ 5,055,336</u>  | <u>\$ (5,356,893)</u> | <u>\$ (301,557)</u> |

## **PROPRIETARY FUNDS**

## **ENTERPRISE FUND**

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the cost of providing goods and services be financed through user charges or where the Board has decided that periodical determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

**Food Service Fund** - The fund provides for the operation of food services in all schools.

**KIPP: COOPER NORCROSS, INC.**

## Statement of Net Position

## Proprietary Funds

As of June 30, 2024

|                                    | <u>Business-type<br/>Activities -<br/>Enterprise Fund<br/>Food Service</u> |
|------------------------------------|--|
| <b>Assets:</b>                     |  |
| Current assets:                    |  |
| Cash and cash equivalents          | \$ 801,188   |
| Accounts receivable:               |  |
| Federal aid                        | 630,507  |
| State aid                          | <u>7,554</u>   |
| Total current assets               | 1,439,249  |
| Capital assets                     | <u>406,231</u>   |
| Total assets                       | <u><u>\$ 1,845,480</u></u>   |
| <b>Liabilities:</b>                |  |
| Current liabilities:               |  |
| Accounts payable                   | <u>\$ 117,516</u>  |
| Total current liabilities          | <u>117,516</u>   |
| <b>Net Position:</b>               |  |
| Invested in capital assets         | 406,231  |
| Unrestricted                       | <u>1,321,733</u>   |
| Total net position                 | <u>1,727,964</u>   |
| Total liabilities and net position | <u><u>\$ 1,845,480</u></u>   |

**KIPP: COOPER NORCROSS, INC.**

Statement of Revenues, Expenses and Changes in Fund Net Position  
 Proprietary Funds  
 For the Fiscal Year Ended June 30, 2024

|   | <u>Business-type<br/>Activities -<br/>Enterprise Fund<br/>Food Service</u> |
|---|--|
| <b>Operating Revenues:</b>                    |  |
| Charges for services:                         |  |
| Daily sales - nonreimbursable programs        | \$ 43,628  |
| Total operating revenues                      | <u>43,628</u>  |
| <b>Operating Expenses:</b>                    |  |
| Cost of sales - reimbursable programs         | 2,034,841  |
| Cost of sales - nonreimbursable programs      | <u>92,889</u>  |
| Total operating expenses                      | <u>2,127,730</u>   |
| Operating loss                                | <u>(2,084,102)</u>   |
| <b>Non-operating Revenues:</b>                |  |
| State sources:                                |  |
| State school lunch program                    | 48,441   |
| Federal sources:                              |  |
| National school lunch program                 | 1,662,542  |
| School breakfast program                      | 696,712  |
| Fresh fruit and vegetable program             | <u>51,869</u>  |
| Total non-operating revenues                  | <u>2,459,564</u>   |
| Income before transfers                       | 375,462  |
| <b>Transfer to General Fund</b>               | <u>(183,501)</u>   |
| Change in net position                        | 191,961  |
| <b>Total Net Position - beginning of year</b> | <u>1,536,003</u>   |
| <b>Total Net Position - ending of year</b>    | <u><u>\$ 1,727,964</u></u>   |



**KIPP: COOPER NORCROSS, INC.**

Statement of Cash Flows  
 Proprietary Funds  
 For the Fiscal Year Ended June 30, 2024

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|   | <b>Business-type<br/>Activities -<br/>Enterprise Fund<br/>Food Service</b> |
|---|--|
| <b>Cash Flows from Operating Activities:</b>                                      |  |
| Receipts from customers   | \$ 56,494  |
| Payments to suppliers   | <u>(2,437,109)</u>   |
| Net cash used in operating activities   | <u>(2,380,615)</u>   |
| <b>Cash Flows from Noncapital Financing Activities:</b>                           |  |
| State and Federal sources   | 2,191,095  |
| Transfers   | <u>(183,501)</u>   |
| Net cash provided by noncapital financing activities                              | <u>2,007,594</u>   |
| <b>Net Decrease in Cash and Cash Equivalents</b>                                  | (373,021)  |
| <b>Cash and Cash Equivalents, beginning of year</b>                               | <u>1,174,209</u>   |
| <b>Cash and Cash Equivalents, end of year</b>                                     | <u><u>\$ 801,188</u></u>   |
| <b>Reconciliation of Operating Loss to Net Cash Used in Operating Activities:</b> |  |
| Operating loss  | \$ (2,084,102)   |
| Depreciation  | 45,137   |
| Adjustments to reconcile operating loss to net cash used in operating activities: |  |
| Changes in operating assets and liabilities:                                      |  |
| Decrease in accounts payable  | (202,564)  |
| Decrease in due to funds  | (151,952)  |
| Increase in accounts receivable - other   | <u>12,866</u>  |
| Net cash used in operating activities   | <u><u>\$ (2,380,615)</u></u>   |

## **LONG-TERM DEBT**

**KIPP: COOPER NORCROSS, INC.**

Debt Service Fund  
Schedule of Obligations Capital Under Leases  
For the Year Ended June 30, 2024

| <u>Purpose</u> | <u>Date of Original Issue/<br/>GASB 87 Adoption Date</u> | <u>Term of<br/>Lease</u> | <u>Amount of Original Lease</u> |                 | <u>Interest<br/>Rate</u> | <u>Balance</u>       | <u>Issued</u>       | <u>Retired</u>      | <u>Balance</u>       |
|----------------|--|--------------------------|---------------------------------|-----------------|--------------------------|----------------------|---------------------|---------------------|----------------------|
|                |  |                          | <u>Principal</u>                | <u>Interest</u> |                          | <u>June 30, 2023</u> | <u>Current Year</u> | <u>Current Year</u> | <u>June 30, 2024</u> |
| Land 1         | 7/1/2021   | 68.75 years              | \$ 4,000,000                    | \$ -            | N/A                      | \$ 3,406,180         | \$ -                | \$ 58,182           | \$ 3,347,998         |
| Land 2         | 7/1/2021   | 66 years                 | 3,500,000                       | -               | N/A                      | 3,239,597            | -                   | 52,963              | 3,186,634            |
| Land 3         | 7/1/2021   | 63.25 years              | 2,500,000                       | -               | N/A                      | 2,361,660            | -                   | 39,526              | 2,322,134            |
|                |  |                          |                                 |                 |                          | <u>\$ 9,007,437</u>  | <u>\$ -</u>         | <u>\$ 150,671</u>   | <u>\$ 8,856,766</u>  |

**KIPP: COOPER NORCROSS, INC.**

Debt Service Fund  
 Budgetary Comparison Schedule  
 Fiscal Year Ended June 30, 2024

|  | <u>Original<br/>Budget</u> | <u>Budget<br/>Transfers</u> | <u>Final<br/>Budget</u> | <u>Actual</u>    | <u>Variance<br/>Final to Actual</u> |
|--|----------------------------|-----------------------------|-------------------------|------------------|-------------------------------------|
| <b>Revenues:</b>   |                            |                             |                         |                  |                                     |
| QSCB subsidy income  | \$ 4,385,329               | \$ -                        | \$ 4,385,329            | \$ 3,788,610     | \$ 596,719                          |
| Interest income  | 488,658                    | -                           | 488,658                 | 975,651          | (486,993)                           |
| Total revenues   | <u>4,873,987</u>           | <u>-</u>                    | <u>4,873,987</u>        | <u>4,764,261</u> | <u>109,726</u>                      |
| <b>Expenditures:</b>   |                            |                             |                         |                  |                                     |
| Regular debt service:  |                            |                             |                         |                  |                                     |
| Interest expense   | <u>9,460,933</u>           | <u>-</u>                    | <u>9,460,933</u>        | <u>9,949,156</u> | <u>(488,223)</u>                    |
| Total expenditures   | <u>9,460,933</u>           | <u>-</u>                    | <u>9,460,933</u>        | <u>9,949,156</u> | <u>(488,223)</u>                    |
| <b>Other Financing Sources (Uses):</b>                       |                            |                             |                         |                  |                                     |
| Payments of notes payable                                    | (1,750,000)                | -                           | (1,750,000)             | (1,750,000)      | -                                   |
| Transfers  | <u>-</u>                   | <u>-</u>                    | <u>-</u>                | <u>2,014,488</u> | <u>(2,014,488)</u>                  |
| Total other financing sources (uses)                         | <u>(1,750,000)</u>         | <u>-</u>                    | <u>(1,750,000)</u>      | <u>264,488</u>   | <u>(2,014,488)</u>                  |
| Excess (deficiency) of revenues over<br>(under) expenditures | (6,336,946)                | -                           | (6,336,946)             | (4,920,407)      | (1,416,539)                         |
| <b>Fund Balance, July 1</b>                                  | <u>-</u>                   | <u>-</u>                    | <u>-</u>                | <u>4,920,407</u> | <u>(4,987,235)</u>                  |
| <b>Fund Balance, June 30</b>                                 | <u>\$ (6,336,946)</u>      | <u>\$ -</u>                 | <u>\$ (6,336,946)</u>   | <u>\$ -</u>      | <u>\$ (6,403,774)</u>               |

## STATISTICAL SECTION

This part of the KIPP: Cooper Norcross, Inc.'s Annual Comprehensive Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Renaissance School's overall financial health.

### **Contents**

### **Exhibits**

#### **Financial Trends**

J-1 to J-5

These schedules contain trend information to help the reader understand how the Renaissance School's financial performance and well-being have changed over time.

#### **Revenue Capacity**

J-6 to J-9

These schedules contain information to help the reader assess the Renaissance School's most significant local revenue source, the property tax.

#### **Debt Capacity**

J-10 to J-13

These schedules present information to help the reader assess the affordability of the Renaissance School's current levels of outstanding debt and the Renaissance School's ability to issue additional debt in the future.

#### **Demographic and Economic Information**

J-14 and J-15

These schedules offer demographic and economic indicators to help the reader understand the environment within which the Renaissance School's financial activities take place.

#### **Operating Information**

J-16 to J-21

These schedules contain service and infrastructure data to help the reader understand how the information in the Renaissance School's financial report relates to the services the Renaissance School provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the annual comprehensive financial reports for the relevant year.

## FINANCIAL TRENDS

KIPP: COOPER NORCROSS, INC.

