

**ANNUAL COMPREHENSIVE FINANCIAL REPORT OF
NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK
FOR THE FISCAL YEAR ENDED JUNE 30, 2024**

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Table of Contents
June 30, 2024

INTRODUCTORY SECTION	<u>Pages</u>
Letter of Transmittal	1 - 4
Organizational Chart	5
Roster of Trustees and Officers	6
Consultants and Advisors	7
FINANCIAL SECTION	
Unmodified Opinion on Financial Statements Accompanied by Required Supplementary Information and Supplementary and Other Information - Governmental Entity	8 - 8B
Required Supplementary Information - Part I	
Management's Discussion and Analysis	9 - 19
Basic Financial Statements:	
A. Charter School-Wide Financial Statements	
A-1 1 Statement of Net Position	20
A-2 2 Statement of Activities	21
B. Fund Financial Statements	
Governmental Funds:	
B-1 1 Balance Sheet.....	22
B-2 2 Statement of Revenues, Expenditures and Changes in Fund Balances	23
B-3 3 Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities	24
Proprietary Funds:	
B-4 4 Statement of Net Position	25
B-5 5 Statement of Revenues, Expenses and Changes in Fund Net Position	26
B-6 6 Statement of Cash Flows	27
Fiduciary Funds:	
B-7 7 Statement of Fiduciary Net Position	N/A
B-8 8 Statement of Changes in Fiduciary Net Position	N/A
Notes to the Basic Financial Statements	28 - 57
Required Supplemental Information - Part II	
C. Budgetary Comparison Schedules:	
C-1 Budgetary Comparison Schedule General Fund	58 - 60
C-1a Combining Schedule of Revenues, Expenses and Changes in Fund Balances - Budget and Actual	N/A
C-2 Budgetary Comparison Schedule Special Revenue Fund	61
Notes to Required Supplementary Information:	
C-3 Budget-to-GAAP Reconciliation	62

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Table of Contents
June 30, 2024

Required Supplementary Information - Part III	<u>Pages</u>
L. Schedules Related to Accounting and Reporting for Pensions (GASB 68):	
L-1 Schedule of the Charter School's Proportionate Share of the Net Pension Liability - PERS	63
L-2 Schedule of Charter School Contributions - PERS	64
L-3 Schedule of Charter School's Proportionate Share of Net Pension Liability - TPAF	65
L-4 Notes to Required Supplementary Information Pension Schedules	66
M. Schedules Related to Accounting and Reporting for OPEB (GASB 75):	
M-1 Schedule of Changes in the Charter School's Total OPEB Liability and Related Ratios - PERS and TPAF	67
Other Supplementary Information	
D. School Based Budget Schedules	
D-1 Combining Balance Sheet	N/A
D-2 Blended Resource Fund - Schedule of Expenditures Allocated by Resource Type - Actual	N/A
D-3 Blended Resource Fund - Schedule of Blended Expenditures - Budget and Actual	N/A
E. Special Revenue Fund:	
E-1 Combining Schedule of Program Revenues and Expenditures, Special Revenue Fund - Budgetary Basis	68
E-2 Schedule(s) of Preschool Education Aid Expenditures, Preschool-All Programs, Budgetary Basis	N/A
F. Capital Projects Fund:	
F-1 Summary Schedule of Project Expenditures	69
F-2 Summary Schedule of Revenues, Expenditures and Changes in Fund Balance - Budgetary Basis	70
F-2a Schedule of Project Revenues, Expenditures, Project Balance and Project Status - Budgetary Basis, 18 Wash Floor ABLE Expansion	71
G. Proprietary Funds:	
Enterprise Fund:	
G-1 Combining Statement of Net Position	72
G-2 Combining Statement of Revenues, Expenses and Changes in Fund Net Position	73
G-3 Combining Statement of Cash Flows	74
Internal Service Fund:	
G-4 Combining Statement of Net Position	N/A
G-5 Combining Statement of Revenues, Expenses and Changes in Fund Net Position	N/A
G-6 Combining Statement of Cash Flows	N/A

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Table of Contents
June 30, 2024

Required Supplementary Information - Part III (Continued)	<u>Pages</u>
H. Fiduciary Funds:	
H-1 Combining Statement of Fiduciary Net Position	N/A
H-2 Combining Statement of Changes in Fiduciary Net Position	N/A
I. Long-term Debt:	
I-1 Schedules of Serial Bonds Payable	N/A
I-2 Schedule of Obligations Under Leases	75
I-3 Debt Service Fund Budgetary Comparison Schedule	N/A
I-4 Schedule of Obligations Under Subscription-Based Information Technology	N/A
Statistical Section (Unaudited):	
J. Financial Trends:	
J-1 Net Position by Component	76
J-2 Changes in Net Position.....	77
J-3 Fund Balances - Governmental Funds	78
J-4 Changes in Fund Balances - Governmental Funds	79
J-5 General Fund - Other Local Revenue by Source.....	80
J. Revenue Capacity:	
J-6 Assessed Value and Actual Value of Taxable Property	N/A
J-7 Direct and Overlapping Property Tax Rates	N/A
J-8 Principal Property Taxpayers	N/A
J-9 Property Tax Levies and Collections	N/A
J. Debt Capacity:	
J-10 Ratios of Outstanding Debt by Type	N/A
J-11 Ratios of Net General Bonded Debt Outstanding	N/A
J-12 Direct and Overlapping Governmental Activities Debt	N/A
J-13 Legal Debt Margin Information	N/A
J. Demographic and Economic Information:	
J-14 Demographic and Economic Statistics	81
J-15 Principal Employers	82
J. Operating Information:	
J-16 Full-Time Equivalent School Employees by Function/Program	83
J-17 Operating Statistics	84
J-18 School Building Information	N/A
J-19 Schedule of Allowable Maintenance Expenditures by School Facility	N/A
J-20 Insurance Schedule	85 - 86
J-21 Charter School Performance Indicators	87

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Table of Contents
June 30, 2024

SINGLE AUDIT SECTION K	<u>Pages</u>
K-1 Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With <i>Government Auditing Standards</i>	88 - 89
K-2 Report on Compliance for Each Major Federal and State Program and Report on Internal Control Over Compliance Required by the Uniform Guidance and New Jersey OMB Circular Letter 15-08	90 - 92
K-3 Schedule of Expenditures of Federal Awards, Schedule A	93
K-4 Schedule of Expenditures of State Financial Assistance, Schedule B	94
K-5 Notes to the Schedules of Federal Awards and State Financial Assistance	95 - 96
K-6 Schedule of Findings and Questioned Costs	97 - 99
K-7 Summary Schedule of Prior Year Audit Findings and Questioned Costs	100

INTRODUCTORY SECTION

NORTH STAR ACADEMY **CHARTER SCHOOL OF NEWARK**

December 13, 2024

Commissioner
New Jersey Department of Education
100 Riverview Executive Plaza CN 500
Trenton, NJ 08625

Dear Commissioner:

The Annual Comprehensive Financial Report of the North Star Academy Charter School of Newark (the Charter School) for the fiscal year ended June 30, 2024, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Charter School. To the best of our knowledge and belief, the data presented in this report are accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the Charter School. All disclosures necessary to enable the reader to gain an understanding of the Charter School's financial activities have been included.

The Annual Comprehensive Financial Report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter and list of principal officials. The financial section includes the financial statements and schedules, as well as the auditor's report. The statistical section includes unaudited data from the Charter School's last seven fiscal years. The Charter School is required to undergo an annual single audit in conformity with Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and the State Treasury OMB's Circular Letter 15-08, *"Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments."* Information related to this single audit, including the auditors' reports on internal control and compliance with applicable laws and regulations and findings and recommendations is included in the single audit section of this report.

- 1) **Reporting Entity and its Services:** North Star Academy Charter School of Newark constitutes an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (GASB). All funds and account groups of the entity are included in this report.

- 2) **Enrollment Outlook:** The Charter School enrolled 6,370 students, over thirteen campuses; two high schools, six middle schools and six elementary schools for the 2023-2024 school year.

The Charter School was chartered by The New Jersey Department of Education as one of the state's very first charter schools in January 1997. The Charter School opened its doors to its first 72 students – 36 fifth graders and 36 sixth graders – in September 1997. Since that time, the Charter School has grown each year increasing the number of students served, as indicated in the table below.

<u>School Year</u>	<u>Grades Served</u>	<u>Student Enrollment</u>
1998-1999	5th – 7th	108
1999-2000	5th – 8th	144
2000-2001	5th – 9th	180
2001-2002	5th – 10th	216
2002-2003	5th – 11th	240
2003-2004	5th – 12th	270
2004-2005	5th – 12th	300
2005-2006	5th – 12th	379
2006-2007	5th – 12th	445
2007-2008	K; 5th – 12th	583
2008-2009	K-1; 5th – 12th	760
2009-2010	K-2; 5th – 12th	902
2010-2011	K-3; 5th – 12th	1,255
2011-2012	K – 12th	1,677
2012-2013	K – 12th	2,203
2013-2014	K – 12th	2,733
2014-2015	K – 12th	3,441
2015-2016	K – 12th	3,970
2016-2017	K – 12th	4,492
2017-2018	K – 12th	4,958
2018-2019	K – 12th	5,382
2019-2020	K – 12th	5,916
2020-2021	K – 12th	6,319
2021-2022	K – 12th	6,467
2022-2023	K – 12th	6,347
2023-2024	K – 12th	6,370

The Charter School operates an extended school year. Students attend classes from 8:00 a.m. to 4:00 p.m., which is more than an hour longer than most public schools. In addition, programs are available from 7:30 a.m. to 5:00 p.m. There are approximately 31 students per class. Students wear uniforms. Parents are heavily involved in school activities and governance. Teachers are recruited nationally.

- 3) **Major Accomplishments:** Parents and students reported a high level of satisfaction in all areas including health and safety when returning to in-person instruction. The Charter School moved to a 1-1 Chromebook model, providing technology to all students for both classwork and homework. The Charter School was once again one of the most selected schools by students via the Newark Enrolls application system.
- 4) **Internal Accounting Controls:** Management of the Charter School is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the Charter School are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

4) Internal Accounting Controls: (Continued)

As a recipient of Federal and state financial assistance, the Charter School also is responsible for ensuring that an adequate control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the Charter School's management.

As part of the Charter School's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to Federal and state financial assistance programs, as well as to determine that the Charter School has complied with applicable laws and regulations.

- 5) Budgetary Controls:** In addition to internal accounting controls, the Charter School maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Charter School and the State of New Jersey. Annual appropriated budgets are adopted for the General Fund and the Special Revenue Fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line-item basis. Open encumbrances at year-end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balances at June 30, 2024.

- 6) Accounting System and Reports:** The Charter School's accounting records reflect generally accepted accounting principles, as promulgated by GASB. The accounting system of the Charter School is organized on the basis of funds and account groups. These funds and account groups are explained in Note 1 of the accompanying notes to the basic financial statements.

- 7) Financial Information at Fiscal Year-End:** As demonstrated by the various statements and schedules included in the financial section of report, the Charter School continues to meet its responsibility for sound financial management.

The following schedule presents a summary of the General Fund, Special Revenue Fund and Enterprise Fund revenues for the fiscal year ended June 30, 2024:

<u>Revenue</u>	<u>Amount</u>	<u>Percent of Total</u>
State Share	\$ 105,231,862	62%
State Aid - Special Revenue and General Funds	18,590,698	11
Local Share	13,652,703	8
Federal Aid - Special Revenue and General Funds	25,832,118	15
Private Grants - Special Revenue	1,939,259	1
Food Service - Federal Aid and Local	3,023,309	2
E-rate Funding - General Fund	732,230	-
Interest and Other Income - General Fund	1,178,026	1
Private Funding - General Fund	35,006	-
Other Special Revenue	370,363	-
Daily Sales - Reimbursable Programs and Special Lunch Program - Enterprise Fund	60,888	-
Miscellaneous Revenue - Enterprise Fund	<u>252,665</u>	<u>-</u>
	<u>\$ 170,899,127</u>	<u>100%</u>

7) **Financial Information at Fiscal Year-End:** (Continued)

The following schedule presents a summary of the General Fund, Special Revenue Fund, Capital Projects Fund, and Enterprise Fund expenditures for the fiscal year ended June 30, 2024.

<u>Expenditures</u>	<u>Amount</u>	<u>Percent of Total</u>
Current - General Fund	\$ 130,490,853	78%
Special Revenue Fund	30,250,521	19
Enterprise Fund	<u>5,623,584</u>	<u>3</u>
Total	<u>\$ 166,364,958</u>	<u>100%</u>

- 8) **Cash Management:** The investment policy of the Charter School is guided in large by the state statute as detailed in Note 2 in the accompanying notes to basic financial statements. The Charter School had adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with failed banking institutions in New Jersey. The law requires Governmental Units to deposit funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

- 9) **Risk Management:** The Charter School carries various forms of insurance, including, but not limited to, general liability, automobile liability and comprehensive/collision, and hazard and theft insurance on property and contents.

10) **Other Information:**

Independent Audit - State statutes require an annual audit by an independent Certified Public Accountant or Registered Municipal Accountant. The Accounting firm of AAFCPAs, Inc. was selected by the Charter School.

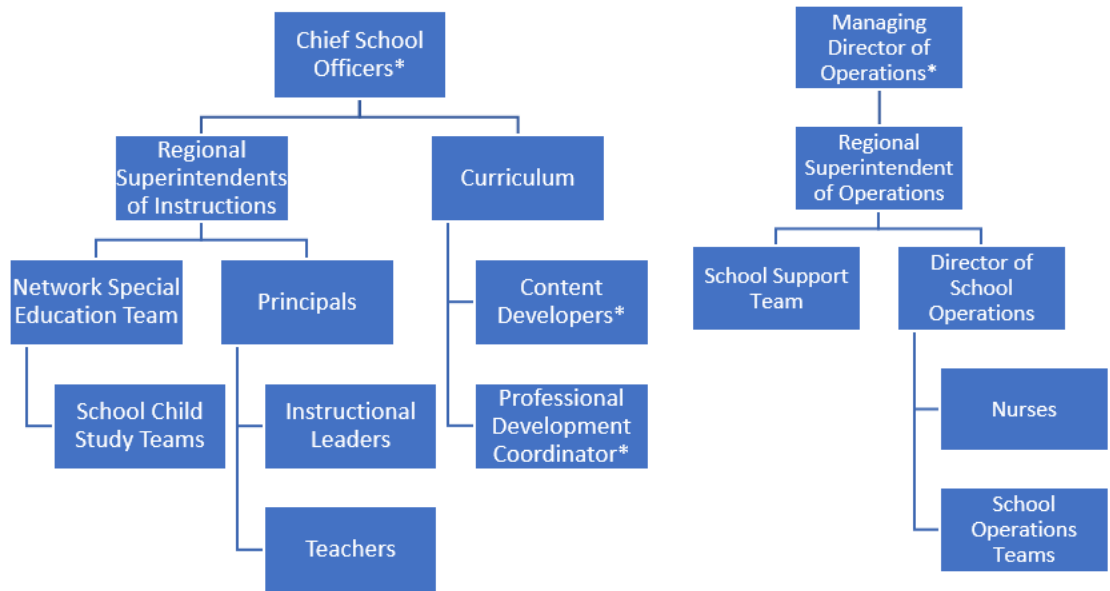
In addition to meeting the requirements set forth in the state statutes, the Charter School is required to undergo an annual single audit in conformity with the provisions of the Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and the State Treasury OMB's Circular Letter 15-08, "*Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid.*" Information related to this single audit, including the auditor's report on internal control and compliance with applicable *laws and regulations* and findings and recommendations are included in the single audit section of this report.

Respectfully submitted,



Jen Venegas-Gibbons
Head of Operations

**ORGANIZATIONAL CHART
JUNE 30, 2024**



**ROSTER OF TRUSTEES AND OFFICERS
JUNE 30, 2024**

Board of Directors (Voting)

Term Expires

Rick Rieder, Chairman	6/30/2025
Paul Bambrick-Santoyo, Secretary	6/30/2026
Nicole Bearce	6/30/2026
Ann D. Borowiec	6/30/2025
Ravi Bellur	6/30/2026
Lawrence Evans	6/30/2026
Thomas Redburn	6/30/2026
Scott Sleyster	6/30/2026
James Verrilli	6/30/2025
Trisha Scipio-Derrick	6/30/2025
Ezdehar Abuhatab	6/30/2025
Steven Creekmur	6/30/2025

Board of Directors (Non-Voting)

Term Expires

Michael Mann	6/30/2025
Khadijah Jalloh	6/30/2025

Other Officers

Samantha Messer, Senior Director
 Juliana Worrell, Chief Schools Officer K-8th
 Na’Jee Carter, Assistant Superintendent
 Kelly Dowling, Assistant Superintendent
 Mike Mann, High School Head of School

CONSULTANTS AND ADVISORS

AUDIT FIRM

AAFCPAs, Inc.
50 Washington Street
Westborough, MA 01581

OFFICIAL DEPOSITORY

M&T Bank
60 Park Plaza
Newark, NJ 07102

FINANCIAL SECTION

**Unmodified Opinion on Financial Statements Accompanied by Required
Supplementary Information and Supplementary and Other
Information – Governmental Entity**

Independent Auditor's Report

To the Board of Trustees of
North Star Academy Charter School of Newark:

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of North Star Academy Charter School of Newark (the Charter School), County of Essex, State of New Jersey, as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of North Star Academy Charter School of Newark as of June 30, 2024, and the respective changes in net position and, where applicable, cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and audit requirements as prescribed by the *Office of School Finance, Department of Education, State of New Jersey*. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Charter School and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Charter School's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Charter School's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, the long-term debt information in Schedule I-2, the pension and post-retirement benefit schedules in Schedules L-1 through L-4 and M-1, and the Budgetary Comparison Information in Schedules C-1 through C-3 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Charter School's basic financial statements. The accompanying combining and individual fund financial statements and Schedules of Expenditures of Federal Awards and State Financial Assistance for the year ended June 30, 2024, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and the provisions of New Jersey OMB's Circular Letter 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, respectively, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The Introductory Section and Statistical Section have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 13, 2024, on our consideration of the Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Charter School's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Charter School's internal control over financial reporting and compliance.

The image shows a handwritten signature in black ink that reads "AAFCPA, Inc." in a cursive, stylized font.

Westborough, Massachusetts
December 13, 2024

John R. Buckley, C.P.A.
Public School Accountant
PSA #20CS00271800

**REQUIRED SUPPLEMENTARY INFORMATION – PART I
MANAGEMENT’S DISCUSSION AND ANALYSIS**

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2024

This section of North Star Academy Charter School of Newark's (the Charter School) annual financial report presents its discussion and analysis of the Board of Trustees' financial performance during the fiscal year that ended on June 30, 2024. Please read it in conjunction with the transmittal letter at the front of this report and the Charter School's financial statements, which immediately follows this section.

FINANCIAL HIGHLIGHTS

Key financial highlights for the 2024-23 fiscal year include the following:

- Total Net Position was \$73,314,765, which was net of a pension adjustment of \$30,681,170.
- Total Net Position increased by \$7,258,044 from July 1, 2023 to June 30, 2024.
- The General Fund balance at June 30, 2024, is \$61,856,461, an increase of \$4,538,095 when compared with the beginning balance at July 1, 2023.
- The Special Revenue Fund balance at June 30, 2024, is \$568,948, an decrease of \$3,926 when compared with the beginning fund balance at July 1, 2023.
- The Capital Projects Fund balance at June 30, 2024, is \$1,486,258, with no change from the beginning fund balance at July 1, 2023, due to no activity occurring in the fund during fiscal year 2024. The Charter School has a floor expansion project (18 Wash Floor ABLE Expansion) beginning in fiscal year 2025, that these funds will be used on.
- The Enterprise Fund balance at June 30, 2024, is \$1,445,055, with no change from the beginning fund balance at July 1, 2023, due to transfers from the General Fund that subsidized the program, resulting in a net balance of zero.

