



Annual Institutional Profile Report

2015 - 2016


**THE COLLEGE OF NEW JERSEY
EXCELLENCE AND ACCOUNTABILITY REPORT
ACADEMIC YEAR 2015-2016**

PREFACE

The College of New Jersey is a highly selective institution that provides students with an opportunity to participate in a unique community of learners. This community calls upon its members to recognize and achieve excellence, and to develop the objectivity and capacity for change. It also calls upon them to participate in service to others and to exhibit a respect for and appreciation of diversity. The College of New Jersey is the oldest of the state's public colleges and for generations has aspired to the highest standards of academic excellence. The College offers more than forty liberal arts and professional programs through seven schools: the Arts & Communication; Humanities & Social Sciences; Business; Education; Engineering; Nursing, Health, & Exercise Science, and Science. The College serves approximately 6700 undergraduate students, 94% of whom are New Jersey residents, as well as approximately 650 graduate students. The College of New Jersey's Mission Statement states:

The College of New Jersey, founded in 1855 as the New Jersey State Normal School, is primarily an undergraduate and residential college with targeted graduate programs. TCNJ's exceptional students, teacher-scholars, staff, alumni, and board members constitute a diverse community of learners, dedicated to free inquiry and open exchange, to excellence in teaching, creativity, scholarship, and citizenship, and to the transformative power of education in a highly competitive institution. The College prepares students to excel in their chosen fields and to create, preserve, and transmit knowledge, the arts, and wisdom. Proud of its public service mandate to educate leaders of New Jersey and the nation, The College will be a national exemplar in the education of those who seek to sustain and advance the communities in which they live.

The College of New Jersey has been on a remarkable journey over the past several decades. It has evolved from a state teacher's college to a comprehensive institution strongly defined by the liberal arts and sciences, which constitute a significant majority of its academic programs and provide the intellectual underpinnings of the remaining programs. TCNJ is now nationally recognized for its distinctive fostering of excellence in undergraduate education. The College, which has long been among *US News and World Report's* top-ranked comprehensive institutions in the North, has been among only a select few institutions that Barron's *Profiles of American Colleges* place in its highest category, "Most Competitive" — one of only seven in this category that are state-supported. High rankings are, of course, just one indicator of a school's quality and reputation; and the College takes pride in its demanding curricula, talented and dedicated faculty, excellent facilities, and an intellectual environment that challenges, excites, and nurtures — the very features which have brought it such noteworthy national attention.



R. BARBARA GITENSTEIN
PRESIDENT, THE COLLEGE OF NEW JERSEY

I. TABLE OF CONTENTS

Preface	i
I. Table of Contents	ii
II. Data by Category	
A. Accreditation Status	1
1. Institutional Accreditation	1
2. Professional Accreditation	1
B. Number of Students Served	2
1. Number of Undergraduates by Attendance Status	2
2. Number of Graduate Students by Attendance Status	2
4. Unduplicated Number of Students for Academic Year	3
C. Characteristics of Undergraduate Students	4
Fall 2015 Freshman Class	4
Trend in Combined Math and Reading SAT Scores	4
1. Mean Math, Reading (Verbal) and Writing SAT Scores	5
2. Enrollment in Remediation (Developmental) Courses by Subject Area	5
3a. Undergraduate Students by Race/Ethnicity	6
3b. Undergraduate Students by Gender	7
3c. Undergraduate Students by Age	7
4. Financial Aid from Federal, State, & Institution-Funded Programs	8
5. Percentage of Undergraduates Who are NJ State Residents	9
D. Student Outcomes (Undergraduate)	10
1. Four-, Five- and Six-Year Graduation Rates by Race/Ethnicity	10
2. Third Semester (First to Second Year) Retention Rates by Attendance Status	10
Third Semester (First to Second Year) Retention Rates by Race/Ethnicity	11
Transfer (Admissions and Percent Entering Undergraduates)	11
Degrees Conferred by Race/Ethnicity	12
Degrees Conferred by Gender	12
Degrees Conferred by General Field	13
E. Faculty Characteristics	14
1. Full-time by Race/Ethnicity, Gender and Tenure Status	14
2. Percent of Courses Taught by Faculty Type	15
3. Ratio of Full- to Part-time Faculty	15
F. Characteristics of the Board of Trustees	16
1. Race/Ethnicity and Gender	16
2. List of Trustees with Affiliation	16
3. URL of webpage with Information on Trustees	16
G. Profile of the Institution	17
1a. Undergraduate Degree Programs	17

1b. Graduate Degree Programs	18
H. Major Research and Public Service Activities	19
Centers at TCNJ	20
Research and Development Expenditures, 2015	21
I. The Status of Major Capital Projects	22
Projects in Planning	22
Projects in Construction	22
III. Other (Optional) – The College of New Jersey	23
Commitment to Success	23
Results	23
Faculty and Staff Excellence	24
Invaluable to Students and the State	25

A. ACCREDITATION STATUS

1. INSTITUTIONAL ACCREDITATION

The College of New Jersey is accredited by the Commission on Higher Education of the Middle States Association of Colleges and Schools, an institutional accrediting agency.

2. PROFESSIONAL ACCREDITATION

The following graduate and undergraduate programs are accredited and/or approved by specialized, programmatic organizations, with no loss of accreditation from the previous year:

- Programs at the bachelor's and master's level for the preparation of teachers are accredited by the National Council for Accreditation of Teacher Education (NCATE).
- The program in Education of the Deaf and Hard of Hearing (Elementary) is approved by the Council on the Education of the Deaf.
- The College of New Jersey is an accredited institutional member of the National Association of Schools of Music
- Programs in the School of Business are accredited by The Association to Advance Collegiate Schools of Business (AACSB).
- The bachelor degree programs in engineering science, civil engineering, computer engineering, electrical engineering, and mechanical engineering are accredited by the Engineering Accreditation Commission (EAC) of the Accreditation Board for Engineering and Technology (ABET).
- The BS program in Computer Science is accredited by the Computing Accreditation Commission (CAC) of the Accreditation Board for Engineering and Technology (ABET).
- The baccalaureate and master's degrees in nursing are accredited by the Commission on Collegiate Nursing Education (CCNE).
- The BS program in Chemistry is approved by the American Chemical Society (ACS).
- The School Counseling and the Community Counseling options within the Counselor Education program are accredited by the Council for the Accreditation of Counseling and Related Educational Programs (CACREP)

B. NUMBER OF STUDENTS SERVED

1. NUMBER OF UNDERGRADUATES BY ATTENDANCE STATUS

Full-time and part-time undergraduate enrollment in the fall of 2015 was 6486 and 272 respectively. Consistent with the rate from Fall of 2014, full-time students represent 96% of the total undergraduate population.

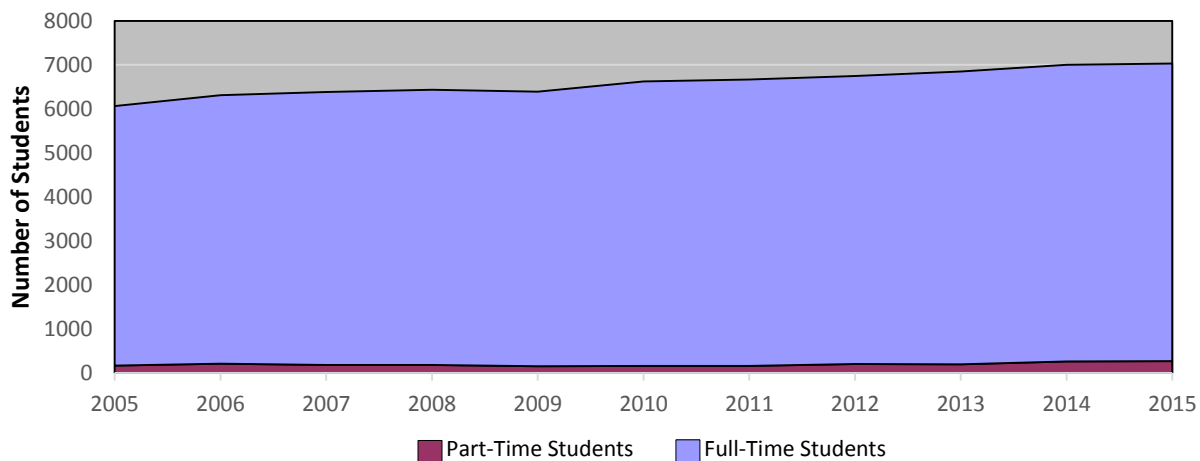
**Required Table II.B.1:
Number of Undergraduates by Attendance Status, Fall 2015**

	Undergraduate Students	
	#	%
Full-Time	6,486	96
Part-Time	272	4
Total	6,758	100

Source: IPEDS Fall Enrollment Survey

Undergraduate enrollment has increased modestly over the last ten years, from an average of around 5938 in 2003 to over 6700 in 2015 (an approximately 14% increase in enrollment).