Net Position by Component  
For the Fiscal Years Ended June 30  
(Accrual Basis of Accounting)

|   | 2024                | 2023                | 2022                | 2021              | 2020                  | 2019                  | 2018<br>(As Restated) | 2017                   | 2016                | 2015              |
|---|---------------------|---------------------|---------------------|-------------------|-----------------------|-----------------------|-----------------------|------------------------|---------------------|-------------------|
| <b>Governmental Activities:</b>                 |                     |                     |                     |                   |                       |                       |                       |                        |                     |                   |
| Invested in capital assets, net of related debt | \$ (16,970,584)     | \$ (13,109,802)     | \$ (11,253,527)     | \$ (7,325,614)    | \$ (9,997,295)        | \$ (6,661,949)        | \$ (3,280,955)        | \$ (14,140,267)        | \$ -                | \$ -              |
| Restricted                                      | 1,417,933           | 7,459,574           | (5,205)             | 3,025,010         | -                     | -                     | -                     | -                      | -                   | -                 |
| Unrestricted                                    | 15,503,000          | 9,413,368           | 13,367,029          | 4,631,710         | 2,113,887             | 546,591               | (1,519,737)           | 3,451,573              | 1,652,939           | 783,355           |
| Total governmental activities net position      | <u>\$ (49,651)</u>  | <u>\$ 3,763,140</u> | <u>\$ 2,108,297</u> | <u>\$ 331,106</u> | <u>\$ (7,883,408)</u> | <u>\$ (6,115,358)</u> | <u>\$ (4,800,692)</u> | <u>\$ (10,688,694)</u> | <u>\$ 1,652,939</u> | <u>\$ 783,355</u> |
| <b>Business-type Activities:</b>                |                     |                     |                     |                   |                       |                       |                       |                        |                     |                   |
| Invested in capital assets                      | \$ 406,231          | \$ 451,368          | \$ 299,416          | \$ -              | \$ -                  | \$ -                  | \$ -                  | \$ -                   | \$ -                | \$ -              |
| Unrestricted                                    | 1,321,733           | 1,084,635           | 770,268             | 500,027           | 284,758               | 206,979               | 54,080                | -                      | -                   | -                 |
| Total business-type activities net position     | <u>\$ 1,727,964</u> | <u>\$ 1,536,003</u> | <u>\$ 1,069,684</u> | <u>\$ 500,027</u> | <u>\$ 284,758</u>     | <u>\$ 206,979</u>     | <u>\$ 54,080</u>      | <u>\$ -</u>            | <u>\$ -</u>         | <u>\$ -</u>       |
| <b>School-wide:</b>                             |                     |                     |                     |                   |                       |                       |                       |                        |                     |                   |
| Invested in capital assets, net of related debt | \$ (16,564,353)     | \$ (12,658,434)     | \$ (10,954,111)     | \$ (7,325,614)    | \$ (9,997,295)        | \$ (6,661,949)        | \$ (3,280,955)        | \$ (14,140,267)        | \$ -                | \$ -              |
| Restricted                                      | 1,417,933           | 7,459,574           | (5,205)             | 3,025,010         | -                     | -                     | -                     | -                      | -                   | -                 |
| Unrestricted                                    | 16,824,733          | 10,498,003          | 14,137,297          | 5,131,737         | 2,398,645             | 753,570               | (1,465,657)           | 3,451,573              | 1,652,939           | 783,355           |
| Total school-wide net position                  | <u>\$ 1,678,313</u> | <u>\$ 5,299,143</u> | <u>\$ 3,177,981</u> | <u>\$ 831,133</u> | <u>\$ (7,598,650)</u> | <u>\$ (5,908,379)</u> | <u>\$ (4,746,612)</u> | <u>\$ (10,688,694)</u> | <u>\$ 1,652,939</u> | <u>\$ 783,355</u> |

KIPP: COOPER NORCROSS, INC.

Changes in Net Position  
For the Fiscal Years Ended June 30  
*(Accrual Basis of Accounting)*

|  | 2024                   | 2023                   | 2022                   | 2021                   | 2020                   | 2019                   | 2018                   | 2017                   | 2016                   | 2015                  |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-----------------------|
| <b>Program Expenses:</b>                                       |                        |                        |                        |                        |                        |                        |                        |                        |                        |                       |
| Governmental activities:                                       |                        |                        |                        |                        |                        |                        |                        |                        |                        |                       |
| Instruction:   |                        |                        |                        |                        |                        |                        |                        |                        |                        |                       |
| Regular  | \$ 16,260,363          | \$ 14,416,033          | \$ 12,415,060          | \$ 10,834,738          | \$ 9,830,844           | \$ 9,799,007           | \$ 8,537,337           | \$ 6,616,503           | \$ 4,290,026           | \$ 924,973            |
| Support services:  |                        |                        |                        |                        |                        |                        |                        |                        |                        |                       |
| General administration   | 19,073,893             | 15,988,745             | 12,389,378             | 12,537,589             | 11,384,901             | 8,860,567              | 7,676,868              | 12,873,356             | 4,391,505              | 2,098,930             |
| School administrative services                                 | 17,894,064             | 15,800,605             | 12,164,439             | 7,023,606              | 6,525,590              | 6,160,570              | 9,954,058              | (7,981,809)            | 2,360,940              | 354,015               |
| TPAF Social Security (Reimbursed)                              | 534,603                | 837,925                | 1,721,264              | 332,475                | 984,971                | -                      | -                      | -                      | -                      | -                     |
| TPAF Pension (On-behalf - Non-Budgeted)                        | 2,200,263              | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                     |
| TPAF Post-Retirement Medical (On-Behalf - Non-Budgeted)        | 598,831                | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                     |
| TPAF Long-Term Disability Insurance (On-Behalf - Non-Budgeted) | 2,430                  | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                     |
| Capital outlay   | 6,346,746              | 21,112,961             | 22,232,584             | 5,844,497              | 16,142,298             | 2,539,843              | -                      | -                      | -                      | -                     |
| Land lease   | -                      | -                      | -                      | -                      | 2,500,000              | -                      | -                      | -                      | -                      | -                     |
| Interest   | 9,954,155              | 8,813,656              | 6,640,416              | 6,564,522              | 6,381,513              | 6,213,665              | *                      | *                      | *                      | *                     |
| Financing costs  | -                      | 2,139,294              | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                     |
| Unallocated depreciation                                       | 3,737,114              | 2,463,790              | 2,453,077              | 2,275,271              | 1,926,227              | 1,835,697              | 1,275,910              | 1,257,219              | -                      | 3,377,918             |
| Total governmental activities                                  | 76,602,462             | 81,573,009             | 70,016,218             | 45,412,698             | 55,676,344             | 35,409,349             | 27,444,173             | 12,765,269             | 11,042,471             | 6,755,836             |
| Business-type activities:                                      |                        |                        |                        |                        |                        |                        |                        |                        |                        |                       |
| Food service   | 2,127,730              | 1,779,024              | 1,688,693              | 1,050,602              | 1,269,115              | 1,265,729              | 1,038,504              | -                      | -                      | -                     |
| Total business-type activities expense                         | 2,127,730              | 1,779,024              | 1,688,693              | 1,050,602              | 1,269,115              | 1,265,729              | 1,038,504              | -                      | -                      | -                     |
| Total program expenses   | <u>\$ 78,730,192</u>   | <u>\$ 83,352,033</u>   | <u>\$ 71,704,911</u>   | <u>\$ 46,463,300</u>   | <u>\$ 56,945,459</u>   | <u>\$ 36,675,078</u>   | <u>\$ 28,482,677</u>   | <u>\$ 12,765,269</u>   | <u>\$ 11,042,471</u>   | <u>\$ 6,755,836</u>   |
| <b>Program Revenues:</b>                                       |                        |                        |                        |                        |                        |                        |                        |                        |                        |                       |
| Governmental activities:                                       |                        |                        |                        |                        |                        |                        |                        |                        |                        |                       |
| Operating grants and contributions                             | \$ 8,868,944           | \$ 11,171,859          | \$ 8,490,601           | \$ 3,734,881           | \$ 3,805,312           | \$ 3,382,067           | \$ 9,778,304           | \$ 1,872,189           | \$ 578,814             | \$ 600,214            |
| Capital grants and contributions                               | 300,000                | 5,158,182              | 625,614                | -                      | -                      | 500,000                | -                      | -                      | -                      | -                     |
| Total governmental activities                                  | 9,168,944              | 16,330,041             | 9,116,215              | 3,734,881              | 3,805,312              | 3,882,067              | 9,778,304              | 1,872,189              | 578,814                | 600,214               |
| Business-type activities:                                      |                        |                        |                        |                        |                        |                        |                        |                        |                        |                       |
| Charges for services:  |                        |                        |                        |                        |                        |                        |                        |                        |                        |                       |
| Food service and transfers                                     | 43,628                 | 66,185                 | 30,000                 | -                      | 75,790                 | 112,321                | 57,484                 | -                      | -                      | -                     |
| Operating grants and contributions                             | -                      | -                      | -                      | -                      | -                      | -                      | 1,035,100              | -                      | -                      | -                     |
| Total business-type activities                                 | 43,628                 | 66,185                 | 30,000                 | -                      | 75,790                 | 112,321                | 1,092,584              | -                      | -                      | -                     |
| Total program revenues   | <u>\$ 9,212,572</u>    | <u>\$ 16,396,226</u>   | <u>\$ 9,146,215</u>    | <u>\$ 3,734,881</u>    | <u>\$ 3,881,102</u>    | <u>\$ 3,994,388</u>    | <u>\$ 10,870,888</u>   | <u>\$ 1,872,189</u>    | <u>\$ 578,814</u>      | <u>\$ 600,214</u>     |
| <b>Program (Expense) Revenue:</b>                              |                        |                        |                        |                        |                        |                        |                        |                        |                        |                       |
| Governmental activities  | \$ (67,433,518)        | \$ (65,242,968)        | \$ (60,900,003)        | \$ (41,677,817)        | \$ (51,871,032)        | \$ (31,527,282)        | \$ (17,665,869)        | \$ (10,893,080)        | \$ (10,463,657)        | \$ (2,777,704)        |
| Business-type activities                                       | (2,084,102)            | (1,712,839)            | (1,658,693)            | (1,050,602)            | (1,193,325)            | (1,153,408)            | 54,080                 | -                      | -                      | -                     |
| Total program expense  | <u>\$ (69,517,620)</u> | <u>\$ (66,955,807)</u> | <u>\$ (62,558,696)</u> | <u>\$ (42,728,419)</u> | <u>\$ (53,064,357)</u> | <u>\$ (32,680,690)</u> | <u>\$ (17,611,789)</u> | <u>\$ (10,893,080)</u> | <u>\$ (10,463,657)</u> | <u>\$ (2,777,704)</u> |



KIPP: COOPER NORCROSS, INC.

Changes in Net Position  
For the Fiscal Years Ended June 30  
(Accrual Basis of Accounting)

