

**LINK COMMUNITY CHARTER SCHOOL**

**ANNUAL COMPREHENSIVE  
FINANCIAL REPORT**

**JUNE 30, 2024**

**PREPARED BY  
Link Community Charter School**

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

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February 24, 2025

Kevin Dehmer  
Acting Commissioner  
New Jersey Department of Education  
100 Riverview Executive Plaza  
CN – 500  
Trenton, New Jersey 08625-0500

Dear Mr. Dehmer:

We are pleased to present to you the Annual Comprehensive Financial Report (ACFR) of the Link Community Charter School (Charter School) for the fiscal year ended June 30, 2024. This ACFR includes the Charter School's Basic Financial Statements prepared in accordance with Governmental Accounting Standards Board Statement 34.

The Charter School has elected to adopt this new financial reporting model which we believe will provide all users of this document with much more useful financial and statistical information than ever before. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Trustees (Board).

To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the Charter School. This report will provide the taxpayers of the Link Community Charter School with comprehensive financial data in a format enabling them to gain an understanding of the Charter School's financial affairs.

The Annual Comprehensive Financial Report is presented in four sections as follows:

- The Introductory Section contains a table of contents, Letter of Transmittal, List of Principal Officials, and an Organizational Chart of the Charter School;
- The Financial Section begins with the Independent Auditor's Report and includes the Management's Discussion and Analysis, the Basic Financial Statements and Notes providing an overview of the Charter School's financial position and operating results, and other schedules providing detailed budgetary information;
- The Statistical Section includes selected economic and demographic information, financial trends, and the fiscal capacity of the Charter School, generally presented on a multi-year basis;
- The Single Audit Section — The Charter School is required to undergo an annual single audit in conformity with the provisions of the Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and the New Jersey OMB's Letter Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*". Information related to this single audit, including the independent auditor's report on the internal control and compliance with applicable laws, regulations, contracts and grants, along with findings and questioned costs, are included in the single audit section of this report.

## Charter School Organization

The Board is comprised of nine voting members. The voting members are elected to oversee that the Charter School operates in compliance with statute and administrative code. Voting members of the Board serve as the official governing body of the school charged with policy making, fiscal oversight, and accountability for student academic achievement results of the Charter School. Voting members adopt the annual budget and directly approve all expenditures which serve as the basis for control for the authorization of all expenditures of Charter School tax money which in turn support the Charter School's business to promote academic achievement. Non-voting members include the Charter School's Principal and Vice-Principal, School Business Administrator/Board Secretary, and Board Attorney.

The Principal and Head of School of the Charter School is responsible to the Board for the implementation and administration of all educational and support operations. The School Business Administrator/Board Secretary is the chief financial officer of the Charter School and is responsible to the Board for maintaining all financial records, issuing warrants in payment of liabilities incurred by the Charter School, acting as custodian of all Charter School funds, and investing idle funds as permitted by New Jersey Law.

1. **REPORTING ENTITY AND ITS SERVICES:** The Charter School is an independent reporting entity within the criteria adopted by the Government Auditing Standards Board (GASB) as established by GASB Statement No. 14. All funds and account groups of the Charter School are included in this report. The Charter School's Board of Trustees, constitutes the Charter School's reporting entity.

The Charter School provides a full range of educational services appropriate to Kindergarten, Grades 1, 2, 5, 6, 7 and 8 (The elementary school band is growing one grade level per year). These services include regular, as well as special education and basic skills instruction. The Charter School completed the 2023-2024 school year with an enrollment of 352 students. Next year we will reach our maximum capacity. By every indicator, the Charter School is a successful young charter school with great promise for the future. With a focus on leadership, civics, community service and academics, The Charter School maintains a large waiting list for entrance and is armed with a strong Board, experienced staff, significant seed funding, a well-developed mission and accompanying core values.

2. **MAJOR INITIATIVES:** With a 44-year independent school legacy, LCCS was approved for conversion to a public charter school on July 15, 2014, only the second approved conversion in the state of New Jersey. Given its longstanding history, LCCS is uniquely positioned with a strong tradition of academic excellence, immersion in the arts, exposure to eye-opening experiences, placement in competitive high schools, and service to the community. Converting to a public charter school provided an opportunity to grow the school and thus increase student enrollment with the addition of 5th and 6th grades. In the 2023-24 school year, in addition to undertaking all regular operations and programming, LCCS worked on the following major initiatives:

- a. Continue its growth plan with the addition of 2nd grade.
- b. Bridge academic and developmental gaps resulting from the COVID-pandemic.
- c. Recruit talented and committed teachers and staff.
- d. Strengthen school culture through improved leadership staffing/roles, communication, student discipline systems, and support for classified students.
- e. Plan for facility needs associated with addition of new grade levels.

3. **INTERNAL ACCOUNTING CONTROLS:** Management of the Charter School is responsible for establishing and maintaining an internal control designed to ensure that the assets of the Charter School are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). Internal control is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the Charter School is responsible for ensuring that adequate internal controls are in place to ensure compliance with applicable laws and regulations related to those programs. Internal control is also subject to periodic evaluation by the Charter School's management.

As part of the Charter School's single audit described earlier, tests are made to determine the adequacy of internal controls, including that portion related to federal and state financial assistance programs, as well as to determine that the Charter School has complied with applicable laws and regulations.

4. **BUDGETARY CONTROLS:** In addition to internal accounting controls, the Charter School maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund and the special revenue fund. The final budget amount, as amended for the fiscal year, is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either cancelled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2024.

5. **CASH MANAGEMENT:** The investment policy of the Charter School is guided in large part by state statute as detailed in "Notes to Financial Statements" Notes 1 and 3. The Charter School had adopted a cash management plan which requires it to deposit funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Government Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

6. **RISK MANAGEMENT:** The Board carries various forms of insurance, including but not limited to general liability, directors and officers insurance and workmen's compensation.



7. **OTHER INFORMATION:**

**Independent Audit**

State statute requires an annual audit by independent certified public accountants or registered municipal accountants. The Charter School appointed the accounting firm of Galleros Robinson CPAs, LLP. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Uniform Guidance and the New Jersey OMB Circular Letter 15-08.

The auditor's report on the basic financial statements, combining and individual fund statements, and schedules are included in the financial section of this report. The auditor's reports' related specifically to the single audit are included in the single audit section of this report.

8. **ACKNOWLEDGMENTS:** We would like to express our appreciation to the members of the Link Community Charter School Board of Trustees for their concern in providing fiscal accountability to the citizens and taxpayers of the Charter School and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial, accounting and administrative staff.

Respectfully submitted,

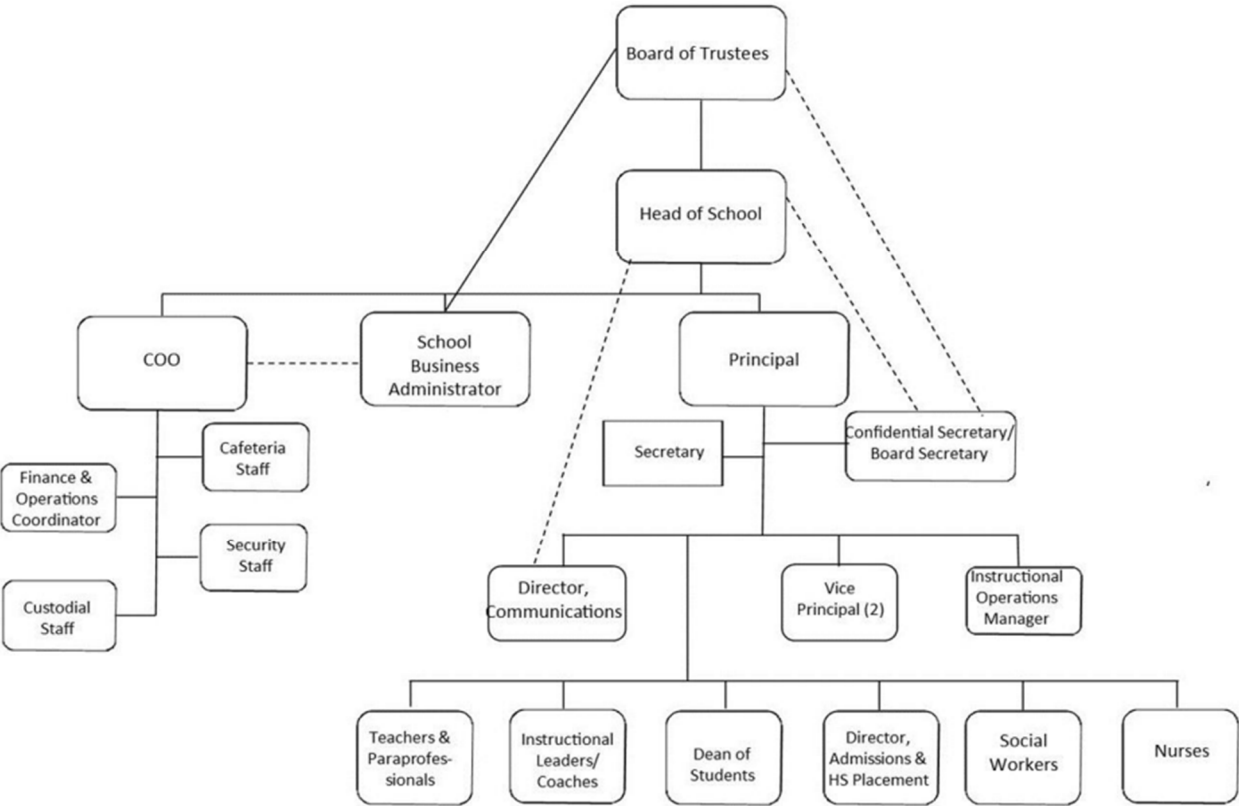


Bima Baje  
School Business Administrator

LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

ORGANIZATIONAL CHART

JUNE 30, 2024



**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**ROSTER OF OFFICIALS**

**JUNE 30, 2024**

<b>MEMBERS OF THE BOARD OF TRUSTEES</b>	<b>TERM</b>
Richard Mashall, Chairperson	6/30/25
Brenda Daughtry, Member	6/30/26
Garth Naar, Member	6/30/24
Marcina Fox, Member	6/30/26
Alecia Barnett, Member	6/30/26
Jeffrey Key, Member	6/30/25
Shekenna Brown, Member	6/30/24
Melissa Boucaud, Member	6/30/26
Shawna Ebanks, Member	6/30/25

**OTHER OFFICIALS (non-voting)**

Maria Pilar Paradiso, Head of School  
Bima Baje, School Business Administrator  
Christine Martinez, Esq., Board Attorney  
Debbie Paczkowski, Board Recording Secretary

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**CONSULTANTS AND ADVISORS**

**JUNE 30, 2024**

**Independent Auditor**

Galleros Robinson CPAs, LLP  
115 Davis Station Rd  
Cream Ridge, NJ 08514

**Legal Counsel**

Machado Law Group, LLC  
Attorneys at Law  
136 Central Avenue 2<sup>nd</sup> Floor  
Clark, New Jersey 07066

**Official Depository**

TD Bank  
105-109 Mulberry Street  
Newark, New Jersey 07102

# **FINANCIAL SECTION**



## INDEPENDENT AUDITOR'S REPORT

The Honorable President and  
Members of the Board of Trustees  
Link Community Charter School  
County of Essex  
Newark, New Jersey

### Report on the Audit of the Financial Statements

#### *Opinions*

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Link Community Charter School (the Charter School), in the County of Essex, State of New Jersey, as of and for the fiscal year ended June 30, 2024 and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Link Community Charter School, in the County of Essex, State of New Jersey as of June 30, 2024, and the respective changes in financial position and, where applicable, cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### *Basis for Opinions*

We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Charter School, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **INDEPENDENT AUDITOR'S REPORT - CONTINUED**

### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Charter School's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, the *Government Auditing Standards* and the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, the *Government Auditing Standards* and the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.

## INDEPENDENT AUDITOR'S REPORT - CONTINUED

- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Charter School's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the information listed under Required Supplementary Information in the accompanying table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### ***Supplementary Information***

Our audit was performed for the purpose of forming an opinion on the financial statements that collectively comprise the Charter School's basic financial statements. The combining and individual nonmajor fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance (Schedules) are also presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and New Jersey OMB's Letter Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, respectively, and are also not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements, and the Schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.



## INDEPENDENT AUDITOR'S REPORT - CONTINUED

### ***Other Information***

Management is responsible for the other information included in the Annual Comprehensive Financial Report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated February 24, 2025 on our consideration of the Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Charter School's internal control over financial reporting and compliance.



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Leonora Galleros, CPA  
Public School Accountant  
PSA No. 20CS00239400



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Galleros Robinson CPAs, LLP  
Certified Public Accountants

February 24, 2025  
Cream Ridge, New Jersey

# **REQUIRED SUPPLEMENTARY INFORMATION**

## **PART I**

### **MANAGEMENT'S DISCUSSION AND ANALYSIS**

# **LINK COMMUNITY CHARTER SCHOOL (COUNTY OF ESSEX, NEW JERSEY)**

## **MANAGEMENT’S DISCUSSION AND ANALYSIS**

The Management’s Discussion and Analysis (MD&A) provides an analysis of the Charter School’s overall financial position and results of operations.

### **Introduction**

This section of the Link Community Charter School’s (the “Charter School”) annual financial report presents our discussion and analysis of the Charter School’s financial performance and provides an overview of the Charter School’s financial activities for the fiscal year ended June 30, 2024. It should be read in conjunction with the transmittal letter at the front of this report and the Charter School’s financial statements, which follow this section.

The MD&A is an element of the reporting Model adopted by the Governmental Accounting Standards Board (GASB).

### **Financial Highlights**

Key Financial highlights for the fiscal year 2024 are as follows:

- General revenues accounted for \$6.37 million or 69% of all revenues. Program specific revenues in the form of charges for services and operating grants and contributions accounted for \$2.81 million or 31% of total revenues of \$9.20 million.
- The Charter School had \$10.06 million in expenses; only \$2.81 million of these expenses were offset by program specific charges for services, grants or contributions. General revenues of \$6.37 million were not adequate to provide for these programs.
- Among governmental funds, the General Fund had \$7.46 million in total revenues and \$8.59 million in total expenditures and other financing uses.

### **Basic Financial Statements**

This annual report consists of a series of basic financial statements, required supplementary information, other supplementary information and notes to those statements and information.

The report is organized so the reader can understand the Charter School as a financial whole, or as an entire operating entity. The first two basic financial Statements, the Statement of Net Position and the Statement of Activities, are governmental-wide financial statements and provide overall information about the activities of the entire Charter School, presenting both an aggregate view of the Charter School’s finances and a long-term view of those finances.

### **Fund Financial Statements**

The remaining basic financial statements are fund financial statements that focus on the individual parts of the government, reporting the Charter School’s operation in more detail than the government-wide statements. The fund financial statements also look at the Charter School’s most significant funds with all other non-major funds presented in total in a single column. For the Charter School, the General Fund is the most significant fund.

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**MANAGEMENT’S DISCUSSION AND ANALYSIS - CONTINUED**

The governmental funds statements tell how general government services were financed in the short-term as well as what remains for future spending.

Proprietary fund statements offer short and long-term financial information about the activities; the government operates like a business, such as food service.

Fiduciary fund statements provide information about financial relationship in which the Charter School acts solely as a trustee or agent for the benefits of other, to whom the resources in question belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of Required Supplementary Information that further explains and supports the information in the financial statements.

**Statement of Net Position and Statements of Activities**

While this report contains the funds used by the Charter School to provide programs and activities, the view of the Charter School as a whole looks at all financial transactions and asks the question, “how did we do financially during fiscal year 2024?” The Statement of Net Position and the Statement of Activities answer this question. These statements include all the Charter School’s assets and liabilities using the accrual basis of accounting similar to the accounting system used by most private sector companies. These bases of accounting take into account all of the current year’s revenues and expenses regardless of when cash was received or paid.

These two statements report the Charter School’s net assets and changes in those assets. This change in net position is important because it identifies whether the financial position of the Charter School has improved or diminished for the Charter School as a whole. This change is the result of many factors some financial, some not. Financial factors represent increases in federal and state funding that resulted from the increase in enrollment noted for the fiscal year ended June 30, 2024. These factors are presented in our discussions on the Charter School as a whole. Non-financial factors include the property tax base of the School District where the Charter School is located, current educational funding laws in New Jersey, facilities conditions, required educational programs, and other factors. In the Statements of Net Position and the Statements of Activities, the Charter School is divided into two distinct kinds of activities:

**Governmental Activities** – Most of the Charter School’s programs and services are reported here including instructional, extracurricular activities, curriculum, staff development, special education and other support services, operation and maintenance of plant, pupil transportation, health services and general administration.

**Business-Type Activity** – Services are provided on a charge for goods or services or reimbursement basis to recover the expenses of the goods or services provided. The Food Service enterprise fund is reported as a business activity.

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED**

**Reporting the School Charter School's Most Significant Funds**

**Fund Financial Statements**

Fund financial reports provide detailed information about the Charter School's major funds, not the Charter School as a whole. Funds are accounting devices that the Charter School uses to keep track of a multitude of financial transactions. The Charter School's only major governmental fund is the General Fund.

**Governmental Funds**

Most of the Charter School's activities are reported in governmental funds, which focus on how monies flow into and out of those funds and the balances left at fiscal year-end for spending in future periods. These funds are reported using an accounting method called modified accrual accounting which measures cash and all other financial assets that can readily be converted to cash.

The governmental fund statement provides a detailed short-term view of the Charter School's general government operations and the basic services it provides.

Governmental fund information helps determine whether there are sufficient financial resources that can be spent in the near future to finance educational programs. The relationship, or differences, between governmental activities reported in the Statement of Net Position and the Statement of Activities and the governmental funds are reconciled in the financial statements.

**Enterprise Fund**

The enterprise fund uses the same basis of accounting as business-type activities; therefore, these statements are essentially the same.

**The Charter School as a Whole**

The perspective of the Statement of Net Position is of the Charter School as a whole. The table below provides a summary of the Charter School's net position at June 30, 2024.

The total net position of the Charter School decreased by \$0.86 million during the current fiscal year.

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED**

The table that follows reflects the net position for fiscal year ended June 30, 2024.

	<b>Governmental Activities</b>	<b>Business Type Activities</b>	<b>Total</b>
<b>Assets</b>			
Current Assets	\$ 1,626,723	\$ 63,775	\$ 1,690,498
Right-of-use assets, net	931,611	-	931,611
Capital Assets, net	21,632	527	22,159
Total Assets	<u>2,579,966</u>	<u>64,302</u>	<u>2,644,268</u>
<b>Deferred outflow of resources</b>	<u>546,070</u>	<u>-</u>	<u>546,070</u>
<b>Liabilities</b>			
Current Liabilities	1,073,502	89,485	1,162,987
Noncurrent Liabilities	<u>3,059,251</u>	<u>-</u>	<u>3,059,251</u>
Total Liabilities	<u>4,132,753</u>	<u>89,485</u>	<u>4,222,238</u>
<b>Deferred inflow of resources</b>	<u>522,627</u>	<u>-</u>	<u>522,627</u>
<b>Net Position</b>			
Invested in Right-of-use Assets, net of related debt	(29,524)	-	(29,524)
Invested in Capital Assets, net of related debt	-	527	527
Restricted for Student Activities	12,703	-	12,703
Restricted for Food Services	25,710		25,710
Unrestricted	<u>(1,538,233)</u>	<u>(25,710)</u>	<u>(1,563,943)</u>
Total Net Position	<u>\$ (1,529,344)</u>	<u>\$ (25,183)</u>	<u>\$ (1,554,527)</u>

The Charter School's combined net position was \$(1.55) million at June 30, 2024.

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED**

The table that follows reflects the change in net position for fiscal year 2024 and 2023.

