Attachment 1
Licensed Hospitals
Essex County

Hospital Name	Address	Hospital Ownership	Hospital Type
Clara Maass Medical Center	1 Clara Maass Drive, Belleville, NJ 07109	Private	Acute Care
Silver Lake (Columbus) Hospital LTACH	495 North 13th Street, Newark, NJ 07107	Private	Long Term Acute Care
Cooperman Barnabas Medical Center	94 Old Short Hills Road, Livingston, NJ 07039	Private	Acute Care
East Orange General Hospital	300 Central Avenue, East Orange, NJ 07018	Private	Acute Care
Essex County Hospital Center	204 Grove Avenue, Cedar Grove, NJ 07009	Private	Psychiatric
Kessler Institute for Rehabilitation	1199 Pleasant Valley Way, West Orange, NJ 07052	Private	Rehabilitation
Mountainside Medical Center	1 Bay Avenue, Montclair, NJ 07042	Private	Acute Care
Newark Beth Israel Medical Center	201 Lyons Avenue, Newark, NJ 07112	Private	Acute Care
St. Michael's Medical Center	111 Central Avenue, Newark, NJ 07102	Private	Acute Care
University Hospital	150 Bergen Street, Newark, NJ 07103	State	Acute Care
East Orange Veterans' Affairs Medical Center	385 Tremont Avenue, East Orange, NJ 07018	Private	Acute Care
Children's Specialized Hospital	182 Lyons Ave, Newark, NJ 07112	Private	Childrens
Morristown Medical Center	100 Madison Ave, Morristown, NJ 07960	Private	Acute Care
Englewood Hospital & Medical Center	350 Engle St, Englewood, NJ 07631	Private	Acute Care

Attachment 2
Hospital Consultative Activities prior to Fee and Expenditure Report Submission
Essex County

Activity	Date(s)
Initial meeting with the county	07/06/20
Individual hospital meeting(s)	07/13/20
Introductory meeting with hospitals	09/30/20
On-going communication with hospitals for program amendments and updates since program inception	12/06/24
Issued e-mail to each hospital requesting DHS data forms.	08/20/24
E-mail follow-up with each hospital regarding outstanding DHS forms and documentation.	N/A
E-mail to each hospital requesting comment on program proposal.	11/27/24
Resolved questions, comments, and concerns from hospitals on program proposal.	12/06/24

Attachment 3
Proposed Hospital Assessment Fee
Essex County

	Assessment Basis	Assessment Rate
Inpatient	7: Non-Medicare Discharges	$1,748.25
Outpatient	2: Percent of NPR (OP)	5.743%

Medicare ID	Medicaid ID	Hospital Name	Inpatient Units	Outpatient Units	Inpatient Assessment	Outpatient Assessment
31-0002	4135008	Newark Beth Israel Medical Center (RWJBH)	15,342	$ 339,745,428	$ 26,821,652	$ 19,511,240
31-0009	4135504	Clara Maass Medical Center (RWJBH)	9,132	$ 194,434,615	$ 15,965,019	$ 11,166,185
31-0054	0139564	Mountainside Medical Center	4,811	$ 201,051,849	$ 8,410,831	$ 11,546,207
31-0076	3675904	Cooperman Barnabas Medical Center (RWJBH)	23,651	$ 457,696,224	$ 41,347,861	$ 26,285,036
31-0083	4140001	East Orange General Hospital	3,234	$ 41,616,137	$ 5,653,841	$ 2,389,973
31-0096	4140508	St. Michaels Medical Center	3,426	$ 90,627,562	$ 5,989,505	$ 5,204,650
31-0119	3677001	UH - University Hospital	13,484	$ -	$ 23,573,403	$ -
31-2024	0	Silver Lake (Columbus) Hospital LTACH	81	$ -	$ 141,608	$ -
31-3025	4143329	Kessler Institute for Rehabilitation	1,123	$ 17,310,976	$ 1,963,285	$ 994,152
31-3300		Children's Specialized Hospital	-	$ 5,509,721	$ -	$ 316,418
31-0015		Morristown Medical Center	-	$ 3,886,460	$ -	$ 223,196
31-0045		Englewood Hospital & Medical Center	-	$ 25,562,049	$ -	$ 1,468,003
31-4020	4508602	Essex County Hospital Center	-	$ -	$ -	$ -
			74,284	$ 1,377,441,021	129,867,003	79,105,060
		Total net patient revenue (inpatient and outpatient)		$ 4,179,441,801		
		NJAC 10:52B-2.1 Limit (5% of total net patient revenue)		$ 208,972,090		
		Fee Amount (Over) / Under Limit		$ 27		

