SEHBP Garden State Health Plan Utilization Review

November 18, 2024





THANK YOU

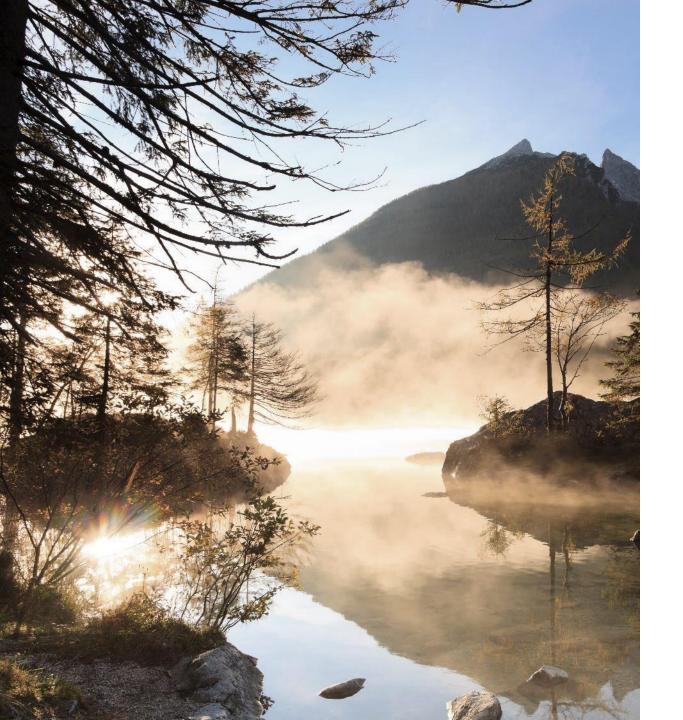
for allowing us to walk alongside you as

your trusted

health care partner and empower your employees to **live healthier lives**

Plan Performance





Report parameters

Population:State of NJ All Commercial

Analysis period:

Current

Jan '24-Jun '24 incurred (1 month lag)

Prior

Jan '23-Jun '23 incurred (1 month lag)

Financial basis: Paid

HCC threshold: \$100,000



Executive Summary - Garden State Health Plan



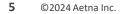
Financial Insights

- Total Medical Paid: \$9.7M; 119.5% increase from 1st half of 2023
- **Membership:** Increase of 80.9% in average membership (from 1,775 to 3,210)
- Medical Trend: 21.4%; net of high-cost claimants was 11.7%
 Medical PMPM \$503

Cost/Visit Trend: 12.3% Utilization Trend: 8.1%

Specialist (6.4% contribution to trend), Inpatient facility (5.6% contribution to trend), Medical Rx (4.7% contribution to trend) were the major cost category trend drivers mostly due to increased Cost/Visit.

- In Network Claims Paid: 64.9%, up 5.8 pts YoY (68.5% Aetna BoB). OON claim costs contributed 1.7 percentage points to Total Paid Trend
- Member Medical Benefits Utilization: 73.4% (5.8 point increase compared to 1st half 2023)
- Plan paid 94.1% of medical expenses





Member and employee characteristics – all members

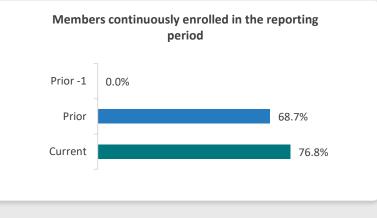
Member demographics

- Average membership increased 81% YoY
- 16% increase in retrospective risk (illness burden)

- Dependent HCC costs of \$1.1M; 4 HCCs in current period, none prior
- 31% PMPM increase in southern NJ market

| Key measures | Prior | Current | Change (current vs prior) | |
|----------------------------|-------|---------|---------------------------------|--|
| Membership | 1,775 | 3,210 | 80.9% | |
| Avg member age | 33.6 | 33.2 | -1.4% | |
| Avg employee age | 42.4 | 41.4 | -2.4% | |
| All members RRS | 0.81 | 0.94 | 16.3% | |
| Employee RRS | 0.99 | 1.08 | 9.1% | |
| Family size | 1.9 | 1.9 | -2.8% | |
| % membership female | 55.7% | 55.8% | 0.1 | |
| % employees female | 65.9% | 64.8% | -1.1 | |
| Spouse:Employee cost ratio | 0.7 | 0.9 | 19.5% | |

| | Member type | % of total members | % of total cost | Change | Current PMPM w/o HCC | Change |
|---|-------------|--------------------|--------------------|--------|----------------------------|--------|
| | Employee | 53.4% | 59.4% | 1.2% | \$400 | 0.8% |
| | Spouse | 16.1% | 15.9% | 20.9% | \$430 | 48.6% |
| 6 | Dependent | 30.4% | 24.7% | 120.5% | \$219 | 18.1% |