	<b>Governmental Activities</b>		<b>Business-Type Activities</b>		<b>Total</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
Revenues						
Program Revenues:						
Charge for Services	\$ -	\$ -	\$ 18,847	\$ 2,383	\$ 18,847	\$ 2,383
Operating Grants and Contributions	2,515,646	2,645,754	297,353	290,935	2,812,999	2,936,689
Total Program Revenues	2,515,646	2,645,754	316,200	293,318	2,831,846	2,939,072
General Revenues:						
Local Aid	748,071	721,229	-	-	748,071	721,229
Federal and State Aid	5,357,507	4,826,777	-	-	5,357,507	4,826,777
Miscellaneous	264,878	84,336	-	-	264,878	84,336
Total General Revenues	6,370,456	5,632,342	-	-	6,370,456	5,632,342
Total Revenues	8,886,102	8,278,096	316,200	293,318	9,202,302	8,571,414
Expenditures:						
Instructions	5,633,769	4,902,200	-	-	5,633,769	4,902,200
Administrative	2,752,641	2,405,170	-	-	2,752,641	2,405,170
Support services	684,410	767,597	-	-	684,410	767,597
Capital outlay	69,934	42,573	-	-	69,934	42,573
Amortization of right-of- use assets	532,945	346,461	-	-	532,945	346,461
Depreciation	4,326	-	-	-	4,326	-
Food service	-	-	382,868	343,295	382,868	343,295
Total Expenditures	9,678,025	8,464,001	382,868	343,295	10,060,893	8,807,296
Change in Net Position	\$ (791,923)	\$ (185,905)	\$ (66,668)	\$ (49,977)	\$ (858,591)	\$ (235,882)

**Governmental Activities**

The Statement of Activities reflects the cost of program services and the charges for services and operating grants and contributions offsetting those services. The table below, for government activities, indicates the total cost of services and the net cost of services. It identifies the cost of these services supported by unrestricted state entitlements for the fiscal year ended June 30, 2024.

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED**

	<u>Total Cost of Services</u>	<u>Grants/ Contributions</u>	<u>Net Cost of Services</u>
Instruction	\$ 5,633,769	\$ 1,587,459	\$ (4,046,310)
Administrative	2,752,641	441,394	(2,311,247)
Support services	684,410	486,793	(197,617)
Unallocated:			
Capital outlay	69,934	-	(69,934)
Amortization of right-of-use assets	532,945	-	(532,945)
Depreciation	4,326	-	(4,326)
Total Expenses	<u>\$ 9,678,025</u>	<u>\$ 2,515,646</u>	<u>\$ (7,162,379)</u>

**Business-Type Activity**

The business-type activities of the Charter School are the food service operation and after care. These programs had revenues of \$0.30 million and operating expenses of \$0.38 million for fiscal year ended June 30, 2024.

**The Charter School's Funds**

The Charter School's governmental funds are accounted for using the modified accrual basis of accounting. All governmental funds had revenues of \$8.82 million and expenditures of \$9.96 million.

**General Fund Budgeting Highlights**

The Charter School's budget is prepared according to New Jersey law and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the general fund.

During the course of fiscal year 2024, the Charter School amended its General Fund budget as needed. The Charter School uses state-aid and other revenue-based budget. The budgeting systems are designed to tightly control total budget, but provide flexibility for Charter School management teams.

For the General Fund, final budgeted revenues were \$6.32 million which included a local tax levy of \$0.75 million. Expenditures and financing uses were budgeted at \$7.85 million.

In its fiscal year 2024, actual revenues were \$7.46 million and expenditures were \$8.59 million.

The Charter School reimbursement for the employer's share of social security contributions for TPAF members for the fiscal year ended June 30, 2024 amounted to \$0.23 million. On-behalf TPAF payments for post-retirement medical benefits for the fiscal year ended June 30, 2024 amounted to \$1.02 million.



**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**MANAGEMENT’S DISCUSSION AND ANALYSIS - CONTINUED**

**Capital Assets**

At the end of fiscal year 2024, the Charter School had \$0.0005 million invested in capital assets.

**Right-of-use Assets**

At the end of fiscal year 2024, the Charter School had \$0.9 million of right-of-use assets, net of accumulated amortization of \$0.57 million, which pertain to leased school buildings and copiers.

**Long-term Liabilities**

At the end of fiscal year 2024, long-term liabilities are as follow:

Net pension liability	\$ 2,098,116
Lease liabilities	<u>961,135</u>
Total	<u>\$ 3,059,251</u>

**Economic Factors and Next Year’s Budget**

The State of New Jersey continues to face serious budgetary constraints. This impacts the amount of state aid allocated to charter schools. This reality was taken into account when adopting the general fund budget for 2023-2024 . Nothing was done to compromise the quality of the programs in place in our Charter School during the regular instructional day. The budget was prepared to ensure that all students have the textbooks, materials supplies, equipment and programs they need to meet New Jersey’s Core Curriculum Content Standards.

**Contacting the Charter School’s Financial Management**

This financial report is designed to provide our citizens, taxpayers, investors, and creditors with a general overview of the Charter School’s finances and to reflect the Charter School’s accountability for the monies it receives. Questions about this report or additional financial information needs should be directed to: Link Community Charter School, Business Office, 23 Pennsylvania Avenue, Newark, New Jersey 07102.

## **BASIC FINANCIAL STATEMENTS**

## **CHARTER SCHOOL-WIDE FINANCIAL STATEMENTS**

This Statement of Net Position and the Statement of Activities display information about the Charter School as a whole. The Statement of Net Position presents the financial condition of the government and business-type activities of the Charter School at fiscal year-end. The Statement of Activities presents a comparison between direct expense and program revenues for each program or function of the Charter School's governmental and business-type activities.

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**STATEMENT OF NET POSITION**

**JUNE 30, 2024**

	<b>Governmental Activities</b>	<b>Business-type Activities</b>	<b>Total</b>
<b>Assets</b>			
Current Assets:			
Cash and cash equivalents	\$ 641,499	\$ 45,471	\$ 686,970
Accounts receivable	972,712	18,304	991,016
Other receivables	-	-	-
Security deposit	12,512	-	12,512
Total current assets	<u>1,626,723</u>	<u>63,775</u>	<u>1,690,498</u>
Capital Assets:			
Machinery and equipment	40,362	10,720	51,082
Less: Accumulated depreciation	<u>18,730</u>	<u>10,193</u>	<u>28,923</u>
Net capital assets	<u>21,632</u>	<u>527</u>	<u>22,159</u>
Right-of-Use Assets			
Leased building	1,363,050	-	1,363,050
Leased copiers	<u>138,418</u>	<u>-</u>	<u>138,418</u>
	1,501,468	-	1,501,468
Less: Accumulated amortization	<u>569,857</u>	<u>-</u>	<u>569,857</u>
Net right-of-use assets	<u>931,611</u>	<u>-</u>	<u>931,611</u>
Total assets	<u>2,579,966</u>	<u>64,302</u>	<u>2,644,268</u>
<b>Deferred Outflow of Resources</b>	<u>546,070</u>	<u>-</u>	<u>546,070</u>
<b>Liabilities</b>			
Current Liabilities:			
Accounts payable	592,402	27,082	619,484
Intergovernmental payable			
State	274,609	-	274,609
Federal	-	-	-
Payroll deductions and withholdings	120,154	-	120,154
Deferred revenue	148,740	-	148,740
Interfund payable (internal)	<u>(62,403)</u>	<u>62,403</u>	<u>-</u>
Total current liabilities	<u>1,073,502</u>	<u>89,485</u>	<u>1,162,987</u>
Long-term Liabilities:			
Due within one year	771,974	-	771,974
Due in more than one year	<u>2,287,277</u>	<u>-</u>	<u>2,287,277</u>
Total long-term liabilities	<u>3,059,251</u>	<u>-</u>	<u>3,059,251</u>
Total liabilities	<u>4,132,753</u>	<u>89,485</u>	<u>4,222,238</u>
<b>Deferred Inflow of Resources</b>	<u>522,627</u>	<u>-</u>	<u>522,627</u>
<b>Net Position</b>			
Invested in right-of-use assets, net of related debt	(29,524)	-	(29,524)
Invested in capital assets, net of related debt	-	527	527
Restricted for:			
Student activities	12,703	-	12,703
Food service	25,710	-	25,710
Unrestricted	<u>(1,538,233)</u>	<u>(25,710)</u>	<u>(1,563,943)</u>
Total net position	<u>\$ (1,529,344)</u>	<u>\$ (25,183)</u>	<u>\$ (1,554,527)</u>

LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2024

Functions/Programs	Expenses	Program Revenues		Net (Expense) Revenue and Changes in Net Assets		
		Charges for Services	Operating Grants and Contributions	Governmental Activities	Business-type Activities	Totals
<b>Governmental activities:</b>						
Instruction	\$ 5,633,769	\$ -	\$ 1,587,459	\$ (4,046,310)	\$ -	\$ (4,046,310)
Administrative cost	2,752,641	-	441,394	(2,311,247)	-	(2,311,247)
Support services	684,410	-	486,793	(197,617)	-	(197,617)
Unallocated:						
Capital outlay	69,934	-	-	(69,934)	-	(69,934)
Amortization of right-of-use assets	532,945	-	-	(532,945)	-	(532,945)
Depreciation	<u>4,326</u>	<u>-</u>	<u>-</u>	<u>(4,326)</u>	<u>-</u>	<u>(4,326)</u>
Total governmental activities	9,678,025	-	2,515,646	(7,162,379)	-	(7,162,379)
<b>Business-type activities:</b>						
Food service	<u>382,868</u>	<u>18,847</u>	<u>297,353</u>	<u>-</u>	<u>(66,668)</u>	<u>(66,668)</u>
Total primary government	<u>\$ 10,060,893</u>	<u>\$ 18,847</u>	<u>\$ 2,812,999</u>	<u>(7,162,379)</u>	<u>(66,668)</u>	<u>(7,229,047)</u>
<b>General revenues:</b>						
Local sources				748,071	-	748,071
State sources				5,357,507	-	5,357,507
Miscellaneous				<u>264,878</u>	<u>-</u>	<u>264,878</u>
Total General Revenues				<u>6,370,456</u>	<u>-</u>	<u>6,370,456</u>
Changes in net position				(791,923)	(66,668)	(858,591)
Net position - beginning				<u>(737,421)</u>	<u>41,485</u>	<u>(695,936)</u>
Net position - ending (A-1)				<u>\$ (1,529,344)</u>	<u>\$ (25,183)</u>	<u>\$ (1,554,527)</u>

## **FUND FINANCIAL STATEMENTS**

**GOVERNMENTAL FUNDS**

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**GOVERNMENTAL FUNDS  
BALANCE SHEET**

**JUNE 30, 2024**

	<b>General Fund</b>	<b>Special Revenue Fund</b>	<b>Total Governmental Funds</b>
<b>Assets</b>			
Cash and cash equivalents	\$ 628,545	\$ 12,954	\$ 641,499
Accounts receivable:			
State	767,573	20,000	787,573
Federal	-	185,139	185,139
Interfund receivables	119,053		119,053
Security deposit	<u>12,512</u>	<u>-</u>	<u>12,512</u>
Total assets	<u>\$ 1,527,683</u>	<u>\$ 218,093</u>	<u>\$ 1,745,776</u>
<b>Liabilities and Fund Balances</b>			
Liabilities:			
Accounts payable	\$ 592,402	\$ -	\$ 592,402
Intergovernmental payables:			
State	274,609	-	274,609
Interfund payables	-	56,650	56,650
Payroll deductions and withholdings	120,154	-	120,154
Deferred revenue	<u>-</u>	<u>148,740</u>	<u>148,740</u>
Total liabilities	<u>987,165</u>	<u>205,390</u>	<u>1,192,555</u>
Fund balances:			
Restricted:			
Student activities	-	12,703	12,703
Unassigned	<u>540,518</u>	<u>-</u>	<u>540,518</u>
Total fund balances	<u>540,518</u>	<u>12,703</u>	<u>553,221</u>
Total liabilities and fund balances	<u>\$ 1,527,683</u>	<u>\$ 218,093</u>	

Amounts reported for governmental activities in the statement of net position (A-1) are different because:

Capital assets and right-of-use assets used in governmental activities are not financial resources and therefore are not reported in the funds.

Cost of capital assets	\$ 40,362
Accumulated depreciation	<u>(18,730)</u>
	<u>21,632</u>
Right-of-use assets	1,501,468
Accumulated amortization	<u>(569,857)</u>
	<u>931,611</u>

Governmental funds do not report the effect of assets or liabilities related to net pension assets (liabilities) whereas these amounts are deferred and amortized in the statement of activities.

Deferred amounts on net pension liability	<u>23,443</u>
---	---------------

Long-term liabilities, including capital leases and compensated absences are not due and payable in the current period and therefore are not reported as liabilities in the funds.

Net pension liability	(2,098,116)
Lease liabilities	<u>(961,135)</u>
	<u>(3,059,251)</u>

Net position of governmental activities - A-1	<u>\$ (1,529,344)</u>
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**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**GOVERNMENTAL FUNDS**

**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**

**YEAR ENDED JUNE 30, 2024**

	<b>General Fund</b>	<b>Special Revenue Fund</b>	<b>Total</b>
<b>Revenues</b>			
Local sources			
Local tax levy	\$ 748,071	\$ -	\$ 748,071
Miscellaneous	96,617	-	96,617
Total revenues - local sources	844,688	-	844,688
Federal sources	-	1,367,449	1,367,449
State sources	6,612,543	-	6,612,543
Total revenues	7,457,231	1,367,449	8,824,680
<b>Expenditures</b>			
Current:			
Regular instruction	3,056,825	899,452	3,956,277
Special education - Instruction	435,736	-	435,736
Other special instruction	93,399	-	93,399
Support Services and Undistributed Costs:			
Student and instruction-related services	57,733	467,997	525,730
Other administrative services	1,184,201	-	1,184,201
School administrative services	831,707	-	831,707
Plant operations and maintenance	256,295	-	256,295
Pupil Transportation	5,600	-	5,600
Personal services - employee benefits	2,013,022	-	2,013,022
Capital outlay	95,892	-	95,892
Total expenditures	8,030,410	1,367,449	9,397,859
Excess of revenues over expenditures	(573,179)	-	(573,179)
Other financing sources (uses):			
Principal payments on leases	(506,230)	-	(506,230)
Interest payments on leases	(55,883)	-	(55,883)
Total other financing sources(uses)	(562,113)	-	(562,113)
Excess revenues over expenditures	(1,135,292)	-	(1,135,292)
Fund balances at beginning of year	1,675,810	12,703	1,688,513
Fund balances at end of year	\$ 540,518	\$ 12,703	\$ 553,221

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES**

**YEAR ENDED JUNE 30, 2024**

**Total net change in fund balances - governmental funds (B-2)** \$ (1,135,292)

**Amounts reported for governmental activities in the Statement  
of Activities (A-2) are different because:**

Capital outlays are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation and amortization expense. This is the amount by which depreciation expense exceeded capital outlays in the period. Additionally, in the Statement of Activities gains or (losses) are recognized upon disposition.

Capital outlay	25,958
Gain on lease cancellation	168,261
Depreciation expense	(4,326)
Amortization of right-of-use assets	(532,945)

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore, are not reported as expenditures in governmental funds.

Pension costs	180,191
Principal payments of lease liabilities	506,230

**Change in net position of governmental activities (A-2)** \$ (791,923)

## **PROPRIETARY FUNDS**

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**PROPRIETARY FUND**

**STATEMENT OF NET POSITION**

**JUNE 30, 2024**

	<b>FOOD SERVICE</b>
<b>Assets</b>	
<b>Current assets</b>	
Cash and cash equivalents	\$ 45,471
Accounts receivables	
Federal	16,911
State	1,393
Total current assets	<u>63,775</u>
<b>Capital assets</b>	
Machinery and equipment	10,720
Less: Accumulated depreciation	<u>10,193</u>
Net capital assets	<u>527</u>
Total assets	<u><u>\$ 64,302</u></u>
<b>Liabilities</b>	
Current liabilities	
Accounts payable	\$ 27,082
Interfund payables	<u>62,403</u>
	89,485
<b>Net position</b>	
Unrestricted	<u>(25,183)</u>
Total liabilities and net position	<u><u>\$ 64,302</u></u>

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**PROPRIETARY FUND**

**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION**

**YEAR ENDED JUNE 30, 2024**

	<b>FOOD SERVICE</b>
Operating revenues:	
Charges for services:	
Daily sales - reimbursable programs	\$ 18,847
Total operating revenues	<u>18,847</u>
Operating expenses:	
Supplies and materials - reimbursable programs	381,817
Depreciation	<u>1,051</u>
Total operating expenses	<u>382,868</u>
Operating loss	<u>(364,021)</u>
Nonoperating revenues:	
State sources:	
State School Breakfast Program	5,405
State School Breakfast Program - NJEIE	3,449
State School Lunch Program	5,372
State School Lunch Program - NJEIE	6,017
Federal sources:	
National School Lunch Program	168,672
National School Breakfast Program	86,999
Supply Chain Assistance Funding	<u>12,609</u>
Total nonoperating revenues	<u>297,353</u>
Change in net position	(66,668)
Total net position at beginning of year	<u>41,485</u>
Total net position at end of year	<u>\$ (25,183)</u>

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**PROPRIETARY FUND**

**STATEMENT OF CASH FLOWS**

**YEAR ENDED JUNE 30, 2024**

	<b>FOOD SERVICE</b>
<b>Cash flows from operating activities</b>	
Operating loss	\$ (364,021)
Adjustment to reconcile operating loss to net cash from operating activities:	
Depreciation expense	1,051
Changes in assets and liabilities:	
Accounts receivable	31,653
Accounts payable	27,082
Interfund payables	<u>26,434</u>
Net cash from operating activities	(277,801)
<b>Cash flows from noncapital financing activity</b>	
Cash received from state and federal reimbursements	<u>297,353</u>
Net increase in cash and cash equivalents	19,552
Cash and cash equivalents at beginning of year	<u>25,919</u>
Cash and cash equivalents at end of year	<u><u>\$ 45,471</u></u>

# **NOTES TO THE BASIC FINANCIAL STATEMENTS**

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF MIDDLESEX, NEW JERSEY)**

**NOTES TO THE FINANCIAL STATEMENTS**

**JUNE 30, 2024**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

This summary of significant accounting policies of Link Community Charter School (the "Charter School") is presented to assist in understanding the Charter School's financial statements and notes are representation of the Charter School's management, who is responsible for their integrity and objectivity. These accounting policies conform to accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units and have been consistently applied in the preparation of these financial statements.

**A. Reporting Entity:**

The Charter School is an instrumentality of the State of New Jersey, established to function as an educational institution. The Charter School is governed by an independent Board of Trustees (the "Board"), which consists of parents, founders and other community representatives in accordance with its charter, which was appointed by the State Department of Education. An administrator is appointed by the Board and is responsible for the administrative control of the Charter School.

**B. Component Units**

The primary criterion for including activities within the Charter School's reporting entity, as set forth in Section 2100 of the GASB's Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the Charter School management. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, and ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds and account groups of the Charter School. Based on the aforementioned criteria, the Charter School has no component units.

**C. Basis of Presentation**

The financial statements of the Charter School have been prepared in conformity with GAAP as applied to governmental units. GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The Charter School also applies Financial Accounting Standards Board (FASB) pronouncements issued on or before November 30, 1989, to its governmental and business-type activities and to its enterprise fund unless they conflict with or contradict GASB pronouncements. The most significant of the Charter School's accounting policies are described below:



**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

**C. Basis of Presentation - Continued**

In June 1999, the Governmental Accounting Standards Boards (GASB) unanimously approved Statement No. 34, *Basic Financial Statements – and Management’s Discussion and Analysis – for State and Local Governments*. Certain of the significant changes in the financial statements include the following: The financial statements include:

- i) A Management’s Discussion and Analysis (MD&A) section providing an analysis of the Charter School’s overall financial position and results of operations.
- ii) Financial statements prepared using full accrual accounting for all of the Charter School’s activities.
- iii) A change in the fund financial statements to focus on the major funds.

These and other changes are reflected in the accompanying financial statements (including notes to financial statements).

**D. Basic Financial Statements**

The Charter School’s basic financial statements consist of Charter School or government-wide statements, including a statement of net position and a statement of activities, and fund financial statements that provide a more detailed level of financial information.

**Government-wide Financial Statements**

The statement of net position and the statement of activities display information about the Charter School as a whole. These statements include the financial activities of the Charter School, except for fiduciary funds.