|  | 2024                  | 2023                 | 2022                 | 2021                 | 2020                  | 2019                  | 2018                 | 2017                 | 2016                 | 2015                |
|--|-----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|----------------------|----------------------|----------------------|---------------------|
| <b>General Revenues and Other Changes in Net Position:</b> |                       |                      |                      |                      |                       |                       |                      |                      |                      |                     |
| Governmental activities:                                   |                       |                      |                      |                      |                       |                       |                      |                      |                      |                     |
| Local share  | \$ 49,522,763         | \$ 40,635,853        | \$ 35,185,115        | \$ 31,966,540        | \$ 26,943,165         | \$ 24,003,317         | \$ 19,918,599        | \$ 2,282,605         | \$ 8,643,760         | \$ 1,944,017        |
| State aid  | 3,383,387             | 871,965              | 1,758,177            | 366,042              | 1,072,799             | 45,036                | -                    | -                    | -                    | -                   |
| Federal aid  | 3,910,461             | 3,872,005            | 3,870,980            | 3,816,801            | 3,822,525             | 3,732,818             | -                    | 13,667,907           | 251,471              | 46,400              |
| Philanthropic support and other income                     | 3,881,435             | 1,470,973            | 631,183              | 5,656,187            | 481,191               | 672,776               | 846,736              | 424,858              | 2,689,481            | 1,482,238           |
| Increase in net capital outlay                             | 6,346,746             | 21,112,961           | 22,232,584           | 5,844,497            | 18,642,298            | 2,647,216             | -                    | -                    | -                    | -                   |
| Forgiveness income   | -                     | -                    | -                    | 3,179,697            | -                     | -                     | -                    | -                    | -                    | -                   |
| Decrease in right-to-use asset                             | (150,671)             | (150,671)            | (150,671)            | (150,671)            | (130,908)             | (107,373)             | -                    | -                    | -                    | -                   |
| Amortization expense                                       | (989,350)             | (915,275)            | (850,174)            | (786,762)            | (728,088)             | (781,174)             | -                    | -                    | -                    | -                   |
| Total governmental activities                              | 65,904,771            | 66,897,811           | 62,677,194           | 49,892,331           | 50,102,982            | 30,212,616            | 20,765,335           | 16,375,370           | 11,584,712           | 3,472,655           |
| Business-type activities:                                  |                       |                      |                      |                      |                       |                       |                      |                      |                      |                     |
| State aid  | 48,441                | 43,269               | 31,369               | 32,312               | 11,356                | 12,185                | -                    | -                    | -                    | -                   |
| Federal aid  | 2,411,123             | 2,135,889            | 2,196,981            | 1,213,289            | 1,259,748             | 1,294,122             | -                    | -                    | -                    | -                   |
| Other income   | -                     | -                    | -                    | 20,270               | -                     | -                     | -                    | -                    | -                    | -                   |
| Total business-type activities                             | 2,459,564             | 2,179,158            | 2,228,350            | 1,265,871            | 1,271,104             | 1,306,307             | -                    | -                    | -                    | -                   |
| Total general revenues and other changes in net position   | <u>\$ 68,364,335</u>  | <u>\$ 69,076,969</u> | <u>\$ 64,905,544</u> | <u>\$ 51,158,202</u> | <u>\$ 51,374,086</u>  | <u>\$ 31,518,923</u>  | <u>\$ 20,765,335</u> | <u>\$ 16,375,370</u> | <u>\$ 11,584,712</u> | <u>\$ 3,472,655</u> |
| <b>Changes in Net Position (before change in pension):</b> |                       |                      |                      |                      |                       |                       |                      |                      |                      |                     |
| Governmental activities                                    | \$ (1,528,747)        | \$ 1,654,843         | \$ 1,777,191         | \$ 8,214,514         | \$ (1,768,050)        | \$ (1,314,666)        | \$ 3,099,466         | \$ 5,482,290         | \$ 1,121,055         | \$ 694,951          |
| Business-type activities                                   | 375,462               | 466,319              | 569,657              | 215,269              | 77,779                | 152,899               | 54,080               | -                    | -                    | -                   |
| Total changes in net position (before change in pension)   | <u>\$ (1,153,285)</u> | <u>\$ 2,121,162</u>  | <u>\$ 2,346,848</u>  | <u>\$ 8,429,783</u>  | <u>\$ (1,690,271)</u> | <u>\$ (1,161,767)</u> | <u>\$ 3,153,546</u>  | <u>\$ 5,482,290</u>  | <u>\$ 1,121,055</u>  | <u>\$ 694,951</u>   |

\* Information not provided for prior year schedules

**KIPP: COOPER NORCROSS, INC.**

Statement of Net Position - All Activities  
 GASB to FASB Reconciliation  
 As of June 30, 2024

|  | Governmental<br>Activities | Business-type<br>Activities | Total GASB            | GASB to FASB<br>Reconciliation | Total FASB            |
|--|----------------------------|-----------------------------|-----------------------|--------------------------------|-----------------------|
| <b>Assets:</b>   |                            |                             |                       |                                |                       |
| Cash and cash equivalents  | \$ 14,376,626              | \$ 801,188                  | \$ 15,177,814         | \$ -                           | \$ 15,177,814         |
| Restricted cash  | 11,593,920                 | -                           | 11,593,920            | -                              | 11,593,920            |
| Investments  | 11,530,310                 | -                           | 11,530,310            | -                              | 11,530,310            |
| Accounts receivable  | 3,382,971                  | 638,061                     | 4,021,032             | -                              | 4,021,032             |
| Due from related parties   | 946,797                    | -                           | 946,797               | -                              | 946,797               |
| Prepaid expenses and other assets                                    | 464,558                    | -                           | 464,558               | -                              | 464,558               |
| Right-to-use assets - land leases, net                               | 8,856,766                  | -                           | 8,856,766             | -                              | 8,856,766             |
| Capital assets, net  | 130,872,679                | 406,231                     | 131,278,910           | 2,420,073 (1)                  | 133,698,983           |
| Total assets   | 182,024,627                | 1,845,480                   | 183,870,107           | 2,420,073                      | 186,290,180           |
| <b>Deferred Outflows of Resources:</b>                               |                            |                             |                       |                                |                       |
| Pension deferred outflows  | 21,365,815                 | -                           | 21,365,815            | -                              | 21,365,815            |
| Total assets and deferred outflows of resources                      | <u>\$ 203,390,442</u>      | <u>\$ 1,845,480</u>         | <u>\$ 205,235,922</u> | <u>\$ 2,420,073</u>            | <u>\$ 207,655,995</u> |
| <b>Liabilities:</b>  |                            |                             |                       |                                |                       |
| Intergovernmental payables - state                                   | \$ 1,954,534               | \$ -                        | \$ 1,954,534          | \$ -                           | \$ 1,954,534          |
| Accounts payable   | 637,813                    | 117,516                     | 755,329               | -                              | 755,329               |
| Payroll deductions and withholdings                                  | 663,433                    | -                           | 663,433               | -                              | 663,433               |
| Accrued expenses - development                                       | 91,444                     | -                           | 91,444                | -                              | 91,444                |
| Due to related parties   | 458,484                    | -                           | 458,484               | -                              | 458,484               |
| Deferred revenue   | 382,678                    | -                           | 382,678               | -                              | 382,678               |
| Accrued interest   | 7,057,344                  | -                           | 7,057,344             | -                              | 7,057,344             |
| Bonds and notes payable, net of discounts and premium                | 168,202,505                | -                           | 168,202,505           | (4,971,558) (2)                | 163,230,947           |
| Net pension liability  | 22,534,084                 | -                           | 22,534,084            | -                              | 22,534,084            |
| Total liabilities  | 201,982,319                | 117,516                     | 202,099,835           | (4,971,558)                    | 197,128,277           |
| <b>Deferred Inflows of Resources:</b>                                |                            |                             |                       |                                |                       |
| Pension deferred inflows   | 1,457,774                  | -                           | 1,457,774             | -                              | 1,457,774             |
| Total liabilities and deferred inflows of resources                  | <u>203,440,093</u>         | <u>117,516</u>              | <u>203,557,609</u>    | <u>(4,971,558)</u>             | <u>198,586,051</u>    |
| <b>Net Position:</b>   |                            |                             |                       |                                |                       |
| Invested in capital assets, net of related debt                      | (16,970,584)               | 406,231                     | (16,564,353)          | -                              | (16,564,353)          |
| Restricted for capital projects                                      | 1,417,933                  | -                           | 1,417,933             | -                              | 1,417,933             |
| Unrestricted   | 15,503,000                 | 1,321,733                   | 16,824,733            | 7,391,631 (3)                  | 24,216,364            |
| Total net position   | <u>(49,651)</u>            | <u>1,727,964</u>            | <u>1,678,313</u>      | <u>7,391,631</u>               | <u>9,069,944</u>      |
| Total liabilities, deferred inflows of resources<br>and net position | <u>\$ 203,390,442</u>      | <u>\$ 1,845,480</u>         | <u>\$ 205,235,922</u> | <u>\$ 2,420,073</u>            | <u>\$ 207,655,995</u> |
| Fund Balance, June 30, 2024 - B-1                                    | \$ 31,049,452              |                             |                       |                                | \$ 37,701,502         |
| Right-to-use assets, net of accumulated amortization                 | 8,856,766                  |                             |                       |                                | 8,856,766             |
| Cost of capital assets, net of accumulated depreciation              | 130,872,679                |                             |                       |                                | 130,872,679           |
| Net change in pension (fund to school-wide reconciliation)           | -                          |                             |                       |                                | 2,467,545             |
| Principal balance of bonds and notes payable, net of discount        | (168,202,505)              |                             |                       |                                | (168,202,505)         |
| Net position before pension adjustments                              | 2,576,392                  |                             |                       |                                | 11,695,987            |
| Less - pension, net (deficit)  | (2,626,043)                |                             |                       |                                | (2,626,043)           |
| Total net position, June 30, 2024                                    | <u>\$ (49,651)</u>         |                             |                       |                                | <u>\$ 9,069,944</u>   |

**Notes:**

- (1) FASB reconciliation to add construction interest expensed under GASB (net of accumulated depreciation of \$62,053) to be capitalized under FASB.  
 (2) FASB reconciliation to add debt issuance costs expensed under GASB (net of accumulated amortization of \$694,809) to be capitalized under FASB.  
 (3) Accumulated impact of GASB to FASB reconciliation.

KIPP: COOPER NORCROSS, INC.

Statement of Revenues, Expenditures and Changes in Fund Balances  
GASB to FASB Reconciliation  
For the Fiscal Year Ended June 30, 2024