Attachment 4
Data Elements for Proposed Hospital Assessment Fee
Essex County

							Medicare Discharges, W/S S-3, Part I, Col 13					Total Discharges, W/S S-3, Part I, Col 15							
Medicare ID	Medicaid ID	Hospital Name	FYE Begin	FYE End	FY Days	Ownership	Total A&P and HMO	Sub IPF	Sub IRF	Sub Oth.	TOTAL - Annualized	Total A&P and HMO	Sub IPF	Sub IRF	Sub Oth.	TOTAL - Annualized	Non-Medicare Discharges	Inpatient Net Patient Revenue All	Outpatient Net Patient Revenue All
31-0009	4135504	Clara Maass Medical Center	1/1/2023	12/31/2023	365	Private	5,127	121	-	-	5,248	13,119	1,261	-	-	14,380	9,132	$ 254,238,591	$ 194,434,615
31-0083	4140001	East Orange General Hospital (Carewell)	1/1/2023	12/31/2023	365	Private	1,329	55	-	-	1,384	4,013	605	-	-	4,618	3,234	$ 63,977,244	$ 41,616,137
31-3025	4143329	Kessler Institute for Rehabilitation	1/1/2023	12/31/2023	365	Private	1,616	-	-	-	1,616	2,739	-	-	-	2,739	1,123	$ 100,773,337	$ 17,310,976
31-0054	0139564	Mountainside Medical Center	1/1/2023	12/31/2023	365	Private	4,598	120	-	-	4,718	8,821	708	-	-	9,529	4,811	$ 185,697,818	$ 201,051,849
31-0002	4135008	Newark Beth Israel Medical Center	1/1/2023	12/31/2023	365	Private	4,611	79	-	-	4,690	18,338	1,694	-	-	20,032	15,342	$ 614,014,523	$ 339,745,428
31-2024		Silver Lake (Columbus) Hospital LTACH	4/1/2022	3/31/2023	365	Private	399	57	-	-	456	418	119	-	-	537	81	$ 60,372,236	$ -
31-0076	3675904	St. Barnabas Medical Center	1/1/2023	12/31/2023	365	Private	11,083	-	-	-	11,083	34,734	-	-	-	34,734	23,651	$ 875,337,554	$ 457,696,224
31-0096	4140508	St. Michaels Medical Center	1/1/2023	12/31/2023	365	Private	2,425	-	-	-	2,425	5,851	-	-	-	5,851	3,426	$ 108,482,650	$ 90,627,562
31-0119	3677001	UH - University Hospital	7/1/2022	6/30/2023	365	State	4,125	-	-	-	4,125	17,609	-	-	-	17,609	13,484	$ 539,106,828	$ -
31-3300		Children's Specialized Hospital	1/1/2023	12/31/2023	365	Private	-	-	-	-	-	-	-	-	-	-	-	$ -	$ 5,509,721
31-0015		Morristown Medical Center	1/1/2023	12/31/2023	365	Private	-	-	-	-	-	-	-	-	-	-	-	$ -	$ 3,886,460
31-0045		Englewood Hospital & Medical Center	1/1/2023	12/31/2023	365	Private	-	-	-	-	-	-	-	-	-	-	-	$ -	$ 25,562,049
31-4020	4508602	Essex County Hospital Center	1/1/2023	12/31/2023	365	County	3	-	-	-	3	138	-	-	-	138	135	$ -	$ -
		Total					35,316	432	-	-	35,748	105,780	4,387	-	-	110,167	74,419	$ 2,802,000,780	$ 1,377,441,021