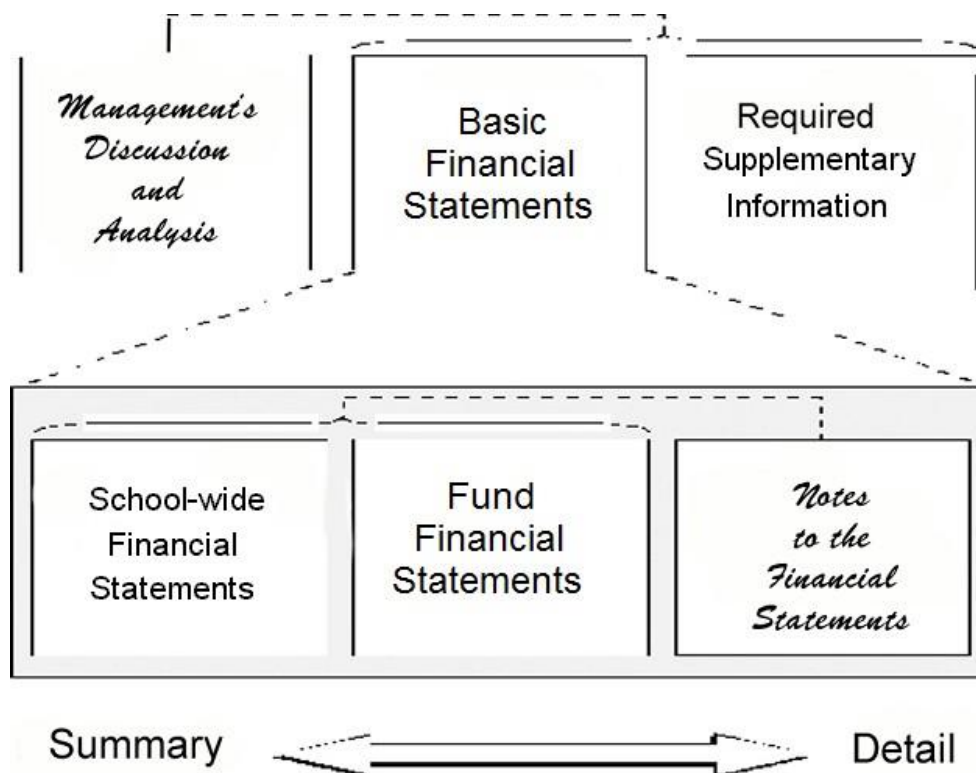
OVERVIEW OF THE FINANCIAL STATEMENTS

The financial section of the annual report consists of four parts – Independent Auditor's Report, required supplementary information that includes the management's discussion and analysis (this section), the basic financial statements, and supplemental information. The basic financial statements include two kinds of statements that present different views of the North Star Academy Charter School of Newark.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2024

Figure A-1. Required Components of the Board's Annual Financial Report



- The first two statements are school-wide financial statements that provide both short-term and long-term information about the North Star Academy Charter School of Newark's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the North Star Academy Charter School of Newark, reporting the North Star Academy Charter School of Newark's operation in more detail than the school-wide statements.
- The governmental funds statements tell how basic services such as regular and special education were financed in the short term as well as what remains for future spending.
- Proprietary funds statements offer short and long-term financial information about the Food Service activities the North Star Academy Charter School of Newark operates like businesses, per government definition.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2024

The financial statements also include notes that explain some of the information in the statements and provide data that are more detailed. Figure A-1 summarizes the major features of the North Star Academy Charter School of Newark's financial statements, including the portion of the North Star Academy Charter School of Newark's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

Figure A-2 - Major Features of the School-Wide and Fund Financial Statements

	<u>School-wide Financial Statements</u>	<u>Fund Financial Statements</u>	
		<u>Governmental Funds</u>	<u>Proprietary Fund</u>
Scope	Entire school (except fiduciary funds)	The activities of the North Star Academy Charter School of Newark that are for the school operations and not proprietary or fiduciary, such as teachers' salaries, special education, building maintenance, food service, and community education	Activities the North Star Academy Charter School of Newark operates similar to private businesses: Internal service fund
Required financial statements	Statement of net position	Balance sheet	Statement of net position
	Statement of activities	Statement of revenue, expenditures and changes in fund balances	Statement of revenue, expenses and changes in fund net position
Accounting basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Statement of cash flows, accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally, assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term
Type of inflow/outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the year, regardless of when cash is received or paid

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2024

School-wide Statements

The school-wide statements report information about the North Star Academy Charter School of Newark as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the North Star Academy Charter School of Newark's assets and liabilities. All of the current year's revenue and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two school-wide statements report the North Star Academy Charter School of Newark's net position and how they have changed. Net position - the difference between the North Star Academy Charter School of Newark's assets and liabilities - are one way to measure the North Star Academy Charter School of Newark's financial health or position.

- Over time, increases or decreases in the North Star Academy Charter School of Newark's net position are an indicator of whether its financial position is improving or deteriorating, respectively.

In the school-wide financial statements, the North Star Academy Charter School of Newark's activities are shown in two categories:

- *Governmental activities* - Most of the North Star Academy Charter School of Newark's basic services are included here, such as regular and special education, transportation, administration, food services, and community education.
- *Business-type activities* - The North Star Academy Charter School of Newark's Food Service Fund and Enrichment Fund are included here.

Fund Financial Statements

The fund financial statements provide more detailed information about the North Star Academy Charter School of Newark's funds – focusing on its most significant or “major” funds – not the North Star Academy Charter School of Newark as a whole.

Funds are accounting devices the North Star Academy Charter School of Newark uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by State law.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2024

The North Star Academy Charter School of Newark uses other funds, established in accordance with the State of New Jersey Uniform Chart, to control and manage money for particular purposes (e.g., repaying its long-term debts) or to show that it is properly using certain revenues (e.g., Federal funds).

The North Star Academy Charter School of Newark has three kinds of funds:

- **Governmental funds** - Most of the North Star Academy Charter School of Newark's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance the North Star Academy Charter School of Newark's programs. Because this information does not encompass the additional long-term focus of the school-wide statements, we provide additional information at the bottom of the governmental funds statements that explain the relationship (or differences) between them.
- **Proprietary funds** - Services for which the North Star Academy Charter School of Newark charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the school-wide statements.
- **Fiduciary funds** - The North Star Academy Charter School of Newark is the trustee, or *fiduciary*, for assets that belong to others such as parent council fund. The North Star Academy Charter School of Newark is responsible for ensuring that the assets reported in these funds are used for their intended purposes. All of the North Star Academy Charter School of Newark's fiduciary activities are reported in a separate statement of fiduciary net position and a statement of changes in fiduciary net position. We exclude these activities from the North Star Academy Charter School of Newark's government-wide financial statements because the North Star Academy Charter School of Newark cannot use these assets to finance its operations. There were no such funds as of June 30, 2024.

FINANCIAL ANALYSIS OF THE NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK AS A WHOLE

Net position. The North Star Academy Charter School of Newark's net position is \$73,314,765 on June 30, 2024. (See Table A-1)

Governmental	\$ 71,869,710
Business-Type Activities	<u>1,445,055</u>
Total net position	<u>\$ 73,314,765</u>

The total net position of \$73,314,765 includes net invested in capital net assets of \$38,891,218.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2024

FINANCIAL ANALYSIS OF THE NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK AS A WHOLE (Continued)

The North Star Academy Charter School of Newark's financial position is the product of these factors:

- Total revenues during the 2023-24 school year were \$170,899,127.
- Total expenditures during the 2023-24 school year were \$166,364,958.

Table A-1
North Star Academy Charter School of Newark
Statement of Net Position
As of June 30, 2024

	<u>Total</u>
Current and other assets	\$ 79,844,057
Capital assets	45,567,358
Pension deferred outflows	20,431,565
Right-to-use lease assets	<u>157,076,313</u>
Total assets and deferred outflow of resources	<u>\$ 302,919,293</u>
Current liabilities	\$ 14,739,340
Net pension liability	48,007,064
Lease liabilities	163,752,453
Pension deferred inflows	<u>3,105,671</u>
Total liabilities and deferred inflow of resources	<u>\$ 229,604,528</u>
Net position:	
Invested in capital assets	\$ 38,891,218
Unrestricted	32,368,341
Restricted	<u>2,055,206</u>
Total net position	<u>\$ 73,314,765</u>
Fund balance, June 30, 2024, before pension adjustment	\$ 63,911,667
Cost of right-to-use lease assets, net of accumulated depreciation	157,076,313
Principal balance of lease liabilities	(163,752,453)
Cost of capital assets, net of accumulated depreciation	<u>45,315,353</u>
Net position before pension adjustment	102,550,880
Less - pension adjustment	<u>(30,681,170)</u>
Net position as adjusted for pension liability of governmental activities, June 30, 2024	<u>\$ 71,869,710</u>

Total Governmental and Business-type Activities revenues and beginning assets minus net adjusted expenditures resulting in a calculation of net position of \$73,314,765 on June 30, 2024.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2024

FINANCIAL ANALYSIS OF THE NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK AS A WHOLE
(Continued)

Table A-2
North Star Academy Charter School of Newark
Changes in Net Position - School-Wide
For the Fiscal Year Ended June 30, 2024

	<u>Total</u>	<u>Percentage</u>
Revenues:		
Program revenues:		
Charges for services	\$ 313,553	-
General revenues:		
Local Share	13,652,703	8
State Share	105,373,243	62
State Aid	16,288,023	10
Federal Aid	28,714,046	17
State Sources	2,302,675	1
Private Grants	2,344,628	1
E-rate Funding	732,230	-
Interest and Other	<u>1,178,026</u>	<u>1</u>
Total revenues	<u>170,899,127</u>	<u>100%</u>
Expenses:		
Regular instruction	56,295,163	34%
General administrative	58,663,502	35
School administrative	27,093,579	16
On-behalf TPAF Social Security and Pension	8,398,391	5
Capital outlay	10,290,739	6
Food service and enrichment	<u>5,623,584</u>	<u>4</u>
Total expenses	<u>166,364,958</u>	<u>100%</u>
Increase in fund balance	4,534,169	
Decrease in net capital outlay	7,452,421	
Amortization expense over principal payments on leases	(2,265,709)	
Pension adjustment	<u>(2,462,837)</u>	
Net increase in net position	7,258,044	
Net position, beginning July 1, 2023	<u>66,056,721</u>	
Net position	<u>\$ 73,314,765</u>	

Total revenue exceeded expenditures, increasing the fund balance by \$4,534,169 in the General Fund. Total revenue was aligned with expenditures; therefore, the fund balance remained unchanged in the Enterprise Fund.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2024

Table A-3 (See Exhibit B-1) North Star Academy Charter School of Newark Changes in Net Position - School-Wide For the Fiscal Year Ended June 30, 2024

FINANCIAL ANALYSIS OF THE NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK'S FUNDS

The financial performance of the North Star Academy Charter School of Newark as a whole is reflected in its governmental activities Exhibit B-1. As the North Star Academy Charter School of Newark completed the year, its general and special revenue funds reported a combined fund balance of \$62,425,409.

The Capital Projects Fund balance at June 30, 2024, was \$1,486,258.

The Business-Type Activities Fund balance at June 30, 2024, was \$1,445,055.

Direct revenues for the North Star Academy Charter School of Newark's business-type activities were \$3,336,862, while total expenses were \$5,623,584 (Table A-2) (Exhibit G-2). The difference was funded by a transfer from the General Fund of \$2,268,722.

GOVERNMENTAL FUND

The Governmental Fund includes the primary operations of the North Star Academy Charter School of Newark in providing educational services to students from kindergarten through grade 12.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2024

The following schedule presents a summary of Governmental Fund revenues. The summary reflects the dollar increase (decrease) from the prior year.

Table A-4 (See Exhibit B-2)
North Star Academy Charter School of Newark
Changes in Net Position – Governmental
For the Fiscal Years Ended June 30

<u>Governmental Funds Revenues</u>	<u>Year Ended June 30, 2024</u>	<u>Year Ended June 30, 2023</u>	<u>Amount of Increase (Decrease)</u>
Local Sources:			
Local share	\$ 13,652,703	\$ 13,013,471	\$ 639,232
State share	105,231,862	93,654,302	11,577,560
Other local revenue	<u>4,254,884</u>	<u>3,040,386</u>	<u>1,214,498</u>
Total local sources	<u>123,139,449</u>	<u>109,708,159</u>	<u>13,431,290</u>
Intergovernmental Sources:			
State sources	18,590,698	17,617,037	973,661
Federal sources	<u>25,832,118</u>	<u>25,520,156</u>	<u>311,962</u>
Total intergovernmental sources	<u>44,422,816</u>	<u>43,137,193</u>	<u>1,285,623</u>
Total revenues	<u>\$ 167,562,265</u>	<u>\$ 152,845,352</u>	<u>\$ 14,716,913</u>

The following schedule presents a summary of Governmental Fund expenditures. The summary reflects the dollar increase (decrease) from the prior year.

Table A-5 (See Exhibit B-2)
North Star Academy Charter School of Newark
Changes in Net Position – Governmental
For the Fiscal Years Ended June 30

<u>Governmental Funds Expenditures</u>	<u>Year Ended June 30, 2024</u>	<u>Year Ended June 30, 2023</u>	<u>Amount of Increase (Decrease)</u>
Current:			
Regular instruction	\$ 56,295,163	\$ 50,924,132	\$ 5,371,031
General administrative services	58,663,502	53,270,019	5,393,483
School administration	27,093,579	26,568,338	525,241
On-behalf TPAF Social Security and Pension	8,398,391	9,488,235	(1,089,844)
Capital outlay	<u>10,290,739</u>	<u>5,710,696</u>	<u>4,580,043</u>
Total expenditures	<u>\$ 160,741,374</u>	<u>\$ 145,961,420</u>	<u>\$ 14,779,954</u>

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2024

UNRESERVED-UNDESIGNATED FUND BALANCE AS A PERCENTAGE OF EXPENDITURES

The following table shows the Governmental Fund unreserved-undesignated fund balance.

Table A-6
North Star Academy Charter School of Newark
Changes in Fund Balance – Governmental
For the Fiscal Years Ended June 30

General Funds	2024	2023	2022	2021
Unreserved-Undesignated Fund Balance	58,511,030	54,227,684	47,424,249	39,022,498
Expenditures	160,741,374	145,961,420	123,984,570	108,977,731
Percentage	36%	37%	38%	36%
General Funds	2020	2019	2018	2017
Unreserved-Undesignated Fund Balance	24,019,990	16,636,928	20,298,319	10,457,939
Expenditures	103,241,948	106,317,763	91,592,268	85,849,805
Percentage	23%	16%	22%	12%
General Funds	2016	2015	2014	2013
Unreserved-Undesignated Fund Balance	9,363,723	7,432,456	5,884,567	4,563,973
Expenditures	72,868,190	64,072,903	50,332,421	41,397,610
Percentage	13%	12%	12%	11%

The North Star Academy Charter School of Newark values its fund balances as a vehicle for addressing unbudgeted and emergent needs that occur during the school year.

FACTORS BEARING ON THE NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK'S FUTURE

At the time these financial statements were prepared and audited, the North Star Academy Charter School of Newark was aware of these existing circumstances that could significantly affect its financial health in the future:

- Future State Aid may be reduced due to the State's criteria utilized in calculating allocations of State Aid.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2024

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

By the end of 2024, in the General Fund, the North Star Academy Charter School of Newark had invested \$45,315,353 in a broad range of capital assets, including leasehold improvements, computer and audio-visual equipment, and administrative offices, etc., net of accumulated depreciation (more detailed information about capital assets can be found in Note 4 to the financial statements).

Total General Fund depreciation expense for the year was \$2,332,587.

Table A-7
North Star Academy Charter School of Newark
Changes in Net Position – School-Wide
For the Fiscal Year Ended June 30, 2024

Facilities improvement	\$ 53,912,392
Furniture and equipment	3,001,067
CIP - leasehold improvements	<u>3,023,795</u>
Total - Capital Assets	59,937,254
Less - accumulated depreciation	<u>(14,621,901)</u>
Total - Net Capital Assets General and Business-type Activities Fund	<u>\$ 45,315,353</u>

CONTACTING THE SCHOOL'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, and investors and contributors with a general overview of the North Star Academy Charter School of Newark's finances and to demonstrate the North Star Academy Charter School of Newark's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Business Office, North Star Academy Charter School of Newark, 10 Washington Place, Newark, New Jersey 07102.

BASIC FINANCIAL STATEMENTS

The basic financial statements provide a financial overview of the North Star Academy Charter School of Newark's operations. These financial statements present the financial position and operating results of all funds as of and for the year ended June 30, 2024.

SCHOOL-WIDE FINANCIAL STATEMENTS

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Statement of Net Position
As of June 30, 2024

	Governmental Activities	Business-type Activities	Total
Assets:			
Cash and cash equivalents	\$ 55,758,719	\$ 1,514,263	\$ 57,272,982
Receivables	17,534,306	475,160	18,009,466
Due from related party	1,070,901	-	1,070,901
Prepaid expenses	3,438,681	52,027	3,490,708
Interfund receivable (payable)	120,825	(120,825)	-
Capital assets, net	45,315,353	252,005	45,567,358
Right-to-use lease assets, net	157,076,313	-	157,076,313
Total assets	280,315,098	2,172,630	282,487,728
Deferred Outflow of Resources:			
Pension deferred outflows	20,431,565	-	20,431,565
Total assets and deferred outflow of resources	\$ 300,746,663	\$ 2,172,630	\$ 302,919,293
Liabilities:			
Accounts payable and accrued expenses	\$ 8,881,590	\$ 727,575	\$ 9,609,165
Payroll deductions and withholdings	140,723	-	140,723
Due to related party	2,971,668	-	2,971,668
Due to school districts	1,533,004	-	1,533,004
Unemployment compensation claims payable	359,322	-	359,322
Deferred revenue	125,458	-	125,458
Net pension liability	48,007,064	-	48,007,064
Lease liabilities	163,752,453	-	163,752,453
Total liabilities	225,771,282	727,575	226,498,857
Deferred Inflow of Resources:			
Pension deferred inflows	3,105,671	-	3,105,671
Total liabilities and deferred inflow of resources	228,876,953	727,575	229,604,528
Net Position:			
Invested in capital assets	38,639,213	252,005	38,891,218
Restricted	2,055,206	-	2,055,206
Unrestricted	31,175,291	1,193,050	32,368,341
Total net position	71,869,710	1,445,055	73,314,765
Total liabilities, deferred inflow of resources and net position	\$ 300,746,663	\$ 2,172,630	\$ 302,919,293
Fund Balance, June 30, 2024 - B-1	\$ 63,911,667		
Cost of right-to-use lease assets, net of accumulated amortization	157,076,313		
Principal balance of lease liabilities	(163,752,453)		
Cost of capital assets, net of accumulated depreciation	45,315,353		
Net position before pension adjustments	102,550,880		
Less - pension, net (deficit)	(30,681,170)		
Total net position, June 30, 2024	\$ 71,869,710		

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Statement of Activities
For the Year Ended June 30, 2024

Functions/Programs	Expenses	Program Revenues			Net Expense (Revenue) and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total
Governmental activities:							
Instruction:							
Regular	\$ 56,295,163	\$ -	\$ 13,713,375	\$ -	\$ 42,581,788	\$ -	\$ 42,581,788
Support services:							
General administration	58,663,502	-	11,602,560	-	47,060,942	-	47,060,942
School administrative services	27,093,579	-	-	-	27,093,579	-	27,093,579
TPAF Social Security (Reimbursed)	970,716	-	-	-	970,716	-	970,716
TPAF Medical (On-Behalf - Non-Budgeted)	1,593,452	-	-	-	1,593,452	-	1,593,452
TPAF Pension (On-Behalf - Non-Budgeted)	5,834,223	-	-	-	5,834,223	-	5,834,223
Capital outlay	10,290,739	-	-	4,934,586	5,356,153	-	5,356,153
Total governmental activities	<u>160,741,374</u>	<u>-</u>	<u>25,315,935</u>	<u>4,934,586</u>	<u>130,490,853</u>	<u>-</u>	<u>130,490,853</u>
Business-type activities:							
Food Service	3,889,207	60,888	-	-	-	3,828,319	3,828,319
Enrichment Programs	1,734,377	252,665	-	-	-	1,481,712	1,481,712
Total business-type activities	<u>5,623,584</u>	<u>313,553</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,310,031</u>	<u>5,310,031</u>
Total primary government	<u>\$ 166,364,958</u>	<u>\$ 313,553</u>	<u>\$ 25,315,935</u>	<u>\$ 4,934,586</u>	<u>130,490,853</u>	<u>5,310,031</u>	<u>135,800,884</u>
General revenues (expense):							
Local share					13,652,703	-	13,652,703
State share					105,231,862	141,381	105,373,243
State aid					16,288,023	-	16,288,023
Federal aid					197,820	2,881,928	3,079,748
E-Rate funding					732,230	-	732,230
Private grants					31,080	-	31,080
Board contribution					(2,286,722)	2,286,722	-
Interest and other income					1,178,026	-	1,178,026
Total general revenues					<u>135,025,022</u>	<u>5,310,031</u>	<u>140,335,053</u>
Net increase in Fund balance					4,534,169	-	4,534,169
Increase in net Capital Outlay					7,452,421	-	7,452,421
Amortization expense over principal payments on leases					(2,265,709)	-	(2,265,709)
Increase in Pension Deficit (A-1 Net Position)					(2,462,837)	-	(2,462,837)
Changes in Net Position					<u>7,258,044</u>	<u>-</u>	<u>7,258,044</u>
Net Position - beginning July 1, 2023					<u>64,611,666</u>	<u>1,445,055</u>	<u>66,056,721</u>
Net Position - ending June 30, 2024					<u>\$ 71,869,710</u>	<u>\$ 1,445,055</u>	<u>\$ 73,314,765</u>

The accompanying notes are an integral part of these statements.