Key measures summary– all members

Trend

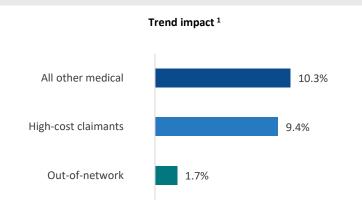
• Plan's total medical cost increased 120%, mostly related to YoY membership growth

 5.8 point increase in percent of members using benefits

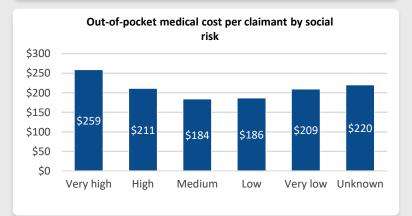
| Key measures ¹ | Prior | Current | Change (current vs prior) | |
|---------------------------|-------|---------|------------------------------|--|
| Medical PEPM | \$797 | \$941 | 18.0% | |
| Medical PEPM without HCC | \$603 | \$655 | 8.6% | |
| Medical PMPM | \$414 | \$503 | 21.4% | |
| Medical PMPM without HCC | \$313 | \$350 | 11.7% | |

¹ Capitation dollars are not included in this table or any other financial measures in this report.

| Key measures | Prior | Current | Change (current vs prior) | |
|--------------------------|---------|---------|------------------------------|--|
| Total medical cost | \$4.41M | \$9.69M | 119.5% | |
| Total members | 1,775 | 3,210 | 80.9% | |
| Employees | 922 | 1,715 | 86.0% | |
| % members using benefits | 67.6% | 73.4% | 5.8 | |
| Employer cost share | 93.6% | 94.1% | 0.5 | |

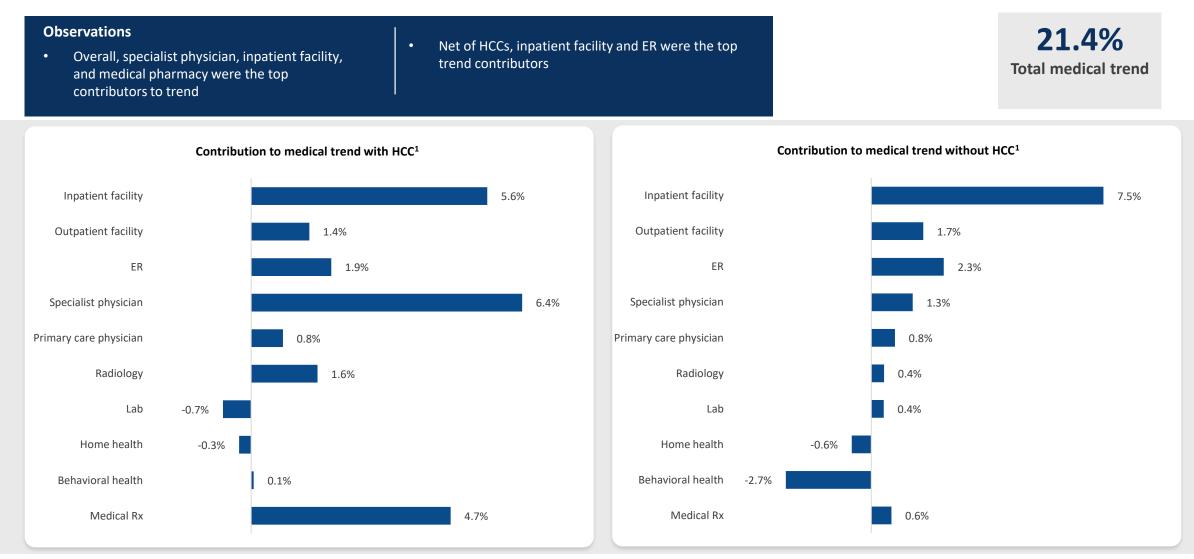


¹ Trend impact uses a hierarchy to break out results. This methodology may cause variations when looking at trend impact in other chapters.