The statement of net position presents the financial condition of the governmental and business-type activities of the Charter School at fiscal year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Charter School’s governmental and business-type activities. The governmental activities generally are financed through federal and state awards, taxes and other non-exchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

**D. Basic Financial Statements - Continued**

**Fund Financial Statements**

Fund financial statements of the Charter School are organized into funds, each of which is considered to be separate accounting entities. Each fund is accounted for by providing a separate set of self-balancing accounts that constitute its assets, liabilities, fund equity, revenues, and expenditure/expenses. Funds are organized into three major categories: governmental, proprietary, and fiduciary. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the Charter School.

The Charter School segregates transactions related to certain Charter School functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Charter School at a more detailed level.

**E. Governmental Funds**

**General Fund** - The General Fund is the primary operating fund of the Charter School and is always classified as a major fund. It is used to account for all financial resources except those that are legally or administratively required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment which are classified in the Capital Outlay sub-fund.

- 1) As required by the New Jersey Department of Education, the Charter School included budgeted capital outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.
- 2) Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of ground, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to current expense by board resolution.

**Special Revenue Fund** - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major Capital Projects, Debt Service or the Enterprise Funds) and local appropriations that legally restricted to expenditures for specified purposes.

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

**E. Governmental Funds - Continued**

**Capital Projects Fund** - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election. As of June 30, 2024, there was no Capital Projects Fund.

**Debt Service Fund** - The Debt Service Fund is used to account for the accumulation of resources for, and the payment of principal and interest on, bonds issued to finance major property acquisitions, construction, and improvement programs. As of June 30, 2024, there was no debt service fund.

**F. Proprietary Funds**

The focus of Proprietary Funds' measurement is upon determination of net income, changes in net position, financial position and cash flows. The generally accepted accounting principles applicable are those to similar to business in the private sector. The following is a description of the Proprietary Funds of the Charter School:

**Enterprise Funds:**

The Enterprise Fund are utilized to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the Charter School is that the cost (i.e. expenses including depreciation and indirect costs) of providing goods and services to the students on a continuing basis be financed or recovered primarily through user charges; or where the Charter School has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriated for capital maintenance, public policy, management control, accountability or other purposes.

All proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenue) and decreases (expenses) in net total assets.

**Internal Service (Self-Insurance) Fund:**

The Self-Insurance Fund is used to cover the self-insured limits of the various insurance policies for all funds. Charter School does not use self-insurance fund.

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

**G. Fiduciary Funds**

Fiduciary funds are classified as follows:

Trust Fund. Accounts for assets held in a trustee capacity for others and therefore cannot be used to support the Charter School's own programs. Three trust fund types discussed below are used to account for resources held and administered by the Charter School when it is acting in a fiduciary capacity for individuals, private organizations or other governmental units. These funds are distinguished from custodial funds generally by the existence of a trust agreement that affects the degree of management involvement and the length of time that the resources are held.

- a) Pension and Other Employee Benefit Trust. Accounts for resources held in trust for the members and beneficiaries of various employee benefit plans.
- b) Investment Trust Fund. Accounts for the portion of investment pools reported by the sponsoring district.
- c) Private Purpose Trust Fund. Accounts for all other trust arrangements, such as a scholarship fund to benefit individual students.

Custodial Fund. Accounts for resources held by the Charter School in a purely custodial capacity that involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments. Charter School must maintain the financial integrity of the individual agencies through a separate accounting of each activity for which the Charter School is acting as an agent. Custodial funds would include parent-teacher organizations.

**H. Measurement Focus and Basis of Accounting**

**Measurement Focus** - Measurement focus is a term used to describe "which" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied. On the government-wide statements of net position and the statement of activities, both governmental and business-like activities are presented using the economic resources measurement focus. The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statement of these funds present increases (i.e., revenues and other financing sources), and decreases (i.e. Expenditures and other finances uses) during a given period. These funds use fund balance as their measure of available spend able financial resources at the end of the period.

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

**H. Measurement Focus and Basis of Accounting - Continued**

All proprietary funds are accounted for on a flow economic resources measurement focus. With this measurement focus, the accounting adjectives are the determination of operating income, changes in net position (or cost recovery), financial position, and cash flow. All assets and all liabilities, whether current or noncurrent, associated with their activities are included on the balance sheet. Fund equity (i.e., net total assets) is classified as net position.

**Basis of Accounting** - In the government-wide statement of net position and statements of activities, both governmental and business-like activities are presented using the accrual basis of accounting. Under the accrual basis of accounting revenues are recognized when earned and expenses are recognized when the liability, resulting from exchange and exchange like transactions, is incurred (i.e. the exchange takes place).

In the fund financial statements, governmental fund and agency funds are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available.

“Measurable” means the amount of the transaction can be determined and “available” means collectible with the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental fund revenues.

**I. Budgets/Budgetary Control**

Annual appropriated budgets are prepared prior to July 1, for the General Fund. The budget is prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A. 2(m)1. All budget amendments must be approved by the State Department of Education. Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the Special Revenue Fund as noted below.

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

**I. Budgets/Budgetary Control - Continued**

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognized encumbrances as expenditures and also recognized the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow of the presentation of GAAP basis financial report. As presented in the Statement of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual – General, Special Revenue Fund and Debt Service Funds to the GAAP basis of accounting as presented in the Statements of Revenue, Expenditures and Changes in Fund Balances – Governmental Funds.

**J. Assets, Liabilities and Fund Balances**

***Deposits, Investments and Risk Disclosures***

Cash and cash equivalents include amounts in deposits, money market accounts and short-term investments with original maturities of three months or less.

Investments are stated at cost, or amortized cost, which approximates market. The amortized cost method involves valuing a security at its cost on the date of purchase and thereafter assuming a constant amortization to maturity of any discount or premium. The Board classifies certificates of deposit which have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments.

*GASB Statement No. 40* replaces in part, and otherwise modifies the prior *GASB Statement No. 3*, in addressing the requirements for disclosure of the level of custodial credit risk assumed by the Board in its cash, cash equivalents and investments. Custodial credit risk disclosures are limited to deposits that are not covered by depository insurance and are (a) uncollateralized; (b) collateralized with securities held by the pledging financial institution, or (c) collateralized with securities held by the pledging financial institution's trust department or agent but not in the depositor-government's name. Investment securities that are uninsured, are not registered in the name of the government, and are held by either (a) the counterparty or (b) the counterparty's trust department or agent but not in the government's name.

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

**J. Assets, Liabilities and Fund Balances - Continued**

***Deposits, Investments and Risk Disclosures - Continued***

***Deposits***

New Jersey statutes require that Charter Schools deposit public funds in public depositories located in New Jersey which are insured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. Charter Schools are also permitted to deposit public funds in the State of New Jersey Cash Management Fund. New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows: The market value of the collateral must equal at least five percent of the average daily balance of collected public funds on deposit.

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%. All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

***Investments***

New Jersey statutes permit the Charter School to purchase the following types of securities:

- a. Bonds or other obligations of the United States or obligations guaranteed by the United States.
- b. Bonds of any Federal Intermediate Credit Bank, Federal Home Loan Bank, Federal National Mortgage Agency or of any United States Bank for Cooperatives which have a maturity date not greater than twelve months from the date of purchase.
- c. Bonds or other obligations of the Charter School.
- d. New Jersey Cash Management Fund, New Jersey Arbitrage Rebate Management Fund and MBIA CLASS.

As of June 30, 2024, the Charter School did not hold any investments.

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

**J. Assets, Liabilities and Fund Balances - Continued**

***Deposits, Investments and Risk Disclosures - Continued***

***Risk Category***

All bank deposits, as of the balance sheet date, are entirely insured or collateralized by a collateral pool maintained by public depositories as required by the Governmental Unit Deposit Protection Act. Although GASB Statement No. 40 eliminated Categories 1 and 2 as previously established by GASB Statement No. 3, it maintained, with modification, the level-of-disclosure requirements of GASB Statement No. 3.

As of June 30, 2024, the Board had funds invested and on deposit in checking accounts. These funds constitute "deposits with financial institutions" as defined by GASB Statement No. 3 and modified by GASB Statement No. 40, and as such, are deposits that are insured or collateralized with securities held by the Board or by its agent in the Board's name, both at year-end and throughout the year.

The Charter School does not have a policy for the management of the custodial risk, other than depositing all of its funds in banks covered by GUDPA.

***Prepaid Expenses***

Prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund are recorded as expenditure during the year of purchase.

There was no prepayment as of June 30, 2024.

***Interfund Assets/Liabilities***

On the fund financial statements, receivables and payables resulting from short-term Interfund loans are classified as Interfund Receivable/Payable. Interfund balanced within governmental activities and within business-type activities are eliminated on the government-wide Statements of Net Position.

***Fixed Assets***

The accounting and reporting treatment applied to the capital assets associated with a fund are determined by its measurement focus. General capital assets are long-lived assets of the Charter School as a whole. When purchased, such assets are recorded as expenditures in the governmental funds and capitalized. The valuation based for general capital assets are historical cost, or where historical cost is not available, estimated historical cost based on replacement cost.



LINK COMMUNITY CHARTER SCHOOL  
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NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

NOTE 1 **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

J. **Assets, Liabilities and Fund Balances - Continued**

***Fixed Assets - Continued***

Capital assets in the proprietary funds are capitalized in the fund in which they are utilized. The valuation bases for proprietary fund capital assets are the same as those used for the governmental fund capital assets.

Donated capital assets are capitalized at estimated fair market value on the date donated. Depreciation of capital assets is computed and recorded by the straight-line method. Estimated useful lives of the various classes of the depreciable capital assets are as follows:

<b>Asset Class</b>	<b>Estimated Useful Lives</b>
School Building if owned	50 years
Building Improvement	20 years
Electrical/Plumbing	30 years
Office and Computer Equipment	5-10 years

***Right -of-Use Assets***

Right-of-use assets are initially measured at an amount equal to the initial measurement of the related lease liability plus any lease payments made prior to the lease term, less lease incentives, and plus ancillary charges necessary to place the lease into service. The right-of-use assets are amortized over the lease term or the life of the asset, whichever is shorter.

***Subscription Assets***

In the charter school-wide financial statements, subscription assets are measured as the sum of (1) present value of subscription payments expected to be made during the subscription term plus (2) payments made before commencement of the subscription term, and (3) any capitalizable implementation costs, less any incentives received at or before the commencement of the subscription term in the charter school-wide and proprietary fund financial statements and is amortized on a straight-line basis over the subscription term. Short-term SBITAs, which have a maximum possible term of 12 months, including any options to extend, regardless of their probability of being exercised are recognized as outflows of resources in the period paid. The Charter School does not have subscription assets as of June 30, 2024.

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

**J. Assets, Liabilities and Fund Balances - Continued**

***Pensions***

In government-wide financial statements, pensions are recognized and disclosed using the accrual basis of accounting, regardless of the amount recognized as pension expenditures on the modified accrual basis of accounting. The Charter School recognizes a net pension liability for each qualified pension plan in which it participates, which represents the excess of the total pension liability over the fiduciary net position of the qualified pension plan, measured as of the Charter School's fiscal year-end or the Charter School's proportionate share thereof in the case of a cost-sharing multi-employer plan. Changes in the net pension liability during the period are recorded as pension expense, or as deferred inflows of resources or deferred outflows of resources depending on the nature of the change, in the period incurred. Those changes in net pension liability that are recorded as deferred inflows of resources or deferred outflows of resources that arise from changes in actuarial assumptions or other inputs and differences between expected or actual experience, are amortized over the weighted average remaining service life of all participants, including retirees, in the respective qualified pension plan and recorded as a component of pension expense beginning with the period in which they arose. Projected earnings on qualified pension plan investments are recognized as a component of pension expense. Differences between projected and actual investment earnings are reported as deferred inflows of resources or deferred outflows of resources and amortized as a component of pension expense on a closed basis over a five-year period beginning with the period in which the difference occurred.

***Deferred Revenue***

Deferred revenue in special revenue fund represent cash that has been received but not yet earned.

***Accrued Liabilities and Long-Term Obligations***

All payables, accrued liabilities, and long-term obligations are reported on the government-wide financial statements. All payable, accrued liabilities, and long-term obligations payable from the enterprises fund are reported and the enterprises fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, contractually required pension contributions and compensated absences that are paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are due for payments during the current year.

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

**J. Assets, Liabilities and Fund Balances - Continued**

***Lease Liabilities***

Lease liabilities are measured at the present value of payments expected to be made during the lease term (less any lease incentives).

***Subscription Liabilities***

In the charter school-wide financial statements, subscription liabilities are reported as measured as the present value of subscription payments at the charter school's incremental borrowing rate. The Charter School does not have subscription liabilities as of June 30, 2024.

***Deferred Outflows and Inflows of Resources***

The statement of net position reports separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources, reported after total assets, represents a reduction of net position that applies to a future period(s) and will be recognized as an outflow of resources (expense) at that time. Deferred inflows of resources, reported after total liabilities, represents an acquisition of net position that applies to a future period(s) and will be recognized as an inflow of resources (revenue) at that time.

The deferred outflows of resources and deferred inflows of resources in the Charter School-wide governmental activities pertain to pensions.

***Fund Balance and Equity***

Generally, fund balance represents the difference between current assets and current liabilities. In the fund financial statements, governmental funds report fund classifications that comprise a hierarchy based primarily on the extent to which the Charter School is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Under this standard, the fund balance classifications are as follows:

*Nonspendable* fund balance includes amounts that cannot be spent because they are either not in spendable form (inventories, prepaid amounts, long-term receivables) or they are legally or contractually required to be maintained intact (the corpus of a permanent fund).

LINK COMMUNITY CHARTER SCHOOL  
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NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

J. Assets, Liabilities and Fund Balances – Continued

*Fund Balance and Equity*

*Restricted* fund balance is to be reported when constraints placed on the use of the resources are imposed by grantors, contributors, laws or regulations of other governments or imposed by law through enabling legislation. Enabling legislation includes a legally enforceable requirement that these resources be used only for the specific purposes as provided in the legislation. This fund balance classification will be used to report funds that are restricted for debt service obligations and for other items contained in General Municipal Law or Education Law.

*Committed* fund balance will be reported for amounts that can only be used for specific purposes pursuant to formal action of the entity's highest level of decision making authority. These funds may only be used for the purpose specified unless the entity removes or changes the purpose by taking the same action that was used to establish the commitment. This classification includes certain designations established and approved by the entity's governing board.

*Assigned* fund balance, in the General Fund, will represent amounts constrained either by the entity's highest level of decision making authority or a person with delegated authority from the governing board to assign amounts for a specific intended purpose. An assignment cannot result in a deficit in the unassigned fund balance in the General Fund. This classification will include amounts designated for balancing the subsequent year's budget and encumbrances. Assigned fund balance in all other governmental funds represents any positive remaining amount after classifying nonspendable, restricted or committed fund balance amounts.

*Unassigned* fund balance, in the General Fund, represents amounts not classified as nonspendable, restricted, committed or assigned. The General Fund is the only fund that would report a positive amount in unassigned fund balance. For all governmental funds other than the General Fund, unassigned fund balance would necessarily be negative, since the fund's liabilities, together with amounts already classified as nonspendable, restricted and committed would exceed the fund's assets.

When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the Charter School's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the Charter School's policy to use fund balance in the following order: committed, assigned, and unassigned.

LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

NOTE 1 **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** - CONTINUED

J. **Assets, Liabilities and Fund Balances** – Continued

***Net Position***

Net Position on the *Statement of Net Position* include the following:

**Investments in Right-of-use Assets, net of Related Debt** - the component of net asset there reports the differences between right-of-use assets less both the accumulated amortization and the outstanding balance of lease liabilities.

**Investments in Capital Assets, net of Related Debt** - the component of net asset there reports the differences between capital assets less both the accumulated depreciation and the outstanding balance of debt, excluding unexpended proceeds, that is directly attributed to the acquisition, construction or improvement of those assets.

**Restricted for Specific Purposes** – the component of net position that reports the difference between assets and liabilities of the certain programs that consist of assets with constraints placed on their use by either external parties and /or enabling legislation.

**Restricted for Debt Service** – the component of net position that reports the difference between assets and liabilities of the Debt Service Fund that consists of assets with constraints placed on their use by creditors.

**Unrestricted** - the difference between the assets and liabilities that is not reported in Net Position Invested in Capital Assets, net of Related Debt, Net Position Restricted for Specific Purposes or Net Position Restricted for Debt Services.

***Contributed Capital***

Contributed capital represents the amount of fund capital contributed to the proprietary funds from other funds.

K. **Interfund Transactions**

Interfund transfers are defined as the flow of assets, such as cash or goods, without equivalent flows of assets in return. Interfund borrowings are reflected as “Due from/to Other Funds” on the accompanying financial statements. All other interfund transfers are reported as operating transfers.

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

**L. Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates that affect the recorded amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

**M. Accounting for Uncertainty in Income Taxes**

The Charter School recognizes the effect of income tax positions only of those positions are more likely than not of being sustained. Management has determined that the Charter School had no uncertain tax positions that would require financial statement recognition. The Charter School is no longer subject to audits by the applicable taxing jurisdictions for tax periods prior to 2021.

**N. On-Behalf Payments**

Revenues and expenditures of the General Fund include payment made by the State of New Jersey for Pension and social security contributions for certified teacher members of the New Jersey Teachers Pension and Annuity Fund, and for post-retirement medical benefits of members. The amounts are not required to be included in the Charter School's annual budget.

**O. Subsequent Events Evaluation by Management**

Management has evaluated subsequent events for disclosure and/or recognition in the financial statements through the date that the financial statements were available to be issued, which date is February 24, 2025.

**NOTE 2 ACCOUNTING PRONOUNCEMENTS**

**A. Accounting Pronouncement Adopted During the Year**

In fiscal year 2024, the Charter School adopted a new statement issued by the Governmental Accounting Standards Board (GASB), Statement No. 100, Accounting Changes and Error Corrections—an amendment of GASB Statement No. 62

GASB Statement No. 100, is an amendment of GASB Statement No. 62. It addresses accounting and financial reporting requirements for certain types of accounting changes and error corrections. In its fiscal year ended June 30, 2024, the Charter School did not implement any accounting changes or correct any errors to previously issued financial statements. Therefore, the adoption of Statement No. 100 had no impact on the Charter School's current financial statements.

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 2 ACCOUNTING PRONOUNCEMENTS - CONTINUED**

**B. Accounting Pronouncements Issued but not Yet Adopted**

GASB has issued the following pronouncements that may affect future financial position, results of operations, cash flows, or financial presentation of the Charter School upon implementation. Management has not yet evaluated the effect of implementation of these standards.

GASB Statement No.	GASB Accounting Standard	Effective Fiscal Year
99	Omnibus 2022	2024
100	Accounting Changes and Error Corrections— an amendment of GASB Statement No. 62	2024
101	Compensated Absences	2024

**NOTE 3 CASH AND CASH EQUIVALENTS**

The Charter School's cash and cash equivalents are classified below to inform financial statement users about the extent to which the Charter School's deposits and investments are exposed to custodial credit risk.

As of June 30, 2024, the Charter School's deposits are summarized as follows:

	General Fund	Special Revenue Fund	Enterprise Fund	Total
Operating Account	\$ 553,545	\$ 12,954	\$ 45,471	\$ 611,970
Restricted cash	75,000	-	-	75,000
Total	<u>\$ 628,545</u>	<u>\$ 12,954</u>	<u>\$ 45,471</u>	<u>\$ 686,970</u>

Operating cash accounts are held in the Charter School's name by several banking institutions. At June 30, 2024, the Charter School's carrying amount of deposits was \$686,970 and the bank balance was \$1,198,067. Of the bank balance, up to a maximum of \$250,000 per financial institution of the Charter School's cash deposits on June 30, 2024 were secured by federal deposit insurance and \$948,067 was covered by a collateral pool maintained by the bank as required by New Jersey statutes in accordance with the New Jersey Governmental Unit Deposit Protection Act ("GUDPA").

*Restricted Cash*

The Charter School has established and funded an Escrow Account pursuant to an agreement signed with the New Jersey Department of Education. The required minimum is \$75,000, which is fully funded at June 30, 2024. The agreement stipulates that the intended use of the escrow amount is "to pay for legal and audit expenses and any other outstanding pension benefits that would be associated with a dissolution should it occur."