Attachment 5
Proposed Hospital Expenditure Model
Essex County

Estimated Assessment		$ 208,972,063
State (DHS) Portion	1%	$ 2,089,721
Essex County Portion	9%	$ 18,807,486
Estimated New Medicaid Hospital Funding	90%	$ 188,074,857
Estimated New Medicaid Hospital Funding Allocated from Bergen County		$ 2,500,000
Estimated New Medicaid Hospital Funding Allocated to Other Counties		$ (1,605,979)
Estimated Federal Medical Assistance Percentage (FMAP) for Managed Care		66.67%
Estimated New Medicaid Hospital Funding with Federal Matching Funds		$ 566,920,475
MCO Administrative Fee for Health Plan Assessment	6.1%	$ 34,582,149
Estimated New Medicaid Hospital Funding with Federal Matching Funds (less MCO administrative fee)		$ 532,338,326

** Medicaid payment estimates incorporate a weighted average FMAP of 66.67% based on 2023 encounters reported by DHS. 1% of the assessment fee is estimated for State administrative costs. 6.1% of the total pool of funds available for hospital payments is estimated for administrative costs of the Medicaid health plans, which represents a 1% increase from the SFY2025 State computations. Bergen County fees collected from Kessler will be used by DHS to fund Essex County program payments.*

Estimated New Medicaid Hospital Funding with Federal Matching Funds (less MCO administrative fee)	$ 532,338,326

Inpatient Class 1 Funding Pool	$ 330,863,571
Inpatient Class 2 Funding Pool	$ 250,867
Outpatient Funding Pool	$ 201,223,686
Estimated Uniform Per-Discharge Payment Increase - Class 1 Hospitals	$ 14,687.42
Estimated Uniform Per-Day Payment Increase - Class 2 hospitals	$ 1,718.27
Estimated Uniform Per-Visit Payment Increase - Outpatient	$ 838.01

			Medicaid Managed Care Data					
Hospital Name	Hospital Class for Directed Payment	Medicare ID	Inpatient Discharges (Days if Class 2)	Outpatient Visits	Total IP Payments	Inpatient Directed Payment	Outpatient Directed Payment	Total IP and OP Directed Payment
Newark Beth Israel Medical Center	1	31-0002	6,476	102,502	$ 106,003,983	$ 95,115,749	$ 85,897,295	$ 181,013,044
Clara Maass Medical Center	1	31-0009	3,310	39,146	$ 30,111,365	$ 48,615,369	$ 32,804,584	$ 81,419,954
Mountainside Medical Center	1	31-0054	1,584	14,048	$ 15,954,495	$ 23,264,878	$ 11,772,309	$ 35,037,186
Cooperman Barnabas Medical Center	1	31-0076	3,253	35,591	$ 53,078,936	$ 47,778,186	$ 29,825,473	$ 77,603,659
East Orange General Hospital	1	31-0083	1,257	12,939	$ 12,499,698	$ 18,462,090	$ 10,842,960	$ 29,305,050
St. Michaels Medical Center	1	31-0096	1,255	21,066	$ 13,328,583	$ 18,432,715	$ 17,653,435	$ 36,086,151
UH - University Hospital	1	31-0119	4,966	-	$ 96,192,594	$ 72,937,741	$ -	$ 72,937,741
Kessler Institute for Rehabilitation	1	31-3025	426	14,830	$ 11,360,561	$ 6,256,842	$ 12,427,630	$ 18,684,472
Essex County Hospital Center	1	31-4020	-	-	$ -	$ -	$ -	$ -
Silver Lake (Columbus) Hospital LTACH	2	31-2024	146	-	$ 318,250	$ 250,867	$ -	$ 250,867
Total			**22,673**	**240,122**	**338,848,463**	**$ 331,114,438**	**$ 201,223,686**	**$ 532,338,124**

Attachment 6
DHS Inpatient Discharges and Payments from Encounter Data
Essex County