Undergraduate Enrollment by Year



Source: IPEDS Fall Enrollment Survey

2. NUMBER OF GRADUATE STUDENTS BY ATTENDANCE STATUS

Full-time graduate student enrollment in the fall of 2015 was 225, while part-time enrollment was 423, part-time graduate students making up 65.3% of the graduate student population.

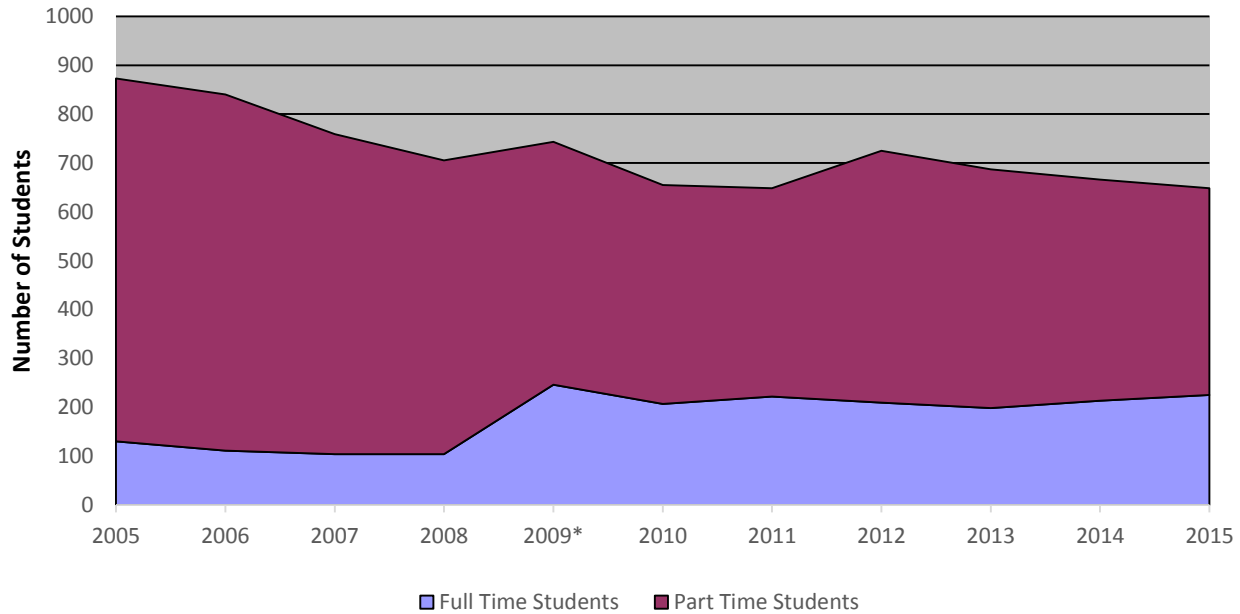
**Required Table II.B.2:
Number of Graduate Students by Attendance Status, Fall 2015**

	Graduate Students	
	#	%
Full-Time	225	34.7
Part-Time	423	65.3
Total	648	100

Source: IPEDS Fall Enrollment Survey

Graduate enrollment has been declining since 2003; however, in 2009 graduate enrollment experienced a small increase in the number of full-time students enrolled. The increase in the number of full-time students in 2009 is due in part to a change in student information systems, where full-time status of graduate students is now nine student credit hours (not 12), consistent with external reporting requirements. Some of the increase is also due to our five- year BA/MA programs within the School of Education.

Graduate Enrollment by Year and Full/Part-Time



Source: IPEDS Fall Enrollment Survey

3. NUMBER OF NON-CREDIT STUDENTS SERVED

{Only applicable to, and provided by CHE to, Community Colleges}

4. UNDUPLICATED NUMBER OF STUDENTS FOR ENTIRE ACADEMIC YEAR

**Required Table II.B.4:
Unduplicated Number of Students - FY 2014-15**

	Headcount	Credit Hours ¹	FTE ²
Undergraduate	7,119	215,364	7,179
Graduate	1,218	13,041	543
Total	8,337	228,405	7,722

¹A single TCNJ undergraduate unit is converted to 4 student credit hours for IPEDS credit hour reporting.

² Undergraduate, academic year Full-time equivalency (FTE) is calculated as the total number of enrolled units, converted to credit hours (multiplied by 4) reported on the IPEDS 12-month enrollment (E12) component divided by 32, and graduate academic year is calculated as the total number of enrolled credit hours reported on the IPEDS 12-month enrollment (E12) component divided by 24.

Source: IPEDS 12-Month Enrollment Survey

C. CHARACTERISTICS OF UNDERGRADUATE STUDENTS

FALL 2015 FRESHMAN CLASS

The table below presents the number of first-time applicants, the number of those applicants offered admission and the number of those applicants registered for the fall semester of the past eight years, 2008 through 2015. The number of applications received has remained consistent over this period, while enrollment has remained fairly constant. There were 11,290 students that applied for admission for the fall 2015 semester and 1,453 were enrolled.

Freshmen Admissions: Applications, Acceptances, Enrolled - 2008 to 2015

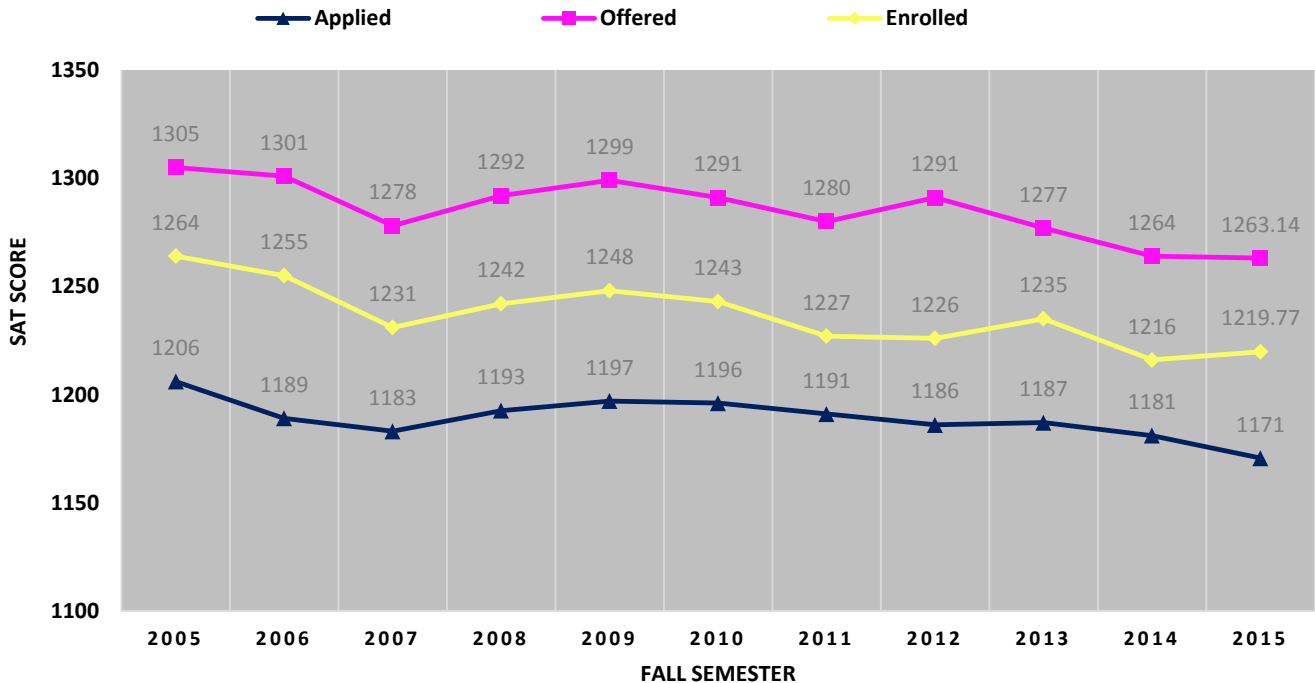
	2008	2009	2010	2011	2012	2013	2014	2015
Number of Applications Received	9,692	9,283	9,956	10,150	10,295	11,145	10,937	11,290
Number of Acceptances	4,112	4,267	4,708	4,710	4,750	4,805	5,356	5,495
Number of Students Matriculated	1,295	1,284	1,421	1,371	1,363	1,404	1,417	1,453
Accept Ratio:	42%	46%	47%	46%	46%	43%	49%	49%
Enrollment Yield:	31%	30%	30%	29%	29%	29%	26%	26%

Source: Center for Institutional Effectiveness, The College of New Jersey

TREND IN SAT COMBINED MATH AND READING (VERBAL) SAT SCORES

The average combined Math and Reading scholastic achievement test (SAT) for the entering freshman class was 1220 for fall 2015. The following chart displays the undulating trend in the applied, accepted, and enrolled mean combined Math and Reading SAT for all entering freshman from fall 2005 to 2015.