FUND FINANCIAL STATEMENTS

GOVERNMENTAL FUNDS

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Balance Sheet
Governmental Funds
June 30, 2024

	General Fund	Special Revenue Fund	Capital Projects Fund	Total Governmental Funds
Assets:				
Cash and cash equivalents	\$ 54,272,461	\$ -	\$ 1,486,258	\$ 55,758,719
Receivables	15,290,757	2,243,549	-	17,534,306
Due from related party	461,447	609,454	-	1,070,901
Prepaid expenses	3,345,431	93,250	-	3,438,681
Interfund receivable (payable)	2,179,786	(2,058,961)	-	120,825
Total assets	\$ 75,549,882	\$ 887,292	\$ 1,486,258	\$ 77,923,432
Liabilities and Fund Balances:				
Liabilities:				
Accounts payable and accrued expenses	\$ 8,681,883	\$ 199,707	\$ -	\$ 8,881,590
Payroll deductions and withholdings	140,723	-	-	140,723
Due to related party	2,971,668	-	-	2,971,668
Due to school districts	1,533,004	-	-	1,533,004
Unemployment compensation claims payable	358,643	679	-	359,322
Deferred revenue	7,500	117,958	-	125,458
Total liabilities	13,693,421	318,344	-	14,011,765
Fund Balances:				
Unassigned	58,511,030	(93,250)	-	58,417,780
Nonspendable	3,345,431	93,250	-	3,438,681
Restricted:				
Capital projects	-	-	1,486,258	1,486,258
Scholarships	-	14,921	-	14,921
Student activities	-	554,027	-	554,027
Total fund balances	61,856,461	568,948	1,486,258	63,911,667
Total liabilities and fund balances	\$ 75,549,882	\$ 887,292	\$ 1,486,258	\$ 77,923,432

Amounts reported for *governmental activities* in the statement of net assets (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$59,937,254 and the accumulated depreciation is \$14,621,901 (see Note 4).	\$ 45,315,353
Deferred Outflows related to pension contributions subsequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not reported in the fund statements (see Note 8).	20,431,565
Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements (see Note 8).	(3,105,671)
Long-term liabilities, including net pension liability, are not due and payable in the current period and therefore are not reported as liabilities in the fund statements (see Note 8).	(48,007,064)
Right-to-use assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$178,106,963 and the accumulated amortization is \$21,030,650 (see Note 4).	157,076,313
Lease liabilities used in governmental activities are not financial resources and therefore are not reported in the funds (see Note 5).	(163,752,453)
Net position of governmental activities	\$ 71,869,710

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended June 30, 2024

	General Fund	Special Revenue Fund	Capital Projects Fund	Total Governmental Funds
Revenues:				
Local sources:				
Local share	\$ 13,652,703	\$ -	\$ -	\$ 13,652,703
State share	105,231,862	-	-	105,231,862
Other restricted miscellaneous revenues	732,230	370,363	-	1,102,593
Philanthropic support	35,006	1,939,259	-	1,974,265
Interest and other income	1,178,026	-	-	1,178,026
Total - Local Sources	120,829,827	2,309,622	-	123,139,449
State sources	16,288,023	2,302,675	-	18,590,698
Federal sources	197,820	25,634,298	-	25,832,118
Total revenues	137,315,670	30,246,595	-	167,562,265
Expenditures:				
Current:				
Instruction:				
Regular instruction	42,581,788	13,713,375	-	56,295,163
Supportive services:				
Support Services - General Administrative	47,060,942	11,602,560	-	58,663,502
Support Services - School Admin/Operations Plant	27,093,579	-	-	27,093,579
TPAF Social Security (Reimbursed)	970,716	-	-	970,716
TPAF Medical (On-Behalf - Non-Budgeted)	1,593,452	-	-	1,593,452
TPAF Pension (On-Behalf - Non-Budgeted)	5,834,223	-	-	5,834,223
Capital outlay	5,356,153	4,934,586	-	10,290,739
Total expenditures	130,490,853	30,250,521	-	160,741,374
Excess of revenues over expenditures	6,824,817	(3,926)	-	6,820,891
General Expense:				
Transfers to Proprietary Fund to Subsidize Program	(2,286,722)	-	-	(2,286,722)
Net change in fund balances	4,538,095	(3,926)	-	4,534,169
Fund Balance - July 1, 2023	57,318,366	572,874	1,486,258	59,377,498
Fund Balance - June 30, 2024	\$ 61,856,461	\$ 568,948	\$ 1,486,258	\$ 63,911,667

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Reconciliation of the Statement of Revenues, Expenditures
and Changes in Fund Balances of Governmental Funds
to the Statement of Activities
For the Year Ended June 30, 2024

Total net change in fund balances - governmental funds (from B-2) **\$ 4,534,169**

Amounts reported for governmental activities in the statement of activities (A-2)
are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.

Depreciation expense	(2,332,587)	
Loss on disposal	(505,731)	
Capital outlays	<u>10,290,739</u>	7,452,421

In the statement of activities, the current year amortization of the right-to-use assets,
allocated over the term of the leases (Note 4).

Amortization expense	(7,230,804)
----------------------	-------------

Principal payments on lease liabilities decrease liabilities in the statement of net position,
but are included in the government funds as expenses (Note 5).

Principal payments	4,965,095
--------------------	-----------

Pension contributions are reported in governmental funds as expenditures; however, in the statement of activities, the contributions are adjusted for actuarial valuation adjustments, including service and interest costs, administrative costs, investment returns, and experience/assumption. This is the amount by which net pension liability and deferred inflows/outflows related to pension changes during the period.

<u>(2,462,837)</u>

Change in net position of governmental activities

<u><u>\$ 7,258,044</u></u>

PROPRIETARY FUNDS

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Statement of Net Position
 Proprietary Funds
 As of June 30, 2024

	<u>Business-type Activities - Enterprise Funds</u>
Assets:	
Current assets:	
Cash	\$ 1,514,263
Prepaid expenses	52,027
Accounts receivable - Federal and State Aid	475,160
Interfund receivable (payable)	<u>(120,825)</u>
Total current assets	1,920,625
Noncurrent assets:	
Capital assets, net	<u>252,005</u>
Total assets	<u><u>\$ 2,172,630</u></u>
Liabilities:	
Current liabilities:	
Accounts payable and accrued expenses	<u>\$ 727,575</u>
Net Position:	
Invested in capital assets	252,005
Unrestricted	<u>1,193,050</u>
Total net position	<u>1,445,055</u>
Total liabilities and net position	<u><u>\$ 2,172,630</u></u>

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Statement of Revenues, Expenses and Changes in Fund Net Position
 Proprietary Funds
 For the Year Ended June 30, 2024

	Business-type Activities - Enterprise Fund Food Service Program School Nutrition (A) and Enrichment Program
Operating Revenues:	
Charges for services:	
Daily sales - reimbursable programs and special lunch program	\$ 60,888
Miscellaneous revenue	252,665
	<u>313,553</u>
Total operating revenues	313,553
Operating Expenses:	
Cost of sales	<u>5,623,584</u>
Operating loss	<u>(5,310,031)</u>
Non-operating Revenues:	
State sources:	
State school lunch program	141,381
Federal sources:	
National school breakfast program	963,977
National school lunch program	1,895,218
National snack program	16,829
EBP Administrative funds	5,904
	<u>3,023,309</u>
Total non-operating revenues	3,023,309
Loss before contributions or transfers	(2,286,722)
Transfers from General Fund to Subsidize Program	<u>2,286,722</u>
Change in net position	-
Total Net Position - beginning	<u>1,445,055</u>
Total Net Position - ending	<u><u>\$ 1,445,055</u></u>

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Statement of Cash Flows
 Proprietary Funds
 For the Year Ended June 30, 2024

	Business-Type Activities - Enterprise Funds
Cash Flows from Operating Activities:	
Receipts from customers	\$ 60,888
Miscellaneous revenue	252,665
Payments to suppliers	<u>(4,869,022)</u>
Net cash used in operating activities	<u>(4,555,469)</u>
Cash Flows from Noncapital Financing Activities:	
State and Federal sources	3,001,593
Transfers from General Fund to Subsidize Program	<u>2,286,722</u>
Net cash provided by noncapital financing activities	<u>5,288,315</u>
Cash Flows from Noncapital Investing Activities:	
Acquisition of capital assets	<u>(201,830)</u>
Net increase in cash	531,016
Cash - beginning of year	<u>983,247</u>
Cash - end of year	<u><u>\$ 1,514,263</u></u>
Reconciliation of Operating Loss to Net Cash Used in Operating Activities:	
Operating loss	\$ (5,310,031)
Adjustments to reconcile operating loss to net cash used in operating activities:	
Depreciation	30,792
Changes in operating assets and liabilities:	
Decrease in prepaid expenses	118,177
Increase in interfund payables	120,825
Increase in accounts payable	<u>484,768</u>
Net cash used in operating activities	<u><u>\$ (4,555,469)</u></u>

NOTES TO THE BASIC FINANCIAL STATEMENTS

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

1. DESCRIPTION OF THE CHARTER SCHOOL AND REPORTING ENTITY

North Star Academy Charter School of Newark (the Charter School) was incorporated in the State of New Jersey as a not-for-profit corporation for the purpose of operating and maintaining a public school under a charter granted by the State of New Jersey, which promotes comprehensive educational reform by infusing innovation into the public education system. It is an instrumentality of the State of New Jersey, established to function as an education institution. The Charter School's Board of Trustees (the Board) is responsible for the fiscal control of the Charter School. Under the existing the statutes, the Charter School's duties and powers include, but are not limited to, the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

A reporting entity is comprised of the primary government, component units and other organizations that are included to ensure that the financial statements of the Charter School are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the Charter School. For the Charter School, this includes general operations, special revenue activities and food service and student-related activities of the Charter School.

The primary criterion for including activities within the Charter School's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board (GASB) Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the Charter School. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, and ability to significantly influence operations and accountability for fiscal matters. The financial statements include all funds of the Charter School over which the Board exercises operating control. Based on the aforementioned criteria, the Charter School has no component units to be included in the reporting entity. Further, the Charter School is not includable in any other reporting entity on the basis of such criteria.

The Charter School's Board also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

Its mission is to establish a charter school to serve as a neighborhood resource and as a model for other similar schools. The Charter School is committed to achieving the New Jersey Core Curriculum Content Standards and producing high academic achievement by all students. The Charter School operates thirteen schools and served 6,370 students during the year ended June 30, 2024.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

This summary of significant accounting policies of the Charter School is presented to assist in understanding the Charter School's financial statements and notes are a representation of the Charter School's management, who is responsible for their integrity and objectivity. These accounting policies conform to generally accepted accounting principles in the United States as applied to governmental units and have been consistently applied in the preparation of these financial statements.

The financial statements of the Charter School have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Basis of Presentation

The Charter School's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements that provide a more detailed level of financial information.

Charter School Government-wide Financial Statements

The statement of net position and the statement of activities display information about the Charter School as a whole. These statements include the financial activities of the Charter School, except for fiduciary funds.

The statement of net position presents the financial condition of the governmental and business-type activities of the Charter School at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Charter School's governmental and business-type activities. Direct expenses are those that are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues of the Charter School, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the Charter School.

The governmental activities generally are financed through Federal and state awards, taxes and other non-exchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.

Fund Financial Statements

Fund financial statements of the Charter School are organized into funds, each of which is considered to be separate accounting entities. Each fund is accounted for by providing a separate set of self-balancing accounts that constitute its assets, liabilities, fund equity, revenues, and expenditure/expenses. Funds are organized into three major categories: governmental, proprietary, and fiduciary. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the Charter School. The New Jersey Department of Education (NJDOE) requires that all funds be reported as major, as it is considered important for public interest and to promote consistency among Charter School's financial reporting in the State of New Jersey.

Fund Accounting

The Charter School segregates transactions related to certain Charter School functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Charter School at a more detailed level.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fund Accounting (Continued)

Governmental Funds

Governmental funds are those funds through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the Charter School's major governmental funds:

General Fund – The General Fund is the primary operating fund of the Charter School. It is used to account for all financial resources except those that are legally or administratively required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment which are classified in the Capital Outlay sub-fund.

As required by the New Jersey Department of Education, the Charter School included budgeted capital outlay in this fund not included in the capital projects fund (see below). Generally accepted accounting principles, as they pertain to governmental entities, state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid and appropriated fund balance. Expenditures are those that result in the acquisition of, or additions to, capital assets for land, existing buildings, improvements of ground, construction of buildings, additions to or remodeling of buildings, and the purchase of built-in equipment. These resources can be transferred from and to current expense by Board resolution.

Special Revenue Fund – The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government (other than major Capital Projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund – The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Proprietary Funds

The focus of Proprietary Funds' measurement is upon determination of net income, changes in net position, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fund Accounting (Continued)

Proprietary Funds (Continued)

The following is a description of the Proprietary Funds of the Charter School:

Enterprise Funds – The Enterprise Fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the Charter School is that the cost (i.e., expenses including depreciation and indirect costs) of providing goods and services of food service to the students on a continuing basis be financed or recovered primarily through user charges; or where the Charter School has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriated for capital maintenance, public policy, management control, accountability, or other purposes.

All Proprietary Funds are accounted for on a cost of services or “capital maintenance” measurement focus. This means that all assets and all liabilities, whether current or non-current, associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenue) and decreases (expenses) in net total assets.

Fiduciary Funds

Fiduciary Funds are used to account for assets held by the Charter School in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. As of June 30, 2024, there was no Fiduciary Fund.

Measurement Focus

On the government-wide statements of net position and the statement of activities, both governmental and business-like activities are presented using the economic resources measurement focus. The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The operating statement of these funds present increases (i.e., revenues and other financing sources), and decreases (i.e., expenditures and other finances uses) during a given period. These funds use fund balance as their measure of available spendable financial resources at the end of the period.

All proprietary funds are accounted for on a flow economic resources measurement focus. With this measurement focus, the accounting adjectives are the determination of operating income, changes in net position (or cost recovery), financial position, and cash flow. All assets and all liabilities, whether current or non-current, associated with their activities are included on the balance sheet. Fund equity (i.e., net total position) is classified as net position.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Measurement Focus (Continued)

Basis of Accounting

In the government-wide statement of net position and statement of activities, both governmental and business-like activities are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recognized when the liability, resulting from exchange and exchange-like transactions, is incurred (i.e., the exchange takes place), regardless of the timing of related cash flows.

In the fund financial statements, governmental fund and agency funds are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible with the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental funds revenues.

Budgets/Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the general and special revenue fund. The budgets are submitted to the County Office and the Education Commissioner for approval. Budgets, except for the special revenue fund, which is prepared using a non-GAAP budgetary basis, are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by Charter School Board resolution at any time during the fiscal year subject to the limitation of P.L. 2004 c73 (S1701). The Board of Trustees did not make any material supplemental budgetary appropriations during the fiscal year.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the Special Revenue Fund as noted on the following page.

Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognized encumbrances as expenditures and also recognized the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow the presentation of GAAP basis financial reports.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cash, Cash Equivalents and Investments

Cash and cash equivalents include petty cash, change funds, cash in banks, and all highly liquid investments with a maturity of three months or less.

New Jersey charter schools are limited as to the types of investments and types of financial institution they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey charter schools.

Additionally, the Charter School has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from loss funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et. Seq. established the requirements for the security of deposits of Governmental Units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the GUDPA Act. Public depositories include Savings and Loan Institutions, banks (both state and national banks) and savings banks, the deposits of which are Federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposit of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. In the accompanying school-wide statement of net position, deferred outflows of resources consistent of deferred amounts on net pension liability.

Deferred amounts on net pension liability are reported in the school-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; (4) changes in proportion and differences between employer contributions and proportionate share of contributions; and (5) contributions made subsequent to the measurement date. These amounts are deferred and amortized over future years.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Charter School has one type which arise only under the accrual basis of accounting that qualify for reporting in this category. The item that qualifies for reporting in this category is the deferred amounts on net pension liability. Deferred amounts on net pension liability are reported in the school-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; and (4) changes in proportion and differences between employer contributions and proportionate share of contributions. These amounts are deferred and amortized over future years.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Net Position/Fund Balance

School-Wide Statements

In the school-wide statements, there are three classes of net position:

- Invested in Capital Assets - consists of net capital assets and right-to-use lease assets (cost less accumulated depreciation and amortization) reduced by lease liabilities. Deferred outflows of resources and deferred inflows of resources attributable to the acquisition, construction or improvement of those assets or related debt also should be included. Also included in invested in capital assets are amounts the Charter School prepaid in advance of the work performed. There were no deferred outflows or inflows relating to capital assets as of June 30, 2024.
- Restricted Net Position - reports net position when constraints placed on the residual amount of noncapital assets are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.
- Unrestricted Net Position - any portion of net position not already classified as either net invested in capital assets or net position - restricted is classified as net position - unrestricted, which includes deferred inflows and outflows.

Fund Balance and Equity

The Charter School follows GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* ("GASB 54"), in establishing fund balance classifications that comprise a hierarchy based primarily on the extent to which government is bound to observe constraints imposed upon the use of resources reported in governmental funds. Under GASB 54, fund balances in the governmental funds' financial statements are reported under the modified accrual basis of accounting and classified into the following five categories, as defined below:

1. Nonspendable – includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. Assets included in this fund balance category include prepaid assets, inventories, long-term receivables, and corpus of any permanent funds.
2. Restricted – includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.
3. Committed – includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority.
4. Assigned – amounts intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed.
5. Unassigned – includes all spendable amounts not contained in the other classifications.

When both restricted and unrestricted resources are available for use, it is the Charter School's policy to use restricted resources first, then unrestricted resources as they are needed. For the unrestricted fund balance, the Charter School first spends committed funds, then assigned funds, and finally, unassigned funds.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Capital Assets

Capital assets, which include leasehold improvements, equipment, and furniture and fixtures, are reported in the applicable governmental or business-type activities columns of the government-wide financial statements.

Capital assets are defined by the Charter School as assets with initial, individual cost of more than \$2,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or through estimation procedures performed by an independent appraisal company.

The cost of normal repairs and maintenance that do not add to the value of the asset or materially extend the assets lives are not capitalized. Donated capital assets are capitalized at estimated fair market value on the date donated.

Depreciation of capital assets is computed and recorded by the straight-line method. The following estimated useful lives are used to compute depreciation:

<u>Description of Capital Cost</u>	<u>Estimated Useful Lives</u>
Leasehold improvements	20 years or life of lease
Equipment and furniture	3 - 7 years

Compensated Absences

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the Charter School and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the Charter School and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

For governmental fund financial statements, the current portion of unpaid compensated absences is in the amount expected to be paid using expendable available resources. These amounts are recorded in the account "compensated absences payable" in the fund from which the employees who have accumulated unpaid leave are paid. The noncurrent portion of the liability is not reported. The Charter School had no compensated absences as of June 30, 2024.

Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities and long-term obligations are reported on the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, the non-current portion of compensated absences and mortgage payable (if any) that will be paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are normally expected to be paid with expendable, available financial resources.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Leases

The Charter School accounts for any lease (see Note 5) with a term greater than one year in accordance with GASB 87, *Leases (GASB 87)*. The lease terms are defined as the noncancellable period of any lease, plus any options to extend under such leases, when management is reasonably certain those options will be exercised. Accordingly, the net present value of the estimated future minimum payments is reflected as a right-to-use lease asset and lease liability. The right-to-use lease assets will be recognized on a straight-line basis over the lesser of the life of the asset or the remaining lease period. The right-to-use lease assets related to the facility and equipment leases are being amortized over the term of each respective lease as follows:

School premises	4 - 40 years
Equipment	13 years

Deferred Revenue

Deferred revenue represents funds that have been received but not yet earned. Deferred revenue as of June 30, 2024, is expected to be earned in fiscal year 2025.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates that affect the recorded amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

On-Behalf Payments

Revenues and expenditures of the General Fund include payments made by the State of New Jersey for Pension and Social Security contributions for certified teacher members of the New Jersey Teachers' Pension and Annuity Fund. The amounts are not required to be included in the Charter School's annual budget (see Note 8).

Due to School District

The Charter School receives monthly tuition (State and Local Share) based on projected enrollment on October 15 of the fiscal year. These projections are reconciled for actual enrollment as of year-end and any overpayments are due back to the School District. As of June 30, 2024, there is \$1,533,004 due back to the School District, and is reflected as due to School Districts in the accompanying statement of net position.

Fair Value of Financial Instruments

The Charter School follows the accounting and disclosure standards pertaining to GASB No. 72, *Fair Value Measurement and Application*, for qualifying assets and liabilities. Fair value is defined as the price that the Charter School would receive upon selling an asset or pay to settle a liability in an orderly transaction between market participants at the measurement date.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fair Value of Financial Instruments (Continued)

The Charter School uses a framework for measuring fair value that includes a hierarchy that categorizes and prioritizes the sources used to measure and disclose fair value. This hierarchy is broken down into three levels based on inputs that market participants would use in valuing the financial instruments based on market data obtained from sources independent of the Charter School. Inputs refer broadly to the assumptions that market participants would use in pricing the financial instrument, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that are developed using market data, such as publicly available information about actual events or transactions, and which reflect the assumptions that market participants would use when pricing an asset or liability. Unobservable inputs are inputs for which market data are not available and that are developed using the best information available about the assumptions that market participants would use when pricing an asset or liability.

The three-tier hierarchy of inputs is summarized in the three broad levels as follows:

Level 1 - Inputs that reflect unadjusted quoted prices in active markets for identical assets at the measurement date.

Level 2 - Inputs other than quoted prices that are observable for the asset either directly or indirectly, including inputs in markets that are not considered to be active.

Level 3 - Inputs that are unobservable and which require significant judgment or estimation.

An asset or liability's level within the framework is based upon the lowest level of any input that is significant to the fair value measurement.

3. DEPOSITS AND INVESTMENTS

New Jersey statutes require that charter schools deposit public funds in public depositories located in New Jersey that are insured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. Charter schools are also permitted to deposit public funds in the State of New Jersey Cash Management Fund (NJCMF), the New Jersey Arbitrage Rebate Management Fund (NJARM) and the M.B.I.A Class.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows: The market value of the collateral must equal at least 5% of the average daily balance of collected funds on deposit.

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75% of its capital funds or \$200,000,000. All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

3. DEPOSITS AND INVESTMENTS (Continued)

Deposits

The Charter School's cash and cash equivalents are classified below to inform financial statement users about the extent to which the Charter School's deposits and investments are exposed to custodial credit risk.