Hospital Name	CY 2023 IP Enc Discharges	CY 2023 IP Enc Payments
Newark Beth Israel Medical Center	6,476	106,003,983
Clara Maass Medical Center	3,310	30,111,365
Mountainside Medical Center	1,584	15,954,495
Cooperman Barnabas Medical Center	3,253	53,078,936
Carewell Health	1,257	12,499,698
St. Michaels Medical Center	1,255	13,328,583
UH - University Hospital	4,966	96,192,594
Silver Lake (Columbus) Hospital LTACH	4	318,250
Kessler Institute for Rehabilitation	426	11,360,561
	22,531	**338,848,463**

Attachment 7
Net Patient Revenue
Essex County

					W/S G-2	Row	1	2	3	5	7	10	11	11.01	11.02	12	15	16	17	18	19	27	27.99	28		18	19	23	27	27.99	28			3	Annualized	Annualized	Annualized	Annualized						
Medicare ID	Medicaid ID	Hospital Name	FYE Begin	FYE End	FY Days	INPATIENT G-2 Column 1	Hospital	Subprovider - IPF	Subprovider - IRF	Swing Bed - SNF	Skilled Nursing Facility	Total General Inpatient Care Services	ICU	Premature ICU	NICU	CCU	Other Special Care	Total Intensive Care Type Inpatient hospital Services (sum of 11-15)	Total Inpatient Routine Care Services (sum of 10 & 16)	Ancillary Services	Outpatient Services	Other (specify)Note 1	Other (specify)Note 2	Total Patient Revenues	Sum of Yellow Shaded Columns - Inpatient Gross	OUTPATIENT G-2 Column 2	Ancillary Services	Outpatient Services	Ambulance Services	Other (specify)Note 1	Other (specify)Note 2	Total Patient Revenues	Sum of Green Shaded Columns - Outpatient Gross	Sum of Orange Shaded Columns - IP and OP Gross	Net Patient Revenue (NPR), W/S G-3 Note 3 Note 4	Inpatient Gross	Outpatient Gross	Total IP and OP Gross	Net Patient Revenue (NPR)	Inpatient NPR for Tax Model (Inflated)	Outpatient NPR for Tax Model (Inflated)	SNF Ancillary Percent	SNF % of Routine	SNF Ancillary Revenue	Inflator for Cost Report NPR	Estimated SFY 2026 Medicaid Inpatient Directed Payments	Estimated SFY 2026 Medicaid Outpatient Directed Payments	Inpatient & Outpatient NPR, Participating Hospitals
31-0002	4135008	Newark Beth Israel Medical Center	1/1/2023	12/31/2023	365		**1,454,551,262**	**74,785,800**	-	-	-	**1,529,337,062**	43,536,285	-	-	446,514,311	137,886,624	**627,937,220**	2,157,274,282					**2,157,274,282**	2,157,274,282		**1,007,712,916**	**5,603,442**	-	-	-	**1,013,316,358**	1,013,316,358	3,170,590,640	**747,064,847**	2,157,274,282	1,013,316,358	3,170,590,640	747,064,847	**546,280,875**	**296,699,428**		0.00%			1.0747	$67,733,648	$ 83,146,000	$ 953,759,951
31-0009	4135501	Elara Caring Middle Medical Center	1/1/2023	12/31/2023	365		465,057,560	69,054,002	-	-	261,900	534,373,462	92,802,565	-	-	-	-	627,176,027	315,435,847	88,621,321	-	-	1,031,233,195	1,030,871,295		424,116,410	322,282,161	-	-	-	746,398,571	746,398,571	1,777,631,766	356,561,169	1,030,871,295	746,398,571	1,777,631,766	356,561,169	**222,216,287**	**160,899,815**	0.04%	131.722			1.0747	$32,022,334	$ 33,534,800	$ 448,673,206
31-0054	0139564	Mountainside Medical Center	1/1/2023	12/31/2023	365		238,125,891	34,010,285	-	-	-	272,136,176	40,090,695	-	-	-	4,909,987	45,000,682	317,136,858	301,397,112	47,210,990	1	-	665,744,961	665,744,961		527,504,809	216,212,803	-	-	8,567,928	752,285,540	752,285,540	1,418,030,501	335,373,362	665,744,961	752,285,540	1,418,030,501	335,373,362	**169,216,783**	**191,213,349**	0.00%	-			1.0747	$16,481,055	$ 9,838,500	$ 386,749,667
