State of New Jersey
Department of Treasury
Integrity Monitoring Reporting Model
For Quarter Ending: 12/31/2014

Reports required under A-60 will be submitted by Integrity Monitors on the first business day of each calendar quarter to the State Treasurer and will contain detailed information on the projects/contracts/programs funded by the Disaster Relief Appropriations Act.

No. Recipient Data Elements	Response	Comments
A. General Info		
		The property of the second sec
Recipient of funding	Elizabeth (Union)	
2. Federal Funding Agency? (e.g. HUD, FEMA)	Federal Emergency Management Agency	
3. State Funding (if applicable)	N/A	
	Public Assistance - Category G	
5, Award Amount	\$13,658,027.20	90% of total Project Cost of \$15,175,585.78 per FEMA Project Worksheet (PW) 2100007 (dated 11/10/2014).
6. Contract/Program Person/Title	Veterans Memorial Waterfront Park	
	Due to high winds, heavy rains, subsequent flooding and storm surge from Superstorm Sandy, Elizabeth sustained major damage to its waterfront facilities known collectively as Veterans Memorial Waterfront Park. For the purposes of this PW, the waterfront site was divided into five (5) areas of focus: 1) Veterans Memorial Waterfront Park; 2) Municipal Marina; 3) Recreation Pier and Boardwalk Pier; 4) Hike, Bike and Roll Throughway to Slater Park; and 5) Atalanta Plaza.	
8. Contract/Program Location	Elizabeth and Front Streets, Elizabeth, Union County	
9. Amount Expended to Date	\$6,555,945.72	\$8,016,430.90 has been completed to date for all scopes, including \$1,460,485.18 of Non-FEMA reimbursable work.
10. Amount Provided to other State or Local Entities	None	
11. Completion Status of Contract or Program	48.00%	Percent complete is based on the total amount of FEMA reimbursable work.
12. Expected Contract End Date/Time Period	June 30, 2015	
B. Monitoring Activities		
13. If FEMA funded, brief description of the status of the project worksheet	The original PW was submitted on March 17, 2013. There have been two subsequent amendments. Amendment 1 amended	Since our last report there was one amendment (Amendment 3) added to
and its support.	certain insurance costs. Amendment 2 involves a change in scope of work and costs due to hidden damage involving rip-rap	the scope on 10/17/2014.
	footings and to further mitigate the boardwalk with additional nailer boards. Amendment 3 was created to make changes to	
	the Scope of Work and cost Estimate. The project worksheet stated that there may be a fourth amendment which would	
	include costs associated with removing contaminated soil,	
with recipient and sub recipient, including who you met with, and any site	Thacher Associates' quarterly activities focused on continuing our comprehensive monitoring program described in previous quarterly reports. At the conclusion of the quarter, the Project mostly involved work on the fourth and last contract - installing	
	rip rap along the shoreline north of the Recreation Pier.	
	Thacher Associates conducted four (4) site visits in October, five (5) site visits in November, and three (3) site visits in	
	December, led by either our Forensic Engineer, Investigator or both. At these visits Thacher Associates performed any	
	combination of the following tasks: observe work in progress; perform worker headcounts; meet with contractor personnel to	
	discuss status of project and process for assessing change order; photograph and document work performed to date and work	
	currently being performed; and request and review relevant documentation (e.g., change order logs, sign-in sheets, request for	
	information). These site visits occurred on October 14, 17, 24, and 31, November 5, 13, 17, 20 and 24, and December 12, 22,	
	and 30. In addition, our staff attended a bid opening meeting to ensure procurement compliance and a pre-construction	
	conference for the same project.	Documentation has been timely provided by City of Elizabeth as well as by
	Thacher Associates requested any and all documents related to procurement including City of Elizabeth Policies and Procedures	
	manuals, bids submitted by contractors, bid tabulation sheets and insurance requirements. Additional requests were made	their Construction Manager and respective General Contractors.
1,	regarding requisitions, payment vouchers, certified payroll reports and corresponding letters to contractors, and change order	
	documentation.	

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N	Recipient Data Elements	Response	Comments
10	Description of quarterly auditing activities that have been conducted to	Thacher Associates reviewed contracts awarded as well as bids submitted by other firms including the contract awarded to	The bid package for the low bidder on the Atalanta Plaza contract included
	ensure procurement compliance with terms and conditions of the	Envar Services Inc. and the Veterans Memorial Waterfront Park contract awarded to Tomco. We also attended the bid-opening	documentation that did not meet the contract requirements, and was
	contracts and agreements.	for the fourth contract (Atalanta Plaza) and observed the procurement procedures as they were being conducted.	therefore rejected.
1	Have payment requisitions in connection with the contract/program been	Thacher Associates performed a spot review of Tomco's Veterans Memorial Waterfront Project requisition #2 as of January 31,	
	reviewed? Please describe	2014 and identified two mathematical errors in the details of the requisition. Thacher Associates discussed this issue with City	
		of Elizabeth who had already addressed those concerns resulting from an audit by the Office of Inspector General. The	requests from Thacher Associates.
		mathematical errors did not have any impact on the amounts paid to date or future payments.	
		Thacher Associates performed a spot review of Scafar Contracting's requisition dated September 30, 2014 and supporting	
		certified payroll reports without exception.	
18	Description of quarterly activity to prevent and detect waste, fraud and	Thacher Associates conducted regular site visits to the project site for the purposes of determining compliance with contractual	
	abuse.	and legal requirements and monitor for known integrity risks identified through our comprehensive risk assessment, including	
		but not limited to prevailing wage, design specifications, and change order procedures. Thacher Associates also performed a	
		variety of audit activities outlined in more detail in box 16 above.	
19	Provide details of any integrity issues/findings	Our site interviews revealed two potential concerns - a prevailing wage violation and improper apprentice to journeyman	
\perp		ratios. Our review of both issues is still pending.	
20	Provide details of any work quality or safety/environmental/historical	None.	
	preservation issue(s).		
2:	Provide details on any other items of note that have occurred in the past	None.	
_	quarter		
22	Provide details of any actions taken to remediate waste, fraud and abuse	None.	
	noted in past quarters		
C.	Miscellaneous		
23	Attach a list of hours and expenses incurred to perform your quarterly	For the period of October 1, 2014, through December 31, 2014, Thacher Associates expended 221.50 hours at a cost of	
	integrity monitoring review	\$36,819.38. We had no expenses. A brief summary of the services provided include conducting approximately twelve (12) site	
		visits and attending two other meetings (bid opening and pre-construction conference). Thacher Associates also filed monthly	
		reports to the Department of Treasury for the months of September, October, and November and a quarterly report for the	
-		period of July through September 2014.	
1	Add any item, issue or comment not covered in previous sections but	Previously reported prevailing wage underpayments for one subcontractor were rectified through the confirmation of back pay	
_	deemed pertinent to monitoring program.	to workers.	

Name of Integrity Monitor: Thacher Associates LLC Name of Report Preparer: Joseph A. DeLuca Signature: Color Date: April 1, 2015