Contribution to medical trend



¹ The sum of the trends by medical cost categories will equal total medical trend.



Managing cost and utilization

| Observations topic 1 Musculoskeletal, obstetric/newborn care and renal disorders were primary drivers of specialist cost increase | | Observations topic 2 • IP admits per 1,000 for non-HCCs increased from 20.3 to 41.1. More than half of the increase can be attributed to higher rate of obstetric/newborn care admissions | | | Observations topic 3 1 HCC was the primary driver of Medical Rx trend. Specialty drug costs for oncology and inflammatory bowel disease also increased YoY | | | | |
|--|-----------------|---|------------------------------|---------------------|---|-----------------|----------------|------------------------------|---------------------|
| Key measures with HCC | Current PMPM | PMPM change | Utilization/ 1,000 change | Unit cost change | Key measures without HCC | Current PMPM | PMPM change | Utilization/ 1,000 change | Unit cost change |
| Inpatient facility | \$135 | 20.7% | 103.6% | -33.1% | Inpatient facility | \$66 | 55.1% | 105.8% | 7.5% |
| Outpatient facility | \$47 | 13.8% | 8.8% | 4.5% | Outpatient facility | \$45 | 13.3% | 14.4% | -1.0% |
| ER | \$28 | 39.0% | 7.0% | 30.0% | ER | \$27 | 37.2% | 8.1% | 26.9% |
| Specialist physician | \$127 | 26.3% | 3.2% | 22.3% | Specialist physician | \$101 | 4.3% | 0.5% | 3.8% |
| Primary care physician | \$22 | 16.3% | 17.2% | -0.8% | Primary care physician | \$21 | 12.7% | 12.4% | 0.3% |
| Radiology | \$25 | 35.3% | 0.4% | 34.7% | Radiology | \$19 | 7.5% | -6.0% | 14.4% |
| Lab | \$21 | -11.5% | 0.2% | -11.7% | Lab | \$20 | 6.6% | 3.4% | 3.1% |
| Home health | \$4 | -21.6% | 5.7% | -25.8% | Home health | \$3 | -37.6% | -11.0% | -29.9% |
| Behavioral health | \$38 | 0.7% | 31.7% | -23.6% | Behavioral health | \$29 | -22.7% | 28.1% | -39.7% |
| Medical Rx | \$56 | 54.0% | -5.9% | 63.7% | Medical Rx | \$18 | 12.6% | -4.9% | 18.4% |



Network management

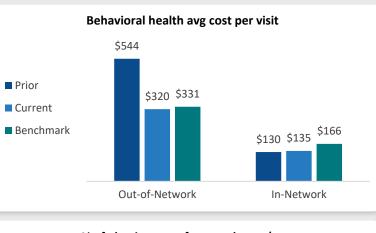
In-network usage

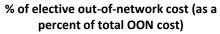
• Percent of claims costs in network improved but remains low and below benchmark

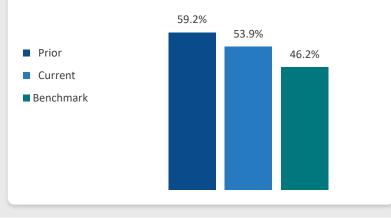
12 HCCs accounted for 58% of total OON costs

32% of plan claimants incurred OON costs

| Key measures | Prior | Current | |
|--|---------|---------|--|
| % claims cost | 59.1% | 64.9% | |
| Admits | 48.1% | 67.1% | |
| PCP visits | 88.0% | 91.6% | |
| BH visits | 75.0% | 76.5% | |
| Lab visits | 88.4% | 91.6% | |
| Cancer visits | 87.3% | 85.9% | |
| Institutes of Quality [®] (IOQ) | Current | | |
| IOQ Usage Opportunity Savings | \$16K | | |
| Total IOQ Cases | 3 | | |
| Procedures currently using IOQ | 50.0% | | |