31-0076	3679504	St Barnabas Medical Center	1/1/2023	12/31/2023	365		**1,080,702,099**	-	-	-	-	**1,080,702,099**	449,847,158	-	-	62,360,714	132,618,947	**644,826,819**	1,725,528,918	1,176,902,903	147,344,041	38,140,032	-	**3,087,915,894**	3,087,915,894		**1,122,342,297**	**466,391,251**	-	334,670	-	**1,589,068,218**	1,589,068,218	4,676,984,112	**1,154,093,853**	3,087,915,894	1,589,068,218	4,676,984,112	1,154,093,853	**640,191,333**	**432,369,724**	0.00%	-			1.0747	$35,146,221	$ 25,326,500	$ 1,333,033,778
31-0083	4140001	East Orange General Hospital (Carewell)	1/1/2023	12/31/2023	365		101,838,460	40,201,325	-	-	-	142,039,785	24,539,904	-	-	-	-	24,539,904	166,579,689	53,768,440	13,715,664	-	-	234,063,793	234,063,793		88,035,383	44,847,115	-	-	-	132,882,498	132,882,498	366,946,291	74,411,332	234,063,793	132,882,498	366,946,291	74,411,332	**51,010,939**	**28,959,887**	0.00%	-			1.0747	$12,966,305	$ 12,656,250	$ 105,593,381
31-0096	4140008	St. Michaels Medical Center	1/1/2023	12/31/2023	365		119,326,000	-	-	-	-	119,326,000	45,947,674	-	-	-	-	45,947,674	165,273,674	319,262,094	-	-	-	484,535,768	484,535,768		288,456,664	92,215,956	-	-	-	378,672,620	378,672,620	863,208,388	156,522,840	484,535,768	378,672,620	863,208,388	156,522,840	**94,423,569**	**73,793,562**	0.00%	-			1.0747	$14,059,081	$ 16,834,000	$ 199,110,212
31-0119	3677001	UH - University Hospital	7/1/2022	6/30/2023	365		821,149,679	-	-	-	-	821,149,679	306,969,966	18,856,782	52,651,652	22,494,208	-	400,972,608	1,222,122,287	768,185,954	85,380,315	8,948,971	-	2,084,637,527	2,084,637,527		537,896,900	520,350,490	77,551,844	15,030,211	-	1,150,829,445	1,073,277,601	3,235,466,972	702,044,784	2,084,637,527	1,073,277,601	3,235,466,972	702,044,784	**490,177,581**	**282,368,391**	0.00%	-			1.0937	$48,929,246	$204,957,580	$ 539,106,828
31-2024		Silver Lake (Columbus) Hospital LTACH	4/1/2022	3/31/2023	365		468,143,576	15,092,200	-	-	-	483,235,776	-	-	-	-	-	-	483,235,776	3,079,398,077	-	-	-	3,562,633,853	3,562,633,853		-	-	-	-	-	-	-	3,562,633,853	55,272,900	3,562,633,853	55,272,900	**60,246,406**	-	0.00%	-			1.0900	$ 125,770	$ -	$ 60,372,236
31-3025	4143329	Kessler Institute for Rehabilitation	1/1/2023	12/31/2023	365		**121,712,554**	-	-	-	-	-	-	-	-	-	-	-	256,388,958	-	**180,504,672**	-	-	**312,217,226**	312,217,226		**16,735,813**	**13,038,423**	-	-	-	**29,774,236**	29,774,236	341,991,462	**99,512,433**	312,217,226	29,774,236	341,991,462	99,512,433	**97,636,330**	**9,310,976**	0.00%	-			1.0747	$ 3,137,007	$ 8,000,000	$ 118,084,313
31-3300		Childrens Specialized Hospital	1/1/2023	12/31/2023	365																						-					-	-	-	-	5,126,691	-	**5,509,721**					1.0747			$ 5,509,721
31-0015		Morristow n Medical Center	1/1/2023	12/31/2023	365																						-	11,465,687	-	-	-	-	-	-	-	11,465,687	-	**3,886,460**					1.0747			$ 3,886,460
31-0045		Englew ood Hospital & Medical Center	1/1/2023	12/31/2023	365																						-	-	-	-	-	-	-	-	-	23,785,000	-	**25,562,049**					1.0747			$ 25,562,049
31-4020	4508602	Essex County Hospital Center	1/1/2023	12/31/2023	365		53,662,185	-	-	-	-	53,662,185	-	-	-	-	-	53,662,185	53,662,185	-	-	-	-	53,662,185	53,662,185		-	-	-	-	-	-	53,662,185	53,662,185	53,662,185	-	53,662,185	53,662,185	**57,671,448**	-	0.00%	-			1.0747	$ -	$ -	$ -
		Total					4,934,269,266	233,143,612	-	-	261,900	5,035,962,224	1,003,734,247	18,856,782	52,651,652	531,369,233	275,415,558	1,882,027,472	7,174,378,664	6,014,350,427	562,777,003	47,089,004	-	13,673,918,684	13,673,656,784		4,010,801,192	1,692,407,328	77,551,844			5,793,227,486	5,727,141,329	19,467,146,170	3,797,047,673	13,673,656,784	5,727,141,329	19,467,146,170	3,797,047,673	**2,629,871,560**	**1,440,473,362**						**230,600,668**	**394,293,630**	**4,179,441,801**

