



**PHILIP D. MURPHY**  
Governor

**State of New Jersey**  
**DEPARTMENT OF HUMAN SERVICES**

**SARAH ADELMAN**  
Commissioner

**SHEILA Y. OLIVER**  
Lt. Governor

**P.O. BOX 700**  
**TRENTON, NJ 08625-0700**

February 17, 2023

The Honorable James J. Tedesco, III  
County Executive of Bergen County  
One Bergen County Plaza  
Hackensack, NJ 07601-7076

Dear Mr. Tedesco,

Thank you for submitting the proposed Fee and Expenditure Report for the New Jersey County Option Hospital Fee Program on December 9, 2022 and modified on January 13, 2023. This Report has been under public review from January 21, 2023 through February 10, 2023. Please refer to the correspondence dated January 20, 2023 for those details.

The 21-day public review period concluded on February 10, 2023. Below are the comments that were received for Bergen County's Program:

- Audrey Myers, President and CEO of Valley Health System wrote a letter requesting changes to the model and subsequently met with representatives from the Department on February 6, 2023. In addition, about 300 Valley Health System employees sent substantially similar emails expressing opposition to the proposal.
- Jennifer Mancuso, Executive Director of Fair Share Hospital Collaborative, and Deborah Visconi, President and CEO of Bergen New Bridge Medical Center, shared letters expressing their full support of the County Option program.

Requests for Fee and Expenditure Reports have been disseminated to all who requested them:

- Michael Keevey, RWJBarnabas Health
- Nisha Sikder, Valley Health System
- Patricia Quinn, O'Conco Healthcare Consultants
- Margaret King, Myers and Stauffer
- Megan Nigro, McCarter & English, LLP

At this time, the NJ Department of Human Services (the Department) has approved your local hospital assessment program and it will be submitted to CMS for federal review and approval. Bergen County's program continues to be considered for a potentially effective date of July 1, 2023, pending CMS approval.

Next steps for implementation of the program include:

1. State drafts IGT agreement between Bergen County and State to outline provisions for the non-federal share of Medicaid payments to Bergen County by March 31, 2023.
2. County must pass an ordinance in compliance with N.J.A.C. 10:52B-2.2.
3. State submits preprint, quality parameters to CMS for approval for an effective date of July 1, 2023.
4. State and Bergen County finalize IGT agreement prior to SFY24 program implementation.

Please direct all questions to [Dmahs.hospcountyfee@dhs.nj.gov](mailto:Dmahs.hospcountyfee@dhs.nj.gov). The Department will notify you upon CMS approval of the Program.

Sincerely,

A handwritten signature in black ink that reads "Eric Kaufmann". The signature is written in a cursive, flowing style.

Eric Kaufmann  
Acting Chief Financial Officer

**Date:** 12 / 09 / 2022 (as updated 01/31/2023)

**Subject:** New Jersey County Option Hospital Fee Program Fee and Expenditure Report

**County:** Bergen

## GENERAL

Describe the proposed hospital fee program the county intends to enact by providing details on all of the elements listed below.

## FEE PROGRAM

1. What is the county's proposed effective date of the fee program?

July 1, 2023

2. List of all licensed hospitals located in your county:

Please Include: Name, address, facility ownership (for profit, NFP or government owned) **and** type of facility (acute care, psychiatric, rehabilitation, children's, LTACH, Specialty)

Please see "Attachment A" for a full list of hospitals located in Bergen County.

3. Federal law and regulations require all hospitals in a jurisdiction to be taxed, unless a specific process is followed to exempt particular hospitals – a process that includes meeting a statistical test.

Does the county plan on excluding any hospitals from the fee program?  No  Yes

**If so**, please list name(s) and type of facility:

4. If the county plan **proposes to exempt** particular hospitals/classes of hospitals, please provide a policy justification for excluding those specific hospitals/classes of hospitals from the fee program. (If not, please leave blank)

5. The law creating the County Option Hospital Fee Program requires that counties consult with affected hospitals within their jurisdiction prior to submitting the Fee and Expenditure Report to the Commissioner of Human Services. Please detail when and how county officials consulted with affected hospitals.

The County, through its contracted consultant, Eyman Associates, implemented a comprehensive process of consulting and gathering feedback from all hospitals within the jurisdiction. The County began with a hospital kick-off call to educate every affected hospital on the intent and goals of the pilot program, the relevant state and federal requirements, and the information required to inform the County's Fee and Expenditure report. The County's contractor, including its technical subcontractor, supported affected hospitals in completing the state's data, DSH template, and attestation forms. Once all data was collected, hospitals were again invited to participate in multiple discussions of available options for both the fee and payment components of the program. The contractor collected written feedback from each affected hospital to inform the County's decision.

6. Please describe the basis of the proposed fee – e.g. net patient revenue, days of care, discharges? (N.J.A.C. 10:52B)

The County's program involves two fees: an inpatient hospital services fee based on days minus Medicare days, and an outpatient hospital services fee based on non-Medicare outpatient net patient service revenues. The fees were set so that 60% of the total fees are derived from the inpatient fee, and the remaining 40% from the outpatient fee.

7. Will the basis for the proposed fee exclude Medicare and /or Medicaid data?

Yes, as indicated in question 6, the fees exclude Medicare data (Medicare days are excluded from the inpatient fee and Medicare net patient services revenues from the outpatient fee).

8. What is the proposed fee rate or fee amount?

Please specify if different fee rates or amounts will be applied to inpatient versus outpatient services and identify respective notes/ amounts.

The fee rates are as follows: \$174.38 per diem, excluding Medicare days, for inpatient services; 3.24% of non-Medicare outpatient net patient services revenues.

9. Will the same fee rate or fee amount apply to all hospitals included in the fee program?  No  Yes

**If not**, please describe which fee rate or amount is proposed to be applied to each hospital and the policy rationale.

10. If the fee program is not uniform or broad based, one or more statistical tests must be passed for the fee

to comply with federal regulations. If the proposed fee program is **not broad-based** or **not uniform**,

please provide a copy of the federally compliant statistical test(s) in an excel document.  N/A  Attached

Information on federally compliant statistical test (s) can be accessed at 42 CFR § 433.68

- Permissible health care-related taxes.

<https://www.govinfo.gov/content/pkg/CFR-2018-title42-vol4/xml/CFR-2018-title42-vol4-sec433-68.xml>

11. While the transfers to the state from the county must occur quarterly, what is the planned timing for collecting the fee – quarterly, monthly, biannually?

Quarterly  Monthly  Biannually  Other \_\_\_\_\_

12. What interest and/or penalties will be imposed for failure to pay the fee?

In the event a hospital fails to remit the fee by the due date, the County may apply interest to the amount due, not to exceed 1.5% of the outstanding payment amount per month, reflected on the following quarter's invoice.