As of June 30, 2024, the Charter School's carrying number of deposits and investments are as follows:

	<u>School-Wide Financial Statements</u>
Cash Balance	<u>\$ 57,272,982</u>

Operating cash accounts are held in the Charter School's name by a banking institution. At June 30, 2024, the Charter School's bank balances were \$57,727,967. Of the bank balance, \$250,000 of the Charter School's cash deposits on June 30, 2024, were secured by the Federal Deposit Insurance Corporation (FDIC). An additional \$27,000,000, held in an insured sweep account, is secured by distributing funds across multiple banks, with each deposit capped at \$250,000 and insured by the FDIC. Furthermore, \$30,477,967 was covered by a collateral pool maintained by the bank, as required by New Jersey statutes in accordance with the New Jersey GUDPA.

Reconciliation to the financial statements:

Total cash balance covered by collateral pool	\$ 30,477,967
Plus - insured amount	27,250,000
Less - outstanding checks	<u>(454,985)</u>
Total cash per school-wide financial statements	<u>\$ 57,272,982</u>

GASB Statement No. 40 requires that the Charter School disclose whether its deposits are exposed to custodial risk (risk that in the event of failure of the counterparty, the Charter School would not be able to recover the value of its deposit or investment).

In general, deposits are considered to be exposed to custodial risk by three categories described below:

Category 1

Insured or collateralized with securities held by the Charter School or by its agent in the Charter School's name.

Category 2

Collateralized with securities held by the pledging public depository's trust department or agent in the Charter School's name.

Category 3

Uncollateralized, including any deposits that are collateralized with securities held by the pledging public depository, or by its trust department or agent, but not in the Charter School's name.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

3. DEPOSITS AND INVESTMENTS (Continued)**Deposits (Continued)**

The Charter School does not have a policy for the management of the custodial risk, other than depositing all of its funds in banks covered by GUDPA.

Investments

New Jersey statutes permit the Charter School to purchase the following types of securities:

1. Bonds or other obligations of the United States or obligations guaranteed by the United States.
2. Bonds of any Federal Intermediate Credit Bank, Federal Home Loan Bank, Federal National Mortgage Agency or of any United States Bank for Cooperatives which have a maturity date not greater than twelve months from the date of purchase.
3. Bonds or other obligations of the Charter School.
4. New Jersey Cash Management Fund, New Jersey Arbitrage Rebate Management Fund and MBIA CLASS.

As of June 30, 2024, the Charter School did not hold any investments.

4 CAPITAL ASSETS AND RIGHT-TO-USE LEASE ASSETS

The following schedule is a summarization of the governmental activities changes in capital assets for the fiscal year ended June 30, 2024:

<u>Governmental Activities</u>	<u>Beginning Balance July 1, 2023</u>	<u>Net Additions</u>	<u>Transfers</u>	<u>Disposals</u>	<u>Ending Balance June 30, 2024</u>
Capital assets being depreciated:					
Leasehold improvements	\$ 44,305,711	\$ 7,479,663	\$ 2,643,109	\$ (516,091)	\$ 53,912,392
Furniture and equipment	<u>1,804,809</u>	<u>1,196,258</u>	<u>-</u>	<u>-</u>	<u>3,001,067</u>
Total capital assets being depreciated	46,110,520	8,675,921	2,643,109	(516,091)	56,913,459
Construction in progress	<u>4,063,229</u>	<u>1,614,818</u>	<u>(2,643,109)</u>	<u>(11,143)</u>	<u>3,023,795</u>
Total capital assets	<u>50,173,749</u>	<u>10,290,739</u>	<u>-</u>	<u>(527,234)</u>	<u>59,937,254</u>
Less - accumulated depreciated:					
Leasehold improvements	11,361,283	2,003,088	-	(11,820)	13,352,551
Furniture and equipment	<u>949,534</u>	<u>329,499</u>	<u>-</u>	<u>(9,683)</u>	<u>1,269,350</u>
Total accumulated depreciation	<u>12,310,817</u>	<u>2,332,587</u>	<u>-</u>	<u>(21,503)</u>	<u>14,621,901</u>
Total capital assets, net	<u>\$ 37,862,932</u>	<u>\$ 7,958,152</u>	<u>\$ -</u>	<u>\$ (505,731)</u>	<u>\$ 45,315,353</u>

Depreciation expense of \$2,332,587 was charged to an unallocated function.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

4 CAPITAL ASSETS AND RIGHT-TO-USE LEASE ASSETS (Continued)

The following schedule is a summarization of the business-type activities changes in capital assets for the year ended June 30, 2024:

<u>Business-Type Activities</u>	<u>Beginning Balance July 1, 2023</u>	<u>Net Additions</u>	<u>Ending Balance June 30, 2024</u>
Equipment	\$ 80,967	\$ 201,830	\$ 282,797
Less - accumulated depreciation	<u>-</u>	<u>30,792</u>	<u>30,792</u>
Total capital assets, net	<u>\$ 80,967</u>	<u>\$ 171,038</u>	<u>\$ 252,005</u>

Depreciation expense of \$30,792 was recorded for the year ended June 30, 2024.

Changes in right-to-use lease assets are as follows for the fiscal year ended June 30, 2024:

<u>Governmental Activities</u>	<u>Beginning Balance July 1, 2023</u>	<u>Net Additions</u>	<u>Ending Balance June 30, 2024</u>
Right-to-use lease assets:			
Premises	\$ 177,037,343	\$ -	\$ 177,037,343
Equipment	<u>1,069,620</u>	<u>-</u>	<u>1,069,620</u>
Total	178,106,963	-	178,106,963
Less - accumulated amortization	<u>13,799,846</u>	<u>7,230,804</u>	<u>21,030,650</u>
Right-to-use lease assets, net	<u>\$ 164,307,117</u>	<u>\$ (7,230,804)</u>	<u>\$ 157,076,313</u>

5. COMMITMENTS

Lease Agreements

The Charter School leases its premises and equipment under the terms of non-cancelable leases from Uncommon Schools, Inc. and the Newark Board of Education through the Charter School's current charter of June 30, 2026. Certain leases are automatically extended upon the charter renewal and can be extended through various dates through June 30, 2061. The leases required aggregate monthly cash payments of approximately \$935,000 during the year ended June 30, 2024. Interest expense on the leases was \$6,259,226 for the year ended June 30, 2024, which is reflected as lease interest expense in the accompanying Budgetary Comparison Schedule - General Fund (Exhibit C-1). The value of the right-to-use lease assets and lease liabilities was \$157,076,313 and \$163,752,453, respectively, as of June 30, 2024, which was calculated using a discount rate of 3.94% (the Charter School's estimated incremental borrowing rate as of the lease commencement dates).

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

5. COMMITMENTS (Continued)

Lease Agreements (Continued)

Future minimum payments under these agreements and future amortization are as follows:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Amortization</u>
2025	\$ 4,690,968	\$ 6,552,381	\$ 7,230,805
2026	3,278,725	6,384,977	5,761,628
2027	3,435,449	6,249,113	5,761,628
2028	3,599,179	6,106,766	5,761,628
2029	3,770,213	5,957,648	5,761,628
2030 - 2034	21,588,188	27,237,613	28,479,030
2035 - 2039	28,077,343	22,310,022	28,725,870
2040 - 2044	29,424,252	16,294,523	25,002,992
2045 - 2049	22,968,055	10,821,319	17,628,239
2050 - 2054	15,419,938	7,220,102	11,234,532
2055 - 2059	18,841,068	3,798,972	11,234,532
2060 - 2061	<u>8,659,075</u>	<u>396,941</u>	<u>4,493,801</u>
Total	<u>\$ 163,752,453</u>	<u>\$ 119,330,377</u>	<u>\$ 157,076,313</u>

6. RELATED PARTY AND MANAGEMENT AGREEMENT

Uncommon Schools Inc. (USI), a nonprofit charter school management organization, provided management and facility services in the amount of \$19,198,730 to the Charter School for the year ended June 30, 2024. USI provided services such as academic, financial, technology, and curriculum and operations support. In the opinion of management, the payments are reasonable compared to the market. USI also raises philanthropy and governmental grants which are passed-through to the Charter School.

One Board member is employed by USI. This Board member does not participate in decisions related to USI.

In addition, the Charter School leases nine facilities and one piece of equipment from USI's wholly-owned subsidiaries for the year ended June 30, 2024 (see Note 5). During fiscal year 2024, the total cash payments related to these leases were \$10,429,252.

7. PENSION PLANS

Description of Plans - Substantially all of the employees of the Charter School are covered by either the Public Employees' Retirement System (PERS) or the Teachers' Pension and Annuity Fund (TPAF) (both of which are contributory defined benefits plans). Both were established by state statute and are administered by the New Jersey Division of Pension and Benefit (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the PERS and the TPAF.

7. PENSION PLANS (Continued)

Teachers' Pension and Annuity Fund (TPAF) - TPAF was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage including post-retirement health care to substantially all full-time certified teachers or professional staff of the public school systems in the State.

The TPAF is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the Charter School and the systems other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

Public Employees' Retirement System (PERS) - PERS was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full-time employees of the State or any county municipality, school, or public agency provided the employee is not a member of another state-administered retirement system. The PERS is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school, or public agency, provided the employee is not required to be a member of another state administered retirement system or other state or local jurisdiction.

Defined Contribution Retirement Program (DCRP) - DCRP was established under the provision of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 to provide coverage to elected and certain appointed officials, effective July 1, 2007. Membership is mandatory for such individuals with vesting occurring after one year of membership.

Vesting and Benefit Provisions - The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15a and N.J.S.A. 18A:66 for TPAF. All benefits vest after ten years of service, except for medical benefits that vest after twenty-five years of service. Retirement benefits for age and service are available at age 55 and are generally determined to be 1/55 of the final average salary for each year of service credit as defined.

Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving twenty-five years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age.

The TPAF and PERS provide for specified medical benefits for member who retire after achieving twenty-five years of qualified service, as defined, or under the disability provisions of the System.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the member's accounts.

Significant Legislation - Effective June 28, 2011, P.L. 2011, c. 78 enacted certain changes in the operations and benefit provisions of the TPAF and the PERS systems.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

7. PENSION PLANS (Continued)

Funding Changes - Under the new legislation, the methodology for calculating the unfunded accrued liability payment portion of the employer's annual pension contribution to the PERS and TPAF. The unfunded actuarial accrued liability (UAAL) will be amortized for each plan over an open-ended thirty-year period and paid in level dollars. Beginning with the July 1, 2019 actuarial valuation (July 1, 2018 for PERS), the UAAL will be amortized over a closed thirty-year period until the remaining period reaches twenty, when the amortization period will revert to an open-ended twenty-year period.

Cost-of-Living Adjustment (COLA) Suspension

The payment of automatic COLA to current and future retirees and beneficiaries is suspended until reactivated as permitted by this law.

Contribution Requirements

The contribution policy is set by N.J.S.A. 43:15A and N.J.S.A. 18:66 and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation.

Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for cost-of-living adjustments, non-contributory death benefits, and post-retirement medical premiums. Under current statute, the Charter School is a non-contributing employer of TPAF (i.e., the State of New Jersey makes the employer contribution on behalf of public school districts and schools).

Annual Pension Costs (APC)

Per the requirements of GASB Statement No. 27, for TPAF, which is a cost-sharing plan with special funding situations, annual pension cost differs from the annual required contribution. For PERS, which is a cost-sharing multi-employer defined benefit pension plan, the annual pension cost equals contributions made. TPAF employer contributions are made annually by the State of New Jersey to the pension system on behalf of the Charter School.

PERS employer contributions are made annually by the Board of Trustees to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution.

The Charter School's contribution to PERS for the year ended June 30, 2024, was \$7,567,822.

In accordance with N.J.S.A 18A:66-66, the State reimbursed the Charter School \$970,716 for the year ended June 30, 2024, for the employer's share of Social Security contributions for TPAF members, as calculated on their base salaries. Also, the State paid \$7,427,675 into the TPAF pension representing on-behalf employer's portion of the TPAF Pension System Contributions, TPAF Post-Retirement Medical Benefits Contributions, and TPAF Long-Term Disability Insurance Premium Contributions for the Charter School. These amounts have been included in the school-wide financial statements and the fund financial statements as a revenue and expenditure in accordance with GASB No. 68, *Accounting and Financial Reporting for Pensions*.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

8. PENSION PLANS – GASB 68

Teachers' Pension and Annuity Fund (TPAF)

Summary of Significant Accounting Policies

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the TPAF and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF.

For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension

The employer contributions for the Charter School are legally required to be funded by the State in accordance with N.J.S.A 18:66-33. Therefore, the Charter School (employer) is considered to be in a special funding situation, as defined by GASB Statement No. 68, and the State is treated as a non-employer contributing entity. Since the Charter School (employer) does not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the Charter School. However, the State's portion of the net pension liability that was associated with the Charter School was \$82,564,598 as measured on June 30, 2023.

For the year ended June 30, 2024, the Charter School's pension expense of \$2,028,372 and revenue of \$2,028,372 for support were provided by the State. The measurement period for the pension expense and revenue reported in the Charter School's financial statements (A-2) at June 30, 2024, is based upon changes in the collective net pension liability with a measurement period of June 30, 2022 through June 30, 2023. Accordingly, the pension expense and the related revenue associated with the support provided by the State are based upon the changes in the collective net pension liability between June 30, 2022 and June 30, 2023.

Although the Charter School does not report net pension liability or deferred outflows or inflows related to the TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the Charter School. The collective amounts are the total of all New Jersey local governments participating in the TPAF plan.

	<u>June 30, 2023</u>	<u>June 30, 2022</u>
Collective deferred outflows of resources	\$ 2,498,730,891	\$ 4,885,289,911
Collective deferred inflows of resources	\$ 14,719,080,314	\$ 19,563,805,393
Collective net pension liability (Non-employer - State of New Jersey)	\$ 51,032,669,551	\$ 51,676,587,303
State's portion of the net pension liability that was associated with the Charter School	\$ 82,564,598	\$ 86,038,453
State's portion of the net pension liability that was associated with the Charter School as a percentage of the collective net pension liability	0.16179%	0.16676%

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

8. PENSION PLANS – GASB 68 (Continued)

Teachers' Pension and Annuity Fund (TPAF) (Continued)

Actuarial Assumptions

The total pension liability for the June 30, 2023 measurement date was determined by an actuarial valuation as of July 1, 2022, which was rolled forward to June 30, 2023. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation (Price):	2.75%
Inflation (Wage):	3.25%
Salary Increases:	2.75% - 4.25% based on years of service
Investment Rate of Return:	7%

Pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Healthy Retiree mortality table with a 114.7% adjustment for males and 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2021.

The actuarial assumptions used in the July 1, 2022 valuation were based on the results of an actuarial experience study for the period July 1, 2018 to June 30, 2021.

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2023) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

8. PENSION PLANS – GASB 68 (Continued)

Teachers' Pension and Annuity Fund (TPAF) (Continued)

Long-Term Expected Rate of Return (Continued)

These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2023, are summarized in the following table:

	Target Allocation	Long-term Expected Real Rate of Return
US Equity	28.00%	8.98%
Non-US Developed Market Equity	12.75%	9.22%
International Small Cap Equity	1.25%	9.22%
Emerging Market Equity	5.50%	11.13%
Private Equity	13.00%	12.50%
Real Assets	3.00%	8.40%
Real Estate	8.00%	8.58%
High Yield	4.50%	6.97%
Private Credit	8.00%	9.20%
Investment Grade Credit	7.00%	5.19%
Cash Equivalents	2.00%	3.31%
U.S. Treasuries	4.00%	3.31%
Risk Mitigation Strategies	3.00%	6.21%

Discount Rate

The discount rate used to measure the State's total pension liability was 7.00% as of June 30, 2023. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be based on 100% of the actuarially determined contributions for the state. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments in determining the total pension liability.

Sensitivity of the Charter School's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

Since the Charter School's has no proportionate share of the net pension liability because of the special funding situation, the Charter School would not be sensitive to any changes in the discount rate. Detailed information about the pension plan's sensitivity of the collective net pension liability to changes in the discount rate is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at:

<https://www.state.nj.us/treasury/pensions/documents/financial/gasb/gasb68-tpaf22.pdf>.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

8. PENSION PLANS – GASB 68 (Continued)

Teachers' Pension and Annuity Fund (TPAF) (Continued)

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at: <https://www.state.nj.us/treasury/pensions/gasb-notices.shtml>.

Public Employees' Retirement System (PERS)

Summary of Significant Accounting Policies

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension

At June 30, 2024, the Charter School reported a liability of \$48,007,064 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2023, and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2022, which was rolled forward to June 30, 2023. The Charter School's proportion of the net pension liability is based on the ratio of the contributions as an individual employer to total contributions to the PERS during the years ended June 30, 2023 and 2022. At June 30, 2022, the Charter School's proportion was 0.331440%, which was an increase of 0.018199% from its proportion measured as of June 30, 2021.

For the year ended June 30, 2024, the Charter School recognized pension expense of \$4,429,791. At June 30, 2024, the Charter School reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 459,009	\$ 196,237
Changes of assumptions	105,462	2,909,434
Net difference between projected and actual earnings on pension plan investments	221,079	-
Changes in proportion and differences between Charter School contributions and proportionate share of contributions	15,216,224	-
Charter School contributions subsequent to the measurement date	<u>4,429,791</u>	<u>-</u>
Total	<u>\$ 20,431,565</u>	<u>\$ 3,105,671</u>

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

8. PENSION PLANS – GASB 68 (Continued)

Public Employees' Retirement System (PERS) (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension (Continued)

The \$4,429,791 reported as deferred outflows of resources related to pensions resulting from the Charter School's contributions subsequent to the measurement date (i.e., for the Charter School year ended June 30, 2024, the plan measurement date was June 30, 2023) will be recognized as a reduction of the net pension liability measured as of June 30, 2024. Other amounts reported as deferred outflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year Ending June 30,</u>		
2024		\$ (2,534,593)
2025		(1,414,713)
2026		1,976,966
2027		(353,799)
2028		<u>6,017</u>
Total		<u>\$ (2,320,122)</u>

	<u>June 30, 2023</u>	<u>June 30, 2022</u>
Collective deferred outflows of resources	\$ 1,080,204,730	\$ 1,660,772,008
Collective deferred inflows of resources	\$ 1,780,216,457	\$ 3,236,303,935
Collective net pension liability (Non-State-Local Group)	\$ 14,606,489,066	\$ 15,219,184,920
Charter School's proportion of net pension liability	\$ 48,007,064	\$ 47,272,386
Charter School's proportion percentage	.331440%	.313241%

Actuarial Assumptions

The collective total pension liability for the June 30, 2023 measurement date was determined by an actuarial valuation as of July 1, 2022, which was rolled forward to June 30, 2023. This actuarial valuation used the following actuarial assumptions:

Inflation:	
Price	2.75%
Wage	3.25%
Salary increases:	2.75% - 6.55% based on years of service
Investment rate of return:	7.00%

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with a 82.2% adjustment for males and 101.4% adjustment for females. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with a 91.4% adjustment for males and 99.7% adjustment for females. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females. In addition, the tables provide for future improvements in mortality from the base year of 2010 using a generational approach based on the plan actuary's modified MP-2021 projection scale.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

8. PENSION PLANS – GASB 68 (Continued)

Public Employees' Retirement System (PERS) (Continued)

Actuarial Assumptions (Continued)

The actuarial assumptions used in the July 1, 2022 valuation were based on the results of an actuarial experience study for the period July 1, 2018 to June 30, 2021.

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2023) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
US Equity	28.00%	8.98%
Non-US Developed Market Equity	12.75%	9.22%
International Small Cap Equity	1.25%	9.22%
Emerging Market Equity	5.50%	11.13%
Private Equity	13.00%	12.50%
Real Assets	3.00%	8.40%
Real Estate	8.00%	8.58%
High Yield	4.50%	6.97%
Private Credit	8.00%	9.20%
Investment Grade Credit	7.00%	5.19%
Cash Equivalents	2.00%	3.31%
U.S. Treasuries	4.00%	3.31%
Risk Mitigation Strategies	3.00%	6.21%

Discount Rate

The discount rate used to measure the total pension liability was 7.00% as of June 30, 2023. The projection of cash flows used to determine the discount rate is assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the nonemployer contributing entity will be based on 100% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

8. PENSION PLANS – GASB 68 (Continued)

Public Employees' Retirement System (PERS) (Continued)

Sensitivity of the Charter School's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the Charter School's proportionate share of the net pension liability measured as of June 30, 2023, calculated using the discount rate of 7.00%, as well as what the Charter School's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one-percentage-point lower or one-percentage-point higher than the current rate:

	2023		
	1% Decrease (6.00%)	Current Discount Rate (7.00%)	1% Increase (8.00%)
Charter School's proportionate share of the net pension liability	<u>\$ 63,021,867</u>	<u>\$ 48,007,064</u>	<u>\$ 35,976,707</u>

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at: <http://www.nj.gov/treasury/pensions/gasb-notices.shtml>.

9. POST-RETIREMENT BENEFITS

P.L. 1987, c. 384 and P.L. 1990, c.6 required the TPAF and the PERS, respectively, to fund post-retirement medical benefits for those state employees who retire after accumulating twenty-five years of credited service or on a disability retirement. P.L. 2007, c 103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired state employees and retired educational employees.

The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a prefunding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126 which provides employer paid health benefits to members of PERS, and the Alternate Benefit Program who retired from a board of education or county college with twenty-five years of service.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

9. POST-RETIREMENT BENEFITS (Continued)

Other Postemployment Benefit Plan (OPEB)

Plan Description and Benefits Provided

The Charter School is in a "special funding situation", as described in GASB Statement No. 75, in that OPEB contributions and expenses are legally required to be made by and are the sole responsibility of the State of New Jersey, not the Charter School.