ENTERING FRESHMAN COMBINED SAT SCORE



Source: Center for Institutional Effectiveness, The College of New Jersey

1. MEAN MATH, READING (VERBAL) AND WRITING SAT SCORES

**Required Table II.C.1:
Mean Math and Verbal SAT for First-Time, Full-time Freshmen
by Admission Status and Overall, Fall 2015**

	SAT Math	SAT Verbal (Reading)	SAT Writing	Number of Students Submitting Scores	Percent of Total
General Admits	633.6	610.4	613.0	1016	83.8%
EOF Admits	546.6	514.7	510.1	73	0.6%
Special Admits	564.8	550.1	552.2	123	10.0%
Total Freshman Class	621.3	598.6	600.6	1212	84%

Source: Center for Institutional Effectiveness, The College of New Jersey

2. ENROLLMENT IN REMEDIATION (DEVELOPMENTAL) COURSES

Students who do not score at or above 580 in both the Reading (Verbal) and Math portions of the SAT, and who do not score a 4 or better on one of the AP English (Language or Literature) or History (American, European, or World) exams, must take the Writing Exemption and Placement Exam for placement in our Writing Program. All students who score below 550 on the SAT Math are placed into Intermediate Algebra. The first-semester schedule for students in need of remediation is built so that students receive remediation in a timely manner by scheduling these courses first. The number of students enrolled in developmental courses overall was not different from last year. The number of students enrolled in remedial courses remained fairly stable from fall 2014.

**Required Table II.C.2:
Enrollment in Remediation (Developmental) Courses
As a Factor of Total Number of Undergraduate Students Enrolled in Fall 2015**

Total Fall 2015 Undergraduate Enrollment	Number of Students Enrolled in One or More Remedial Courses	% of Total
6,758	86	1.3%

As a Factor of First-time, Full-time Freshmen (FTFT) Enrolled in Fall 2015

Total Fall 2015 Undergraduate Enrollment	Number of Students Enrolled in One or More Remedial Courses	% of Total
1,451	56	3.9%

By Subject Area

Subject Area	Number of FTFT Enrolled In:	Percent of all FTFT Enrolled In:
Computation	0	0.0%
Algebra	28	1.9%
Reading	0	0.0%
Writing	28	1.9%
English	0	0.0%

Source: SURE Fall Enrollment File

3. a. UNDERGRADUATE STUDENTS BY RACE/ETHNICITY

The federal guidelines for self-reporting ethnicity and race changed with the fall 2010 reporting cycle. In fall 2015, students who declared themselves Black, Asian, Hispanic or American Indian made up approximately twenty-eight percent of the total undergraduate enrollment.

**Required Table II.C.3.a.:
Undergraduate Enrollment by Race/Ethnicity*, Fall 2015**

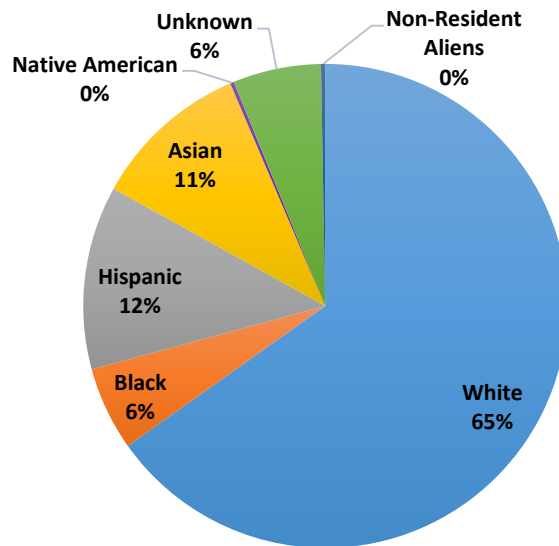
	White		Black		Hispanic		Asian		American Indian		Non-Res. Alien		Race Unknown		Total	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Full-Time	4247	65.5	356	5.5	807	12.4	691	10.7	17	0.3	18	0.3	350	5.4	6486	100.0
Part-Time	158	58.1	22	8.1	23	8.5	20	7.4	0	0	1	0.4	48	17.6	272	100.0
Total	4405	65.2	378	5.6	830	12.3	711	10.5	17	0.3	19	0.3	398	5.9	6,758	100.0

* Category names from IPEDS, based upon changes in the Federal guidelines for Fall 2011 reporting. "Asian" now includes Pacific Islanders and "Unknown" includes those reporting two or more races.

Source: IPEDS Fall Enrollment Survey

TCNJ has a commitment to admitting a diverse student population and over the past two decades the institution has made steady enrollment gains for minorities.

Race/Ethnicity of All Undergraduates, Fall 2015



* Category names from IPEDS, based upon changes in the Federal guidelines for Fall 2010 reporting. "Asian" now includes Pacific Islanders and "Unknown" includes those reporting two or more races.

Source: IPEDS Fall Enrollment Survey

3. b. UNDERGRADUATE STUDENTS BY GENDER

The percentage of females and males enrolled at TCNJ has remained stable over the last ten years, and reflect the national trend of women enrolling in undergraduate higher education at a greater rate than men. In fall 2015, female students made up 59.4% of the total undergraduate population.

Undergraduate Enrollment by Gender, Fall 2009-2015

Gender	2009		2010		2011		2012		2013		2014		2015	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Female Students	3656	58.6	3712	57.5	3,673	56.5	3,702	56.6	3802	57.1	3875	57.5	4,011	59.4
Male Students	2581	41.4	2748	42.5	2,831	43.5	2,843	43.4	2851	42.9	2868	42.5	2,747	40.6
TOTAL	6237	100	6460	100	6,504	100	6,545	100	6653	100	6743	100	6,758	100

Source: IPEDS Fall Enrollment Survey

Most undergraduates at TCNJ are full-time students, and men comprise a lower percentage of full-time students than females.

**Required Table II.C.3.b.:
Undergraduate Enrollment by Gender, Fall 2015**

	Females		Males	
	#	%	#	%
Full-Time	3,831	59.1	2,655	40.9
Part-Time	180	66.2	92	33.8
Total	4,011	59.4	2,747	40.6

Source: IPEDS Fall Enrollment Survey

3.c. UNDERGRADUATE STUDENTS BY AGE

The majority of undergraduates at TCNJ, 82.5%, are between the ages of 18-21, not significantly different from last year.

**Required Table II.C.3.c.:
Undergraduate Enrollment by Age, Fall 2015**

		Less Than 18	18-19	20-21	22-24	25-29	30-34	35-39	40-49	50-64	65+	Unknown	Total
		Full-time	#	4	2,523	3,024	839	68	16	3	5	3	1
	%	0.1	38.9	46.6	12.9	1.0	0.2	0.0	0.1	0.0	0.0	0.0	100.0
Part-time	#	1	6	18	99	99	18	18	38	44	2	0	343
	%	0.4	2.2	6.6	36.4	36.4	6.6	6.6	14.0	16.2	0.7	0.0	100.0
Total	#	5	2,529	3,042	938	96	34	21	43	47	3	0	6,758
	%	0.1	37.4	45.0	13.9	1.4	0.5	0.3	0.6	0.7	0.0	0.0	100.0

Source: IPEDS Fall Enrollment Survey

4. FINANCIAL AID FROM STATE, FEDERAL & INSTITUTION-FUNDED PROGRAMS, FY 2014
(CORRESPONDS TO ACADEMIC YEAR 2014-15)

TCNJ provided less awards for institutional funding to students, with more dollars per student, in academic year 2014 - 2015 than academic year 2013 - 2014.

**Required Table IIC.4:
Financial Aid from State, Federal & Institution-Funded Programs
FY 2014 (Academic Year 2014-2015)**

	Recipients	Dollars (\$)	\$/Recipient
STATE PROGRAMS			
Tuition Aid Grants (TAG)	938	\$6,270,000	\$6,684.43
Educational Opportunity Fund (EOF)	380	\$516,000	\$1,357.89
Outstanding Scholars (OSRP)	0	\$0	--
Distinguished Scholars	0	\$0	--
Urban Scholars	0	\$0	--
NJ STARS	48	\$107,000	\$2,229.17
NJCLASS Loans	414	\$5,985,000	\$14,456.52
FEDERAL PROGRAMS			
Pell Grants	1,189	5,274,000	4,435.66
College Work Study	74	188,000	2,540.54
Perkins Loans	224	651,000	2,906.25
SEOG	146	202,000	1,383.56
Stafford Loans (Subsidized)	2,572	11,156,000	4,337.48
Stafford Loans (Unsubsidized)	3,205	12,113,000	3,779.41
PLUS Loans	265	4,108,000	15,501.89
SMART, ACG & Other	22	\$83,000	3,772.73
INSTITUTIONAL PROGRAMS			
Grants/Scholarships	1,958	\$12,373,000	6,319.20
Loans	0	0	--

Source: NJIPEDS Form #41

5. PERCENTAGE OF UNDERGRADUATES WHO ARE NEW JERSEY STATE RESIDENTS

Again this year TCNJ enrolled students from all 21 New Jersey counties. Approximately 93% of entering freshmen for fall 2015 were New Jersey residents.