13. What appeal process will be established to resolve any disputes related to the fee program?

Upon federal approval of the program, the County will officially notify hospitals that the fee program will take effect, and of the amount of the quarterly fee they will be required to pay throughout the program. The hospitals will have 15 days from receipt of that notice to contest the fee amount, by submitting a letter, including any supporting documents, to the County specifying the basis(es) for the appeal, which will be limited to non-compliance with federal law, state law, and/or the County ordinance or technical errors/differences between the program as approved by the state and federal governments and documents distributed by the County.

Should any hospital be charged interest on late payments, they will receive a notice informing them of the imposition of the interest amount. The hospitals will have 15 days from receipt of the notice to contest the interest payment. Such appeals will be filed by submission of a letter, including any supporting documents, to the County specifying the basis for the appeal, which will be limited to non-compliance with federal law, state law, and/or the County ordinance, or technical errors.

14. How will hospitals be notified of their fee obligation and any other related operational requirements under the fee program?

The County will send each hospital an annual notice of the annual fee obligation during the first quarter of the program and quarterly invoices notifying them of their fee obligation and the payment deadline at least 20 days in advance of each quarterly due date.

15. Please provide any additional pertinent information that you believe would be helpful in describing the program.

This Fee & Expenditure report was prepared by the County's consultants and subcontractor who have nationwide experience working with these types of programs. The County has relied extensively on their expertise in developing the model, responding to these questions and assuring compliance with state and federal rules. The signed certification below relies in large part on the work and advice of the contracted consultants.

## PROPOSED PAYMENT PROGRAM

As part of the program, counties may submit a proposed payment methodology detailing how program funds will be distributed to hospitals and the basis of the distribution. However, as the single State agency for the Medicaid Program, the Department's role is to review the proposed programs to assure that the assessment design and proposed expenditure methodology, if provided, comply with federal regulations governing such programs. A county's proposed payment method must include details on elements listed below.

### 1. What is the proposed basis for determining the hospital payment amounts?

Hospital payment amounts are based on Medicaid managed care patient days, using encounter data provided by the state. The County proposes the following classes of hospitals for payment purposes and the related payment amount per day for each class: public acute care hospitals: \$5,000 per diem; private acute care hospitals excluding psychiatric and rehabilitation hospitals: \$3,871 per diem; freestanding psychiatric hospitals: \$4,700 per diem.

The County proposes to acknowledge the critical role played by public hospitals in providing care to Medicaid beneficiaries as well as the relatively lower reimbursement rates public hospitals are able to secure by providing additional reimbursement for the County-owned hospital.

In addition, the County proposes two private hospital classes due to significant variance in levels of acuity and average lengths of stay between general acute hospitals and acute psychiatric hospitals in the County. The separate classes enable the County to set a higher rate for the freestanding psychiatric hospital class to ensure support for the critical behavioral health services provided and acknowledge the lack of federal reimbursement for non-elderly adults in this setting, while also ensuring appropriate limits on the pool in the event actual lengths of stay for the psychiatric hospital class are longer than estimated given the lower acuity of patients.

It is our understanding that the State cannot break out encounter data for Kessler Institute for Rehabilitation-Saddle Brook and that all utilization is paid through the Essex County Kessler location. Therefore, with the understanding that Kessler-Saddle Brook payments will be reconciled through the Essex County program, Bergen County proposes that \$1,570,534 of the Kessler fees (the portion that relates to Kessler-Saddle Brook's fees less the 9% County portion and 1% set-aside for state administrative costs) be allocated toward the Essex payment program.

### 2. The purpose of the County Option Hospital Fee Program is to increase financial resources through the Medicaid/NJ FamilyCare program to support local hospitals and to ensure that they continue to provide necessary services to low-income residents. How will the payments be utilized to effectuate this purpose?

Bergen County hospitals collectively provide significant unreimbursed health care services to uninsured and low-income patients throughout the County, and particularly to Medicaid managed care patients. Moreover, all of the hospitals have been significantly impacted by the COVID-19 pandemic.

Bergen County is also the only county in New Jersey that owns a hospital- a hospital that is not only the largest public hospital in New Jersey but also the fourth largest public hospital in the United States. The County and its taxpayers are particularly interested in supporting the care to Medicaid patients disproportionately served by the County facility. The additional funding will also help mitigate the uncompensated costs of serving low income uninsured residents of Bergen County and other counties across the state.

The new resources generated from the County Option Hospital Fee Pilot Program will help to stabilize the hospitals' financial positions, strengthen their capacity to continue providing access to comprehensive and essential healthcare services to low income Bergen County residents and encourage the hospitals to expand their provision of Medicaid services receiving additional support through this program.

Please note that the County reserves the right to use its 9% share of the fee proceeds for any purpose it deems appropriate.

## OTHER COUNTY REQUIREMENTS

### CHECK BOX TO CONFIRM COMPLETION AND/OR AGREEMENT

- The county has provided the state with all calculations for the fee, the proposed payments, and the statistical test.
- The county understands that the funds created from this program are to increase financial resources through the Medicaid/NJ FamilyCare program to support local hospitals in providing necessary services to low-income residents.
- The county understands that at least 90% of the fee amounts collected will be transferred to the state to be used as the non-federal share for federally matched hospital payments.
- The county understands that at least 1% of the fee amounts collected will be transferred to the state for the state's administrative costs.
- The county understands that fees to be collected may not exceed 2.5% of the net patient revenue of hospitals included in the fee program.
- The following FORMS and ATTESTATION must be submitted with the Fee and Expenditure Report for each hospital located in the county (Include all source documents)
  - Data Form for County Option Hospital Fee Program**
  - Preliminary DSH Calculation Template**
- Attestation**  
Signed by each hospital located in the county.

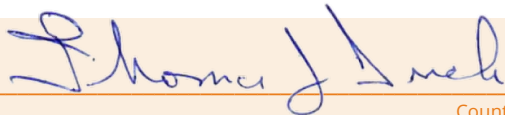
## ATTESTATION

### NEW JERSEY COUNTY OPTION HOSPITAL FEE PROGRAM FEE AND EXPENDITURE ATTESTATION

#### CERTIFICATION BY COUNTY OFFICER OR ADMINISTRATOR

I hereby certify that I have examined the Fee & Expenditure Report for the reporting periods specified and that to the best of my knowledge and belief it is true, correct and complete statement prepared from the county option hospital fee state data set created from reports submitted by the hospitals within the county's jurisdiction in accordance with applicable instructions, except as noted. I understand that misrepresentation or falsification of any information contained in this report may be punishable by criminal, civil and administrative action, fine and/or imprisonment under state or federal law.