The State of New Jersey reports a liability as a result of its statutory requirements to pay other post-employment (health) benefits for State Health Benefits Local Education Retired Employees Plan. The State Health Benefit Local Education Retired Employees Plan is a multiple-employer defined benefit OPEB plan that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in paragraph 4 of GASB Statement No. 75, *Accounting and Financial Reporting for the Postemployment Benefit Other Than Pensions*. The State Health Benefit Local Education Retired Employees Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A. 52:14-17.32f. According to N.J.S.A. 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with twenty-five years or more of service credit in, or retires on a disability pension from, one or more of the following plans: TPAF, PERS, the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than twenty years of creditable service on June 28, 2011, will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with twenty-five years or more of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

The total nonemployer OPEB liability does not include certain other postemployment benefit obligations that are provided by the local education employers. The reporting of these benefits, if any, is the responsibility of the individual education employers.

Total Nonemployer OPEB Liability

The State, a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The Charter School's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASB No. 75 is zero percent. Accordingly, the Charter School did not recognize any portion of the collective net OPEB liability in the statement of net position. Accordingly, the following OPEB liability note information is reported at the State's level and is not specific to the Charter School. Note that actual numbers will be published in the NJ State's ACFR (<https://www.nj.gov/treasury/omb/publications/archives.shtml>).

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

9. POST-RETIREMENT BENEFITS (Continued)

Other Postemployment Benefit Plan (OPEB) (Continued)

Actuarial Assumptions

The total OPEB liability for the June 30, 2023 measurement date was determined by an actuarial valuation as of June 30, 2022, which was rolled forward to June 30, 2023. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

	<u>TPAF</u>	<u>PERS</u>	<u>PFRS</u>
Salary increases:	2.75% - 4.25% based on years of service	2.75% - 6.55% based on years of service	3.25% - 16.25% based on years of service

Preretirement mortality rates were based on the Pub-2010 Healthy "Teachers" (TPAF/ABP), "General" (PERS), and "Safety" (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projection from the current year using Scale MP-2021. Postretirement mortality rates were based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021.

Disability mortality was based on Pub-2010 "General" classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021.

The actuarial assumptions used in the July 1, 2022 valuation were based on the results of TPAF, PERS and PFRS experience studies for July 1, 2018 through June 30, 2021.

Health Care Trend Assumptions

For pre-Medicare medical benefits, the trend rate is initially 6.5% and decreases to a 4.5% long-term trend rate after nine years. For post-65 medical benefits PPO, the trend is increasing to 14.8% in fiscal year 2026 and decreases to 4.5% in fiscal year 2033. For HMO, the trend is increasing to 17.4% in fiscal year 2026 and decreases to 4.5% in fiscal year 2033. For prescription drug benefits, the initial trend rate is 9.5% and decreases to 4.50% long-term trend rate after seven years.

For the Medicare Part B reimbursement, the trend rate is 5%.

Discount Rate

The discount rate for June 30, 2023, was 3.65%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

9. POST-RETIREMENT BENEFITS (Continued)

Other Postemployment Benefit Plan (OPEB) (Continued)

Changes in the Total OPEB Liability Reported by the State of New Jersey

	School's Proportionate Share of the OPEB Liability	Total OPEB Liability
Balance at June 30, 2021 measurement date	<u>\$ 42,225,282</u>	<u>\$ 60,007,650,970</u>
Changes recognized for the fiscal year:		
Service cost	7,766,517	2,770,618,025
Interest on total OPEB liability	928,075	1,342,187,139
Effect of differences between expected and actual experience	(5,615,339)	1,399,200,736
Effect of changes of assumptions	(9,394,495)	(13,586,368,097)
Contributions from the members	29,491	42,650,252
Contributions from the employer	<u>(919,286)</u>	<u>(1,329,476,059)</u>
Net changes	<u>(7,205,037)</u>	<u>(9,361,188,004)</u>
Balance at June 30, 2022 measurement date	<u>35,020,245</u>	<u>50,646,462,966</u>
Changes recognized for the fiscal year:		
Service cost	5,995,867	2,136,235,476
Interest on total OPEB liability	1,216,446	1,844,113,951
Effect of differences between expected and actual experience	(6,845,420)	(980,424,863)
Effect of changes of assumptions	69,618	105,539,463
Contributions from the members	31,173	47,258,104
Contributions from the employer	<u>(948,239)</u>	<u>(1,437,516,858)</u>
Net changes	<u>(480,555)</u>	<u>1,715,205,273</u>
Balance at June 30, 2023 measurement date	<u>\$ 34,539,690</u>	<u>\$ 52,361,668,239</u>

Sensitivity of Total Nonemployer OPEB Liability to Changes in the Discount Rate

The following presents the total nonemployer OPEB liability as of June 30, 2023, calculated using the discount rate as disclosed above as well as what the total nonemployer OPEB liability would be if it was calculated using a discount rate that is one-percentage point lower or one-percentage point higher than the current rate:

	2023		
	1% Decrease (2.65%)	At Discount Rate (3.65%)	1% Increase (4.65%)
Charter School's proportionate share of the net OPEB liability	<u>\$ 40,491,857</u>	<u>\$ 34,539,690</u>	<u>\$ 29,760,791</u>
Total OPEB liability	<u>\$ 61,385,066,712</u>	<u>\$ 52,361,668,239</u>	<u>\$ 45,116,926,835</u>

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

9. POST-RETIREMENT BENEFITS (Continued)

Other Postemployment Benefit Plan (OPEB) (Continued)

Sensitivity of Total Nonemployer OPEB Liability to Changes in the Discount Rate (Continued)

	2022		
	1% Decrease (2.54%)	At Discount Rate (3.54%)	1% Increase (4.54%)
Charter School's proportionate share of the net OPEB liability	\$ 41,162,614	\$ 35,020,245	\$ 30,097,443
Total OPEB liability	\$ 59,529,589,697	\$ 50,646,462,966	\$ 43,527,080,995

Sensitivity of Total Nonemployer OPEB Liability to Changes in the Healthcare Trend Rate

The following presents the total nonemployer OPEB liability as of June 30, 2023, calculated using the healthcare trend rate as disclosed above, as well as what the total nonemployer OPEB liability would be if it was calculated using a discount rate that is one-percentage point lower or one-percentage point higher than the current rate:

	2023		
	1% Decrease	Healthcare Cost Trend Rate	1% Increase
Charter School's proportionate share of the net OPEB liability	\$ 28,673,268	\$ 34,539,690	\$ 42,215,919
Total OPEB liability	\$ 43,468,257,358	\$ 52,361,668,239	\$ 63,998,719,320

	2022		
	1% Decrease	Healthcare Cost Trend Rate	1% Increase
Charter School's proportionate share of the net OPEB liability	\$ 28,946,373	\$ 35,020,245	\$ 57,651,002
Total OPEB liability	\$ 41,862,397,291	\$ 50,646,462,966	\$ 83,375,182,975

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the fiscal year ended June 30, 2024, the Charter School recognized OPEB expense of \$7,247,207 as determined by the State of New Jersey Division of Pensions and Benefits. This expense and the related offsetting revenue are for benefits provided by the State through a defined benefit OPEB plan that meets the criteria in GASB Statement 75, in which there is a special funding situation.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

9. POST-RETIREMENT BENEFITS (Continued)

Other Postemployment Benefit Plan (OPEB) (Continued)

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

The State of New Jersey's total OPEB liability is \$52,361,668,239. Of this amount, the total OPEB liability attributable to the Charter School was \$34,539,690. The State of New Jersey's proportionate share of the total OPEB liability is 100%, including the proportion attributable to the Charter School of 0.06596%.

In accordance with GASB Statement 75, as the Charter School's does not recognize a liability for the proportionate share of the OPEB liability; there is no recognition of the allocation of the proportionate share of the deferred inflows and outflows of resources. At June 30, 2023, the State had deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 7,639,717,639	\$ (13,791,541,217)
Changes of assumptions	7,445,895,322	(14,449,948,556)
Contributions subsequent to the measurement date	<u>TBD</u>	<u>N/A</u>
Total	<u>\$ 15,085,612,961</u>	<u>\$ (28,241,489,773)</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

<u>Year Ending June 30,</u>	
2024	\$ (2,611,225,301)
2025	(2,611,225,301)
2026	(2,269,523,460)
2027	(1,338,024,839)
2028	(273,877,609)
Thereafter	<u>(4,052,000,302)</u>
Total	<u>\$ (13,155,876,812)</u>

10. ECONOMIC DEPENDENCY

The Charter School receives approximately 97% of its support from Federal and state governments. A significant reduction in the level of support, if it were to occur, could have an effect on the Charter School's programs and activities.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

11. CONTINGENT LIABILITIES

Certain amounts from Federal and state agencies are subject to possible audit by the appropriate government agencies. In the opinion of management, the results of such audits, if any, will not have a material effect on the net position of the Charter School as of June 30, 2024, or on its changes in fund balances for the year then ended.

The Charter School, from time-to-time, is the defendant in lawsuits. It is management's belief that the Charter School will prevail in these lawsuits. Accordingly, no amounts have been reflected in the accompanying financial statements for any potential liability resulting from these lawsuits.

12. RISK MANAGEMENT

The Charter School is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The Charter School maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section (UNAUDITED) of this Annual Comprehensive Financial Report.

New Jersey Unemployment Compensation - The Charter School has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the Charter School is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The Charter School is billed quarterly for amounts due to the State.

13. RECEIVABLES

Receivables as of June 30, 2024, consisted of accounts, intergovernmental, grants, and miscellaneous. All receivables are considered collectible in full.

A summary of the principal items of intergovernmental receivables are as follows:

	<u>General</u>	<u>Special Revenue</u>	<u>Business- type Activities</u>	<u>Total</u>
Receivables: Accounts	<u>\$ 15,290,757</u>	<u>\$ 2,243,549</u>	<u>\$ 475,160</u>	<u>\$ 18,009,466</u>

There was no allowance for doubtful accounts deemed necessary as of June 30, 2024.

As of June 30, 2024, approximately 86% of the Charter School's accounts receivable was due on contracts from New Jersey. The Charter School received 95% of its total general revenues through contracts from New Jersey.

14. LINE OF CREDIT

The Charter School maintains a non-interest-bearing revolving line of credit agreement with USI (see Note 6). The agreement allows for borrowings up to \$5,000,000. There was no outstanding balance under this line of credit at June 30, 2024.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Basic Financial Statements
June 30, 2024

15. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

Explanation of Certain Differences Between the Governmental Fund Balance Sheet (B-1) and the Government-wide Statement of Net Position (A-1).

The governmental fund balance sheet includes reconciliation between fund balance - total governmental funds and net position - governmental activities as reported in the Government-wide statement of net position. One element of that reconciliation explains that long-term liabilities, including deferred pension liability, are not due and payable in the current period and, therefore, are not reported in the funds. The reconciliation is as follows:

Fund balance per B-1	\$ 63,911,667
Cost of right-to-use lease assets, net of accumulated depreciation	157,076,313
Cost of capital assets, net of accumulated depreciation	45,315,353
Pension deferred outflows	20,431,565
Pension deferred inflows	(3,105,671)
Deferred pension liability as of June 30, 2024	(48,007,064)
Principal balance of lease liabilities	<u>(163,752,453)</u>
Net position (per A-1) as of June 30, 2024	<u>\$ 71,869,710</u>

REQUIRED SUPPLEMENTARY INFORMATION - PART II

BUDGETARY COMPARISON SCHEDULES

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2024

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Revenues:					
Local Sources:					
Local Share	\$ 13,652,703	\$ -	\$ 13,652,703	\$ 13,652,703	\$ -
State Share	105,231,862	-	105,231,862	105,231,862	-
Other Restricted Miscellaneous Revenues	732,230	-	732,230	732,230	-
Philanthropic Support	35,006	-	35,006	35,006	-
Interest and Other Income	1,178,026	-	1,178,026	1,178,026	-
Total - Local Sources	<u>120,829,827</u>	<u>-</u>	<u>120,829,827</u>	<u>120,829,827</u>	<u>-</u>
State Sources:					
Categorical Aid:					
Special Education and Extraordinary Aid	4,181,367	-	4,181,367	4,181,367	-
Security Aid	3,708,265	-	3,708,265	3,708,265	-
TPAF Medical (On-Behalf - Non-Budgeted)	-	-	-	1,593,452	1,593,452
TPAF Pension (On-Behalf - Non-Budgeted)	-	-	-	5,834,223	5,834,223
TPAF Social Security (Reimbursed)	970,716	-	970,716	970,716	-
Total State Sources	<u>8,860,348</u>	<u>-</u>	<u>8,860,348</u>	<u>16,288,023</u>	<u>7,427,675</u>
Federal Sources					
SEMI Grant	197,820	-	197,820	197,820	-
Total Revenues	<u>129,887,995</u>	<u>-</u>	<u>129,887,995</u>	<u>137,315,670</u>	<u>7,427,675</u>
Expenditures:					
Current Expense:					
Regular Programs - Instruction:					
Teachers Salary	30,017,458	-	30,017,458	30,017,458	-
Other Salaries	2,199,011	-	2,199,011	2,199,011	-
Prof/Tech Services	357,582	-	357,582	357,582	-
Other Purchased Services	4,360,929	-	4,360,929	4,360,929	-
General Supplies	5,161,122	-	5,161,122	5,161,122	-
Textbooks	45,706	-	45,706	45,706	-
Other Objects	439,980	-	439,980	439,980	-
Total Regular Programs - Instruction	<u>42,581,788</u>	<u>-</u>	<u>42,581,788</u>	<u>42,581,788</u>	<u>-</u>

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2024

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Expenditures: (Continued)					
Current Expense: (Continued)					
Support Services - General Administrative:					
Salaries of Administrative Salaries	3,637,658	-	3,637,658	3,637,658	-
Salaries of Secretarial and Clerical Assistants	4,100,120	-	4,100,120	4,100,120	-
Cost of Benefits	12,964,558	-	12,964,558	12,964,558	-
Contracted Management Services	19,198,730	-	19,198,730	19,198,730	-
Consultants	580,528	-	580,528	580,528	-
Purchased Professional and Technical Services	3,714,085	(20,459)	3,693,626	3,693,626	-
Communications/Telephone	606,404	-	606,404	606,404	-
Supplies and Materials	2,059,034	-	2,059,034	2,059,034	-
Other Objects	220,284	-	220,284	220,284	-
Total Support Services - General Administrative	47,081,401	(20,459)	47,060,942	47,060,942	-
Support Services - School Admin/Operation Plant Services:					
Salaries	6,171,466	-	6,171,466	6,171,466	-
Purchased Professional and Technical Services	2,369,543	-	2,369,543	2,369,543	-
Other Purchased Services (400-500 Series)	3,300,068	(168,945)	3,131,123	3,131,123	-
Rental of Land and Building - other than Lease Purchase Agreements	170,568	-	170,568	170,568	-
Insurance	841,067	-	841,067	841,067	-
General Supplies	481,501	-	481,501	481,501	-
Transportation - Trips	1,214,953	20,455	1,235,408	1,235,408	-
Energy (Energy and Electricity)	1,122,628	-	1,122,628	1,122,628	-
Other Objects	345,954	-	345,954	345,954	-
Lease Interest Expense	6,393,733	(134,507)	6,259,226	6,259,226	-
Principal Payments on Lease Liabilities	4,965,095	-	4,965,095	4,965,095	-
Total Support Services - School Admin/Operations Plant Services	27,376,576	(282,997)	27,093,579	27,093,579	-
On-behalf TPAF Medical Contributions (non-budgeted)	-	-	-	1,593,452	(1,593,452)
On-behalf TPAF Pension Contributions (non-budgeted)	-	-	-	5,834,223	(5,834,223)
Reimbursed TPAF Social Security Contributions	970,716	-	970,716	970,716	-
Total On-Behalf Contributions	970,716	-	970,716	8,398,391	(7,427,675)
Total Undistributed Expenditures	75,428,693	(303,456)	75,125,237	82,552,912	(7,427,675)
Total General Current Expense	118,010,481	(303,456)	117,707,025	125,134,700	(7,427,675)

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Budgetary Comparison Schedule
 General Fund
 For the Fiscal Year Ended June 30, 2024

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Expenditures: (Continued)					
Capital Outlay:					
Equipment:					
Regular Programs - Instruction:					
Furniture and Equipment	919,388	234,305	1,153,693	1,153,693	-
Construction In Process	4,403,584	(2,788,766)	1,614,818	1,614,818	-
Leasehold Improvements	4,267,820	(1,680,178)	2,587,642	2,587,642	-
Total Equipment	<u>9,590,792</u>	<u>(4,234,639)</u>	<u>5,356,153</u>	<u>5,356,153</u>	<u>-</u>
Total Expenditures - General Fund	<u>127,601,273</u>	<u>(4,538,095)</u>	<u>123,063,178</u>	<u>130,490,853</u>	<u>(7,427,675)</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	2,286,722	4,538,095	6,824,817	6,824,817	-
General Expense:					
Transfers to Proprietary Fund to Subsidize Program	<u>(2,286,722)</u>	<u>-</u>	<u>(2,286,722)</u>	<u>(2,286,722)</u>	<u>-</u>
Net change in fund balances	-	4,538,095	4,538,095	4,538,095	-
Fund Balance, July 1	<u>57,318,366</u>	<u>-</u>	<u>57,318,366</u>	<u>57,318,366</u>	<u>-</u>
Fund Balance, June 30	<u>\$ 59,605,088</u>	<u>\$ 4,538,095</u>	<u>\$ 61,856,461</u>	<u>\$ 61,856,461</u>	<u>\$ -</u>

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Budgetary Comparison Schedule
 Special Revenue Fund
 For the Fiscal Year Ended June 30, 2024

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Revenues:					
Philanthropic Support	\$ 1,943,185	\$ (3,926)	\$ 1,939,259	\$ 1,939,259	\$ -
Other Restricted Miscellaneous Revenues	370,363	-	370,363	370,363	-
Federal Sources	25,634,298	-	25,634,298	25,634,298	-
State Sources	2,302,675	-	2,302,675	2,302,675	-
Total Revenues	<u>30,250,521</u>	<u>(3,926)</u>	<u>30,246,595</u>	<u>30,246,595</u>	<u>-</u>
Expenditures:					
Instruction:					
Salaries of Teachers	5,846,370	-	5,846,370	5,846,370	-
Other Salaries for Instruction	1,108,227	(2,370)	1,105,857	1,105,857	-
Textbooks	64,967	-	64,967	64,967	-
General Supplies	1,705,034	71,398	1,776,432	1,776,432	-
Personal Services - Employee Benefits	4,919,749	-	4,919,749	4,919,749	-
Total Instruction	<u>13,644,347</u>	<u>69,028</u>	<u>13,713,375</u>	<u>13,713,375</u>	<u>-</u>
Support Services:					
Salaries of Supervisor of Instruction	1,253,241	-	1,253,241	1,253,241	-
Salaries of Program Directors	5,130,846	-	5,130,846	5,130,846	-
Salaries of Secretaries and Clerical Assistants	177,028	-	177,028	177,028	-
Supplies and Materials	1,088,189	4,838	1,093,027	1,093,027	-
Transportation	36,382	-	36,382	36,382	-
Other Purchased Professional Services	428,045	6,545	434,590	434,590	-
Other Purchased Services	2,312,677	543,234	2,855,911	2,855,911	-
Scholarship Aid	46,770	(8,511)	38,259	38,259	-
Other Objects	582,325	951	583,276	583,276	-
Total Support Services	<u>11,055,503</u>	<u>547,057</u>	<u>11,602,560</u>	<u>11,602,560</u>	<u>-</u>
Capital Outlay:					
Leasehold Improvements	5,508,107	(616,085)	4,892,022	4,892,022	-
Furniture and Equipment	42,564	-	42,564	42,564	-
Total Capital Outlay	<u>5,550,671</u>	<u>(616,085)</u>	<u>4,934,586</u>	<u>4,934,586</u>	<u>-</u>
Total Expenditures	<u>30,250,521</u>	<u>-</u>	<u>30,250,521</u>	<u>30,250,521</u>	<u>-</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	-	(3,926)	(3,926)	(3,926)	-
Fund Balance, July 1	<u>572,874</u>	<u>-</u>	<u>572,874</u>	<u>572,874</u>	<u>-</u>
Fund Balance, June 30	<u>\$ 572,874</u>	<u>\$ (3,926)</u>	<u>\$ 568,948</u>	<u>\$ 568,948</u>	<u>\$ -</u>

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Budget-to-GAAP Reconciliation
For the Fiscal Year Ended June 30, 2024

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

The general fund budget and the special revenue budget basis are GAAP, therefore, no reconciliation is required.