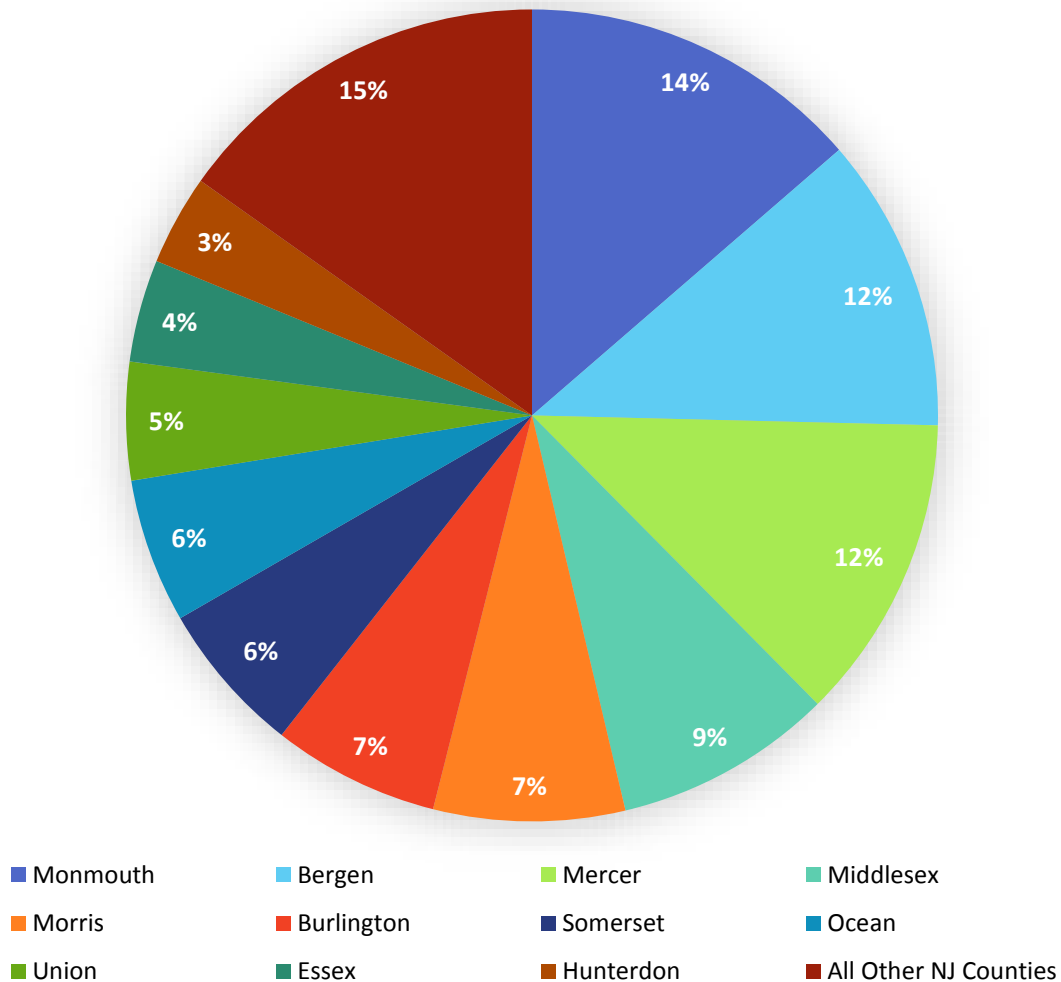
**Required Table II.C.5:
Fall 2015 First-time Full-time Undergraduate Enrollment by State Residence**

State Residents	Non-State Residents	Total	% State Residents
1,345	108	1,453	92.6%

Source: SURE Fall Enrollment File

In fall 2015 term there are nine counties that supply five percent or more of the undergraduate enrollments. They are Monmouth, Bergen, Mercer, Middlesex, Morris, Burlington, Somerset, Ocean, and Union counties.

Fall 2015 Undergraduate Enrollment by New Jersey County (for NJ Residents only)



Source: Center for Institutional Effectiveness, The College of New Jersey

D. STUDENT OUTCOMES

1. GRADUATION RATES BY RACE/ETHNICITY

Approximately 85% percent of the first-time full-time freshmen who entered TCNJ in the fall of 2009 graduated from the College within six years, which is a slightly lower percentage than that of the 2008 cohort of first-time full-time freshmen (-2.0%). The percent of students graduating within four years has also decreased from the fall 2008 cohort (-0.9%) and the percent graduating within five years has lowered slightly (-1.2%) as well. In comparing the graduation rates by race/ethnicity, the 4-,5-, and 6-year graduation rates of *Black* undergraduates increased from last year's rates.

**Required Table II.D.1.a:
Four-, Five- and Six-Year Graduation Rates
of Fall 2009 Full-time First-time Freshmen by Race/Ethnicity***

	White		Black		Hispanic		Asian		Non-Resident Alien		Other *		Total	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Fall 2009 Cohort	828	64.5	85	6.6	132	10.3	111	8.6	2	0.2	125	9.7	1283	100.0
Graduates after 4 Years	623	75.2	47	55.3	74	56.1	87	78.4	1	50.0	86	68.8	918	71.6
Graduates after 5 Years	712	86.0	60	70.6	96	72.7	93	83.8	1	50.0	103	82.4	1065	83.0
Graduates after 6 Years	724	87.4	63	74.1	99	75.0	94	84.7	1	50.0	104	83.2	1085	84.6

* Category names from IPEDS, based upon changes in the Federal guidelines for Fall 2010 reporting. "Other" includes those reporting American Indian, Native Hawaiian & Pacific Islander, Two or more races and Unknown.

Source: IPEDS Graduation Rate Survey

2. THIRD SEMESTER (FIRST TO SECOND YEAR) RETENTION RATES

Over ninety-four percent of the first-time, full-time freshmen who entered TCNJ in the fall of 2014 were retained for the fall 2015 semester at TCNJ. The College has maintained a first to second year retention rate of 93% or above for the last seven years. This retention rate significantly exceeds all other New Jersey public colleges. Seventy-four (5.2%) first-time, full-time freshmen from 2014 did not return in fall of 2015.

**Required Table II.D.2:
Third Semester Retention by Attendance Status
Fall 2014 to Fall 2015**

	Full-time		Part-time		Total	
	#	%	#	%	#	%
Retained	1,340	94.8%	2	66.7%	1,342	94.7%
Not Retained	74	5.2%	1	33.3%	75	5.3%
Total	1414	100.0%	3	100.0%	1417	100.0%

Source: IPEDS Fall Enrollment Survey, Part E

TCNJ continues to examine retention to the second year by race/ethnicity, as improving retention for all groups of students is key to improving graduation rates. However, there is a slight increase in first year retention rates of students in every category that entered in fall 2014 as compared to those who entered in fall 2013.

**Third Semester Retention of First-time Freshmen by Race/Ethnicity*
Fall 2014 to Fall 2015**

	White		Black		Hispanic		Asian		American Indian		Native Hawaiian		Unknown		Total	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Retained	854	94.5	90	97.8	170	94.4	185	93.0	5	100.0	2	100.0	34	100.0	1340	94.6
Total	904	100.0	92	100.0	180	100.0	199	100.0	5	100.0	2	100.0	34	100.0	1416	100.0

* Category names from IPEDS, based upon changes in the Federal guidelines for Fall 2010 reporting. "Unknown" includes those reporting two or more races and Non-Resident Aliens.

Source: IPEDS Fall Enrollment Survey, Part E – after student identification updates were applied locally

TRANSFER

The average number of new transfer students applying to TCNJ over the past eight years (since 2008) is 994 applicants, the average accept ratio and enrollment yield over this period of time are 49.8% and 49.2%, respectively.

Transfer Admissions: Applications, Acceptances, Enrolled – 2008 to 2015

	2008	2009	2010	2011	2012	2013	2014	2015
Number of Applications Received	901	1,027	1,023	917	1045	993	988	1059
Number of Acceptances	438	536	589	483	458	485	509	453
Number of Students Matriculated	262	324	341	262	258	255	262	249
Accept Ratio:	48.6%	52.2%	57.6%	52.7%	43.8%	48.8%	51.5%	42.8%
Enrollment Yield:	59.8%	60.4%	57.9%	54.2%	56.3%	52.6%	51.5%	55.0%

Source: Center for Institutional Effectiveness, The College of New Jersey

PERCENTAGE OF ENTERING STUDENTS WHO ARE TRANSFERS

Approximately 15% of the entering undergraduates in fall 2015 were transfer students, which is the same figure as the previous year. Less than one percent of first-year freshmen and transfer students elected part-time study.