**Signed**



County Officer or Administrator

**Name:** Thomas J. Duch, Esq.

Full Name (Printed)

**Title:** Bergen County Administrator/County Counsel

**Date:** 12 / 9 / 2022

**Email Address:** tduch@co.bergen.nj.us



## **Attachment A**

### **New Jersey County Option Hospital Fee Program List of hospitals located in Bergen County**

Bergen New Bridge Medical Center  
230 E Ridgewood Ave, Paramus, NJ 07652

- General Acute Care
- Government-Owned (County-Owned)

CareOne – The Rehab Hospital at Raritan Bay  
250 Old Hook Rd 4 Central, Westwood, NJ 07675

- LTACH
- For-Profit

Englewood Hospital and Medical Center  
350 Engle St, Englewood, NJ 07631

- General Acute Care
- Not-For-Profit

Hackensack University Medical Center  
30 Prospect Ave, Hackensack, NJ 07601

- General Acute Care
- Not-For-Profit

Retreat and Recovery at Ramapo Valley  
1071 Ramapo Valley Rd, Mahwah, NJ 07430

- Psychiatric
- Not-For-Profit

Holy Name Medical Center  
718 Teaneck Rd, Teaneck, NJ 07666

- General Acute Care
- Not-For-Profit

Hackensack Meridian Health Pascack Valley Medical Center  
250 Old Hook Rd, Westwood, NJ 07675

- General Acute Care
- Joint Venture between For-Profit and Not-For-Profit health systems

Ramapo Ridge Psychiatric Hospital  
301 Sicomac Ave, Wyckoff, NJ 07481

- Psychiatric
- Not-For-Profit

Select Specialty Hospital – Northeast NJ  
96 Parkway, Rochelle Park, NJ 07662

- LTACH
- For-Profit

The Valley Hospital  
223 N Van Dien Ave, Ridgewood, NJ 07450

- General Acute Care
- For-Profit

Kessler Institute for Rehabilitation – Saddle Brook  
300 Market St, Saddle Brook, NJ 07663

- Rehabilitation Hospital
- For-Profit

New Jersey County Option Hospital Fee Pilot Program: Bergen, NJ  
 Model for Assessment and Distribution: SFY 2024 (Non-Waiver)

Last Edit Date: 1/31/2023  
 (to add detail on calculation of IP and OP fees)

| 1          | 2                       | 3                      | 4                        | 5                      | 6                | 7                    | 8                      | 9 = 5 + 8                             | 10  | 11 = 9 + 10                              | 12                        | 13                                      | 14 = 12 * 13                     | 15  | 16 = 11 * 15                                    | 17  | 18 = 16 + 17   | 19 = 14 + 18   | 20           | 21                               | X  |
|------------|-------------------------|------------------------|--------------------------|------------------------|------------------|----------------------|------------------------|---------------------------------------|---|--|---------------------------|---|----------------------------------|---|---|---|--|--|--------------|----------------------------------|--|
| CCN        | Provider                | Fee Assessment         |                          |                        |                  |                      |                        |                                       |   |  | Medicaid Directed Payment |   |                                  | Impact on DSH Limit, DSH Payments             |   |   |  |  |              | Total DSH Payments (CC) SFY 2023 |  |
|            |                         | OP NPSR (non-Medicare) | % OP NPSR (non-Medicare) | OP Hospital Assessment | Days (exc. Care) | Per Day Rate         | IP Hospital Assessment | Total Hospital Assessment (Split Fee) | Hospital Assessment Transferred to Another County | Hospital Assessment Net of Transfers (b) | MMCO Encounter Days       | Payment Add-on per Medicaid MCO Day (c) | Medicaid Directed Payment Amount | (Mcaid + Unin) to Total Cost (2019) Exhibit E | Assessment Fee Related to DSH = Add'l. DSH Room | Projected Over (Under) DSH Limit (DSH Form) (Table 3) | Projected Over (Under) DSH Limit inc. % of Assessment (SFY 2016) | Room Under DSH Cap After Payment Distribution [ Over/(Under) ] | DSH Payback? |                                  | DSH Payback Amount (Limited to DSH Payments) |
| 310001     | Hackensack UMC          | 595,072,440            | 3.24%                    | 19,275,447             | 137,589          | \$ 174.38            | 23,992,235             | \$ 43,267,682                         | \$ -  | \$ 43,267,682                            | 29,339                    | \$ 3,871.09                             | \$ 113,573,910                   | 16.0%   | \$ (6,937,604)                                  | \$ (83,780,198)                                       | \$ (90,717,801)  | \$ 22,856,108  | Yes          | \$ 4,639,575                     | \$ 4,639,575                                 |
| 310008     | Holy Name               | 216,702,106            | 3.24%                    | 7,019,364              | 29,178           | \$ 174.38            | 5,087,946              | \$ 12,107,310                         | \$ -  | \$ 12,107,310                            | 7,812                     | \$ 3,871.09                             | \$ 30,240,955                    | 22.4%   | \$ (2,714,960)                                  | \$ (35,701,441)                                       | \$ (38,416,401)  | \$ (8,175,446)   | No           | \$ -                             | \$ 655,744                                   |
| 310012     | Valley                  | 134,078,769            | 3.24%                    | 4,343,048              | 49,443           | \$ 174.38            | 8,621,678              | \$ 12,964,726                         | \$ -  | \$ 12,964,726                            | 2,005                     | \$ 3,871.09                             | \$ 7,761,535                     | 6.1%  | \$ (784,748)                                    | \$ (18,198,265)                                       | \$ (18,983,013)  | \$ (11,221,478)  | No           | \$ -                             | \$ 633,489                                   |
| 310045     | Englewood               | 325,571,000            | 3.24%                    | 10,545,820             | 38,540           | \$ 174.38            | 6,720,455              | \$ 17,266,275                         | \$ -  | \$ 17,266,275                            | 6,342                     | \$ 3,871.09                             | \$ 24,550,453                    | 16.6%   | \$ (2,874,421)                                  | \$ (45,120,746)                                       | \$ (47,995,167)  | \$ (23,444,714)  | No           | \$ -                             | \$ 1,920,032                                 |
| 310058     | New Bridge              | 41,313,921             | 3.24%                    | 1,338,231              | 98,187           | \$ 174.38            | 17,121,467             | \$ 18,459,698                         | \$ -  | \$ 18,459,698                            | 24,917                    | \$ 5,000.00                             | \$ 124,585,000                   | 59.0%   | \$ (10,888,980)                                 | \$ (29,160,400)                                       | \$ (40,049,380)  | \$ 84,535,620  | Yes          | \$ 20,090,652                    | \$ 20,090,652                                |
| 310130     | HUMC Pascack Valley     | 43,621,055             | 3.24%                    | 1,412,963              | 9,433            | \$ 174.38            | 1,644,890              | \$ 3,057,853                          | \$ -  | \$ 3,057,853                             | 1,693                     | \$ 3,871.09                             | \$ 6,553,755                     | 8.8%  | \$ (267,703)                                    | \$ (6,129,284)  | \$ (6,396,987)   | \$ 156,768   | Yes          | \$ 11,167                        | \$ 11,167                                    |
| 312018     | CareOne                 | -                      | -                        | -                      | 2,699            | \$ 174.38            | 470,641                | \$ 470,641                            | \$ -  | \$ 470,641                               | 382                       | \$ 3,871.09                             | \$ 1,478,756                     | 0.0%  | \$ -  | \$ -  | \$ -   | \$ -   | No           | \$ -                             | \$ -   |
| 312019     | Select Specialty        | -                      | -                        | -                      | 2,343            | \$ 174.38            | 408,563                | \$ 408,563                            | \$ -  | \$ 408,563                               | 74                        | \$ 3,871.09                             | \$ 286,461                       | 0.0%  | \$ -  | \$ -  | \$ -   | \$ -   | No           | \$ -                             | \$ -   |
| 313025     | Kessler                 | 3,796,984              | 3.24%                    | 122,991                | 9,302            | \$ 174.38            | 1,622,047              | \$ 1,745,038                          | \$ (1,745,038)                                    | \$ -                                     | -                         | \$ -                                    | \$ -                             | 0.0%  | \$ -  | \$ -  | \$ -   | \$ -   | No           | \$ -                             | \$ -   |
| 314012     | Ramapo Valley (Carrier) | 658,027                | 3.24%                    | 21,315                 | -                | -                    | -                      | \$ 21,315                             | \$ -  | \$ 21,315                                | -                         | \$ 4,700.00                             | \$ -                             | 0.0%  | \$ -  | \$ -  | \$ -   | \$ -   | No           | \$ -                             | \$ -   |
| 314019     | Ramapo Ridge Psych      | 4,233,802              | 3.24%                    | 137,140                | 3,639            | \$ 174.38            | 634,555                | \$ 771,695                            | \$ -  | \$ 771,695                               | 438                       | \$ 4,700.00                             | \$ 2,058,600                     | 0.0%  | \$ -  | \$ -  | \$ -   | \$ -   | No           | \$ -                             | \$ -   |
| <b>999</b> | <b>Total</b>            | <b>1,365,048,104</b>   |                          | <b>44,216,319</b>      | <b>380,353</b>   | <b>\$ 66,324,478</b> |                        | <b>\$ 110,540,796</b>                 | <b>\$ (1,745,038)</b>                             | <b>\$ 108,795,759</b>                    | <b>73,002</b>             | <b>---</b>                              | <b>\$ 311,089,425</b>            | <b>(x)</b>                                    | <b>(24,468,416)</b>                             | <b>(218,090,334)</b>                                  | <b>(242,558,750)</b>   | <b>64,706,858</b>  | <b>(x)</b>   | <b>\$ 24,741,394</b>             | <b>\$ 27,950,659</b>                         |