|  | Governmental Funds |                            |                             |                         |                                | Proprietary<br>Funds                             | Total GASB    | GASB to FASB<br>Reconciliation | Total FASB    |
|--|--------------------|----------------------------|-----------------------------|-------------------------|--------------------------------|--|---------------|--------------------------------|---------------|
|  | General<br>Fund    | Special<br>Revenue<br>Fund | Capital<br>Projects<br>Fund | Debt<br>Service<br>Fund | Total<br>Governmental<br>Funds | Business-type<br>Activities -<br>Enterprise Fund |               |                                |               |
| <b>Revenues:</b>   |                    |                            |                             |                         |                                |  |               |                                |               |
| Local sources:   |                    |                            |                             |                         |                                |  |               |                                |               |
| Local share  | \$ 49,522,763      | \$ -                       | \$ -                        | \$ -                    | \$ 49,522,763                  | \$ -   | \$ 49,522,763 | \$ -                           | \$ 49,522,763 |
| Sublease income  | 180,000            | -                          | -                           | -                       | 180,000                        | -  | 180,000       | -                              | 180,000       |
| Philanthropic support  | 179,204            | 647,493                    | 300,000                     | -                       | 1,126,697                      | -  | 1,126,697     | -                              | 1,126,697     |
| Interest income  | 1,219,971          | -                          | -                           | 975,651                 | 2,195,622                      | -  | 2,195,622     | -                              | 2,195,622     |
| Miscellaneous  | 1,398,972          | -                          | -                           | -                       | 1,398,972                      | 43,628   | 1,442,600     | -                              | 1,442,600     |
| Total local sources  | 52,500,910         | 647,493                    | 300,000                     | 975,651                 | 54,424,054                     | 43,628   | 54,467,682    | -                              | 54,467,682    |
| Federal sources  | 121,851            | 7,905,281                  | -                           | 3,788,610               | 11,815,742                     | 2,411,123  | 14,226,865    | -                              | 14,226,865    |
| State sources  | 3,383,387          | 243,807                    | -                           | -                       | 3,627,194                      | 48,441   | 3,675,635     | -                              | 3,675,635     |
| Total revenues   | 56,006,148         | 8,796,581                  | 300,000                     | 4,764,261               | 69,866,990                     | 2,503,192  | 72,370,182    | -                              | 72,370,182    |
| <b>Expenditures:</b>   |                    |                            |                             |                         |                                |  |               |                                |               |
| Current:   |                    |                            |                             |                         |                                |  |               |                                |               |
| Instruction  | 14,406,747         | 1,853,616                  | -                           | -                       | 16,260,363                     | -  | 16,260,363    | -                              | 16,260,363    |
| Administrative   | 19,073,893         | -                          | -                           | -                       | 19,073,893                     | -  | 19,073,893    | -                              | 19,073,893    |
| Support services   | 10,883,396         | 6,760,967                  | 249,701                     | -                       | 17,894,064                     | 2,082,593  | 19,976,657    | -                              | 19,976,657    |
| TPAF Social Security contributions (reimbursed)                            | 534,603            | -                          | -                           | -                       | 534,603                        | -  | 534,603       | -                              | 534,603       |
| TPAF Pension (On-Behalf - Non-Budgeted)                                    | 2,200,263          | -                          | -                           | -                       | 2,200,263                      | -  | 2,200,263     | -                              | 2,200,263     |
| TPAF Post-Retirement Medical (On-Behalf - Non-Budgeted)                    | 598,831            | -                          | -                           | -                       | 598,831                        | -  | 598,831       | -                              | 598,831       |
| TPAF Long-Term Disability Insurance (On-Behalf - Non-Budgeted)             | 2,430              | -                          | -                           | -                       | 2,430                          | -  | 2,430         | -                              | 2,430         |
| Capital outlay   | 72,808             | 254,361                    | 6,019,577                   | -                       | 6,346,746                      | -  | 6,346,746     | (6,346,746) (2)                | -             |
| Depreciation expense - capital assets                                      | -                  | -                          | -                           | -                       | -                              | 45,137   | 45,137        | 3,737,114 (3)                  | 3,782,251     |
| Depreciation expense - capitalized interest                                | -                  | -                          | -                           | -                       | -                              | -  | -             | 62,053 (6)                     | 62,053        |
| Amortization expense - right-to-use assets                                 | -                  | -                          | -                           | -                       | -                              | -  | -             | 150,671 (8)                    | 150,671       |
| Amortization expense - bond discounts                                      | -                  | -                          | -                           | -                       | -                              | -  | -             | 989,350 (4)                    | 989,350       |
| Amortization expense - debt issuance costs                                 | -                  | -                          | -                           | -                       | -                              | -  | -             | 171,051 (7)                    | 171,051       |
| Debt service:  |                    |                            |                             |                         |                                |  |               |                                |               |
| Interest   | 4,999              | -                          | -                           | 9,949,156               | 9,954,155                      | -  | 9,954,155     | -                              | 9,954,155     |
| Total expenditures   | 47,777,970         | 8,868,944                  | 6,269,278                   | 9,949,156               | 72,865,348                     | 2,127,730  | 74,993,078    | (1,236,507)                    | 73,756,571    |
| Excess (deficit) of revenues over expenditures                             | 8,228,178          | (72,363)                   | (5,969,278)                 | (5,184,895)             | (2,998,358)                    | 375,462  | (2,622,896)   | 1,236,507                      | (1,386,389)   |
| <b>Other Financing Sources (Uses):</b>                                     |                    |                            |                             |                         |                                |  |               |                                |               |
| Net change in pension (fund to school-wide reconciliation)                 | (2,467,545) (9)    | -                          | -                           | -                       | (2,467,545)                    | -  | (2,467,545)   | -                              | (2,467,545)   |
| Repayment of debt  | -                  | -                          | -                           | (1,750,000)             | (1,750,000)                    | -  | (1,750,000)   | 1,750,000 (5)                  | -             |
| Transfers  | (1,830,987)        | -                          | -                           | 2,014,488               | 183,501                        | (183,501)  | -             | -                              | -             |
| Total other financing sources (uses)                                       | (4,298,532)        | -                          | -                           | 264,488                 | (4,034,044)                    | (183,501)  | (4,217,545)   | 1,750,000                      | (2,467,545)   |
| Net change in fund balances  | 3,929,646          | (72,363)                   | (5,969,278)                 | (4,920,407)             | (7,032,402)                    | 191,961  | (6,840,441)   | 2,986,507                      | (3,853,934)   |
| <b>Fund Balance - July 1, 2023</b>   | 23,234,328         | 73,012                     | 7,386,562                   | 4,920,407               | 35,614,309                     | 1,536,003  | 37,150,312    | 7,624,735 (1)                  | 44,775,047    |
| Net change in capital assets (fund to school-wide reconciliation)          | -                  | -                          | -                           | -                       | -                              | -  | -             | (2,609,632) (2)(3)             | (2,609,632)   |
| Net change in right-to-use assets (fund to school-wide reconciliation)     | -                  | -                          | -                           | -                       | -                              | -  | -             | 150,671 (8)                    | 150,671       |
| Net change in bonds and notes payable (fund to school-wide reconciliation) | -                  | -                          | -                           | -                       | -                              | -  | -             | (760,650) (4)(5)               | (760,650)     |
| <b>Fund Balance - June 30, 2024</b>  | \$ 27,163,974      | \$ 649                     | \$ 1,417,284                | \$ -                    | \$ 28,581,907                  | \$ 1,727,964                                     | \$ 30,309,871 | \$ 7,391,631                   | \$ 37,701,502 |

Notes:

- (1) Beginning accumulated impact of GASB to FASB reconciliation.  
(2) FASB reconciliation to remove capital outlay expensed under GASB to be capitalized under FASB.  
(3) FASB reconciliation to include depreciation expense of capital assets.  
(4) FASB reconciliation to include amortization expense of bonds payable.  
(5) FASB reconciliation to remove expense for payments made on loans.  
(6) FASB reconciliation to include depreciation of capitalized interest incurred during construction.  
(7) FASB reconciliation to include amortization expense of debt issuance costs.  
(8) FASB reconciliation to include amortization expense of right to use assets - land lease.  
(9) FASB reconciliation to include net change in pension.

**KIPP: COOPER NORCROSS, INC.**Statement of Cash Flows  
For the Fiscal Year Ended June 30, 2024**Cash Flows from Operating Activities:**

|  |                |
|--|----------------|
| Changes in fund balances   | \$ (3,853,934) |
| Adjustment to reconcile changes in fund balances to net cash provided by operating activities: |                |
| Pension deferred outflows  | (4,127,882)    |
| Pension deferred inflows   | (891,201)      |
| Depreciation   | 3,844,304      |
| Amortization of right-to-use assets - land lease   | 150,671        |
| Amortization of bonds payable discount   | 989,350        |
| Amortization of debt issuance costs  | 171,051        |
| Changes in operating assets and liabilities:   |                |
| Accounts receivable  | 3,187,339      |
| Due from related parties   | 627,211        |
| Prepaid expenses and other assets  | (393,549)      |
| Intergovernmental payables - state   | (3,833,233)    |
| Accounts payable   | (281,905)      |
| Payroll deductions and withholdings  | (78,442)       |
| Due to related party   | 381,980        |
| Deferred revenue   | 382,678        |
| Accrued interest   | 478,218        |
| Net pension liability  | 7,486,628      |
| Net cash provided by operating activities  | 4,239,284      |

**Cash Flows from Investing Activities:**

|                             |              |
|-----------------------------|--------------|
| Purchases of capital assets | (12,057,121) |
|-----------------------------|--------------|

**Cash Flows from Financing Activities:**

|                                     |             |
|-------------------------------------|-------------|
| Payments on bonds and notes payable | (1,750,000) |
|-------------------------------------|-------------|

**Net Change in Cash and Cash Equivalents and Restricted Cash** (9,567,837)**Cash and Cash Equivalent and Restricted Cash:**

|                   |               |
|-------------------|---------------|
| Beginning of year | 47,869,881    |
| End of year       | \$ 38,302,044 |

**Reconciliation of Cash and Restricted Cash:**

|                           |               |
|---------------------------|---------------|
| Cash and cash equivalents | \$ 15,177,814 |
| Restricted cash           | 11,593,920    |
| Investments               | 11,530,310    |

Total cash and restricted cash \$ 38,302,044

**KIPP: COOPER NORCROSS, INC.**

Fund Balances - Governmental Funds  
 For the Fiscal Years Ended June 30  
*(Modified Accrual Basis of Accounting)*

|                                      | <u>2024</u>          | <u>2023</u>          | <u>2022</u>          | <u>2021</u>         | <u>2020</u>           | <u>2019</u>          | <u>2018</u><br><u>(As Restated)</u> | <u>2017</u>         | <u>2016</u>         | <u>2015</u>         |
|--------------------------------------|----------------------|----------------------|----------------------|---------------------|-----------------------|----------------------|-------------------------------------|---------------------|---------------------|---------------------|
| <b>General Fund:</b>                 |                      |                      |                      |                     |                       |                      |                                     |                     |                     |                     |
| Unreserved                           | \$ 29,631,519        | \$ 28,154,735        | \$ 11,618,934        | \$ 7,854,220        | \$ 10,400,670         | \$ 6,242,326         | \$ 4,318,770                        | \$ 3,066,516        | \$ 1,652,939        | \$ 697,303          |
| Reserved                             | <u>-</u>             | <u>-</u>             | <u>-</u>             | <u>-</u>            | <u>-</u>              | <u>-</u>             | <u>-</u>                            | <u>-</u>            | <u>-</u>            | <u>100,000</u>      |
| Total General Fund                   | <u>\$ 29,631,519</u> | <u>\$ 28,154,735</u> | <u>\$ 11,618,934</u> | <u>\$ 7,854,220</u> | <u>\$ 10,400,670</u>  | <u>\$ 6,242,326</u>  | <u>\$ 4,318,770</u>                 | <u>\$ 3,066,516</u> | <u>\$ 1,652,939</u> | <u>\$ 797,303</u>   |
| <b>All Other Governmental Funds:</b> |                      |                      |                      |                     |                       |                      |                                     |                     |                     |                     |
| Restricted, reported in:             |                      |                      |                      |                     |                       |                      |                                     |                     |                     |                     |
| Special revenue fund                 | \$ 649               | \$ 73,012            | \$ 243,284           | \$ -                | \$ -                  | \$ -                 | \$ -                                | \$ -                | \$ -                | \$ -                |
| Debt service fund                    |                      | -                    | -                    | -                   | -                     | -                    | -                                   | -                   | -                   | -                   |
| Capital projects fund                | <u>1,417,284</u>     | <u>7,386,562</u>     | <u>(248,489)</u>     | <u>3,025,010</u>    | <u>(1,210,381)</u>    | <u>14,929,308</u>    | <u>17,880,875</u>                   | <u>-</u>            | <u>741,298</u>      | <u>(392,981)</u>    |
| Total all other governmental funds   | <u>\$ 1,417,933</u>  | <u>\$ 7,459,574</u>  | <u>\$ (5,205)</u>    | <u>\$ 3,025,010</u> | <u>\$ (1,210,381)</u> | <u>\$ 14,929,308</u> | <u>\$ 17,880,875</u>                | <u>\$ -</u>         | <u>\$ 741,298</u>   | <u>\$ (392,981)</u> |

KIPP: COOPER NORCROSS, INC.