Entering Undergraduates by Admission Status and Attendance Status, Fall 2015

s	New Transfer		First-time		Total	
	#	%	#	%	#	%
Full-time	247	14.5	1451	85.3	1698	99.8
Part-time	2	0.1	2	0.1	4	0.2
Total	249	14.6	1453	85.4	1702	100.0

Source: Center for Institutional Effectiveness, The College of New Jersey

DEGREES CONFERRED BY RACE/ETHNICITY

The total number of degrees conferred (undergraduate and graduate) in fiscal year 2014-15 was 2139. This is a one percent increase from FY2013-14 . There were 44 less undergraduate degrees awarded in 2014-15 than in 2013-14 (-2.7%). The number of Master’s degrees awarded decreased by 14. The number of certificates awarded increased by 53.7%. There was a decrease in the number of baccalaureate degrees awarded to students in the *White, Native American, and Unknown* categories. There were increases in the number of *African American/Black, Asian, Native Hawaiian/Pacific Islander, and Hispanic* students that received baccalaureate awards. The amount of baccalaureate degrees awarded to student in the *Two or More Races* category remained consistent.

Degrees Conferred by Race/Ethnicity*, FY 2014-15*

	White		African American/ Black		Hispanic		Asian		Native American		Native Hawaiian/ Pacific Islander		2 or More Races		Unknown		Total	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Baccalaureate	1024	66.6	74	4.8	170	11.1	141	9.2	1	0.1	7	0.5	14	0.9	107	7.0	1538	100
Masters	256	68.2	17	4.5	18	4.8	10	2.7	1	0.3	0	0.0	2	0.5	71	19.0	375	100
Certificates	124	54.9	16	7.1	6	2.7	8	3.5	0	0.0	1	0.4	0	0.0	71	31.4	226	100
Total	1404	65.6	107	5.0	194	9.1	159	7.4	2	0.1	8	0.4	16	0.7	249	11.6	2139	100

* Category names from IPEDS, based upon changes in the Federal guidelines for Fall 2010 reporting. (Table does not show *Non-Resident Alien* category, n = 6: 4 Baccalaureate, 2 Masters)

Source: IPEDS FY2015 Completions Survey

DEGREES CONFERRED BY GENDER

The percentage of undergraduate degrees conferred to men in fiscal year 2014-15 decreased 2.6% from the number reported in FY2014, while the percentage of degrees awarded to women increased by 3.3%.

Degrees Conferred by Gender, FY 2014-15

	Men		Women		Total	
	#	%	#	%	#	%
Baccalaureate	668	43.4	870	56.6	1538	100
Masters	77	20.5	298	79.5	375	100
Certificates	69	30.5	157	69.5	226	100
Total	814	38.0	1325	62.0	2139	100

Source: IPEDS FY2015 Completions Survey

DEGREES CONFERRED BY GENERAL FIELD

The six academic disciplines in which the most degrees were conferred in FY2014-15 changed very slightly from FY2013-14. This year the top six were: Education, Business/Management/Marketing, the Social Sciences, Psychology, Engineering, and Visual & Performing Arts. The top six fields accounted for approximately 68% of undergraduate degrees were awarded (76% of all degrees awarded). About 42% of all degrees awarded were in Education. From FY 2013-2014, Biological Sciences moved from number six to number nine. Visual & Performing Arts climbed from number seven to number six, bringing it into the top six fields for the first time in five years.

Degrees Conferred by General Field, FY 2014-15 (first degrees)

CIP	Major Category	Bachelor	Master	Certificate	Total
13	Education	331	351	219	901
52	Business/Marketing	302	0	0	302
45	Social Sciences	115	0	0	115
42	Psychology	107	0	0	107
14	Engineering	102	0	0	102
50	Visual & Performing Arts	94	0	0	94
23	English	83	0	0	83
51	Health Professions	65	10	2	77
26	Biological Sciences	74	0	0	74
9	Communication Studies	73	0	0	73
43	Criminology	48	0	0	48
40	Physical Sciences	41	0	0	41
11	Computer Science	30	0	0	30
27	Mathematics	29	0	0	29
54	History	24	0	0	24
5	Women's & Gender Studies	8	0	5	13
30	Interdisciplinary Studies	10	0	0	10
38	Philosophy/ Religious Studies	10	0	0	10
16	Foreign Languages	6	0	0	6
	Total	1552	361	226	2139

Source: IPEDS FY15 Completions Survey

E. FACULTY CHARACTERISTICS

1. FULL-TIME FACULTY BY RACE/ETHNICITY, GENDER, & TENURE STATUS

In fall of 2015, 76% of the full-time faculty at TCNJ were tenured. Of the tenured full-time faculty group, 52% were female and approximately 25% were a minority race/ethnicity (24% in fall 2014). Of the regular full-time faculty as a whole (tenured and tenure-track), 53% were female (increase of 2% from fall 2014) and 25% were minority (4% increase from fall 2014). In fall 2015, TCNJ employed 498 part-time/adjunct faculty; 272 women and 226 men.

**Required Table II.E.1:
Full-Time Faculty by Race/Ethnicity, Sex, Tenure Status and Academic Rank, Fall 2015**

	White		African American		Hispanic		Asian American		Native American		Non-Resident Alien		Race Unreported		Total	
	<u>M</u>	<u>W</u>	<u>M</u>	<u>W</u>	<u>M</u>	<u>W</u>	<u>M</u>	<u>W</u>	<u>M</u>	<u>W</u>	<u>M</u>	<u>W</u>	<u>M</u>	<u>W</u>	<u>M</u>	<u>W</u>
Tenured																
Professor	42	38	2	1	1	3	6	5	0	0	0	0	0	0	51	47
Associate Prof.	45	50	3	8	4	3	9	13	0	0	0	0	3	3	64	77
Assistant Prof.	10	17	1	0	1	0	2	1	0	0	0	0	0	0	14	18
All Others	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sub-Total	97	105	6	9	6	6	17	19	0	0	0	0	3	3	129	142
Not Yet Tenured																
Professor	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Associate Prof.	3	2	0	0	0	1	0	0	0	0	0	0	0	0	3	3
Assistant Prof.	25	32	1	4	2	0	6	2	0	0	0	0	0	2	34	40
All Others	1	2	0	0	0	1	0	0	0	0	0	0	0	0	1	3
Sub-Total	29	36	1	4	2	2	6	2	0	0	0	0	0	2	38	46
All Tenure Track																
Professor	42	38	2	1	1	3	6	5	0	0	0	0	0	0	51	47
Associate Prof.	48	52	3	8	4	4	9	13	0	0	0	0	3	3	67	80
Assistant Prof.	35	49	2	4	3	0	8	3	0	0	0	0	0	2	48	58
All Others	1	2	0	0	0	1	0	0	0	0	0	0	0	0	1	3
Grand Total	126	141	7	13	8	8	23	31	0	0	0	0	3	5	167	188

Source: IPEDS Human Resources Survey * Note: Asian includes Pacific Islanders and Unknown includes 2 or More Races.

2. PERCENTAGE OF COURSE SECTIONS TAUGHT BY FULL-TIME FACULTY

Most courses at TCNJ in the fall 2015 semester, 56%, were taught by full-time faculty. The table on the next page includes information on the number of class sections taught by type of instructor.

**Required Table II.E.2.:
Percentage of Course Sections Taught by Faculty Type, Fall 2015**

Number of Class Sections (includes Lectures, Seminars and other formal class activities)								
Section Size	Taught by Full-time Faculty		Taught by Part-time Faculty & Adjuncts		Taught by Others (Instructors/Staff)		Total of Each Size	
	#	%	#	%	#	%	#	%
Total of Each Instructor Type	685	56%	482	39%	66	5%	1233	100%
Subsections and all other class sections (includes Laboratories, Recitations, Practicums, Independent Research, Music Lessons, Studios, Internships, and Teaching Supervision)								
Total of Each Instructor Type	483	61%	288	36%	23	3%	794	100%

Source: Center for Institutional Effectiveness, The College of New Jersey

3. RATIO OF FULL-TIME TO PART-TIME FACULTY

Full-time faculty headcount for fall 2015 was 355, and part-time/adjunct faculty headcount was 498. The full-time equivalent (FTE) for full-time faculty was 355, part-time/adjunct faculty was 162 with a total FTE of 520, slightly increased from last fall where the total FTE was 514. On an FTE basis, full-time faculty account for 68% of the instructional force at TCNJ. Similarly to 2014, 91% of the full-time teaching faculty holds terminal degrees.