(a1) Assessment

|                                       |                      |     |
|---------------------------------------|----------------------|-----|
| County Aggregate Assessment (Table 1) | \$ 110,540,796       |     |
| Share funded by OP assessment         | \$ 44,216,318.58     | 40% |
| OP NPSR (non-Medicare)                | <u>1,365,048,104</u> |     |
| Assessment per OP NPSR (non-Medicare) | 3.24%                |     |

(a2) Assessment

|                                       |                  |     |
|---------------------------------------|------------------|-----|
| County Aggregate Assessment (Table 1) | \$ 110,540,796   |     |
| Share funded by IP assessment         | \$ 66,324,477.87 | 60% |
| Days (exc. Care)                      | <u>380,353</u>   |     |
| Assessment per Days (exc. Care)       | \$ 174.38        |     |

(b) Net Funds Available for Distribution

|  |              |              |                       |
|--|--------------|--------------|-----------------------|
| Hospital Assessment Prior to Transfers                       | County       | State        | \$ 110,540,796        |
| Assessment exc. County & State Admin. Fees                   | \$ 9,948,672 | \$ 1,105,408 | \$ 99,486,717         |
| Assessment exc. County & State Admin. Fees, Net of Transfers |              |              | \$ 97,916,183 29.87%  |
| Federal Match  | 70.13%       |              | \$ 229,891,594 70.13% |
| Subtotal   |              |              | \$ 327,807,777        |
| Less: MMCO Admin. Fee - esti.                                | 5.1%         |              | \$ (16,718,197)       |
| Net Funds Available to Hospitals                             |              |              | \$ 311,089,580        |
| Variance   |              |              | \$ (155)              |

(c) Payment Distribution

|                                      |                                   |          |
|--------------------------------------|-----------------------------------|----------|
| Net Funds Available for Distribution | \$ 311,089,580                    |          |
| Payment Distribution by Class        |                                   |          |
| Class                                | Class Description                 | Per Diem |
| 1                                    | Public Acute Care Hospitals       | \$ 5,000 |
| 2                                    | Private Acute, exc. Psych & Rehab | \$ 3,871 |
| 3                                    | Freestanding Psych Hospitals      | \$ 4,700 |

This section is for County quarterly determination of payment rates based on FMAP updates. Update FMAP in yellow cell

| Class Description                 | Encounters by Class | Share of Total Pyts | FMAP   | Total Federal Share | Total Payments before MCO Fee | MCO fee       | Total Payments minus MCO | Payments per class | Per diem     |
|-----------------------------------|---------------------|---------------------|--------|---------------------|-------------------------------|---------------|--------------------------|--------------------|--------------|
| Public Acute Care Hospitals       | 24,917              | 40.048%             | 70.13% | \$229,891,594       | \$327,807,777                 | \$ 16,718,197 | \$ 311,089,580           | \$ 124,585,062     | \$ 5,000.002 |
| Private Acute, exc. Psych & Rehab | 47,647              | 59.290%             |        |                     |                               |               |                          | \$ 184,445,917     | \$ 3,871.092 |
| Freestanding Psych Hospitals      | 438                 | 0.662%              |        |                     |                               |               |                          | \$ 2,058,601       | \$ 4,700.002 |

**New Jersey County Option Hospital Fee Pilot Program: Bergen, NJ  
Assumptions**

| Table 1. Maximum Aggregate Assessment<br>(N.J.A.C. 10:52B-2.1 Limit) | Net Patient Service<br>Revenue - Net of<br>COHP Exclusions<br>(Exhibit B) |
|--|---|
| Hackensack UMC   | \$ 1,997,183,070  |
| Holy Name  | \$ 471,413,107  |
| Valley   | \$ 869,665,583  |
| Englewood  | \$ 677,906,000  |
| New Bridge   | \$ 157,614,922  |
| HUMC Pascack Valley  | \$ 132,914,700  |
| CareOne  | \$ 14,108,885   |
| Select Specialty   | \$ 22,756,265   |
| Kessler  | \$ 54,277,441   |
| Ramapo Valley (Carrier)  | \$ 651,128  |
| Ramapo Ridge Psych   | \$ 23,140,757   |
| <b>Total</b>   | <b>\$ 4,421,631,858</b>   |
| Limit Requirement: N.J.A.C. 10:52B-2.1 (2.5%)                        | 2.5% \$ 110,540,796   |
| Limit Requirement: Federal (6%)                                      | 6.0% \$ 265,297,911   |
| <b>Maximum Aggregate Assessment</b>                                  | <b>\$ 110,540,796</b>   |

| Table 3. Estimated Room<br>Under DSH Cap<br>(prior to COHP assessment<br>and payment) | DSH Room<br>(Projected SFY24) |
|---|-------------------------------|
| 310001 Hackensack UMC   | \$ 83,780,198                 |
| 310008 Holy Name  | \$ 35,701,441                 |
| 310012 Valley   | \$ 18,198,265                 |
| 310045 Englewood  | \$ 45,120,746                 |
| 310058 New Bridge   | \$ 29,160,400                 |
| 310130 HUMC Pascack Valley  | \$ 6,129,284                  |
| 312018 CareOne  | \$ -                          |
| 312019 Ramapo Ridge Psych   | \$ -                          |
| 313025 Select Specialty   | \$ -                          |
| 314012 Kessler  | \$ -                          |
| 314019 Ramapo Valley (Carrier)  | \$ -                          |