Changes in Fund Balances - Governmental Funds  
For the Fiscal Years Ended June 30  
(Modified Accrual Basis of Accounting)

|  | 2024           | 2023          | 2022          | 2021          | 2020            | 2019           | 2018          | 2017            | 2016       | 2015      |
|--|----------------|---------------|---------------|---------------|-----------------|----------------|---------------|-----------------|------------|-----------|
| <b>Revenues and Financing Sources:</b>                             |                |               |               |               |                 |                |               |                 |            |           |
| Local sources  | \$ 53,025,082  | \$ 47,913,009 | \$ 37,041,988 | \$ 38,385,091 | \$ 28,126,405   | \$ 26,039,022  | \$ 19,918,599 | \$ 2,282,605    | \$ -       | \$ 64,948 |
| Miscellaneous  | 1,398,972      | 888,324       | 205,200       | 476,092       | 87,040          | 62,152         | 846,736       | 424,858         | 2,990,494  | 1,969,830 |
| State sources  | 3,627,194      | 1,152,932     | 1,758,177     | 366,042       | 1,072,799       | 45,036         | -             | 13,411,112      | 8,895,231  | 1,925,469 |
| Federal sources  | 11,815,742     | 13,385,070    | 11,556,305    | 6,313,226     | 6,838,748       | 6,189,804      | 1,182,235     | 994,681         | 277,801    | 112,622   |
| Financing sources  | -              | 84,267,434    | 17,985,970    | 1,035,917     | 5,643,780       | 500,000        | 16,508,000    | *               | *          | *         |
| Total revenues and financing sources                               | 69,866,990     | 147,606,769   | 68,547,640    | 46,576,368    | 41,768,772      | 32,836,014     | 38,455,570    | 17,113,256      | 12,163,526 | 4,072,869 |
| <b>Expenditures and Financing Uses:</b>                            |                |               |               |               |                 |                |               |                 |            |           |
| Instruction:   |                |               |               |               |                 |                |               |                 |            |           |
| Regular instruction  | 16,260,363     | 14,416,033    | 12,415,060    | 10,834,738    | 9,830,844       | 9,799,007      | 8,537,337     | 6,616,503       | 4,458,406  | 1,525,187 |
| Support Services:  |                |               |               |               |                 |                |               |                 |            |           |
| General administration   | 19,073,893     | 15,988,745    | 12,389,378    | 12,537,589    | 11,384,901      | 8,860,567      | 7,571,298     | 6,811,875       | 4,474,596  | 2,159,678 |
| School administrative services/plant                               | 17,894,064     | 15,800,605    | 12,164,439    | 7,023,606     | 6,525,590       | 6,160,570      | 8,126,324     | 3,373,490       | 2,360,940  | 354,015   |
| TPAF Social Security   | 534,603        | 837,925       | 1,721,264     | 332,475       | 984,971         | -              | -             | -               | -          | -         |
| TPAF Pension (On-Behalf - Non-Budgeted)                            | 2,200,263      | -             | -             | -             | -               | -              | -             | -               | -          | -         |
| TPAF Post-Retirement Medical (On-Behalf - Non-Budgeted)            | 598,831        | -             | -             | -             | -               | -              | -             | -               | -          | -         |
| TPAF Long-Term Disability Insurance (On-Behalf - Non-Budgeted)     | 2,430          | -             | -             | -             | -               | -              | -             | -               | -          | -         |
| Capital outlay   | 6,346,746      | 21,112,961    | 22,232,584    | 5,844,497     | 18,642,298      | 2,539,843      | 12,809,599    | 13,129,763      | -          | -         |
| Debt service:  |                |               |               |               |                 |                |               |                 |            |           |
| Interest   | 9,954,155      | 8,813,656     | 6,640,416     | 6,564,522     | 6,381,513       | 6,213,665      | *             | *               | *          | *         |
| Financing uses:  |                |               |               |               |                 |                |               |                 |            |           |
| Principal payments   | 1,750,000      | 44,496,970    | 250,000       | 1,750,000     | -               | 290,373        | *             | *               | *          | *         |
| Financing fees   | -              | 2,139,294     | -             | -             | -               | -              | -             | -               | -          | -         |
| Transfers  | (183,501)      | -             | -             | -             | -               | -              | -             | -               | -          | -         |
| Total expenditures and financing uses                              | 74,431,847     | 123,606,189   | 67,813,141    | 44,887,427    | 53,750,117      | 33,864,025     | 37,044,558    | 29,931,631      | 11,293,942 | 4,038,880 |
| Excess (deficiency) of revenues<br>over (under) expenditures       | (4,564,857)    | 24,000,580    | 734,499       | 1,688,941     | (11,981,345)    | (1,028,011)    | 1,411,012     | (12,818,375)    | 869,584    | 33,989    |
| Net change in fund balances  | \$ (4,564,857) | \$ 24,000,580 | \$ 734,499    | \$ 1,688,941  | \$ (11,981,345) | \$ (1,028,011) | \$ 1,411,012  | \$ (12,818,375) | \$ 869,584 | \$ 33,989 |
| <b>Debt Service as a Percentage of<br/>Noncapital Expenditures</b> | 17%            | 52%           | 15%           | 21%           | 18%             | 20.76%         | *             | *               | *          | *         |

\* Information not segregated or provided for prior year schedules

**KIPP: COOPER NORCROSS, INC.**

General Fund - Other Local Revenue by Source

For the Fiscal Years Ended June 30

*(Modified Accrual Basis of Accounting)*


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|      | <u>Rental</u> | <u>Donations</u> | <u>Other Local</u> | <u>Totals</u> |
|------|---------------|------------------|--------------------|---------------|
| 2015 | \$ -          | \$ 1,482,238     | \$ -               | \$ 1,482,238  |
| 2016 | 240,160       | 2,282,605        | 166,716            | 2,689,481     |
| 2017 | -             | 424,858          | -                  | 424,858       |
| 2018 | -             | 846,736          | -                  | 846,736       |
| 2019 | 240,000       | 62,152           | -                  | 302,152       |
| 2020 | 170,000       | 876,129          | -                  | 1,046,129     |
| 2021 | 180,000       | 476,092          | -                  | 656,092       |
| 2022 | 182,503       | 205,200          | -                  | 387,703       |
| 2023 | 180,000       | 888,324          | -                  | 1,068,324     |
| 2024 | 180,000       | 1,398,972        | -                  | 1,578,972     |

**Source:** School Financial Statements

## DEBT CAPACITY



**KIPP: COOPER NORCROSS, INC.**

Ratios of Outstanding Debt by Type  
For the Fiscal Year Ended June 30, 2024

| Fiscal Year<br>Ended<br>June 30, | Governmental Activities                 |                     |                   |                          | Business-type<br>Activities | Total<br>Renaissance<br>School | Percentage of<br>Personal Income | Per Capita |
|----------------------------------|---|---------------------|-------------------|--------------------------|-----------------------------|--------------------------------|----------------------------------|------------|
|                                  | General<br>Obligation<br>Bonds<br>(net) | Mortgage<br>Payable | Capital<br>Leases | Note<br>Payable<br>(net) | Capital Leases              |                                |                                  |            |
| 2023                             | <u>\$ 164,754,527</u>                   | <u>\$ -</u>         | <u>\$ -</u>       | <u>\$ 4,208,628</u>      | <u>\$ -</u>                 | <u>\$ 168,963,155</u>          | *                                | *          |
| 2024                             | <u>\$ 165,743,877</u>                   | <u>\$ -</u>         | <u>\$ -</u>       | <u>\$ 2,458,628</u>      | <u>\$ -</u>                 | <u>\$ 168,202,505</u>          | *                                | *          |

**Source:** School-wide Financial Statements

**Note:** Details regarding the Renaissance School's outstanding debt can be found in the notes to the financial statements (see Note 12).

**Note:** Schedule of information was not reported for prior years.

\* Data was not available at time of issuance.

## **DEMOGRAPHIC AND ECONOMIC INFORMATION**

**KIPP: COOPER NORCROSS, INC.**

Demographic and Economic Statistics  
For the Fiscal Year Ended June 30, 2024

| <u>Year</u> | <u>Population<sup>a</sup></u> | <u>Personal Income<br/>(thousands of dollars)<sup>b</sup></u> | <u>County Per Capita<br/>Personal Income<sup>c</sup></u> | <u>Unemployment Rate<sup>d</sup></u> |
|-------------|-------------------------------|---|--|--------------------------------------|
| 2015        | 507,784                       | 24,826,318  | 48,891   | 6.5%                                 |
| 2016        | 507,002                       | 25,466,955  | 52,230   | 5.5%                                 |
| 2017        | 506,224                       | 26,267,230  | 51,889   | 5.1%                                 |
| 2018        | 506,353                       | 27,211,175  | 53,740   | 4.6%                                 |
| 2019        | 506,471                       | 28,251,117  | 55,780   | 4.0%                                 |
| 2020        | 523,204                       | 30,075,581  | 57,483   | 10.9%                                |
| 2021        | 523,771                       | 32,286,039  | 61,642   | 10.1%                                |
| 2022        | 524,907                       | 31,751,272  | 60,489   | 6.8%                                 |
| 2023        | *                             | *   | *  | 4.0%                                 |
| 2024        | *                             | *   | *  | 4.8%                                 |

**Source:**

<sup>a</sup> Population information provided by the New Jersey Department of Labor and Workforce Development.

<sup>b</sup> Personal income has been estimated based upon the municipal population and per capita personal income presented.

<sup>c</sup> Personal capital income by municipality estimated based upon the 2000 Census published by the US Bureau of Economic Analysis.

<sup>d</sup> Unemployment data provided by the New Jersey Department of Labor and Workforce Development.

\* Not available at time of issuance.

## **OPERATING INFORMATION**

**KIPP: COOPER NORCROSS, INC.**

Full-Time Equivalent School Employees by Function/Program  
For the Fiscal Years Ended June 30

| Function/Program                         | 2024       | 2023       | 2022       | 2021       | 2020       | 2019       | 2018       | 2017       | 2016      | 2015      |
|--|------------|------------|------------|------------|------------|------------|------------|------------|-----------|-----------|
| <b>Instruction:</b>                      |            |            |            |            |            |            |            |            |           |           |
| Regular                                  | 114        | 127        | 105        | 87         | 90         | 86         | 85         | 64         | 61        | 13        |
| Special Education                        | 44         | 26         | 24         | 21         | 22         | 19         | 10         | 7          | 5         | -         |
| Vocational                               | 4          | 3          | 3          | 1          | -          | -          | -          | -          | -         | -         |
| Other Instruction                        | 9          | 12         | 11         | 5          | 3          | 3          | 4          | 2          | -         | -         |
| <b>Support Services:</b>                 |            |            |            |            |            |            |            |            |           |           |
| Student and Instruction Related Services | 70         | 53         | 49         | 48         | 51         | 41         | 35         | 24         | 3         | 1         |
| General Administration                   | 78         | 65         | 62         | 41         | 31         | 30         | 19         | 14         | -         | 5         |
| School Administrative Services           | -          | 1          | 1          | -          | 1          | 4          | 1          | -          | 5         | -         |
| Administrative Information Technology    | 3          | 3          | 3          | 2          | 2          | 1          | 1          | 1          | -         | -         |
| Total                                    | <u>322</u> | <u>290</u> | <u>258</u> | <u>205</u> | <u>200</u> | <u>184</u> | <u>155</u> | <u>112</u> | <u>74</u> | <u>19</u> |