REQUIRED SUPPLEMENTARY INFORMATION - PART III

**SCHEDULES RELATED TO ACCOUNTING AND
REPORTING FOR PENSIONS (GASB 68)**

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Schedule of Charter School's Proportionate Share of the Net Pension Liability - PERS
For the Fiscal Years Ended June 30

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014
Charter School Proportion of the Net Position Liability (Asset)	0.331440%	0.313241%	0.278235%	0.202393%	0.166642	0.157167	0.127777	0.098699	0.125343	0.048540	0.059514
Charter School's Proportionate Share of the Net Position Liability (Asset)	48,007,064	47,272,386	32,961,115	33,005,060	30,026,383	30,945,164	29,744,482	29,231,819	16,168,356	9,184,123	11,142,652
Charter School Covered-Employee Payroll	34,003,937	27,357,987	22,134,708	21,034,297	17,346,509	11,870,796	10,410,458	9,967,199	7,732,570	5,623,571	4,503,990
Charter School's Proportionate Share of the Net Pension Liability (Asset) as a percentage of its covered-employee payroll	141.18%	172.79%	148.91%	156.91%	173.10%	260.68%	285.72%	293.28%	209.09%	163.31%	247.40%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	70.83%	57.87%	67.15%	63.73%	57.77%	38.36%	35.00%	34.09%	46.16%	37.56%	40.40%

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Schedule of Charter School Contributions - PERS
For the Fiscal Years Ended June 30

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014
Contractually Required Contribution	\$ 7,567,822	\$ 3,950,120	\$ 3,258,456	\$ 2,214,083	\$ 1,645,364	\$ 1,592,379	\$ 1,261,650	\$ 904,106	\$ 602,222	\$ 497,300	\$ 668,883
Contributions in Relation to the Contractually Required Contributions	(7,567,822)	(3,950,120)	(3,258,456)	(2,214,083)	(1,645,364)	(1,592,379)	(1,261,650)	(904,106)	(602,222)	(497,300)	(668,883)
Contribution Deficiency (Excess)	-	-	-	-	-	-	-	-	-	-	-
Charter School Covered-Employee Payroll	34,003,937	27,357,987	22,134,708	21,034,297	17,346,509	11,870,796	10,410,458	9,967,199	7,732,570	5,623,571	4,503,990
Contributions as a Percentage of Covered-Employee Payroll	22.26%	14.44%	14.72%	10.53%	9.49%	13.41%	12.12%	9.07%	7.79%	8.84%	14.85%

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Schedule of Charter School's Proportionate Share of Net Pension Liability - TPAF
As of and for the Fiscal Years Ended June 30

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014
Charter School Proportion of the Net Pension Liability (Asset)**	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Charter School's Proportionate Share of the Net Pension Liability (Asset)**	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
State's Proportionate Share of the Net Pension Liability (Asset)											
associated with the Charter School	82,564,598	86,038,453	90,668,424	139,398,576	115,129,186	122,187,972	120,838,703	111,997,539	86,503,970	32,662,588	49,807,078
Total	82,564,598	86,038,453	90,668,424	139,398,576	115,129,186	122,187,972	120,838,703	111,997,539	86,503,970	32,662,588	49,807,078
Charter School Covered-Employee Payroll	13,695,605	13,687,978	16,473,580	18,346,065	18,217,259	21,047,073	21,800,756	19,372,666	18,571,576	16,836,386	13,676,988
Charter's Proportionate Share of the Net Pension Liability (Asset)											
as a percentage of its Covered-Employee Payroll	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

** Note: TPAF is a special funding situation as defined by GASB Statement No. 68 in which the State of New Jersey is 100% responsible for contributions to the plan. Since the Charter School (employer) does not contribute directly to the plan, there is no net pension liability to report in the financial statements of the Charter School.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to Required Supplementary Information Pension Schedules
For the Fiscal Year Ended June 30, 2024

Public Employees' Retirement System (PERS)

Changes of benefit terms. The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after twenty-five years of service or under the disability provisions of PERS.

Changes of assumptions. Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with a 91.4% adjustment for males and 99.7% adjustment for females. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females. In addition, the tables provide for future improvements in mortality from the base year of 2010 using a generational approach based on the plan actuary's modified MP-2021 projection scale.

Teachers' Pension and Annuity Fund (TPAF)

Changes of benefit terms. The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after twenty-five years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Changes of assumptions. Pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Healthy Retiree mortality table with a 114.7% adjustment for males and 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2021.

**SCHEDULES RELATED TO ACCOUNTING AND
REPORTING FOR OPEB (GASB 75)**

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Schedule of Changes in the Charter School's Total OPEB Liability and Related Ratios - PERS and TPAF
For the Fiscal Years Ended June 30*

	2024	2023	2022	2021	2020	2019	2018
Changes for the Year:							
Service cost	\$ 5,995,867	\$ 7,766,517	\$ 9,145,621	\$ 5,073,502	\$ 4,419,202	\$ 4,785,175	\$ 5,873,780
Interest cost	1,216,446	928,075	1,095,368	1,017,632	965,049	991,737	783,160
Changes of benefit terms	-	-	(44,944)	-	-	-	-
Changes of assumptions	69,618	(9,394,495)	41,658	7,913,739	363,609	(2,395,766)	(4,817,928)
Changes between expected and actual experiences	(6,845,420)	(5,615,339)	(13,198,867)	8,406,507	(1,511,861)	(5,149,058)	-
Member contributions	31,173	29,491	28,003	24,284	22,191	19,294	19,773
Gross benefit payments	(948,239)	(919,286)	(862,843)	(801,193)	(748,603)	(558,250)	(536,993)
Net change in total OPEB liability	(480,555)	(7,205,037)	(3,796,004)	21,634,471	3,509,587	(2,306,868)	1,321,792
Total OPEB Liability - beginning of year	35,020,245	42,225,282	46,021,286	24,386,815	20,877,228	23,184,096	21,862,304
Total OPEB Liability - end of year	\$ 34,539,690	\$ 35,020,245	\$ 42,225,282	\$ 46,021,286	\$ 24,386,815	\$ 20,877,228	\$ 23,184,096
Covered-employee payroll - PERS and TPAF	\$ 10,102,174	\$ 10,201,426	\$ 10,150,839	\$ 9,683,233	\$ 8,140,270	\$ 6,175,797	\$ 5,409,349
Total OPEB liability as a percentage of covered-employee payroll	342%	343%	416%	475%	300%	338%	429%
State's proportionate share of the net OPEB liability (asset) associated with the Charter School	0.07%	0.08%	0.07%	0.07%	0.05%	0.04%	0.04%
Charter School's contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* Until a full ten year trend is compiled, information will be presented for those years for which the information is available.

Notes to Schedule:

Changes of Benefits Terms - None

Changes of Assumptions - The discount rate changed from 2.16% to 3.65%.

OTHER SUPPLEMENTARY INFORMATION

SPECIAL REVENUE FUND

Special Revenue Funds are used to account for the proceeds of special revenue resources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Special Revenue Fund
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Fiscal Year Ended June 30, 2024

	Total	ACE Grant	ESSA Title I	ARP IDEA	Neighborhood Promise (SWCA)	Federal EIR Grant	CRRSA Learning Acceleration	ARP Mental Health	ESSER III	ARP Coaching and Educator Support	ARP OST Activities (Beyond School)	ARP Mental Health Support Staffing	Emergent and Capital Maintenance	Preschool Charter and Security Grant	NJ High Impact Tutoring Grant	Private Grants
Revenues:																
Intergovernmental:																
Federal Sources	\$ 25,634,298	\$ -	\$ 6,488,148	\$ 2,175,356	\$ 93,000	\$ 1,900	\$ 8,460	\$ 261	\$ 16,779,541	\$ 10,214	\$ 27,161	\$ 50,257	\$ -	\$ -	\$ -	\$ -
State Sources	2,302,675	-	-	-	-	-	-	-	-	-	-	-	1,977,146	295,379	30,150	-
Other Sources:																
Other Restricted Miscellaneous Revenues	370,363	370,363	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Philanthropic Support	1,939,259	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,939,259
Total Revenues	30,246,595	370,363	6,488,148	2,175,356	93,000	1,900	8,460	261	16,779,541	10,214	27,161	50,257	1,977,146	295,379	30,150	1,939,259
Expenditures:																
Instruction:																
Salaries of Teachers	5,846,370	-	3,798,753	426,029	77,500	-	-	-	1,445,383	-	-	-	-	-	-	98,705
Other Salaries for Instruction	1,105,857	148,579	-	-	-	1,900	8,460	-	867,299	-	22,968	-	-	-	30,150	26,501
Textbooks	64,967	-	-	-	-	-	-	-	64,967	-	-	-	-	-	-	-
General Supplies	1,776,432	8,938	454	-	-	-	-	-	1,655,858	-	-	-	-	-	-	111,182
Personal Services - Employee Benefits	4,919,749	42,458	2,435,811	675,973	15,500	-	-	-	1,729,643	3,073	-	3,461	-	-	-	13,830
Total Instruction	13,713,375	199,975	6,235,018	1,102,002	93,000	1,900	8,460	-	5,763,150	3,073	22,968	3,461	-	-	30,150	250,218
Support Services:																
Salaries of Supervisor of Instruction	1,253,241	-	-	668,721	-	-	-	-	539,270	-	-	45,250	-	-	-	-
Salaries of Program Directors	5,130,846	23,087	-	-	-	-	-	-	4,961,574	6,827	3,358	-	-	-	-	136,000
Salaries of Secretaries and Clerical Assistants	177,028	69,779	60,249	-	-	-	-	-	47,000	-	-	-	-	-	-	-
Supplies and Materials	1,093,027	8,788	5,138	-	-	-	-	-	-	-	-	-	-	-	-	1,079,101
Transportation	36,382	23,303	-	-	-	-	-	-	-	-	-	-	-	-	-	13,079
Other Purchased Professional Services	434,590	-	-	358,932	-	-	-	250	5,370	-	-	-	-	-	-	70,038
Other Purchased Services	2,855,911	2,460	-	-	-	-	-	-	616,085	-	-	-	1,977,146	-	-	260,220
Scholarship Aid	38,259	38,259	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Facility Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Objects	583,276	4,712	187,743	45,701	-	-	-	11	207,885	314	835	1,546	-	-	-	134,529
Total Support Services	11,602,560	170,388	253,130	1,073,354	-	-	-	261	6,377,184	7,141	4,193	46,796	1,977,146	-	-	1,692,967
Capital Outlay	4,934,586	-	-	-	-	-	-	-	4,639,207	-	-	-	-	295,379	-	-
Total Expenditures	30,250,521	370,363	6,488,148	2,175,356	93,000	1,900	8,460	261	16,779,541	10,214	27,161	50,257	1,977,146	295,379	30,150	1,943,185
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	\$ (3,926)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (3,926)

CAPITAL PROJECTS FUND

Capital Projects funds are used to account for the acquisition and construction of major capital facilities and equipment purchases other than those financed by proprietary funds.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Capital Projects Fund
Summary Schedule of Project Expenditures
For the Fiscal Year Ended June 30, 2024

Project Title/Issue	Approval Date	Original Budgetary Appropriations	Adjustments	Revised Budgetary Appropriations	GAAP Expenditures to Date		Unexpended Appropriations June 30, 2024
					Prior Years	Current Year	
108 S. 9th Street - Chiller replacement, UV controllers, lighting, ceilings, flooring and millwork.	2022	\$ 3,879,656	\$ (3,802,113)	\$ 77,543	\$ 77,543	\$ -	\$ -
13 Central/559 Broad WPHS - Area of Refuge and Converting 2 classrooms into an Engineering Lab	2023	875,445	(762,570)	112,875	112,875	-	-
24 Hazelwood Ave - VES/VMS Projectors and Storage Construction Project	2023	177,296	(71,030)	106,266	106,266	-	-
18 Wash Floor ABLE Expansion	2024	-	1,500,000	1,500,000	-	-	1,500,000
		<u>\$ 4,932,397</u>	<u>\$ (3,135,713)</u>	<u>\$ 1,796,684</u>	<u>\$ 296,684</u>	<u>\$ -</u>	<u>\$ 1,500,000</u>

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Capital Projects Fund

Summary Schedule of Revenues, Expenditures and Changes in Fund Balance - Budgetary Basis

For the Fiscal Year Ended June 30, 2024

Revenues and Other Financing Sources	\$ -
Expenditures and Other Financing Uses	<u>-</u>
Net change in fund balance	-
Fund Balance, July 1, 2023	<u>1,486,258</u>
Fund Balance, June 30, 2024	<u><u>\$ 1,486,258</u></u>

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Schedule of Project Revenues, Expenditures, Project Balance and Project Status - Budgetary Basis

18 Wash Floor ABLE Expansion

From Inception and for the Year Ended June 30, 2024

	<u>Prior Periods</u>	<u>Current Period</u>	<u>Totals</u>
Revenues and Other Financing Sources:			
Capital grant	\$ 1,486,258	\$ -	\$ 1,486,258
Expenditures and Other Financing Uses:			
Building improvements	-	-	-
Excess (deficit) of revenues over (under) expenses	<u>\$ 1,486,258</u>	<u>\$ -</u>	<u>\$ 1,486,258</u>

PROPRIETARY FUNDS

ENTERPRISE FUND

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the cost of providing goods and services be financed through user charges or where the Board has decided that periodical determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Food Service Fund - The fund provides for the operation of food services in all schools.

Enrichment Fund - The fund provides for the operation of afterschool and other enrichment programs.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Combining Statement of Net Position
As of June 30, 2024

	Business-type Activities - Enterprise Funds		
	Food Service	Enrichment Program	Total Enterprise
Assets:			
Current Assets:			
Cash	\$ 1,514,263	\$ -	\$ 1,514,263
Prepaid expenses	52,027	-	52,027
Federal and State receivables	475,160	-	475,160
Interfund receivable (payable)	(120,825)	-	(120,825)
Total current assets	1,920,625	-	1,920,625
Noncurrent Assets:			
Capital assets	252,005	-	252,005
Total assets	<u>\$ 2,172,630</u>	<u>\$ -</u>	<u>\$ 2,172,630</u>
Liabilities:			
Current Liabilities:			
Accounts payable and accrued expenses	\$ 727,575	\$ -	\$ 727,575
Net Position:			
Invested in capital assets	252,005	-	252,005
Unrestricted	1,193,050	-	1,193,050
Total net position	1,445,055	-	1,445,055
Total liabilities and net position	<u>\$ 2,172,630</u>	<u>\$ -</u>	<u>\$ 2,172,630</u>

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Combining Statement of Revenues, Expenses and Changes in Fund Net Position
For the Fiscal Year Ended June 30, 2024

	Business-type Activities - Enterprise Funds		
	Food Service	Enrichment Program	Total Enterprise
Operating Revenues:			
Charges for services:			
Daily sales - reimbursable programs	\$ 60,888	\$ -	\$ 60,888
Miscellaneous revenue	-	252,665	252,665
Total operating revenues	60,888	252,665	313,553
Operating Expenses:			
Salaries, wages and employee benefits	-	240,287	240,287
Supplies, materials and other expenses	38,307	329,323	367,630
Contracted food services	3,820,108	-	3,820,108
After school services	-	1,164,767	1,164,767
Depreciation	30,792	-	30,792
Total operating expenses	3,889,207	1,734,377	5,623,584
Operating loss	(3,828,319)	(1,481,712)	(5,310,031)
Nonoperating Revenues:			
State sources:			
State School Lunch Program	141,381	-	141,381
Federal sources:			
School Breakfast Program	963,977	-	963,977
National School Lunch Program	1,895,218	-	1,895,218
National Snack Program	16,829	-	16,829
EBP Administrative funds	5,904	-	5,904
Total nonoperating revenues	3,023,309	-	3,023,309
Loss before contributions and transfers	(805,010)	(1,481,712)	(2,286,722)
Transfer from General Fund to Subsidize Program	805,010	1,481,712	2,286,722
Change in net position	-	-	-
Total Net Position - beginning of year	1,445,055	-	1,445,055
Total Net Position - ending of year	\$ 1,445,055	\$ -	\$ 1,445,055

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Combining Statement of Cash Flows
For the Fiscal Year Ended June 30, 2024

Cash Flows from Operating Activities:

Receipts from customers	\$ 60,888
Miscellaneous revenue	252,665
Payments to suppliers for goods and services	<u>(4,869,022)</u>

Net cash used in operating activities	<u>(4,555,469)</u>
---------------------------------------	--------------------

Cash Flows from Noncapital Financing Activities:

State and Federal sources	3,001,593
Transfers from General Fund to Subsidize Program	<u>2,286,722</u>

Net cash provided by noncapital financing activities	<u>5,288,315</u>
--	------------------

Cash Flows from Noncapital Investing Activities:

Acquisition of capital assets	<u>(201,830)</u>
-------------------------------	------------------

Net increase in cash and cash equivalents	531,016
---	---------

Cash and Cash Equivalents, beginning of year	<u>983,247</u>
--	----------------

Cash and Cash Equivalents, end of year	<u><u>\$ 1,514,263</u></u>
--	----------------------------

Reconciliation of Operating Loss to Net Cash Used In**Operating Activities:**

Operating loss	\$ (5,310,031)
----------------	----------------

Adjustments to reconcile operating loss to net cash
used in operating activities:

Depreciation	30,792
--------------	--------

Changes in operating assets and liabilities:

Decrease in prepaid expenses	118,177
------------------------------	---------

Increase in interfund payables	120,825
--------------------------------	---------

Increase in accounts payable	<u>484,768</u>
------------------------------	----------------

Net cash used in operating activities	<u><u>\$ (4,555,469)</u></u>
---------------------------------------	------------------------------

LONG-TERM DEBT

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Long-Term Debt
Schedule of Obligations Under Leases
For the Fiscal Year Ended June 30, 2024

Purpose	Date of Original Issue/ GASB 87 Adoption Date	Term of Lease	Amount of Original Lease		Interest Rate	Balance June 30, 2023	Issued Current Year	Retired Current Year	Balance June 30, 2024
			Principal	Interest					
Building 1	7/1/2021	20 Years	\$ 7,246,149	\$ 3,331,611	4.10%	\$ 6,734,595	\$ -	\$ 258,789	\$ 6,475,806
Building 2	7/1/2021	20 Years	4,732,011	2,175,669	4.10%	4,397,947	-	168,999	4,228,948
Building 3	7/1/2021	4 Years	5,876,705	523,295	4.40%	3,056,926	-	1,494,671	1,562,255
Building 4	7/1/2021	23 Years	9,045,420	4,839,588	4.10%	8,520,718	-	262,536	8,258,182
Building 5	7/1/2021	40 Years	23,174,980	23,490,816	4.00%	22,533,983	-	217,485	22,316,498
Building 6	7/1/2021	20 Years	10,646,942	4,895,218	4.10%	9,895,304	-	380,244	9,515,060
Building 7	7/1/2021	40 Years	3,993,808	4,048,228	4.00%	3,883,341	-	37,481	3,845,860
Building 8	7/1/2023	38 Years	60,631,398	57,728,135	4.00%	60,631,398	-	1,112,895	59,518,503
Building 9	7/1/2021	27 Years	34,801,404	22,222,596	4.10%	32,988,096	-	776,554	32,211,542
Building 10	7/1/2021	25 Years	5,317,143	3,551,463	4.00%	5,201,698	-	64,200	5,137,498
Building 11	7/1/2021	25 Years	1,710,929	1,142,775	4.00%	1,673,781	-	20,658	1,653,123
Building 12	7/1/2021	25 Years	8,446,161	5,641,418	4.00%	8,262,779	-	101,981	8,160,798
Copier 1	7/1/2021	13 Years	1,069,620	312,478	4.20%	936,982	-	68,602	868,380
						<u>\$ 168,717,548</u>	<u>\$ -</u>	<u>\$ 4,965,095</u>	<u>\$ 163,752,453</u>

STATISTICAL SECTION (UNAUDITED)

This part of the North Star Academy Charter School of Newark's Annual Comprehensive Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Charter School's overall financial health.

Contents	Exhibits
Financial Trends	J-1 to J-5
These schedules contain trend information to help the reader understand how the Charter School's financial performance and well-being have changed over time.	
Revenue Capacity	J-6 to J-9
These schedules contain information to help the reader assess the Charter School's most significant local revenue source, the property tax.	
Debt Capacity	J-10 to J-13
These schedules present information to help the reader assess the affordability of the Charter School's current levels of outstanding debt and the Charter School's ability to issue additional debt in the future.	
Demographic and Economic Information	J-14 and J-15
These schedules offer demographic and economic indicators to help the reader understand the environment within which the Charter School's financial activities take place.	
Operating Information	J-16 to J-20
These schedules contain service and infrastructure data to help the reader understand how the information in the Charter School's financial report relates to the services the Charter School provides and the activities it performs.	
Charter School Performance Framework Financial Indicators	J-21
These schedules contain financial indicators to help the reader understand how the Charter School's financial performance have changed over time.	

Sources: Unless otherwise noted, the information in these schedules is derived from the annual comprehensive financial reports for the relevant year.