**County Option Hospital Fee Program: Bergen County, NJ  
Medicaid MCO Statistics for Payment Distribution Estimate (SFY 2024)**

| CCN                      | NPI        | Provider                              | Medicaid Managed Care, CY 2019<br>(Source: DMAHS, 11/9/2022 Run Date) |                   |                       | Medicaid Managed Care, CY 2021<br>(Source: DMAHS, 12/7/2022 Run Date) |                   |                       | Medicaid Managed Care for SFY 2024<br>Payment Estimate<br>Final for F&E |                   |                       | Notes                                 |
|--------------------------|------------|---------------------------------------|---|-------------------|-----------------------|---|-------------------|-----------------------|---|-------------------|-----------------------|---------------------------------------|
|                          |            |                                       | Medicaid MCO Discharges   | Medicaid MCO Days | Medicaid MCO Payments | Medicaid MCO Discharges   | Medicaid MCO Days | Medicaid MCO Payments | Medicaid MCO Discharges   | Medicaid MCO Days | Medicaid MCO Payments |                                       |
| 310001                   | 1457456279 | Hackensack University Med Ctr         | 4,765   | 29,339            | 62,390,415            |   |                   |                       | 4,765   | 29,339            | 62,390,415            |                                       |
| 310001                   | 1457456279 | Hackensack University Med Ctr         | -   | -                 | -                     |   |                   |                       | -   | -                 | -                     |                                       |
| 310001                   | 1932200623 | Hackensack University Med Ctr         | -   | -                 | -                     |   |                   |                       | -   | -                 | -                     |                                       |
| 310008                   | 1104859131 | Holy Name Hospital                    | 1,785   | 6,927             | 11,510,199            |   |                   |                       | 1,785   | 6,927             | 11,510,199            |                                       |
| 310008                   | 1609945963 | Holy Name Hospital                    | 146   | 885               | 860,686               |   |                   |                       | 146   | 885               | 860,686               |                                       |
| 310012                   | 1013912633 | Valley Hosp                           | 385   | 2,005             | 3,374,728             |   |                   |                       | 385   | 2,005             | 3,374,728             |                                       |
| 310045                   | 1083612881 | Englewood Hospital                    | 1,302   | 6,342             | 10,289,516            |   |                   |                       | 1,302   | 6,342             | 10,289,516            |                                       |
| 310045                   | 1124071980 | Englewood Hospital                    | -   | -                 | -                     |   |                   |                       | -   | -                 | -                     |                                       |
| 310058                   | 1689682999 | New Bridge Med Ctr                    | 4,080   | 24,917            | 19,370,753            |   |                   |                       | 4,080   | 24,917            | 19,370,753            |                                       |
| 310058                   | 1952456295 | New Bridge Med Ctr                    | -   | -                 | -                     |   |                   |                       | -   | -                 | -                     |                                       |
| 310130                   | 1205176062 | Hackensack UMC at Pascack Valley      | 579   | 1,693             | 2,914,940             |   |                   |                       | 579   | 1,693             | 2,914,940             |                                       |
| 312018                   | 1497754006 | CareOne at Pascack Valley             | 9   | 382               | 600,129               |   |                   |                       | 9   | 382               | 600,129               |                                       |
| 312019                   | 1093713521 | Select Specialty Hosp (Rochelle Park) | 4   | 74                | 123,400               |   |                   |                       | 4   | 74                | 123,400               |                                       |
| 314012                   | na         | Ramapo Valley (Carrier)               | -   | -                 | -                     |   |                   |                       | -   | -                 | -                     | No inpatient cases in Bergen location |
| 314019                   | 1114916954 | Ramapo Ridge Psychiatric (2021)       | 30  | 316               | 348,520               | 39  | 438               | 470,862               | 39  | 438               | 470,862               |                                       |
| <b>Total for F&amp;E</b> |            |                                       | <b>13,085</b>   | <b>72,880</b>     | <b>111,783,285</b>    | <b>39</b>   | <b>438</b>        | <b>470,862</b>        | <b>13,094</b>   | <b>73,002</b>     | <b>111,905,627</b>    |                                       |

Reconciliation of DMAHS MMCO Data

|                         |            |                            |        |        |             |    |     |         |  |  |  |
|-------------------------|------------|----------------------------|--------|--------|-------------|----|-----|---------|--|--|--|
| Total for F&E           |            |                            | 13,085 | 72,880 | 111,783,285 | 39 | 438 | 470,862 |  |  |  |
| 313025                  | 1013919620 | Kessler Rehab Saddle Brook | 316    | 6,383  | 7,725,893   | -  | -   | -       | Taxed in Bergen Co., but Paid in Essex Co. |  |  |
| Total for F&E           |            |                            | 13,401 | 79,263 | 119,509,177 | 39 | 438 | 470,862 |  |  |  |
| Total provided by DMAHS |            |                            | 13,401 | 79,263 | 119,509,177 | 39 | 438 | 470,862 |  |  |  |
| Variance                |            |                            | -      | -      | -           | -  | -   | -       |  |  |  |

Exhibit E



**New Jersey County Option Hospital Fee Pilot Program: Bergen, NJ**  
**Estimated Percentage of DSH Cost (Medicaid + Uninsured) to Hospital Total Cost**

Last Edit Date: 11.7.2022

**Medicaid DSH Audit (2019)\***

| No.    | Hospital                | Medicaid +<br>Uninsured Cost<br>(2019) | Hospital<br>Total Cost<br>(2019) | Estimated DSH<br>Cost %<br>(2019) |
|--------|-------------------------|--|----------------------------------|-----------------------------------|
| 310001 | Hackensack UMC          | 218,601,846                            | 1,363,351,920                    | 16.0%                             |
| 310008 | Holy Name               | 77,200,781                             | 344,275,309                      | 22.4%                             |
| 310012 | Valley                  | 33,575,879                             | 554,702,937                      | 6.1%                              |
| 310045 | Englewood               | 77,238,528                             | 463,961,868                      | 16.6%                             |
| 310058 | New Bridge              | 86,827,158                             | 147,194,974                      | 59.0%                             |
| 310130 | HUMC Pascack Valley     | 10,509,539                             | 120,045,630                      | 8.8%                              |
| 312018 | CareOne                 | -                                      | -                                | 0.0%                              |
| 312019 | Select Specialty        | -                                      | -                                | 0.0%                              |
| 313025 | Kessler                 | -                                      | -                                | 0.0%                              |
| 314012 | Ramapo Valley (Carrier) | -                                      | -                                | 0.0%                              |
| 314019 | Ramapo Ridge Psych      | -                                      | -                                | 0.0%                              |

Source: Hospital provided Medicaid DSH Surveys based on hospital fiscal year end 2019.