**Source:** School Personnel Records

## KIPP: COOPER NORCROSS, INC.

Operating Statistics  
For the Fiscal Years Ended June 30

| Fiscal Year | Enrollment | Operating Expenditures | Cost Per Pupil | Percentage Change | Teaching Staff | Pupil/Teacher Ratio |               |             | Average Daily Enrollment (ADE) | Average Daily Attendance (ADA) | % Change in Average Daily Enrollment | Student Attendance Percentage |
|-------------|------------|------------------------|----------------|-------------------|----------------|---------------------|---------------|-------------|--------------------------------|--------------------------------|--------------------------------------|-------------------------------|
|             |            |                        |                |                   |                | Elementary          | Middle School | High School |                                |                                |                                      |                               |
| 2015        | 105        | \$ 4,431,861           | \$ 42,208      | 0.00%             | 39             | 1:12                | 1:12          | N/A         | 1:3                            | 105                            | 98                                   | 33.00%                        |
| 2016        | 496        | 14,402,238             | 29,037         | -31.21%           | 74             | 1:12                | 1:12          | N/A         | 1:7                            | 496                            | 486                                  | 372.38%                       |
| 2017        | 848        | 16,801,868             | 19,814         | -31.76%           | 74             | 1:12                | 1:12          | N/A         | 1:11                           | 848                            | 831                                  | 70.97%                        |
| 2018        | 1,114      | 24,234,959             | 21,755         | 9.80%             | 99             | 1:12                | 1:12          | N/A         | 1:11                           | 1,114                          | 1,092                                | 31.37%                        |
| 2019        | 1,386      | 34,839,381             | 25,137         | 15.54%            | 108            | 1:12                | 1:13          | N/A         | 1:12                           | 1,355                          | 1,262                                | 11.55%                        |
| 2020        | 1,519      | 29,995,421             | 19,747         | -21.44%           | 115            | 1:12                | 1:12          | N/A         | 1:13                           | 1,482                          | 1,372                                | 9.57%                         |
| 2021        | 1,770      | 31,779,010             | 17,954         | -9.08%            | 114            | 1:18                | 1:15          | N/A         | 1:15                           | 1,769                          | 1,502                                | 19.37%                        |
| 2022        | 1,881      | 40,378,834             | 21,467         | 8.71%             | 143            | 1:16                | 1:18          | N/A         | 1:15                           | 1,824                          | 1,533                                | 81.50%                        |
| 2023        | 1,973      | 50,961,626             | 25,830         | 43.86%            | 168            | 1:12                | 1:13          | N/A         | 1:15                           | 1,973                          | 1,658                                | 81.50%                        |
| 2024        | 2,243      | 58,692,177             | 26,167         | 21.90%            | 171            | 1:15                | 1:15          | 1:12        | 1:15                           | 2,232                          | 1,994                                | 88.90%                        |

Sources: School records

**KIPP: COOPER NORCROSS, INC.**

School Building Information  
For the Fiscal Years Ended June 30

| <u>District Building</u>                                       | <u>2024</u> | <u>2023</u> | <u>2022</u> | <u>2021</u> | <u>2020</u> | <u>2019</u> | <u>2018</u> | <u>2017</u> | <u>2016</u> | <u>2015</u> |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| KIPP: Cooper Norcross Lanning Square Primary (ES #1 and MS #1) |             |             |             |             |             |             |             |             |             |             |
| Square Feet  | 124,563     | 124,563     | 124,563     | 124,563     | 124,563     | 124,563     | 124,563     | 124,563     | 124,563     | 124,563     |
| Capacity (students)  | 3,956       | 3,956       | 3,956       | 3,956       | 3,956       | 3,956       | 3,956       | 3,956       | 3,956       | 3,956       |
| Enrollment   | 1,024       | 1,053       | 1,072       | 1,104       | 1,094       | 1,057       | 783         | 651         | 496         | 105         |
| KIPP: Cooper Norcross Whittier Middle (MS #2)                  |             |             |             |             |             |             |             |             |             |             |
| Square Feet  | N/A         | 71,815      | 71,815      | 71,815      | 71,815      | 71,815      | 71,815      | 71,815      | N/A         | N/A         |
| Capacity (students)  | N/A         | 2,601       | 2,601       | 2,601       | 2,601       | 2,601       | 2,601       | 2,601       | N/A         | N/A         |
| Enrollment   | N/A         | 513         | 428         | 426         | 425         | 329         | 331         | 197         | N/A         | N/A         |
| KIPP: Camden High School (HS #1)                               |             |             |             |             |             |             |             |             |             |             |
| Square Feet  | N/A         | 70,758      | 70,758      | 70,758      | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Capacity (students)  | N/A         | 890         | 890         | 890         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Enrollment   | N/A         | 407         | 381         | 237         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| KIPP: Cooper Norcross Hatch Middle                             |             |             |             |             |             |             |             |             |             |             |
| Square Feet  | 102,154     | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Capacity (students)  | 448         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Enrollment   | 420         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| KIPP: Camden High School (moved and expanded)                  |             |             |             |             |             |             |             |             |             |             |
| Square Feet  | 126,119     | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Capacity (students)  | 890         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Enrollment   | 512         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| KIPP: Sumner Elementary  |             |             |             |             |             |             |             |             |             |             |
| Square Feet  | 70,758      | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Capacity (students)  | 560         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Enrollment   | 209         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Number of Schools at June 30, 2024                             |             |             |             |             |             |             |             |             |             |             |
| Elementary = 1   |             |             |             |             |             |             |             |             |             |             |
| Middle School = 2  |             |             |             |             |             |             |             |             |             |             |
| High School = 1  |             |             |             |             |             |             |             |             |             |             |

Source: School Office

**KIPP: COOPER NORCROSS, INC.**

Insurance Schedule

June 30, 2024

|   | <u>Coverage</u> | <u>Deductible</u> |
|---|-----------------|-------------------|
| <b>Commercial Property and General Liability:</b>             |                 |                   |
| Commercial Property   | \$ 176,919,695  | \$ 5,000          |
| Flood - Per Occurrence/NJSIG Annual Aggregate                 | \$ 75,000,000   | \$ 10,000         |
| Equipment Breakdown   | \$ 100,000,000  | \$ 25,000         |
| Public Employee Dishonesty with Faithful Performance          | \$ 500,000      | \$ 1,000          |
| General Liability - Each Occurrence                           | \$ 31,000,000   | \$ -              |
| General Liability - General Aggregate                         | None            | \$ -              |
| Sexual Abuse - Per Occurrence/Per Member Annual Aggregate     | \$ 15,000,000   | \$ -              |
| Sexual Abuse - Annual NJSIG Aggregate                         | \$ 27,000,000   | \$ -              |
| Business Auto (Hired and Non-Owned Liability)                 | \$ 31,000,000   | \$ -              |
| School Board Legal Liability                                  | \$ 31,000,000   | \$ 5,000          |
| Umbrella  | Included        | -                 |
| Workers' Compensation   | Statutory       | -                 |
| Flood (1600 S. 8th St.) - Building Property/Personal Property | \$ 500,000      | \$ 5,000          |
| <b>Surety Bonds:</b>  |                 |                   |
| Treasurer   | \$ 252,540      |                   |
| Assistant Business Administrator                              | \$ 252,540      |                   |



KIPP: COOPER NORCROSS, INC.

Renaissance School Performance Indicators  
Audited Performance Indicators  
For the Fiscal Years Ended June 30

|  |  | 2022       | 2023       | 2024        | Source                         |
|--|--|------------|------------|-------------|--------------------------------|
|  | Cash (unrestricted)  | 18,893,933 | 23,485,193 | 15,177,814  | Audit: Exhibit A-1             |
|  |  |            |            |             |                                |
|  | Current Assets (include cash)                                    | 30,768,561 | 56,723,269 | 43,734,431  | Audit: Exhibit A-1             |
|  | Current Liabilities  | 18,384,564 | 20,024,325 | 11,363,246  | Audit: Exhibit A-1             |
|  |  |            |            |             |                                |
|  | Total Expenses   | 50,473,172 | 63,463,516 | 74,993,078  | Audit: Exhibit A-2             |
|  | Change in Net Position   | 2,346,848  | 2,121,162  | (3,620,830) | Audit: Exhibit A-2             |
|  |  |            |            |             |                                |
|  | Final Average Daily Enrollment (exclude PK)*                     | 1,824      | 1,973      | 2,224       | DOE Final Enrollment Report    |
|  | March 30 Budgeted Enrollment (exclude PK)                        | 1,895      | 1,982      | 2,232       | March 30 Charter School Budget |
|  |  |            |            |             |                                |
|  | Complete section only if auditee has mortgage/note/bond payable: |            |            |             |                                |
|  | Depreciation Expense   | 2,453,077  | 2,463,790  | 3,737,114   | Auditor/Workpapers             |
|  | Interest Expense   | 6,640,416  | 8,813,656  | 9,954,155   | Auditor/Workpapers             |
|  | Principal Payments   | 250,000    | 44,496,970 | 1,750,000   | Auditor/Workpapers             |
|  | Interest Payments  | 6,222,813  | 8,353,437  | 9,451,189   | Auditor/Workpapers             |

| Performance Indicators    |   | 2022        | 2023      | 2024        | 3 YR CUM    | Calculation****   | Target****                                       |
|---------------------------|---|-------------|-----------|-------------|-------------|---|--|
| Near Term Indicators      |   |             |           |             |             |   |  |
| 1a.                       | Current Ratio (working capital ratio)           | 1.67        | 2.83      | 3.85        |             | Current Assets/Current Liabilities  | > 1.1 or between 1.0-1.1 with positive trend     |
| 1b.                       | Unrestricted days cash on hand                  | 136.63      | 135.07    | 73.87       |             | Cash/(Total Expenses/365)   | 60 days or 30-60 days with positive trend        |
| 1c.                       | Enrollment Variance                             | 96%         | 100%      | 100%        | 98%         | Average Daily Enrollment/Budgeted Enrollment  | >95% or >95% for 3 yr cum                        |
| 1d.**                     | Default on loans or delinquent in debt payments | No          | No        | No          |             | Auditor   | not in default                                   |
| Sustainability Indicators |   |             |           |             |             |   |  |
| 2a***                     | 3 Year Cumulative Cash Flow                     | (1,447,907) | 4,591,260 | (8,307,379) | (5,164,026) | Net change in cash flow from prior years  | 3 yr cum positive with most recent year positive |
| 2b                        | Debt Service Coverage Ratio                     | 1.77        | 0.25      | 0.90        |             | N/A or (Change in Net Position + depreciation + interest expense) / (principal + interest payments) | >1.10  |

\* For renaissance schools: use Oct 15 count if no final count; use head count if ADE not available  
\*\* Is school in default of loan covenant(s) and/or is delinquent with debt service payments? Yes or No  
\*\*\* 2023 =2023 Cash - 2022 Cash; 2022 =2022 Cash-2021 Cash; 2021 =2021 Cash-2020 Cash  
\*\*\*\* Refer to NJ Performance Framework

|                          |
|--------------------------|
| Meets Standard           |
| Does Not Meet Standard   |
| Falls Far Below Standard |

## **SINGLE AUDIT SECTION K**

**Exhibit K-1**

**Report on Internal Control Over Financial Reporting and on Compliance and Other Matters  
Based on an Audit of Financial Statements Performed in Accordance  
With Government Auditing Standards**

Independent Auditor's Report

To the Board of Trustees of  
KIPP: Cooper Norcross, Inc. and KCNA Project, LLC:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and audit requirements as prescribed by the *Office of School Finance, Department of Education, State of New Jersey*, the financial statements of KIPP: Cooper Norcross, Inc. (KCN) and its blended component unit of KCNA Project, LLC (the LLC) (collectively, the Renaissance School), which comprise the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Renaissance School as of and for the year ended June 30, 2024, and the related notes to the financial statements, and have issued our report thereon dated December 16, 2024.

**Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Renaissance School's internal control over financial reporting (internal control) as the basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Renaissance School's internal control. Accordingly, we do not express an opinion on the effectiveness of the Renaissance School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

## Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Renaissance School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the *Office of School Finance, Department of Education and State of New Jersey*.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Renaissance School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the *Office of School Finance, Department of Education, State of New Jersey* in considering the Renaissance School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

The image shows a handwritten signature in black ink that reads "AAFCPA's, Inc.". The signature is written in a cursive, flowing style.