FINANCIAL TRENDS

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Net Position by Component
As of June 30
(Accrual Basis of Accounting)

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Governmental Activities:										
Invested in capital assets, net of related debt	\$ 38,639,213	\$ 33,452,501	\$ 32,345,239	\$ 32,618,276	\$ 34,112,176	\$ 35,933,373	\$ 25,977,565	\$ 22,280,746	\$ 14,973,681	\$ 10,813,389
Restricted	2,055,206	2,059,132	2,165,832	297,303	15,000	15,000	287,101	-	-	-
Unrestricted	<u>31,175,291</u>	<u>29,100,033</u>	<u>22,294,116</u>	<u>10,257,520</u>	<u>(1,029,082)</u>	<u>(5,106,889)</u>	<u>3,293,898</u>	<u>(3,081,600)</u>	<u>(825,855)</u>	<u>(1,674,664)</u>
Total governmental activities net position	<u>\$ 71,869,710</u>	<u>\$ 64,611,666</u>	<u>\$ 56,805,187</u>	<u>\$ 43,173,099</u>	<u>\$ 33,098,094</u>	<u>\$ 30,841,484</u>	<u>\$ 29,558,564</u>	<u>\$ 19,199,146</u>	<u>\$ 14,147,826</u>	<u>\$ 9,138,725</u>
Business-type Activities:										
Unrestricted	\$ 1,193,050	\$ 1,364,088	\$ 1,354,219	\$ 642,600	\$ 429,035	\$ 313,244	\$ 29,942	\$ 8,467	\$ 8,467	\$ 8,467
Invested in capital assets	<u>252,005</u>	<u>80,967</u>	<u>9,870</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total business-type activities net position	<u>\$ 1,445,055</u>	<u>\$ 1,445,055</u>	<u>\$ 1,364,089</u>	<u>\$ 642,600</u>	<u>\$ 429,035</u>	<u>\$ 313,244</u>	<u>\$ 29,942</u>	<u>\$ 8,467</u>	<u>\$ 8,467</u>	<u>\$ 8,467</u>
School-wide:										
Invested in capital assets, net of related debt	\$ 38,891,218	\$ 33,533,468	\$ 32,355,109	\$ 32,618,276	\$ 34,112,176	\$ 35,933,373	\$ 25,977,565	\$ 22,280,746	\$ 14,973,681	\$ 10,813,389
Restricted	2,055,206	2,059,132	2,165,832	297,303	15,000	15,000	287,101	-	-	-
Unrestricted	<u>32,368,341</u>	<u>30,464,121</u>	<u>23,648,335</u>	<u>10,900,120</u>	<u>(600,047)</u>	<u>(4,793,645)</u>	<u>3,293,898</u>	<u>*(3,073,133)</u>	<u>(817,388)</u>	<u>(1,666,197)</u>
Total school-wide net position	<u>\$ 73,314,765</u>	<u>\$ 66,056,721</u>	<u>\$ 58,169,276</u>	<u>\$ 43,815,699</u>	<u>\$ 33,527,129</u>	<u>\$ 31,154,728</u>	<u>\$ 29,558,564</u>	<u>\$ 19,207,613</u>	<u>\$ 14,156,293</u>	<u>\$ 9,147,192</u>

* As restated

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Changes in Net Position
For the Fiscal Years Ended June 30
(Accrual Basis of Accounting)

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Expenses:										
Governmental activities:										
Instruction:										
Regular	\$ 56,295,163	\$ 50,924,132	\$ 41,823,680	\$ 42,208,461	\$ 38,962,824	\$ 38,183,475	\$ 36,120,567	\$ 33,512,442	\$ 29,593,079	\$ 28,569,460
Support Services:										
General administration	58,663,502	53,270,019	46,166,366	35,935,854	34,172,017	28,447,887	27,670,578	24,450,634	20,749,360	17,573,326
School administrative services	27,093,579	26,568,338	23,132,902	21,285,981	22,193,306	22,146,255	16,422,669	14,569,991	11,858,508	10,743,497
On-behalf TPAF Social Security and other	8,398,391	9,488,235	9,812,113	8,736,948	7,898,776	7,162,063	6,543,138	5,262,743	4,010,899	3,333,100
Capital outlay	10,290,739	5,710,696	3,049,509	810,487	15,025	10,378,083	4,835,316	8,053,995	4,729,541	1,847,881
Unallocated depreciation	2,332,587	1,847,727	1,667,822	1,645,586	1,640,627	1,293,706	1,138,497	733,808	569,233	485,411
Amortization expense over principal payments on leases	2,265,709	2,755,707	1,654,724	-	-	-	-	-	-	-
Total governmental activities expenses	165,339,670	150,564,854	127,307,116	110,623,317	104,882,575	107,611,469	92,730,765	86,583,613	71,510,620	62,552,675
Business-type activities:										
Food service	3,889,207	3,149,432	3,149,432	736,915	2,518,061	2,643,297	2,485,142	2,232,981	1,926,803	2,005,639
Enrichment services	1,734,377	1,240,505	912,119	-	-	-	-	-	-	-
Total business-type activities expenses	5,623,584	4,389,937	4,061,551	736,915	2,518,061	2,643,297	2,485,142	2,232,981	1,926,803	2,005,639
Total school expenses	\$ 170,963,254	\$ 154,954,791	\$ 131,368,667	\$ 111,360,232	\$ 107,400,636	\$ 110,254,766	\$ 95,215,907	\$ 88,816,594	\$ 73,437,423	\$ 64,558,314
Program Revenues:										
Governmental activities:										
Operating grants and contributions	\$ 30,246,595	\$ 28,563,974	\$ 18,921,032	\$ 12,521,100	\$ 7,651,530	\$ 7,212,506	\$ 6,697,495	\$ 4,971,142	\$ 4,401,305	\$ 4,130,710
Capital grants and contributions	-	-	1,846,869	-	-	-	8,700,000	-	-	-
Interest and other income	1,178,026	225,378	22,821	169,083	128,906	165,316	-	-	-	-
Total governmental activities program revenues	31,424,621	28,789,352	20,790,722	12,690,183	7,780,436	7,212,506	15,397,495	4,971,142	4,401,305	4,130,710
Business-type activities:										
Charges for services:										
Food service and transfers	5,623,584	4,470,903	4,783,040	950,480	2,633,852	2,926,599	2,506,617	2,232,981	1,926,803	2,005,639
Total business type activities program revenues	5,623,584	4,470,903	4,783,040	950,480	2,633,852	2,926,599	2,506,617	2,232,981	1,926,803	2,005,639
Total district program revenues	\$ 37,048,205	\$ 33,260,255	\$ 25,573,762	\$ 13,640,663	\$ 10,414,288	\$ 10,139,105	\$ 17,904,112	\$ 7,204,123	\$ 6,328,108	\$ 6,136,349
Net (Expense)/Revenue:										
Governmental activities	\$ (133,915,049)	\$ (121,775,502)	\$ (106,516,394)	\$ (97,933,134)	\$ (97,102,139)	\$ (100,233,647)	\$ (77,333,270)	\$ (81,612,471)	\$ (67,109,315)	\$ (58,421,965)
Business-type activities	-	80,966	721,489	213,565	115,791	283,302	21,475	-	-	-
Total school-wide net expense	\$ (133,915,049)	\$ (121,694,536)	\$ (105,794,905)	\$ (97,719,569)	\$ (96,986,348)	\$ (99,950,345)	\$ (77,311,795)	\$ (81,612,471)	\$ (67,109,315)	\$ (58,421,965)
General Revenues and Other Changes in Net Position:										
Governmental activities:										
Local share	\$ 13,652,703	\$ 13,013,471	\$ 14,083,611	\$ 12,692,868	\$ 12,040,344	\$ 11,123,916	\$ 10,744,075	\$ 9,138,790	\$ 8,488,451	\$ 6,187,952
State share	105,231,862	93,654,302	83,398,788	82,523,091	76,567,814	69,248,977	64,592,509	59,255,291	51,175,930	46,354,725
State aid	16,288,023	16,607,844	16,394,037	15,036,654	13,948,109	12,131,879	9,815,120	8,221,103	7,469,860	6,288,156
Miscellaneous income	965,056	780,383	2,491,177	464,740	953,486	2,501,677	1,169,650	5,357,695	1,337,108	653,608
Increase in net capital outlay	9,785,008	5,710,696	3,049,509	816,865	25,682	10,378,083	4,835,316	8,040,873	4,729,541	1,826,339
Transfers to Proprietary Fund to Subsidize Program	(2,286,722)	-	-	-	-	-	-	-	-	-
Total governmental activities	143,635,930	129,766,696	119,417,122	111,534,218	103,535,435	105,384,532	91,156,670	90,013,752	73,200,890	61,310,780
Total school-wide	\$ 143,635,930	\$ 129,766,696	\$ 119,417,122	\$ 111,534,218	\$ 103,535,435	\$ 105,384,532	\$ 91,156,670	\$ 90,013,752	\$ 73,200,890	\$ 61,310,780
Change in Net Position (before change in pension):										
Governmental activities	\$ 9,720,881	\$ 7,991,194	\$ 12,900,728	\$ 13,601,084	\$ 6,433,296	\$ 5,150,885	\$ 13,824,300	\$ 8,401,281	\$ 6,091,575	\$ 2,888,815
Business-type activities	-	80,966	721,489	213,565	115,791	283,302	21,475	-	-	-
Total school	\$ 9,720,881	\$ 8,072,160	\$ 13,622,217	\$ 13,814,649	\$ 6,549,087	\$ 5,434,187	\$ 13,845,775	\$ 8,401,281	\$ 6,091,575	\$ 2,888,815

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Fund Balances - Governmental Funds
 For the Fiscal Years Ended June 30
(Modified Accrual Basis of Accounting)

	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Governmental Funds:										
Unreserved	\$ 61,856,461	\$ 57,318,366	\$ 50,327,734	\$ 39,022,498	\$ 24,685,169	\$ 16,636,928	\$ 20,298,319	\$ 10,457,939	\$ 9,363,723	\$ 7,432,456
Reserved	<u>2,055,206</u>	<u>2,059,132</u>	<u>2,165,832</u>	<u>297,303</u>	<u>15,000</u>	<u>15,000</u>	<u>287,101</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total governmental funds	<u>\$ 63,911,667</u>	<u>\$ 59,377,498</u>	<u>\$ 52,493,566</u>	<u>\$ 39,319,801</u>	<u>\$ 24,700,169</u>	<u>\$ 16,651,928</u>	<u>\$ 20,585,420</u>	<u>\$ 10,457,939</u>	<u>\$ 9,363,723</u>	<u>\$ 7,432,456</u>

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Changes in Fund Balances - Governmental Funds
For the Fiscal Years Ended June 30
(Modified Accrual Basis of Accounting)

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Revenues:										
Local tax levy	\$ 13,652,703	\$ 13,013,471	\$ 14,083,611	\$ 12,692,868	\$ 12,040,344	\$ 11,123,916	\$ 10,744,975	\$ 9,138,790	\$ 8,488,451	\$ 6,187,952
Other local revenue	3,076,858	2,815,008	5,477,922	1,797,839	2,756,946	4,092,869	10,840,472	6,381,234	2,382,303	2,003,820
State sources	123,822,560	111,271,339	100,299,346	97,559,745	90,515,923	81,380,856	74,407,629	67,502,362	58,668,870	52,663,641
Federal sources	25,832,118	25,520,156	17,274,635	11,188,001	5,848,070	5,621,314	5,726,673	3,921,635	3,333,030	2,759,738
Interest and dividend income	1,178,026	225,378	22,821	169,083	128,906	165,316	-	-	-	-
Total revenues	167,562,265	152,845,352	137,158,335	123,407,536	111,290,189	102,384,271	101,719,749	86,944,021	72,872,654	63,615,151
Expenditures:										
Instruction:										
Regular instruction	42,581,788	36,331,682	31,945,392	32,714,426	32,907,361	32,262,268	30,884,182	29,489,918	26,222,762	24,897,873
Support Services:										
General administration	47,060,942	42,802,550	39,097,851	32,945,074	32,575,950	27,171,587	26,209,468	23,502,016	19,718,372	17,114,203
School administrative services/plant	27,093,579	26,568,338	23,132,902	21,285,981	22,193,306	22,146,255	16,422,669	14,569,991	11,858,508	10,743,497
TPAF Social Security and other	8,398,391	9,488,235	9,812,113	8,736,948	7,898,776	7,162,063	6,543,138	5,262,743	4,010,899	3,333,100
Capital outlay	10,290,739	5,710,696	3,049,509	810,487	15,025	10,378,083	4,835,316	8,053,995	4,729,541	1,847,881
Special revenue	25,315,935	25,059,919	16,946,803	12,484,815	7,651,530	7,197,506	6,697,495	4,971,142	4,401,305	4,130,710
Total expenditures	160,741,374	145,961,420	123,984,570	108,977,731	103,241,948	106,317,762	91,592,268	85,849,805	70,941,387	62,067,264
Excess (deficiency) of revenues over (under) expenditures	6,820,891	6,883,932	13,173,765	14,429,805	8,048,241	(3,933,491)	10,127,481	1,094,216	1,931,267	1,547,887
General Expense:										
Transfers to Proprietary Fund to Subsidize Program	(2,286,722)	-	-	-	-	-	-	-	-	-
Net change in fund balances	\$ 4,534,169	\$ 6,883,932	\$ 13,173,765	\$ 14,429,805	\$ 8,048,241	\$ (3,933,491)	\$ 10,127,481	\$ 1,094,216	\$ 1,931,267	\$ 1,547,887
Debt Service as a Percentage of Noncapital Expenditures	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

General Fund - Other Local Revenue by Source

For the Fiscal Years Ended June 30

(Modified Accrual Basis of Accounting)

	<u>E-Rate</u>	<u>Donations</u>	<u>Totals</u>
2015	\$ 315,008	\$ 338,600	\$ 653,608
2016	529,613	807,495	1,337,108
2017	57,395	5,296,011	5,353,406
2018	855,677	5,296,011	6,151,688
2019	494,936	2,006,741	2,501,677
2020	386,271	567,215	953,486
2021	429,599	35,141	464,740
2022	549,380	1,178,531	1,727,911
2023	549,234	4	549,238
2024	732,230	35,006	767,236

Source: School Financial Statements

DEMOGRAPHIC AND ECONOMIC INFORMATION

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Demographic and Economic Statistics
For the Fiscal Years Ended June 30

Year	Population ^a	Personal Income (thousands of dollars) ^b	County Per Capita Personal Income ^c	Unemployment Rate ^d
2009	781,943	39,182,382	50,109	8.5%
2010	785,456	40,018,983	50,950	10.8%
2011	792,823	41,658,885	52,545	10.8%
2012	798,191	42,215,524	52,889	10.7%
2013	805,701	42,908,412	53,256	9.7%
2014	813,810	45,063,915	55,374	8.0%
2015	821,613	46,946,967	57,140	6.9%
2016	830,312	48,155,605	57,997	6.0%
2017	840,783	50,019,862	59,492	5.7%
2018	850,474	50,986,767	59,951	5.2%
2019	858,463	54,920,170	63,975	4.4%
2020	859,974	58,643,347	68,192	10.8%
2021	854,233	63,823,164	74,714	11.7%
2022	849,724	64,993,689	76,488	8.0%
2023	851,117	68,480,874	80,460	4.5%
2024	*	*	*	5.5%

Source:

^a Population information provided by the NJ Dept. of Labor and Workforce Development.

^b Personal income has been estimated based upon the municipal population and per capita personal income presented.

^c Personal capital income by municipality estimated based upon the 2000 Census published by the U.S. Bureau of Economic Analysis.

^d Unemployment data provided by the NJ Dept. of Labor and Workforce Development.

* Data was not available at time of issuance.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Principal Employers

For the Fiscal Year Ended June 30, 2024

Employer	Employees	Rank [Optional]	Percentage of Total Municipal Employment
University of Medicine/Dentistry	24,500	1	18.00%
Verizon Communications	20,700	2	15.00%
Continental-United Airlines	15,800	3	12.00%
Public Service Enterprise Group	13,400	4	10.00%
Robert Wood Johnson Health	12,945	5	10.00%
Prudential Financial, Inc.	11,000	6	8.00%
Newark Board of Education	8,743	7	6.00%
US Government	6,000	8	4.00%
Horizon Blue Cross & Blue Shield of NJ	5,595	9	4.00%
Newark Hospitals	5,523	10	4.00%
NJ Transit	4,000		3.00%
Essex County	3,900		3.00%
City of Newark	3,500		3.00%
	<u>135,606</u>		<u>100%</u>

OPERATING INFORMATION

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Full-Time Equivalent Charter School Employees by Function/Program
For the Fiscal Years Ended June 30

<u>Function/Program</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Instruction:										
Regular	613	582	492	491	475	443	416	360	305	289
Support Services:										
General administration	80	70	66	60	60	55	53	45	34	34
Other support services	<u>131</u>	<u>110</u>	<u>106</u>	<u>104</u>	<u>77</u>	<u>70</u>	<u>81</u>	<u>78</u>	<u>75</u>	<u>61</u>
Total	<u><u>824</u></u>	<u><u>762</u></u>	<u><u>664</u></u>	<u><u>655</u></u>	<u><u>612</u></u>	<u><u>568</u></u>	<u><u>550</u></u>	<u><u>483</u></u>	<u><u>414</u></u>	<u><u>384</u></u>

Source: School Personnel Records

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Operating Statistics
For the Fiscal Years Ended June 30

Fiscal Year	Enrollment	Operating Expenditures	Cost Per Pupil	Percentage Change	Teaching Staff	Pupil/Teacher Ratio			Average Daily Enrollment	Average Daily Attendance	% Change in Average Daily	Student Attendance Percentage
						Elementary	Middle School	Senior High School				
2015	3,441	64,072,903	18,620	2.94%	289	158	87	44	3,436	3,281	26.74%	95.49%
2016	3,970	60,677,252	15,284	-17.92%	305	166	94	45	4,016	3,818	16.88%	95.07%
2017	4,492	82,820,042	18,437	20.63%	360	187	110	63	4,510	4,287	12.30%	95.06%
2018	4,958	82,947,566	16,730	-9.26%	416	191	146	79	4,970	4,688	10.20%	94.33%
2019	5,361	92,513,107	17,257	3.15%	443	210	145	88	5,391	5,093	8.47%	94.47%
2020	5,970	97,861,233	16,392	-2.02%	475	210	153	112	5,969	5,576	10.72%	93.42%
2021	6,319	100,977,698	15,980	-4.48%	491	215	150	126	6,329	5,886	6.03%	93.00%
2022	6,467	128,046,121	19,800	18.35%	492	205	165	122	6,335	5,765	0.09%	91.00%
2023	6,347	150,351,357	23,689	41.59%	582	243	195	144	6,344	5,900	0.24%	93.00%
2024	6,370	166,364,958	26,117	51.34%	613	240	191	182	6,451	6,099	1.83%	94.54%

Sources: School records

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Insurance Schedule
For the Fiscal Year Ended June 30, 2024

Coverage	Policy Period	Policy No.	Carrier	Limits of Liability	Deductible	Coverage Comments	Premium
General Liability	7/1/23 - 7/1/24	P673AO	New Jersey School Boards Association Insurance Group	\$31,000,000 - Products - Completed Operations \$31,000,000 - Personal and Adv. Injury \$31,000,000 - Each Occurrence \$15,000,000 - Sexual Abuse \$31,000,000 - Employee Benefits \$1,000,000 - Terrorism	N/A N/A N/A N/A \$1,000 Each Claim N/A		\$606,123
Automobile Liability	7/1/23 - 7/1/24	P673AO	New Jersey School Boards Association Insurance Group	\$31,000,000 - Combined Single Limit	N/A		Incl. with GL
Workers' Compensation	7/1/23 - 7/1/24	W673AO	New Jersey School Boards Association Insurance Group	\$3,000,000 - Each Accident \$3,000,000 - Policy Limit \$3,000,000 - Each Employee	N/A	Professional Payroll: \$58,433,860 / Non-Professional: \$2,640,160	\$419,111
Errors and Omissions	7/1/23 - 7/1/24	E673AO	New Jersey School Boards Association Insurance Group	\$30,000,000 - Coverage A \$50,000/\$150,000 - Coverage B	\$10,000 \$10,000		\$176,016
Supplemental Indemnity	7/1/23 - 7/1/24	6477-5774	Federal Insurance Company	7 days waiting period			\$23,770
Property	7/1/23 - 7/1/24	P673AO	New Jersey School Boards Association Insurance Group	\$500,000,000 - Real and Personal Property \$50,000,000 - Extra Expense \$10,000,000 - Valuable Papers Included- Ordinance or Law \$25,000,000 - Demolition and Increased Cost of Const. \$25,000,000 - Special Flood Zones \$75,000,000 - All Flood Zones \$50,000,000 - Earthquake \$500,000,000 - EDP \$100,000,000 - Equipment Breakdown	\$5,000 per occurrence \$5,000 \$5,000 \$5,000 \$5,000 \$500,000 per building \$10,000 per occurrence \$5,000 \$0 \$5,000		Incl. with GL
Crime	7/1/23 - 7/1/24	P673AO	New Jersey School Boards Association Insurance Group	\$100,000 - Faithful Performance \$50,000 - Money Orders/Counterfeit \$100,000 - Theft, Disappearance and Destruction \$100,000 - Computer Fraud \$50,000 - Forgery or Alteration	\$1,000 \$500 \$1,000 \$1,000 \$500		Incl. with GL
Surety Bond	7/1/23 - 7/1/24	107677871	Travelers Casualty and Surety Co	\$1,000,000			\$261
Excess Side A D&O	7/1/23 - 7/1/24	EPG0041012	RLI Insurance Company	\$3,000,000 excess of 31,000,000	N/A		\$10,426

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Insurance Schedule
For the Fiscal Year Ended June 30, 2024

Coverage	Policy Period	Policy No.	Carrier	Limits of Liability	Deductible	Coverage Comments	Premium
International Package	7/1/23 - 7/1/24	PHFD38439376 011	Ace American Insurance Company	\$1,000,000 - Each Occurrence \$2,000,000 - General Aggregate \$2,000,000 - Products - Completed Operations \$1,000,000 - Personal and Advertising Injury \$1,000,000 - Damage to Premises Rented to You \$25,000 - Medical Expense \$1,000,000 - Automobile \$1,000,000 - Employee Benefits \$1,000,000 - Employers Responsibility \$50,000 - AD&D \$10,000 - Medical \$250,000 Corporate Kidnap \$50,000 - Property Per Occurrence	N/A \$2,500		\$3,052
Student Accident	7/1/23 - 7/1/24	KSA L004009039613	Berkley Life & Health Insurance Company	\$5,000,000 - Accident Medical Excess Benefit \$10,000 AD&D (Aggregate \$500,000)			\$14,865
CAT Coverage	7/1/23 - 7/1/24	US1929171	United States Fire Insurance Company	\$5,000,000 - Acts of Violence			\$8,490
Workplace Violence	06/26/23 - 06/26/24	POL0039691766	XL Insurance	\$3,000,000 - Each Claim \$3,000,000 - Policy Aggregate			\$16,000
Environmental	06/26/23 - 06/26/24	ISPILLSCAYXN003	Ironshore Specialty Insurance Co.	\$5,000,000 - Limit	\$25,000		\$15,583