New Jersey County Option Hospital Fee Pilot Program: Bergen, NJ  
 Model for Assessment and Distribution: SFY 2024 (Non-Waiver)

Last Edit Date: 1/31/2023  
 (to add detail on calculation of IP and OP fees)

| 1      | 2                       | 3                      | 4                        | 5                      | 6                | 7                    | 8                      | 9 = 5 + 8                             | 10  | 11 = 9 + 10                              | 12                        | 13                                      | 14 = 12 * 13                     | 15  | 16 = 11 * 15                                    | 17  | 18 = 16 + 17   | 19 = 14 + 18   | 20                   | 21   | X                                |
|--------|-------------------------|------------------------|--------------------------|------------------------|------------------|----------------------|------------------------|---------------------------------------|---|--|---------------------------|---|----------------------------------|---|---|---|--|--|----------------------|--|----------------------------------|
| CCN    | Provider                | Fee Assessment         |                          |                        |                  |                      |                        |                                       |   |  | Medicaid Directed Payment |   |                                  | Impact on DSH Limit, DSH Payments             |   |   |  |  |                      |  | Total DSH Payments (CC) SFY 2023 |
|        |                         | OP NPSR (non-Medicare) | % OP NPSR (non-Medicare) | OP Hospital Assessment | Days (exc. Care) | Per Day Rate         | IP Hospital Assessment | Total Hospital Assessment (Split Fee) | Hospital Assessment Transferred to Another County | Hospital Assessment Net of Transfers (b) | MMCO Encounter Days       | Payment Add-on per Medicaid MCO Day (c) | Medicaid Directed Payment Amount | (Mcaid + Unin) to Total Cost (2019) Exhibit E | Assessment Fee Related to DSH = Add'l. DSH Room | Projected Over (Under) DSH Limit (DSH Form) (Table 3) | Projected Over (Under) DSH Limit inc. % of Assessment (SFY 2016) | Room Under DSH Cap After Payment Distribution [ Over/(Under) ] | DSH Payback?         | DSH Payback Amount (Limited to DSH Payments) |                                  |
| 310001 | Hackensack UMC          | 595,072,440            | 3.24%                    | 19,275,447             | 137,589          | \$ 174.38            | 23,992,235             | \$ 43,267,682                         | \$ -  | \$ 43,267,682                            | 29,339                    | \$ 3,871.09                             | \$ 113,573,910                   | 16.0%   | \$ (6,937,604)                                  | \$ (83,780,198)                                       | \$ (90,717,801)  | \$ 22,856,108  | Yes                  | \$ 4,639,575                                 | \$ 4,639,575                     |
| 310008 | Holy Name               | 216,702,106            | 3.24%                    | 7,019,364              | 29,178           | \$ 174.38            | 5,087,946              | \$ 12,107,310                         | \$ -  | \$ 12,107,310                            | 7,812                     | \$ 3,871.09                             | \$ 30,240,955                    | 22.4%   | \$ (2,714,960)                                  | \$ (35,701,441)                                       | \$ (38,416,401)  | \$ (8,175,446)   | No                   | \$ -   | \$ 655,744                       |
| 310012 | Valley                  | 134,078,769            | 3.24%                    | 4,343,048              | 49,443           | \$ 174.38            | 8,621,678              | \$ 12,964,726                         | \$ -  | \$ 12,964,726                            | 2,005                     | \$ 3,871.09                             | \$ 7,761,535                     | 6.1%  | \$ (784,748)                                    | \$ (18,198,265)                                       | \$ (18,983,013)  | \$ (11,221,478)  | No                   | \$ -   | \$ 633,489                       |
| 310045 | Englewood               | 325,571,000            | 3.24%                    | 10,545,820             | 38,540           | \$ 174.38            | 6,720,455              | \$ 17,266,275                         | \$ -  | \$ 17,266,275                            | 6,342                     | \$ 3,871.09                             | \$ 24,550,453                    | 16.6%   | \$ (2,874,421)                                  | \$ (45,120,746)                                       | \$ (47,995,167)  | \$ (23,444,714)  | No                   | \$ -   | \$ 1,920,032                     |
| 310058 | New Bridge              | 41,313,921             | 3.24%                    | 1,338,231              | 98,187           | \$ 174.38            | 17,121,467             | \$ 18,459,698                         | \$ -  | \$ 18,459,698                            | 24,917                    | \$ 5,000.00                             | \$ 124,585,000                   | 59.0%   | \$ (10,888,980)                                 | \$ (29,160,400)                                       | \$ (40,049,380)  | \$ 84,535,620  | Yes                  | \$ 20,090,652                                | \$ 20,090,652                    |
| 310130 | HUMC Pascaack Valley    | 43,621,055             | 3.24%                    | 1,412,963              | 9,433            | \$ 174.38            | 1,644,890              | \$ 3,057,853                          | \$ -  | \$ 3,057,853                             | 1,693                     | \$ 3,871.09                             | \$ 6,553,755                     | 8.8%  | \$ (267,703)                                    | \$ (6,129,284)  | \$ (6,396,987)   | \$ 156,768   | Yes                  | \$ 11,167                                    | \$ 11,167                        |
| 312018 | CareOne                 | -                      | -                        | -                      | 2,699            | \$ 174.38            | 470,641                | \$ 470,641                            | \$ -  | \$ 470,641                               | 382                       | \$ 3,871.09                             | \$ 1,478,756                     | 0.0%  | \$ -  | \$ -  | \$ -   | \$ -   | No                   | \$ -   | \$ -                             |
| 312019 | Select Specialty        | -                      | -                        | -                      | 2,343            | \$ 174.38            | 408,563                | \$ 408,563                            | \$ -  | \$ 408,563                               | 74                        | \$ 3,871.09                             | \$ 286,461                       | 0.0%  | \$ -  | \$ -  | \$ -   | \$ -   | No                   | \$ -   | \$ -                             |
| 313025 | Kessler                 | 3,796,984              | 3.24%                    | 122,991                | 9,302            | \$ 174.38            | 1,622,047              | \$ 1,745,038                          | \$ (1,745,038)                                    | \$ -                                     | -                         | \$ -                                    | \$ -                             | 0.0%  | \$ -  | \$ -  | \$ -   | \$ -   | No                   | \$ -   | \$ -                             |
| 314012 | Ramapo Valley (Carrier) | 658,027                | 3.24%                    | 21,315                 | -                | \$ -                 | -                      | \$ 21,315                             | \$ -  | \$ 21,315                                | -                         | \$ 4,700.00                             | \$ -                             | 0.0%  | \$ -  | \$ -  | \$ -   | \$ -   | No                   | \$ -   | \$ -                             |
| 314019 | Ramapo Ridge Psych      | 4,233,802              | 3.24%                    | 137,140                | 3,639            | \$ 174.38            | 634,555                | \$ 771,695                            | \$ -  | \$ 771,695                               | 438                       | \$ 4,700.00                             | \$ 2,058,600                     | 0.0%  | \$ -  | \$ -  | \$ -   | \$ -   | No                   | \$ -   | \$ -                             |
| 999    | <b>Total</b>            | <b>1,365,048,104</b>   |                          | <b>44,216,319</b>      | <b>380,353</b>   | <b>\$ 66,324,478</b> | <b>\$ 110,540,796</b>  | <b>\$ (1,745,038)</b>                 | <b>\$ 108,795,759</b>                             | <b>73,002</b>                            | <b>---</b>                | <b>\$ 311,089,425</b>                   | <b>(x)</b>                       | <b>(24,468,416)</b>                           | <b>(218,090,334)</b>                            | <b>(242,558,750)</b>                                  | <b>64,706,858</b>  | <b>(x)</b>   | <b>\$ 24,741,394</b> | <b>\$ 27,950,659</b>                         |                                  |