Westborough, Massachusetts  
December 16, 2024

Matthew T. McGinnis, C.P.A.  
Public School Accountant  
PSA #20CC04260100

**Exhibit K-2**

**Report on Compliance for Each Major Federal and State Program and Report on Internal Control Over Compliance Required by the Uniform Guidance and New Jersey OMB Circular Letter 15-08**

**Independent Auditor's Report**

To the Board of Trustees of  
KIPP: Cooper Norcross, Inc. and KCNA Project, LLC:

**Report on Compliance for Each Major Federal and State Program**

***Opinion on Each Major Federal and State Program***

We have audited KIPP: Cooper Norcross, Inc.'s (KCN) and its blended component unit of KCNA Project, LLC's (the LLC) (collectively, the Renaissance School) compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* and the *New Jersey State Aid/Grant Compliance Supplement* that could have a direct and material effect on each of the Renaissance School's major Federal and state programs for the year ended June 30, 2024. The Renaissance School's major Federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Renaissance School complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major Federal and state programs for the year ended June 30, 2024.

***Basis for Opinion on Each Major Federal and State Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and New Jersey Department of the Treasury OMB's Circular Letter 15-08, *Single Audit Policy for Receipts of Federal Grants, State Grants and State Aid*. Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Renaissance School and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major Federal and state program. Our audit does not provide a legal determination of the Renaissance School's compliance with the compliance requirements referred to above.

***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the Renaissance School's Federal and state programs.

### ***Auditor's Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to on the previous page occurred, whether due to fraud or error, and express an opinion on the Renaissance School's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, the Uniform Guidance, and New Jersey Department of the Treasury OMB's Circular Letter 15-08 will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to on the previous page is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Renaissance School's compliance with the requirements of each major Federal and state program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, the Uniform Guidance and New Jersey Department of the Treasury OMB's Circular Letter 15-08, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Renaissance School's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Renaissance School's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the Renaissance School's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

### **Report on Internal Control Over Compliance**

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a Federal and state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a Federal and state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a Federal and state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

**Report on Internal Control Over Compliance (Continued)**

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and State of New Jersey Department of Treasury OMB's Circular 15-08. Accordingly, this report is not suitable for any other purpose.

A handwritten signature in black ink that reads "AAFCPAs, Inc." The letters are stylized and cursive.

Westborough, Massachusetts  
December 16, 2024

Matthew T. McGinnis, C.P.A.  
Public School Accountant  
PSA #20CC04260100

KIPP: COOPER NORCROSS, INC.

Schedule of Expenditures of Federal Awards, Schedule A  
For the Year Ended June 30, 2024

| Federal Grantor/<br>Pass-Through Grantor/<br>Program or Cluster Title   | Assistance<br>Listing (AL)<br>Number | Pass-Through<br>Identification<br>Number | Program or<br>Award<br>Amount | Grant Period |         | Balance<br>at June 30,<br>2023 | Cash<br>Received | Total<br>Budgetary<br>Expenditures | Balance at             |
|---|--------------------------------------|--|-------------------------------|--------------|---------|--------------------------------|------------------|------------------------------------|------------------------|
|   |                                      |  |                               | From         | To      |                                |                  |                                    | June 30, 2024          |
|   |                                      |  |                               |              |         |                                |                  |                                    | Accounts<br>Receivable |
| U.S. Department of Education:   |                                      |  |                               |              |         |                                |                  |                                    |                        |
| Special Revenue Fund:   |                                      |  |                               |              |         |                                |                  |                                    |                        |
| Passed-through New Jersey Department of Education:  |                                      |  |                               |              |         |                                |                  |                                    |                        |
| E.S.S.A.:   |                                      |  |                               |              |         |                                |                  |                                    |                        |
| Title I Grants to Local Educational Agencies  | 84.010                               | S010A220030                              | \$ 2,233,367                  | 7/1/23       | 9/30/24 | \$ -                           | \$ 1,592,495     | \$ 2,218,311                       | \$ 625,816             |
| Title I Grants to Local Educational Agencies  | 84.010                               | S010A220030                              | 2,045,680                     | 7/1/22       | 9/30/23 | 1,341,456                      | 1,341,456        | -                                  | -                      |
| Total AL No. 84.010   |                                      |  | 4,279,047                     |              |         | 1,341,456                      | 2,933,951        | 2,218,311                          | 625,816                |
| English Language Acquisition State Grants   | 84.365                               | S365A220030                              | 55,668                        | 7/1/23       | 9/30/24 | -                              | -                | 39,463                             | 39,463                 |
| COVID-19 - Education Stabilization Fund   | 84.425D                              | S425D240027                              | 4,801,399                     | 7/1/22       | 9/30/24 | 985,184                        | 1,043,790        | 58,606                             | -                      |
| COVID-19 - Education Stabilization Fund   | 84.425U                              | S425U240027                              | 10,396,741                    | 7/1/22       | 9/30/24 | 2,050,656                      | 5,652,824        | 4,574,418                          | 972,250                |
| Total AL No. 84.425   |                                      |  | 15,198,140                    |              |         | 3,035,840                      | 6,696,614        | 4,633,024                          | 972,250                |
| Special Education Cluster (IDEA):   |                                      |  |                               |              |         |                                |                  |                                    |                        |
| Special Education Grants to States  | 84.027                               | H027A240100                              | 641,552                       | 7/1/23       | 6/30/24 | -                              | 374,673          | 484,815                            | 110,142                |
| COVID-19 - Special Education Grants to States   | 84.027                               | H027A240100                              | 487,265                       | 7/1/22       | 6/30/23 | 135,430                        | 135,430          | -                                  | -                      |
| Total AL No. 84.027   |                                      |  | 1,128,817                     |              |         | 135,430                        | 510,103          | 484,815                            | 110,142                |
| Special Education Preschool Grants  | 84.173                               | H173A230114                              | 21,983                        | 7/1/23       | 6/30/24 | -                              | 11,035           | 14,195                             | 3,160                  |
| Special Education Preschool Grants  | 84.173                               | H173A230114                              | 12,422                        | 7/1/22       | 6/30/23 | 3,105                          | 3,105            | -                                  | -                      |
| Total AL No. 84.173   |                                      |  | 34,405                        |              |         | 3,105                          | 14,140           | 14,195                             | 3,160                  |
| Total Special Education Cluster (IDEA)  |                                      |  |                               |              |         | 138,535                        | 524,243          | 499,010                            | 113,302                |
| Total passed-through New Jersey Department of Education   |                                      |  |                               |              |         | 4,515,831                      | 10,154,808       | 7,389,808                          | 1,750,831              |
| Passed-through the Center for Family Services:  |                                      |  |                               |              |         |                                |                  |                                    |                        |
| Innovative Approaches to Literacy; Promise Neighborhoods; Full-Service Community Schools; and Congressionally Directed Spending for Elementary and Secondary Education Community Projects | 84.215N                              | U215N160015                              | 515,473                       | 7/1/23       | 6/30/24 | -                              | 515,473          | 515,473                            | -                      |
| Innovative Approaches to Literacy; Promise Neighborhoods; Full-Service Community Schools; and Congressionally Directed Spending for Elementary and Secondary Education Community Projects | 84.215N                              | U215N160015                              | 691,243                       | 7/1/22       | 6/30/23 | 420,591                        | 420,591          | -                                  | -                      |
| Total AL No. 84.215N  |                                      |  |                               |              |         | 420,591                        | 936,064          | 515,473                            | -                      |
| Total U.S. Department of Education and Special Revenue Fund   |                                      |  |                               |              |         | 4,936,422                      | 11,090,872       | 7,905,281                          | 1,750,831              |
| U.S. Department of Agriculture:   |                                      |  |                               |              |         |                                |                  |                                    |                        |
| Enterprise Fund:  |                                      |  |                               |              |         |                                |                  |                                    |                        |
| Passed-through New Jersey Department of Agriculture:  |                                      |  |                               |              |         |                                |                  |                                    |                        |
| Child Nutrition Cluster:  |                                      |  |                               |              |         |                                |                  |                                    |                        |
| Fresh Fruit and Vegetable Program   | 10.582                               | 241NJ304L1603                            | 51,869                        | 7/1/23       | 6/30/24 | 6,594                          | 44,145           | 51,869                             | 14,318                 |
| National School Lunch Program   | 10.555                               | 241NJ304N1099                            | 1,662,542                     | 7/1/23       | 6/30/24 | 253,865                        | 1,494,294        | 1,662,542                          | 422,113                |
| School Breakfast Program  | 10.553                               | 241NJ304N1099                            | 696,712                       | 7/1/23       | 6/30/24 | 101,799                        | 604,435          | 696,712                            | 194,076                |
| Total Child Nutrition Cluster   |                                      |  |                               |              |         | 362,258                        | 2,142,874        | 2,411,123                          | 630,507                |
| Total U.S. Department of Agriculture and Enterprise Fund  |                                      |  |                               |              |         | 362,258                        | 2,142,874        | 2,411,123                          | 630,507                |
| U.S. Department of Health and Human Services:   |                                      |  |                               |              |         |                                |                  |                                    |                        |
| General Fund:   |                                      |  |                               |              |         |                                |                  |                                    |                        |
| Passed-through New Jersey Department of Health and Human Services:  |                                      |  |                               |              |         |                                |                  |                                    |                        |
| Medicaid Cluster:   |                                      |  |                               |              |         |                                |                  |                                    |                        |
| Medical Assistance Program  | 93.778                               | 2005NJ5MAP                               | 121,851                       | 7/1/23       | 6/30/24 | -                              | 121,851          | 121,851                            | -                      |
| Total U.S. Department of Health and Human Services and General Fund   |                                      |  |                               |              |         | -                              | 121,851          | 121,851                            | -                      |
| Total Federal Financial Awards  |                                      |  |                               |              |         | \$ 5,298,680                   | \$ 13,355,597    | \$ 10,438,255                      | \$ 2,381,338           |



KIPP: COOPER NORCROSS, INC.