Faculty Full-time Equivalency, Terminal Degrees and Student to Faculty Ratio

	2008	2009	2010	2011	2012	2013	2014	2015
Full-Time Faculty FTE	343	348	348	351	349	347	356	355
Teaching Administrators FTE	4	2	2	1	2	7	3	3
Adjunct & Part-time FTE	140	132	125	131	144	161	155	162
TOTAL FTE FACULTY	487	482	475	483	495	515	514	520
Number of Tenured Faculty ⁽¹⁾	240	247	257	244	238	284	274	271
Tenure Rate ⁽¹⁾	70%	70%	74%	71%	68%	83%	77%	77%
% Holding Terminal Degrees	87%	88%	89%	87%	87%	88%	90%	91%
Student Teacher Ratio ⁽²⁾	13:1	13:1	13:1	13:1	13:1	13:1	13:1	13:1

FTE = Full-time Equivalency Equated at 24 Faculty Weighted Hours per Year (All Full-time faculty equate to 1 FTE)

(1) Applies to Full-Time Faculty Only

(2) FTE students to FTE Faculty

Source: Center for Institutional Effectiveness, The College of New Jersey

**Required Table II.E.3.:
Ratio of Full- to Part-time Faculty, Fall 2015**

Full-time		Part-time		Total	
#	%	#	%	#	%
355	41.6%	498	58.4%	853	100.0%

Source: IPEDS Human Resource Survey

F. CHARACTERISTICS OF THE BOARD OF TRUSTEES (FALL 2015)

According to its by- laws “the purpose of the Board of Trustees of The College of New Jersey is to hold The College in trust for the public, representing the public interest in governance, policies, and development of The College within the spirit of its mission and intent of the laws and regulations governing the Board and The College.” In fall of 2015, TCNJ welcomed Ms. Dana Disarno, Ms. Priscilla Nunez, Dr. Jana Gevert, Dr. Morton Winston, Mr. Joseph O’Brien, and Mr. Timothy Grant as TCNJ representatives to the Board of Trustees

1. RACE/ETHNICITY AND GENDER

**Required Table II.F.1.:
Fall 2016 Board of Trustees, Race/Ethnicity and Gender**

	White	African American	Hispanic	Asian American	Native American	Non-Resident Alien	Unreported	Total
Male	8	0	1	0	0	0	0	9
Female	3	1	0	0	0	0	0	4
Total	11	1	1	0	0	0	0	13

Source: TCNJ Office of the President: www.tcnj.edu/~trustees

2. LIST OF TRUSTEES WITH TITLES AND AFFILIATIONS

**Required Table II.F.2.:
Members of the Board of Trustees with Title and Affiliation, FY2016**

Name	Title	Affiliation
Mr. Jorge A. Caballero	Senior Partner, East Region	Deloitte Tax LLP
Ms. Treby Williams	Executive Vice President	Princeton University
Dr. Robert A. Altman	President	International Assessment Associates
Mr. Bradley S. Brewster	Partner	Princeton Public Affairs Group
Mr. Christopher R. Gibson, Esq	President	Archer & Greiner
Mrs. Rosie Hymerling	Retired Teacher	Haddonfield Public Schools
Dr. Frederick Keating	President	Gloucester County College
Ms. Eleanor V. Horne	Vice President	ETS Social Investment Fund
Mr. Brian Markison	Operating Executive	Avista Capital Partners
Mr. Miles Powell II	Director of Business Development	Alaimo Group
Mr. Albert M. Stark, Esq.	Shareholder	Stark & Stark
Ms. Susanne Svizeny	Executive Vice President	Wells Fargo, PA, DE
Dr. Joshua M. Zeitz	VP - Corporate Communications	AppNexus
Ms. Dana Disarno	Student Representative	TCNJ
Ms. Priscilla Nunez	Alternate Student Representative	TCNJ
Dr. Jana Gevert	Faculty Representative	TCNJ
Dr. Morton Winston	Faculty Representative	TCNJ
Mr. Joseph O’Brien	Staff Representative	TCNJ
Mr. Timothy Grant	Staff Representative	TCNJ
Dr. R. Barbara Gitenstein	President	TCNJ

3. URL OF WEBPAGE WITH INFORMATION ON TRUSTEES

The URL for further information about TCNJ’s Board of Trustees, including meeting agendas and minutes, is: <http://trustees.tcnj.edu/>

G. PROFILE OF THE INSTITUTION

1A. UNDERGRADUATE DEGREE PROGRAMS

Bachelor of Arts (BA)

- Art (*option in Teacher Preparation*)
- Art History
- Communication Studies
- Economics
- English ^{1,4,6} (*options in Journalism, Professional Writing*)
- History ^{1,6}
- Interactive Multimedia
- International Studies
- Mathematics ^{1,6} (*option in Statistics*)
- Music
- Philosophy ⁶
- Political Science
- Psychology
- Self-Designed Major
- Sociology
- Spanish ^{1,6}
- Women's and Gender Studies

Bachelor of Fine Arts (BFA)

- Digital Arts
- Fine Arts
- Graphic Design

Bachelor of Music (BM)

- Music (*options in Performance, Teacher Preparation*)

Bachelor of Science in Nursing (BSN)

- Nursing

Bachelor of Science (BS)

- Accountancy
- Biology ^{1,6}
- Biomedical Engineering ⁶ (**BSBME**)
- Business Administration (*specializations in Finance, Interdisciplinary Business, International Business, Management Marketing*)
- Chemistry ^{1,6}
- Civil Engineering (**BSCE**)
- Computer Engineering (**BSCoE**)
- Computer Science
- Criminology
- Early Childhood Education ^{2,5}
- Economics ¹
- Education of the Deaf and Hard of Hearing ³
- Elementary Education ^{2,5}
- Electrical Engineering (**BSEE**)
- Engineering Science ⁶ (*specialization in Engineering Management*)
- Health and Exercise Science ¹
- Mechanical Engineering (**BSME**)
- Nursing (**BSN**)
- Physics ^{1,6} (*options in Biomedical Physics, Computational Physics, Earth Science, Liberal Arts Physics*)
- Special Education ³
- Technological Studies ¹

¹ Undergraduate discipline-specific secondary education teacher preparation is also available.

² Students in Early Childhood and Elementary Education programs must also have a disciplinary major in one of the following: Art, Biology, English, History, Mathematics, Music, Psychology, Sociology, Spanish, Math/Science/Technology, Women's and Gender Studies.

³ Non-certification at the baccalaureate level; 5-year dual certification at the master's level.

⁴ Optional five-year BA/MA program.

⁵ Students may select (but do not have to) a 5-year program in Urban Education, which results in non-certification at the baccalaureate level; 5-year dual certification (English Language Learning) at the master's level.

⁶ Options available in seven-year medical.

1B. GRADUATE DEGREE PROGRAMS

Master of Arts (MA)

- Clinical Mental Health
- Marriage, Couples and Family Counseling Therapy
- School Counseling
- English

Master of Arts in Teaching (MAT)

- Elementary Education
- Early Childhood
- Education of the Deaf and Hard of Hearing *
- Secondary Education (*Specializations include: Biology, English, Health and Physical Education, Mathematics, Physical Science, Social Studies, Technology Education*)
- Special Education

Master of Education (MED)

- Educational Leadership (*Including specialization in Instruction*)
- Reading
- Special Education (*Including specialization in Teacher of students with blindness or visual impairment*)
- Teaching English as a Second Language

Master of Science in Nursing (MSN)

- Nursing (*Options include: Family Nurse Practitioner, Adult Nurse Practitioner, Neonatal Nurse Practitioner, Clinical Nurse Leader, School Nurse*)

Education Specialist (EDS)

- Marriage and Family Counseling

* Available only to TCNJ undergraduate students enrolled in 5-year program

Source: Office of Academic Affairs, The College of New Jersey

H. MAJOR RESEARCH AND PUBLIC SERVICE ACTIVITIES

During the 2014-15 academic year, faculty and staff at The College of New Jersey were involved in a variety of research projects supported by both internal and external grants, sabbatical leaves, and summer undergraduate student-faculty research projects. Faculty, staff, and students are also dedicated to public service to the community, New Jersey, the nation and the world through partnerships, centers (see table on next page), and other initiatives. For example, the TCNJ Professional Development School Network partners our School of Education with 18 New Jersey public schools to provide staff development activities. Examples of a few of TCNJ's varied research and public service activities are included below.

Bonner Center for Civic and Community Engagement

TCNJ continued to receive regional and national awards for its commitment to community engaged learning (or service-learning) initiatives. Recently, Bonner Center launched AmeriCorps*VISTA Fellow Program. Members work on a variety of hunger, nutrition, literacy, job creation, employment training, and volunteer recruitment projects intended to alleviate poverty within Trenton and New Brunswick. The College's student leadership and service scholarship program—the Bonner Community Scholars—spent approximate 20,000 hours addressing the unmet needs of the Trenton area and the state. These students also mobilized the first year class (the class of 2017)—over 1300 individuals—to complete an additional 12,690 hours of community engaged learning projects between September and June. Faculty members were a key part of this mission driven activity--as students in 50 courses participated in projects that provided them with the opportunity to learn while having a positive impact in the community.