(a1) Assessment

|                                       |                      |       |
|---------------------------------------|----------------------|-------|
| County Aggregate Assessment (Table 1) | \$ 110,540,796       |       |
| Share funded by OP assessment         | \$ 44,216,318.58     | 40%   |
| OP NPSR (non-Medicare)                | <u>1,365,048,104</u> |       |
| Assessment per OP NPSR (non-Medicare) |                      | 3.24% |

(a2) Assessment

|                                       |                  |     |
|---------------------------------------|------------------|-----|
| County Aggregate Assessment (Table 1) | \$ 110,540,796   |     |
| Share funded by IP assessment         | \$ 66,324,477.87 | 60% |
| Days (exc. Care)                      | <u>380,353</u>   |     |
| Assessment per Days (exc. Care)       | \$ 174.38        |     |

(b) Net Funds Available for Distribution

|  |               |              |                 |
|--|---------------|--------------|-----------------|
| Hospital Assessment Prior to Transfers                       | County        | State        |                 |
| Assessment exc. County & State Admin. Fees                   | \$ 9,948,672  | \$ 1,105,408 | \$ 110,540,796  |
| Assessment exc. County & State Admin. Fees, Net of Transfers | \$ 97,916,183 | 29.87%       | \$ 99,486,717   |
| Federal Match  | 70.13%        |              | \$ 229,891,594  |
| Subtotal   |               |              | \$ 327,807,777  |
| Less: MMCO Admin. Fee - esti.                                | 5.1%          |              | \$ (16,718,197) |
| Net Funds Available to Hospitals                             |               |              | \$ 311,089,580  |
| Variance   |               |              | \$ (155)        |

(c) Payment Distribution

|                                      |                                   |          |
|--------------------------------------|-----------------------------------|----------|
| Net Funds Available for Distribution | \$ 311,089,580                    |          |
| Payment Distribution by Class        |                                   |          |
| Class                                | Class Description                 | Per Diem |
| 1                                    | Public Acute Care Hospitals       | \$ 5,000 |
| 2                                    | Private Acute, exc. Psych & Rehab | \$ 3,871 |
| 3                                    | Freestanding Psych Hospitals      | \$ 4,700 |

This section is for County quarterly determination of payment rates based on FMAP updates. Update FMAP in yellow cell

| Class Description                 | Encounters by Class | Share of Total Pmts | FMAP   | Total Federal Share | Total Payments before MCO Fee | MCO fee       | Total Payments minus MCO | Payments per class | Per diem     |
|-----------------------------------|---------------------|---------------------|--------|---------------------|-------------------------------|---------------|--------------------------|--------------------|--------------|
| Public Acute Care Hospitals       | 24,917              | 40.048%             | 70.13% | \$ 229,891,594      | \$ 327,807,777                | \$ 16,718,197 | \$ 311,089,580           | \$ 124,585,062     | \$ 5,000.002 |
| Private Acute, exc. Psych & Rehab | 47,647              | 59.290%             |        |                     |                               |               | \$ 184,445,917           | \$ 3,871.092       |              |
| Freestanding Psych Hospitals      | 438                 | 0.662%              |        |                     |                               |               | \$ 2,058,601             | \$ 4,700.002       |              |

**New Jersey County Option Hospital Fee Pilot Program: Bergen, NJ Assumptions**

| Table 1. Maximum Aggregate Assessment<br>(N.J.A.C. 10:52B-2.1 Limit) | Net Patient Service<br>Revenue - Net of<br>COHP Exclusions<br>(Exhibit B) |
|--|---|
| Hackensack UMC   | \$ 1,997,183,070  |
| Holy Name  | \$ 471,413,107  |
| Valley   | \$ 869,665,583  |
| Englewood  | \$ 677,906,000  |
| New Bridge   | \$ 157,614,922  |
| HUMC Pascack Valley  | \$ 132,914,700  |
| CareOne  | \$ 14,108,885   |
| Select Specialty   | \$ 22,756,265   |
| Kessler  | \$ 54,277,441   |
| Ramapo Valley (Carrier)  | \$ 651,128  |
| Ramapo Ridge Psych   | \$ 23,140,757   |
| <b>Total</b>   | <b>\$ 4,421,631,858</b>   |
| Limit Requirement: N.J.A.C. 10:52B-2.1 (2.5%)                        | 2.5% \$ 110,540,796   |
| Limit Requirement: Federal (6%)                                      | 6.0% \$ 265,297,911   |
| <b>Maximum Aggregate Assessment</b>                                  | <b>\$ 110,540,796</b>   |

| Table 3. Estimated Room<br>Under DSH Cap<br>(prior to COHP assessment<br>and payment) | DSH Room<br>(Projected SFY24) |
|---|-------------------------------|
| 310001 Hackensack UMC   | \$ 83,780,198                 |
| 310008 Holy Name  | \$ 35,701,441                 |
| 310012 Valley   | \$ 18,198,265                 |
| 310045 Englewood  | \$ 45,120,746                 |
| 310058 New Bridge   | \$ 29,160,400                 |
| 310130 HUMC Pascack Valley  | \$ 6,129,284                  |
| 312018 CareOne  | \$ -                          |
| 312019 Ramapo Ridge Psych   | \$ -                          |
| 313025 Select Specialty   | \$ -                          |
| 314012 Kessler  | \$ -                          |
| 314019 Ramapo Valley (Carrier)  | \$ -                          |