Schedule of Expenditures of State Financial Assistance, Schedule B  
For the Year Ended June 30, 2024

| State Grantor/Program Title   | Grant or<br>State Project<br>Number | Program or<br>Award<br>Amount | Grant Period |         | Accounts<br>Receivable<br>June 30, 2023 | Cash<br>Received | Budgetary<br>Expenditures | Accounts<br>Receivable<br>June 30, 2024 |
|---|-------------------------------------|-------------------------------|--------------|---------|---|------------------|---------------------------|---|
|   |                                     |                               | From         | To      |   |                  |                           |   |
| State Department of Education:  |                                     |                               |              |         |   |                  |                           |   |
| General Fund:   |                                     |                               |              |         |   |                  |                           |   |
| Equalization Aid - Local  | 24-495-034-5120-078                 | \$ 49,522,763                 | 7/1/23       | 6/30/24 | \$ -                                    | \$ 49,522,763    | \$ 49,522,763             | \$ -                                    |
| Reimbursed TPAF Social Security Contributions                                 | 15-495-034-5094-003                 | 41,554                        | 7/1/14       | 6/30/15 | 15,557                                  | 15,557           | -                         | -                                       |
| Reimbursed TPAF Social Security Contributions                                 | 16-495-034-5094-003                 | 168,352                       | 7/1/15       | 6/30/16 | 54,399                                  | 54,399           | -                         | -                                       |
| Reimbursed TPAF Social Security Contributions                                 | 17-495-034-5094-003                 | 307,000                       | 7/1/16       | 6/30/17 | 103,109                                 | 103,109          | -                         | -                                       |
| Reimbursed TPAF Social Security Contributions                                 | 18-495-034-5094-003                 | 258,315                       | 7/1/17       | 6/30/18 | 130,319                                 | 130,319          | -                         | -                                       |
| Reimbursed TPAF Social Security Contributions                                 | 19-495-034-5094-003                 | 492,498                       | 7/1/18       | 6/30/19 | 219,772                                 | 219,772          | -                         | -                                       |
| Reimbursed TPAF Social Security Contributions                                 | 20-495-034-5094-003                 | 557,417                       | 7/1/19       | 6/30/20 | 441,225                                 | 441,225          | -                         | -                                       |
| Reimbursed TPAF Social Security Contributions                                 | 21-495-034-5094-003                 | -                             | 7/1/19       | 6/30/20 | -                                       | -                | -                         | 321,185                                 |
| Reimbursed TPAF Social Security Contributions                                 | 24-495-034-5094-003                 | 534,603                       | 7/1/23       | 6/30/24 | -                                       | 415,532          | 534,603                   | 119,071                                 |
| Extraordinary Aid   | 23-495-034-5120-044                 | 34,040                        | 7/1/22       | 6/30/23 | 34,040                                  | 34,040           | -                         | -                                       |
| Extraordinary Aid   | 24-495-034-5120-044                 | 47,260                        | 7/1/23       | 6/30/24 | -                                       | 47,260           | 47,260                    | -                                       |
| On-Behalf Teachers' Pension and Annuity Fund                                  | 22-495-034-5094-002                 | 2,200,263                     | 7/1/23       | 6/30/24 | -                                       | -                | 2,200,263                 | -                                       |
| On-Behalf Teachers' Pension and Annuity Fund - Post-Retirement Medical        | 22-495-034-5094-001                 | 598,831                       | 7/1/23       | 6/30/24 | -                                       | -                | 598,831                   | -                                       |
| On-Behalf Teachers' Pension and Annuity Fund - Long-term Disability Insurance | 22-495-034-5094-004                 | 2,430                         | 7/1/23       | 6/30/24 | -                                       | -                | 2,430                     | -                                       |
| Total General Fund  |                                     |                               |              |         | 998,421                                 | 50,983,976       | 52,906,150                | 440,256                                 |
| Special Revenue Fund:   |                                     |                               |              |         |   |                  |                           |   |
| Charter School Project Emergent and Capital Maintenance Funds                 | Not Available                       | \$ 626,485                    | 7/1/23       | 6/30/24 | -                                       | 243,807          | 243,807                   | -                                       |
| Enterprise Fund:  |                                     |                               |              |         |   |                  |                           |   |
| State School Lunch  | 24-100-010-3350-023                 | \$ 48,441                     | 7/1/23       | 6/30/24 | 7,334                                   | 48,221           | 48,441                    | 7,554                                   |
| Total State Financial Assistance  |                                     |                               |              |         | 1,005,755                               | 51,276,004       | 53,198,398                | 447,810                                 |
| Less: On-Behalf TPAF Pension System Contributions:                            |                                     |                               |              |         |   |                  |                           |   |
| On-Behalf Teachers' Pension and Annuity Fund                                  | 22-495-034-5094-002                 | \$ 2,200,263                  | 7/1/23       | 6/30/24 | -                                       | -                | (2,200,263)               | -                                       |
| On-Behalf Teachers' Pension and Annuity Fund - Post-Retirement Medical        | 22-495-034-5094-001                 | \$ 598,831                    | 7/1/23       | 6/30/24 | -                                       | -                | (598,831)                 | -                                       |
| On-Behalf Teachers' Pension and Annuity Fund - Long-term Disability Insurance | 22-495-034-5094-004                 | \$ 2,430                      | 7/1/23       | 6/30/24 | -                                       | -                | (2,430)                   | -                                       |
| Total for State Financial Assistance - Major Program Determination            |                                     |                               |              |         | \$ 1,005,755                            | \$ 51,276,004    | \$ 50,396,874             | \$ 447,810                              |

**KIPP: COOPER NORCROSS, INC.**

Notes to the Schedules of Awards and Financial Assistance  
For the Year Ended June 30, 2024

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**1. GENERAL**

The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance programs (collectively, the Schedules) include Federal and state award activity of KIPP: Cooper Norcross, Inc. (the Renaissance School). All Federal and state awards received directly from Federal and state agencies, as well as Federal awards and state financial assistance passed through other government agencies, are included on the Schedule of Expenditures of Federal Awards and State Financial Assistance.

**2. BASIS OF ACCOUNTING**

The accompanying Schedules are presented on the accrual basis of accounting. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and the provisions of New Jersey Department of the Treasury OMB's Circular Letter 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*.

**3. RELATIONSHIP TO THE BASIC FINANCIAL STATEMENTS**

The Schedules of Expenditures of Federal Awards and State Financial Assistance present only a selected portion of the activities of the Renaissance School. It is not intended to, nor does it, present either the balance sheet, revenue, expenditures, or changes in fund balance of the governmental funds. The financial activity for the aforementioned awards is reported in the Renaissance School's statement of activities and statement of revenue, expenditures and changes in fund balance - governmental funds.

Awards and financial assistance revenues are reported in the Renaissance School's basic financial statements on a GAAP basis as follows:

|                                       | <u>Federal</u>       | <u>State</u>         | <u>Total</u>         |
|---------------------------------------|----------------------|----------------------|----------------------|
| General Fund                          | \$ 121,851           | \$ 52,906,150        | \$ 53,028,001        |
| Special Revenue Fund                  | 7,905,281            | 243,807              | 8,149,088            |
| Food Service Fund                     | <u>2,411,123</u>     | <u>48,441</u>        | <u>2,459,564</u>     |
| Total Awards and Financial Assistance | <u>\$ 10,438,255</u> | <u>\$ 53,198,398</u> | <u>\$ 61,177,089</u> |

**KIPP: COOPER NORCROSS, INC.**

Notes to the Schedules of Awards and Financial Assistance  
For the Year Ended June 30, 2024

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**4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying Schedules agree with the amounts reported in the related Federal and state financial reports.

**5. OTHER**

The Teachers' Pension and Annuity Fund (TPAF) Social Security Contributions of \$534,603 represent the amount to be reimbursed by the state for the employer's share of Social Security contributions for TPAF members for the year ended June 30, 2024.

The amount reported as On-Behalf TPAF Pension Contributions, On-Behalf TPAF Post-Retirement Medical Benefits Contributions and On-Behalf TPAF Long-term Disability Insurance in the amount of \$2,801,524, represents the amount paid by the state on behalf of the Renaissance School for the fiscal year ended June 30, 2024.

**6. ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT**

On-behalf State Programs for TPAF Pension, Post-Retirement Medical Benefits and Long-Term Disability Insurance Contributions are not subject to a State single audit and, therefore, are excluded from the major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the Renaissance School's basic financial statements and the amount subject to State single audit and major program determination.

**7. DE MINIMIS INDIRECT COST RATE**

The Renaissance School has not elected to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

**KIPP: COOPER NORCROSS, INC.**

Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2024

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**1. SUMMARY OF AUDITOR'S RESULTS****Financial Statements**

Type of auditor's report issued on whether the financial statements audited were prepared in accordance with U.S. GAAP: Unmodified

Is a "going concern" emphasis-of-matter paragraph included in the auditor's report? ☐ Yes ☒ No

Internal control over financial reporting:

- Material weakness(es) disclosed? ☐ Yes ☒ No
- Significant deficiency(ies) disclosed? ☐ Yes ☒ No

Noncompliance material to financial statements disclosed? ☐ Yes ☒ No

**Federal Awards**

Internal control over major Federal programs:

- Material weakness(es) disclosed? ☐ Yes ☒ No
- Significant deficiency(ies) disclosed? ☐ Yes ☒ No

Type of auditor's report issued on compliance for major Federal programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? ☐ Yes ☒ No

Identification of major Federal programs:

| <u>Name of Federal Program or Cluster</u>    | <u>Assistance Listing Numbers</u> |
|--|-----------------------------------|
| Title I Grants to Local Educational Agencies | 84.010                            |
| COVID-19 - Education Stabilization Fund      | 84.425                            |

Dollar threshold used to distinguish between Type A and Type B programs: \$750,000

Auditee qualified as low-risk auditee? ☐ Yes ☒ No

**KIPP: COOPER NORCROSS, INC.**

New Jersey Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2024

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**1. SUMMARY OF AUDITOR'S RESULTS (Continued)****State Awards**

|   | <u>Yes</u>                              | <u>No</u>     |
|---|---|---------------|
| Dollar threshold used to distinguish between type A and type B programs (.520)                              | \$1,595,952                             |               |
| Auditee qualified as low-risk auditee:  | X                                       |               |
| Type of auditor's report issued:  | Unmodified                              |               |
| Internal control over major program:  |   |               |
| Material weakness(es) disclosed:  | X                                       |               |
| Significant deficiencies disclosed not considered to be material weakness(es)?                              | X                                       | None Reported |
| Type of auditor's report on compliance for major program:   | Unmodified                              |               |
| Any audit findings disclosed that are required to reported in Accordance with NJ OMB Circular Letter 15-08? | X                                       |               |
| Identification of major program:  |   |               |
| <u>GMIS Number(s)</u>   | <u>Name of State Program or Cluster</u> |               |
| 20-495-034-5120-078   | Equalization Aid - Local                |               |

**KIPP: COOPER NORCROSS, INC.**

Schedule of Audit Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2024

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**2. FINANCIAL STATEMENT FINDINGS**

None

**3. FEDERAL AWARD AND STATE FINANCIAL ASSISTANCE FINDINGS AND QUESTIONED COSTS**

None

**KIPP: COOPER NORCROSS, INC.**

New Jersey Schedule of Prior Year Findings and Questioned Costs  
 As Prepared by Management  
 For the Fiscal Year Ended June 30, 2024

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**Status of Prior Year Findings**

This section identifies the status of prior-year findings related to the basic financial statements and Federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, U.S. Uniform Guidance (section .511(a)(b)) and New Jersey OMB's Circular 04-04 and/or 15-08, as applicable.

In accordance with *Government Auditing Standards*, our procedures included a review of all prior year recommendations.

The following fiscal year 2023 findings are addressed:

**Material Weaknesses*****Finding 2023-001: Capital Assets***

**Condition:** The supporting schedule provided for capital outlay additions did not agree back to the trial balance capital outlay accounts and ultimately impacted capital assets at the school-side level by a material amount.

**Status:** Management assessed the accounting department's resources and capabilities to produce accurate and timely financial statements and ensured that the capital outlay additions were properly reconciled to the trial balance and supporting schedules in order to properly reflect capital assets at the school-wide level as of June 30, 2024.

***Finding 2023-002: Accounting for Long-term Debt***

**Condition:** Long-term debt balances including the long-term liabilities, proceeds from issuance of bonds payable, debt issuance costs, interest expense, and accrued interest were misstated by a material amount.

**Status:** Management assessed the accounting department's resources and capabilities to produce accurate and timely financial statements ensuring that the long-term debt activity is properly recorded.

**Significant Deficiency*****Findings 2023-003 and 2022-001: Fund Financial Statement Reporting and Timely Closing Procedures***

**Condition:** There were several audit adjustments required to properly tie-out and reconcile account balances and individual funds as of and for the years ended June 30, 2023 and 2022.

**Status:** Management assessed the accounting department's resources and capabilities to produce accurate and timely financial statements. Management implemented better oversight procedures surrounding account reconciliations to ensure they are performed in accordance with GASB.