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 4 RECEIVABLES**

Receivables at June 30, 2024, consisted of federal aid, state aids, intergovernmental and other. All receivables are deemed collectible. A summary of receivables as of June 30, 2024 are as follows:

	Governmental Activities			Business-Type Activities	
	General Fund	Special Revenue Fund	Total	Enterprise Fund	Total
State Aid	\$ 767,573	\$ 20,000	\$ 787,573	\$ 1,393	\$ 788,966
Federal Aid	-	185,139	185,139	16,911	202,050
Total	<u>\$ 767,573</u>	<u>\$ 205,139</u>	<u>\$ 972,712</u>	<u>\$ 18,304</u>	<u>\$ 991,016</u>

**NOTE 5 CAPITAL ASSETS**

At June 30, 2024, capital assets are as follows:

	Beginning Balance	Net Additions (Deletions)	Ending Balance
<b>Governmental Activities</b>			
<b>Capital assets being depreciated:</b>			
Office and computer equipment	\$ 14,404	\$ -	\$ 14,404
Less: Accumulated depreciation	(14,404)	-	(14,404)
Capital assets, net	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b><u>Business-Type Activities</u></b>			
Office and computer equipment	\$ 10,720	\$ -	\$ 10,720
Less Accumulated depreciation	(9,142)	(1,051)	(10,193)
Capital assets, net	<u>\$ 1,578</u>	<u>\$ (1,051)</u>	<u>\$ 527</u>

**NOTE 6 LEASES**

A lease is defined as a contractual agreement that conveys control of the right to use another entity's nonfinancial asset, for a minimum contractual period of greater than one year, in an exchange or exchange-like transaction. The Charter School leases a significant amount of nonfinancial assets such as buildings and copiers. The related obligations are presented in the amounts equal to the present value of lease payments, payable during the remaining lease term. As a lessee, the associated right-of-use assets as of June 30, 2024 on the government-wide statement of net position is as follow:



**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 6 LEASES - CONTINUED**

<b>Right-of-use assets being amortized:</b>	<b>At July 1, 2023</b>	<b>Net Additions (Deletions)</b>	<b>At June 30, 2024</b>
<b>Governmental Activities</b>			
Leased building	\$ 1,912,662	\$ (549,612)	\$ 1,363,050
Leased copiers	138,418	-	138,418
	2,051,080	(549,612)	1,501,468
Less: Accumulated amortization	(993,243)	423,386	(569,857)
Right-of-use assets, net	<u>\$ 1,057,837</u>	<u>(126,226)</u>	<u>\$ 931,611</u>

The amortization of right-of-use assets for the year ended June 30, 2024, recognized in the Charter School-wide statement of activities amounted to \$532,945

The lease liabilities as of June 30, 2024, recognized in the Charter School-wide statement of financial position amounted to \$961,135.

The Charter School does not have variable payment clauses, within its lease arrangements. The Charter School did not incur expenses related to its leasing activities related to residual value guarantees, lease termination penalties or losses due to impairment. As a lessee, there are currently no agreements that include sale-leaseback and lease-leaseback transactions.

Key estimates and judgements related to leases include how the Charter School determines (1) the discount rate it uses to discount the expected lease payments to present value, (2) lease term, and (3) lease payments. The Charter School uses the interest rate charged by the lessor as the discount rate when available. In the absence of the lessor's interest rate, the Charter School uses its estimated incremental borrowing rate as the discount rate for leases.

The lease term includes the noncancellable period of the lease, limited to the Charter School's latest charter renewal term. Lease payments included in the measurement of the lease liability are composed of fixed payments and any purchase option price that the Charter School is reasonably certain to exercise.

The Charter School monitors changes in circumstances that would require a remeasurement of its leases and will remeasure the right-of-use asset and lease liabilities if certain changes occur that are expected to significantly affect the amount of the lease liabilities.

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 7 NONCURRENT LIABILITIES**

Noncurrent liabilities at June 30, 2024 is as follow:

	Balance July 1, 2023	Additions	Retired	Balance June 30, 2024	Due within One Year
Net pension liability	\$ 1,682,235	\$ 609,482	\$ 193,601	\$ 2,098,116	\$ 217,939
Lease liabilities	1,228,907	238,458	506,230	961,135	554,035
Total	<u>\$ 2,911,142</u>	<u>\$ 847,940</u>	<u>\$ 699,831</u>	<u>\$ 3,059,251</u>	<u>\$ 771,974</u>

***Net Pension Liability***

The net pension liability classified as due within one year amounting to \$217,939 represents pension contributions for fiscal year 2024 due and payable on April 1, 2025.

***Lease Liabilities***

The Charter School is currently leasing its facilities at 23 Pennsylvania Avenue, Newark, New Jersey for a period of three (3) years from Link Education Partners commencing July 1, 2014 and expiring on June 30, 2020 subsequent to June 30, 2020, the lease was extended for another three years for an annual rent of \$328,000. The extension of the lease for another three (3) years expiring June 30, 2026 for an annual rent of \$400,000 is reasonably certain. On July 1, 2023, this lease was cancelled and the related right-of-use assets and lease liabilities was derecognized which resulted to a gain on lease cancellation of \$168,261 in the Charter School-wide schedule of activities. On July 1, 2023, the Charter School signed a new 3-year lease agreement with Link Education Partners at \$352,000 annually.

The Charter School leased copier machines commencing on March 1, 2022 for a period of five (5) years for an annual rent of \$30,780.

During the year ended June 30, 2024, the Charter School also entered into the following subleases with Link Education Partners:

- Two-year lease for a parking space commencing July 1, 2023 at \$2,000 per month.
- Two-year lease for an additional school building in Newark, New Jersey commencing August 1, 2023 at an annual lease amount of \$300,000. However, due to cash flow issues, the Charter School requested for a lease reduction of \$168,667, which was approved by Link Education Partner's Board of Directors on February 19, 2025.

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 7 NONCURRENT LIABILITIES**

As of June 30, 2024, the Charter School's minimum principal and interest payment requirements for its leasing activities with a remaining term in excess of one year, are as follows:

For the year ending June 30,	Principal	Interest	Total
2025	\$ 568,142	\$ 28,747	\$ 596,889
2026	372,798	9,982	382,780
2027	20,195	326	20,521
2028	-	-	-
	<u>\$ 961,135</u>	<u>\$ 39,055</u>	<u>\$ 1,000,190</u>

**NOTE 8 NET DEFICIT**

As of June 30, 2024, governmental activities net position consisted of the following components:

**INVESTMENT IN RIGHT-OF-USE ASSETS,  
NET OF RELATED DEBT**

Right-of-use assets, net	\$ 931,611
Less: Long-term obligations	<u>961,135</u>
	<u>(29,524)</u>

**INVESTMENT IN CAPITAL ASSETS,  
NET OF RELATED DEBT**

Capital assets, net	527
Less: Long-term obligations	<u>-</u>
	<u>527</u>

**RESTRICTED**

Student activities	12,703
Food services	<u>25,710</u>
	38,413

**UNRESTRICTED**

Net position not restricted above	<u>(1,563,943)</u>
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<b>NET POSITION</b>	<u><u>\$ (1,554,527)</u></u>
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**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 9 PENSION PLANS**

**A. Description of Plans**

All eligible employees of the Charter School are covered by either the Public Employee's Retirement System (PERS) or the Teacher's Pension and Annuity Fund (TPAF) which have been established by state statute and are administered by the New Jersey Division of Pension and Benefit (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the PERS and the TPAF. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625.

**i. Public Employees' Retirement System (PERS)**

The Public Employees' Retirement Systems (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full-time employees of the State or any county municipality, Charter School, or public agency provided the employee is not a member of another state-administered retirement system. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, Charter School, or public agency, provided the employee is not required to be a member of another state administered retirement system or other state or local jurisdiction.

**ii. Teachers' Pension and Annuity Fund (TPAF)**

The Teachers' Pension and Annuity Fund was established in January 1, 1995, under the provisions of N.J.S.A. 18A:66 to provide coverage including post-retirement health care to substantially all full-time certified teachers or professional staff of the public school systems in the State. The Teacher's Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the Charter School and the systems other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

The vesting and benefit provisions for PERS are set by N.J.S.A 43:15a and 43:30B and N.J.S.A. 18A: for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 55 and are

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 9 PENSION PLANS - CONTINUED**

**A. Description of Plans – Continued**

**ii. Teachers' Pension and Annuity Fund (TPAF) - continued**

generally determine to be  $\frac{1}{55}$  of the final average salary for each year of service credit as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age.

**B. Vesting and Benefit Provisions**

The TPAF and PERS provides for specified medical benefits for member who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the member's accounts.

**C. Significant Legislation**

Two pieces of legislation passed during fiscal year 2001 having significant impact on the benefit provisions under PERS and TPAF. Chapter 133, P.L.2001, increases retirement benefits for service, deferred and early retirements by changing the formula from  $\frac{1}{60}$  to  $\frac{1}{55}$  of final compensation for each year of service. The legislation also increases the retirement benefit for veteran member with 35 years or more of service and reduces age qualification from 60 to 55. The legislation further provides that existing retirees and beneficiaries would also receive a comparable percentage increase in their retirement allowance. The benefit enhancements are effective with the November 1, 2001 benefit checks. Chapter 120, P.L. 2001, established an additional retirement option for plan members. Under the new option, a retiree's actuarially reduced allowance (to provide a benefit to the retiree's beneficiary upon the death of the retiree) would "pop-up" to the maximum retirement allowance if the beneficiary predeceases the retiree.

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 9 PENSION PLANS – CONTINUED**

**C. Significant Legislation**

Chapter 4, P.L. 2001 provides increased benefit to certain members of PERS who retired prior to December 29, 1989 with at least 25 years of creditable service. The maximum amount of the increase is 5 percent the retiree's final compensation. For those with 30 or more years of service, the total pension would increase from 65 to 71 percent of final compensation. Due to the enactment of 1997 legislation, Chapter 114, P.L. 1997 and Chapter 115, P.L. 1997, the State of New Jersey's portion of the unfunded accrued liability under each retirement system was eliminated. In addition, excess valuation assets were available to fund, in full or in part, the State of New Jersey's normal contribution from 1997 to 2001, excluding the contribution for post-retirement medical benefits in the PERS and TPAF.

**D. Contribution Requirement**

The contribution policy is set by laws of the State of New Jersey and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. TPAF and PERS provide for employee contributions of 4.5% and 3%, respectively, of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for cost-of-living adjustment, noncontributory death benefits, and post-retirement medical premiums. Under current statute the Charter School is a non-contributing employer of the TPAF

In accordance with N.J.S.A 18A:66-66 the State of New Jersey is to reimburse the Charter School during the year ended June 30, 2021 for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. These amounts have been included in the basic financial statements.

For the year ended June 30, 2024, PERS contributions are of \$193,601 recognized in the governmental fund financial statements (modified accrual basis) as an expenditure. The on-behalf TPAF contribution and social contribution for TPAF members are recognized in the governmental fund financial statements (modified accrual basis) as both a revenue and expenditure amounted to \$1,255,036 for the year ended June 30, 2024.

**E. GASB 68 Disclosures**

**i. Public Employees' Retirement System (PERS)**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 9 PENSION PLANS – CONTINUED**

**E. GASB 68 Disclosures – Continued**

**i. Public Employees' Retirement System (PERS) - continued**

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources  
and Deferred Inflows of Resources Related to Pension*

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources  
and Deferred Inflows of Resources Related to Pension*

At June 30, 2024, the Charter School reported in the Charter School-wide statement of net position a liability of \$2,098,116 for its proportionate share of the PERS net pension liability. The total pension liability was measured as of June 30, 2023 measurement date was determined by an actuarial valuation as of July 1, 2022, which was rolled forward to June 30, 2023. The Charter School's proportionate share of the net pension liability was based on the ration of contributions as an individual employer to the total contributions to the PERS as of June 30, 2023 measurement date. The results of the June 30, 2023 measurement date was used to determine pension values for fiscal year 2024 as allowed by GASB Statement No. 68.

At June 30, 2023 measurement date, the Charter School's proportionate share was 0.0145403727% which is an increase from the proportionate share of 0.0111469982% at June 30, 2022 measurement date.

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 9 PENSION PLANS - CONTINUED**

**E. GASB 68 Disclosures - Continued**

**i. Public Employees' Retirement System (PERS) - continued**

For the year ended June 30, 2024, the Charter School recognized pension expense of \$13,410. The Charter School reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 20,061	\$ 8,576
Changes of assumptions	4,609	127,155
Net difference between projected and actual earnings on pension plan investments	9,662	-
Change in proportion and differences between Charter School contributions and proportionate share contributions	511,738	386,896
	<u>\$ 546,070</u>	<u>\$ 522,627</u>

The amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in the pension expense as follows:

	Year Ending June 30,
2025	\$ (104,831)
2026	(43,728)
2027	154,291
2028	9,582
2029	3,829
Thereafter	4,300



LINK COMMUNITY CHARTER SCHOOL  
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NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

NOTE 9 PENSION PLANS - CONTINUED

E. GASB 68 Disclosures - Continued

i. **Public Employees' Retirement System (PERS) - continued**

*Actuarial assumptions.* The collective total pension liability for the June 30, 2024 measurement date as determined by an actuarial valuation as of July 1, 2022 which was rolled forward to June 30, 2023. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation rate

Price	2.75%
Wage	3.25%
Salary increases	2.75 – 6.55% based on years of service
Investment rate of return	7.00%

Pre-retirement mortality rates were based on Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2021.

The actuarial assumptions used in the July 1, 2022 valuation were based on the results of an actuarial experience study for the period July 1, 2018 to June 30, 2021.

*Long-term Expected Rate of Return.* In accordance with the State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2023 measurement date) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pension and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS' target asset allocation as of June 30, 2023 measurement date, are summarized in the following table:

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 9 PENSION PLANS - CONTINUED**

**E. GASB 68 Disclosures - Continued**

**i. Public Employees' Retirement System (PERS) - continued**

<b>Asset Class</b>	<b>Target Allocation</b>	<b>Long Term Expected Real Rate of Return</b>
US Equity	27.00%	8.12%
Non-U.S. Developed Market Equity	13.50%	8.38%
Emerging Market Equity	5.50%	10.33%
Private Equity	13.00%	11.80%
Real Assets	8.00%	11.19%
Real Estate	3.00%	7.60%
High Yield	4.00%	4.95%
Private Credit	8.00%	8.10%
Investment Grade Credit	7.00%	3.38%
Cash Equivalents	4.00%	1.75%
U.S. Treasuries	4.00%	1.75%
Risk Mitigation Strategies	3.00%	4.91%
Total	100.00%	

*Discount rate.* The discount rate used to measure the total pension liability was 7% as of June 30, 2023 measurement date. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and nonemployer contributing entity will be based on 100% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions from local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of all current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

*Sensitivity of the Charter School's Proportionate share of the net pension liability to changes in the discount rate.* The following presents the Charter School's proportionate share of the net pension liability calculated using the discount rate as disclosed above, as well as what the proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 9 PENSION PLANS - CONTINUED**

**E. GASB 68 Disclosures - Continued**

**i. Public Employees' Retirement System (PERS) - continued**

	<b>1% Decrease (6.00%)</b>	<b>Current Discount Rate (7.00%)</b>	<b>1% Increase (8.00%)</b>
Charter School's proportionate share of the net pension liability	<u>\$ 2,764,785</u>	<u>\$ 2,098,116</u>	<u>\$ 1,578,307</u>

*Pension plan fiduciary net position.* Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial report.

**ii. Teachers Pension and Annuity Fund (TPAF)**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions*

In accordance with N.J.S.A. 18:66-33, the employer contributions for the Charter School is legally required to be funded by the State. This is considered to be a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. As such, there is no net pension liability or deferred outflows or inflows to report in the financial statements of the Charter School.

For the year ended June 30, 2024, the Charter School recognized pension expense and related revenue of \$205,356 in the Charter School-wide financial statements for its proportionate share in the special funding support provided by the State for its TPAF members. The results of the June 30, 2023 measurement date was used to determine pension values for fiscal year 2024 as allowed by GASB Statement No. 68.

LINK COMMUNITY CHARTER SCHOOL  
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NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

NOTE 9 PENSION PLANS - CONTINUED

E. GASB 68 Disclosures - Continued

ii. **Public Employees' Retirement System (PERS) - continued**

The State's proportionate share of the net pension liability attributable to the Charter School was based on the ratio on the State's contribution as an employer and nonemployer towards the actuarially determined contribution amount adjusted by locations who participated in the State early retirement incentives to total contributions to TPAF for the June 30, 2023 and 2022 measurement dates, respectively. At June 30, 2024 and 2023, the State's proportion of the net pension liability attributable to Charter School was 0.0163796415% and 0.0180186793% respectively.

*Actuarial Assumptions.* The total pension liability for the June 30, 2023 measurement date as determined by an actuarial valuation as of July 1, 2022, which was rolled forward to June 30, 2023. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation rate	
Price	2.75%
Wage	3.25%
Salary increases	2.75% - 4.25% based on years of service
Investment rate of return	7.00%

Pre-retirement mortality were based on Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, ad with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income healthy Retiree mortality table with a 114.7% adjustment for males and 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2021.

The actuarial assumptions used in the July 1, 2022 valuation were based on the results of an actuarial experience study for the period July 1, 2018 to June 30, 2021.

*Long-term Expected Rate of Return.* In accordance with the State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2023 measurement date) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pension and Benefits, the board of trustees and the actuaries. The long-term expected rate

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 9 PENSION PLANS - CONTINUED**

**E. GASB 68 Disclosures - Continued**

**ii. Teachers Pension and Annuity Fund (TPAF) – continued**

of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2023 measurement date, are summarized in the following table:

<b>Asset Class</b>	<b>Target Allocation</b>	<b>Long-Term Expected Real Rate of Return</b>
US Equity	27.00%	8.12%
Non-US Developed Markets Equity	13.50%	8.38%
Emerging Markets Equity	5.50%	10.33%
Private Equity	13.00%	11.80%
Real Estate	8.00%	11.19%
Real Assets	3.00%	7.60%
High Yield	4.00%	4.95%
Private Credit	8.00%	8.10%
Investment Grade Credit	7.00%	3.38%
Cash Equivalents	4.00%	1.75%
US Treasuries	4.00%	1.75%
Risk Mitigation Strategies	3.00%	4.91%
Total	100.00%	

*Discount rate.* The discount rate used to measure the total pension liability was 7.0% June 30, 2023, measurement date. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be based on 100% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for the State. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of all current plan members. Therefore, the long-term

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 9 PENSION PLANS - CONTINUED**

**E. GASB 68 Disclosures - Continued**

**ii. Teachers Pension and Annuity Fund (TPAF) – continued**

expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

*Sensitivity of Net Pension Liability.* The following presents the Charter School's proportionate share of the net pension liability calculated using the discount rate as disclosed above, as well as what the proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	<b>1% Decrease (6.00%)</b>	<b>Current Discount Rate (7.00%)</b>	<b>1% Increase (8.00%)</b>
State's proportionate share of the net pension liability attributable to the Charter School	<u>\$ 9,924,735</u>	<u>\$ 8,358,968</u>	<u>\$ 7,234,324</u>

**NOTE 10 POST-RETIREMENT BENEFITS**

***General Information about the OPEB Plan***

***State Health Benefit State Retired Employees Plan***

Pension and Other Postemployment Benefits (OPEB) Obligations in Fiscal Year 2022 the State funded the various defined benefit pension systems at 108 percent of the full actuarially determined contributions. Employer contributions to the pension plans are calculated per the requirements of the governing State statutes using generally accepted actuarial procedures and practices. The actuarial funding method used to determine the State's contribution is a matter of State law. Any change to the funding method requires the approval of the State Legislature and the Governor. The amount the State actually contributes to the pension plans may differ from the actuarially determined contributions of the pension plans because the State's contribution to the pension plans is subject to the appropriation of the State Legislature and actions by the Governor. GASB Statement No. 68, Accounting and Financial Reporting for Pensions, requires participating employers to recognize their proportionate share of the collective net pension liability. Under the new statement, the calculation of the pension liability was changed to a more conservative methodology and each employer was allocated a proportional share of the pension plans' net pension liability. The State's share of the net pension liability, based on a measurement date of June 30,

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 10 POST-RETIREMENT BENEFITS - CONTINUED**

***General Information about the OPEB Plan - continued***

***State Health Benefit State Retired Employees Plan - continued***

2021, which is required to be recorded on the financial statements, is \$75.1 billion. The Fiscal Year 2024 projected aggregate State contribution to the pension plans of \$6.8 billion represents 104 percent of the actuarially determined contribution. The State provides post-retirement medical (PRM) benefits for certain State and other retired employees meeting the service credit eligibility requirements. In Fiscal Year 2022, the State paid PRM benefits for 161,238 State and local retirees.