**County Option Hospital Fee Program: Bergen County, NJ**  
**Medicaid MCO Statistics for Payment Distribution Estimate (SFY 2024)**

| CCN                      | NPI        | Provider                              | Medicaid Managed Care, CY 2019<br>(Source: DMAHS, 11/9/2022 Run Date) |                   |                       | Medicaid Managed Care, CY 2021<br>(Source: DMAHS, 12/7/2022 Run Date) |                   |                       | Medicaid Managed Care for SFY 2024<br>Payment Estimate<br>Final for F&E |                   |                       | Notes                                 |
|--------------------------|------------|---------------------------------------|---|-------------------|-----------------------|---|-------------------|-----------------------|---|-------------------|-----------------------|---------------------------------------|
|                          |            |                                       | Medicaid MCO Discharges   | Medicaid MCO Days | Medicaid MCO Payments | Medicaid MCO Discharges   | Medicaid MCO Days | Medicaid MCO Payments | Medicaid MCO Discharges   | Medicaid MCO Days | Medicaid MCO Payments |                                       |
| 310001                   | 1457456279 | Hackensack University Med Ctr         | 4,765   | 29,339            | 62,390,415            |   |                   |                       | 4,765   | 29,339            | 62,390,415            |                                       |
| 310001                   | 1457456279 | Hackensack University Med Ctr         | -   | -                 | -                     |   |                   |                       | -   | -                 | -                     |                                       |
| 310001                   | 1932200623 | Hackensack University Med Ctr         | -   | -                 | -                     |   |                   |                       | -   | -                 | -                     |                                       |
| 310008                   | 1104859131 | Holy Name Hospital                    | 1,785   | 6,927             | 11,510,199            |   |                   |                       | 1,785   | 6,927             | 11,510,199            |                                       |
| 310008                   | 1609945963 | Holy Name Hospital                    | 146   | 885               | 860,686               |   |                   |                       | 146   | 885               | 860,686               |                                       |
| 310012                   | 1013912633 | Valley Hosp                           | 385   | 2,005             | 3,374,728             |   |                   |                       | 385   | 2,005             | 3,374,728             |                                       |
| 310045                   | 1083612881 | Englewood Hospital                    | 1,302   | 6,342             | 10,289,516            |   |                   |                       | 1,302   | 6,342             | 10,289,516            |                                       |
| 310045                   | 1124071980 | Englewood Hospital                    | -   | -                 | -                     |   |                   |                       | -   | -                 | -                     |                                       |
| 310058                   | 1689682999 | New Bridge Med Ctr                    | 4,080   | 24,917            | 19,370,753            |   |                   |                       | 4,080   | 24,917            | 19,370,753            |                                       |
| 310058                   | 1952456295 | New Bridge Med Ctr                    | -   | -                 | -                     |   |                   |                       | -   | -                 | -                     |                                       |
| 310130                   | 1205176062 | Hackensack UMC at Pascack Valley      | 579   | 1,693             | 2,914,940             |   |                   |                       | 579   | 1,693             | 2,914,940             |                                       |
| 312018                   | 1497754006 | CareOne at Pascack Valley             | 9   | 382               | 600,129               |   |                   |                       | 9   | 382               | 600,129               |                                       |
| 312019                   | 1093713521 | Select Specialty Hosp (Rochelle Park) | 4   | 74                | 123,400               |   |                   |                       | 4   | 74                | 123,400               |                                       |
| 314012                   | na         | Ramapo Valley (Carrier)               | -   | -                 | -                     |   |                   |                       | -   | -                 | -                     | No inpatient cases in Bergen location |
| 314019                   | 1114916954 | Ramapo Ridge Psychiatric (2021)       | 30  | 316               | 348,520               | 39  | 438               | 470,862               | 39  | 438               | 470,862               |                                       |
| <b>Total for F&amp;E</b> |            |                                       | <b>13,085</b>   | <b>72,880</b>     | <b>111,783,285</b>    | <b>39</b>   | <b>438</b>        | <b>470,862</b>        | <b>13,094</b>   | <b>73,002</b>     | <b>111,905,627</b>    |                                       |

Reconciliation of DMAHS MMCO Data

|        |            |                            |        |        |             |    |     |         |  |  |  |  |
|--------|------------|----------------------------|--------|--------|-------------|----|-----|---------|--|--|--|--|
|        |            | Total for F&E              | 13,085 | 72,880 | 111,783,285 | 39 | 438 | 470,862 |  |  |  |  |
| 313025 | 1013919620 | Kessler Rehab Saddle Brook | 316    | 6,383  | 7,725,893   | -  | -   | -       |  |  |  | Taxed in Bergen Co., but Paid in Essex Co. |
|        |            | Total for F&E              | 13,401 | 79,263 | 119,509,177 | 39 | 438 | 470,862 |  |  |  |  |
|        |            | Total provided by DMAHS    | 13,401 | 79,263 | 119,509,177 | 39 | 438 | 470,862 |  |  |  |  |
|        |            | Variance                   | -      | -      | -           | -  | -   | -       |  |  |  |  |

Exhibit E



New Jersey County Option Hospital Fee Pilot Program: Bergen, NJ

Estimated Percentage of DSH Cost (Medicaid + Uninsured) to Hospital Total Cost

Last Edit Date: 11.7.2022

Medicaid DSH Audit (2019)\*

| No.    | Hospital                | Medicaid +<br>Uninsured Cost<br>(2019) | Hospital<br>Total Cost<br>(2019) | Estimated DSH<br>Cost %<br>(2019) |
|--------|-------------------------|--|----------------------------------|-----------------------------------|
| 310001 | Hackensack UMC          | 218,601,846                            | 1,363,351,920                    | 16.0%                             |
| 310008 | Holy Name               | 77,200,781                             | 344,275,309                      | 22.4%                             |
| 310012 | Valley                  | 33,575,879                             | 554,702,937                      | 6.1%                              |
| 310045 | Englewood               | 77,238,528                             | 463,961,868                      | 16.6%                             |
| 310058 | New Bridge              | 86,827,158                             | 147,194,974                      | 59.0%                             |
| 310130 | HUMC Pascack Valley     | 10,509,539                             | 120,045,630                      | 8.8%                              |
| 312018 | CareOne                 | -                                      | -                                | 0.0%                              |
| 312019 | Select Specialty        | -                                      | -                                | 0.0%                              |
| 313025 | Kessler                 | -                                      | -                                | 0.0%                              |
| 314012 | Ramapo Valley (Carrier) | -                                      | -                                | 0.0%                              |
| 314019 | Ramapo Ridge Psych      | -                                      | -                                | 0.0%                              |

Source: Hospital provided Medicaid DSH Surveys based on hospital fiscal year end 2019.