Note 1: Based upon correspondence w ith providers, w e noted the follow ing:
East Orange "Inpatient Other Revenue" is related to a transfer of hospital service revenue and the "Outpatient Other Revenue" is related to Practice Management Advisors revenue.
University Hospital "Inpatient Other Revenue" and "Outpatient Other Revenue" is related to professional fees and w as removed from the calculation.
Note 2: Amounts in blue font are populated from the Essex County-Use Data Collection Form w hich excludes out-of-county data.
Note 3: The net patient revenue derived from the Medicare hospital cost report data is inflated to the mid-point of the fee program year.
Note 4: Amounts in orange font represent NPR information for outpatient facilities that do not have an inpatient hospital in the county. This information w as provided via email.
Note 5: The NPR listed for University Hospital in purple w as incorrect as reported on the Medicare cost report. NPR has been updated in purple based on the hospitals Appendix D, data form as submitted for SFY 2026 program.

Attachment 8
Inflation
Essex County

Inflation for Inpatient/Outpatient Net Patient Revenue from Cost Report Data

Cost Report FYE	Midpoint of Cost Report FYE	Inflation Factor - Midpoint of Cost Report Period	Inflation Factor - Midpoint of Implementation State Fiscal Year (1/1/2026)	Inflation
03/31/23	Q4 2022	2.7450	2.9920	1.0900
06/30/23	Q1 2023	2.7610	2.9920	1.0837
12/31/23	Q3 2023	2.7840	2.9920	1.0747

Inflation: IHS Markit Hospital Market Basket, IHS Markit Healthcare Cost Review Q2 2024, Table 6.3

Attachment 9
Allocation of County Fees to County Option Programs
Essex County

		Total	Specialty Hospital	Englewood Hospital
County Location of Hospital Main Campus		All	Bergen	Middlesex
Estimated Assessment		$ (1,784,421)	**$ (316,418)**	**$ (1,468,003)**
State (DHS) Portion	1%	$ (17,844)	$ (3,164)	$ (14,680)
Essex County Portion	9%	$ (160,598)	$ (28,478)	$ (132,120)
Estimated Hospital Funding Allocable to Other Counties	90%	**$ (1,605,979)**	**$ (284,776)**	**$ (1,321,203)**