Adaptive Technology Center for NJ Colleges

The Adaptive Technology Center for New Jersey Colleges increases opportunities for New Jersey college students who have disabilities to meet the academic demands of college by providing access to appropriate technology tools. The Center disseminates information on assistive technology, operates an adaptive technology lending program, and provides outreach and training to faculty, staff and students at New Jersey colleges and universities. Supported by the New Jersey Commission on Higher Education, the Center just received an award of \$400,000 for computer access training programs.

Career and Community Studies

The Career and Community Studies (CCS) program, established at the college in 2005 was awarded 1.2 million to continue its development with providing its students with a comprehensive transition post-secondary college experience. TCNJ received one of twenty-seven Federal grants that were issued in October 2011 to four -and two – year institutions of higher education to create opportunities for student with intellectual disabilities to attend and be successful in higher education.

Municipal Land Use Research Center

MLUC @ TCNJ was established six years ago to improve the coordination and integration of transportation planning and land-use decision-making by working closely with State departments and agencies while simultaneously enhancing local governments' planning capacity. Sustainable Jersey – a program of The College of New Jersey's Municipal Land Use Center – won the national Ashoka/Community Matters Changemakers competition, “Strong Communities: Engaging Citizens, Strengthening Place, Inspiring Change.” Sustainable Jersey has received \$5,000 and recognition as the top social change innovation in the country.

Center for Global Engagement

The Center for Global Engagement directs Education Abroad and International Student Services at The College of New Jersey. TCNJ has instated a new semester program in Israel at Ben-Gurion University. Additionally, TCNJ is among Ten U.S. Colleges and universities chosen by the Institute of International Education (IIE) to participate in the year-long International Academic Partnerships Program, funded by the U.S. Department of Education, to help the College establish partnerships with academic institutions in China.

Centers at TCNJ

Center Name	Description	Website
Adaptive Technology Center For NJ Colleges	The Adaptive Technology Center for New Jersey Colleges increases opportunities for New Jersey college students who have disabilities to meet the academic demands of college by providing access to appropriate technology tools.	http://adaptivetech.tcnj.edu/
The Alan Dawley Center for the Study of Social Justice	The ADCSSJ aims to provide a focal point for students, scholars, community leaders, and public intellectuals involved in social justice issues in the state of New Jersey and beyond. The ADCSSJ seeks to be the voice and nerve center of TCNJ's core beliefs and public mission that "regards education in the service of human welfare as its chief end."	http://www.tcnj.edu/~adcssi/
Bonner Center for Civic and Community Engagement	The Bonner Center cultivates the common ground that exists between the educational mission of the College and the interests and needs of the local community. It does so by creating teaching and learning opportunities that simultaneously build the capacity of TCNJ students and community organizations in Trenton and the region. In so doing, the Center puts the College's main values into action and strives to foster a more enlightened, participatory and egalitarian society.	http://www.tcnj.edu/~bonner/
Career and Community Studies	Career & Community Studies is a college-based, liberal studies program designed to prepare students (ages 18-25) for adult life through academic rigor, career discovery and preparation and peer socialization as part of a diverse community of learners. Students wanting to be considered for this program must present a disability that is characterized by significant limitations both in intellectual functioning and in adaptive behavior, seeking a post-secondary experience on a college campus and requires a strong system of supports. Students must be highly motivated young adults who have received extensive educational services in either public or private schools and would likely have considerable difficulty succeeding in a traditional college degree program.	http://www.tcnj.edu/~ccs/
Center for the Arts	The Center serves to promote arts activities, both on and off campus, collaborate with arts organizations in New Jersey and beyond, advocate for arts education in schools and communities, and serve as a link to the curricular needs of all of the Schools in the College of New Jersey. The Center facilities include the College Art Gallery, Mildred and Ernest E. Mayo Concert Hall, Kendall Hall Main Stage Theatre, Don Evans Black Box Theatre, WTSR radio, and soon to be opened Sarnoff Collection Museum. The Center serves as a producer for campus sponsored events as well as a presenter for events brought to the community for entertainment and education.	http://www.tcnj.edu/~arts/facilities/index
Center for Assistive Technology And Inclusive Educational Studies (CATIES)	CATIES is a research and service initiative of The College of New Jersey's School of Education. It is dedicated to improving the educational experiences of children with disabilities by linking faculty and staff expertise with the needs of New Jersey's educational community.	http://www.tcnj.edu/~caties/
The Center for Excellence in STEM Education	The Center for Excellence in STEM (Science, Technology, Engineering, and Mathematics) Education at The College of New Jersey brings together a multidisciplinary team of educators, researchers, and practitioners. The Center promotes inquiry and design-based learning to engage learners in the understanding and application of mathematical, scientific, technological, and engineering concepts and principles. It functions as a school service center, a demonstration and professional development center for teachers, a product development center, and a community resource.	http://center4stem.org

Center Name	Description	Website
Center for Excellence in Teaching and Learning	The center sponsors major lectures, special symposia, teaching and learning communities, scholars and fellows programs, and consultation pertaining to the teaching and learning process. The center also acquires resources that our faculty and professional staff can use to inform their work as teacher-scholars dedicated to providing students with a rich educational experience. In addition, the center honors outstanding innovations and achievements in teaching and learning by members of our community.	http://cetl.pages.tcnj.edu/
Center for Global Engagement	The Center for Global Engagement directs Education Abroad and International Student Services at The College of New Jersey. The Center oversees advising for study abroad, international internships, and other global initiatives as well as international student services for TCNJ students holding the F and J visas enabling study in the USA.	http://www.tcnj.edu/~goglobal/undergraduate/
Center for Youth Relationship Development	The Center for Youth Relationship Development conducts research, develops interventions, and educates students and professionals to improve understanding of the emotional and cognitive processes in relationships. Satisfying relationships are central for mental and physical health.	http://www.tcnj.edu/~cyrd/
Municipal Land Use Research Center	MLUC @ TCNJ was established six years ago to improve the coordination and integration of transportation planning and land-use decision-making by working closely with State departments and agencies while simultaneously enhancing local governments' planning capacity. Even in its relatively brief history, MLUC @ TCNJ has already achieved a long list of proud accomplishments. We are currently a leading partner in "Sustainable Jersey," and are engaged with municipalities throughout the state in extensive zoning and land-use reform. In this way, MLUC @ TCNJ has added environmental planning and social equity concerns to its original repertoire of transportation planning and land-use decision-making.	http://www.tcnj.edu/~mluc/
Professional Development School Network	The PDSN is a dynamic partnership between and among The College of New Jersey and select school districts located within a 30-mile radius of The College.	http://www.tcnj.edu/~educat/pdsn/index.html
Small Business Development Center	The College of New Jersey Small Business Development Center is part of a statewide/nationwide network of small business development centers designed to provide free and confidential small business management counseling and low-cost comprehensive training workshops to assist the small business communities in Mercer and Middlesex counties.	http://www.tcnj.edu/~sbdc/

1. Research and Development Expenditures

The total Academic Research and Development (R&D) Expenditures for fiscal year 2015 decreased by 3.7% (\$394,411) from the previous year total. Federally Financed and State Financed Academic R&D expenses have decreased from fiscal year 2014 by 10%, while Privately Financed expenses increased by 70% percent (\$55,196). The R&D Expenditures for fiscal year 2015 are included in the table below.

**Required Table II.H.1.:
Research and Development Expenditures, 2015**

Expenditure	Amount
Federally Financed Academic R&D Expenditures	\$721,509
State Financed Academic R&D Expenditures	\$631
Privately Financed Academic R&D Expenditures	\$78,890
Institutionally Financed Academic R&D Expenditures	\$9,290,859
Total Academic R&D Expenditures	\$10,091,889

Source: Dollar amount as reported to the National Science Foundation (NSF) on Form #411 (Survey of Research and Development Expenditures at Colleges and Universities).

I. THE STATUS OF MAJOR CAPITAL PROJECTS (*AS OF JUNE 2016*)

PROJECTS IN PLANNING

None

PROJECTS IN CONSTRUCTION

STEM Complex Phase I and Phase II

The STEM Complex, funded in part from the 2013 State of New Jersey General Obligation Bond, will provide cross-disciplinary spaces that may be used by the School of Engineering, School of Nursing, Health and Exercise Science and the School of Science. The STEM Complex will be a multi-phased project and includes the relocation of Holman Hall occupants; the demolition of Holman Hall; the construction of a new STEM Building; and renovations to Armstrong Hall, and the Science Complex. Included is the construction of a new state-of-the-art Nursing Simulation Lab in Forcina Hall. The Simulation Lab was substantially complete in March 2016. The expected completion date for Phase I of the STEM Complex is July 2017 and for Phase II is October 2018.

BSC Renovation

The Brower Student Center (BSC), originally opened in 1976 and named after former president Clayton R. Brower is home to all student organizations, dining facilities and the campus bookstore. The facility will undergo a transformative renovation of the interior and exterior, including a multi-purpose room addition. The bookstore has been relocated to Campus Town creating more space for dining and student activities. A multipurpose meeting room has been added to the south side of the student center. The expected completion date is August 2017.