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Charter School Performance Indicators
For the Fiscal Years Ended June 30

		2022	2023	2024	Source
Cash (unrestricted)		51,784,771	37,202,469	57,272,982	Audit: Exhibit A-1
Current Assets (include cash)		64,184,979	71,231,203	79,844,057	Audit: Exhibit A-1
Current Liabilities		10,337,194	10,489,617	14,739,340	Audit: Exhibit A-1
Total Expenses		128,046,121	150,351,357	166,364,958	Audit: Exhibit A-2
Change in Net Position		14,353,577	7,887,445	7,258,044	Audit: Exhibit A-2
Final Average Daily Enrollment (exclude PK)*		6,467	6,347	6,370	DOE Final Enrollment Report
March 30 Budgeted Enrollment (exclude PK)		6,265	6,344	6,475	March 30 Charter School Budget
Complete section only if auditee has mortgage/note/bond payable:					
Depreciation Expense		N/A			Auditor/Workpapers
Interest Expense					Auditor/Workpapers
Principal Payments					Auditor/Workpapers
Interest Payments					Auditor/Workpapers

Performance Indicators		2022	2023	2024	3 YR CUM	Calculation****	Target****
Near Term Indicators							
1a.	Current Ratio (working capital ratio)	6.21	6.79	5.42	101%	Current Assets/Current Liabilities	> 1.1 or between 1.0-1.1 with positive trend
1b.	Unrestricted days cash on hand	147.61	90.31	125.66		Cash/(Total Expenses/365)	60 days or 30-60 days with positive trend
1c.	Enrollment Variance	103%	100%	98%		Average Daily Enrollment/Budgeted Enrollment	>95% or >95% for 3 yr cum
1d.**	Default on loans or delinquent in debt payments	No	No	No		Auditor	not in default
Sustainability Indicators							
2a***	3 Year Cumulative Cash Flow	14,010,464	(14,582,302)	20,070,513	19,498,675	Net change in cash flow from prior years	3 yr cum positive with most recent year positive
2b	Debt Service Coverage Ratio	N/A	N/A	N/A		N/A or (Change in Net Position + depreciation + interest expense) / (principal + interest payments)	>1.10

* For renaissance schools: use Oct 15 count if no final count; use head count if ADE not available
** Is school in default of loan covenant(s) and/or is delinquent with debt service payments? Yes or No
*** 2023 =2023 Cash - 2022 Cash; 2022 =2022 Cash-2021 Cash; 2021 =2021 Cash-2020 Cash
**** Refer to NJ Performance Framework

Meets Standard
Does Not Meet Standard
Falls Far Below Standard

SINGLE AUDIT SECTION K

Exhibit K-1

**Report on Internal Control Over Financial Reporting and on Compliance and Other Matters
Based on an Audit of Financial Statements Performed in Accordance
With Government Auditing Standards**

Independent Auditor's Report

To the Board of Trustees of
North Star Academy Charter School of Newark:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and audit requirements as prescribed by the *Office of School Finance, Department of Education, State of New Jersey*, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of North Star Academy Charter School of Newark (the Charter School) as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements, and have issued our report thereon dated December 13, 2024.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Charter School's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of the Charter School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. We identified a certain deficiency in internal control, described in the accompanying schedule of findings and questioned costs as item 2024-001, that we consider to be a significant deficiency.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Charter School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the *Office of School Finance, Department of Education, State of New Jersey*.

The Charter School's Response to Findings

Government Auditing Standards require the auditor to perform limited procedures on the Charter School's response to the finding identified in our audit and described in the accompanying schedule of findings and questioned costs. The Charter School's response was not subjected to the other auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the response.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the *Office of School Finance, Department of Education, State of New Jersey* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

AAFCPAs, Inc.

Westborough, Massachusetts
December 13, 2024

John R. Buckley, C.P.A.
Public School Accountant
PSA #20CS00271800

Exhibit K-2

Report on Compliance for Each Major Federal and State Program and Report on Internal Control Over Compliance Required by the Uniform Guidance and New Jersey OMB Circular Letter 15-08

Independent Auditor's Report

To the Board of Trustees of
North Star Academy Charter School of Newark:

Report on Compliance for Each Major Federal and State Program

Opinion on Each Major Federal and State Program

We have audited North Star Academy Charter School of Newark's (the Charter School) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and the *New Jersey State Aid/Grant Compliance Supplement* that could have a direct and material effect on each of the Charter School's major Federal and state programs for the year ended June 30, 2024. The Charter School's major Federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Charter School complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major Federal and state programs for the year ended June 30, 2024.

Basis for Opinion on Each Major Federal and State Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*); and the audit requirements as prescribed by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and New Jersey OMB's Circular Letter 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Those standards, the Uniform Guidance and State of New Jersey Department of Treasury OMB Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major Federal and state program occurred. Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Charter School and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major Federal and state program. Our audit does not provide a legal determination of the Charter School's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the Charter School's Federal and state programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to on the previous page occurred, whether due to fraud or error, and express an opinion on the Charter School's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, the Uniform Guidance and audit requirements as prescribed by the *Office of School Finance, Department of Education, State of New Jersey* will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to on the previous page is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Charter School's compliance with the requirements of each major Federal and state program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, the Uniform Guidance and audit requirements as prescribed by the *Office of School Finance, Department of Education, State of New Jersey*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Charter School's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Charter School's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, and the New Jersey OMB's Circular Letter 15-08 audit requirements prescribed by the *Office of School Finance, Department of Education, State of New Jersey*, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a Federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a Federal or state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a Federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Report on Internal Control Over Compliance (Continued)

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and State of New Jersey Department of Treasury OMB Circular 15-08. Accordingly, this report is not suitable for any other purpose.

AAFCPAs, Inc.

Westborough, Massachusetts
December 13, 2024

John R. Buckley, C.P.A.
Public School Accountant
PSA #20CS00271800

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Schedule of Expenditures of Federal Awards, Schedule A
For the Year Ended June 30, 2024

Federal Grantor/ Pass-Through Grantor/ Program or Cluster Title	Assistance Listing (AL) Number	Pass-through Entity Identification Number	Program or Award Amount	Grant Period		Balance at June 30, 2023	Cash Received	Total Budgetary Expenditures	Balance at
				From	To				June 30, 2024
									Accounts Receivable
U.S. Department of Health and Human Services									
General Fund:									
Passed-through New Jersey Department of Health and Human Services:									
Medicaid Cluster:									
Medical Assistance Program	93.778	2005NJ5MAP	\$ 197,820	7/1/23	6/30/24	\$ -	\$ 197,820	\$ 197,820	\$ -
Total U.S. Department of Health and Human Services and General Fund						-	197,820	197,820	-
U.S. Department of Education									
Special Revenue Fund:									
Passed-through New Jersey Department of Education:									
COVID-19 - Education Stabilization Fund	84.425U	S425D210027	\$ 16,779,541	7/1/23	6/30/24	9,695,031	25,713,495	16,779,541	761,077
COVID-19 - Education Stabilization Fund	84.425U	S425D210027	10,214	7/1/23	6/30/24	606,781	616,995	10,214	-
COVID-19 - Education Stabilization Fund	84.425U	S425D210027	50,257	7/1/23	6/30/24	10,732	56,142	50,257	4,847
COVID-19 - Education Stabilization Fund	84.425U	S425D210027	27,161	7/1/23	6/30/24	26,824	53,985	27,161	-
COVID-19 - Education Stabilization Fund	84.425U	S425D210027	-	7/1/23	6/30/24	53,986	53,986	-	-
COVID-19 - Education Stabilization Fund	84.425U	S425D210027	-	7/1/23	6/30/24	2,676,058	2,676,058	-	-
COVID-19 - Education Stabilization Fund	84.425D	S425D210027	8,460	7/1/23	6/30/24	153,922	162,382	8,460	-
COVID-19 - Education Stabilization Fund	84.425D	S425D210027	261	7/1/23	6/30/24	83	344	261	-
Total AL No. 84.425			\$ 16,875,894			13,223,416	29,333,386	16,875,894	765,924
Title I Grants to Local Educational Agencies	84.010	S010A1600030	\$ 2,392	7/1/23	6/30/24	2,899,681	2,902,073	2,392	-
Title I Grants to Local Educational Agencies	84.010	S010A1600030	6,485,756	7/1/23	6/30/24	-	5,693,896	6,485,756	791,860
Total AL No. 84.010			\$ 6,488,148			2,899,681	8,595,969	6,488,148	791,860
Special Education Cluster (IDEA):									
Special Education Grants to States	84.027A	H027A160100	\$ 533,889	7/1/23	6/30/24	426,939	960,828	533,889	-
Special Education Grants to States	84.027A	H027A160100	1,641,467	7/1/23	6/30/24	-	1,235,772	1,641,467	405,695
COVID-19 - Special Education Grants to States	84.027	H027A220100	-	7/1/23	6/30/24	377,296	377,296	-	-
Total AL No. 84.027 and Special Education Cluster (IDEA)			\$ 2,175,356			804,235	2,573,896	2,175,356	405,695
Passed-through Uncommon Schools, Inc.									
Education Innovation and Research (formerly Investing in Innovation (i3) Fund)	84.411C	S411C210094	\$ 3,152	7/1/23	6/30/24	-	1,900	1,900	-
Innovative Approaches to Literacy; Promise Neighborhoods; Full-Service Community Schools; and Congressionally Directed Spending for Elementary and Secondary Community Projects	84.215N	N/A	\$ 52,999	1/1/23	12/31/23	53,001	106,000	52,999	-
Innovative Approaches to Literacy; Promise Neighborhoods; Full-Service Community Schools; and Congressionally Directed Spending for Elementary and Secondary Community Projects	84.215N	N/A	40,001	1/1/24	12/31/24	-	-	40,001	40,001
Total AL No. 84.215N			\$ 93,000			53,001	106,000	93,000	40,001
Total U.S. Department of Education and Special Revenue Fund						16,980,333	40,611,151	25,634,298	2,003,480
U.S. Department of Agriculture:									
Enterprise Fund:									
Passed-through New Jersey Department of Agriculture:									
Child Nutrition Cluster:									
National School Lunch Program	10.555	171NJ304N1099	\$ 1,895,218	7/1/23	6/30/24	307,378	1,922,180	1,895,218	280,416
School Breakfast Program	10.553	171NJ304N1099	\$ 963,977	7/1/23	6/30/24	123,475	922,843	963,977	164,609
School Breakfast Program	10.553	171NJ304N1099	\$ 16,829	7/1/23	6/30/24	866	15,505	16,829	2,190
Total Child Nutrition Cluster						431,719	2,860,528	2,876,024	447,215
Pandemic EBT Administrative Costs	10.649	171NJ304N1099	\$ 5,904	7/1/23	6/30/24	6,180	6,180	5,904	5,904
Total U.S. Department of Agriculture and Enterprise Fund						437,899	2,866,708	2,881,928	453,119
Total Expenditures of Federal Awards						\$ 17,418,232	\$ 43,675,679	\$ 28,714,046	\$ 2,456,599

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Schedule of Expenditures of State Financial Assistance, Schedule B
For the Year Ended June 30, 2024

State Grantor/Program Title	Grant or State Project Number	Program or Award Amount	Grant Period		Accounts Receivable June 30, 2023	Cash Received	Budgetary Expenditures	Accounts Receivable June 30, 2024	Due to School Districts June 30, 2024
			From	To					
State Department of Education									
General Fund:									
Equalization Aid - Local	24-495-034-5120-078	\$ 13,652,703	7/1/23	6/30/24	\$ 9,598,787	\$ 21,905,365	\$ 13,652,703	\$ 1,512,492	\$ 166,367
Equalization Aid - State	24-495-034-5120-078	\$ 105,231,862	7/1/23	6/30/24	1,564,110	96,420,358	105,231,862	11,657,935	1,282,321
Special Education Categorical Aid	24-495-034-5120-089	\$ 3,210,969	7/1/23	6/30/24	335,914	3,230,289	3,210,969	355,722	39,128
Security Aid	24-495-034-5120-084	\$ 3,708,265	7/1/23	6/30/24	352,516	3,695,155	3,708,265	410,814	45,188
Extra Ordinary Aid	24-495-034-5120-044	\$ 970,398	7/1/23	6/30/24	473,243	507,763	970,398	935,878	-
On-Behalf Teachers' Pension and Annuity Fund - Post-Retirement Medical	24-495-034-5094-001	\$ 1,593,452	7/1/23	6/30/24	-	1,593,452	1,593,452	-	-
On-Behalf Teachers' Pension and Annuity Fund	24-495-034-5094-002	\$ 5,834,223	7/1/23	6/30/24	-	5,834,223	5,834,223	-	-
Reimbursed TPAF Social Security Contributions	24-495-034-5095-003	\$ -	7/1/23	6/30/24	84,497	84,497	-	-	-
Reimbursed TPAF Social Security Contributions	24-495-034-5095-003	\$ 970,716	7/1/23	6/30/24	-	887,043	970,716	83,673	-
Total General Fund					12,409,067	134,158,145	135,172,588	14,956,514	1,533,004
Special Revenue Fund:									
Charter School Project Emergent and Capital Maintenance Funds	Not Available	\$ 1,977,146	7/1/23	6/30/24	-	1,977,146	1,977,146	-	-
NJ Security Grant (Alyssa's Law)	21E00260	\$ 295,379	7/1/23	6/30/24	30,208	-	295,379	325,587	-
NJ High Impact Tutoring	E2400279	\$ 30,150	7/1/23	6/30/24	-	-	30,150	30,150	-
Total Special Revenue Fund					30,208	1,977,146	2,302,675	355,737	-
Enterprise Fund:									
State School Breakfast	24-100-010-3350-023	\$ 65,184	7/1/23	6/30/24	6,807	6,807	65,184	11,007	-
State School Lunch	24-100-010-3350-023	\$ 76,197	7/1/23	6/30/24	8,738	8,738	76,197	11,034	-
Total Enterprise Fund					15,545	15,545	141,381	22,041	-
Total State Financial Assistance					\$ 12,454,820	\$ 136,150,836	137,616,644	\$ 15,334,292	\$ 1,533,004
Less: On-Behalf TPAF Pension System Contributions:									
On-Behalf Teachers' Pension and Annuity Fund - Post-Retirement Medical	24-495-034-5094-001	\$ 1,593,452	7/1/23	6/30/24			(1,593,452)		
On-Behalf Teachers' Pension and Annuity Fund	24-495-034-5094-002	\$ 5,834,223	7/1/23	6/30/24			(5,834,223)		
Total for State Financial Assistance - Major Program Determination							\$ 130,188,969		

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Schedules of Federal Awards and State Financial Assistance
For the Year Ended June 30, 2024

1. GENERAL

The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance (collectively, the Schedules) include Federal and state award activity of North Star Academy Charter School of Newark. All Federal and state awards received directly from Federal and state agencies, as well as Federal awards and state financial assistance passed through other organizations are included on the Schedules.

2. BASIS OF ACCOUNTING

The accompanying Schedules are presented on the accrual basis of accounting. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (the Uniform Guidance); and the provisions of New Jersey OMB's Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*.

3. RELATIONSHIP TO THE BASIC FINANCIAL STATEMENTS

The Schedules present only a selected portion of the activities of the Charter School. They are not intended to, nor do they, present either the balance sheet, revenue, expenditures, or changes in fund balance of the governmental funds. The financial activity for the aforementioned awards is reported in the Charter School's statement of activities and statement of revenue, expenditures and changes in fund balance - governmental funds.

Awards and financial assistance revenues are reported in the Charter School's basic financial statements on a GAAP basis as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$ 197,820	\$ 135,172,588	\$ 135,370,408
Special Revenue Fund	25,634,298	2,302,675	27,936,973
Enterprise Fund	<u>2,881,928</u>	<u>141,381</u>	<u>3,023,309</u>
Total Awards and Financial Assistance	<u>\$ 28,714,046</u>	<u>\$ 137,616,644</u>	<u>\$ 166,330,690</u>

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Notes to the Schedules of Federal Awards and State Financial Assistance
For the Year Ended June 30, 2024

4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying Schedules agree with the amounts reported in the related Federal and state financial reports.

5. OTHER

The TPAF Social Security Contributions of \$970,716 represent the amount reimbursed by the State for the employer's share of Social Security contributions for TPAF members for the year ended June 30, 2024.

The amount reported as TPAF Pension System Contributions and TPAF Post-Retirement Medical Benefits Contributions in the amount of \$7,427,675 represents the amount paid by the State on behalf of the Charter School for the fiscal year ended June 30, 2024.

6. ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-behalf State Programs for TPAF Pension and Post-Retirement Medical Benefits Contributions are not subject to a State single audit and, therefore, are excluded from the major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the Charter School's basic financial statements and the amount subject to State single audit and major program determination.

7. DE MINIMIS INDIRECT COST RATE

The Charter School has elected to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2024

1. SUMMARY OF AUDITOR'S RESULTS**Financial Statements**

Type of auditor's report issued on whether the financial statements audited were prepared in accordance with U.S. GAAP: Unmodified

Is a "going concern" emphasis-of-matter paragraph included in the auditor's report? Yes X No

Internal control over financial reporting:

- Material weakness(es) disclosed? Yes X No
- Significant deficiency(ies) disclosed? X Yes No

Noncompliance material to financial statements disclosed? Yes X No

Federal Awards

Internal control over major Federal programs:

- Material weakness(es) disclosed? Yes X No
- Significant deficiency(ies) disclosed? Yes X No

Type of auditor's report issued on compliance for major Federal programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? Yes X No

Identification of major Federal programs:

<u>Name of Federal Program or Cluster</u>	<u>Assistance Listing Number</u>
COVID-19 - Education Stabilization Fund	84.425
Special Education Grants to States	84.027A

Dollar threshold used to distinguish between Type A and Type B programs: \$861,421

Auditee qualified as low-risk auditee? X Yes No

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2024

1. SUMMARY OF AUDITOR'S RESULTS (Continued)**State Awards**

	<u>Yes</u>	<u>No</u>
Dollar threshold used to distinguish between Type A and Type B programs (.520)	\$3,000,000	
Auditee qualified as low-risk auditee:	X	
Internal control over major programs:		
Material weakness(es) disclosed:		X
Significant deficiencies identified not considered to be material weakness(es)?	X	None Reported
Type of auditor's report on compliance for major programs:	Unmodified	
Any audit findings disclosed that are required to reported in Accordance with New Jersey Department of Treasury OMB Circular Letter 15-08?	X	
Identification of major programs:		
<u>GMIS Number(s)</u>	<u>Name of State Program or Cluster</u>	
17-495-034-5095-078	Equalization Aid - Local	
17-495-034-5120-078	Equalization Aid – State	
17-495-034-5120-084	Security Aid	

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2024

2. FINANCIAL STATEMENT FINDINGS

Finding 2024-001**Enrollment**

This finding impacts internal controls surrounding the Charter School's enrollment process.

Criteria: The Charter School is required to provide enrollment data and related supporting documentation to determine if the Charter School's students are eligible to be reimbursed. The Charter School's June enrollment counts and funding determination disclosed on the Charter School Enrollment Report (CHE Report) as of June 30, 2024, did not include 116 students that were enrolled during the year.

Condition: The School did not include supporting documentation for 116 students that were reported on the CHE report. The School properly served these students, however, the supporting documentation was not provided to the School districts as part of a clerical error.

Cause: The School's controls surrounding the reporting function did not require a final check to ensure all data is properly transmitted.

Effect: The School was required to reimburse the funder approximately \$1,300,000 for the students that the supporting documentation was not provided to the funder.

Was the finding a repeat of a finding in the immediately prior year?: No

Recommendation: We recommend that management implement a control to ensure that all supporting documentation submitted to the funder is reviewed for accuracy and completeness.

Management's Response: The Charter School has implemented additional controls to ensure the accuracy and reconciliation of enrollment reported on the CHE Report and all related supporting documentation. Management now conducts more frequent reconciliations between internal data and data in the CHE system, reducing the risk and potential magnitude of enrollment data discrepancies at the end of the school year. Management has also implemented two additional levels of review and approval of enrollment data submissions, reconciliations, and supporting documentation, as well increasing the frequency of reviews and approval, in order to prevent data discrepancies in the future.

3. FEDERAL AWARD AND STATE FINANCIAL ASSISTANCE FINDINGS AND QUESTIONED COSTS

None

NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

New Jersey Schedule of Prior Year Findings and Questioned Costs
As Prepared by Management
For the Fiscal Year Ended June 30, 2024

Status of Prior Year Findings

This section identifies the status of prior-year findings related to the basic financial statements and Federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, U.S. Uniform Guidance (section .511(a)(b)), and New Jersey OMB's Circular 04-04 and/or 15-08, as applicable.

In accordance with *Government Auditing Standards*, our procedures included a review of all prior year recommendations. There were no prior year findings.