The State funds post-retirement medical benefits on a “pay-as-you-go” basis, which means that the State does not pre-fund, or otherwise establish a reserve or other pool of assets against the PRM expenses that the State may incur in future years. For Fiscal Year 2022, the State contributed \$1.9 billion to pay for “pay-as-you-go” PRM benefit costs incurred by covered populations, a slight increase from \$1.8 billion in Fiscal Year 2021. The State has appropriated \$2.1 billion in Fiscal Year 2024 as the State’s contribution to fund increases in prescription drugs and medical claims costs. In accordance with the provisions of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, the State is required to quantify and disclose its obligations to pay Other Postemployment Benefits (OPEB) to retired plan members. This new standard supersedes the previously issued guidance, GASB Statement No. 45, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, effective for Fiscal Year 2018. The State is now required to accrue a liability in all instances where statutory language names the State as the legal obligor for benefit payments. The Fiscal Year 2022 State OPEB liability to provide these benefits is \$88.9 billion, a decrease of \$12.7 billion, or 12.5 percent from the \$101.6 billion liability recorded in Fiscal Year 2021.

Additional information on Pensions and OPEB can be accessed at [state.nj.us/treasury/pensions/financial-reports.shtml](https://state.nj.us/treasury/pensions/financial-reports.shtml).

**Total OPEB Liability**

The State, a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The Charter School’s proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Accordingly, the Charter School did not recognize any portion of the collective net OPEB liability on the Statement of Net Position.

Accordingly, the following OPEB liability note information is reported at the State’s level and is not specific to the board of education/board of trustees. Note that actual numbers will be published in the NJ State CAFR at <https://www.nj.gov/treasury/omb/cafr.shtml>

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 10 POST-RETIREMENT BENEFITS - CONTINUED**

*Actuarial assumptions and other inputs.* The total OPEB liability in the June 30, 2023 measurement date was determined by an actuarial valuation as of June 30, 2022, which was rolled forward to June 30, 2023. The actuarial valuation vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

	TPAF/ABP	PERS	PFRS
	2.75% to 4.25%	2.75% to 4.25%	2.75% to 4.25%
Salary increases:	Based on years of service	Based on years of service	Based on years of service

Preretirement mortality rates were based on the Pub-2010 Healthy “Teachers” (TPAF/ABP) “General” (PERS), and “Safety” (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021. Postretirement mortality rates were based on the Pub-2010 “General” classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021. Disability mortality was based on the Pub-2010 “General” classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021 for current disables retirees. Future disabled retirees was based on the Pub-2010 “Safety” (PFRS), “General” (PERS), and “Teachers” (TPAF/ABP) classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021.

Actuarial assumptions used in the July 1, 2022 valuation were based on the results of the TPAF, PERS and PFRS experience studies prepared for July 1, 2018 to June 30, 2021.

**(a) Health Care Trend Assumptions**

For pre-Medicare medical benefits, the trend is initially is 6.25% and decreases to a 4.50% long-term trend rate after nine years. For post-65 medical benefits PPO, the trend is increasing to 14.8% in fiscal year 2026 and decreases to 4.50% in fiscal year 2033. For HMO the trend is increasing to 17.4% in fiscal year 2026 and decreases to 4.50% in fiscal year 2033. For prescription drug benefits, the initial trend is 9.50% and decreases to a 4.50% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.00%.



**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 10 POST-RETIREMENT BENEFITS – CONTINUED**

(b) Discount rate

The discount rate for used for June 30, 2023 measurement dates was 3.65%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

*Changes in the Total OPEB liability of the State for Charter School retirees:*

Balance at 6/30/22 measurement date	\$ 2,528,737
Changes for the year	
Service cost	337,247
Interest	114,749
Changes of benefit terms	-
Difference between expected and actual experience	357,389
Changes in assumptions	6,567
Benefit payments	(89,449)
Contributions from the member	2,941
Net Change	<u>729,444</u>
Balance at 6/30/23 measurement date	<u>\$ 3,258,181</u>

*Sensitivity of the total OPEB liability to changes in the discount rate.* The following presents the total OPEB liability of the State for Charter School retirees, as well as what the State's total OPEB liability for the Charter School retirees would be if it were calculated using a discount rate that is 1-percentage -point lower or 1-percentage-point higher than the current discount rate:

	1%	Current	1%
	Decrease (2.65%)	Discount Rate (3.65%)	Increase (4.65%)
State's proportionate share of the Total OPEB liability attributable to the Charter School retirees	<u>\$ 3,819,658</u>	<u>\$ 3,258,181</u>	<u>\$ 2,807,380</u>

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 10 POST-RETIREMENT BENEFITS – CONTINUED**

*Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates.* The following presents the total OPEB liability of the State for Charter School retirees, as well as what the State's total OPEB liability for the Charter School retirees would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	<u>1% Decrease</u>	<u>Current Health Cost Trend Rate</u>	<u>1% Increase</u>
State's proportionate share of the Total OPEB liability attributable to the Charter School retirees	<u>\$ 2,704,793</u>	<u>\$ 3,258,181</u>	<u>\$ 3,982,291</u>

*OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB*

For the year ended June 30, 2024, the Charter School recognize OPEB revenue and expense of \$492,328 as determined by the State as the total OPEB liability for benefits provided through a defined benefit OPEB plan that is not administered through a trust that meets the criteria in paragraph 4 of GASBS No. 75 and in which there is a special funding situation.

In accordance with GASBS No. 75, the Charter School's proportionate share of school retirees OPEB is zero, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources.

At June 30, 2024, the State reported deferred outflows of resources and deferred inflows of resources related to retired Charter School employees' OPEB from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Changes of assumptions	\$ 463,317	\$ 899,141
Differences between expected and actual experience	475,378	858,172
Changes in proportions	<u>1,633,905</u>	<u>406,761</u>
	<u>\$ 2,572,600</u>	<u>\$ 2,164,074</u>

**LINK COMMUNITY CHARTER SCHOOL  
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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 10 POST-RETIREMENT BENEFITS - CONTINUED**

Amounts reported as deferred outflows of resources and deferred inflows of resources related to the OPEB of retired Charter School employees will be recognized in OPEB expense as follows:

	Year Ended June 30
2025	\$ 63,604
2026	63,604
2027	63,868
2028	96,876
2029	106,702
Thereafter	13,872

**NOTE 11 DEFERRED COMPENSATION**

The Charter School offered its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Service 403(b). The Plan is administered by AXA Equity, Inc. permits participants to defer apportion of their salary until future years. Amounts deferred under the plan are not available to employees until termination, death or unforeseeable emergency.

**NOTE 12 RISK MANAGEMENT**

The Charter School is exposed to various risks of loss relates to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**A. Property and Liability Insurance**

The Charter School maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section (Unaudited) of this Annual Comprehensive Financial Report (Schedule J-20).

**B. New Jersey Unemployment Compensation**

The Charter School has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the Charter School is required to reimburse the New Jersey Unemployment Trust Fund For benefits paid to its former employees and charged to its account with the State. The Charter School is billed quarterly for amounts due to the State.

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 13 INTERFUND RECEIVABLES AND PAYABLES**

Amount reported in the governmental funds as interfund receivable and payable from/to other governmental funds pertains to expenses that were paid from the general fund which are eliminated in the governmental activities' column. The remaining internal receivable and payable between the governmental funds and enterprise fund have been eliminated in the total Charter School-wide Statement of Net Asset.

At June 30, 2024, the interfund balances consisted of the following components:

	<u>RECEIVABLE (PAYABLE)</u>		
	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Enterprise Fund</u>
General fund	\$ 119,054	\$ (56,651)	\$ (62,403)
GASB No 34 mandated eliminations within governmental activities	<u>(56,651)</u>	<u>56,651</u>	<u>-</u>
Net interfund balances reported as follows:			
Entity-wide (eliminated in total column)	<u>\$ 62,403</u>	<u>\$ -</u>	<u>\$ (62,403)</u>

**NOTE 14 CONTINGENCIES**

**State and Federal Aid Receipts**

State and Federal awards are generally subject to review by the responsible governmental agencies for compliance with the agencies regulations governing the aid. In the opinion of the Charter School's management and legal counsel, any potential adjustments to the Federal or State aid recorded by the Charter School through June 30, 2024, resulting from a review by a responsible government agency will not have a material effect on the Charter School financial statements at June 30, 2024.

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**NOTE 15 RELATED PARTY TRANSACTIONS**

The Link Education Partners (“LEP”) is an affiliate organization related to the Charter School. It is a non-profit organization dedicated to supporting Link Community Charter School in its mission to provide an outstanding middle school education for learners of all academic abilities through development of the mind, body and spirit through a strong curriculum, experiential learning, immersion in the arts, and an enduring commitment to Core Values; this will allow them to be successful in competitive high schools and become responsible and resourceful citizens who give back to others.

LEP also leased the property at 23 Pennsylvania Avenue to the Charter School for a period of 3 years expiring June 30, 2023. The extension of the lease agreement for another 3 years expiring June 30, 2026 is reasonably certain. The Charter School also used all of LEP capital assets in the property with no additional fee. In addition, LEP share some administrative employees with the Charter School throughout the year. LEP also has sponsored a summer school program where it utilizes the Charter School’s teachers.

**REQUIRED SUPPLEMENTARY INFORMATION**

**PART II**

**BUDGETARY COMPARISON SCHEDULES**

LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

Exhibit C-1

GENERAL FUND  
BUDGETARY COMPARISON SCHEDULE

YEAR ENDED JUNE 30, 2024

	Original Budget	Budget Modifications/ Transfers	Final Budget	Actual	Variance Final to Actual
<b>Revenues</b>					
Local sources:					
Local tax levy	\$ 836,110	\$ (88,039)	\$ 748,071	\$ 748,071	\$ -
Miscellaneous	-	-	-	96,617	96,617
Total - local sources	836,110	(88,039)	748,071	844,688	96,617
State sources:					
Equalization aid	5,247,868	(312,562)	4,935,306	4,935,306	-
Categorical security aid	174,039	(1,449)	172,590	172,590	-
Categorical special education aid	291,379	(41,768)	249,611	249,611	-
On-Behalf T.P.A.F. pension contributions - normal cost (non-budgeted)	-	-	-	804,433	804,433
On-Behalf T.P.A.F. pension contributions - post-retirement medical (non-budgeted)	-	-	-	218,937	218,937
On-Behalf T.P.A.F. pension contributions - long-term disability insurance (non-budgeted)	-	-	-	659	659
Reimbursed T.P.A.F. social security contributions (non-budgeted)	212,987	-	212,987	231,007	18,020
Total - state sources	5,926,273	(355,779)	5,570,494	6,612,543	1,042,049
Total revenues	6,762,383	(443,818)	6,318,565	7,457,231	1,138,666
<b>Expenditures</b>					
Current expense:					
Regular programs - instruction:					
Kindergarten - Salaries of Teachers	467,220	(218,830)	248,390	248,390	-
Grades 1-5 - Salaries of Teachers	798,771	(196,398)	602,373	602,373	-
Grades 6-8 - salaries of teachers	974,264	322,253	1,296,517	1,296,517	-
Regular programs - undistributed instruction:					
Other salaries for instruction	50,000	34,525	84,525	84,525	-
Purchased professional - educational services	519,050	147,978	667,028	664,877	2,151
General supplies	143,390	(15,000)	128,390	104,947	23,443
Textbooks	50,575	(30,000)	20,575	14,111	6,464
Other objects	54,000	-	54,000	41,085	12,915
Total regular programs - instruction	3,057,270	44,528	3,101,798	3,056,825	44,973
Special education - instruction					
Learning and / or language disabilities:					
Salaries of teachers	517,697	(81,961)	435,736	435,736	-
Total Learning and / or Language Disabilities	517,697	(81,961)	435,736	435,736	-
Total Special Education - Instruction	517,697	(81,961)	435,736	435,736	-
Before/after school programs - instruction					
Salaries	95,000	-	95,000	93,399	1,601
Total instruction	3,669,967	(37,433)	3,632,534	3,585,960	46,574
Undistributed expenditures - health services:					
Supplies and materials	-	4,561	4,561	4,561	-
Total Undistributed Expenditures - Health Services	-	4,561	4,561	4,561	-
Undistributed Expenditures - Speech, OT, PT and related services:					
Purchased professional - educational services	79,000	7,000	86,000	53,172	32,828
Undistributed expenditures - support services - general administration:					
Salaries	1,138,025	(264,030)	873,995	851,957	22,038
Legal services	35,000	-	35,000	25,284	9,716
Audit fees	25,000	7,500	32,500	32,500	-
Other purchased professional services	152,810	70,000	222,810	215,544	7,266
Communications/telephone	38,385	10,000	48,385	28,420	19,965
General supplies	7,000	-	7,000	3,279	3,721
Miscellaneous	3,900	30,000	33,900	27,217	6,683
Total undistributed expenditures - support services - general administration	1,400,120	(146,530)	1,253,590	1,184,201	69,389
Undistributed expenditures - support services - school administration:					
Salaries of secretarial and clerical assistants	327,875	269,568	597,443	597,443	-
Other purchased services (400-500 series)	210,540	52,000	262,540	234,264	28,276
Total undistributed expenditures - support services - school administration	538,415	321,568	859,983	831,707	28,276
Custodial services:					
Other purchased services	30,000	-	30,000	28,838	1,162
Rental of land and building other than lease purchase agreement	120,667	(109,693)	10,974	2,000	8,974
Insurance	114,260	24,000	138,260	118,768	19,492
General supplies	23,800	(952)	22,848	14,577	8,271
Energy (electricity)	86,550	-	86,550	86,161	389
Miscellaneous	5,000	952	5,952	5,951	1
Total undistributed expenditures - custodial services	380,277	(85,693)	294,584	256,295	38,289
Undistributed Expenditures - Student Transportation Services:					
Contracted Services - (Other than Between Home and School) - Vendors	50,000	(40,000)	10,000	5,600	4,400

GENERAL FUND  
BUDGETARY COMPARISON SCHEDULE

YEAR ENDED JUNE 30, 2024

	Original Budget	Budget Modifications/ Transfers	Final Budget	Actual	Variance Final to Actual
Unallocated benefits - employee benefits:					
Social security contributions	328,862	(6,041)	322,821	53,484	269,337
Other retirement contributions - PERS	193,601	-	193,601	193,601	-
Unemployment compensation	55,502	(35,000)	20,502	18,472	2,030
Workmen's compensation	33,915	-	33,915	32,501	1,414
Health benefits	439,344	(100,000)	339,344	339,060	284
Other employee benefits	3,300	117,568	120,868	120,868	-
Total unallocated benefits - employee benefits	<u>1,054,524</u>	<u>(23,473)</u>	<u>1,031,051</u>	<u>757,986</u>	<u>273,065</u>
On-behalf T.P.A.F. pension contributions - normal cost (non-budgeted)	-	-	-	804,433	(804,433)
On-behalf T.P.A.F. pension contributions - post-retirement medical (non-budgeted)	-	-	-	218,937	(218,937)
On-behalf T.P.A.F. pension contributions - long-term disability insurance (non-budgeted)	-	-	-	659	(659)
Reimbursed T.P.A.F. social security contributions (non-budgeted)	-	-	-	231,007	(231,007)
Total on-behalf contributions	-	-	-	<u>1,255,036</u>	<u>(1,255,036)</u>
Total personal services - employee benefits	<u>1,054,524</u>	<u>(23,473)</u>	<u>1,031,051</u>	<u>2,013,022</u>	<u>(981,971)</u>
Total undistributed expenditures	<u>3,502,336</u>	<u>37,433</u>	<u>3,539,769</u>	<u>4,348,558</u>	<u>(808,789)</u>
Total general current expense	<u>7,172,303</u>	-	<u>7,172,303</u>	<u>7,934,518</u>	<u>(762,215)</u>
Capital outlay					
Equipment:					
Instructional	62,500	-	62,500	55,510	6,990
Non-instructional	55,000	-	55,000	40,382	14,618
Total capital outlay	<u>117,500</u>	-	<u>117,500</u>	<u>95,892</u>	<u>21,608</u>
Total expenditures	<u>7,339,803</u>	-	<u>7,289,803</u>	<u>8,030,410</u>	<u>(740,607)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(577,420)</u>	<u>(443,818)</u>	<u>(971,238)</u>	<u>(573,179)</u>	<u>398,059</u>
Other financing sources (uses):					
Principal payments on leases	(506,230)	-	(506,230)	(506,230)	-
Interest payments on leases	(55,883)	-	(55,883)	(55,883)	-
Total other financing sources (uses)	<u>(562,113)</u>	-	<u>(562,113)</u>	<u>(562,113)</u>	-
Excess (deficiency) of revenues over expenditures and other financing sources (uses)	<u>(1,139,533)</u>	<u>(443,818)</u>	<u>(1,533,351)</u>	<u>(1,135,292)</u>	<u>398,059</u>
Fund balances at beginning of the year	-	-	-	1,675,810	(1,675,810)
Fund balances at end of the year	<u>\$ (1,139,533)</u>	<u>\$ (443,818)</u>	<u>\$ (1,533,351)</u>	<u>\$ 540,518</u>	<u>\$ (1,277,751)</u>
Recapitulation:					
Unassigned				540,518	
Reconciliation to Governmental Funds Statements (GAAP):					
Fiscal year 2023 last state aid payments not recognized on GAAP basis				-	
Fund balance per Governmental Funds (GAAP)				<u>540,518</u>	



LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

SPECIAL REVENUE FUND

BUDGETARY COMPARISON SCHEDULE

YEAR ENDED JUNE 30, 2024

	Original Budget	Budget Transfers/ Modifications	Final Budget	Actual	Variance Final to Actual
<b>Revenues</b>					
State	\$ -	\$ -	\$ -	\$ -	\$ -
Federal	1,402,938	42,894	1,445,832	1,367,449	78,383
Total revenues - all sources	<u>1,402,938</u>	<u>42,894</u>	<u>1,445,832</u>	<u>1,367,449</u>	<u>78,383</u>
<b>Expenditures</b>					
Current Expenditures:					
Instruction:					
Salaries of teachers	431,630	1,921	433,551	433,551	-
Supplies and materials	353,600	-	353,600	349,266	4,334
Other salaries for instruction	1,000	-	1,000	-	1,000
Purchased professional and technical services	139,203	-	139,203	116,635	22,568
Total instruction	<u>925,433</u>	<u>1,921</u>	<u>927,354</u>	<u>899,452</u>	<u>27,902</u>
Support services:					
Salaries	77,500	(1,921)	75,579	61,723	13,856
Employee benefits	200,546	-	200,546	190,472	10,074
Purchased professional and technical services	199,424	42,894	242,318	215,802	26,516
Supplies and materials	35	-	35	-	35
Total support services	<u>477,505</u>	<u>40,973</u>	<u>518,478</u>	<u>467,997</u>	<u>50,481</u>
Total Expenditures	<u>1,402,938</u>	<u>42,894</u>	<u>1,445,832</u>	<u>1,367,449</u>	<u>78,383</u>
Excess revenues over expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	-	<u>\$ -</u>
Fund balance at beginning of year				12,703	
Fund balance at end of year				<u>\$ 12,703</u>	
Recapitulation:					
Restricted:					
Student activities				12,703	
Total fund balance				<u>\$ 12,703</u>	

**NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION**

**PART II**

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**REQUIRED SUPPLEMENTARY INFORMATION  
BUDGETARY GAAP RECONCILIATION  
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION**

**YEAR ENDED JUNE 30, 2024**

**Note A - Explanation of Differences between Budgetary Inflows  
and Outflows and GAAP Revenues and Expenditures**

		<u>General Fund</u>		<u>Special Revenue Fund</u>
<b>Sources/inflows of resources</b>				
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule:	<b>[C-1]</b>	\$ 7,457,231	<b>[C-2]</b>	\$ 1,367,449
Difference - budget to GAAP:				
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		-		-
Last State aid payment recognized for budgetary purposes only.		-		-
General Fund contribution to Early Childhood Program Aid.		-		-
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds	<b>[B-2]</b>	<u>7,457,231</u>	<b>[B-2]</b>	<u>1,367,449</u>
<b>Uses/outflows of resources</b>				
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	<b>[C-1]</b>	8,592,523	<b>[C-2]</b>	1,367,449
Differences - budget to GAAP				
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		-		-
Transfers to and from other funds are presented as outflows of budgetary resources but are not expenditures for financial reporting purposes.				
Net transfer (outflows) to general fund		-		-
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	<b>[B-2]</b>	<u>\$ 8,592,523</u>	<b>[B-2]</b>	<u>\$ 1,367,449</u>

Note A -The general fund budget basis of the use/outflow of resources is GAAP, therefore no reconciliation is required.