Medical cost by diagnostic category

Diagnostic categories¹

- Injury/Poisoning contributed 9.4 points to trend. Two HCCs with complications from cardiac implants/stents were the main driver.
- Obstetric Care/Newborn Care contributed 9.3 points to trend. Delivery count increased from 5 to 23 YoY. One newborn HCC

| | | d. | | | | | | | al. | | _ |
|---------------------------|---------------|------------------------------|------------------|----------------------------|------------------------|--------------------------|---------------------|----------------|-------------------------|-------------------|--------------|
| | | Musculoskeletal Disorders | Injury/Poisoning | Mental Health Disorders | Oncologic Disorders | Nonspecific Disorders | Digestive Disorders | Obstetric Care | Neurologic Disorders | Cardiac Disorders | Newborn Care |
| | HCC | \$355.8K | \$751.5K | \$180.7K | \$623.2K | \$12.3K | \$167.1K | \$0 | \$294.2K | \$86.9K | \$254.4K |
| | Non-HCC | \$690.1K | \$116.2K | \$650.0K | \$174.6K | \$674.6K | \$496.8K | \$663.3K | \$348.0K | \$543.5K | \$218.9K |
| | Total | \$1.0M | \$867.7K | \$830.7K | \$797.7K | \$686.9K | \$663.8K | \$663.3K | \$642.3K | \$630.4K | \$473.2K |
| % of total co | ost (prior) | 7.9% | 1.5% | 10.3% | 18.0% | 8.7% | 5.6% | 4.1% | 4.1% | 5.4% | 1.0% |
| % of total co | ost (current) | 10.8% | 9.0% | 8.6% | 8.2% | 7.1% | 6.9% | 6.8% | 6.6% | 6.5% | 4.9% |
| Contribution (current) | n to trend | 5.2% | 9.4% | 0.1% | -8.0% | -0.1% | 2.7% | 4.3% | 3.9% | 2.5% | 5.0% |
| Total claima | ants | 615 | 118 | 548 | 82 | 1,297 | 363 | 79 | 261 | 341 | 26 |

¹ Non-specific conditions refer to any encounter when sufficient clinical information is not known or available about a particular health condition to assign a more specific code. This category includes unspecified morbidities which includes but is not limited to symptoms, abnormal lab results and other investigative procedures including visits for providing COVID testing and vaccines.



High-cost claimants

| 12.5% Intribution to medical trend | 67.0 HCC cost out-c | | 23.5% HCC cost medical drugs | |
|--|------------------------|-----------|---|--|
| ey measures | Prior | Current | Change | |
| mber of HCC | 3 | 12 | 300.0% | |
| CC/1,000 | 1.7 | 3.7 | 121.2% | |
| 6 of total cost | 24.4% | 30.4% | 6.0 | |
| НСС РМРМ | \$101 | \$153 | 51.3% | |
| werage cost/HCC | \$359,161 | \$245,703 | -31.6% | |
| Member characteristics | Prior | Current | Change | |
| HCC enrolled < 12 months | 100.0% | 100.0% | 0.0 | |
| Average age | 50.9 | 37.2 | -26.9% | |
| % female | 0.0% | 48.5% | 48.5 | |



Abbreviation and acronym glossary

| ACO | Accountable Care Organization | | | |
|-----------|---|--|--|--|
| Avg | Average | | | |
| BH or MH | Behavioral Health or Mental Health | | | |
| Benchmark | Aetna commercial book of business | | | |
| CAIR | Consultative Analytic Impact Report | | | |
| CDC | Centers for Disease Control and Prevention | | | |
| СОВ | Coordination of benefits | | | |
| CPT code | Current Procedural Technology code | | | |
| ER | Emergency room | | | |
| GI | Gastrointestinal | | | |
| GYN | Gynecological | | | |
| НСС | High-cost claimant | | | |
| HEDIS | Health Effectiveness Data and Information Set | | | |
| IOQ | Institutes of Quality® | | | |
| IVF | In vitro fertilization | | | |
| MRI | Magnetic resonance imaging | | | |

| MCC | Medical cost category | | | |
|-------------|-------------------------------|--|--|--|
| MSK | Musculoskeletal | | | |
| NICU | Neonatal Intensive Care Unit | | | |
| OB | Obstetrics | | | |
| OON | Out-of-network | | | |
| OP facility | Outpatient facility | | | |
| P4P | Pay for Performance | | | |
| РСМН | Patient Centered Medical Home | | | |
| РСР | Primary care physician | | | |
| PEPM | Per employee per month | | | |
| РМРМ | Per member per month | | | |
| RRS | Retrospective risk score | | | |
| RSV | Respiratory syncytial virus | | | |
| Rx | Pharmacy | | | |
| SDoH | Social Determinants of Health | | | |
| VBC | Value-based contracting | | | |



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