Chiller Plant Upgrade

In order to support recent College expansion and the STEM Complex, the College increased capacity of the Chilled Water Plant. This project will take the potential build-out through 2023 into consideration during design. Now completed, the chiller plant provides added chilled water capacity to the campus. This project is funded in part from the 2013 State of New Jersey General Obligation Bond and is expected to be complete by July 2016.

Cogeneration Controls Renewal

The existing power plant combustion turbine controls were originally installed in 1994 and have reached the end of their useful life. Existing components are becoming obsolete and replacement parts are not readily available. As such, it is necessary to perform a retrofit to the existing turbine to update the controls. This project is expected to be complete by February 2017.

Boiler #1 Renewal

Boiler #1 recently had its left side casing and D-Tubes replaced. This project, as part of the Asset Renewal Plan, will replace Boiler #1's generating tubes which were in poor condition. The project will also replace associated valving, controls, blow off tank and address water treatment issues at the central power plant. The expected completion date for the project is August 2017.

III. Other (Optional)

The College of New Jersey

The College of New Jersey (TCNJ) is a highly selective institution that has earned national recognition for its commitment to excellence in undergraduate education. Founded in 1855, TCNJ has become an exemplar of the best in public higher education and is consistently acknowledged as one of the top comprehensive colleges in the nation. TCNJ currently has been selected to appear in *Barron's Best Buys in College Education*, appearing alongside schools such as Penn State and University of California- Berkeley, the College is one of only 247 institutes of higher education nationwide to receive this honor. TCNJ is rated the No. 1 public regional university in the northern region of the country by *U.S. News & World Report*. TCNJ was named among the 150 “Best Value” public colleges the Princeton Review and *USA Today* in 2016 and, among more than 650 colleges and universities nationally, Money Magazine ranks TCNJ at 53. Money Magazine’s college ranking considers quality, affordability and outcomes. In 2006, TCNJ was awarded a Phi Beta Kappa chapter—an honor shared by less than 10 percent of colleges and universities nationally.

TCNJ offers a comprehensive range of academic programs in the liberal arts, sciences, as well as professional schools. TCNJ is committed to significant learning experiences at every level, beginning with academic seminars for first semester students and culminating in capstone courses for seniors. There are no teaching assistants—all classes are taught by faculty members—and a 13-to-1 student-to-faculty ratio allows for small classes and personalized attention. Specialized undergraduate research programs, internships, and global study opportunities at TCNJ equal or surpass what is offered by top private colleges.

Commitment to Success

TCNJ has a unique mission among state colleges. That mission calls for the provision, to a diverse community of learners, of an undergraduate, residential experience that is highly competitive and designed to produce future leaders of and significant contributors to fields that are critical to our state. TCNJ has been quite successful in fulfilling that mission.

- TCNJ was named by the Princeton Review and *USA Today* as one of the top values in public higher education for 2016.
- TCNJ was awarded, in 2006, a [Phi Beta Kappa](#) chapter—an honor shared by less than 10 percent of colleges and universities nationally.
- TCNJ is the top-ranked (3rd overall) public regional university in the northern region of the country, according to *U.S. News & World Report 2017 Edition*, and has been since the ranking’s inception.
- TCNJ is one of the top –ranked public regional university to make *U.S. News*’ list of institutions with a Strong Commitment to Teaching in 2016 (ranked #2 in the northern region).
- TCNJ is a national model of teacher-scholarship, and, through programs like the Mentored Undergraduate Summer Experience (MUSE), encourages undergraduate-faculty collaboration in research.

Results

- TCNJ has the 3rd highest graduation rate among schools in the northern region and surpasses those achieved by many prestigious private institutions.
- TCNJ has a 95% first-to-second year retention rate. When students stay in school, they stay on course for timely graduation and save money. This is also an indicator that the whole system at an institution, not just the recruitment component, is working properly.

- TCNJ students and faculty have won numerous major fellowships during the last decade, including Carnegie, Fulbright, Marshall, Gates Millennium, Goldwater, Phi Kappa Phi, Truman, Boren, and National Science Foundation awards.
- According to the most recent National Survey for Student Engagement, TCNJ bettered the average of its Carnegie Foundation peers in the level of academic challenge, active and collaborative learning, student-faculty interaction, enriching educational experiences, and supportive campus environment, as they apply to the experience of first-year students.
- Since 1985, TCNJ has made it to 70 NCAA athletic championships and won 38 Division III national titles while producing 48 Division III Academic All-Americans.

Faculty and Staff Excellence

TCNJ's faculty and staff members are nurturing instructors and national leaders in their fields who are frequently acknowledged for their excellence. They are a source of pride and recognition for the state. A few recent examples include:

- Dr. Gary Woodward, professor of Communication Studies, has published a new opinion piece which ran in the Trenton Times and on NJ.com. In his post, Dr. Woodward discusses corporate crisis communication, focusing specifically on SeaWorld Entertainment trying to counter the effects of the 2013 documentary, *Blackfish*. You can find his piece on his blog, [The Perfect Response: Effective Communication in a Distracted Age](#).
- Marketing Professor Louis Tucci and co-authors published "[An Analysis of Consumer Motivations for Purchasing Fair Trade Coffee](#)" in the Journal of International Consumer Marketing" (Volume 27, Issue 4, 2015.) The study investigates factors influencing the consumer's decision to purchase Fair Trade coffee to be made at home, with a focus on what can be done to maintain the core values of fair trade while expanding its scope.
- Dr. Allen Katz received the Microwave Application Award for "proposing, demonstrating, and developing the multi-port (six-port) interferometer digital radio for wireless communication systems and sensor application." Dr. Katz has more than 25 years of experience in the microwave and satellite industries and is the founder and President of Linearizer Technology, Inc., a New Jersey based company dedicated to distortion correction. Dr. Katz has won numerous awards for his contributions to his field, holds 17 patents, and is a regular contributor to technical journals and conferences. Professor Katz also founded and directed the Trenton Computer Festival, the original computer festival, which celebrated its 40th anniversary in 2015.
- Dr. Emily Meixner, associate professor of English and coordinator of the Secondary English Education program at the College won *English Leadership Quarterly* Best Article of the Year. The article "Nurturing Teacher Leadership through Homegrown Professional Development," was written by Meixner after seeing tremendous success from her *How To Teach*
- TCNJ professor of sociology Tim Clydesdale has published a book entitled, "The Purposeful Graduate: Why Colleges Must Talk to Students About Vocation". In his book, Clydesdale demonstrates how impactful the exploration of these ideas can be for students. Professor Clydesdale adds a new factor to the national discussion of the value of college, saying, "The very purpose of college itself (is) to educate and graduate thoughtful, purposeful and globally aware citizen leaders." An interview with Clydesdale about his new release can be found on Inside Higher Ed.com.
- Faculty from the School of Nursing, Health, and Exercise Science recently received funding from Novo Nordisk for a project entitled Smart Nutrition Activity and Conditioning in Kids (SNACK). This new area of research focuses on physical activity and its link to long term, sustainable lifestyle and health behavior changes when started in early childhood. The primary sites of the project are in the Ewing and Trenton School Districts. This program will build on the strengths of HES and Nursing and their community connections.
- Dr. Leeann Thornton, Associate Professor of Biology, has won a national contest sponsored by the American Society of Plant Biologists in recognition of "Fascination of Plants Day 2015." Professor Thornton is one of four national winners; in particular, she won in the category for designing a T-shirt. Her design, titled *Know Plants, know life. No plants, no life!*, depicts the Forget Me Not flower, which is small and often overlooked. It is a symbol of the diversity of plants in nature. There is also a rice stalk to represent human uses of plants for food. Together, the two plants help remind individuals to appreciate the natural abundance of plants and the delicate relationship between humans and plants.

Invaluable to Students and the State

- *Kiplinger's Personal Finance* rates TCNJ as the #8 best value in public higher education in New Jersey for out-of-state students and the #34 best value for in-state students in 2014--significantly higher than any other New Jersey school.
- TCNJ was listed among the "Best Northeastern Colleges" by *The Princeton Review*.
- More than 88% of TCNJ students are New Jersey residents
- TCNJ attracts high-achieving students from out of state who rank in the top 10 percent of their high-school classes.
- Most TCNJ students (74%) graduate in four years, and nearly all have earned degrees within five (85%) or six years (87%).
- 91% of TCNJ's most recent graduating class rated their undergraduate academic experience and career preparation as either excellent or above average.
- 97% of TCNJ's most recent graduating class indicated that their career preparation was excellent, above average, or average.
- 43,000 of The College's 64,000+ alumni live or work in the State of New Jersey
- During the last five years, TCNJ has secured increasing numbers of federal grants providing millions of dollars for programs that improve the quality and diversity of New Jersey's teachers and increase the participation of underrepresented groups in the sciences.
- TCNJ has maintained a service-learning requirement of all first year students. This provides local and state communities with approximately 20,000 hours of community service each year.