**REQUIRED SUPPLEMENTARY INFORMATION**

**PART III**

**SCHEDULES RELATED TO ACCOUNTING  
AND REPORTING FOR PENSIONS (GASB 68)**

REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF CHARTER SCHOOL'S PROPORTIONATE  
SHARE OF THE NET PENSION LIABILITY - PERS

Last Ten Fiscal Years <sup>(1)</sup>

	Fiscal Year Ended June 30,									
	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Charter School's proportion of the net pension liability (asset)	0.0145403727%	0.0111469982%	0.0107407785%	0.0136594963%	0.0160816414%	0.0140818589%	0.008828485%	0.00%	0.00%	0.00%
Charter School's proportionate share of the net pension liability (asset)	\$ 2,098,116	\$ 1,682,235	\$ 1,272,406	\$ 2,227,507	\$ 2,897,668	\$ 2,772,648	\$ 2,793,579	\$ -	\$ -	\$ -
Charter School's covered-employee payroll	\$ 1,543,664	\$ 1,141,386	\$ 745,740	\$ 839,122	\$ 809,007	\$ 999,568	\$ 1,026,612	\$ -	\$ -	\$ -
Charter School's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	135.92%	147.39%	170.62%	265.46%	358.18%	277.38%	272.12%	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total pension liability	65.23%	62.91%	70.33%	58.32%	40.84%	53.60%	48.10%	40.14%	47.92%	52.06%

The Charter School has no proportionate share in the net pension liability (asset).

(1) The Charter School implemented GASB 68, *Accounting and Financial Reporting for Pension* in fiscal year 2014. No data is available prior to fiscal year 2015.

LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

EXHIBIT L-2

REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF CHARTER SCHOOL'S CONTRIBUTIONS  
PUBLIC EMPLOYEES' RETIREMENT SYSTEM (PERS)

Last Ten Fiscal Year <sup>(1)</sup>

	Fiscal Year Ended June 30,									
	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Contractually required contribution	\$ 193,601	\$ 140,569	\$ 125,787	\$ 149,428	\$ 156,427	\$ 140,069	\$ 111,174	\$ -	\$ -	\$ -
Contributions in relation to the contractually required contribution	(193,601)	(140,569)	(125,787)	(149,428)	(156,427)	(140,069)	(111,174)	-	-	-
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Charter School's covered-employee payroll	\$ 1,543,664	\$ 1,141,386	\$ 745,740	\$ 839,122	\$ 809,007	\$ 999,568	\$ 1,026,612	\$ -	\$ -	\$ -
Contributions as a percentage of covered-employee payroll	12.54%	12.32%	16.87%	17.81%	19.34%	14.01%	10.83%	0.00%	0.00%	0.00%

The Charter School has no proportionate share in the net pension liability (asset).

(1) The Charter School implemented GASB 68, *Accounting and Financial Reporting for Pension* in fiscal year 2014. No data is available prior to fiscal year 2015.

REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF CHARTER SCHOOL'S PROPORTIONATE  
SHARE OF THE NET PENSION LIABILITY - TPAF

Last Ten Fiscal Years <sup>(1)</sup>

	Fiscal Year Ended June 30,									
	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Charter School's proportion of the net pension liability (asset)	0.0163796415%	0.0180186793%	0.0197053567%	0.0169796485%	0.0153538430%	0.0167239749%	0.0000000000%	0.0000000000%	0.0000000000%	0.0000000000%
Charter School's proportionate share of the net pension liability (asset)	\$ 8,358,968	\$ 9,296,632	\$ 9,473,387	\$ 11,180,894	\$ 9,422,798	\$ 10,639,434	\$ -	\$ -	\$ -	\$ -
Charter School's covered-employee payroll	\$ 2,264,006	\$ 1,921,286	\$ 1,986,834	\$ 1,855,627	\$ 1,909,443	\$ 1,881,066	\$ -	\$ -	\$ -	\$ -
Charter School's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total pension liability	34.68%	32.29%	24.60%	24.60%	26.95%	26.49%	25.41%	22.33%	28.71%	28.71%

The Charter School has no proportionate share in the net pension liability (asset).

(1) The Charter School implemented GASB 68, *Accounting and Financial Reporting for Pension* in fiscal year 2014. No data is available prior to fiscal year 2015.

**NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION  
PART III**



**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**NOTES TO REQUIRED SUPPLEMENTARY INFORMATION – PART III**

**YEAR ENDED JUNE 30, 2024**

**Public Employees Retirement System (PERS)**

*Change in benefit terms.* There was no change in the benefit terms.

*Change in assumptions.* The calculation of the discount rate used to measure the total pension liability is dependent upon the long-term expected rate of return, and the municipal bond index rate. The discount rate used to measure the total pension liability did not change at 7.00%.

**Teachers Pension and Annuity Fund (TPAF)**

*Change in benefit terms.* There is no change in the benefit terms.

*Change in assumptions.* The calculation of the discount rate used to measure the total pension liability is dependent upon the long-term expected rate of return, and the municipal bond index rate. The discount rate used to measure the total pension liability did not change at 7.00%.

**Other Post-employment Benefits (OPEB)**

*Change in benefit terms.* There is no change in the benefit terms.

*Change in assumptions.* The calculation of the discount rate used to measure the total nonemployer OPEB liability is dependent upon the long-term expected rate of return, and the municipal bond index rate. The discount rate used to measure the total pension liability changed from 3.54% to 3.65% in the current measurement date. This change in the discount rate is considered to be a change in actuarial assumptions under GASB No. 75. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

**SCHEDULES RELATED TO ACCOUNTING  
AND REPORTING FOR OPEB (GASB 75)**

LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF CHANGES IN THE CHARTER SCHOOL'S TOTAL  
OPEB LIABILITY AND RELATED RATIOS

LAST TEN FISCAL YEARS <sup>(1)</sup>

	Fiscal Year Ended June 30,					
	2024	2023	2022	2021	2020	2019
State's Proportionate Share of the Total OPEB Liability						
Attributable to the Charter School Retirees						
Service cost	\$ 337,247	\$ 457,324	\$ 725,941	\$ 361,030	\$ 313,632	\$ 395,196
Interest	114,749	67,014	74,557	75,113	65,310	83,358
Change of benefit terms	-	-	(3,059)	-	-	-
Difference between expected and actual experience	357,389	(127,093)	(1,554,601)	822,256	63,214	(832,067)
Changes in assumptions and other inputs	6,567	(678,356)	2,836	673,168	27,075	(160,744)
Contributions from the member	2,941	2,129	1,906	1,945	1,652	1,295
Benefit payments	(89,449)	(66,380)	(58,730)	(64,157)	(55,743)	(37,456)
Net Change in Total State OPEB Liability Attributable to Charter School	729,444	(345,362)	(811,150)	1,869,355	415,140	(550,418)
State's Proportionate Share of the Total OPEB Liability						
Attributable to the Charter School Retirees						
At beginning of year	\$ 2,528,737	\$ 2,874,099	\$ 3,685,249	\$ 1,815,894	\$ 1,400,754	\$ 1,951,172
At end of year	\$ 3,258,181	\$ 2,528,737	\$ 2,874,099	\$ 3,685,249	\$ 1,815,894	\$ 1,400,754
Charter School's proportionate share of the Total OPEB Liability	0%	0%	0%	0%	0%	0%
Charter School Covered-employee payroll <sup>(2)</sup>	\$ 3,807,670	\$ 3,062,672	\$ 2,732,574	\$ 2,694,749	\$ 2,718,450	\$ 2,880,634
Total State OPEB liability as a percentage of Charter School covered-employee payroll	85.57%	82.57%	105.18%	136.76%	66.80%	48.63%

Note - The amounts presented for the fiscal year was determined as of June 30 measurement date of the prior fiscal year.

(1) The Charter School implemented GASB 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions* in fiscal year 2018. No data is available prior to fiscal year 2018.

(2) Covered payroll was based on the Charter School's payroll for the year ended June 30.

**OTHER SUPPLEMENTARY INFORMATION**

**SPECIAL REVENUE FUND**

LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES  
BUDGETARY BASIS

YEAR ENDED JUNE 30, 2024

	Every Student Succeeds Act (E.S.S.A.)		ARP ESSER Subgrant - Accelerated Learning Coaching and Educator Support Grant		ARP ESSER Subgrant - Evidence-Based Comprehensive Beyond the School Day		Charter School Grant	Student Activities	Total
	Title I, Part A	IDEA, Part B Basic		ARP ESSER					
<b>Revenues</b>									
State	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Federal	271,973	107,888	6,978	775,804	40,000	164,806	-	1,367,449	
Total revenues - all sources	271,973	107,888	6,978	775,804	40,000	164,806	-	1,367,449	
<b>Expenditures</b>									
Current Expenditures:									
Instruction:									
Salaries of teachers	-	-	-	391,444	-	42,107	-	433,551	
Purchased Services	256,154	-	6,978	86,134	-	-	-	349,266	
Other Purchased Services	-	-	-	-	-	-	-	-	
Instructional Supplies	15,819	1,745	-	19,305	-	79,766	-	116,635	
Total instruction	271,973	1,745	6,978	496,883	-	121,873	-	899,452	
Support services:									
Salaries	-	-	-	61,723	-	-	-	61,723	
Employee Benefits	-	-	-	183,426	-	7,046	-	190,472	
Purchased Professional and Technical Services	-	106,143	-	33,772	40,000	35,887	-	215,802	
Total support services	-	106,143	-	278,921	40,000	42,933	-	467,997	
Total expenditures	271,973	107,888	6,978	775,804	40,000	164,806	-	1,367,449	
Excess (deficiency) of revenues over expenditures	-	-	-	-	-	-	-	-	
Fund balance at beginning of year	-	-	-	-	-	-	12,703	12,703	
Fund balance at end of year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,703	\$ 12,703	

## **CAPITAL PROJECTS FUND**

The capital projects fund is used to account for the acquisition and construction of major capital facilities and equipment purchases other than those financed by propriety funds.

At June 30, 2024, there was no capital project fund.

## **ENTERPRISE FUNDS**

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the Charter School is that the costs of providing goods and services be financed through user charges. The Charter School has the Food Service and After Care in its Enterprise Fund to account for the operation of food services and after care.



**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**ENTERPRISE FUND**

**COMBINING SCHEDULE OF NET POSITION**

**JUNE 30, 2024**

	<b>FOOD SERVICE</b>
<b>Assets</b>	
Current assets:	
Cash and cash equivalents	\$ 45,471
Accounts receivable:	
Federal	16,911
State	1,393
Total current assets	<u>63,775</u>
Capital assets	
Machinery and equipment	10,720
Less: Accumulated depreciation	<u>10,193</u>
Net capital assets	<u>527</u>
Total Assets	<u><u>\$ 64,302</u></u>
<b>Liabilities</b>	
Accounts Payable	\$ 27,082
Interfund payables	<u>62,403</u>
Total current liabilities	<u>89,485</u>
<b>Net assets</b>	
Unrestricted	<u>(25,183)</u>
Total Liabilities and Net Position	<u><u>\$ 64,302</u></u>

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**ENTERPRISE FUND**

**COMBINING SCHEDULE OF REVENUES, EXPENSES AND  
CHANGES IN FUND NET POSITION**

**YEAR ENDED JUNE 30, 2024**

	<b>FOOD SERVICE</b>
Operating revenues:	
Charges for services:	
Daily sales - reimbursable programs	\$ 18,847
Total Operating revenues	<u>18,847</u>
Operating expenses:	
Supplies and materials - reimbursable programs	381,817
Depreciation	<u>1,051</u>
Total operating expenses	<u>382,868</u>
Operating loss	<u>(364,021)</u>
Nonoperating revenues:	
State sources:	
State School Lunch	5,372
State School Lunch - NJEIE	6,017
State School Breakfast	5,405
State School Breakfast - NJEIE	3,449
Federal sources:	
National School Lunch	168,672
National School Breakfast	86,999
Supply Chain Assistance Funding	12,609
Pandemic P-EBT	<u>8,830</u>
Total nonoperating revenues	<u>297,353</u>
Change in net position	(66,668)
Total net position at beginning of year	<u>41,485</u>
Total net position at end of year	<u><u>\$ (25,183)</u></u>

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**ENTERPRISE FUND**

**STATEMENT OF CASH FLOWS**

**YEAR ENDED JUNE 30, 2024**

	<b>FOOD SERVICE</b>
<b>Cash flows from operating activities</b>	
Operating loss	\$ (364,021)
Adjustment to reconcile operating loss to net cash from operating activities:	
Depreciation expense	1,051
Changes in assets and liabilities:	
Accounts receivable	31,653
Accounts payable	27,082
Interfund payables	<u>26,434</u>
Net cash from operating activities	(277,801)
<b>Cash flows from noncapital financing activities</b>	
Cash received from state and federal reimbursements	<u>297,353</u>
Net increase in cash and cash equivalents	19,552
Cash and cash equivalents at beginning of the year	<u>25,919</u>
Cash and cash equivalents at end of year	<u><u>\$ 45,471</u></u>

## **FIDUCIARY FUNDS**

Trust Fund. Accounts for assets held in a trustee capacity for others and therefore cannot be used to support the Charter School's own programs which are as follow:

- a) Pension and Other Employee Benefit Trust. Accounts for resources held in trust for the members and beneficiaries of various employee benefit plans.
- b) Investment Trust Fund. Accounts for the portion of investment pools reported by the sponsoring district.
- c) Private Purpose Trust Fund. Accounts for all other trust arrangements, such as a scholarship fund to benefit individual students.

Custodial Fund. Accounts for resources held by the Charter School in a purely custodial capacity that involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments. Charter School must maintain the financial integrity of the individual agencies through a separate accounting of each activity for which the Charter School is acting as an agent. Custodial funds would include parent-teacher organizations.

At June 30, 2024, the Charter School do not have a Trust Fund nor Custodial Fund.

## **LONG-TERM DEBT**

The long-term debt is used to record the outstanding principal balances of the long-term liabilities of the charter school. This includes the outstanding principal balance on leases, subscription liabilities, the accrued liability for insurance claims and the liability for compensated absences and the outstanding principal balance on certificates of participation outstanding or mortgage note payable.

LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

LONG-TERM DEBT

SCHEDULE OF OBLIGATIONS UNDER LEASES

YEAR ENDED JUNE 30, 2024

Purpose	Date of Original Issue	Term of Lease	Amount of Original Lease		Interest Rate	Balance June 30, 2023	Issued	Retired	Balance 06/30/2024
			Principal	Interest					
School building	7/1/2020	3 years	\$ 1,912,662	\$ 271,338	4.25%	\$ 1,124,591	\$ -	\$ 1,124,591	\$ -
School building	7/1/2023	3 years	986,187	69,813	4.45%	-	986,187	314,131	672,056
Parking	7/1/2023	2 years	91,292	4,708	4.87%	-	91,292	44,539	46,753
School building	8/1/2023	2 years	285,570	15,763	4.24%	-	285,570	120,707	164,863
Copiers	3/1/2022	5 years	<u>138,418</u>	<u>15,482</u>	4.25%	<u>104,316</u>	<u>-</u>	<u>26,853</u>	<u>77,463</u>
Total Liabilities			<u>\$ 3,414,129</u>	<u>\$ 377,104</u>		<u>\$ 1,228,907</u>	<u>\$ 1,363,049</u>	<u>\$ 1,630,821</u>	<u>\$ 961,135</u>

**STATISTICAL SECTION  
(UNAUDITED)**

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**INTRODUCTION TO THE STATISTICAL SECTION**

<b><u>Contents</u></b>	<b><u>Page</u></b>
<b>Financial Trends</b>  These schedules contain trend information to help the reader understand how the district's financial performance and well being have changed over time.	<b>79</b>
<b>Revenue Capacity</b>  These schedules contain information to help the reader assess the district's most significant local revenue source, the property tax.	<b>N/A</b>
<b>Debt Capacity</b>  These schedules present information to help the reader assess the affordability of the district' s current levels of outstanding debt and the district's ability to issue additional debt in the future.	<b>N/A</b>
<b>Demographic and Economic Information</b>  These schedules offer demographic and economic indicators to help the reader understand the environment within which the district's financial activities take place.	<b>83</b>
<b>Operating Information</b>  These schedules contain service and infrastructure data to help the reader understand how the information in the district's financial report relates to the services the district provides and the activities it performs.	<b>86</b>
<b>Notes</b>	<b>1</b> Unless otherwise noted, the information in these schedules are derived from the annual comprehensive financial reports (ACFR) for the relevant year.



**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**NET POSITION BY COMPONENT  
Last Ten Fiscal Years**

(Accrual basis of accounting)

	Fiscal Year Ending June 30,									
	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Governmental activities										
Invested in right-of-use assets, net of related debt	\$ (29,524)	\$ (171,070)	\$ (124,190)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Invested in capital assets, net of related debt	-	-	-	1,440	4,321	7,202	10,083	12,964	-	-
Restricted	12,703	12,703	12,703	-	-	-	-	-	-	-
Unrestricted	(1,538,233)	(579,054)	(440,029)	(208,548)	(658,948)	(298,404)	382,866	706,002	780,524	730,608
Total governmental activities net position	\$ (1,555,054)	\$ (737,421)	\$ (551,516)	\$ (207,108)	\$ (654,627)	\$ (291,202)	\$ 392,949	\$ 718,966	\$ 780,524	\$ 730,608
Business-type activities										
Invested in capital assets, net of related debt	\$ 527	\$ 1,578	\$ 2,629	\$ 3,680	\$ 5,008	\$ 6,101	\$ 7,194	\$ 3,556	\$ -	\$ -
Restricted	-	-	-	-	-	-	-	-	-	-
Unrestricted	(25,710)	39,907	88,833	51,823	84,434	83,845	78,718	50,493	14,853	3,134
Total business-type activities net position	\$ (25,183)	\$ 41,485	\$ 91,462	\$ 55,503	\$ 89,442	\$ 89,946	\$ 85,912	\$ 54,049	\$ 14,853	\$ 3,134
Charter School-wide										
Invested in right-of-use assets, net of related debt	\$ (29,524)	\$ (171,070)	\$ (124,190)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Invested in capital assets, net of related debt	527	1,578	2,629	5,120	9,329	13,303	17,277	16,520	-	-
Restricted	38,413	12,703	12,703	12,703	-	-	-	-	-	-
Unrestricted	(1,563,943)	(539,147)	(351,196)	(156,725)	(574,514)	(214,559)	461,584	756,495	795,377	733,742
Total Charter School net position	\$ (1,554,527)	\$ (695,936)	\$ (460,054)	\$ (138,902)	\$ (565,185)	\$ (201,256)	\$ 478,861	\$ 773,015	\$ 795,377	\$ 733,742

LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

CHANGES IN NET POSITION  
Last Ten Fiscal Years  
(Accrual basis of accounting)

	Fiscal Year Ending June 30,									
	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
<b>Expenses</b>										
Governmental activities										
Instruction	\$ 5,633,769	\$ 4,902,200	\$ 5,205,000	\$ 4,625,255	\$ 3,979,878	\$ 4,201,679	\$ 4,124,891	\$ 2,759,841	\$ 2,924,449	\$ 1,951,048
Administrative	2,752,641	2,405,170	1,854,525	2,257,408	1,502,563	1,338,624	1,283,729	962,975	911,391	918,674
Support Services	684,410	767,597	821,223	598,245	1,402,659	1,291,070	1,263,804	907,761	808,363	563,363
Unallocated										
Capital Outlay	69,934	42,573	37,040	9,673	5,252	24,682	39,301	3,557	10,000	-
Amortization of right-of-use asset	532,945	346,461	328,005	-	-	-	-	-	-	-
Depreciation	4,326	-	1,440	2,881	2,881	2,881	2,881	1,440	-	-
Total governmental activities expenses	9,678,025	8,464,001	8,247,233	7,493,462	6,893,233	6,858,936	6,714,606	4,635,574	4,654,203	3,433,085
Business-type activities:										
Food service	382,868	343,295	227,362	145,378	212,669	212,669	164,400	152,746	141,607	112,970
Total business-type activities expense	382,868	343,295	227,362	145,378	212,669	212,669	164,400	152,746	141,607	112,970
Total charter school expenses	\$ 10,060,893	\$ 8,807,296	\$ 8,474,595	\$ 7,638,840	\$ 7,105,902	\$ 7,071,605	\$ 6,879,006	\$ 4,788,320	\$ 4,795,810	\$ 3,546,055
<b>Program Revenues</b>										
Governmental activities:										
Charges for services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating grants and contributions	2,515,646	2,645,754	2,506,166	1,956,764	1,392,904	1,351,418	1,340,222	320,358	482,507	901,105
Capital grants and contributions	-	-	-	-	-	-	-	-	-	-
Total governmental activities program revenues	2,515,646	2,645,754	2,506,166	1,956,764	1,392,904	1,351,418	1,340,222	320,358	482,507	901,105
Business-type activities:										
Charges for services										
Food service	18,847	2,383	-	54	42,417	40,990	32,505	32,257	22,328	18,848
Operating grants and contributions	297,353	290,935	263,321	111,385	124,355	175,713	163,755	154,221	136,462	97,256
Capital grants and contributions	-	-	-	-	-	-	-	-	-	-
Total business-type activities program revenues	316,200	293,318	263,321	111,439	166,772	216,703	196,260	186,478	158,790	116,104
Total charter school program revenues	\$ 2,831,846	\$ 2,939,072	\$ 2,769,487	\$ 2,068,203	\$ 1,568,121	\$ 1,568,121	\$ 1,536,482	\$ 506,836	\$ 641,297	\$ 1,017,209
<b>Net (Expense)/Revenue</b>										
Governmental activities	\$ (7,162,379)	\$ (5,818,247)	\$ (5,741,067)	\$ (5,536,698)	\$ (5,500,329)	\$ (5,507,518)	\$ (5,374,384)	\$ (4,315,216)	\$ (4,171,696)	\$ (2,531,980)
Business-type activities	(66,668)	(49,977)	35,959	(33,939)	(504)	4,034	31,860	33,732	17,183	3,134
Total charter school-wide net expense	\$ (7,229,047)	\$ (5,868,224)	\$ (5,705,108)	\$ (5,570,637)	\$ (5,500,833)	\$ (5,503,484)	\$ (5,342,524)	\$ (4,281,484)	\$ (4,154,513)	\$ (2,528,846)
<b>General Revenues and Other Changes in Net Assets</b>										
Governmental activities:										
Local tax levy	\$ 748,071	\$ 721,229	\$ 682,433	\$ 702,315	\$ 702,453	\$ 667,728	\$ 705,300	\$ 673,020	\$ 691,410	\$ 316,023
Grants and contributions	5,357,507	4,826,777	4,688,612	4,425,248	4,343,218	4,141,234	4,122,971	3,574,223	3,527,853	2,946,315
Other funding sources (uses)	-	-	-	777,846	-	-	-	-	-	-
Miscellaneous income	264,878	84,336	9,669	78,808	91,233	14,405	220,096	6,415	2,349	250
Total governmental activities	6,370,456	5,632,342	5,380,714	5,984,217	5,136,904	4,823,367	5,048,367	4,253,658	4,221,612	3,262,588
Business-type activities:										
Investment earnings	-	-	-	-	-	-	-	-	-	-
Miscellaneous Income	-	-	-	-	-	-	-	-	-	-
Total business-type activities	-	-	-	-	-	-	-	-	-	-
Total charter school-wide	\$ 6,370,456	\$ 5,632,342	\$ 5,380,714	\$ 5,984,217	\$ 5,136,904	\$ 4,823,367	\$ 5,048,367	\$ 4,253,658	\$ 4,221,612	\$ 3,262,588
<b>Changes in Net Position</b>										
Governmental activities	\$ (791,923)	\$ (185,905)	\$ (360,353)	\$ 447,519	\$ (363,425)	\$ (684,151)	\$ (326,017)	\$ (61,558)	\$ 49,916	\$ 730,608
Business-type activities	(66,668)	(49,977)	35,959	(33,939)	(504)	4,034	31,860	33,732	17,183	3,134
Total charter school	\$ (858,591)	\$ (235,882)	\$ (324,394)	\$ 413,580	\$ (363,929)	\$ (680,117)	\$ (294,157)	\$ (27,826)	\$ 67,099	\$ 733,742

LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

**FUND BALANCES - GOVERNMENTAL FUND**

**Last Ten Fiscal Years**

*(Modified accrual basis of accounting)*

	Fiscal Year Ending June 30,									
	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
General Fund										
Assigned	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,633	\$ 109,633	\$ 2,455	\$ -	\$ -
Unassigned	<u>540,518</u>	<u>1,675,811</u>	<u>1,892,183</u>	<u>2,005,218</u>	<u>1,108,944</u>	<u>734,180</u>	<u>841,000</u>	<u>703,547</u>	<u>780,524</u>	<u>730,608</u>
Total general fund	<u>540,518</u>	<u>1,675,811</u>	<u>1,892,183</u>	<u>2,005,218</u>	<u>1,108,944</u>	<u>843,813</u>	<u>950,633</u>	<u>706,002</u>	<u>780,524</u>	<u>730,608</u>
All Other Governmental Funds										
Restricted, Student activities	<u>12,703</u>	<u>12,703</u>	<u>12,703</u>	<u>12,703</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total all other governmental funds	<u>\$ 553,221</u>	<u>\$ 1,688,514</u>	<u>\$ 1,904,886</u>	<u>\$ 2,017,921</u>	<u>\$ 1,108,944</u>	<u>\$ 843,813</u>	<u>\$ 950,633</u>	<u>\$ 706,002</u>	<u>\$ 780,524</u>	<u>\$ 730,608</u>

LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

CHANGES IN FUND BALANCES - GOVERNMENTAL FUND  
Last Ten Fiscal Years  
(Unaudited)

Function	Fiscal Year Ending June 30,									
	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
<b>Revenues</b>										
Local Sources:										
Local tax levy	\$ 748,071	\$ 721,229	\$ 682,433	\$ 702,315	\$ 702,453	\$ 667,728	\$ 705,300	\$ 673,020	\$ 691,409	\$ 316,023
Miscellaneous	96,617	84,336	9,669	78,808	91,233	74,405	220,096	6,415	93,052	681,870
State sources	6,612,543	5,881,027	5,845,124	5,357,653	4,519,842	4,314,366	4,273,950	3,710,953	3,695,362	3,024,482
Federal sources	1,367,449	1,505,381	1,065,249	322,155	338,515	280,803	235,239	183,628	224,296	141,318
Total Revenues	8,824,680	8,191,973	7,602,475	6,460,931	5,652,043	5,337,302	5,434,585	4,574,016	4,704,119	4,163,693
<b>Current expense</b>										
Instruction	4,485,412	3,710,788	3,581,360	2,832,198	2,499,347	2,687,034	2,564,779	2,357,527	2,504,326	1,694,740
Administrative cost	2,015,908	1,803,630	1,314,018	1,414,916	1,538,343	1,483,344	1,427,179	1,279,513	1,206,494	1,123,524
Support services	1,545,611	1,455,034	1,387,495	1,153,311	1,167,346	1,075,930	1,007,716	856,807	765,874	536,654
Capital outlay	95,892	42,573	37,040	9,673	5,252	24,682	39,301	17,961	10,000	-
TPAF - FICA Reimbursement	231,007	179,702	198,914	164,935	176,624	173,132	150,979	136,730	167,509	78,167
TPAF - On-behalf payments	1,024,029	857,839	928,663	767,470	880	1,081	1,482	-	-	-
Total Expenditures	9,397,859	8,049,566	7,447,490	6,342,503	5,387,792	5,445,203	5,191,436	4,648,538	4,654,203	3,433,085
Excess (Deficiency) of Revenues										
Over Expenditures	(573,179)	142,407	154,985	118,428	264,251	(107,901)	243,149	(74,522)	49,916	730,608
Other financing sources(uses):										
Principal payments on leases	(506,230)	(299,581)	(270,813)	-	-	-	-	-	-	-
Interest payments on leases	(55,883)	(59,199)	(67,447)	-	-	-	-	-	-	-
PPP loan Interest expense forgiven	-	-	-	(6,756)	-	-	-	-	-	-
Total other financing sources/(uses)	(562,113)	(358,780)	(338,260)	(6,756)	-	-	-	-	-	-
Net change in fund balances	\$ (1,135,292)	\$ (216,373)	\$ (183,275)	\$ 111,672	\$ 264,251	\$ (107,901)	\$ 243,149	\$ (74,522)	\$ 49,916	\$ 730,608
Debt service as a percentage of noncapital expenditures	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	

Source: Charter School's records.

Note: Noncapital expenditures are total expenditures less capital outlay.

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**DEMOGRAPHIC AND ECONOMIC STATISTICS  
Last Ten Fiscal Years <sup>(2)</sup>**

<b>Year</b>	<b>Population <sup>a</sup></b>	<b>Personal Income <sup>b</sup></b>	<b>Per Capita Personal Income <sup>c</sup></b>	<b>Unemployment Rate <sup>d</sup></b>
2024	**	**	**	**
2023	304,960	**	**	7.10%
2022	305,344	\$ 23,185,991,296	\$ 75,934	5.80%
2021	307,220	22,829,518,200	74,310	10.60%
2020	282,520	19,916,812,440	70,497	14.70%
2019	282,903	19,140,368,271	67,657	6.00%
2018	282,223	18,404,890,722	65,214	7.00%
2017	281,340	18,071,030,880	64,232	7.50%
2016	280,612	17,491,668,408	62,334	7.90%
2015	279,484	17,003,806,560	60,840	8.80%

\*\* Data not available

**Source:**

<sup>a</sup> U.S. Census Bureau, Population Division

<sup>b</sup> Personal income has been estimated based upon the municipal population and per capita personal income presented

<sup>c</sup> Per capita personal income was computed using Census Bureau midyear population estimates. All dollar estimates are in thousands of current dollars (not adjusted for inflation). Estimates for 2010-2017 reflect county population estimates available as of March 6, 2019.

<sup>d</sup> Unemployment data provided by the NJ Dept of Labor and Workforce Development

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**PRINCIPAL EMPLOYERS  
Current Year and Eight Years Ago**

<u>Employer</u>	<u>2024</u>		<u>2015</u>	
	<u>Employees</u>	<u>Percentage of Total Municipal Employment</u>	<u>Employees</u>	<u>Percentage of Total Municipal Employment</u>

Information not available

LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

FULL-TIME EQUIVALENT CHARTER SCHOOL EMPLOYEES BY FUNCTION/PROGRAM  
Last Ten Fiscal Years <sup>(2)</sup>  
(Unaudited)

<u>Function/Program</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Instruction	34	34	35	37	38	38	33	33	29	29
Administrative	12	12	5	8	8	8	8	8	9	9
Support	<u>6</u>	<u>6</u>	<u>4</u>	<u>5</u>	<u>5</u>	<u>5</u>	<u>4</u>	<u>4</u>	<u>3</u>	<u>3</u>
Total	<u>52</u>	<u>52</u>	<u>44</u>	<u>49.5</u>	<u>51</u>	<u>51</u>	<u>45</u>	<u>45</u>	<u>41</u>	<u>41</u>

**Source:** Charter School's personnel records

LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

OPERATING STATISTICS

Last Ten Fiscal Years <sup>(2)</sup>  
(Unaudited)

Fiscal Year	Enrollment	Operating Expenditures <sup>a</sup>	Cost Per Pupil	Percentage Change	Teaching Staff <sup>b</sup>	Pupil/Teacher Ratio Middle School	Average Daily Enrollment (ADE) <sup>c</sup>	Average Daily Attendance (ADA) <sup>c</sup>	% Change in Average Daily Enrollment	Student Attendance Percentage
2024	352	\$ 9,397,859	\$ 26,698	15.08%	34	9.79: 1	351.50	331.94	5.21%	94.44%
2023	334	8,049,566	24,100	3.88%	34	9.79: 1	334.10	316.55	4.44%	94.75%
2022	321	7,447,490	23,201	11.57%	35	9.17: 1	319.90	307.12	4.24%	96.01%
2021	305	6,342,503	20,795	7.01%	37	8.24: 1	306.88	301.89	1.65%	98.37%
2020	304	5,907,537	19,433	-5.03%	38	8.00 : 1	301.90	295.86	5.89%	98.00%
2019	289	5,893,339	20,463	5.12%	38	7.61 : 1	285.10	279.40	0.00%	98.00%
2018	288	5,606,628	19,467	20.19%	33	8.72 : 1	285.10	279.40	0.00%	98.00%
2017	287	4,648,528	16,197	-0.47%	33	8.69 : 1	285.10	279.40	-0.44%	98.00%
2016	286	4,654,203	16,273	1.91%	29	9.8 : 1	286.37	280.64	79.21%	98.00%
2015	215	3,433,085	15,968	N/A	29	7.4:1	159.80	156.60	N/A	98.00%

Source: Charter School's Records

Note: Enrollment based on annual October Charter School count.

<sup>a</sup> Operating expenditures equal total expenditures less debt service and capital outlay.

<sup>b</sup> Teaching staff includes only full-time equivalents of certificated staff.

<sup>c</sup> Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).



LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

SCHOOL BUILDING INFORMATION  
Last Ten Fiscal Years <sup>(2)</sup>

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Charter School Building										
23 Pennsylvania Avenue										
Square Feet	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Capacity (students)	475	475	475	475	475	475	475	475	475	475
Enrollment	352	334	330	305	304	289	288	287	286	215

Source: Charter School's records

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**INSURANCE SCHEDULE**

**June 30, 2024  
(Unaudited)**

	<b>Coverage</b>	<b>Deductible</b>
Commercial property and general liability:		
<b>Property<sup>(a)</sup>:</b>		
Blanket Building and Contents - Location 1	\$ 14,712,199	\$ 5,000
Personal property - Location 2	112,148	5,000
Coinsurance	90%	
Business Income including extra expense	4,956,379	
Coinsurance	100%	
Backup of Sewers and Drains	100,000	
Flood Aggregate	1,000,000	25,000
Earthquake Aggregate	1,000,000	25,000
<b>General Liability<sup>(a)</sup>:</b>		
Aggregate	3,000,000	
Products/Completed Operations Aggregate	3,000,000	
Personal and Advertising Injury	1,000,000	
Each Occurrence	1,000,000	
Damage to rented premises	1,000,000	
Medical expense	20,000	
Hired Non Owned Auto Liability	1,000,000	
<b>Employee Benefits Liability<sup>(a)</sup>:</b>		
Aggregate	3,000,000	
Each claim	1,000,000	1,000
<b>Abuse and Molestation<sup>(a)</sup>:</b>		
Aggregate	3,000,000	
Each occurrence	1,000,000	
<b>Umbrella<sup>(a)</sup>:</b>		
Aggregate	5,000,000	
Products	5,000,000	
Each claim	5,000,000	
<b>Workers Compensation<sup>(c)</sup>:</b>		
Bodily injury by accident	500,000	
Bodily injury by disease - each employee	500,000	
Bodily injury by disease	500,000	
<b>Student Accident<sup>(b)</sup>:</b>		
Accidental Death	15,000	
Accidental Dismemberment	30,000	
Accident Medical	25,000	
Accident Medical - Per Accident	1,000	
<b>Directors and Officers<sup>(d)</sup>:</b>		
Limit of liability	1,000,000	25,000
<b>Employment Practices<sup>(d)</sup>:</b>		
Limit of liability	1,000,000	35,000
Wage and Hour Defense	100,000	50,000
<b>Crime<sup>(d)</sup>:</b>		
Employee theft	250,000	5,000

<sup>(a)</sup> Selective Fire and Casualty Insurance Co.

<sup>(b)</sup> National Union Fire Ins. Co. of Pittsburgh PA

<sup>(c)</sup> New Jersey Manufacturers Ins. Company

<sup>(d)</sup> Atlantic Specialty Insurance Co.

**Source:** Charter School's Records

LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)

CHARTER SCHOOL PERFORMANCE FRAMEWORK  
FINANCIAL PERFORMANCE  
FISCAL RATIOS

Multi-Year Information  
(Unaudited)

	2022 Audit	2023 Audit	2024 Audit	Source
Cash	\$ 1,621,237	\$ 1,374,365	\$ 686,970	Audit: Exhibit A-1
Current Assets (include cash)	2,742,412	2,813,215	1,690,498	Audit: Exhibit A-1
Current Liabilities	686,063	1,084,794	1,162,987	Audit: Exhibit A-1
Total Expenses	8,474,595	8,807,296	10,060,893	Audit: Exhibit A-2
Change in Net Position	(324,394)	(235,882)	(858,591)	Audit: Exhibit A-2
Final Average Daily Enrollment (exclude PK)*	305	334	352	DOE Final Enrollment Report
March 30 Budgeted Enrollment (exclude PK)	390	360	380	March 30 Charter School Budget
<i>Complete section only if auditee has mortgage/note/bond payable:</i>				
Depreciation Expense	1,440	-	4,326	Auditor/Workpapers
Interest Expense	-	-	-	Auditor/Workpapers
Principal Payments	-	-	-	Auditor/Workpapers
Interest Payments	-	-	-	Auditor/Workpapers

Performance Indicators		2022	2023	2024	3 YR CUM	Calculation****	Target****
Near Term Indicators							
1a.	Current Ratio (working capital ratio)	4.00	2.59	1.45		Current Assets/Current Liabilities	> 1.1 or between 1.0-1.1 with positive trend
1b.	Unrestricted days cash on hand	70	57	25		Cash/(Total Expenses/365)	60 days or 30-60 days with positive trend
1c.	Enrollment Variance	78%	93%	93%	88%	Average Daily Enrollment/Budgeted Enrollment	>95% or >95% for 3 yr cum
1d.**	Default on loans or delinquent in debt payments	N/A	N/A	N/A		Auditor	not in default
Sustainability Indicators							
2a***	3 Year Cumulative Cash Flow	\$ (224,630)	\$ (246,872)	\$ (687,395)	\$ (1,158,897)	Net change in cash flow from prior years	3 yr cum positive with most recent year positive
2b	Debt Service Coverage Ratio	N/A	N/A	N/A		N/A or (Change in Net Position + depreciation + interest expense) / (principal + interest payments)	>1.10

\* For renaissance schools: use Oct 15 count if no final count; use head count if ADE not available  
 \*\* Is school in default of loan covenant(s) and/or is delinquent with debt service payments? Yes or No  
 \*\*\* 2023 =2023 Cash - 2022 Cash; 2022 =2022 Cash-2021 Cash; 2021 =2021 Cash-2020 Cash  
 \*\*\*\* Refer to NJ Performance Framework

Meets Standard  
 Does Not Meet Standard  
 Falls Far Below Standard

# **SINGLE AUDIT SECTION**

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL  
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF  
FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

The Honorable President and  
Members of the Board of Trustees  
Link Community Charter School  
Essex County, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Link Community Charter School (the Charter School), in the County of Essex, State of New Jersey, as of and for the fiscal year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements, and have issued our report thereon dated February 24, 2025.

**Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Charter School's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of the Charter School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS - CONTINUED**

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

**Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Charter School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

However, we noted certain matters that we have reported to the Board of Trustees of Link Community Charter School in the County of Essex, New Jersey in a separate *Auditor's Management Report on Administrative Findings - Financial, Compliance and Performance*, dated February 24, 2025.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Charter School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



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Leonora Galleros, CPA  
Public School Accountant  
PSA No. 20CS00239400



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Galleros Robinson CPAs, LLP  
Certified Public Accountants

February 24, 2025  
Cream Ridge, New Jersey

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH  
MAJOR FEDERAL AND STATE PROGRAMS AND ON INTERNAL CONTROL OVER  
COMPLIANCE AS REQUIRED BY THE UNIFORM GUIDANCE AND  
NEW JERSEY OMB CIRCULAR LETTER 15-08**

The Honorable President and  
Members of the Board of Trustees  
Link Community Charter School  
Essex County, New Jersey

**Report on Compliance for Each Major Federal and State Programs**

***Opinion on Each Major Federal and State Programs***

We have audited the Link Community Charter School's (the Charter School) in the County of Essex, State of New Jersey compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and the *New Jersey State Aid Grant Compliance Supplement* that could have a direct and material effect on each of the Charter School's major federal and state programs for the fiscal year ended June 30, 2024. The Charter School's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Link Community Charter School in the County of Essex, State of New Jersey, complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2024.

***Basis of Opinion on Each Major Federal and State Programs***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and New Jersey OMB Circular Letter 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Our responsibilities under those standards, the Uniform Guidance and the New Jersey OMB Circular Letter 15-08 are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

## **INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAMS AND ON INTERNAL CONTROL OVER COMPLIANCE AS REQUIRED BY THE UNIFORM GUIDANCE AND NEW JERSEY OMB CIRCULAR LETTER 15-08**

We are required to be independent of the Charter School and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the Charter School's compliance with the compliance requirements referred to above.

### ***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statute, regulations, rules and provisions of contracts or grant agreements applicable to its federal and state programs.

### ***Auditor's Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Charter School's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, the Uniform Guidance and the New Jersey OMB Circular Letter 15-08 will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Charter School's compliance with the requirements of each major federal and state programs as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, the Uniform Guidance and the New Jersey OMB Circular Letter 15-08, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Charter School's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Charter School's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance and the New Jersey OMB Circular Letter 15-08, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control over compliance. Accordingly, no such opinion is expressed.



**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAMS AND ON INTERNAL CONTROL OVER COMPLIANCE AS REQUIRED BY THE UNIFORM GUIDANCE AND NEW JERSEY OMB CIRCULAR LETTER 15-08**

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.


**Report on Internal Control Over Compliance**

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal and state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal and state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal and state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and the New Jersey OMB Circular Letter 15-08. Accordingly, this report is not suitable for any other purpose.

  
Leonora Galleros, CPA  
Public School Accountant  
PSA No. 20CS00239400

  
Galleros Robinson CPAs, LLP  
Certified Public Accountants

February 24, 2025  
Cream Ridge, New Jersey

## SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

YEAR ENDED JUNE 30, 2024

Federal Grant/ Pass-Through Grantor/ Program Title	Assistance Listing Number	Federal FAIN Number	Grant or State Project Number	Program or Award Amount	Grant Period		Balance at June 30, 2023	Carryover/ (Walkover) Amount	Cash Received	Budgetary Expenditures	Repayment of Prior Years' Balances	Balance at June 30, 2024		
					From	To						(Accounts Receivable)	Deferred Revenue	Due to Grantor
U.S. Department of Education: Passed-through New Jersey State Department Educator														
Special Revenue Fund:														
Title I Part A Grants to Local Educational Agencies	84.010	S010A230030	ESEA - 6099 - 24	\$ 271,973	7/1/2023	9/30/2024	\$ -	\$ -	\$ 204,798	\$ (271,973)	\$ -	\$ (67,175)	\$ -	\$ -
Title I Part A Grants to Local Educational Agencies	84.010	S010A220030	ESEA - 6099 - 23	\$ 211,235	7/1/2022	9/30/2023	(235,792)	-	235,792	-	-	-	-	-
Subtotal Title I Part A							(235,792)	-	440,590	(271,973)	-	(67,175)	-	-
Special Education Cluster														
Individuals with Disabilities - States Grar	84.027A	H027A230100	IDEA - 6099 - 24	107,888	7/1/2023	9/30/2024	-	-	51,713	(107,888)	-	(56,175)	-	-
Individuals with Disabilities - States Grar	84.027A	H027A220100	IDEA - 6099 - 23	74,593	7/1/2022	9/30/2023	(74,593)	-	74,593	-	-	-	-	-
COVID-19 - Individuals with Disabilities Education Act/American Rescue Plan Act of 2021 (ARP IDEA Basic)	84.027X	H027X220100	IDEA - 6099 - 23	17,842	7/1/2022	9/30/2023	(6,554)	-	6,554	-	-	-	-	-
Subtotal Special Education Cluster							(81,147)	-	132,860	(107,888)	-	(56,175)	-	-
COVID-19 - Education Stabilization Fund														
COVID-19 - CRRSA ESSER II	84.425D	S425D210027	N/A	499,233	3/13/2020	9/30/2023	(27,913)	-	24,063	-	3,850	-	-	-
COVID-19 - CRRSA ESSER II - Learning Acceleration	84.425D	S425D210027	N/A	32,038	3/13/2020	9/30/2023	(1,252)	-	(23,879)	-	25,131	-	-	-
COVID-19 - CRRSA ESSER II - Mental Health	84.425D	S425D210027	N/A	45,000	3/13/2020	9/30/2023	(4,408)	-	(36,184)	-	40,592	-	-	-
COVID-19 - American Rescue Plan - ESSER	84.425U	S425U210027	N/A	1,121,994	3/13/2020	9/30/2024	(346,190)	-	1,107,183	(775,804)	-	(14,811)	-	-
COVID-19 - American Rescue Plan - ESSER Subgrant:														
Accelerated Learning Coaching and Educator Support Grar	84.425U	S425U210027	N/A	50,000	3/13/2020	9/30/2024	(33,773)	-	33,773	(6,978)	-	(6,978)	-	-
Evidence-Based Summer Learning and Enrichment Activities Grar	84.425U	S425U210027	N/A	40,000	3/13/2020	9/30/2024	(38,853)	-	38,853	-	-	-	-	-
Evidence-based Comprehensive Beyond the School Day Activities Gran	84.425U	S425U210027	N/A	40,000	3/13/2020	9/30/2024	-	-	-	(40,000)	-	(40,000)	-	-
NJTSS Mental Health Support Staffing Grant	84.425U	S425U210027	N/A	45,000	3/13/2020	9/30/2024	(42,447)	-	42,447	-	-	-	-	-
Subtotal COVID-19 - Education Stabilization Fund							(494,836)	-	1,186,256	(822,782)	69,573	(61,789)	-	-
Total Passed-through New Jersey State Department Educatio							(811,775)	-	1,759,706	(1,202,643)	69,573	(185,139)	-	-
Passed-through New Jersey Public Charter Schools Associatio														
Charter Schools Program Grant	84.282A	Not available	N/A	1,249,981	4/1/2021	9/30/2023	(104,370)	-	269,176	(164,806)	-	-	-	-
Total Passed-through New Jersey Public Charter Schools Associatio							(104,370)	-	269,176	(164,806)	-	-	-	-
Total U.S. Department of Education							(916,145)	-	2,028,882	(1,367,449)	69,573	(185,139)	-	-
U.S. Department of Treasury: Passed-through New Jersey State Department Education														
COVID-19 - CARES Digital Divide Grant	21.019	SLT0007	N/A	62,630	7/1/2020	6/30/2021	62,630	-	-	-	(62,630)	-	-	-
							62,630	-	-	-	(62,630)	-	-	-
U.S. Department of Agriculture: Passed-through New Jersey State Department of Agriculture														
Enterprise Fund:														
Child Nutrition Cluster														
National School Lunch Program	10.555	241NJ304N1099	N/A	168,672	7/1/2023	6/30/2024	-	-	157,662	(168,672)	-	(11,010)	-	-
National School Breakfast Program	10.553	241NJ304N1099	N/A	86,999	7/1/2023	6/30/2024	-	-	81,098	(86,999)	-	(5,901)	-	-
Supply Chain Assistance Funding	10.555	241NJ344N8903	N/A	12,609	7/1/2023	6/30/2024	-	-	12,609	(12,609)	-	-	-	-
National School Lunch Program	10.555	231NJ304N1099	N/A	168,216	7/1/2022	6/30/2023	(33,386)	-	33,386	-	-	-	-	-
National School Breakfast Program	10.553	231NJ304N1099	N/A	69,445	7/1/2022	6/30/2023	(14,539)	-	14,539	-	-	-	-	-
Subtotal Child Nutrition Cluster							(47,925)	-	299,294	(268,280)	-	(16,911)	-	-
Pandemic EBT	10.649	202225900941	N/A	8,830	7/1/2023	6/30/2024	-	-	8,830	(8,830)	-	-	-	-
Total U.S. Department of Agriculture							(47,925)	-	308,124	(277,110)	-	(16,911)	-	-
Total Expenditures of Federal Awards							\$ (901,440)	\$ -	\$ 2,337,006	\$ (1,644,559)	\$ 6,943	\$ (202,050)	\$ -	\$ -

SCHEDULE OF STATE FINANCIAL ASSISTANCE

YEAR ENDED JUNE 30, 2024

Balance at June 30, 2023															Balance at June 30, 2024				
State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	Deferred Revenue (Accounts Receivable)	Due to Grantor	Carryover/ (Walkover) Amount	Cash Received	Budgetary Expenditures Pass-through Funds	Adjustments Repayment Prior Year's Balances	Intergovernmental (Accounts Receivable)	Deferred Revenue/ Interfund Payable	Due to Grantor	MEMO						
													Budgetary Receivable	Cumulative Total Expenditure					
New Jersey State Department of Education																			
General Fund:																			
Equalization Aid	24-495-034-5120-078	7/1/23-6/30/24	\$ 4,935,306	\$ -	\$ -	\$ -	\$ 4,403,346	\$ (4,935,306)	\$ -	\$ (534,431)	\$ -	\$ 2,471	\$ 534,431	\$ 4,935,306					
Equalization Aid	23-495-034-5120-078	7/1/22-6/30/23	4,230,794	(270,136)	39,236	-	118,414	-	-	(163,398)	-	50,912	163,398	-					
Equalization Aid	22-495-034-5120-078	7/1/21-6/30/22	3,688,449	(50,553)	43,024	-	23,219	-	-	(27,334)	-	43,024	27,334	-					
Equalization Aid	21-495-034-5120-078	7/1/20-6/30/21	3,305,015	(15,482)	48,892	-	2,143	-	-	(13,339)	-	48,892	13,339	-					
Special Education Categorical Aid	24-495-034-5120-089	7/1/23-6/30/24	249,611	-	-	-	249,611	(249,611)	-	-	-	-	-	249,611					
Special Education Categorical Aid	23-495-034-5120-089	7/1/22-6/30/23	229,015	(12,508)	3,934	-	8,574	-	-	-	-	-	-	-					
Security Aid	24-495-034-5120-084	7/1/23-6/30/24	172,590	-	-	-	172,590	(172,590)	-	-	-	-	-	172,590					
Security Aid	23-495-034-5120-084	7/1/22-6/30/23	157,154	(4,403)	1,084	-	3,319	-	-	-	-	-	-	-					
Reimbursed Social Security Tax	24-495-034-5094-003	7/1/23-6/30/24	231,007	-	-	-	201,936	(231,007)	-	(29,071)	-	-	29,071	231,007					
Reimbursed Social Security Tax	23-495-034-5094-003	7/1/22-6/30/23	179,702	(87,514)	-	-	87,514	-	-	-	-	-	-	-					
On-Behalf Teachers' Pension and Annuity Fund	24-495-034-5094-002	7/1/23-6/30/24	804,433	-	-	-	804,433	(804,433)	-	-	-	-	-	804,433					
On-Behalf-Teachers' Pension and Annuity Fund – Post Retirement Medical	24-495-034-5094-001	7/1/23-6/30/24	218,937	-	-	-	218,937	(218,937)	-	-	-	-	-	218,937					
On-Behalf- Teachers' Pension & Annuity Fund – Non-contributory Insurance	24-495-034-5094-004	7/1/23-6/30/24	659	-	-	-	659	(659)	-	-	-	-	-	659					
Total General Fund				(440,596)	136,170		6,294,695	(6,612,543)	-	(767,573)	-	145,299	767,573	6,612,543					
Special Revenue Fund:																			
Preschool and Charter School Security Compliance Grant	N/A	10/13/21-6/30/23	20,000	(20,000)	-	-	-	-	-	(20,000)	-	-	-	-					
Charter and Renaissance School Project Emergent and Capital Maintenance	N/A	7/1/23-6/30/24	98,415	-	-	-	98,415	-	-	-	98,415	-	-	-					
Charter and Renaissance School Project Emergent and Capital Maintenance	N/A	7/1/22-6/30/23	50,325	-	50,325	-	-	-	-	-	50,325	-	-	-					
Total Special Revenue Fund				(20,000)	50,325	-	98,415	-	-	(20,000)	148,740	-	-	-					
New Jersey State Department of Agriculture																			
Enterprise Fund:																			
State School Lunch Program	24-100-010-3350-023	7/1/23-6/30/24	5,372	-	-	-	5,042	(5,372)	-	(330)	-	-	-	-					
State School Breakfast Program	24-100-010-3350-023	7/1/23-6/30/24	5,405	-	-	-	5,008	(5,405)	-	(397)	-	-	-	-					
State School Lunch Program - NJEIE	24-100-010-3350-023	7/1/23-6/30/24	6,017	-	-	-	5,593	(6,017)	-	(424)	-	-	-	-					
State School Breakfast Program - NJEIE	24-100-010-3350-023	7/1/23-6/30/24	3,449	-	-	-	3,207	(3,449)	-	(242)	-	-	-	-					
State School Lunch Program	23-100-010-3350-023	7/1/22-6/30/23	5,689	(2,032)	-	-	2,032	-	-	-	-	-	-	-					
Total Enterprise Fund				(2,032)	-	-	20,882	(20,243)	-	(1,393)	-	-	-	-					
Total Expenditures of State Financial Assistance				\$ (462,628)	\$ 186,495	\$ -	\$ 6,413,992	\$ (6,632,786)	\$ -	\$ (788,966)	\$ 148,740	\$ 145,299	\$ 767,573	\$ 6,612,543					
Less: On-Behalf TPAF Pension System Contributions																			
On-Behalf Teachers' Pension and Annuity Fund	24-495-034-5094-002							804,433											
On-Behalf-Teachers' Pension and Annuity Fund – Post Retirement Medical	24-495-034-5094-001							218,937											
On-Behalf- Teachers' Pension and Annuity Fund – Non-contributory Insurance	24-495-034-5094-004							659											
								1,024,029											
Total for State Financial Assistance - Major Program Determination								\$ (5,608,757)											

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)****NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE  
FINANCIAL ASSISTANCE****FISCAL YEAR ENDED JUNE 30, 2024****NOTE 1 GENERAL**

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state activity of the Board of Trustees of the Link Community Charter School (the "Charter School"). The Board of Trustees is defined in Note 1 to the Charter School's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of federal awards and state financial assistance.

**NOTE 2 BASIS OF ACCOUNTING**

The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance are presented using the budgetary basis of accounting with the exception of those recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Charter School's basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and New Jersey OMB Circular Letter 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of the basic financial statements.

**NOTE 3 RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the Charter School's basic financial statements. The basic financial statements present the special revenue fund on both GAAP and budgetary basis. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. See Exhibit C-3 for a reconciliation of the budgetary basis to the GAAP basis of accounting for the special revenue fund. Awards and financial assistance revenues are reported in the Charter School's basic financial statements on a GAAP basis as follows:

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE  
FINANCIAL ASSISTANCE - CONTINUED**

**NOTE 3 RELATIONSHIP TO BASIC FINANCIAL STATEMENTS - CONTINUED**

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$ -	\$ 5,588,514	\$ 5,588,514
Special Revenue Fund	1,367,449	-	1,367,449
Enterprise Fund	<u>277,110</u>	<u>20,243</u>	<u>297,353</u>
Total	<u>\$ 1,644,559</u>	<u>\$ 5,608,757</u>	<u>\$ 7,253,316</u>

**NOTE 4 RELATIONSHIP TO STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**NOTE 5 ON-BEHALF PAYMENTS**

TPAF Social Security Contributions represents reimbursements in the amount of \$231,007 by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2024. The State had also made on-behalf TPAF pension, post-retirement medical benefits and long-term disability insurance contributions totaling \$1,024,029.

**NOTE 6 ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT**

On-behalf State Programs for TPAF pension, post-retirement medical benefits and long-term disability insurance contributions are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the Charter School's financial statements and the amount subject to State single audit and major program determination.

**NOTE 6 DE MINIMIS INDIRECT COST**

The Charter School has not elected to use the ten percent de minimis indirect cost rate allowed under the Uniform Guidance.

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2024**

**SECTION I - SUMMARY OF AUDITOR'S RESULTS**

**Financial Statement Section**

Type of auditor's report issued:

Unmodified

Internal control over financial reporting:

Material weakness(es) identified?

\_\_\_\_ Yes    ☒ None reported

Significant deficiency(ies) identified not considered  
to be material weaknesses?

\_\_\_\_ Yes    ☒ No

Noncompliance material to financial statements noted?

\_\_\_\_ Yes    ☒ No

**Federal Awards**

Dollar threshold used to determine Type A and B programs:

\$750,000

Auditee qualified as low-risk auditee?

☒ Yes    \_\_\_\_ No

Type of auditor's report on compliance for major programs:

Unmodified

Internal control over compliance:

Material weakness(es) identified?

\_\_\_\_ Yes    ☒ No

Significant deficiency(ies) identified not considered  
to be material weakness(es)?

\_\_\_\_ Yes    ☒ No

Any audit findings disclosed that are required to be reported  
in accordance with 2 CFR 200 section .516(a)?

\_\_\_\_ Yes    ☒ No

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS - CONTINUED**

**SECTION I - SUMMARY OF AUDITOR'S RESULTS - CONTINUED**

**Identification of Major Programs:**

<u>Assistance Listing Number(s)</u>	<u>FAIN</u>	<u>Name of Federal Program</u>
84.425		COVID-19 – Educational Stabilization Fund
84.425U	S425U210027	COVID-19 – American Rescue Plan (ARP) ESSER
84.425U	S425U210027	COVID-19 – ARP ESSER Accelerated Learning Coaching and Educator Support Grant
84.425U	S425U210027	COVID-19 – ARP ESSER Evidence-Based Comprehensive Beyond the School Day Activities Grant

**State Financial Assistance**

Dollar threshold used to determine Type A and B programs: \$750,000

Auditee qualified as low-risk auditee? ✓ Yes     No

Type of auditor's report on compliance for major programs: Unmodified

Internal control over compliance:

Material weakness(es) identified?     Yes ✓ No

Significant deficiency(ies) identified not considered  
to be material weakness(es)?     Yes ✓ No

Any audit findings disclosed that are required to be reported  
in accordance with New Jersey OMB Circular Letter 15-08?     Yes ✓ No

**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS - CONTINUED**

**FOR THE FISCAL YEAR ENDED JUNE 30, 2024**

**SECTION I - SUMMARY OF AUDITOR'S RESULTS - CONTINUED**

**Identification of Major Programs:**

<u>State or Project No.</u>	<u>Name of State Program</u>
	<i>State Aid Public Cluster</i>
24-495-034-5120-078	Equalization Aid
24-495-034-5120-084	Security Aid
24-495-034-5120-089	Special Education Aid

**SECTION II - FINANCIAL STATEMENT FINDINGS**

***Internal Control over Financial Reporting***

None.

***Compliance and other Matters***

None.

**SECTION III - FEDERAL AWARDS**

None noted.

**SECTION IV - STATE FINANCIAL ASSISTANCE**

None noted.



**LINK COMMUNITY CHARTER SCHOOL  
(COUNTY OF ESSEX, NEW JERSEY)**

**SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS AND QUESTIONED COSTS AS  
PREPARED BY MANAGEMENT**

**FISCAL YEAR ENDED JUNE 30, 2024**

None.